Package 'decisionSupport'

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Type Package

Title Quantitative Support of Decision Making under Uncertainty

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Description Supporting the quantitative analysis of binary welfare based decision making processes using Monte Carlo simulations. Decision support is given on two levels: (i) The actual decision level is to choose between two alternatives under probabilistic uncertainty. This package calculates the optimal decision based on maximizing expected welfare. (ii) The meta decision level is to allocate resources to reduce the uncertainty in the underlying decision problem, i.e to increase the current information to improve the actual decision making process. This problem is dealt with using the Value of Information Analysis (VIA). The Expected Value of Information (EVI) for arbitrary prospective estimates can be calculated as well as Individual and Clustered Expected Value of Perfect Information (EVPI). The probabilistic calculations are done via Monte Carlo simulations. This Monte Carlo functionality can be used on its own.

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decisionSupport-package

Quantitative Support of Decision Making under Uncertainty.

Description

The decisionSupport package supports the quantitative analysis of welfare based decision making processes using Monte Carlo simulations. This is an important part of the Applied Information Economics (AIE) approach developed in Hubbard (2014). These decision making processes can be categorized into two levels of decision making:

- 1. The actual problem of interest of a policy maker which we call the *underlying welfare based decision* on how to influence an ecological-economic system based on a particular information on the system available to the decision maker and
- 2. the *meta decision* on how to allocate resources to reduce the uncertainty in the underlying decision problem, i.e to increase the current information to improve the underlying decision making process.

The first problem, i.e. the underlying problem, is the problem of choosing the decision which maximizes expected welfare. The welfare function can be interpreted as a von Neumann-Morgenstern utility function. Whereas, the second problem, i.e. the meta decision problem, is dealt with using the *Value of Information Analysis (VIA)*. Value of Information Analysis seeks to assign a value to a certain reduction in uncertainty or, equivalently, increase in information. Uncertainty is dealt with in a probabilistic manner. Probabilities are transformed via Monte Carlo simulations.

Details

The functionality of this package is subdivided into three main parts: (i) the welfare based analysis of the underlying decision, (ii) the meta decision of reducing uncertainty and (iii) the Monte Carlo simulation for the transformation of probabilities and calculation of expectation values. Furthermore, there is a wrapper function around these three parts which aims at providing an easy-to-use interface.

Welfare based Analysis of the Underlying Decision Problem: Implementation: welfareDecisionAnalysis

The Meta Decision of Reducing Uncertainty: The meta decision of how to allocate resources for uncertainty reduction can be analyzed with this package in two different ways: via (i) Expected Value of Information Analysis or (ii) via Partial Least Squares (PLS) analysis and Variable Importance in Projection (VIP).

Expected Value of Information (EVI): Implementation: eviSimulation, individualEvpiSimulation Partial Least Squares (PLS) analysis and Variable Importance in Projection (VIP): Implementation: plsr.mcSimulation, VIP

Solving the Practical Problem of Calculating Expectation Values by Monte Carlo Simulation:

Estimates: Implementation: estimate

Multivariate Random Number Generation: Implementation: random.estimate

Monte Carlo Simulation: Implementation: mcSimulation

Integrated Welfare Decision and Value of Information Analysis: A wrapper function: The function decisionSupport integrates the most important features of this package into a single function. It is wrapped arround the functions welfareDecisionAnalysis, plsr.mcSimulation, VIP and individualEvpiSimulation.

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References

Hubbard, Douglas W., *How to Measure Anything? - Finding the Value of "Intangibles" in Business*, John Wiley & Sons, Hoboken, New Jersey, 2014, 3rd Ed, http://www.howtomeasureanything.com/.

Hugh Gravelle and Ray Rees, Microeconomics, Pearson Education Limited, 3rd edition, 2004.

See Also

welfareDecisionAnalysis, eviSimulation, mcSimulation

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```
as.data.frame.mcSimulation
```

Coerce Monte Carlo simulation results to a data frame.

Description

Coerces Monte Carlo simulation results to a data frame.

Usage

Arguments

x An object of class mcSimulation.

row.names NULL or a character vector giving the row names for the data frame. Missing

values are not allowed.

optional logical. If TRUE, setting row names and converting column names (to syntactic

names: see make.names) is optional.

... additional arguments to be passed to or from methods.

stringsAsFactors

logical: should the character vector be converted to a factor?

See Also

```
as.data.frame
```

corMat

Return the Correlation Matrix.

Description

Return the correlation matrix of rho.

Usage

```
corMat(rho)
```

Arguments

rho a distribution.

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corMat<-

Replace correlation matrix.

Description

Replace the correlation matrix.

Usage

```
corMat(x) <- value</pre>
```

Arguments

x a distribution.

value numeric matrix: new correlation matrix.

decisionSupport

Welfare Decision and Value of Information Analysis wrapper function.

Description

This function performs a Welfare Decision Analysis via a Monte Carlo simulation from input files and analyses the value of different information about the input variables. This value of information analysis can be done via combined PLSR - VIP analysis or via IndividualEVPI calculation. Results are saved as plots and tables.

Usage

```
decisionSupport(inputFilePath, outputPath, welfareFunction, numberOfModelRuns,
  randomMethod = "calculate", functionSyntax = "data.frameNames",
  relativeTolerance = 0.05, write_table = TRUE, plsrVipAnalysis = TRUE,
  individualEvpiNames = NULL, sortEvpiAlong = if (individualEvpiNames)
  individualEvpiNames[[1]] else NULL, oldInputStandard = FALSE,
  verbosity = 1)
```

Arguments

inputFilePath Path to input csv file, which gives the input estimate.

outputPath Path where the result plots and tables are saved.

welfareFunction

The welfare function.

numberOfModelRuns

The number of running the welfare model for the underlying Monte Carlo simulation. decisionSupport 7

randomMethod character: The method to be used to sample the distribution representing the

input estimate. For details see option method in random.estimate.

 $function Syntax \ \ character: \ function \ syntax \ used \ in \ the \ welfare \ function(s). \ \ For \ details \ see$

mcSimulation.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relative Tolerance $\frac{1}{2} \frac{1}{2} \frac{$

a warning is given.

write_table logical: If the full Monte Carlo simulation results and PLSR results should be

written to file.

plsrVipAnalysis

logical: If PLSR-VIP analysis shall be performed.

individualEvpiNames

character vector: names of variables, which for the IndividualEVPI shall be obtained via Monte Carlo simulation. If =NULL (the default), no IndividualEVPI is calculated; if ="all", the IndividualEVPI is calculated for all variables. *Note:* depending on numberOfModelRuns and the complexity of welfare this might

take a long time.

sortEvpiAlong character: result name along which the summary of the IndividualEVPI shall

be sorted. Only relevant if sortEvpiAlong!=NULL.

oldInputStandard

logical: If the old input standard should be used (estimate_read_csv_old).

verbosity integer: if 0 the function is silent; the larger the value the more verbose is

output information.

Details

This function integrates the most important features of this package into a single function. It is wrapped arround the functions welfareDecisionAnalysis, plsr.mcSimulation, VIP and individualEvpiSimulation.

Combined PLSR - VIP Analysis: The combined Partial Least Squares Regression (PLSR) and Variables Importance in Projection (VIP) analysis is implemented via: plsr.mcSimulation and VIP.

IndividualEVPI Calculation: Implementation: individualEvpiSimulation

See Also

 $\verb|mcSimulation|, estimate_read_csv|, plsr.mcSimulation|, VIP, welfareDecisionAnalysis|, individualEvpiSimulation|, decisionSupport-package|$

8 estimate

est	÷	m	$\overline{}$	+	-

Create a multivariate estimate object.

Description

estimate creates an object of class estimate. The concept of an estimate is extended from the 1-dimensional (cf. estimate1d) to the multivariate case. This includes the description of correlations between the different variables. An estimate of an n-dimensional variable is at minimum defined by each component being a 1-dimensional estimate. This means, that for each component, at minimum, the type of its univariate parametric distribution, its 5% - and 95% quantiles must be provided. In probability theoretic terms, these are the marginal distributions of the components. Optionally, the individual median and the correlations between the components can be supplied.

as.estimate tries to coerce a set of objects and transform them to class estimate.

Usage

```
estimate(distribution, lower, upper, ..., correlation_matrix = NULL)
as.estimate(..., correlation_matrix = NULL)
```

Arguments

distribution	character vector: defining the types of the univariate parametric distributions.	
lower	numeric vector: lower bounds of the 90% confidence intervals, i.e the 5% -quantiles of this estimates components.	
upper	numeric vector: upper bounds of the 90% confidence intervals, i.e the 95% -quantiles of this estimates components.	
	in estimate: optional arguments that can be coerced to a data frame comprising further columns of the estimate (for details cf. below). in as.estimate: arguments that can be coerced to a data frame comprising the marginal distributions of the estimate components. Mandatory columns are distribution, lower and upper.	
correlation_matrix		
	numeric matrix: containing the correlations of the variables (optional).	

Details

The input arguments inform the estimate about its marginal distributions and joint distribution, i.e. the correlation matrix.

The structure of the estimates marginal input information:

in estimate The marginal distributions are defined by the arguments distribution, lower and upper and, optionally, by further columns supplied in . . . that can be coerced to a data.frame with the same length as the mandatory arguments. estimate 9

in as.estimate The marginal distributions are completely defined in These arguments must be coercible to a data.frame, all having the same length. Mandatory columns are distribution, lower and upper.

Mandatory input columns:

Column	R-type	Explanation
distribution	character vector	Marginal distribution types
lower	numeric vector	Marginal 5%-quantiles
upper	numeric vector	Marginal 95%-quantiles

It must hold that lower <= upper for every component of the estimate.

Optional input columns: The optional parameters in . . . provide additional characteristics of the marginal distributions of the estimate. Frequent optional columns are:

Column	R-type	Explanation
variable	character vector	Variable names
median	cf. below	Marginal 50%-quantiles
method	character vector	Methods for calculation of marginal distribution parameters

The median column: If supplied as input, any component of median can be either NA, numeric (and not NA) or the character string "mean". If it equals "mean" it is set to rowMeans(cbind(lower, upper)) of this component; if it is numeric it must hold that lower <= median <= upper for this component. In case that no element median is provided, the default is median=rep(NA, length(distribution)). The median is important for the different methods possible in generating the random numbers (cf. random.estimate).

The structure of the estimates correlation input information: The argument correlation_matrix is the sub matrix of the full correlation matrix of the estimate containing all correlated elements. Thus, its row and column names must be a subset of the variable names of the marginal distributions. This means, that the information which variables are uncorrelated does not need to be provided explicitly.

correlation_matrix must have all the properties of a correlation matrix, viz. symmetry, all diagonal elements equal 1 and all of diagonal elements are between -1 and 1.

Value

An object of class estimate which is a list with components \$marginal and \$correlation_matrix:

\$marginal is a data.frame with mandatory columns:

Mandatory column	R-type	Explanation
distribution	character vector	Distribution types
lower	numeric vector	5%-quantiles
median	numeric vector	50%-quantiles or NA
upper	numeric vector	95%-quantiles

The row.names are the names of the variables. Each row has the properties of an estimate1d. Note that the median is a mandatory element of an estimate, although it is not necessary as in-

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put. If a component of median is numeric and not NA it holds that: lower <= median <= upper. In any case an estimate object has the property any(lower <= upper).

\$correlation_matrix is a symmetric matrix with row and column names being the subset of the variables supplied in \$marginal which are correlated. Its elements are the corresponding correlations.

See Also

estimate1d, random.estimate, row.names.estimate, names.estimate, corMat, estimate_read_csv and estimate_write_csv.

Examples

```
# Create a minimum estimate (only mandatory marginal information supplied):
estimateMin<-estimate(c("posnorm", "lnorm"),</pre>
                                4,
                      c(
                                         4).
                                        10))
                      c(
                               50,
print(estimateMin)
# Create an estimate with optional columns (only marginal information supplied):
estimateMarg<-estimate(</pre>
                                  c("posnorm", "lnorm"),
                                  c(
                                           4,
                                                     4),
                                           50,
                                                    10),
                                  c(
                         variable=c("revenue", "costs"),
                         median = c( "mean",
                                                    NA),
                                        "fit",
                                                    ""))
                         method = c(
print(estimateMarg)
print(corMat(estimateMarg))
# Create a minimum estimate from text (only mandatory marginal information supplied):
estimateTextMin<-"distribution, lower, upper
                                100,
                                       1000
                  posnorm,
                  posnorm,
                                50,
                                       2000
                  posnorm,
                                50,
                                       2000
                                100,
                                       1000"
                  posnorm,
estimateMin<-as.estimate(read.csv(header=TRUE, text=estimateTextMin,
                          strip.white=TRUE, stringsAsFactors=FALSE))
print(estimateMin)
# Create an estimate from text (only marginal information supplied):
estimateText<-"variable, distribution, lower, upper, median, method
              revenue1, posnorm,
                                        100,
                                               1000,
                                                      NA,
              revenue2, posnorm,
                                        50,
                                               2000,
                                                               fit
                                        50,
                                               2000,
                                                              calculate
                                                      70,
               costs1,
                          posnorm,
                          posnorm,
                                        100,
                                               1000, mean,
               costs2,
estimateMarg<-as.estimate(read.csv(header=TRUE, text=estimateText,</pre>
                          strip.white=TRUE, stringsAsFactors=FALSE))
print(estimateMarg)
print(corMat(estimateMarg))
# Create an estimate from text (with correlated components):
estimateTextMarg<-"variable, distribution, lower, upper
                   revenue1, posnorm,
                                          100, 1000
```

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```
revenue2, posnorm,
                                          50,
                                                 2000
                  costs1, posnorm,
                                          50,
                                                 2000
                  costs2,
                          posnorm,
                                          100,
                                               1000"
estimateTextCor<-"
                     revenue1, costs2
                 revenue1, 1, -0.3
                                       1"
                 costs2,
                              -0.3,
estimateCor<-as.estimate(read.csv(header=TRUE, text=estimateTextMarg,</pre>
                         strip.white=TRUE, stringsAsFactors=FALSE),
                         correlation_matrix=data.matrix(read.csv(text=estimateTextCor,
                                                               row.names=1,
                                                               strip.white=TRUE)))
print(estimateCor)
print(corMat(estimateCor))
```

estimate1d

Create a 1-dimensional estimate object.

Description

estimate1d creates an object of class estimate1d. The estimate of a one dimensional variable is at minimum defined by the type of a univariate parametric distribution, the 5% - and 95% quantiles. Optionally, the median can be supplied.

as.estimate1d tries to transform an object to class estimate1d.

Usage

```
estimate1d(distribution, lower, upper, ...) as.estimate1d(x, \ldots)
```

Arguments

distribution	character: A character string that defines the type of the univariate parametric distribution.
lower	numeric: lower bound of the 90% confidence interval, i.e the $5\%\mbox{-quantile}$ of this estimate.
upper	numeric: upper bound of the 90% confidence interval, i.e the $95\%\mbox{-quantile}$ of this estimate.
	arguments that can be coerced to a list comprising further elements of the 1-d estimate (for details cf. below). Each element must be atomic and of length 1 (1-d property).
X	an object to be transformed to class estimate1d.

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Details

It must hold that lower <= upper.

The structure of the input arguments:

Mandatory input elements:

estimate_read_csv 13

Argument	R-type	Explanation
distribution	character	Distribution type of the estimate
lower	numeric	5%-quantile of the estimate
upper	numeric	95%-quantile of the estimate

Optional input elements: The optional parameters in . . . provide additional characteristics of the 1-d estimate. Frequent optional elements are:

Argument	R-type	Explanation
variable	character	Variable name
median	cf. below	50%-quantile of the estimate
method	character	Method for calculation of distribution parameters

The median: If supplied as input, median can be either NULL, numeric or the character string "mean". If it is NA it is set to NULL; if it equals "mean" it is set to mean(c(lower, upper)); if it is numeric it must hold that lower <= median <= upper. In case that no element median is provided, the default is median=NULL.

Value

An object of class estimate1d and list with at least (!) the elements:

Element	R-type	Explanation
distribution	character	Distribution type of the estimate
lower	numeric	5%-quantile of the estimate
median	numeric or NULL	50%-quantile of the estimate
upper	numeric	95%-quantile of the estimate

Note that the median is a mandatory element of an estimate1d, although it is not necessary as input. If median is numeric it holds that: lower <= median <= upper. In any case an estimate1d object has the property lower <= upper.

See Also

random.estimate1d

|--|

Description

This function reads an estimate from the specified csv files. In this context, an estimate of several variables is defined by its marginal distribution types, its marginal 90%-confidence intervals [lower, upper] and, optionally, its correlations.

estimate_read_csv_old reads an estimate from CSV file(s) according to the deprecated standard. This function is for backward compatibility only.

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Usage

```
estimate_read_csv(fileName, strip.white = TRUE, ...)
estimate_read_csv_old(fileName, strip.white = TRUE, ...)
```

Arguments

fileName	Name of the file containing the marginal information of the estimate that should be read.
strip.white	logical. Used only when sep has been specified, and allows the stripping of leading and trailing white space from unquoted character fields (numeric fields are always stripped). See scan for further details (including the exact meaning of 'white space'), remembering that the columns may include the row names.
	Further parameters to be passed to read.csv.

Details

An estimate might consists of uncorrelated and correlated variables. This is reflected in the input file structure, which is described in the following.

CSV input file structures: The estimate is read from one or two csv files: the marginal csv file which is mandatory and the correlation csv file which is optional. The marginal csv file contains the definition of the distribution of all variables ignoring potential correlations. The correlation csv file only defines correlations.

The structure of the marginal distributions input file (mandatory): File name structure: <marginal-filename>.csv Mandatory columns:

Column name	R-type	Explanation
variable	character vector	Variable names
distribution	character vector	Marginal distribution types
lower	numeric vector	Marginal 5%-quantiles
upper	numeric vector	Marginal 95%-quantiles

Frequent optional columns are:

Column name	R-type	Explanation
description	character	Short description of the variable.
median	cf. estimate	Marginal 50%-quantiles
method	character vector	Methods for calculation of marginal distribution parameters

Columns without names are ignored. Rows where the variable field is empty are also dropped.

The structure of the correlation file (optional): File name structure: <marginal-filename>_cor.csv Columns and rows are named by the corresponding variables. Only those variables need to be present which are correlated with others.

The element ["rowname", "columnname"] contains the correlation between the variables rowname and columnname. Uncorrelated elements can be left empty, i.e. as NA, or defined as 0. The diagonal element ["name", "name"] has to be set to 1.

The matrix must be given in symmetric form.

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Deprecated input standard (estimate_read_csv_old): File name structure of the correlation file: <marginal-filename>.csv_correlations.csv

Value

An object of type estimate which element \$marginal is read from file fileName and which element \$correlation_matrix is read from file gsub(".csv", "_cor.csv", fileName).

See Also

```
estimate_write_csv, read.csv, estimate
estimate_read_csv, read.csv, estimate
```

Examples

```
# Read the joint estimate information for the variables "sales", "productprice" and
# "costprice" from file:
## Get the path to the file with the marginal information:
marginalFilePath=system.file("extdata","profit-4.csv",package="decisionSupport")
## Read the marginal information from file "profit-4.csv" and print it to the screen as
## illustration:
read.csv(marginalFilePath, strip.white=TRUE)
## Read the correlation information from file "profit-4_cor.csv" and print it to the screen as
## illustration:
read.csv(gsub(".csv","_cor.csv",marginalFilePath), row.names=1)
## Now read marginal and correlation file straight into an estimate:
parameterEstimate<-estimate_read_csv(fileName=marginalFilePath)
print(parameterEstimate)</pre>
```

estimate_write_csv

Write an Estimate to CSV - File.

Description

This function writes an estimate to the specified csv file(s).

Usage

```
estimate_write_csv(estimate, fileName, varNamesAsColumn = TRUE,
  quote = FALSE, ...)
```

Arguments

estimate estimate: Estimate object to write to file.

fileName character: File name for the output of the marginal information of the estimate.

It must end with .csv.

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varNamesAsColumn

logical: If TRUE the variable names will be written as a separate column, oth-

erwise as row names.

quote a logical value (TRUE or FALSE) or a numeric vector. If TRUE, any character

or factor columns will be surrounded by double quotes. If a numeric vector, its elements are taken as the indices of columns to quote. In both cases, row and column names are quoted if they are written. If FALSE, nothing is quoted.

Parameter is passed on to write.csv.

... Further parameters to be passed to write.csv.

Details

The marginal information of the estimate is written to file fileName=<marginal-filename>.csv. If the estimate contains correlated variables, the correlation matrix is written to the separate file <marginal-filename>_cor.csv.

See Also

```
estimate_read_csv, estimate, write.csv
```

eviSimulation

Expected Value of Information (EVI) Simulation.

Description

The Expected Value of Information (EVI) is calculated based on a Monte Carlo simulation of the expected welfare (or values or benefits) of two different decision alternatives. The expected welfare is calculated for the current estimate of variables determining welfare and a prospective estimate of these variables. The prospective estimate resembles an improvement in information.

Usage

```
eviSimulation(welfare, currentEstimate, prospectiveEstimate, numberOfModelRuns,
  randomMethod = "calculate", functionSyntax = "data.frameNames",
  relativeTolerance = 0.05, verbosity = 0)
```

Arguments

welfare

either a function or a list with two functions, i.e. list(p1,p2). In the first case the function is the net benefit (or welfare) of project approval (PA) vs. the status quo (SQ). In the second case the element p1 is the function valuing the first project and the element p2 valuing the second project, viz. the welfare function of p1 and p2 respectively.

currentEstimate

estimate: describing the distribution of the input variables as currently being estimated.

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prospectiveEstimate

estimate or list of estimate objects: describing the prospective distribution of the input variables which could hypothetically be achieved by collecting more information, viz. improving the measurement.

numberOfModelRuns

integer: The number of running the welfare model for the underlying Monte Carlo simulation.

randomMethod character: The method to be used to sample the distribution representing the input estimate. For details see option method in random.estimate.

functionSyntax character: function syntax used in the welfare function(s). For details see mcSimulation.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

verbosity integer: if 0 the function is silent; the larger the value the more verbose is output information.

Details

The Expected Value of Information (EVI): The Expected Value of Information is the decrease in the EOL for an information improvement from the current ($\rho_X^{current}$) to a better prospective (hypothetical) information ($\rho_X^{prospective}$):

$$\mathsf{EVI} := \mathsf{EOL}(\rho_X^{current}) - \mathsf{EOL}(\rho_X^{prospective}).$$

Value

An object of class eviSimulation with the following elements:

\$current welfareDecisionAnalysis object for currentEstimate

\$prospective welfareDecisionAnalysis object for single prospectiveEstimate or a list of welfareDecisionAnalysis objects for prospectiveEstimate being a list of estimates.

\$evi Expected Value of Information(s) (EVI)(s) gained by the prospective estimate(s) w.r.t. the current estimate.

References

Hubbard, Douglas W., *How to Measure Anything? - Finding the Value of "Intangibles" in Business*, John Wiley & Sons, Hoboken, New Jersey, 2014, 3rd Ed, http://www.howtomeasureanything.com/.

Gravelle, Hugh and Ray Rees, Microeconomics, Pearson Education Limited, 3rd edition, 2004.

See Also

welfareDecisionAnalysis, mcSimulation, estimate, summary.eviSimulation

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Examples

```
# Example 1 Only one prospective estimate:
numberOfModelRuns=10000
# Create the estimate object:
variable=c("revenue","costs")
distribution=c("posnorm", "posnorm")
lower=c(10000, 5000)
upper=c(100000, 50000)
currentEstimate<-as.estimate(variable, distribution, lower, upper)</pre>
prospectiveEstimate<-currentEstimate</pre>
revenueConst<-mean(c(currentEstimate$marginal["revenue","lower"],</pre>
                   currentEstimate$marginal["revenue", "upper"]))
prospectiveEstimate$marginal["revenue","distribution"]<-"const"</pre>
prospectiveEstimate$marginal["revenue","lower"]<-revenueConst</pre>
prospectiveEstimate$marginal["revenue", "upper"]<-revenueConst</pre>
# (a) Define the welfare function without name for the return value:
profit<-function(x){</pre>
x$revenue-x$costs
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=profit,</pre>
                                currentEstimate=currentEstimate,
                                prospectiveEstimate=prospectiveEstimate,
                                numberOfModelRuns=numberOfModelRuns,
                                functionSyntax="data.frameNames")
# Show the simulation results:
print(summary(eviSimulationResult))
# (b) Define the welfare function with a name for the return value:
profit<-function(x){</pre>
list(Profit=x$revenue-x$costs)
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=profit,</pre>
                                currentEstimate=currentEstimate,
                                prospectiveEstimate=prospectiveEstimate,
                                numberOfModelRuns=numberOfModelRuns,
                                functionSyntax="data.frameNames")
# Show the simulation results:
print(summary((eviSimulationResult)))
# (c) Two decision variables:
decisionModel<-function(x){</pre>
list(Profit=x$revenue-x$costs,
     Costs=-x$costs)
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=decisionModel,
                                currentEstimate=currentEstimate,
```

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```
prospectiveEstimate=prospectiveEstimate,
                                  numberOfModelRuns=numberOfModelRuns,
                                  functionSyntax="data.frameNames")
# Show the simulation results:
print(summary((eviSimulationResult)))
# Example 2 A list of prospective estimates:
numberOfModelRuns=10000
# Define the welfare function with a name for the return value:
profit<-function(x){</pre>
list(Profit=x$revenue-x$costs)
# Create the estimate object:
variable=c("revenue","costs")
distribution=c("posnorm", "posnorm")
lower=c(10000, 5000)
upper=c(100000, 50000)
currentEstimate<-as.estimate(variable, distribution, lower, upper)</pre>
perfectInformationRevenue<-currentEstimate</pre>
revenueConst<-mean(c(currentEstimate$marginal["revenue","lower"],</pre>
                    currentEstimate$marginal["revenue", "upper"]))
perfectInformationRevenue$marginal["revenue","distribution"]<-"const"</pre>
perfectInformationRevenue$marginal["revenue","lower"]<-revenueConst</pre>
perfectInformationRevenue$marginal["revenue", "upper"]<-revenueConst</pre>
# (a) A list with one element
prospectiveEstimate<-list(perfectInformationRevenue=perfectInformationRevenue)</pre>
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=profit,
                                  currentEstimate=currentEstimate,
                                  prospectiveEstimate=prospectiveEstimate,
                                  numberOfModelRuns=numberOfModelRuns,
                                  functionSyntax="data.frameNames")
# Show the simulation results:
print(summary(eviSimulationResult))
# (b) A list with two elements
perfectInformationCosts<-currentEstimate
costsConst<-mean(c(currentEstimate$marginal["costs","lower"],</pre>
                  currentEstimate$marginal["costs", "upper"]))
\verb|perfectInformationCosts$marginal["costs","distribution"]<-"const"|
perfectInformationCosts$marginal["costs","lower"]<-costsConst</pre>
perfectInformationCosts$marginal["costs","upper"]<-costsConst</pre>
prospectiveEstimate<-list(perfectInformationRevenue=perfectInformationRevenue,</pre>
                         perfectInformationCosts=perfectInformationCosts)
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=profit,
                                  currentEstimate=currentEstimate,
                                  \verb|prospectiveEstimate=|prospectiveEstimate|,\\
                                  numberOfModelRuns=numberOfModelRuns,
                                  functionSyntax="data.frameNames")
# Show the simulation results:
```

```
print(summary(eviSimulationResult))
# Example 3 A list of prospective estimates and two decision variables:
numberOfModelRuns=10000
# Create the current estimate object:
variable=c("revenue","costs")
distribution=c("posnorm", "posnorm")
lower=c(10000, 5000)
upper=c(100000, 50000)
currentEstimate<-as.estimate(variable, distribution, lower, upper)</pre>
# Create a list of two prospective estimates:
perfectInformationRevenue<-currentEstimate
revenueConst<-mean(c(currentEstimate$marginal["revenue","lower"],
                    currentEstimate$marginal["revenue", "upper"]))
perfectInformationRevenue$marginal["revenue","distribution"]<-"const"</pre>
\verb|perfectInformationRevenue\$| marginal["revenue", "lower"] < -revenueConst|
perfectInformationRevenue$marginal["revenue", "upper"]<-revenueConst</pre>
perfectInformationCosts<-currentEstimate
costsConst<-mean(c(currentEstimate$marginal["costs","lower"],</pre>
                  currentEstimate$marginal["costs", "upper"]))
perfectInformationCosts$marginal["costs","distribution"]<-"const"</pre>
perfectInformationCosts$marginal["costs","lower"]<-costsConst</pre>
perfectInformationCosts$marginal["costs","upper"]<-costsConst</pre>
prospectiveEstimate<-list(perfectInformationRevenue=perfectInformationRevenue,</pre>
                         perfectInformationCosts=perfectInformationCosts)
# Define the welfare function with two decision variables:
decisionModel<-function(x){</pre>
list(Profit=x$revenue-x$costs,
     Costs=-x$costs)
# Calculate the Expected Value of Information:
eviSimulationResult<-eviSimulation(welfare=decisionModel,
                                  currentEstimate=currentEstimate,
                                  prospectiveEstimate=prospectiveEstimate,
                                  numberOfModelRuns=numberOfModelRuns,
                                  functionSyntax="data.frameNames")
# Show the simulation results:
print(sort(summary(eviSimulationResult)),decreasing=TRUE,along="Profit")
```

```
globalNames2data.frameNames
```

Transform model function variable names: global to data.frame names.

Description

The variable names of a function are transformed from global variable names to data.frame names of the form x\$<globalName>.

Usage

```
globalNames2data.frameNames(modelFunction, globalNames)
```

Arguments

modelFunction a function whose body contains global variables. The function must not contain any arguments.

globalNames a character vector containing the names of the global variables that shall be transformed.

Details

The input function must be of the form:

```
modelFunction<-function(){
    ...
    <expression with variable1>
    ...
}
```

Value

The transformed function which is of the form:

```
function(x){
    ...
    <expression with x$variable1>
    ...
}
```

Warning

If there are local functions within the function modelFunction defined, whose arguments have identical names to any of the globalNames the function fails!

See Also

```
mcSimulation, estimate
```

Examples

```
profit1<-function(){
    list(Profit=revenue-costs)
}
profit2<-globalNames2data.frameNames(modelFunction=profit1, globalNames=c("revenue", "costs"))
print(profit2)
is.function(profit2)
profit2(data.frame("revenue"=10,"costs"=2))</pre>
```

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hist.mcSimulation

Plot Histogram of results of a Monte Carlo Simulation

Description

This function plots the histograms of the results of mcSimulation.

Usage

```
## S3 method for class 'mcSimulation'
hist(x, breaks = 100, col = NULL, xlab = NULL,
main = paste("Histogram of ", xlab), ..., colorQuantile = c("GREY",
"YELLOW", "ORANGE", "DARK GREEN", "ORANGE", "YELLOW", "GREY"),
colorProbability = c(1, 0.95, 0.75, 0.55, 0.45, 0.25, 0.05),
resultName = NULL)
```

Arguments

x An object of class mcSimulation.

breaks one of:

• a vector giving the breakpoints between histogram cells,

• a function to compute the vector of breakpoints,

• a single number giving the number of cells for the histogram,

 a character string naming an algorithm to compute the number of cells (see 'Details'),

• a function to compute the number of cells.

In the last three cases the number is a suggestion only; the breakpoints will be set to pretty values. If breaks is a function, the x vector is supplied to it as the only argument.

col a colour to be used to fill the bars. The default of NULL yields unfilled bars.

xlab character: x label of the histogram. If it is not provided, i.e. equals NULL the

name of the chosen variable by argument resultName is used.

main character: main title of the histogram.

... Further arguments to be passed to hist.

colorQuantile character vector: encoding the colors of the quantiles defined in argument

colorProbability.

colorProbability

numeric vector: defines the quantiles that shall be distinguished by the colors chosen in argument colorQuantile. Must be of the same length as colorQuantile.

resultName

character: indicating the name of the component of the simulation function (model_function) which results histogram shall be generated. If model_function is single valued, no name needs to be supplied. Otherwise, one valid name has to be specified. Defaults to NULL.

Value

an object of class "histogram". For details see hist.

See Also

mcSimulation, hist. For a list of colors available in R see colors.

individualEvpiSimulation

Individual Expected Value of Perfect Information Simulation

Description

The Individual Expected Value of Perfect Information (Individual EVPI) is calculated based on a Monte Carlo simulation of the values of two different decision alternatives.

Usage

```
individualEvpiSimulation(welfare, currentEstimate,
  perfectProspectiveNames = row.names(currentEstimate),
  perfectProspectiveValues = colMeans(random(rho = currentEstimate, n =
    numberOfModelRuns, method = randomMethod, relativeTolerance =
    relativeTolerance)[, perfectProspectiveNames]), numberOfModelRuns,
    randomMethod = "calculate", functionSyntax = "data.frameNames",
    relativeTolerance = 0.05, verbosity = 0)
```

Arguments

welfare

either a function or a list with two functions, i.e. list(p1,p2). In the first case the function is the net benefit (or welfare) of project approval (PA) vs. the status quo (SQ). In the second case the element p1 is the function valuing the first project and the element p2 valuing the second project, viz. the welfare function of p1 and p2 respectively.

currentEstimate

estimate: describing the distribution of the input variables as currently being estimated.

perfectProspectiveNames

character vector: input variable names that are assumed to be known perfectly with prospective information.

perfectProspectiveValues

numeric vector: of the same length as perfectProspectiveNames with the corresponding values assumed to be known perfectly.

numberOfModelRuns

integer: The number of running the welfare model for the underlying Monte Carlo simulation.

randomMethod character: The method to be used to sample the distribution representing the input estimate. For details see option method in random.estimate.

functionSyntax character: function syntax used in the welfare function(s). For details see mcSimulation.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

verbosity

integer: if 0 the function is silent; the larger the value the more verbose is output information.

Details

The Individual EVPI is defined as the EVI with respect to a prospective information that assumes perfect knowledge on one particular variable.

Value

An object of class eviSimulation with the following elements:

\$current welfareDecisionAnalysis object for currentEstimate

\$prospective welfareDecisionAnalysis object for single perfectProspectiveNames or a list of welfareDecisionAnalysis objects for several perfectProspectiveNames.

\$evi Expected Value of Information(s) (EVI)(s) gained by the perfect knowledge of individual variable(s) w.r.t. the current estimate.

See Also

eviSimulation, welfareDecisionAnalysis, mcSimulation, estimate

Examples

```
# Number of running the underlying welfare model:
n=10000
# Create the current estimate from text:
estimateText<-"variable, distribution, lower, upper
              revenue1, posnorm, 100, 1000
              revenue2, posnorm,
                                       50,
                                               2000
                                       50,
                                               2000
              costs1, posnorm,
                                               1000"
              costs2,
                         posnorm,
                                       100,
currentEstimate<-as.estimate(read.csv(header=TRUE, text=estimateText,</pre>
                         strip.white=TRUE, stringsAsFactors=FALSE))
# The welfare function:
profitModel <- function(x){</pre>
list(Profit=x$revenue1 + x$revenue2 - x$costs1 - x$costs2)
# Calculate the Individual EVPI:
individualEvpiResult<-individualEvpiSimulation(welfare=profitModel,</pre>
                                               currentEstimate=currentEstimate,
                                               numberOfModelRuns=n,
```

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```
functionSyntax="data.frameNames")
# Show the simulation results:
print(sort(summary(individualEvpiResult)),decreasing=TRUE,along="Profit")
```

mcSimulation

Perform a Monte Carlo simulation.

Description

This function generates a random sample of an output distribution defined as the transformation of an input distribution by a mathematical model, i.e. a mathematical function. This is called a Monte Carlo simulation. For details cf. below.

Usage

```
mcSimulation(estimate, model_function, ..., numberOfModelRuns,
  randomMethod = "calculate", functionSyntax = "data.frameNames",
  relativeTolerance = 0.05, verbosity = 0)
```

Arguments

estimate estimate: estimate of the joint probability distribution of the input variables.

model_function function: The function that transforms the input distribution. It has to return a single numeric value or a list with named numeric values.

Optional arguments of model function

... Optional arguments of model_function.

numberOfModelRuns

The number of times running the model function.

randomMethod character: The method to be used to sample the distribution representing the

input estimate. For details see option method in random.estimate.

functionSyntax character: The syntax which has to be used to implement the model function.

 $Possible \ values \ are \ "globalNames", \ "data.frameNames" \ or \ "matrixNames".$

Details are given below.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

a waining is given

verbosity integer: if 0 the function is silent; the larger the value the more verbose is

output information.

Details

This method solves the following problem. Given a multivariate random variable $x = (x_1, \dots, x_k)$ with joint probability distribution P, i.e.

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Then the continuous function

$$f: \mathbb{R}^k \to \mathbb{R}^l, y = f(x)$$

defines another random variable with distribution

$$y \sim f(P)$$
.

Given a probability density ρ of x that defines P the problem is the determination of the probability density ϕ that defines f(P). This method samples the probability density ϕ of y as follows: The input distribution P is provided as estimate. From estimate a sample x with numberOfModelRuns is generated using random.estimate. Then the function values y = f(x) are calculated, where f is model_function.

functionSyntax defines the syntax of model_function, which has to be used, as follows:

"globalNames" model_function is constructed, e.g. like this:

```
profit<-function(x, varnames){
    # Assign the variable names to the function environement:
    tt<-table(varnames)
    for (t in 1:length(tt))
    assign(names(tt[t]),as.numeric(x[which(varnames==names(tt[t]))]))
    revenue-costs
}</pre>
```

Note: this is the slowest of the possibilities for functionSyntax.

"data.frameNames" The model function is constructed, e.g. like this:

```
profit<-function(x){
    x[["revenue"]]-x[["costs"]]
}

or like this:
    profit<-function(x){
        x$revenue-x$costs
}</pre>
```

"matrixNames" The model function is constructed, e.g. like this:

```
profit<-function(x){
  x[,"revenue"]-x[,"costs"]
}</pre>
```

Value

An object of class mcSimulation, which is a list with elements:

 $\mbox{\it x}$ data. frame containing the sampled x- (input) values which are generated from estimate.

\$y data. frame containing the simulated y— (output) values, i.e. the model function values for x.

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See Also

print.mcSimulation, summary.mcSimulation, hist.mcSimulation, estimate, random.estimate

Examples

```
# Example 1 (Creating the estimate from the command line):
# Create the estimate object:
variable=c("revenue","costs")
distribution=c("norm", "norm")
lower=c(10000, 5000)
upper=c(100000, 50000)
costBenefitEstimate<-as.estimate(variable, distribution, lower, upper)</pre>
# (a) Define the model function without name for the return value:
profit1<-function(x){</pre>
  x$revenue-x$costs
# Perform the Monte Carlo simulation:
predictionProfit1<-mcSimulation( estimate=costBenefitEstimate,</pre>
                             model_function=profit1,
                             numberOfModelRuns=10000,
                             functionSyntax="data.frameNames")
# Show the simulation results:
print(summary(predictionProfit1))
hist(predictionProfit1,xlab="Profit")
# (b) Define the model function with a name for the return value:
profit1<-function(x){</pre>
  list(Profit=x$revenue-x$costs)
# Perform the Monte Carlo simulation:
predictionProfit1<-mcSimulation( estimate=costBenefitEstimate,</pre>
                             model_function=profit1,
                             numberOfModelRuns=10000,
                             functionSyntax="data.frameNames")
# Show the simulation results:
print(summary(predictionProfit1, classicView=TRUE))
hist(predictionProfit1)
# (c) Using global names in the model function syntax
profit1<-function(x, varnames){</pre>
  # Assign the variable names to the function environement:
  tt<-table(varnames)
  for (t in 1:length(tt))
    assign(names(tt[t]),as.numeric(x[which(varnames==names(tt[t]))]))
  list(Profit=revenue-costs)
# Perform the Monte Carlo simulation:
predictionProfit1<-mcSimulation( estimate=costBenefitEstimate,</pre>
                             model_function=profit1,
```

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```
numberOfModelRuns=1000,
                             functionSyntax="globalNames")
# Show the simulation results:
print(summary(predictionProfit1, probs=c(0.05,0.50,0.95)))
hist(predictionProfit1)
# (d) Using global names in the model function syntax and
     define the model function without name for the return value:
profit1<-function(x, varnames){</pre>
 # Assign the variable names to the function environment:
 tt<-table(varnames)</pre>
 for (t in 1:length(tt))
   assign(names(tt[t]),as.numeric(x[which(varnames==names(tt[t]))]))
 revenue-costs
# Perform the Monte Carlo simulation:
predictionProfit1<-mcSimulation( estimate=costBenefitEstimate,</pre>
                              model_function=profit1,
                              numberOfModelRuns=1000,
                              functionSyntax="globalNames")
# Show the simulation results:
print(summary(predictionProfit1, probs=c(0.05,0.50,0.95)))
hist(predictionProfit1, xlab="Profit")
# Example 2(Reading the estimate from file):
# Define the model function:
profit2<-function(x){</pre>
 Profit<-x[["sales"]]*(x[["productprice"]] - x[["costprice"]])</pre>
 list(Profit=Profit)
# Read the estimate of sales, productprice and costprice from file:
inputFileName=system.file("extdata", "profit-4.csv", package="decisionSupport")
parameterEstimate<-estimate_read_csv(fileName=inputFileName)</pre>
print(parameterEstimate)
# Perform the Monte Carlo simulation:
predictionProfit2<-mcSimulation( estimate=parameterEstimate,</pre>
                             model_function=profit2,
                             numberOfModelRuns=10000,
                             functionSyntax="data.frameNames")
# Show the simulation results:
print(summary(predictionProfit2))
hist(predictionProfit2)
```

paramtnormci_fit Fit parameters of truncated normal distribution based on a confidence interval.

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Description

This function fits the distribution parameters, i.e. mean and sd, of a truncated normal distribution from an arbitrary confidence interval and, optionally, the median.

Usage

```
paramtnormci_fit(p, ci, median = mean(ci), lowerTrunc = -Inf,
   upperTrunc = Inf, relativeTolerance = 0.05, fitMethod = "Nelder-Mead",
   ...)
```

Arguments

p	numeric 2-dimensional vector; probabilities of upper and lower bound of the
	corresponding confidence interval.
ci	numeric 2 dimensional vector lower is ciff111 and upper bound is ciff211

ci numeric 2-dimensional vector; lower, i.e ci[[1]], and upper bound, i.e ci[[2]],

of the confidence interval.

median if NULL: truncated normal is fitted only to lower and upper value of the confi-

dence interval; if numeric: truncated normal is fitted on the confidence interval

and the median simultaneously. For details cf. below.

lowerTrunc numeric; lower truncation point of the distribution (>= -Inf).

upperTrunc numeric; upper truncation point of the distribution (<= Inf).

relativeTolerance

numeric; the relative tolerance level of deviation of the generated probability levels from the specified confidence interval. If the relative deviation is greater

than relativeTolerance a warning is given.

fitMethod optimization method used in constrOptim.

... further parameters to be passed to constrOptim.

Details

For details of the truncated normal distribution see tnorm.

The cumulative distribution of a truncated normal $F_{\mu,\sigma}(\mathbf{x})$ gives the probability that a sampled value is less than x. This is equivalent to saying that for the vector of quantiles $q=(q_{p_1},\ldots,q_{p_k})$ at the corresponding probabilities $p=(p_1,\ldots,p_k)$ it holds that

$$p_i = F_{\mu,\sigma}(q_{p_i}), i = 1, \dots, k$$

In the case of arbitrary postulated quantiles this system of equations might not have a solution in μ and σ . A least squares fit leads to an approximate solution:

$$\sum_{i=1}^{k} (p_i - F_{\mu,\sigma}(q_{p_i}))^2 = \min$$

defines the parameters μ and σ of the underlying normal distribution. This method solves this minimization problem for two cases:

1. ci[[1]] < median < ci[[2]]: The parameters are fitted on the lower and upper value of the confidence interval and the median, formally:

```
\begin{array}{l} k=3 \\ p_1=\texttt{p[[1]]}, p_2=\texttt{0.5} \text{ and } p_3=\texttt{p[[2]]}; \\ q_{p_1}=\texttt{ci[[1]]}, q_{0.5}=\texttt{median and } q_{p_3}=\texttt{ci[[2]]} \end{array}
```

2. median=NULL: The parameters are fitted on the lower and upper value of the confidence interval only, formally:

```
\begin{split} k &= 2 \\ p_1 = \text{p[[1]]}, p_2 = \text{p[[2]]}; \\ q_{p_1} = \text{ci[[1]]}, q_{p_2} = \text{ci[[2]]} \end{split}
```

The (p[[2]]-p[[1]]) - confidence interval must be symmetric in the sense that p[[1]] + p[[2]] = 1.

Value

A list with elements mean and sd, i.e. the parameters of the underlying normal distribution.

See Also

```
tnorm, constrOptim
```

paramtnormci_numeric Return parameters of truncated normal distribution based on a confidence interval.

Description

This function calculates the distribution parameters, i.e. mean and sd, of a truncated normal distribution from an arbitrary confidence interval.

Usage

```
paramtnormci_numeric(p, ci, lowerTrunc = -Inf, upperTrunc = Inf,
  relativeTolerance = 0.05, rootMethod = "probability", ...)
```

Arguments

p numeric 2-dimensional vector; probabilities of lower and upper bound of the

corresponding confidence interval.

ci numeric 2-dimensional vector; lower, i.e ci[[1]], and upper bound, i.e ci[[2]],

of the confidence interval.

lowerTrunc numeric; lower truncation point of the distribution (>= -Inf).

upperTrunc numeric; upper truncation point of the distribution (<= Inf).

relativeTolerance

numeric; the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

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rootMethod character; if ="probability" the equation defining the parameters mean and

sd is the difference between calculated and given probabilities of the confidence interval; if ="quantile" the equation defining the parameters is the difference between calculated and given upper and lower value of the confidence interval.

... Further parameters passed to nleqslv.

Details

For details of the truncated normal distribution see tnorm.

Value

A list with elements mean and sd, i.e. the parameters of the underlying normal distribution.

See Also

tnorm, nlegsly

plsr.mcSimulation Partial Least Squares Regression (PLSR) of Monte Carlo simulation

results.

Description

Perform a Partial Least Squares Regression (PLSR) of Monte Carlo simulation results.

Usage

```
plsr.mcSimulation(object, resultName = NULL, variables.x = names(object$x),
  method = "oscorespls", scale = TRUE, ncomp = 2, ...)
```

Arguments

object An object of class mcSimulation.

resultName character: indicating the name of the component of the simulation function

(model_function) whose results histogram shall be generated. If model_function is single valued, no name needs to be supplied. Otherwise, one valid name has

to be specified. Defaults to NULL.

variables.x character or character vector: Names of the components of the input vari-

ables to the simulation function, i.e. the names of the variables in the input estimate which random sampling results shall be displayed. Defaults to all

components.

method the multivariate regression method to be used. If "model.frame", the model

frame is returned.

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scale	numeric vector, or logical. If numeric vector, X is scaled by dividing each
	variable with the corresponding element of scale. If scale is TRUE, X is scaled
	by dividing each variable by its sample standard deviation. If cross-validation is

selected, scaling by the standard deviation is done for every segment.

ncomp the number of components to include in the model (see below).

... further arguments to be passed to plsr.

Value

An object of class mvr.

See Also

```
mcSimulation, plsr, summary.mvr, biplot.mvr, coef.mvr, plot.mvr,
```

print.mcSimulation

Print Basic Results from Monte Carlo Simulation.

Description

This function prints basic results from Monte Carlo simulation and returns it invisible.

Usage

```
## S3 method for class 'mcSimulation' print(x, ...)
```

Arguments

x An object of class mcSimulation.

... Further arguments to be passed to print.data.frame.

See Also

```
mcSimulation, print.data.frame
```

```
print.summary.eviSimulation
```

Print the Summarized EVI Simulation Results.

Description

This function prints the summary of eviSimulation generated by summary.eviSimulation.

Usage

```
## S3 method for class 'summary.eviSimulation' print(x, ...)
```

Arguments

x An object of class summary.eviSimulation.

Further arguments to be passed to print.default and print.summary.welfareDecisionAnalysis.

See Also

eviSimulation, print.summary.welfareDecisionAnalysis.

```
print.summary.mcSimulation
```

Print the summary of a Monte Carlo simulation.

Description

This function prints the summary of of mcSimulation obtained by summary.mcSimulation.

Usage

```
## S3 method for class 'summary.mcSimulation' print(x, \ldots)
```

Arguments

x An object of class mcSimulation.

... Further arguments to be passed to print.data.frame.

See Also

```
mcSimulation, summary.mcSimulation, print.data.frame
```

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```
print.summary.welfareDecisionAnalysis
```

Print the summarized Welfare Decision Analysis results.

Description

This function prints the summary of a Welfare Decision Analysis generated by summary.welfareDecisionAnalysis.

Usage

```
## S3 method for class 'summary.welfareDecisionAnalysis' print(x, ...)
```

Arguments

x An object of class summary.welfareDecisionAnalysis.

... Further arguments to print.data.frame.

See Also

welfareDecisionAnalysis, summary.welfareDecisionAnalysis, print.data.frame.

random

Quantiles or empirically based generic random number generation.

Description

These functions generate random numbers for parametric distributions, parameters of which are determined by given quantiles or for distributions purely defined empirically.

The default method generates univariate random numbers specified by arbitrary quantiles.

random.vector generates univariate random numbers drawn from a distribution purely defined empirically.

random.data.frame generates multivariate random numbers drawn from a distribution purely defined empirically.

Usage

```
random(rho, n, method, relativeTolerance, ...)
## Default S3 method:
random(rho = list(distribution = "norm", probabilities =
    c(0.05, 0.95), quantiles = c(-qnorm(0.95), qnorm(0.95))), n, method = "fit",
    relativeTolerance = 0.05, ...)
```

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```
## S3 method for class 'vector'
random(rho = runif(n = n), n, method = NULL,
    relativeTolerance = NULL, ...)
## S3 method for class 'data.frame'
random(rho = data.frame(uniform = runif(n = n)), n,
    method = NULL, relativeTolerance = NULL, ...)
```

Arguments

rho Distribution to be randomly sampled.

n integer: Number of observations to be generated

method character: Particular method to be used for random number generation.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

Optional arguments to be passed to the particular random number generating function.

Methods (by class)

• default: Quantiles based univariate random number generation.

Arguments rho rho list: Distribution to be randomly sampled. The list elements are \$distribution, \$probabilities and \$quantiles. For details cf. below.

method character: Particular method to be used for random number generation. Currently only method rdistq_fit{fit} is implemented which is the default.

relativeTolerance numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

... Optional arguments to be passed to the particular random number generating function, i.e. rdistq_fit.

Details The distribution family is determined by rho[["distribution"]]. For the possibilities cf. rdistq_fit.

rho[["probabilities"]] and [[rho"quantiles"]] are numeric vectors of the same length. The first defines the probabilities of the quantiles, the second defines the quantiles values which determine the parametric distribution.

Value A numeric vector of length n containing the generated random numbers.

See Also rdistq_fit

• vector: Univariate random number generation by drawing from a given empirical sample.

Arguments rho vector: Univariate empirical sample to be sampled from.

```
method for this class no impact
```

relativeTolerance for this class no impact

... for this class no impact

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Value A numeric vector of length n containing the generated random numbers. **See Also** sample

• data.frame: Multivariate random number generation by drawing from a given empirical sample.

```
Arguments rho data.frame: Multivariate empirical sample to be sampled from. method for this class no impact
```

relativeTolerance for this class no impact

... for this class no impact

Value A data. frame with n rows containing the generated random numbers.

See Also sample

Examples

random.estimate

Generate random numbers for an estimate.

Description

This function generates random numbers for general multivariate distributions that are defined as an estimate.

Usage

```
## S3 method for class 'estimate'
random(rho, n, method = "calculate",
  relativeTolerance = 0.05, ...)
```

Arguments

rho estimate: multivariate distribution to be randomly sampled.

n integer:Number of observations to be generated.

method character: Particular method to be used for random number generation.

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relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

... Optional arguments to be passed to the particular random number generating function.

Details

Generation of uncorrelated components: Implementation: random.estimate1d

Generation of correlated components: Implementation: rmvnorm90ci_exact

See Also

```
estimate, random.estimate1d, random
```

```
variable=c("revenue","costs")
distribution=c("norm", "norm")
lower=c(10000, 5000)
upper=c(100000, 50000)
 estimateObject<-as.estimate(variable, distribution, lower, upper)</pre>
 x<-random(rho=estimateObject, n=10000)</pre>
 apply(X=x, MARGIN=2, FUN=quantile, probs=c(0.05, 0.95))
cor(x)
colnames(x)
 summary(x)
hist(x[,"revenue"])
hist(x[,"costs"])
 # Create an estimate with median and method information:
 estimateObject<-estimate(</pre>
                                    c("posnorm", "lnorm"),
                                     c(
                                               4,
                                                         4),
                                    c(
                                              50,
                                                        10),
                           variable=c("revenue", "costs"),
                                          "mean",
                           median = c(
                                                        NA),
                                           "fit",
                                                        ""))
                           method = c(
 # Sample random values for this estimate:
 x<-random(rho=estimateObject, n=10000)</pre>
 # Check the results
 apply(X=x, MARGIN=2, FUN=quantile, probs=c(0.05, 0.95))
 summary(x)
 hist(x[,"revenue"], breaks=100)
 hist(x[,"costs"], breaks=100)
```

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random.estimate1d

Generate univariate random numbers defined by a 1-d estimate.

Description

This function generates random numbers for univariate parametric distributions, whose parameters are determined by a one dimensional estimate (estimate1d).

Usage

```
## S3 method for class 'estimate1d'
random(rho, n, method = "calculate",
  relativeTolerance = 0.05, ...)
```

Arguments

rho estimate1d: Univariate distribution to be randomly sampled.

n integer: Number of observations to be generated

method character: Particular method to be used for random number generation. It can

be either "calculate" (the default) or "fit". Details below.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance

a warning is given.

... Optional arguments to be passed to the particular random number generating

function (cf. below).

Details

rho[["distribution"]]: The following table shows the available distributions and the implemented generation method:

able
e, fit
e, fit
e, fit

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"lnorm"	Log Normal	calculate, fit
"unif"	Uniform	calculate, fit
"weibull"	Weibull	fit
"triang"	Triangular	fit
"gompertz"	Gompertz	fit
"pert"	(Modified) PERT	fit

For distribution="const" the argument method is obsolete, as a constant is neither fitted nor calculated.

rho[["method"]] If supplied, i.e. !is.null(rho[["method"]]), this value overwrites the function argument method.

method This parameter defines, how the parameters of the distribution to be sampled are derived from rho[["lower"]], rho[["upper"]] and possibly rho[["median"]]. Possibilities are "calculate" (the default) or "fit":

method="calculate" The parameters are calculated if possible using the exact (analytical) formula or, otherwise, numerically. This calculation of the distribution parameters is independent of rho[["median"]] being supplied or not. For the implemented distributions, it only depends on rho[["lower"]] and rho[["upper"]]. However, if it is supplied, i.e. is.numeric(rho[["median"]]), a check is performed, if the relative deviation of the generated median from rho[["median"]] is greater than relativeTolerance. In this case a warning is given.

method="fit" The parameters are obtained by fitting the distribution on the supplied quantiles. Given that rho[["median"]]==NULL the distribution is fitted only to lower and upper and a warning is given; due to the used numerical procedure, the calculated parameters might define a distribution which strongly deviates from the intended one. There is larger control on the shape of the distribution to be generated by supplying the estimate of the median. If is.numeric(rho[["median"]]) the distribution is fitted to lower, upper and median.

... For passing further parameters to the function which generates the random numbers, cf. the above table and follow the link in the column method.

See Also

```
estimate1d; For method="calculate": rdist90ci_exact; for method="fit": rdistq_fit; for both methods: rposnorm90ci and rtnorm_0_1_90ci. For the default method: random.
```

```
# Generate log normal distributed random numbers:
x<-random(estimate1d("lnorm",50,100), n=100000)
quantile(x, probs=c(0.05, 0.95))
hist(x, breaks=100)</pre>
```

40 rdist90ci_exact

rdist90ci_exact	90%-confidence interval based univariate random number generation (by exact parameter calculation).

Description

This function generates random numbers for a set of univariate parametric distributions from given 90% confidence interval. Internally, this is achieved by exact, i.e. analytic, calculation of the parameters for the individual distribution from the given 90% confidence interval.

Usage

```
rdist90ci_exact(distribution, n, lower, upper)
```

Arguments

distribution	character; A character string that defines the univariate distribution to be randomly sampled. For possible options cf. section Details.
n	Number of generated observations.
lower	numeric; lower bound of the 90% confidence interval.
upper	numeric; upper bound of the 90% confidence interval.

Details

The following table shows the available distributions and their identification (option: distribution) as a character string:

distribution	Distribution Name	Requirements
"const"	Deterministic case	lower == upper
"norm"	Normal	lower < upper
"lnorm"	Log Normal	0 < lower < upper
"unif"	Uniform	lower < upper

Parameter formulae: We use the notation: l=lower and u=upper; Φ is the cumulative distribution function of the standard normal distribution and Φ^{-1} its inverse, which is the quantile function of the standard normal distribution.

```
distribution="norm": The formulae for \mu and \sigma, viz. the mean and standard deviation, respectively, of the normal distribution are \mu = \frac{l+u}{2} and \sigma = \frac{\mu-l}{\Phi^{-1}(0.95)}.
```

distribution="unif": For the minimum
$$a$$
 and maximum b of the uniform distribution $U_{[a,b]}$ it holds that $a=l-0.05(u-l)$ and $b=u+0.05(u-l)$.

distribution="lnorm": The density of the log normal distribution is
$$f(x) = \frac{1}{\sqrt{2\pi}\sigma x} \exp(-\frac{(\ln(x)-\mu)^2}{2\sigma^2})$$
 for $x>0$ and $f(x)=0$ otherwise. Its parameters are determined by the confidence interval via $\mu=\frac{\ln(l)+\ln(u)}{2}$ and $\sigma=\frac{1}{\Phi^{-1}(0.95)}(\mu-\ln(l))$. Note the correspondence to the formula for the normal distribution.

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Value

A numeric vector of length n with the sampled values according to the chosen distribution. In case of distribution="const", viz. the deterministic case, the function returns: rep(lower, n).

Examples

```
# Generate uniformly distributed random numbers:
lower=3
upper=6
hist(r<-rdist90ci_exact(distribution="unif", n=10000, lower=lower, upper=upper),breaks=100)
print(quantile(x=r, probs=c(0.05,0.95)))
print(summary(r))

# Generate log normal distributed random numbers:
hist(r<-rdist90ci_exact(distribution="lnorm", n=10000, lower=lower, upper=upper),breaks=100)
print(quantile(x=r, probs=c(0.05,0.95)))
print(summary(r))</pre>
rdistq_fit

*Quantiles based univariate random number generation (by parameter)
```

Description

This function generates random numbers for a set of univariate parametric distributions from given quantiles. Internally, this is achieved by fitting the distribution function to the given quantiles.

Usage

```
rdistq_fit(distribution, n, percentiles = c(0.05, 0.5, 0.95), quantiles,
  relativeTolerance = 0.05, tolConv = 0.001, fit.weights = rep(1,
  length(percentiles)), verbosity = 1)
```

Arguments

distribution A character string that defines the univariate distribution to be randomly sam-

pled.

n Number of generated observations.

percentiles Numeric vector giving the percentiles.

fitting).

quantiles Numeric vector giving the quantiles.

relativeTolerance

numeric; the relative tolerance level of deviation of the generated individual per-

 $centiles \ from \ the \ specified \ percentiles. \ If \ any \ deviation \ is \ greater \ than \ relative Tolerance$

a warning is given.

tolConv positive numerical value, the absolute convergence tolerance for reaching zero

by fitting distributions get.norm.par will be shown.

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fit.weights	numerical vector of the same length as a probabilities vector p containing positive values for weighting quantiles. By default all quantiles will be weighted by 1.
verbosity	integer; if 0 the function is silent; the larger the value the more verbose is the output information.

Details

The following table shows the available distributions and their identification (option: distribution) as a character string:

distribution	Distribution Name	<pre>length(quantiles)</pre>	Necessary Package
"norm"	Normal	>=2	
"beta"	Beta	>=2	
"cauchy"	Cauchy	>=2	
"logis"	Logistic	>=2	
"t"	Student t	>=1	
"chisq"	Central Chi-Squared	>=1	
"chisqnc"	Non-central Chi-Squared	>=2	
"exp"	Exponential	>=1	
"f"	Central F	>=2	
"gamma"	Gamma with scale=1/rate	>=2	
"lnorm"	Log Normal	>=2	
"unif"	Uniform	==2	
"weibull"	Weibull	>=2	
"triang"	Triangular	>=3	mc2d
"gompertz"	Gompertz	>=2	eha
"pert"	(Modified) PERT	>=4	mc2d
"tnorm"	Truncated Normal	>=4	msm

percentiles and quantiles must be of the same length. percentiles must be >=0 and <=1.

The default for percentiles is 0.05, 0.5 and 0.95, so for the default, the quantiles argument should be a vector with 3 elements. If this is to be longer, the percentiles argument has to be adjusted to match the length of quantiles.

The fitting of the distribution parameters is done using rriskFitdist.perc.

Value

A numeric vector of length n with the sampled values according to the chosen distribution.

See Also

```
rriskFitdist.perc
```

```
# Fit a log normal distribution to 3 quantiles: percentiles<-c(0.05, 0.5, 0.95)
```

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```
quantiles=c(1,3,15)
hist(r<-rdistq_fit(distribution="lnorm", n=10000, quantiles=quantiles),breaks=100)
print(quantile(x=r, probs=percentiles))</pre>
```

rmvnorm90ci_exact

90%-confidence interval multivariate normal random number generation.

Description

This function generates normally distributed multivariate random numbers which parameters are determined by the 90%-confidence interval. The calculation of mean and sd is exact.

Usage

```
rmvnorm90ci_exact(n, lower, upper, correlationMatrix)
```

Arguments

n integer: Number of observations to be generated.

lower numeric vector: lower bound of the 90% confidence interval.

upper numeric vector: upper bound of the 90% confidence interval.

correlationMatrix

numeric matrix: symmetric matrix which is the correlation matrix of the multivariate normal distribution. In particular, all diagonal elements must be equal

to 1.

See Also

random, rmvnorm

row.names.estimate

Get and set attributes of an estimate object.

Description

row.names.estimate returns the variable names of an estimate object which is identical to row.names(x\$marginal).

 $names.estimate\ returns\ the\ column\ names\ of\ an\ {\tt estimate}\ object\ which\ is\ identical\ to\ names\ ({\tt x\$marginal}).$

corMat.estimate returns the full correlation matrix of an estimate object.

'corMat<-.estimate' replaces the correlation matrix of an estimate object.

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Usage

```
## S3 method for class 'estimate'
row.names(x)

## S3 method for class 'estimate'
names(x)

## S3 method for class 'estimate'
corMat(rho)

## S3 replacement method for class 'estimate'
corMat(x) <- value</pre>
```

Arguments

x an estimate object.
rho an estimate object.

value numeric matrix: new correlation matrix. For details cf. estimate.

See Also

```
estimate, names.estimate, corMat.estimate, corMat
corMat<-</pre>
```

Examples

```
# Read the joint estimate information for the variables "sales", "productprice" and
# "costprice" from file:
## Get the path to the file with the marginal information:
marginalFilePath=system.file("extdata", "profit-4.csv",package="decisionSupport")
## Read marginal and correlation file into an estimate:
parameterEstimate<-estimate_read_csv(fileName=marginalFilePath)
print(parameterEstimate)
## Print the names of the variables of this estimate
print(row.names(parameterEstimate))
## Print the names of the columns of this estimate
print(names(parameterEstimate))
## Print the full correlation matrix of this estimate
print(corMat(parameterEstimate))</pre>
```

rtnorm90ci

90%-confidence interval based truncated normal random number generation.

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Description

rtnorm90ci generates truncated normal random numbers based on the 90% confidence interval calculating the distribution parameter numerically from the 90%-confidence interval or via a fit on the 90%-confidence interval. The fit might include the median or not.

rposnorm90ci generates positive normal random numbers based on the 90% confidence interval. It is a wrapper function for rtnorm90ci.

rtnorm_0_1_90ci generates normal random numbers truncated to [0,1] based on the 90% confidence interval. It is a wrapper function for rtnorm90ci.

Usage

```
rtnorm90ci(n, ci, median = mean(ci), lowerTrunc = -Inf, upperTrunc = Inf,
  method = "numeric", relativeTolerance = 0.05, ...)

rposnorm90ci(n, lower, median = mean(c(lower, upper)), upper,
  method = "numeric", relativeTolerance = 0.05, ...)

rtnorm_0_1_90ci(n, lower, median = mean(c(lower, upper)), upper,
  method = "numeric", relativeTolerance = 0.05, ...)
```

Arguments

n

	· · · · · · · · · · · · · · · · · · ·
ci	numeric 2-dimensional vector; lower, i.e $ci[[1]]$, and upper bound, i.e $ci[[2]]$, of the 90%-confidence interval.
median	if NULL: truncated normal is fitted only to lower and upper value of the confidence interval; if numeric: truncated normal is fitted on the confidence interval and the median simultaneously. For details cf. below. This option is only relevant if method="fit".

lowerTrunc numeric; lower truncation point of the distribution (>= -Inf).

upperTrunc numeric; upper truncation point of the distribution (<= Inf).

Number of generated observations.

method used to determine the parameters of the truncated normal; possible methods are "numeric" (the default) and "fit".

relativeTolerance

numeric; the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

... further parameters to be passed to paramtnormci_numeric or paramtnormci_fit,

respectively.

lower numeric; lower bound of the 90% confidence interval.

upper numeric; upper bound of the 90% confidence interval.

Details

```
method="numeric" is implemented by paramtnormci_numeric and method="fit" by paramtnormci_fit.

Positive normal random number generation: a positive normal distribution is a truncated normal distribution with lower truncation point equal to zero and upper truncation is infinity. rposnorm90ci implements this as a wrapper function for rtnorm90ci(n, c(lower,upper), median, lowerTrunc=0, upperTrunc=Inf, method, relativeTolerance,...).

0-1-(truncated) normal random number generation: a 0-1-normal distribution is a truncated normal distribution with lower truncation point equal to zero and upper truncation equal to 1. rtnorm_0_1_90ci implements this as a wrapper function for rtnorm90ci(n, c(lower,upper), median, lowerTrunc=0, upperTrunc=1, method, relativeTolerance,...).
```

See Also

For the implementation of method="numeric": paramtnormci_numeric; for the implementation of method="fit": paramtnormci_fit.

```
sort.summary.eviSimulation
```

Sort Summarized EVI Simulation Results..

Description

Sort summarized EVI simulation results according to their EVI.

Usage

```
## S3 method for class 'summary.eviSimulation'
sort(x, decreasing = TRUE, ...,
   along = row.names(x$summary$evi)[[1]])
```

Arguments

x An object of class summary.eviSimulation.

decreasing logical: if the EVI should be sorted in decreasing order.

... currently not used

along character: the name of the valuation variable along which the EVI should be

sorted.

Value

An object of class summary.eviSimulation.

See Also

```
eviSimulation, summary.eviSimulation, sort
```

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```
summary.eviSimulation Summarize EVI Simulation Results
```

Description

Produces result summaries of an Expected Value of Information (EVI) simulation obtained by the function eviSimulation.

Usage

```
## S3 method for class 'eviSimulation'
summary(object, ..., digits = max(3,
   getOption("digits") - 3))
```

Arguments

object An object of class eviSimulation.

... Further arguments passed to summary.welfareDecisionAnalysis.

digits how many significant digits are to be used for numeric and complex x. The de-

fault, NULL, uses getOption("digits"). This is a suggestion: enough decimal places will be used so that the smallest (in magnitude) number has this many significant digits, and also to satisfy nsmall. (For the interpretation for complex

numbers see signif.)

Value

An object of class summary.eviSimulation.

See Also

```
eviSimulation, print.summary.eviSimulation, summary.welfareDecisionAnalysis, sort.summary.eviSimulation
```

 $summary. \verb|mcSimulation| Summarize | results | from Monte | Carlo | simulation.$

Description

A summary of the results of a Monte Carlo simulation obtained by the function mcSimulation is produced.

Usage

```
## S3 method for class 'mcSimulation'
summary(object, ..., digits = max(3,
   getOption("digits") - 3), variables.y = names(object$y), variables.x = if
   (classicView) names(object$x), classicView = FALSE, probs = c(0, 0.1,
   0.25, 0.5, 0.75, 0.9, 1))
```

Arguments

object	An object of class mcSimulation.
• • •	Further arguments passed to summary. data.frame (classicView=TRUE) or format (classicView=FALSE).
digits	how many significant digits are to be used for numeric and complex x. The default, NULL, uses getOption("digits"). This is a suggestion: enough decimal places will be used so that the smallest (in magnitude) number has this many significant digits, and also to satisfy nsmall. (For the interpretation for complex numbers see signif.)
variables.y	character or character vector: Names of the components of the simulation function (model_function), whose results shall be displayed. Defaults to all components.
variables.x	character or character vector: Names of the components of the input variables to the simulation function, i.e. the names of the variables in the input estimate, whose random sampling results shall be displayed. Defaults to all components.
classicView	logical: if TRUE the results are summarized using summary.data.frame, if FALSE further output is produced and the quantile information can be chosen. Cf. section Value and argument probs. Default is FALSE.
probs	numeric vector: quantiles that shall be displayed if classicView=FALSE.

Value

An object of class summary.mcSimulation.

See Also

```
mcSimulation, print.summary.mcSimulation, summary.data.frame
```

```
summary.welfareDecisionAnalysis
```

Summarize Welfare Decision Analysis results.

Description

Produce a summary of the results of a welfare decision analysis obtained by the function welfareDecisionAnalysis.

Usage

```
## S3 method for class 'welfareDecisionAnalysis'
summary(object, ..., digits = max(3,
    getOption("digits") - 3))
```

Arguments

object An object of class welfareDecisionAnalysis.

... Further arguments passed to format.

digits how many significant digits are to be used for numeric and complex x. The de-

fault, NULL, uses getOption("digits"). This is a suggestion: enough decimal places will be used so that the smallest (in magnitude) number has this many significant digits, and also to satisfy nsmall. (For the interpretation for complex

numbers see signif.)

Value

An object of class summary.welfareDecisionAnalysis.

See Also

welfareDecisionAnalysis, print.summary.welfareDecisionAnalysis, format

welfareDecisionAnalysis

Analysis of the underlying welfare based decision problem.

Description

The optimal choice between two different opportunities is calculated. Optimality is taken as maximizing expected welfare. Furthermore, the Expected Opportunity Loss (EOL) is calculated.

Usage

```
welfareDecisionAnalysis(estimate, welfare, numberOfModelRuns,
  randomMethod = "calculate", functionSyntax = "data.frameNames",
  relativeTolerance = 0.05, verbosity = 0)
```

Arguments

estimate object describing the distribution of the input variables.

welfare either a function or a list with two functions, i.e. list(p1,p2). In the

first case the function is the net benefit (or welfare) of project approval (PA) vs. the status quo (SQ). In the second case the element p1 is the function valuing the first project and the element p2 valuing the second project, viz. the welfare

function of p1 and p2 respectively.

numberOfModelRuns

integer: The number of running the welfare model for the underlying Monte Carlo simulation.

 ${\tt randomMethod}$

character: The method to be used to sample the distribution representing the input estimate. For details see option method in random.estimate.

functionSyntax

character: function syntax used in the welfare function(s). For details see mcSimulation.

relativeTolerance

numeric: the relative tolerance level of deviation of the generated confidence interval from the specified interval. If this deviation is greater than relativeTolerance a warning is given.

verbosity

integer: if 0 the function is silent; the larger the value the more verbose is output information.

Details

The underlying decision problem and its notational framework: We are considering a decision maker who can influence an ecological-economic system having two alternative decisions d_1 and d_2 at hand. We assume, that the system can be characterized by the n-dimensional vector X. The characteristics X, are not necessarily known exactly to the decision maker. However, we assume furthermore that she is able to quantify this uncertainty which we call an *estimate* of the characteristics. Mathematically, an estimate is a random variable with probability density ρ_X .

Furthermore, the characteristics X determine the welfare W(d) according to the welfare function w_d :

$$W_d = w_d(X)$$

Thus, the welfare of decision d is also a random variable whose probability distribution we call ρ_{Wd} . The welfare function w_d values the decision d given a certain state X of the system. In other words, decision d_2 is preferred over decision d_1 , if and only if, the expected welfare of decision d_2 is greater than the expected welfare (For a comprehensive discussion of the concept of social preference ordering and its representation by a welfare function cf. Gravelle and Rees (2004)) of decsion d_1 , formally

$$d_1 \prec d_2 \Leftrightarrow \mathrm{E}[W_{d_1}] < \mathrm{E}[W_{d_2}].$$

This means the best decision d^* is the one which maximizes welfare:

$$d^* := \arg\max_{d=d_1,d_2} E[W_d]$$

This maximization principle has a dual minimization principle. We define the net benefit $NB_{d_1} := W_{d_1} - W_{d_2}$ as the difference between the welfare of the two decision alternatives. A loss L_d is characterized if a decision d produces a negative net benefit. No loss occurs if the decision produces a positive net benefit. This is reflected in the formal definition

$$L_d := -NB_d$$
, if $NB_d < 0$, and $L_d := 0$ otherwise.

Using this notion it can be shown that the maximization of expected welfare is equivalent to the minimization of the expected loss $EL_d := E[L_d]$.

The Expected Oportunity Loss (EOL): The use of this concept, here, is in line as described in Hubbard (2014). The Expected Opportunity Loss (EOL) is defined as the expected loss for the best decision. The best decision minimizes the expected loss:

$$EOL := \min \{EL_{d_1}, EL_{d_2}\}$$

The EOL is always conditional on the available information which is characterized by the probability distribution of $X \rho_X$: EOL = EOL(ρ_X).

Special case: Status quo and project approval: A very common actual binary decision problem is the question if a certain project shall be approved versus continuing with business as usual, i.e. the status quo. It appears to be natural to identify the status quo with zero welfare. This is a special case (Actually, one can show, that this special case is equivalent to the discussion above.) of the binary decision problem that we are considering here. The two decision alternatives are

 d_1 : project approval (PA) and

 d_2 : status quo (SQ),

and the welfare of the approved project (or project outcome or yield of the project) is the random variable W_{PA} with distribution $P_{W_{PA}} = w_{PA}(P_X)$:

$$W_{\text{PA}} \sim w_{\text{PA}}(P_X) = P_{W_{\text{PA}}}$$

and the welfare of the status quo serves as reference and is normalized to zero:

$$W_{SO} \equiv 0$$
,

which implies zero expected welfare of the status quo:

$$E[W]_{SO} = 0.$$

Value

An object of class welfareDecisionAnalysis with the following elements:

\$mcResult The results of the Monte Carlo analysis of estimate transformed by welfare(cf. mcSimulation).

\$enb Expected Net Benefit (ENB)

\$elPa Expected Loss in case of project approval: EL(PA)

\$elSq Expected Loss in case of status quo: EL(SQ)

\$eol Expected Oportunity Loss (EOL)

\$optimalChoice The optimal choice, i.e. either project approval (PA) or the status quo (SQ).

References

Hubbard, Douglas W., *How to Measure Anything? - Finding the Value of "Intangibles" in Business*, John Wiley & Sons, Hoboken, New Jersey, 2014, 3rd Ed, http://www.howtomeasureanything.com/.

Gravelle, Hugh and Ray Rees, Microeconomics, Pearson Education Limited, 3rd edition, 2004.

See Also

mcSimulation, estimate, summary.welfareDecisionAnalysis

```
# Example 1 (Creating the estimate from the command line):
# Create the estimate object:
variable=c("revenue","costs")
distribution=c("posnorm", "posnorm")
lower=c(10000, 5000)
upper=c(100000, 50000)
costBenefitEstimate<-as.estimate(variable, distribution, lower, upper)</pre>
# (a) Define the welfare function without name for the return value:
profit<-function(x){</pre>
x$revenue-x$costs
# Perform the decision analysis:
myAnalysis<-welfareDecisionAnalysis(estimate=costBenefitEstimate,
                               welfare=profit,
                               numberOfModelRuns=100000.
                               functionSyntax="data.frameNames")
# Show the analysis results:
print(summary((myAnalysis)))
# (b) Define the welfare function with a name for the return value:
profit<-function(x){</pre>
list(Profit=x$revenue-x$costs)
# Perform the decision analysis:
myAnalysis<-welfareDecisionAnalysis(estimate=costBenefitEstimate,</pre>
                               welfare=profit,
                               numberOfModelRuns=100000,
                               functionSyntax="data.frameNames")
# Show the analysis results:
print(summary((myAnalysis)))
# (c) Two decsion variables:
welfareModel<-function(x){</pre>
list(Profit=x$revenue-x$costs,
  Costs=-x$costs)
# Perform the decision analysis:
myAnalysis<-welfareDecisionAnalysis(estimate=costBenefitEstimate,
                               welfare=welfareModel,
                               numberOfModelRuns=100000,
                               functionSyntax="data.frameNames")
# Show the analysis results:
print(summary((myAnalysis)))
```

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