### **Microsoft Cloud Strength Fuels Third Quarter Results**

**REDMOND, Wash.** — **April 26, 2022** — Microsoft Corp. today announced the following results for the quarter ended March 31, 2022, as compared to the corresponding period of last fiscal year:

- Revenue was \$49.4 billion and increased 18%
- Operating income was \$20.4 billion and increased 19%
- Net income was \$16.7 billion and increased 8% GAAP (up 13% non-GAAP)
- Diluted earnings per share was \$2.22 and increased 9% GAAP (up 14% non-GAAP)

Revenue and diluted earnings per share results include \$(302) million and \$(0.03) of additional impact from unfavorable foreign exchange rate movement within the quarter and \$111 million and \$(0.01) from Nuance, which closed on March 4, 2022, neither of which were included in the forward-looking guidance provided on January 25, 2022. Additional details are provided in the Earnings Call Slides.

"Going forward, digital technology will be the key input that powers the world's economic output," said Satya Nadella, chairman and chief executive officer of Microsoft. "Across the tech stack, we are expanding our opportunity and taking share as we help customers differentiate, build resilience, and do more with less."

"Continued customer commitment to our cloud platform and strong sales execution drove better than expected commercial bookings growth of 28% and Microsoft Cloud revenue of \$23.4 billion, up 32% year over year," said Amy Hood, executive vice president and chief financial officer of Microsoft.

The following table reconciles our financial results reported in accordance with generally accepted accounting principles (GAAP) to non-GAAP financial results. Additional information regarding our non-GAAP definition is provided below. All growth comparisons relate to the corresponding period in the last fiscal year.

#### **Three Months Ended March 31,**

(d in millions except non-share engagement)	Davanua	Operating Income	Net Income	Diluted Earnings
(\$ in millions, except per share amounts)	Revenue			per Share
2021 As Reported (GAAP)	\$41,706	\$17,048	\$15,457	\$2.03
Net income tax benefit related to India Supreme Court decision			(620)	(0.08)
on withholding taxes	-	-	(620)	(0.06)
2021 As Adjusted (non-GAAP)	\$41,706	\$17,048	\$14,837	\$1.95
2022 As Reported (GAAP)	\$49,360	\$20,364	\$16,728	\$2.22
Percentage Change Y/Y (GAAP)	18%	19%	8%	9%
Percentage Change Y/Y (non-GAAP)	18%	19%	13%	14%
Percentage Change Y/Y (non-GAAP) Constant Currency	21%	23%	17%	18%

#### **Business Highlights**

Revenue in Productivity and Business Processes was \$15.8 billion and increased 17%, with the following business highlights:

- Office Commercial products and cloud services revenue increased 12% (up 14% CC) driven by Office 365 Commercial revenue growth of 17% (up 20% CC)
- Office Consumer products and cloud services revenue increased 11% (up 12% CC) and Microsoft 365 Consumer subscribers grew to 58.4 million
- LinkedIn revenue increased 34% (up 35% CC)
- Dynamics products and cloud services revenue increased 22% (up 25% CC) driven by Dynamics 365 revenue growth of 35% (up 38% CC)

Revenue in Intelligent Cloud was \$19.1 billion and increased 26%, with the following business highlights:

• Server products and cloud services revenue increased 29% (up 32% CC) driven by Azure and other cloud services revenue growth of 46% (up 49% CC)

Revenue in More Personal Computing was \$14.5 billion and increased 11%, with the following business highlights:

- Windows OEM revenue increased 11%
- Windows Commercial products and cloud services revenue increased 14% (up 19% CC)
- Xbox content and services revenue increased 4% (up 6% CC)
- Search and news advertising revenue excluding traffic acquisition costs increased 23% (up 25% CC)
- Surface revenue increased 13% (up 18% CC)

Microsoft returned \$12.4 billion to shareholders in the form of share repurchases and dividends in the third guarter of fiscal year 2022, an increase of 25% compared to the third guarter of fiscal year 2021.

#### **Business Outlook**

Microsoft will provide forward-looking guidance in connection with this quarterly earnings announcement on its earnings conference call and webcast.

#### **Quarterly Highlights, Product Releases, and Enhancements**

Every quarter Microsoft delivers hundreds of products, either as new releases, services, or enhancements to current products and services. These releases are a result of significant research and development investments, made over multiple years, designed to help customers be more productive and secure and to deliver differentiated value across the cloud and the edge.

Here are the <u>major product releases and other highlights</u> for the quarter, organized by product categories, to help illustrate how we are accelerating innovation across our businesses while expanding our market opportunities.

### **Environmental, Social, and Governance (ESG)**

To better execute Microsoft's mission, we focus our Environmental, Social, and Governance (ESG) efforts where we can have the most positive impact. To learn more about our latest initiatives and priorities, please visit our investor relations <u>ESG website</u>.

#### **Webcast Details**

Satya Nadella, chairman and chief executive officer, Amy Hood, executive vice president and chief financial officer, Alice Jolla, chief accounting officer, Keith Dolliver, deputy general counsel, and Brett Iversen, general manager of investor relations, will host a conference call and webcast at 2:30 p.m. Pacific time (5:30 p.m. Eastern time) today to discuss details of the company's performance for the quarter and certain forward-looking information. The session may be accessed at <a href="http://www.microsoft.com/en-us/investor">http://www.microsoft.com/en-us/investor</a>. The webcast will be available for replay through the close of business on April 26, 2023.

#### **Non-GAAP Definition**

The India Supreme Court Decision Impact. In March 2021, the India Supreme Court issued a decision on withholding taxes in the case of Engineering Analysis Centre of Excellence Private Limited vs The Commissioner of Income Tax. Microsoft has historically paid India withholding taxes on software sales through distributor withholding and tax audit assessments in India. The India Supreme Court ruled favorably for companies in 86 separate appeals, some dating back to 2012, holding that software sales are not subject to India withholding taxes. Although Microsoft was not a party to the appeals, Microsoft's software sales in India were determined to be not subject to withholding taxes. Therefore, Microsoft recorded a net income tax benefit of \$620 million in the third quarter of fiscal year 2021 to reflect the results of the India Supreme Court decision impacting fiscal year 1996 through fiscal year 2016.

Microsoft has provided non-GAAP financial measures related to the India Supreme Court decision to aid investors in better understanding our performance. Microsoft believes these non-GAAP measures assist investors by providing additional insight into its operational performance and help clarify trends affecting its business. For comparability of reporting, management considers non-GAAP measures in conjunction with GAAP financial results in evaluating business performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

#### **Constant Currency**

Microsoft presents constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. To present this information, current and comparative prior period results for entities reporting in currencies other than United States dollars are converted into United States dollars using the average exchange rates from the comparative period rather than the actual exchange rates in effect during the respective periods. All growth comparisons relate to the corresponding period in the last fiscal year. Microsoft has provided this non-GAAP financial information to aid investors in better understanding our performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

## **Financial Performance Constant Currency Reconciliation**

**Three Months Ended March 31,** 

(\$ in millions, except per share amounts)	Revenue	Operating Income	Net Income	Diluted Earnings per Share
2021 As Reported (GAAP)	\$41,706	\$17,048	\$15,457	\$2.03
2021 As Adjusted (non-GAAP)	\$41,706	\$17,048	\$14,837	\$1.95
2022 As Reported (GAAP)	\$49,360	\$20,364	\$16,728	\$2.22
Percentage Change Y/Y (GAAP)	18%	19%	8%	9%
Percentage Change Y/Y (non-GAAP)	18%	19%	13%	14%
Constant Currency Impact	\$(1,003)	\$(677)	\$(577)	\$(0.08)
Percentage Change Y/Y (non-GAAP) Constant Currency	21%	23%	17%	18%

## **Segment Revenue Constant Currency Reconciliation**

#### **Three Months Ended March 31,**

(\$ in millions)	Productivity and Business Processes	More Personal	
· · · · · · · · · · · · · · · · · · ·		Intelligent Cloud	Computing
2021 As Reported (GAAP)	\$13,552	\$15,118	\$13,036
2022 As Reported (GAAP)	\$15,789	\$19,051	\$14,520
Percentage Change Y/Y (GAAP)	17%	26%	11%
Constant Currency Impact	\$(332)	\$(418)	\$(253)
Percentage Change Y/Y (non-GAAP) Constant Currency	19%	29%	13%

## **Selected Product and Service Revenue Constant Currency Reconciliation**

#### **Three Months Ended March 31, 2022**

	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percentage Change Y/Y (non-GAAP) Constant Currency
Office Commercial products and cloud services	12%	2%	14%
Office 365 Commercial	17%	3%	20%
Office Consumer products and cloud services	11%	1%	12%
LinkedIn	34%	1%	35%
Dynamics products and cloud services	22%	3%	25%
Dynamics 365	35%	3%	38%
Server products and cloud services	29%	3%	32%
Azure and other cloud services	46%	3%	49%
Windows OEM	11%	0%	11%
Windows Commercial products and cloud services	14%	5%	19%
Xbox content and services	4%	2%	6%
Search and news advertising excluding traffic acquisition costs	23%	2%	25%
Surface	13%	5%	18%

#### **About Microsoft**

Microsoft (Nasdaq "MSFT" @microsoft) enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more.

#### **Forward-Looking Statements**

Statements in this release that are "forward-looking statements" are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could differ materially because of factors such as:

- intense competition in all of our markets that may lead to lower revenue or operating margins;
- increasing focus on cloud-based services presenting execution and competitive risks;
- significant investments in products and services that may not achieve expected returns;
- acquisitions, joint ventures, and strategic alliances that may have an adverse effect on our business;
- impairment of goodwill or amortizable intangible assets causing a significant charge to earnings;
- cyberattacks and security vulnerabilities that could lead to reduced revenue, increased costs, liability claims, or harm to our reputation or competitive position;
- disclosure and misuse of personal data that could cause liability and harm to our reputation;
- the possibility that we may not be able to protect information stored in our products and services from use by others;
- abuse of our advertising or social platforms that may harm our reputation or user engagement;
- the development of the internet of things presenting security, privacy, and execution risks;
- issues about the use of artificial intelligence in our offerings that may result in competitive harm, legal liability, or reputational harm;
- excessive outages, data losses, and disruptions of our online services if we fail to maintain an adequate operations infrastructure;
- quality or supply problems;
- government litigation and regulatory activity relating to competition rules that may limit how we design and market our products;
- potential consequences under trade, anti-corruption, and other laws resulting from our global operations;
- laws and regulations relating to the handling of personal data that may impede the adoption of our services or result in increased costs, legal claims, fines, or reputational damage;

- claims against us that may result in adverse outcomes in legal disputes;
- uncertainties relating to our business with government customers;
- additional tax liabilities;
- the possibility that we may fail to protect our source code;
- legal changes, our evolving business model, piracy, and other factors may decrease the value of our intellectual property;
- claims that Microsoft has infringed the intellectual property rights of others;
- damage to our reputation or our brands that may harm our business and operating results;
- adverse economic or market conditions that may harm our business;
- catastrophic events or geo-political conditions, such as the COVID-19 pandemic, that may disrupt our business;
- exposure to increased economic and operational uncertainties from operating a global business, including the effects of foreign currency exchange and
- the dependence of our business on our ability to attract and retain talented employees.

For more information about risks and uncertainties associated with Microsoft's business, please refer to the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections of Microsoft's SEC filings, including, but not limited to, its annual report on Form 10-K and quarterly reports on Form 10-Q, copies of which may be obtained by contacting Microsoft's Investor Relations department at (800) 285-7772 or at Microsoft's Investor Relations website at http://www.microsoft.com/en-us/investor.

All information in this release is as of March 31, 2022. The company undertakes no duty to update any forward-looking statement to conform the statement to actual results or changes in the company's expectations.

#### For more information, press only:

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#### For more information, financial analysts and investors only:

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Note to editors: For more information, news and perspectives from Microsoft, please visit the Microsoft News Center at <a href="http://www.microsoft.com/news">http://www.microsoft.com/news</a>. Web links, telephone numbers, and titles were correct at time of publication, but may since have changed. Shareholder and financial information, as well as today's 2:30 p.m. Pacific time conference call with investors and analysts, is available at <a href="http://www.microsoft.com/en-us/investor">http://www.microsoft.com/en-us/investor</a>.

#### MICROSOFT CORPORATION

# INCOME STATEMENTS (In millions, except per share amounts) (Unaudited)

	Three Months Ended March 31,		Nine Mor	nths Ended March 31,
	2022	2021	2022	2021
Revenue:				
Product	\$17,366	\$16,873	\$54,776	\$52,136
Service and other	31,994	24,833	91,629	69,800
Total revenue	49,360	41,706	146,405	121,936
Cost of revenue:				
Product	4,584	4,277	14,707	13,932
Service and other	11,031	8,768	31,514	24,309
Total cost of revenue	15,615	13,045	46,221	38,241
Gross margin	33,745	28,661	100,184	83,695
Research and development	6,306	5,204	17,663	15,029
Sales and marketing	5,595	5,082	15,521	14,260
General and administrative	1,480	1,327	4,151	3,585
Operating income	20,364	17,048	62,849	50,821
Other income (expense), net	(174)	188	380	876
Income before income taxes	20,190	17,236	63,229	51,697
Provision for income taxes	3,462	1,779	7,231	6,884
Net income	\$16,728	\$15,457	\$55,998	\$44,813
Earnings per share:				
Basic	\$2.23	\$2.05	\$7.46	\$5.93
Diluted	\$2.22	\$2.03	\$7.41	\$5.88
Weighted average shares outstanding:				
Basic	7,493	7,539	7,504	7,554
Diluted	7,534	7,597	7,552	7,617

# COMPREHENSIVE INCOME STATEMENTS

(In millions) (Unaudited)

	Three Months Ended March 31,			
	2022	2021	2022	2021
Net income	\$16,728	\$15,457	\$55,998	\$44,813
Other comprehensive income (loss), net of tax:				
Net change related to derivatives	6	18	8	30
Net change related to investments	(2,882)	(1,705)	(4,047)	(2,398)
Translation adjustments and other	(37)	(218)	(259)	634
Other comprehensive loss	(2,913)	(1,905)	(4,298)	(1,734)
Comprehensive income	\$13,815	\$13,552	\$51,700	\$43,079

# BALANCE SHEETS (In millions) (Unaudited)

	March 31, 2022	June 30, 2021
Assets		
Current assets:		
Cash and cash equivalents	\$12,498	\$14,224
Short-term investments	92,195	116,110
Total cash, cash equivalents, and short-term investments	104,693	130,334
Accounts receivable, net of allowance for doubtful		
accounts of <b>\$505</b> and \$751	32,613	38,043
Inventories	3,296	2,636
Other current assets	13,320	13,393
Total current assets	153,922	184,406
Property and equipment, net of accumulated		
depreciation of <b>\$58,053</b> and \$51,351	70,298	59,715
Operating lease right-of-use assets	12,916	11,088
Equity investments	6,907	5,984
Goodwill	67,371	49,711
Intangible assets, net	11,348	7,800
Other long-term assets	21,845	15,075
Total assets	\$344,607	\$333,779
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$16,085	\$15,163
Current portion of long-term debt	1,749	8,072
Accrued compensation	9,067	10,057
Short-term income taxes	4,646	2,174
Short-term unearned revenue	34,027	41,525
Other current liabilities	11,865	11,666
Total current liabilities	77,439	88,657
Long-term debt	48,177	50,074
Long-term income taxes	26,483	27,190
Long-term unearned revenue	2,769	2,616
Deferred income taxes	304	198
Operating lease liabilities	11,357	9,629
Other long-term liabilities	15,154	13,427
Total liabilities	181,683	191,791
Commitments and contingencies		
Stockholders' equity:		
Common stock and paid-in capital - shares authorized		
24,000; outstanding <b>7,483</b> and 7,519	85,767	83,111
Retained earnings	79,633	57,055
Accumulated other comprehensive income (loss)	(2,476)	1,822
Total stockholders' equity	162,924	141,988
Total liabilities and stockholders' equity	\$344,607	\$333,779

# CASH FLOWS STATEMENTS (In millions) (Unaudited)

Operations         S16,728         \$15,457         \$55,998         \$44,813           Adjustments to reconcile net income to net cash from operations:         seperations         sepse s		Three Months Ended March 31,		Nine Mo	onths Ended March 31,
Net income         \$16,728         \$15,457         \$55,988         \$44,813           Adjustments to reconcile net income to net cash from operations:         Depreciation, amortization, and other         3,773         2,936         10,481         8,342           Stock-based compensation expense         1,906         1,525         5,505         4,547           Net recognized losses (gains) on investments and derivatives         105         (351)         (566)         (833)           Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,861         1,154           Other current liabilities         1,281         1,290         (47,37)         (5,764)           Other current liabilities         1,281         1,290		2022	-	2022	
Adjustments to reconcile net income to net eash from operations:         3,773         2,936         10,481         8,342           Stock-based compensation expense         1,906         1,525         5,505         4,547           Net recognized losses (gains) on investments and derivatives         105         (351)         (366)         (333)           Deferred income taxes         (198)         (88)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,	Operations				
Depreciation, amortization, and other   3,773   2,936   10,481   8,342   550ck-based compensation expense   1,906   1,525   5,505   4,547   Net recognized losses (gains) on investments and derivatives   105   (351)   (566)   (833)   Deferred income taxes   (198)   (88)   (5,985)   (116)   (162)   (1	Net income	\$16,728	\$15,457	\$55,998	\$44,813
Depreciation, amortization, and other         3,773         2,936         10,481         8,342           Stock-based compensation expense         1,906         1,525         5,505         4,547           Net recognized losses (gains) on investments and derivatives         105         (351)         (566)         (833)           Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         (71)         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Other current liabilities<	Adjustments to reconcile net income to				
Stock-based compensation expense         1,906         1,525         5,505         4,547           Net recognized losses (gains on investments and derivatives         105         (351)         (566)         (833)           Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         Textocounts receivable         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,661         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         (22,230)         (2,446)           Accounts payable         520         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other long-term liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030	net cash from operations:				
Net recognized losses (gains) on investments and derivatives         105         (351)         (566)         (833)           Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Accounts receivabble         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         (724)         (885)         (22,30)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other current liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         4(4,197)         (500)         (9,023)         (3,750)           Common stock issued         4,77 </td <td>Depreciation, amortization, and other</td> <td>3,773</td> <td>2,936</td> <td>10,481</td> <td>8,342</td>	Depreciation, amortization, and other	3,773	2,936	10,481	8,342
Net recognized losses (gains) on investments and derivatives         105         (351)         (566)         (833)           Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Accounts receivabble         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         (724)         (885)         (22,30)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other current liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         4(4,197)         (500)         (9,023)         (3,750)           Common stock issued         4,77 </td <td>Stock-based compensation expense</td> <td>1,906</td> <td>1,525</td> <td>5,505</td> <td>4,547</td>	Stock-based compensation expense	1,906	1,525	5,505	4,547
Deferred income taxes         (198)         (88)         (5,985)         (116)           Changes in operating assets and liabilities:         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,664)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         (1,754)         0         (1,754)         0         (1,754)           Cash premium on debt exchange         0         (1,754)         0         (1,754)           Cash premium on debt exchange         (4,917)         (500)         (9,023)         (3,750)           Common stock respurchased         (8,822)<	·	105	(351)	(566)	(833)
Changes in operating assets and liabilities:         857         290         5,800         5,125           Accounts receivable         (279)         329)         (662)         349)           Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,811           Unearned revenue         (209)         1,074         1,687         (2,277)           Other current liabilities         1,091         1,074         1,687         (2,277)           Other Jong-term liabilities         1,287         1,590         (1,111)         394           Other Jong-term liabilities         2,383         122         781         1,259           Net cash from operations         25,366         22,179         64,406         54,030           Financing         4,487         1,590         (4,040         1,529           Repayments of debt         (4,197)         (500         9,023         3,750           Common stock issued         4,77         500         9,023         3,750           Common stock sepurchased         (8,822)         (6,		(198)	(88)	(5,985)	(116)
Accounts receivable         857         290         5,800         5,125           Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,667         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         3,750           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,93)         (2	Changes in operating assets and liabilities:				
Inventories         (279)         (329)         (662)         (349)           Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other Jong-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,039           Net cash from operations         438         122         781         1,259           Net cash from operations         4,197         (500         (9,023)         3,750           Repayments of debt         (4,197)         (500         (9,023)         3,750           Common stock issued         4,497         366         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23		857	290	5,800	5,125
Other current assets         91         478         1,861         1,154           Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,181           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,006         54,030           Tinancing         (4,197)         (500         (9,023)         (3,750)           Cash premium on debt exchange         (4,197)         (500         (9,023)         (3,750)           Common stock issued         4,77         396         1,380         (1,243)           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (5,340)	Inventories	(279)	(329)		
Other long-term assets         (724)         (885)         (2,230)         (2,446)           Accounts payable         520         833         284         1,81           Unearned revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,006         54,030           Financing         0         (1,754)         0         (1,754)           Cash premium on debt exchange         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock cepurchased         (8,822)         (6,930)         (23,939)         (20,208)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (5,840)         (5,089)	Other current assets		. ,		
Accounts payable         520         833         284         1,181           Unearmed revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases<	Other long-term assets	(724)	(885)		
Unearmed revenue         (209)         (473)         (7,437)         (6,764)           Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         25,386         22,179         64,006         54,309           Net cash from operations         25,386         22,179         64,006         54,309           Financing         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         4,77         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (7,345)         (13,192)         (45,607)         (14,170)           Acquisition of companies, net of cash acquired, and purchases         (1,171)         (5,089)         (17,015)         (14,170)	S .		. ,		
Income taxes         1,091         1,074         1,687         (2,277)           Other current liabilities         1,287         1,590         (1,111)         394           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Cash premium on debt exchange         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases         (18,719)         (7,512)         (20,775)         (8,408)	·	(209)	(473)	(7,437)	
Other current liabilities         1,287         1,590         (1,111)         39.44           Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Cash premium on debt exchange         0         (1,754)         0         (1,754)           Repayments of debt         4,197         396         1,380         1,243           Common stock issued         4,77         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (1,811)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (338)           Net cash used in financing         (5,340)         (5,089)         (17,015)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (4,002)           Additions to property and equipment         (5,340)         (5,089)         (17,015)         (4,080)           Purchases of investments	Income taxes		` ,		
Other long-term liabilities         438         122         781         1,259           Net cash from operations         25,386         22,179         64,406         54,030           Financing         25,386         22,179         64,406         54,030           Financing         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (7,345)         (18,31)         (522)         (331)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases         (18,719)         (7,512)         (20,775)         (8,008)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,004) <th< td=""><td>Other current liabilities</td><td></td><td></td><td></td><td></td></th<>	Other current liabilities				
Net cash from operations         25,386         22,179         64,406         54,030           Financing         Cash premium on debt exchange         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of intengible and other assets         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         16,693	Other long-term liabilities				
Financing         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of intangible and other assets         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Adultities of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         (1,09)         15,016         15,214         44,546           Sales of investments         (1,00)         15,617		25,386	22,179	64,406	
Cash premium on debt exchange         0         (1,754)         0         (1,754)           Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (17,345)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of intrangible and other assets         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         (1,099)         15,016         15,214         44,546           Sales of investments         (16,693)         5,876         25,218         10,711           Other, net         (1,181)         400	•		-	-	-
Repayments of debt         (4,197)         (500)         (9,023)         (3,750)           Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of integrated investments         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         1,099         15,016         15,214         44,546           Sales of investments         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,	Cash premium on debt exchange	0	(1,754)	0	(1,754)
Common stock issued         477         396         1,380         1,243           Common stock repurchased         (8,822)         (6,930)         (23,939)         (20,208)           Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of investments of investments         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         1,099         15,016         15,214         44,546           Sales of investments         16,693         5,876         25,218         10,711           Other, net         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,684)         (20,582)         (16,724)           Effect of foreign exchange rates on cash and cash equivalents	·	(4,197)		(9,023)	
Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of intenspile and other assets         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         1,099         15,016         15,214         44,546           Sales of investments         16,693         5,876         25,218         10,711           Other, net         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,684)         (20,582)         (16,724)           Effect of foreign exchange rates on cash and cash equivalents         (8,106)         (730)         (1,726)         126           Cash and cash equivalents, beginning of period         20,604         14,432         14,224         13,576	Common stock issued	477	396	1,380	1,243
Common stock cash dividends paid         (4,645)         (4,221)         (13,503)         (12,307)           Other, net         (158)         (183)         (522)         (339)           Net cash used in financing         (17,345)         (13,192)         (45,607)         (37,115)           Investing         Additions to property and equipment         (5,340)         (5,089)         (17,015)         (14,170)           Acquisition of companies, net of cash acquired, and purchases of intenspible and other assets         (18,719)         (7,512)         (20,775)         (8,408)           Purchases of investments         (8,723)         (18,375)         (21,537)         (48,047)           Maturities of investments         1,099         15,016         15,214         44,546           Sales of investments         16,693         5,876         25,218         10,711           Other, net         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,684)         (20,582)         (16,724)           Effect of foreign exchange rates on cash and cash equivalents         (8,106)         (730)         (1,726)         126           Cash and cash equivalents, beginning of period         20,604         14,432         14,224	Common stock repurchased	(8,822)	(6,930)	(23,939)	(20,208)
Net cash used in financing       (17,345)       (13,192)       (45,607)       (37,115)         Investing       Additions to property and equipment       (5,340)       (5,089)       (17,015)       (14,170)         Acquisition of companies, net of cash acquired, and purchases of intengible and other assets       (18,719)       (7,512)       (20,775)       (8,408)         Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Common stock cash dividends paid	(4,645)	(4,221)	(13,503)	(12,307)
Investing       (5,340)       (5,089)       (17,015)       (14,170)         Acquisition of companies, net of cash acquired, and purchases of intangible and other assets       (18,719)       (7,512)       (20,775)       (8,408)         Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Other, net	(158)	(183)	(522)	(339)
Additions to property and equipment       (5,340)       (5,089)       (17,015)       (14,170)         Acquisition of companies, net of cash acquired, and purchases of intengible and other assets       (18,719)       (7,512)       (20,775)       (8,408)         Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Net cash used in financing	(17,345)	(13,192)	(45,607)	
Acquisition of companies, net of cash acquired, and purchases of intangible and other assets       (18,719)       (7,512)       (20,775)       (8,408)         Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Investing				
Acquisition of companies, net of cash acquired, and purchases of intangible and other assets       (18,719)       (7,512)       (20,775)       (8,408)         Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Additions to property and equipment	(5,340)	(5,089)	(17,015)	(14,170)
Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576					
Purchases of investments       (8,723)       (18,375)       (21,537)       (48,047)         Maturities of investments       1,099       15,016       15,214       44,546         Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	of intangible and other assets	(18,719)	(7,512)	(20,775)	(8,408)
Sales of investments       16,693       5,876       25,218       10,711         Other, net       (1,181)       400       (1,687)       (1,356)         Net cash used in investing       (16,171)       (9,684)       (20,582)       (16,724)         Effect of foreign exchange rates on cash and cash equivalents       24       (33)       57       (65)         Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	Purchases of investments	(8,723)	(18,375)	(21,537)	(48,047)
Other, net         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,684)         (20,582)         (16,724)           Effect of foreign exchange rates on cash and cash equivalents         24         (33)         57         (65)           Net change in cash and cash equivalents         (8,106)         (730)         (1,726)         126           Cash and cash equivalents, beginning of period         20,604         14,432         14,224         13,576	Maturities of investments	1,099	15,016	15,214	44,546
Other, net         (1,181)         400         (1,687)         (1,356)           Net cash used in investing         (16,171)         (9,684)         (20,582)         (16,724)           Effect of foreign exchange rates on cash and cash equivalents         24         (33)         57         (65)           Net change in cash and cash equivalents         (8,106)         (730)         (1,726)         126           Cash and cash equivalents, beginning of period         20,604         14,432         14,224         13,576	Sales of investments	16,693	5,876	25,218	10,711
Effect of foreign exchange rates on cash and cash equivalents  24 (33)  Net change in cash and cash equivalents  (8,106)  (730)  (1,726)  126  Cash and cash equivalents, beginning of period  20,604  14,432  14,224  13,576	Other, net		400		
Effect of foreign exchange rates on cash and cash equivalents24(33)57(65)Net change in cash and cash equivalents(8,106)(730)(1,726)126Cash and cash equivalents, beginning of period20,60414,43214,22413,576	Net cash used in investing	(16,171)	(9,684)	(20,582)	(16,724)
Net change in cash and cash equivalents       (8,106)       (730)       (1,726)       126         Cash and cash equivalents, beginning of period       20,604       14,432       14,224       13,576	3				
Cash and cash equivalents, beginning of period <b>20,604</b> 14,432 <b>14,224</b> 13,576					

# SEGMENT REVENUE AND OPERATING INCOME

(In millions) (Unaudited)

	Three Months Ended March 31,		Nine Months End March 3	
	2022	2021	2022	2021
Revenue				
Productivity and Business Processes	\$15,789	\$13,552	\$46,764	\$39,224
Intelligent Cloud	19,051	15,118	54,342	42,705
More Personal Computing	14,520	13,036	45,299	40,007
Total	\$49,360	\$41,706	\$146,405	\$121,936
Operating Income				
Productivity and Business Processes	\$7,184	\$6,029	\$22,453	\$17,916
Intelligent Cloud	8,281	6,425	24,040	18,339
More Personal Computing	4,899	4,594	16,356	14,566
Total	\$20,364	\$17,048	\$62,849	\$50,821