

ROTTERDAM SCHOOL OF MANAGEMENT ERASMUS UNIVERSITY

RESEARCH

Energy portfolio hedging

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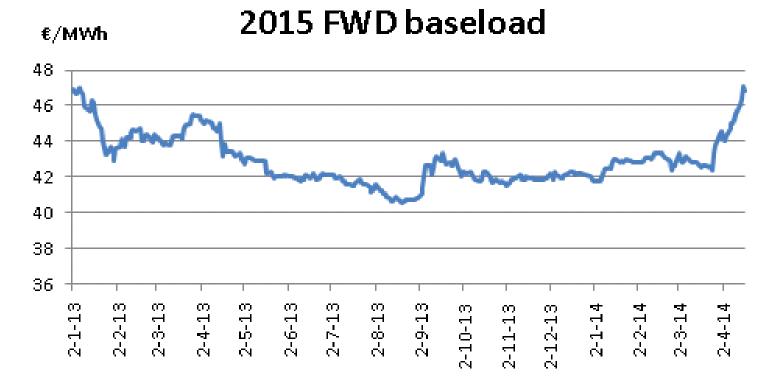


Topics

- 1. The basics of hedging
 - Forwards
 - Financial position modeling
 - Risk and Hedging
 - Mark-to-market
 - Market price evolutions
- 2. Portfolio Management Game

Forwards

- A forward contract is a an agreement in which the buyer agrees to buy from the seller a fixed quantity of commodity (e.g. electricity or gas) for a fixed price for delivery in the future (delivery period).
 - There is no payment at the conclusion of the forward contract.
 - There is a payment at the actual delivery of the commodity



Price is driven by supply/demand Increase of ~4 €/MWh mainly due to Doel/Tihange outage

Financial Position Modeling

- Positions can be long or short
- Long positions gains value when underlying price increases
- Short position gains value when underlying price decrease

Underlying index	Portfolio value	long-short
up	up 😤	long
up	down 💒	short
down	up 😤	short
down	down 💒	long

Financial Position Modeling

- You sold 100 000 MWh/month at fixed price for Y+1
- You will need to source this profile from the market
 - Increasing forward power prices for Y+1 will reduce the value of the contract: You are "short power"
 - E.g.: if power prices increase with 1€/MWh in M1, you will have a value decrease of 100 000 € in this contract in M1

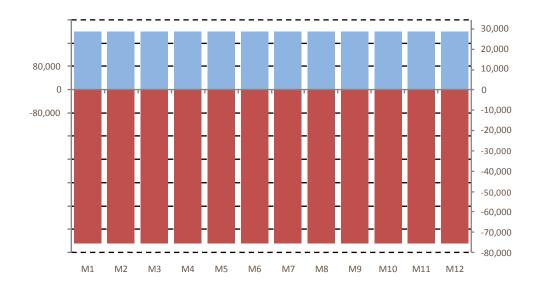
- You bought 200 000 MWh/month gas at fixed price for Y+1
- You will need to sell this gas back in the market
 - Increasing forward gas prices for Y+1 increase the value of the contract:

you are "LONG GAS"

 E.g: if gas prices increase with 1 EUR/MWh over the year, you will have a value increase of 200 000 x 12 x 1 = 2 400 000 EUR on this contract

Financial Position Modeling

- A coal fired power plant will generate 200 GWh power per month by burning 75 000 ton of coal per month
- You will need to sell the power in the market and buy the coal in the market:
 - Increasing forward power prices increase the value of the power plant
 - Increasing forward coal prices reduce the value of the power plant
- Power prices staying stable and coal prices rising with 1 EUR/ton in M1 decreases the value of the plant by: 75 000 EUR in M1



Risks and hedging

Risk = profit is not known in advance with absolute certainty

Holding long or short positions is risky

Hedging: reducing the positions, thus reducing the risks

Calculation

- The MtM of your position is the profit or loss you would make if you
 would liquidate (sell or buy) your complete position today on the
 market at current forward market prices
- For a long position:
 - MtM = (forward market price contract price) * volume
- For a short position:
 - MtM = (forward market price contract price) * volume

Some examples

You sold 100 000 MWh power in the market for Y+1 at 60 EUR/MWh.
 You are SHORT power

The forward market price for Y+1 today is at 55 EUR/MWh MtM = -(55 - 60) * 100 000 = + 500 000 EUR

You bought 200 000 MWh gas in the market for Y+1 at 25 EUR/MWh.
 You are LONG gas

The forward market price is today at 22 EUR/MWh MtM = (22 - 25) * 200 000 = -600 000 EUR

Some examples

You have a nuclear power plant that will generate 1 TWh.
 You are LONG power

Today, power is quoted at 60 EUR/MWh MtM plant = (60 - 0) * 1 000 000 = + 60 MEUR

 You have a gas fired power plant that will generate 200 GWh power and will consume 400 GWh gas
 You are LONG power and SHORT gas

Today, power is quoted at 60 EUR/MWh and gas quoted at 20EUR/MWh MtM power = (60 - 0) * 200 000 = + 12 MEUR MtM gas = -(20 - 0) * 400 000 = -8 MEUR MtM plant = MtM power + MtM gas = + 4 MEUR

Some examples

- You have a nuclear power plant that will generate 1 TWh. You have hedged the risk by selling forward 1 TWh at 60 EUR/MWh -> Power plant makes you LONG power; hedge makes you SHORT power
- Today, power is quoted at 55 EUR/MWh
 MtM plant (55 0) * 1 000 000 = 55 MEUR
 MtM hedge (55 60) * 1 000 000 = 5 MEUR
 MtM total 60 MEUR
- Today, power is quoted at 70 EUR/MWh
 MtM plant (70 0) * 1 000 000 = 70 MEUR
 MtM hedge (70 60) * 1 000 000 = -10 MEUR
 MtM total 60 MEUR
- •Price fluctuations do no longer affect the portfolio value Being 100% hedged = no more price risks

- •To compute the MtM of an asset, you need to estimate or forecast how much that plant will generate and how much that plant will consume
- These estimations can be influenced by forward power and fuel prices and is for a gas and coal asset depending on the level of Carbon Clean Spark Spread and Dark Spread

CCSS = power revenues – gas costs – CO₂ costs CCDS = power revenues – coal costs – CO₂

costs

Hedging: reducing the positions, thus reducing the risks

Market price evolutions

Some major drivers for commodities



BRENT Supply/demand GDP USD/EUR

. . .



POWER

Underlying fuels Reserve margin Merit order

Cross border capacity

. . .



COAL Supply/demand USD/EUR Freight

. . .



CO2
Gas/coal consumption
NAP's
Regulatory

. . .



GAS
Supply/demand
Brent
LNG
Storages
Weather
conditions

. . .



SPREADS
Underlying fuels
Power prices
Technology, efficiency

. .

Portfolio Management Game



Portfolio presentation

You will own 4 power plants



PV:

- Capacity: 290 MW
- Production: 1 TWh/yr
- Built in 2014
- Thin film panels (CdS/CdTe)



Coal:

- Capacity: 500MW
- Production: 5 TWh/yr
- Built in 1994
- efficiency 38%,

consuming 2 Mton coal





Wind:

- Capacity: 630 MW
- Production: 4 TWh/yr
- Built in 2012
- Offshore (R2)

Gas:

- Capacity: 500MW
- Production: 5 TWh/yr
- Built in 2011
- CGGT, efficiency 50%, consuming 10 TWh gas

The different steps

Step 1: Evaluate market input Step 2: Forecast the production

Step3: Evaluate market view Step 4: Define hedging strategy

Forecasting

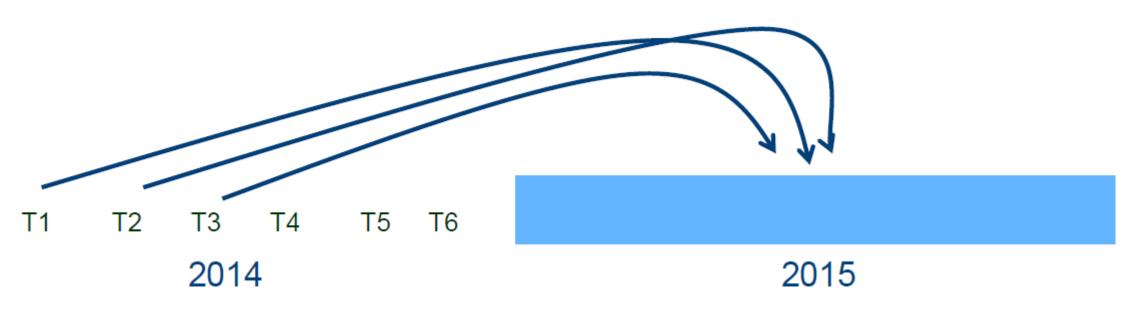
Each period (T1 to T6), you will need to forecast how much power your assets will generate and how much fuel they will consume based on the current market prices

- Evaluate the market input
- Forecast the production. The plant is on/off!

FORECASTING				T0	T1	T2	T3	T4	T5	T6
Plant A	nuclear	power	MWh	10.000.000	10.000.000					
Plant B	coal	power	MWh	5.000.000	5.000.000					
		coal	ton	-2.000.000	-2.000.000	0	0	0	0	0
Plant C	gas	power	MWh	5.000.000	5.000.000					
		gas	MWh	-10.000.000	-10.000.000	0	0	0	0	0
ASSETS	TOTAL	power	MWh	20.000.000	20.000.000	0	0	0	0	0
		coal	ton	-2.000.000	-2.000.000	0	0	0	0	0
		gas	MWh	-10.000.000	-10.000.000	0	0	0	0	0
				VA		n				
Market		power	€/MWh	72	70					
		coal	€/ton	52	52				1	
		gas	€/MWh	30	31				-	La company
				_						
Spark Spread	= power -	2 * gas	€/MWh	12,0	8,0				7	
Dark Spread =	power - 0	,4 * coal	€/MWh	51,2	49,2				3	

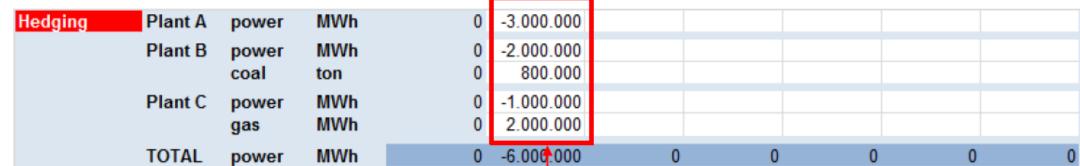
Hedging

- You will need to hedge the 2015 risks
- At 6 different times in 2014 (T1 -> T6)
- At T6 at the latest, total exposures need to be hedged
- Hedging volumes per T (for buys and sells) (= Clip sizes)
 - Power: multiples of 0,2 TWh, maximally 10 TWh
 - •COAL: multiples of 400 000 ton, maximally 1.2 Mton
 - •GAS: multiples of 1 TWh, maximally 6 TWh



Hedging

Forecast				T0	T1	T2	T3	T4	T5	T6
Plant A		power	MWh	10.000.000	10.000.000					
Plant B		power coal	MWh ton	5.000.000 -2.000.000	5.000.000 -2.000.000					
Plant C		power gas	MWh MWh	5.000.000 -10.000.000	5.000.000 -10.000.000					
ASSETS	TOTAL	power coal gas	MWh ton MWh	20.000.000 -2.000.000 -10.000.000	20.000.000 -2.000.000 -10.000.000	0 0 0	0 0 0	0 0 0	0 0 0	



When you want to sell: -

When you want to buy: +

r €/MWh	72						
€/ton	52						
€/MWh	30						
€/MWh	12,0						
al €/MWh	51,2						
,	€/ton €/MWh	€/ton 52 €/MWh 30	€/ton €/MWh 30	€/ton 52 €/MWh 30	€/ton 52 €/MWh 30	€/ton €/MWh 30	€/ton €/MWh 30

Positions

cumm hedges	Plant A	power	MWh	0	-3.000.000	
	Plant B	power	MWh	0	-2.000.000	
		coal	ton	0	800.000	
	Plant C	power	MWh	0	-1.000.000	
		gas	MWh	0	2.000.000	
	TOTAL	power	MWh	0	-6.000.000	
		coal	ton	0	800.000	
		gas	MWh	0	2.000.000	
Net position	Plant A	power	MW	10.000.000	7.000.000	
	Plant B	power	MW	5.000.000	3.000.000	
		coal	ton	-2.000.000	-1.200.000	
	Plant C	power	MW	5.000.000	4.000.000	
		gas	MWh	-10.000.000	-8.000.000	
	TOTAL	power	MW	20.000.000	14.000.000	
		coal	ton	-2.000.000	-1.200.000	
		gas	MWh	-10.000.000	-8.000.000	

- •Cumulatieve hedges show the sum of all hedges executed
- Nett position show the remaining positions per plant for power and fuels
- •At T6 your remaining position should be 0!

MtM impact

MtM Pla	int A Asset	M€	720	680	
	hedges	M€	0	0	
	TOTAL	M€	720	680	
Pla	int B Asset	M€	256	230	
	hedges	M€	0	0	
	TOTAL	M€	256	230	
Pla	int C Asset		60	20	
	hedges		0	0	
	TOTAL	M€	60	20	
TOT	TAL Asset	M€	1.036	930	
	hedges	M€	0	0	
	TOTAL	M€	1.036	930	

- After every step you can see the impact of your actions on the MtM!
- The team with the highest MtM at T6 will be the winner

Market outlook

