# Q1 2023 Snowflake Inc. Earnings Call



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Jimmy Sexton Snowflake Inc. – Head of IR Michael P. Scarpelli Snowflake Inc. – CFO

## **Conference Call Participants**

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#### **Presentation**

#### Operator

Good evening, and thank you for attending today's Snowflake Q1 Fiscal 2023 Conference Call. My name is Daniel, and I will be your moderator for today's call. (Operator Instructions) I would now like to pass the conference over to our host, Jimmy Sexton Jimmy, please.

#### Jimmy Sexton Snowflake Inc. - Head of IR

Good afternoon, and thank you for joining us on Snowflake's Q1 Fiscal 2023 Earnings Call. With me in Bozeman, Montana, are Frank Slootman, our Chairman and Chief Executive Officer; Mike Scarpelli, our Chief Financial Officer; and Christian Kleinerman, our Senior Vice President of Product, who will join us for the Q&A session. During today's call, we will review our financial results for the first quarter of fiscal 2023 and discuss our guidance for the second quarter and full year fiscal 2023.

During today's call, we will make forward-looking statements, including statements related to the expected performance of our business, future financial results, strategy, products and features, long-term growth and overall future prospects. These statements are subject to risks and uncertainties, which could cause them to differ materially from actual results. Information concerning those risks is available in our earnings press release distributed after market close today and in our SEC filings, including our most recently filed Form 10-K for the fiscal year ended January 31, 2022, and the Form 10-Q for the quarter ended April 2022 that we will file with the SEC. We caution you not to be reliant on forward-looking statements and undertake no duty or obligation to update any forward-looking statements as a result of new information, future events or changes in our expectations.

We'd also like to point out that on today's call, we will report both GAAP and non-GAAP results. We use these non-GAAP financial measures internally for financial and operational decision-making purposes and as a means to evaluate period-to-period comparisons. Non-GAAP financial measures are presented in addition to and not as a substitute for financial measures calculated in accordance with GAAP. For the reconciliations of these non-GAAP financial measures, please refer to our press release distributed earlier today and our investor presentation, which are posted at investors.snowflake.com. A replay of today's call will also be posted on the website.

With that, I would now like to turn the call over to Frank.

## Frank Slootman Snowflake Inc. - Chairman, President & CEO

Thanks, Jimmy, and good afternoon, everybody. Product revenue grew 84% year-on-year to \$394 million. Remaining performance obligations grew 82% year-on-year to \$2.6 billion. In the quarter, we added 16 Global 2000 customers. We closed the quarter with a record \$181 million of non-GAAP adjusted free cash flow, pairing high growth with improving unit economics and operational efficiency.

Historically, enterprises have struggled to report yesterday's news in a timely manner. Data have to be transformed and transported to systems that produce the reports and dashboards that make sense out of transactional and operational data. There wasn't enough time or money in the day to ingest ever larger volumes of data and perform long-running processes to make the data consumable and analytics-ready. The public cloud infrastructure, coupled with cloud-native data platforms like Snowflake, broke the back of these laboring systems with tremendous scale, performance and economics.

While these have been incredible advances, they are only scratching the surface of what is possible. Goals are evolving due to full-scale mobilization of data in the service of the enterprise mission. Data can do a lot more than report what happened historically. We sometimes refer to our innovation of traditional data warehousing workloads as the end of the beginning because so much more is possible.

Data science can discover and describe data relationships and, therefore, also predict them and optimize courses of action. To enable machine learning and data science workloads, Snowflake has been investing for years now in the tooling for these workload types. This includes a wide variety of data programmability options as well as the Snowpark language run time capabilities in support of Java, Scala and Python.

More generally, the Snowflake strategic focus is to enable every single workload type that needs to access govern data. The core idea behind the Snowflake Data Cloud is to enable work to come to the data and stop bringing data to the work. Prior to the data cloud, data was copied, transferred and replicated to be used wherever it was needed. That has led to rivers of data moving 24/7, causing operational complexity, cost and governance risks.

The Snowflake Data Cloud holds the promise to bring that undesirable legacy to an end. Data stays put on the data cloud, and our workload enablement ensures that customers can have their needs met in terms of data engineering, data warehousing, data lake, data science, data analytics and data application development.

We recently announced several product development milestones. Our acquisition of Streamlit closed. With Streamlit, we are enabling developers to build apps using their favorite tools and with simplified data access and governance. We're making great progress on our integration plans.

Support for unstructured data is now generally available. Examples include securely sharing PDF documents in Snowflake Data Marketplace and storing medical images to extract data from them. We also entered a public preview for programming of unstructured data from the Snowpark.

Snowflake Data Marketplace monetization is now in public preview. This allows companies to easily publish a variety of data sets that then become available for purchase by other Snowflake users.

Our Summit conference in June will feature our most significant product announcements in 4 years. We look forward to discussing more innovations with you then.

Use cases are often industry-specific applications of Snowflake. In the quarter, we announced the introduction of our health care and life sciences data cloud and the retail data cloud. The health care and life sciences data cloud helps customers deliver improved patient outcomes and accelerate clinical research and time to market. One of our pharmaceutical customers estimates that using Snowflake will improve their time to market for a new drug by 3 years if the retail data cloud empowers retailers, manufacturers and consumer packaged goods vendors to access new data and seamlessly collaborate across the retail industry.

Customers such as 84:51 and Albertsons are leveraging Snowflake to optimize operations for businesses across the sector.

We also enable new use cases through partner enablement. We recently announced new partnerships with Dell Technologies and Pure Storage. With Dell, joint customers will be able to use on-premise data stored on Dell object storage with the Snowflake data cloud while keeping their data local or seamlessly copying it to public clouds. With Pure Storage, joint customers will be able to work with data stored locally on Pure Storage FlashBlade.

As we enable more workload types and use cases, the opportunity for data sharing grows. In Q1, the number of stable edges grew 122% year-on-year. 20% of our growing customer base has at least 1 stable edge, up from 15% a year ago. Snowflake's Data Marketplace listings grew 22% quarter-over-quarter, now with more than 1,350 data listings from over 260 providers. Our Snowflake Data Marketplace fuels our rich application development ecosystem and Powered by

Snowflake program. Today, there are over 425 Powered by Snowflake partners, representing 48% quarter-over-quarter growth.

Over the past 3 years, we have achieved high growth while greatly improving unit economics, operating efficiency and cash flow. The company has a fortified balance sheet with \$5 billion plus in cash, cash equivalents and investments and 0 debt. We have the ability to continue to grow at scale, generate cash and invest accordingly. We will continue to do so. Snowflake is not a growth-at-all-cost company, and we only invest with defined expectations in terms of returns and business impact. Research and development investments must lead to innovation and differentiation. Sales and marketing investments must lead to productive growth and G&A investment is focused on system and process efficiency. Our strategic focus on continued growth informs all of our investments, coupled with improving free cash flow generation.

With that, I will now turn the call over to Mike.

#### Michael P. Scarpelli Snowflake Inc. - CFO

Thank you, Frank. Q1 product revenues were \$394 million, representing 84% year-over-year growth, and remaining performance obligations grew 82% year-over-year, totaling \$2.6 billion. Of the \$2.6 billion in RPO, we expect approximately 53% to be recognized as revenue in the next 12 months, representing 79% year-over-year growth. Our net revenue retention of 174% includes 11 new \$1 million customers and reflects durable growth among our largest customers. In Q1, 10 customers crossed the \$5 million-plus threshold on a trailing 12-month basis. We now have \$45 million customers and 10 \$10 million customers. Similar to last quarter, 5 of our top 10 customers' product revenue grew faster year-over-year than the overall company.

We continue to pursue a vertical strategy to drive growth in the enterprise. Product revenue from customers in the health care and life sciences vertical grew more than 100% year-over-year, and product revenue from customers in the financial services vertical grew just under 100% year-over-year. Driving this growth is our continued move upmarket. As we expand internationally, we are focused on the Forbes Global 2000 and other large institutions.

In the quarter, we added 16 new Global 2000 customers, up from 12 in the same quarter last year. This enterprise focus also leads to larger deals. We booked 4 8-figure deals in the quarter, up from 2 in the same quarter last year.

I would like to spend some time discussing the dynamics of our revenue and bookings in the quarter. Q1 product revenue represents significant growth at scale. We're excited about our customers' adoption and expansion of the platform. Our business model allows organizations to have complete flexibility on how much Snowflake they use. Customers rely on Snowflake to run their businesses. Their consumption aligns with their current business needs.

Last year, we saw certain customers experience much higher-than-expected consumption. Their own businesses were growing extremely fast. Today, some customers face a more challenging operating environment. Specific customers consume less than we anticipated amid shifting economic circumstances we believe are unique to their businesses, most notably consumer-facing cloud companies. Although these customers are still growing, we believe as long as they are impacted by macroeconomic headwinds, their consumption will be impacted.

Assumption patterns may fluctuate from quarter-to-quarter. This variability does not detract from our long-term opportunity. Customers' overall demand for Snowflake remains unchanged. This is supported by the contractual commitments they are making with us and their longer-term plans for adopting the data cloud across their organization.

Turning to bookings. As I mentioned on last earnings call, we saw record bookings in Q4 fiscal year 2022. We outperformed our internal plan by approximately \$300 million in the quarter. This led to a tough quarter-over-quarter comparison, which is why you're seeing a sequential decline in RPO in Q1. The outperformance in Q4 led us to increase

our booking spend for fiscal 2023, and we still achieved our internal target in Q1. As a reminder, revenue is the leading indicator of our growth. Bookings and RPO follow consumption as our customers purchase more capacity.

Now turning to margins on a non-GAAP basis. Our product gross margin was 75%. Scale in our public cloud data centers and enterprise customer success contribute to steady gross margin improvement. Our operating margin was 0%, benefiting from hiring linearity. Our adjusted free cash flow margin was 43%, positively impacted by strong collections from record Q4 bookings.

We ended the quarter in a strong cash position with approximately \$5 billion in cash, cash equivalents and short- and long-term investments. I would like to reiterate what Frank mentioned earlier. Snowflake is not a growth-at-all-cost company. And since we joined, it never has been. We evaluate investments based on yield. This has put us in a very strong position. We will continue to grow and are committed to showing leverage year-on-year.

Now let's turn to our guidance. For the second quarter, we expect product revenues between \$435 million and \$440 million, representing year-over-year growth between 71% and 73%.

Turning to margins. We expect, on a non-GAAP basis, negative 2% operating margin, and we expect 358 million diluted weighted average shares outstanding.

As a reminder, we will be hosting our Summit conference in person in June. The associated expenses will largely be incurred in every Q2 moving forward. For the full year fiscal 2023, we expect product revenues between \$1.885 billion and \$1.9 billion, representing year-over-year growth between 65% and 67%.

Turning to profitability for the full year fiscal 2023. We expect, on a non-GAAP basis, 74.5% product gross margin; 1% operating margin; and 16% adjusted free cash flow margin. And we expect 358 million diluted weighted average shares outstanding.

We are adding headcount to support our growth initiatives. Q1 was a record hiring quarter. For the full year, we still plan on adding more than 1,500 net new employees. Our long-term opportunity is stronger today than it has ever been. Our strategy of enabling more workloads and data types is playing out in front of us, and our market opportunity is expanding. And in our conversations with customers, it is clear that the data cloud plays a key role in the success of their business. With the growth we have seen over the last year and the expansion of our opportunity, we are confident that we will continue to execute at scale.

In advance of our Investor Day, I would like to update our fiscal year 2029 targets. For fiscal year 2029, we are reiterating our target for product revenue of \$10 billion, growing 30% year-over-year. We are increasing our margin targets and now expect, on a non-GAAP basis, approximately 78% product gross margin; 20% operating margin; and 25% adjusted free cash flow margin.

We look forward to sharing more information at our Investor Day on June 14 in Las Vegas in conjunction with Snowflake Summit. If you are interested in attending, please e-mail ir@snowflake.com.

With that, operator, you can now open up the line for questions.

## **Questions and Answers**

## Operator

(Operator Instructions) First question comes from Karl Keirstead of UBS.

#### Karl Emil Keirstead UBS Investment Bank, Research Division – Analyst

Maybe I'll direct this one to you, Mike. Mike, given that you mentioned that some customers might be exposed to macro, you called out consumer-facing cloud companies, and maybe that pinched you a little bit in the April quarter. When you – stepping back and reaffirming the full year product revenue guide of \$1.9 billion, Mike, what are the assumptions you're embedding in that guidance for 2Q through 4Q? Are you assuming that what you saw in the April quarter essentially continues, gets a little bit worse? I think that might be an interesting color from you.

#### Michael P. Scarpelli Snowflake Inc. - CFO

Well, specifically, some of our large customers where we saw a decline, we've taken that on their forecast, but we have others that are offsetting partially some of that. What I will say is April, we did see weakness in week-over-week growth in our total revenue by customer. But to be honest, the last 2 weeks of March or May has been very strong. But just given everything in the macro headwinds we're hearing, we're going to be a little bit more cautious going into the full year.

#### Operator

Next question comes from Alex Zukin of Wolfe Research.

#### **Aleksandr J. Zukin** Wolfe Research, LLC – MD & Head of the Software Group

So maybe just to kind of piggyback on Karl's question, Mike, can you talk about specifically what kind of consumption trends actually took a step back? And you mentioned even for some of the impacted companies, those numbers started to step back up in May. Again, kind of the confidence interval of how you see even within those companies, consumption patterns trending around the data cloud that give you conviction around the guidance.

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, I know all the customers that are going to be going into production that are the new ones because we've been working on these. That gives me the confidence. And I literally look at the revenue on a daily basis for all of our customers, and that's how we based our forecast.

And as I said, the last 2 to 3 weeks has been very strong and week-over-week growth in revenue that gives us the conviction even with lowering on an individual basis, some of our larger customers that are still growing, just not at the pace we saw them grow last year.

## Aleksandr J. Zukin Wolfe Research, LLC - MD & Head of the Software Group

Got it. And is there any -- in terms of just maybe quantifying or sizing that impact, is that possible?

## Michael P. Scarpelli Snowflake Inc. – CFO

It is possible, but I told you what I'm going to tell you.

#### **Operator**

The next question comes from Keith Weiss with Morgan Stanley.

#### Keith Weiss Morgan Stanley, Research Division – Equity Analyst

Two questions for you guys. One, last quarter, we talked a lot about a big price performance boost that you guys are pushing into your customers and the intended consequences both in terms of lowering revenues, but also incenting more workloads to come on to the platform. So question number one is, has that initiative had the intended consequences, so far? Like, have you seen the behaviors that you're looking to see from that initiative?

And then two, to piggyback on Karl's question. When customers — when the consumption is below plan, does that typically come from people actually cutting existing workloads and doing less of what they were doing before? Or is it more so the pace with which new workloads get deployed is slowing down? Can you give us any context in terms of what impacts those consumption patterns more?

#### Michael P. Scarpelli Snowflake Inc. – CFO

Yes. So on the first question you asked, as we said last quarter, it's usually a lag between when we roll out performance improvements to when we see new workloads driving incremental revenue in Snowflake. But everything is going as planned with regards to the rollout of the – specifically, you're asking for Graviton, the warehouse scheduling went out already last quarter, and we're seeing the benefit in customers. And the feedback from customers has been very strong, too, about that. On your other question, I'll let Christian answer that.

#### Christian Kleinerman Snowflake Inc. - SVP of Product

Yes, there are 2 drivers to -- when you see the lower consumption. One is just natural correlation with data and activity from the businesses. So if some business are expecting a slowdown in their activity, damage less data, which translates into pipelines and how much we're aggregating. The other aspect is you do see a little bit more of focus on optimization of the usage of Snowflake. So I would not characterize it as removal of workloads. It's just optimization of what they're doing and paying a little bit more attention to resources.

## Michael P. Scarpelli Snowflake Inc. – CFO

Yes. And what I would say is a lot of these customers where we've seen the -- and we've taken our forecast down, these are customers that have grown so fast their business. And when you have that rapid growth in your business, you don't necessarily pay attention on cost as much.

Many of these customers have publicly come out. You hear them on CNBC talking about cutting costs. And those are the ones who are being prudent and lowering some of our forecast consumption from them. And by the way, we're going into those customers to help them optimize as well, too.

## Operator

The next question comes from Mark Murphy of JPMorgan.

#### Mark Ronald Murphy JPMorgan Chase & Co, Research Division – MD

So you had commented on slower consumption from consumer cloud. We're probably associating that with Facebook, Netflix, Peloton, Snap, types of public companies that have missed. Is it reasonable to assume some softness from enterprise software companies, maybe the cash-burning, venture-backed ones that are also slowing their investments and trying to get to cash flow breakeven?

And then it's kind of the same question for retailers. Just in the wake of Amazon, Walmart, Target, we have the 3 biggest retailers that have missed their own numbers. And I'm just wondering if there's any recalibration there.

#### Michael P. Scarpelli Snowflake Inc. – CFO

Well, I'm not going to name the customers, but none of them were the ones you mentioned. And there definitely is a focus on top-of-mind for many CFOs to find out where they can cut costs. And that's the beauty of a consumption model is you only expense what you use, and that's what our customers like as well, too.

And so I feel good about the forecast that we just laid out, taking into consideration the macro environment and literally looking at our customers' continued usage of Snowflake, and I don't see that changing and in aggregate. Yes, I'm sure there's going to be some customers that are going to underperform. But likewise, there's going to be many customers that overperform. And long term, none of these customers are moving off of Snowflake, and most have plans to do more with Snowflake.

#### **Operator**

Next question comes from Gregg Moskowitz of Mizuho.

## **Gregg Steven Moskowitz** Mizuho Securities USA LLC, Research Division – MD of Americas Research

All right. The net new customer count appears to be slowing down somewhat. It was lower on a year-over-year basis. I know it's more about quality over quantity. And Mike, you talked about 11 new 7-figure customers. But can you give us a little more color just kind of on your -- and then just kind of generally, what your expectations are for net new when you look at your pipeline?

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, I don't disclose the target for what we're looking to add. But as you said, we -- and I said in my commentary, we're really focused on the largest enterprises in the world. It's not all customers are equal. We want to land those customers that can be the \$1 million-plus customers. So it's not all about -- it's the aggregate number. It's the quality of those individual customers, and that's what we're focused on.

## Operator

The next question comes from Kash Rangan of Goldman Sachs.

#### Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division - Analyst

Did the full effect of the warehouse optimizer credit and the AMD upfront shift, did you get the full headwind effect in this quarter? Just curious about that.

#### Michael P. Scarpelli Snowflake Inc. – CFO

No.

Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division – Analyst

Just curious about that. Or is there any more left to play out? Okay.

#### Michael P. Scarpelli Snowflake Inc. – CFO

No, the Graviton was rolled out over a period of time. The warehouse scheduling service was already done and that we have no impact on that.

#### Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division - Analyst

Got it. So which quarter should we expect a maximum headwind and then the weighting of that headwind?

## Michael P. Scarpelli Snowflake Inc. – CFO

It's by the end of the year.

## Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division - Analyst

Okay. Got it. Also, the -- you said that -- Mike, you said that you saw activity resumed back in the first couple of weeks of May. Was that the same cohort of customers that did go through the decline in consumption? Or was it more of an aggregate effect?

## Michael P. Scarpelli Snowflake Inc. - CFO

More of an aggregate effect.

## Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division – Analyst

Got it. And finally, are you rethinking how you structure contracts to have more subscription and more predictable element given that the macroeconomic environment is.

## Michael P. Scarpelli Snowflake Inc. - CFO

#### Kasthuri Gopalan Rangan Goldman Sachs Group, Inc., Research Division - Analyst

Why would that not be the case?

#### Michael P. Scarpelli Snowflake Inc. - CFO

Well, the problem is when you are in a consumption model, the more you use it, the more our costs are. And the only way to extract the value to cover the cost is by doing a consumption model.

#### Frank Slootman Snowflake Inc. - Chairman, President & CEO

People have contracts.

#### Michael P. Scarpelli Snowflake Inc. - CFO

And it's also much more customer-friendly.

#### **Operator**

Next question comes from Kirk Materne of Evercore.

## **Stewart Kirk Materne** Evercore ISI Institutional Equities, Research Division – Senior MD & Fundamental Research Analyst

Frank, you obviously -- you've both been through some economic cycles before. I was just wondering if you could talk a little bit about just sort of the importance of Snowflake data as we go through a potential economic cycle and sort of the discretionary nature of it or the lack of being discretionary. I think people are sort of thinking the consumer model also means it's discretionary. And I would imagine you have a very different take on that in terms of how customers are using your technology. So I was just wondering if you could give us some perspective on sort of the longer-term importance of what you guys are doing for your customers and why that gives you confidence in the fiscal '29 guide?

#### Frank Slootman Snowflake Inc. - Chairman, President & CEO

Yes. It's a fair question, and I saw some noise on this topic online as well. But it requires a little bit of more of a nuanced way of looking at it, meaning that it's not all one thing or all the same thing.

I mean the reality is, is that our type of workloads become very heavily grafted into core business processes. And that, by the way, is also one of the reasons why it's -- we've talked about this for the last 2 years in the call, how difficult it is to move workloads to Snowflake because these workloads are so heavily grafted into operational processes. So these things are not going anywhere. They're not optional.

They're not like, "What do I feel like doing today?" That, by the way, there are workloads like that, that's far more on the data lake side where essentially you have a massive repository of files. And you may have data scientists that are just

sort of fishing, falls out of the lake and trying to decide to do some interesting stuff for that.

That sort of thing is highly discretionary, but that's not the focus of our business. When people put data in Snowflake, I mean, they have some serious intentions on what they're going to do with that data. So that's not our part of the elephant that we're dealing with, but there are uses of data platforms that are of that sort that are much more discretionary where you can really avoid running processes. But in our world, as I said, it is so embedded into core business processes. It's not something that you can just sort of shut off for a while until things get better.

#### **Operator**

The next question comes from Raimo Lenschow of Barclays.

### Raimo Lenschow Barclays Bank PLC, Research Division - MD & Analyst

Quick question. If you think about the – as a couple of other guys said on the call, Mike and Frank, you've seen this play out before. If you think about your readiness or your kind of adoption to the situation, can you talk a little bit about what levers you have to think, for example, kind of have investments more in other industries that seem more stable and, hence, prioritize spending in different sales segments, these different vertical segments, et cetera?

Is there anything you can do there in terms of to do that? And if you – I'm sure you've done the analysis, like how much of exposure do you have to certain more consumer-facing? Is there anything you can share or maybe do it at the Analyst Day.

## Michael P. Scarpelli Snowflake Inc. – CFO

Yes. What I would say, Raimo, I'm not quite sure on your question, but on -- with regards to costs in our business, we're still seeing quite amazing growth at scale. And we're going to continue to invest in our business. But as I mentioned, we've done this all the time where we make efficient investments.

There is no waste in Snowflake. There never has been in the last 2.5 years, and it won't be going forward. But there's a great opportunity in front of us. We're continuing to invest very heavily in R&D, and we're investing very heavily in the go-to-market function. And we will continue to do that, but we're going to do it efficiently and continue to show leverage in our model. And we're very focused on free cash flow.

We're also in the envious position that we're sitting on over \$5 billion today, and we will be opportunistic because we're doing this for the long term, not for the next 2 quarters or 3 quarters or however long this macro uncertainty is going to last, but we're going to set ourselves up for the next 10, 20 years.

## Raimo Lenschow Barclays Bank PLC, Research Division - MD & Analyst

Yes. And Mike, I came more from the revenue side in terms of like the more the sales focus, like, for example, as you're building out vertical clouds now, can you focus more on financials because that might be like safer or over the next...

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, we are. We're focused on all those clouds. And where we see the opportunities, we're going to add more resources. And we're seeing very strong in the health care. The retail, it may be -- you talk about all these retail clients missing, but

they want better data. And they want to -- in troubled times, that's when people want to access data more to understand what's going on in their business, which is going to drive more Snowflake consumption. But definitely, financial services is one that always has been, one of our biggest and will continue to be our biggest.

#### **Operator**

Next question comes from Brad Zelnick of Deutsche Bank.

## **Brad Alan Zelnick** Deutsche Bank AG, Research Division – Head of Software Equity Research and Senior US Software Research Analyst

So instead of trying to dream up the 16th way of asking you about the macro and the impact it's having, I want to maybe put that aside for a sec, and I mean you're delivering amazing growth at scale, and certainly, that shouldn't be lost. But if we just think about pricing and maybe competitive dynamics, I think you guys have had strong discipline when it comes to pricing, very ROI-focused. But is there any reason to believe pricing is an obstacle for adoption? And maybe any evidence that you have to believe your competitors are seeing the same things you're seeing?

And perhaps – I don't know if it changes the win rates or customers even stratifying their consumption across other alternatives to save money, anything that you can help us to appreciate what's going on along those dimensions would be helpful.

#### Frank Slootman Snowflake Inc. - Chairman, President & CEO

Yes. It's Frank, Brad. Our business is not commoditized, which is sort of another way of characterizing your question. There's certainly people in our world that are trying to commoditize the business. But customers are trying to do very difficult things, also very amazing things. So what they're paying for credit is already incredibly optimized. It's incredibly competitive.

This is physics and economics, right? And there aren't many places to hide in terms of what we charge for. So it's not very, very productive for people to pursue things on that basis. One that's still developing the impact, the insights is really where it's at right now. So we've really not felt that pressure at all. And yes, you're right, we maintain good pricing discipline.

We want to make sure that customers don't feel that they are subsidizing somebody else's business, that we have good discipline. And we will continue to do that. But we sell best-of-breed, we sell value, we sell impact. We have verticalized our business because we're really adopting and owning the customers' mission, the customers' outcome rather than just sort of whining about whether we're going to pay a fraction of a cent more for compute credit, right?

I mean those are really nonsensical conversations out with customers when they're in a hospital trying to save lives or improve quality of life. Those are the core missions of the institutions that want to use Snowflake for really amazing things. And that's the conversations that I'm certainly having with customers. And people are not coming at us with a hammer like it has to be cheaper. That's just not the dynamic that's playing out, out there.

## Michael P. Scarpelli Snowflake Inc. - CFO

I'm not aware of a single customer, a significant customer opportunity we're going after where we lost it over pricing. Not a single one.

#### Christian Kleinerman Snowflake Inc. - SVP of Product

I'll add one more thing that we also look at the ratio of price performance and the performance and enhancements platform that we deliver, improve not only the factor, decisions and insights for customers, but also the economics of the platform. And from that front, customers see the value.

#### Frank Slootman Snowflake Inc. - Chairman, President & CEO

Yes. I mean, we can use many examples. We have a lot of pharma customers. And their mission in life is to accelerate time to market of life-saving pharmaceuticals. That's what they're trying to do. Snowflake helps with that. That's what's on their mind. That's what's preoccupying them, how do we do this, right? So this whole commoditization thing, I think, is a dog that just won't hunt very well.

#### Operator

The next question comes from Kamil Mielczarek of William Blair.

#### Kamil Mielczarek William Blair & Company L.L.C., Research Division – Research Analyst

Your sales and marketing headcount grew 55% year-over-year, the fastest rate in over 2 years, and net new adds almost doubled. Given the macro-related noise from some customers, why is now the right time to accelerate that growth? And when factoring in the time needed for new reps to ramp and the time needed to load data from new customers onto the platform, when should we expect this accelerated headcount growth to show up in the financial model?

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, it's reflected in our long-term target of getting to \$10 billion by fiscal year 2029. And Q1 is always our biggest hiring quarter in sales and marketing, as we've said before, because we onboard people at the beginning of a new comp year, but also for our sales kickoff. And it tends to be very heavy more in the SDRs that we try to onboard in big groups at once. And typically, depending on the nature of the rep, whether you're on the corporate team or you're on the enterprise or majors, it's anywhere from a 6-month ramp to 9 months to a year.

And the people we're hiring now will have more of an impact on revenue next year, has somewhat of an impact on bookings towards the end of the year, but this is what we were planning on doing all along. And as I said, we're going to continue to invest in our go-to-market function because of the opportunity we have in front of us. And we've shown that we can do it efficiently and continue to show leverage.

## Kamil Mielczarek William Blair & Company L.L.C., Research Division – Research Analyst

That's helpful. And if I could just quickly follow up. Frank, in your prepared remarks, you mentioned all the great progress you've made to enable application developers. You acquired Streamlit. You're adding Python. You launched Powered by Snowflake. Have you seen any changes in the pace of app development in recent quarters? And are there key milestones that we should watch out for maybe around the rollout of specific features and integration that could make app development a more dependable flywheel for Snowflake?

Well, I specifically made mention in the prepared remarks about the number of Powered by Snowflake partners that we now have, and the growth was like 48% quarter-on-quarter. There is an enormous amount of energy in the — on the application software development side. We're going to have a separate conference called Build later this year in November. This is a conference just for application developers. So that whole end of the spectrum, where our programmers lift, is an enormous focus for Snowflake because our entire strategy is to enable workloads. And any time customers cannot do things on Snowflake that they want to do is not a good day because then they will copy data out of Snowflake and then do it somewhere else and then we fall out of alignment with our business model, and things don't work the way they're supposed to.

So our whole game is we bring — we allow the work to come to the data. And whether you're a data engineer or whether you're a programmer, where you're going to see everything we do is this maximum investment to allow these workloads to execute extremely well, just from a usability standpoint, from an economic standpoint, obviously, from a performance standpoint, that's what this is all about. The more we succeed broadly along all these lines, the more it drives the core business model of consuming Snowflake, okay?

So that's what -- everything that we're doing, everything that we're announcing, everything you've seen from us is in full alignment with that focus and that strategy.

### Michael P. Scarpelli Snowflake Inc. - CFO

And I will add, too, we're extremely excited about Streamlit. And what's amazing about that is that the Streamlit acquisition we announced last quarter, we've already seen a 25% increase in the number of developers using Streamlit today. And we think once that's reintegrated into Snowflake, that will be meaningful for the app development in Snowflake.

#### **Operator**

The next question comes from Ittai Kidron of Oppenheimer.

## Ittai Kidron Oppenheimer & Co. Inc., Research Division - MD

Frank, I had a question for you regarding your prepared remarks. You talked about the unstructured data opportunity. It's in preview now. Any more color you can give on timing when will this be GA? And how big is the universe of customers trying this out? How do you think the impact it can have on your performance out of the gate?

### Frank Slootman Snowflake Inc. - Chairman, President & CEO

I'm going to just flip this one over to Christian, if you don't mind.

#### Christian Kleinerman Snowflake Inc. - SVP of Product

Yes. The core capability is generally available. What you'll see us announcing both at our summit user conference in a couple of weeks and throughout the years, additional capabilities on how to extract additional value from unstructured types. But all of the benefits of Snowflake around data governance and replication and data sharing, that's available for – actually in use already.

#### **Operator**

Next guestion comes from Brent Bracelin of Piper Sandler.

## **Brent Alan Bracelin** Piper Sandler & Co., Research Division – MD & Senior Research Analyst

I guess Mike, on the consumption side, I look back at the pandemic. That was the most recent business cycle where we saw a pretty meaningful slowdown. Your business actually did slow sequentially for about 2 quarters and then reaccelerated. I guess if you just were to go back in time and look at some of the customers most impacted, travel, hospitality as their businesses were impacted, did they recover 2 quarters later as well because they start to use new use cases beyond just a slowdown in their business?

Just trying to think back what you saw in the past relative to a slowdown in the pandemic and then that reacceleration. Just wondering what you saw then and kind of comparing maybe a little bit to what you're seeing now.

#### Michael P. Scarpelli Snowflake Inc. - CFO

I really don't have that data on those specific industries. Looking at it, I really haven't. And what I will say is the slowdown we saw came from some of our highest growth customers that is unique to their businesses is what we saw in April, in particular. With that — which caused us to reset those — and these are some of our largest customers, \$10 million, that we've reset their forecast for the full year. That is what you're seeing in there.

We still -- as I looked at it today, we have a number of our top 10 customers that are outperforming our forecast, and we have a few that are below that internal, but that is what we typically see every quarter.

## Frank Slootman Snowflake Inc. - Chairman, President & CEO

Yes. The only thing I would add – it's Frank here. I do recall from the pandemic that it started to trigger a lot of new use cases in response to – people were in a fog. They just couldn't understand where demand was, where demand wasn't. Supply chains were upside down. Sending products to the wrong places, so there was a renewed focus to really try to understand what was happening to them. And that led to some form of demand acceleration that started to compensate for the sort of sectoral weaknesses that were, as you said, in travel and hospitality and things of that sort. So that's sort of what went on there. And that's going to happen again now as well because when you have dislocations of this sort, people are going to resort to a much stronger analytical focus.

## **Brent Alan Bracelin** Piper Sandler & Co., Research Division – MD & Senior Research Analyst

Great. And just a quick follow-up on the workflow – new workload area. I spoke to a Snowflake customer in the consumer retail space last week that talked about building a data app store on top of Snowflake. Obviously, it sounds like that might be tied to Streamlit. But what – how popular is this idea of building an app store on top of Snowflake as you think about that as a new workload lever for the business?

#### Christian Kleinerman Snowflake Inc. - SVP of Product

Yes. So the general capability we have around data sharing and function sharing, which is the foundation of our marketplace, has been also leveraged by a number of third parties to be the enabling technology for data distribution and data commercialization. So I don't know about the specifics, but I think that's what -- that may be you're referring to.

#### **Operator**

Next question comes from Derrick Wood of Cowen.

**James Derrick Wood** Cowen and Company, LLC, Research Division – MD of TMT – Software & Senior Software Analyst

First question. I think you made some tweaks to go-to-market hence in Q1 as you evolve more towards a verticalized strategy. Can you remind us what changes you may have made and whether there was any kind of impact to productivity in Q1? Or how did you feel about that sales productivity for new bookings in the quarter?

### Michael P. Scarpelli Snowflake Inc. - CFO

Derrick, as I mentioned, we hit our internal Q1 bookings plan for growth. Productivity is where we needed to be. And the change we made is we went to an industry vertical focus from a geography focus with the majors, and there were a number of accounts that moved under new sales leadership. But by and large, the reps themselves did not change. And that's something we have been talking about for almost a year. We were going to roll it out starting this commission plan year.

**James Derrick Wood** Cowen and Company, LLC, Research Division – MD of TMT – Software & Senior Software Analyst

Great. And Mike, you raised the long-term free cash flow margin target from 15% to 25%. That's a pretty large jump. What - can you walk us through kind of the biggest changes in your assumptions?

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, I'd say, I think we were probably overly conservative last year. We just -- as a reminder, we just did 43% free cash flow this recent quarter, which is skewed, but I feel very good about 16%-plus for the full year this year. And as I mentioned, we're going to continue to show leverage every year, and I'm not -- collecting cash from our customers is not an issue.

## **Operator**

Next question comes from Tyler Radke of Citi.

## **Tyler Maverick Radke** Citigroup Inc., Research Division – VP & Senior Analyst

Could you just talk about what you saw in EMEA and internationally, if there was any slowdowns with some of the macro noise out there in the quarter? And then I just wanted to clarify in terms of your outlook, did you make assumptions in

terms of lower consumption rates going forward beyond just those large customers you referenced? Or was it only specific to those customers?

#### Michael P. Scarpelli Snowflake Inc. - CFO

We lowered it for specific customers, and we still continue to see -- as I've mentioned in the last 2.5 weeks, we've seen quite high growth on a daily basis for revenue week-over-week. So customers are increasing their consumption and in line with what we're forecasting.

Yes, I do see some weakness in Europe, but I'm not going to necessarily blame it on the macro. I think it's probably an execution on our part as well, too. Frank has been spending a lot of time in Europe recently, and we'll continue as well as Chris Degnan over there.

APJ is very strong for us. We're seeing really good growth there. Mind you, it's small. I would say North America enterprise was very strong last quarter, as well as our commercial business was strong in North America.

#### **Operator**

The next question comes from Brad Reback of Stifel.

**Brad Robert Reback** Stifel, Nicolaus & Company, Incorporated, Research Division – MD & Senior Equity Research Analyst

Great. Mike, earlier in the call, you had talked about having good line of sight on new customers coming on to the platform. I know it usually takes well over a year for a new customer to hit their stride. How should we think about the go-forward growth rates of net new customers versus historically over the last few years? And what have you sort of modeled in?

## Michael P. Scarpelli Snowflake Inc. - CFO

Well, the biggest impact is going to be existing customers in the current year driving revenue. When we start a year, roughly 94% of our revenue comes from existing customers. The customers we're landing now have a bigger impact going out.

And when I say the visibility, when we are signing up new customers, we know it takes them 6 to 9 months to really ramp on our platform because it takes time to do the migration. And that's what I'm saying, those customers that we signed up in Q3 and Q4 are starting to come on in Q2.

## Operator

Next question comes from Phil Winslow of Crédit Suisse.

## Philip Alan Winslow Crédit Suisse AG, Research Division – MD & Software Analyst

Last quarter, there was a lot of focus on the impact of the Graviton shifts on consumption. But I wanted to double-click on the workload schedule. This is something that we've been talking to customers about sort of being an area of

enhancement they've been looking for. What are you seeing in terms of just the negative impact that you discussed right now? Is it similar to what you expected? Any different?

But also what are customers saying, call it, on the flip side of this, what types of new workloads could be brought on the Snowflake? What does this open up that maybe wasn't necessarily going to move to Snowflake without enhanced workload scheduling?

#### Michael P. Scarpelli Snowflake Inc. - CFO

I'll just say the impact of warehouse scheduling service has been what we planned. As I mentioned, we had rolled it out already, before the end of that got rolled out in January. And that had an impact on the quarter, and the impact was what we were expecting. In terms of what new workloads, I'll let Christian talk about that.

#### Christian Kleinerman Snowflake Inc. - SVP of Product

Yes. We've heard from many of our customers that they see the concurrency improvement, the lower latency, and many of them have expressed intent of bringing additional workloads on to Snowflake. Oftentimes, those processes take time. So we cannot say that the migrations have happened, but the intention to leverage these new capabilities is something we hear frequently about.

### Michael P. Scarpelli Snowflake Inc. - CFO

There's been nothing but positive impact from our customers on these performance improvements.

#### Operator

Next question comes from Gray Powell of BTIG.

## **Gray Wilson Powell** BTIG, LLC, Research Division – MD & Security and Analytics Software Analyst

Okay. So yes, I mean I know we've kind of hit on this before, but I do think that everybody understands that there's risk just across all of software, if we go into a recession. But Snowflake is generating a lot of free cash flow. You're sitting on \$5 billion in cash. So let's just say the economy gets worse and everyone starts seeing slowing growth. Where would you look to invest in order to come out a bigger and stronger company once the world stabilizes? Or said differently, where do you see opportunities in this downturn?

#### Frank Slootman Snowflake Inc. - Chairman, President & CEO

This is Frank. I think Mike has already tried to answer this question a few times this afternoon, but we see opportunity absolutely everywhere at this point. We have a very — on a daily basis, we can see which customers, which verticals, which use cases, which workloads are trending and which ones are not. So we have the ability to adjust direct investments where they're most likely to have the yield and the impact that we're looking for.

But we're not in a -- there's no reason for us to be in a battening non-hatches mode because the investments that we're making are continuing to yield. I mean we've been saying that if we start backing off from our growth trajectory

considering how well it's working for us.

Our opportunity is incredibly broad-based. I mean there's still verticals where we're not very well penetrated as well. For example, the public sector, especially federal government. I shouldn't say there are parts of the federal — the public sector where we're doing quite well, where we are making investments because over the long haul, we really plan to have a very, very large business in those sectors. But that's not something you sort of turn on and off on a dime. Once you're on an investment process there, you've got to — you have to stick with it.

At some point, things will change again, right? We can't be crash tacking the ship every time people get a little nervous around the table, right? So as long as we can drive growth as we are with the economics that we are producing in terms of the unit economics, in terms of operating efficient, in terms of cash flow, why would we not be doing it? So we're not cowering in the corner. We're going to go out there and do what we do.

Now circumstances change to the point where we feel that these investments are not yielding, of course, we're going to make changes, right? But that time is not now. I mean the behavior of our customers and how they're -- the type of contracts they're stepping up to, they are not in a mode yet where they're sort of in a massive avoidance mode of doing contracts or trying to do a natural acts in terms of the expenses that you're generating as part of the platform. So I think we're getting a little bit ahead of ourselves in terms of what the real economy really is at this moment in time.

#### Michael P. Scarpelli Snowflake Inc. - CFO

Yes. I'll add to that. I do think the next 6 months, if things stay where they are, there could be interesting opportunities on the M&A front, not necessarily big M&A, but I do think the -- there's going to be some valuation resets on some of the private companies out there that could create interesting opportunities. And that's where I'm saying there may be some opportunities, which areas that are on our road map where it may make sense to buy a team with some good technology, not necessarily, we're not looking for revenue, but good teams and technology at a more reasonable valuation.

### Operator

Next question comes from DJ Hynes of Canaccord.

## David E. Hynes Canaccord Genuity Corp., Research Division - Analyst

Mike, just one for you. So if you see more consumption rollover, right, which I think notionally kind of lowers your expansion opportunities at renewal, how does that impact your thinking around retention of sales staff, right? I know just given the comp model, driving expansions like foundational to how these guys get paid, is that something you worry about at all? Or how would you manage through it?

## Michael P. Scarpelli Snowflake Inc. – CFO

Yes. So just to be clear, we still are seeing our customers consume their contracted amount well within their contract period. Actually, one of our largest customers who signed a 3-year \$100 million deal, we've already invoiced them for their third year when we're still in the second year. And I don't see that changing for our customers because most of our customers have, historically, and I still see that happening, consuming within their contract period. I just don't see that changing right now.

The only thing that has changed and they're still growing, the growth rate that we've seen historically with some of these fast growth companies has slowed down. And I'm not going to give you the names on the conference call with those

customers.

## David E. Hynes Canaccord Genuity Corp., Research Division - Analyst

Okay. Yes, that's an important clarification.

#### **Operator**

Next question comes from Steve Koenig of SMBC.

#### Steven Richard Koenig SMBC Nikko Securities America, Inc., Research Division – Analyst

I'll just ask one question for Mike. And by the way, it's a pleasure to be covering you guys now. So Mike, the acceleration in NRR and revenue per customer across fiscal '22 was really remarkable. Can you talk a little bit about what drove this? And just qualitatively, how should we think about the puts and takes on the trends in those metrics going forward, either short-term lumpiness or longer term?

#### Michael P. Scarpelli Snowflake Inc. - CFO

Well, NRR is really driven by, a, our largest customers continuing to grow quite quickly, but also new customers that are coming into the cohort that are ramping. And this shouldn't surprise — this is the real focus that we've had over the last 2 years and this is why it isn't about number of customers, quality customers. We have a lot of these large customers we've landed that are now in a 2-year cohort that are ramping their usage of Snowflake.

As I said in the past, I don't expect the net revenue retention to stay at this extremely high rate. I do think it will come down over time. It will come down gradually over time, but I don't see it increasing. And I mentioned that last quarter. And I do think that will continue to come down, but it will remain well above 130% for a very long time.

### Operator

That will conclude the time of questions. Thank you for your participation. You may now disconnect your lines.