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Once we have gained a thorough understanding of the problem and opportunity areas, we can develop solutions incrementally, considering actual circumstances and addressing the real needs of people. Then, with a detailed picture of the current state, we can think broader and more diverse, explore various options and test hypotheses. In steps, we work towards solutions that work.

Solution second

Before making a thing, committing to a particular path or using a specific technology, we must understand the problem we are trying to solve. We do that by gathering all kinds of data – through various ways and methods. We use qualitative and quantitative data, observe and talk to users and experts, trace journeys and map systems.

Problem first

