# The Privatization Origins of Political Corporations\*

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We show that the sale of state owned firms in dictatorships can lead to the creation of political corporations operating in democracies. Using new data, we characterize Pinochet's privatizations in Chile and find that some firms were sold underpriced to politically connected buyers. The newly private firms benefited financially from the Pinochet dictatorship. Once democracy arrived, they formed connections with the new government, financed political campaigns, and were more likely to appear in the Panama Papers. These findings reveal how dictatorships can influence young democracies and document how political corporations can emerge from privatization reforms.

Keywords: firms, privatization, dictatorship, democracy

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### 1 Introduction

Firms with political influence are important in today's democracies (Zingales, 2017). These political corporations affect policies and increase resource misallocation (Faccio et al., 2006; Claessens et al., 2008; Goldman et al., 2013; Colonelli and Prem, 2017; Faccio and Hsu, 2017). But how these firms are created is currently unknown. We study the Pinochet dictatorship in Chile (1973–1990) and show that they can emerge from the sale of state owned firms. In contrast to the idea suggested by Boycko et al. (1997), privatizations may politicize instead of "depoliticize" firms.

The sale of state owned firms is plagued by controversies regarding prices and the identity of buyers. In Russia, for example, firms were sold underpriced to people who stripped them down and used the money to bribe politicians and block reforms (Black et al., 2000). Similar controversies are found in Argentina, China, India, Mexico, Serbia, Turkey, Uganda, and the U.K. Despite their ubiquity, research studying controversial privatizations is scarce. Finding an appropriate context is challenging because we need to observe comparable firms with different privatization processes, and measure their behavior over an extended period.

Pinochet's privatizations were also controversial because of prices and the identity of buyers (Mönckeberg, 2001). For example, one of the largest mining companies in the world was sold underpriced to Pinochet's son-in-law. Using new data, we characterize Pinochet's privatizations and find that some firms were sold underpriced to politically connected buyers. We then compare *similar* firms that were privatized differently and find that those sold to connected buyers benefited financially from Pinochet. Once democracy arrived, they formed connections with the new government, financed political campaigns, and were more likely to appear in the Panama Papers. These findings reveal how dictatorships can influence young democracies and document how political corporations can emerge from privatization reforms.

We begin the analysis by constructing several datasets. Listed firms were required to annually report their activities to a regulatory agency. We digitize these reports including balance sheets,

<sup>&</sup>lt;sup>1</sup>For details about these privatization processes see Saba and Manzetti (1997); Celarier (1997); Baran (2000); Tangri and Mwenda (2001); Green and Haskel (2004); Milovanović (2007); Fisman and Wang (2014).

<sup>&</sup>lt;sup>2</sup>An exception is Fisman and Wang (2014), which studies corruption in Chinese privatizations. The original literature emphasizes how the state obtains revenues from selling state owned assets and firms experience increased productivity (La Porta and López-de-Silanes, 1999; D'Souza and Megginson, 1999; Frydman et al., 1999). Megginson and Netter (2001) and Estrin et al. (2009) provide excellent surveys of the literature.

income statements, debt with banks, and the names of owners and board members. These are the largest firms in the country. Then, using the names of firms privatized by Pinochet, we identify those with annual reports. To characterize their privatization, we collect data on buyers and sale prices. Finally, we use the names of owners, board members, and politicians, to detect connections to the new democratic governments (1990–), to identify firms engaged in campaign finance, and to measure tax avoidance revealed by the Panama Papers.

We classify firms into types of privatizations using a data driven algorithm. Using book values, balance sheets, and the identity of buyers and board members *before* privatization, we construct relative measures of underpricing and closeness to Pinochet. The former reveals differences in sale prices. The latter shows different people involved in the sales, from those closely connected to Pinochet to those without relationship. These variables allow us to employ a clustering algorithm to detect two groups of firms. When comparing these, we find that a group of firms that was sold underpriced using people close to Pinochet, i.e. "controversial privatizations." We crosscheck the classification delivered by the algorithm using the names of firms mentioned in two well known investigations (Marcel, 1989; Mönckeberg, 2001).

After constructing the data, we compare firms with controversial privatizations to other privatized firms *before* they were sold. The two types of firms had similar indebtedness and performance. This similarity suggests that controversies were unrelated to firm behavior and industry dynamics. There are, however, differences in firm size for which we control. The day after the 1988 referendum – which ended the Pinochet regime – firms with controversial privatizations experienced an 8 percentage points decrease in abnormal stock returns. This pattern suggests investors perceived that controversial firms lost value after this event. This result is consistent with controversial firms obtaining financial benefits from Pinochet (Fisman, 2001).

Motivated by the reaction of investors, we study the evolution of economic and political outcomes by comparing controversial and otherwise *similar* uncontroversial privatizations within industries. First, we focus on the short-run after privatization and study debt financing between privatized firms and state owned banks, since previous research has shown companies may use these institutions to extract rents.<sup>4</sup> Second, we study the political behavior of firms after Pinochet

<sup>&</sup>lt;sup>3</sup>Examples of other articles using clustering algorithms include Brocas et al. (2014), which classifies subjects using their revealed choices, and Crone (2005), which constructs an alternative definition of regions in the U.S.

<sup>&</sup>lt;sup>4</sup>Khwaja and Mian (2005) show that politically connected firms in Pakistan used government banks to extract rents. See also Claessens et al. (2002), Sapienza (2004), Lucca et al. (2014), and González and Prem (2017).

left power (1990–2005) by analyzing the relationship between controversial firms, political connections, campaign finance, and tax avoidance.

Our analysis reveals that firms with controversial privatizations acquired more loans at lower interest rates from state owned banks towards the end of the regime (1988-1990). This result is consistent with our stock market findings and constitutes additional evidence suggesting these firms were benefitting from the regime. Our econometric strategy uses the unexpected outcome of the 1988 referendum and an analysis of loans from the main state bank. In addition, controversial firms grew faster than other privatized firms in the same industry during the dictatorship.

Next, we show that firms with controversial privatizations formed connections with the new governments, financed political campaigns, and were more likely to appear in the Panama Papers. Controversial firms employed politicians 25 percentage points more often. Moreover, these firms *substituted* connections from the *old* to the *new* democratic regime after democratization. In 2005 controversial firms employed 40 percentage points more politicians of the new government. This finding is important because political connections increase resource misallocation (Cingano and Pinotti, 2013; Colonelli and Prem, 2017) and produce rents for connected individuals (Blanes i Vidal et al., 2012). Finally, controversial firms were 31 percentage points more likely to engage in campaign finance and 36 percentage points more likely to appear in the Panama Papers.

Our findings are robust and driven by the connections of *buyers*. Results are robust to different classification methods, estimation techniques, additional control variables, and robust to account for the effect of unobservable variables using methods that rely on coefficient stability across specifications (Altonji et al., 2005; Oster, 2017). In addition, results are explained by the political connections of the *buyers* of firms. In contrast, the pre-privatization connection of *firms* is empirically unrelated to the financial benefits during the dictatorship, the formation of political connections in democracy, and the appearance of board members in the Panama Papers.

The main contribution of this paper is to show how authoritarian regimes can affect the functioning of young democracies, namely using privatization policies to take control of firms and use these as vehicles to transmit their economic and political power. The theoretical argument of authoritarian regimes affecting how democracies work has a long tradition in the social sciences (O'Donnell and Schmitter, 1986; Linz and Stepan, 1996; Acemoglu and Robinson, 2008; Acemoglu et al., 2010). But only recently scholars have been able to empirically document the legacies of non-democracies. Previous research emphasizes the importance of local politicians in-

herited from a dictatorship (Martínez Bravo, 2014; Martínez Bravo et al., 2017), and the role of elites during transition (Albertus and Menaldo, 2014, 2018). However, the role of firms as vehicles to preserve economic and political power has been relatively overlooked.

This paper also contributes to the literature studying political corporations (Zingales, 2017), the persistence of elites (Acemoglu and Robinson, 2008), and the "revolving door" in politics (Blanes i Vidal et al., 2012). As emphasized by Zingales (2017, p. 113), large firms are important political actors throughout the world but "the commonly prevailing view of the firm ignores all elements of politics and power." We contribute to this literature by showing the privatization origins of political corporations. In doing so, our analysis constitutes an example of the dictatorial origins of elites attempting to capture a democracy (Grossman and Helpman, 1994; Ellman and Wantchekon, 2000; Acemoglu and Robinson, 2008; Acemoglu et al., 2011). Our results emphasize the importance of the "revolving door" to explain the persistence of elites and provide one policy-related mechanism behind the "iron law of oligarchy" (Michels, 1915).

We also contribute to two additional literatures. First, to a small literature studying corrupt privatizations. There is evidence that corrupt privatizations have a negative effect on firm performance (Fisman and Wang, 2014) and some evidence that privatization reforms might be used as a tool to gain political support (Bel, 2010). However, there is little empirical work outside of these contributions. We add to this literature showing how controversial privatizations may extract rents from the state using the credit market and avoiding taxes, and attempt to influence politics forming connections and engaging in campaign finance.

Finally, our work also sheds light on mechanisms that businesspeople linked to authoritarian regimes may use to extract rents from the state. Earlier theoretical work has provided foundations to rationalize the inefficiencies of rent extraction in order to provide stable political coalitions (Brough and Kimenyi, 1986). Recent empirical work has shown how ethnic and regional favoritism – two forms of rent extraction – are exacerbated in authoritarian regimes using targeted local policies (Hodler and Raschky, 2014; Burgess et al., 2015). More closely related to our work, Atanasov (2005) shows that as much as 85% of firm value was extracted during Bulgaria's mass privatization process in the late 1990s. We contribute to this literature by showing evidence of rent extraction using state owned banks, political connections, electoral campaigns, and tax avoidance.

# 2 The privatizations of the Pinochet regime

The dictatorship led by Augusto Pinochet rose to power after a coup d'etat in 1973 against President Salvador Allende. Pinochet remained in power until March 1990, 17 months after citizens rejected his continuation in office in a referendum known as the "1988 plebiscite" (October 5, 1988). Following an agreement between the regime and the opposition, a presidential election with candidates from all parties was held in December 1989. The opposition won that election and Chile returned to democracy after 17 years of dictatorship. Despite contentious debates about Pinochet's legacies, there is little evidence testing the persistent effects of his policies.<sup>5</sup>

The economic policies implemented by Pinochet aimed to decrease government spending, control the high inflation experienced since the beginning of the 1970s, decrease trade tariffs, and sell state owned firms. These policies were designed by economists trained at the University of Chicago, popularly known as the "Chicago Boys." The effects of these policies are now a source of controversy among supporters and critics of the regime. Supporters argue that the macroeconomic stability and high growth rates in the 1990s were a direct consequence of the regime's policies. Critics point to corruption during the Pinochet years and the currently high income inequality. One of the most important controversies lies around privatizations.

The privatization process had several objectives. First, the regime was influenced by economists who believed in the efficiency of private property, a popular sentiment – especially among rightwing parties – after the economic instability under Allende's socialist government (1970–1973). One of the regime's goals was to privatize firms previously nationalized by Allende. In addition to these economic reasons, there were also political ones, such as to unite businesspeople behind the government – particularly after the social turmoil generated by the 1982 economic crisis – and to gain their support before the 1988 plebiscite.<sup>6</sup> There is limited evidence suggesting that privatizations were used as a financing tool.

Mass privatizations are difficult to implement. To gain popular support, the regime used Margaret Thatcher's framing of "popular capitalism" and justified the process as a "diffusion of prop-

<sup>&</sup>lt;sup>5</sup>Huneeus (2006) provides a detailed analysis of the Pinochet regime, and Cavallo et al. (2011) provides detailed accounts of important events. According to data collected by Treisman (2017), Chile's democratization is a common one: elections have ended almost half of dictatorships in the last two-hundred years.

<sup>&</sup>lt;sup>6</sup>Huneeus (2006, ch. 9) provides a nice summary of the privatization process. Other accounts include Hachette and Lüders (1992) and Hachette (2001). Bel (2010) shows a similar political use of privatizations in Nazi Germany.

erty to make Chile a country of owners" (Huneeus, 2006, p. 314).<sup>7</sup> The regime sold firms in two rounds. The first came in the second half of the 1970s, was organized by the Production Development Corporation, and aimed at re-privatizing companies expropriated by Allende. The second round used the "popular capitalism" strategy and began after the 1982 economic crisis. In this period the state gained control of firms that were privatized afterwards. Figure 2-A plots the number of privatizations per year, where these two waves of privatizations are visible.

Although Pinochet's privatizations are perceived as relatively successful (Galal, 1994), some sales have generated controversies, permeating the debate about Pinochet's legacies. Given the amount of state assets sold – approximately US \$3.6 billion according to Meller (1998, p. 268) – the controversy is understandable. On one hand, critics argue that some privatizations were used to transfer resources from the state to a handful of buyers who were close to Pinochet. On the other hand, supporters argue that privatizations increased firm performance and benefited the economy. We gather the most comprehensive firm-level data to shed light on this debate.

### 3 Data construction

We use annual firm-level data digitized from administrative documents kept by Chile's regulatory agency *Superintendencia de Valores y Seguros*, an independent institution equivalent to the Securities and Exchange Commission in the U.S. By law, all firms listed in the Chilean stock market have to submit yearly reports of their activities. These firms are among the largest in the country.

The reports reveal balance sheets, income statements, debts, and the names of board members and owners. The information was standardized in 1985 and thus firms report the same variables since then. Before that year, however, firms reported balance sheets, income statements, and other scattered information. We digitize all variables from the reports and standardize the monetary ones to 1998 Chilean pesos using the consumer price index of the Central Bank. Figure 1 presents an example of a report. All reports were audited by international firms and have been used by well-known investigations of the period.<sup>8</sup>

<sup>&</sup>lt;sup>7</sup>The Ministry of Economics stated that "Private property is one of the pillars of a free society and one of the keys to success of advanced Western societies. For the right to property to really be effective, it must come with extensive, massive and indiscriminate access to property" (*Estrategia*, May 12-18, 1986).

<sup>&</sup>lt;sup>8</sup>Examples of journalistic investigations using anecdotal data from the reports include Mönckeberg (2001), Tromben (2016), and Guzmán and Rojas (2017), among others. To the best of our knowledge the only papers using 1980s reports

Next, we match the names of firms with reports with the list of 387 firms privatized by Pinochet.<sup>9</sup> The latter list is publicly available and it was produced by the Congress in the 1990s (CEME, 2004). We found 50 firms in our data and the Congress' list. Among these we find popular companies sold underpriced to buyers connected to Pinochet. For example, the data includes the Chemical and Mining Society of Chile, sold to Pinochet's son-in-law and recently involved in corruption scandals; and the National Electricity Company, sold to a former dictatorship collaborator. The data also includes the companies mentioned by Marcel (1989) and Mönckeberg (2001), the latter a best selling book studying Pinochet's privatizations.

### 3.1 Controversial privatizations

We classify firms into types of privatizations using information about the sale process and a clustering algorithm, quantization technique from signal processing. More precisely, we use a *k*-means cluster analysis with two variables that characterize the privatization process of a firm. First, we collect information about the people involved in the sale and construct a measure of "social distance" to the Pinochet regime. Second, we use multiple historical sources to recover sale prices for each privatization and construct a measure of underpricing that can be compared across firms. We say a privatization was controversial if a firm was sold relatively underpriced and the transaction involved people connected to Pinochet.

The first variable is the social distance between people involved in the sale and Pinochet. To construct it, we proceed in two steps. In the first step, we identify the buyers and study their relationship to the regime. We classify a buyer as linked to the regime if they had worked for the regime before the privatization. Similarly, in the second step we use the names of board members, study their job history prior to the privatization, and identify those who had previously worked for the Pinochet regime. Appendix A provides step by step details about this procedure and the historical sources used. Table 1 presents summary statistics for these variables. Overall 8% of board members and 42% of buyers had worked for Pinochet. Then, we combine both measures linearly to create an unidimensional metric of "closeness to the Pinochet regime."

in an econometric framework are González and Prem (2017, 2018a,b), who study the role of political connections in Chile's democratization. Academic articles using post 1990s reports include, for example, Khanna and Palepu (2000) and Martínez et al. (2007).

<sup>&</sup>lt;sup>9</sup>There were 725 firms privatized by Pinochet, but 338 of these were being nationalized and the regime re-privatized them immediately after the 1973 coup.

The second variable measures the extent of underpricing. There are unfortunately no records of auctions, participants, and bids in these sales. Therefore to construct it we compare the price per share paid in the privatization with the book value per share, which we obtained by dividing the book value of equity in the year before the privatization over the number of shares available, ensuring all prices are in comparable currencies and taking inflation values into account. For companies that were returned by the state to their previous owners without payment, and for bankrupt companies, we assume that the price per share and book value per share coincide. Thus our underpricing variable is the ratio between the difference in privatization price and book value per share over the book value per share. This underpricing measure is ordinal because it allows us to compare prices across privatizations. Table 1 presents descriptive statistics.

The last step employs a *k*-means clustering algorithm (Steinhaus, 1957) using underpricing and closeness-to-the-regime as inputs. This algorithm is an unsupervised learning approach that classifies firms in groups. We choose it due to its simplicity and wide use in empirical research. Figure 3-A presents results. The *y*-axis measures relative underpricing and the *x*-axis the closeness-to-the-regime. As can be seen – and confirmed statistically in Table 1 – there is a group of firms that were sold underpriced and those involved in the sale had close ties to the regime. The algorithm finds 22 firms that had, under our definition, controversial privatization processes. All privatizations classified as controversial have been mentioned by Marcel (1989) and Mönckeberg (2001) as "corrupt" due to underpricing, which serves as a partial check to the approach. 11

# 3.2 Politics in democracy

To study how firms with different types of privatizations evolved, we first analyze firm-level economic outcomes. We then look at the dynamic formation of political connections, campaign finance, and tax avoidance, three important dimensions that research has found can be affected by firms (Fisman, 2001; Claessens et al., 2008; Zucman, 2013).

We construct datasets that measure: (i) which firms formed political connections, (ii) which

<sup>&</sup>lt;sup>10</sup>Figures 3-B and 3-C show that the classification of firms into groups is robust to the use of other clustering algorithms, in particular the spectral algorithm and the agglomeration algorithm. We also detect similar groups of firms when we use multi-clustering techniques. We detect two groups for simplicity; techniques to estimate the number of clusters (Tibshirani et al., 2001) deliver a non-robust and large number of clusters.

<sup>&</sup>lt;sup>11</sup>Section 5 studies these variables separately. Figure A.2 plots the empirical relationship between privatization characteristics, and Table A.2 shows correlates of these with pre-privatization variables.

firms contributed to political campaigns, and (iii) which board members appeared in the Panama Papers. The first uncovers the employment of politicians as board members and their political affiliations in the dictatorship and democracy periods. We collect the names of all people working as Ministers and similar high-level positions during the Pinochet dictatorship, calling them "politicians of the *old* regime." We also gather the names of all Ministers and similar high-level positions of *La Concertación*, coalition in power in the 1990s and politically opposed to Pinochet, calling them "politicians of the *new* regime." Then we gather the names of all board members in our data and identify politicians using a probabilistic record-matching algorithm.<sup>12</sup> Using this approach, we create an indicator for firms with political connections to the old and new regimes.

Another source we use are recently declassified documents that identified which firms contributed to political campaigns and who avoided taxes using tax havens. We observe legal and illegal campaign contributions *separately*. The latter is a list of firms that illegally financed the political campaigns of candidates in the 2013 presidential election. The Chilean tax authority made it public in 2014 due to irregularities in campaign financing. The list reveals, for example, that SQM – firm with a controversial privatization – transferred resources to candidates before the election. Overall, 37% and 19% of firms in our data financed political campaigns legally and illegally respectively. Less than 1% of privatized firms outside of our data contributed to political campaigns legally and none contributed illegally.

To measure tax avoidance, we match the list of board members in democracy with the list of people who appeared in the Panama Papers using the same probabilistic record-matching algorithm. We found 13 board members who worked in 15 firms, 10 of which were controversial.

### 4 Results

This section presents five findings. First, there were few differences in balance sheets and income statements across firms with and without controversies *before* their privatization, suggesting that

<sup>&</sup>lt;sup>12</sup>The algorithm produces a similarity index with support at the unit interval. We checked case by case manually among high index values and defined a match if: (i) there was an obvious misspelling, (ii) there was a missing name but the two last names were the same and in correct order, or (iii) there was a missing last name but the individual had the same two names in correct order. We identified 30 board members as former politicians.

<sup>&</sup>lt;sup>13</sup>The illegality of these campaign contributions arises because firms bypassed the campaign contributions law and "hired" candidates for services that were never provided, a transfer of money that allowed firms to pay fewer taxes. Data on illegal financing of political campaigns is unfortunately only available for the 2013 presidential election.

controversies were unrelated to firms' observed behavior. Second, the stock market value of firms with controversies decreased temporarily after the announcement of the transition from dictatorship to democracy. Third, firms with controversies obtained more loans from state banks before the transition. Fourth, firms with controversial privatizations grew at a higher rate during the dictatorship than other privatized firms in the same industry. Five, controversial firms formed political connections with the new regime, engaged in campaign finance, and their boards were more likely to appear in the Panama Papers. The last part shows these findings are robust.

## 4.1 Before privatization

How different were firms with different types of privatization processes before privatization? To answer this question, we compare variables in the reports before the privatization year of each firm. To gain statistical accuracy about firms' fundamentals, we take three-year averages for each of four variables. We choose these variables because they were available in the reports for all firms. In addition, we collect the dates when firms were established. We compare these five variables and the year the process started.

Table 2 compares types of firms. In addition to firms in our data, we also include descriptive statistics for two other groups: firms without privatization but with annual reports, and firms with privatization but without reports. For the former group we present summary statistics before the average privatization year in the firm's industry, but the patterns are similar if we use nearby years. For the latter group there is unfortunately very little systematic information and, therefore, we can only observe their privatization year and industry. Figure A.1 plots the distribution of firms by industry in our data and for all privatizations. From this figure it is clear that privatizations in our data overrepresent the manufacturing industry and underrepresent the wholesale and retail trade industry. However, other industries such as electricity and mining are well represented.

Each row in Table 2 presents the average and standard deviation of one of six variables. Columns 1 and 2 examine controversial and uncontroversial privatizations separately. Column 3 presents *p*-values for differences in means across groups, without and with correction for small sample inference.<sup>14</sup> Column 4 uses the Kolmogorov-Smirnov test to compare the distributions of

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<sup>&</sup>lt;sup>14</sup>See Robinson and Robinson (2001) for details about permutation tests in regression models and Rossi (2014) for an application of it. We calculate *p*-values using Monte Carlo simulations with 1,000 random permutations.

the same variables across groups (Kolmogorov, 1933; Smirnov, 1933). Columns 1-4 show little statistically significant differences in profitability, indebtedness, or firm age before privatization. The exception is firm size; we observe controversial firms were on average smaller. Although our ability to detect differences across firms may be affected by the sample size, the majority of differences are also of relatively small economic magnitude. When compared to firms in our data, column 5 reveals that firms privatized by the regime were significantly larger, older, and had lower performance, but had similar debt compared to other firms with reports but without privatizations.

We interpret results in Table 2 as evidence that, although the privatization decision may have been driven by firm dynamics, the *type* of privatization – i.e. controversial versus uncontroversial – seems not to have been driven by firms' observed behavior. Section 5 presents several econometric exercises that support this interpretation.

### 4.2 The stock market

We use Fisman (2001) framework to test if firms with controversial processes benefited financially from Pinochet. We study the stock market value of controversial firms after an exogenous shock that increased the probability of political transition. If controversial firms benefited from the dictatorship, we expect a decrease in their value after the announcement of a democratization. We exploit the unexpected outcome of the referendum that ended the dictatorship. The referendum was held on October 5 of 1988 and had Pinochet running to remain in office for the next eight years (with yes or no votes). The regime wanted to validate themselves as a democratic form of government in front of the international community. Both the rejection of Pinochet's continuation in office and the regime's acknowledgement of negative results were unexpected. If

To measure changes in the stock market after the 1988 plebiscite, we digitize daily stock prices

<sup>&</sup>lt;sup>15</sup>All of these differences are similar when we use within-industry comparisons. Table A.1 presents industries by privatization type. Table A.3 shows the similarity across firms *within* the first and second waves of privatizations in the 1970s and 1980s respectively. Table A.4 further confirms that there are few differences across firms using the subsample privatized in the 1980s, where we observe more variables due to report standardization (see section 3). Table A.5 shows few differences in the growth of variables before privatization.

<sup>&</sup>lt;sup>16</sup>Fisman (2001) used negative health shocks suffered by Indonesia's dictator. Subsequent papers have used unexpected electoral outcomes or unexpected nominations of high-level politicians. See, for example, Ferguson and Voth (2008), Dube et al. (2011), Fisman et al. (2012), and Luechinger and Moser (2014) among many others.

<sup>&</sup>lt;sup>17</sup>González and Prem (2017, 2018a) provide more details about the plebiscite, show the unexpectedness of the outcome by studying stock prices and show how televised political campaigns influenced electoral results.

of listed firms from newspaper *El Mercurio*, available at Chile's National Library. We restrict attention to firms that were traded for at least four months before the plebiscite to analyze abnormal returns – i.e. the difference between returns and expected returns – of stock i on day t:

$$AR_{it} \equiv R_{it} - (\hat{\alpha}_i + \hat{\beta}_i R_{mt}) \tag{1}$$

where  $R_{it}$  is the stock return of firm i on day t,  $R_{mt}$  is the market return on day t, and we estimate the parameters  $\hat{\alpha}_i$ ,  $\hat{\beta}_i$  using pre-plebiscite data. As for robustness, we also looked at cumulative abnormal returns, defined as  $\sum_{t=0}^{t=j} AR_{it}$  (see Campbell et al. 1997 for details). The usage of pre-plebiscite transaction data leaves us with 41 privatized firms, 20 of which were controversial. We present the evolution of abnormal returns graphically and as estimates of the following regression:

$$CAR_{ijt} = \beta_t \cdot \text{Controversial}_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$
 (2)

where  $CAR_{ijt} \equiv \sum_{k=0}^{t} AR_{ik}$  is the cumulative abnormal return for firm i, which operates in industry j, from the day of the plebiscite up to t following days. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent pre-privatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. The parameter of interest is  $\beta_t$  and measures the differential cumulative abnormal return for firms with controversial privatizations. All parameters in equation (2) are indexed by t because we estimate it separately for t = 1, 3, 5, 8, 10.

Figure 4-A presents daily abnormal returns graphically by type of privatization, and Table 3 presents the corresponding regression estimates, with and without pre-privatization controls. Consistent with the hypothesis that controversial firms were benefiting from the regime, we find a statistically significant decrease in abnormal returns among these firms the day after the plebiscite. The drop in abnormal returns corresponds to approximately 7.5 percentage points (Table 3-A, column 1, *p*-value<0.01), and is an economically large effect. As can be seen in Table 3, this negative effect lasts for at least ten days and is robust to the inclusion of pre-privatization controls.

Importantly, Figures 4-B through 4-D show that these patterns are particular to the announcement of the transition. We observe *similar* abnormal returns across firms with different privatizations around other important political events, namely the day when Pinochet was nominated to be on the ballot at the plebiscite (August 30, 1988), the last constitutional reform in dictatorship (July 30, 1989), the 1989 presidential election (December 14, 1989), and when the new government

took office (March 3, 1990). Following the literature, we say the behavior of financial investors is consistent with controversial firms receiving benefits from the regime.

### 4.3 The credit market under dictatorship

The credit market is useful to study because it can reveal if firms with and without controversial privatizations were receiving a differential treatment from the regime. When compared to the previous stock market analysis, it also provides a complementary approach to test for potential benefits flowing from the regime to specific firms. To study this market, we make use of the reports, which contain information about firms' outstanding debt with *Banco del Estado* (Bank of the State), the only state owned bank in the country. Anecdotally, the bank's financial operations before the transition have been a source of controversy. We study firm debt financing with this bank in the period between October 1988 and March 1990, when Pinochet was still in power but it was known he would be leaving.

We use the announcement of the transition to study debt financing and interest rates across firms. In particular, we estimate the following regression before and after the plebiscite:

$$Y_{ijt} = \beta_t \cdot \text{Controversial}_{ij} + \delta_t X_{ij} + \eta_{jt} + \epsilon_{ijt}$$
 (3)

where *i* indexes firms, *j* industries, and *t* periods. The dependent variable  $Y_{ijt}$  is an indicator for firms with outstanding debt with Banco del Estado in period *t*, the average interest rate with this bank, or their leverage. The considered period before the plebiscite is 1986-1987, and the one after the plebiscite is 1988-1990. All regressions include pre-privatization controls  $X_{ij}$  and industry fixed effects by period,  $\eta_{jt}$ . The coefficients of interest are  $\beta_t$  and measure the within-industry differences among controversial privatizations in the outcome of interest while controlling for pre-privatization differences. Note that when estimating equation (3), we allow coefficients of pre-privatization variables and industry fixed effects to differ by period.

Table 4-A presents estimates of equation (3) after the plebiscite. Column 1 shows that controversial privatizations were 30 percentage points more likely to have outstanding debt from Banco

<sup>&</sup>lt;sup>18</sup>For example, Leon-Dermota (2003) argues that between October 1988 and March 1990, Banco del Estado lost a significant amount of wealth because of dubious financial operations. The president of this bank during this period was a "Chicago Boy" appointed directly by Pinochet in November 1988.

del Estado between 1988 and 1990 (*p*-value<0.05), when it was known Pinochet would be leaving. This result is consistent with the findings in Khwaja and Mian (2005) and suggests that the dictatorship used the credit market to benefit these firms; and it is also consistent with the evidence presented by González and Prem (2017), which finds that firms in the Pinochet's social network obtained more loans from state owned banks between 1988 and 1990. Moreover, column 2 shows that the loans that controversial firms obtained from the Banco del Estado had, on average, 4 percentage points lower interest rates.<sup>19</sup> Finally, column 3 shows that there are no statistically significant differences in leverage between privatizations, which suggests firms either substituted loans across banks or increased their equity in this period.

Although the reader might be concerned that controversial privatizations were potentially different in unobservable dimensions, and this is the reason why we observe a different credit market for these firms, the evidence suggests this was unlikely to be the case. Table 4-B presents estimates of equation (3) using reports *before* the plebiscite and we do not find statistically significant differences in state loans, interest rates, or leverage. Moreover, point estimates are economically smaller than in panel A. Section 4.6 discusses additional robustness checks.

# 4.4 The beginning of democracy

Controversial privatizations differed significantly from uncontroversial ones at the very beginning of democracy. To show this, we consider a version of equation (3) with time-invariant coefficients and measuring the dependent variable in 1990. To be consistent with our analysis of preprivatization differences in section 4.1, we consider the same four firm-level outcomes: assets, sales, return over equity, and leverage. Note that we again control for pre-privatization variables and include industry fixed effects in our estimation.

Table 5 presents results. Columns 1 and 2 show that controversial firms grew faster than other firms in the same industry during the dictatorship. Given that we are controlling for previous size and these firms were smaller, this result means that controversial firms partially caught up in terms of size. Results using sales as dependent variable confirm this faster growth with a *p*-value<0.01 when correcting for small sample. In contrast, columns 3 and 4 show that there continues to be

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<sup>&</sup>lt;sup>19</sup>The point estimate in the interest rate regression does not include pre-privatization controls and is imprecisely estimated due to missing observations, but it is statistically significant at conventional levels when we correct for small sample inference (*p*-value 0.04).

little difference in indebtedness levels (i.e. leverage) and profitability (i.e. return over equity).

Overall, results in this table reveal that firms with controversial privatizations grew significantly more in dictatorship when compared to other uncontroversial firms in the same industry.

## 4.5 Politics in democracy

Are controversial firms influencing politics in democracy? We focus on three dimensions suggested as sources of distortions within democracies: the employment of politicians, the financing of political campaigns, and tax avoidance. We begin by studying employment of politicians as board members. Firms with political connections are associated with significant rent extraction (e.g., Khwaja and Mian 2005; Goldman et al. 2013) and are, therefore, an important source of misallocation in the economy (e.g., Cingano and Pinotti 2013; Colonelli and Prem 2017). Because the misallocation of resources is an important factor behind total factor productivity (Hsieh and Klenow, 2009), understanding the formation of political connections is critical.

We study the evolution of political connections in a dynamic fashion. We estimate equation (3) using as dependent variable an indicator for firms that employed at least one politician for their board. To capture the dynamic nature of these connections, we measure the employment of politicians in different points in time and use three types of politicians: (i) former politicians of the Pinochet regime – who enjoyed significant political power at the beginning of democracy – who we call "politicians of the old regime"; (ii) politicians of the new democratic incumbent coalition opposed to Pinochet called *Concertación*, who we call "politicians of the new regime"; and (iii) any of the previous politicians, who we call "any politician."

Table 6 shows that controversial firms formed links with the political world. These firms were 25 percentage points more likely to employ any politician in the decades after the dictatorship, 25 percentage points more likely to employ a politician from the Pinochet regime at the beginning of democracy, and 40 percentage points more likely to employ politicians of the new regime after 15 years of democracy. These coefficients represent economically large magnitudes and the dynamic patterns are revealing. Controversial firms *substituted* political connections from the old to the new regime after a decade in democracy. These connections reverted almost perfectly and in 2005 we observe more than half of controversial firms in our data having connections to the new democratic coalition. In contrast, politicians of the old regime were no longer working in these firms by 2005.

Beyond the potential misallocation caused by politically connected firms in the market, controversial firms may also distort the political arena, via, for example financing political campaigns. This is the case studied in Claessens et al. (2008), which shows that Brazilian firms that contributed to political campaigns had higher stock returns because they benefited from preferential access to bank financing. Although perhaps intuitive, this type of analysis has been relatively scarce because data on campaign contributions is usually difficult to obtain.

The list of firms that *illegally* financed political campaigns was revealed after an extensive investigation by the Chilean tax authority. The motivation behind that investigation was accusations of illegal campaign financing before the presidential election of 2013. The illegality of these transfers took the form of monetary payments from firms to politicians for "services" that were never delivered. These interactions were summarized, and the list of firms participating was publicized in the press. We also observe the list of firms that contributed to campaigns in a legal way between 2005 and 2013. We match these firms with our data of firms privatized by Pinochet to construct two indicator variables, one for illegal and another one for legal campaign finance. We observe that 46% of firms in our data legally contributed to political campaigns in the period between 2005 and 2013, and 22% contributed illegally in 2013.

We follow the same econometric strategy as before and estimate equation (3) using and indicator for legal or illegal campaign finance as dependent variable including pre-privatization variables and industry fixed effects as covariates. The last rows in Table 6 present results. Estimated coefficients show that controversial privatizations were 31 percentage points more likely to legally finance political campaigns (*p*-value <0.05) and 19 percentage points more likely to contribute illegally, although the latter result is not statistically significant at conventional levels (*p*-value 0.19). These differences are economically meaningful. On one hand, only 37 and 19% of uncontroversial privatizations contributed legally and illegally (see column 3) while. On the other hand, more than 68 and 37% of controversial privatizations did. These results suggests that controversial firms indeed seem to have attempted to exert influence in the political arena.

The last row in Table 6 shows that firms with controversial privatizations employed board members in democracy who were 36 percentage points more likely to appear in the Panama Papers (*p*-value 0.02). The magnitude of this difference is large, as more than half of controversial firms employed at least one board member who appeared in these documents. In contrast, only 18 percent of uncontroversial firms employed a board member from the list. We highlight that this is

a legal behavior, but it nevertheless decreases tax revenues and it is therefore important to study.

#### 4.6 Robustness and omitted variables

A variety of econometric exercises suggest our findings are robust and the effect of unobservables is minimal. We begin by showing similar estimates when we include additional control variables – besides pre-privatization controls and industry fixed effects – or exclude particular firms from estimation. Additionally, the effects of controversies are similar, and if anything are larger, if we use the processes studied by Marcel (1989) and Mönckeberg (2001) to define controversial privatizations. Finally, we show results are also robust to the use of modern matching estimators and econometric techniques that adjust for the effect of unobservables, suggesting omitted variables are not driving our results. Table 7 presents all additional results.

We begin showing robustness to additional controls. The Pinochet regime privatized firms in two waves, one in the 1970s and another in the 1980s (see Figure 2). Some scholars have argue these two waves are different from each other, as the former aimed to privatize firms nationalized by Salvador Allende during 1970–1973, and the latter aimed to privatize long-standing state owned firms. To check for this potential confounding factor, we constructed an indicator that identifies the "privatization wave" of a firm and included it as an additional control. Column 4 shows that the results controlling by wave are similar. Another potential confounder could be a change in the controller of a firm. Although theoretically plausible, column 5 shows similar results if we eliminate the few firms that changed controllers between 1990 and 2005 from the estimation sample.<sup>20</sup>

Two additional exercises, namely a different firm classification and the robustness of results to the exclusion of single firms from estimation provide complementary evidence. First, our clustering algorithm could have captured unobservable variables, so it is important to check if results are driven by the procedure we chose. Besides using two other clustering algorithms, we also classified firms as controversial if these were mentioned as "corrupt" by Marcel (1989) or Mönckeberg (2001), who argue 8 of our 50 firms were sold underpriced.<sup>21</sup> Column 7 in Table 7 shows results are larger using their classification. Second, we checked if results changed when we exclude one

<sup>&</sup>lt;sup>20</sup>Donelli et al. (2013) show that changes in control are rather unusual in Chile, with most firms having the same controlling shareholder since 1990.

<sup>&</sup>lt;sup>21</sup>Hence, we classify these 8 firms as controversial and use the remaining 42 as uncontroversial. Importantly, we emphasize that the clustering algorithm in section 3.1 indeed defines these 8 firms as controversial.

firm at the time from the estimation. Results are presented in Figure A.3 and confirm that our estimates are not driven by single observations, a valid concern in small samples.

The main statistical threat to previous results is the omission of variables that could be correlated with controversies and explain the outcomes of interest. We use two econometric techniques that suggest the estimates are robust and the effect of omitted variables is minimal. First, we use matching procedures with the goal of performing improved comparisons. Operationally, we calculate the probability of controversies in a privatization using pre-privatization variables and industry fixed effects. Then we perform three estimations, one in which we follow Crump et al. (2009) and restrict the sample to firms that have similar probabilities of controversies (Table 7, column 1), another in which we simply control for the probability of controversies (column 2), and a last one in which we create a counterfactual for each firm using the k-nearest neighbors (column 3).<sup>22</sup> The second strategy uses the predictive power of observable variables to adjust the coefficient of interest by considering the effect of unobservables. This "coefficient stability approach" – first proposed by Altonji et al. (2005) and refined by Oster (2017) – again delivers similar estimates (Table 7, column 6). Hence, this additional econometric evidence suggests that our comparisons are appropriate and the effect of unobservables is minimal.

Based on this evidence we conclude that, in dictatorship, the credit market patterns constitute evidence of a preferential treatment flowing from the regime to controversial privatizations and these firms transformed into political corporations operating in democracy.

# 5 Discussion and interpretation

Are results explained by characteristics of the buyers or by characteristics of the firms being bought? The former would mean that buyers were able to use whatever firm they could buy to channel their economic and political objectives. The latter would mean that firms had some characteristic – e.g. they were politically connected before privatization – that made them obtain benefits from Pinochet, grew more, and be more political after the return to democracy.

This section begins by providing some evidence suggesting that both privatization characteristics – i.e. underpricing and closeness-to-the-regime – appear to be statistically relevant. How-

<sup>&</sup>lt;sup>22</sup>The first matching technique omits six firms from estimation and the second and third techniques drop two firms without a counterfactual in the same industry (see Table A.1).

ever, we emphasize that a potential causal relationship between these two characteristics makes it difficult to gauge their relative contribution. The section ends with a discussion of potential interpretations using an econometric decomposition of previous estimates. Our conclusion is that the political connections of the buyers are more likely to explain our results.

### 5.1 Privatization characteristics

The context of our study is partially well suited to estimate the relative importance of underpricing and the identity of buyers. However, as we highlight below, the potential causal relationship between these privatization characteristics leads to some difficulties. To estimate their importance, we use a version of equation (3) in which we unbundle controversies:

$$Y_{ijt} = \beta_1 \cdot \text{Closeness}_i + \beta_2 \cdot \text{Underpricing}_i + \delta X_{ij} + \eta_j + \epsilon_{ijt}$$
 (4)

where  $Y_{ijt}$  is one of the economic or political outcomes from previous sections,  $X_{ij}$  is a vector of pre-privatization controls,  $\eta_j$  are industry-specific fixed effects, and  $\epsilon_{ijt}$  is a robust error term with a mean of zero. The variables that characterize privatizations are closeness-to-the-regime and underpricing (see Figure 3). When estimating equation (4) our goal is to gauge the relative importance of  $\beta_1$  and  $\beta_2$ . To accomplish this, we compare the statistical significance and magnitude of these estimates. For the former, we simply test if  $\beta_1$  and  $\beta_2$  are statistically different from zero. For the latter, we use standardized effects, i.e. we compare the response of each outcome to a change of one standard deviation in each of these variables. The standard deviation of underpricing is 0.45 and the standard deviation of the closeness-to-the-regime variable is 0.27.

Table 8 presents estimation results of  $\beta_1$  (column 1) and  $\beta_2$  (column 2) for all outcomes in the paper, the *p*-value testing if  $\beta_1 = \beta_2$  (column 3), and the *p*-value for the hypothesis that both  $\beta_1 = 0$  and  $\beta_2 = 0$  (column 4). Both privatization characteristics are negatively associated with outcomes. When trying to gauge their relative importance, however, a mixed picture emerges. On one hand, the coefficient is generally larger in magnitude for underpricing. On the other hand, the coefficient associated with closeness-to-the-regime is a more precise estimate, as we observe more statistically significant results at conventional levels for this variable.

The main challenge to interpret the similar econometric importance of privatization characteristics is the potential causal relationship between them. It is entirely plausible that a firm was sold

underpriced *because* the people involved in the sale were linked to the Pinochet regime. This is why the effects of controversial processes need to be interpreted with caution. In particular, there are two possible interpretations. First, people involved in an underpriced sale had an arguably tighter connection and this is why prices were low. If true, then the characteristics of buyers should be the main explanation for our results. Second, there is some characteristic of these firms that made them attractive for individuals linked to Pinochet. Are findings driven by those involved in the sale or by some firm characteristic? We now discuss these alternatives.

## 5.2 Politically connected buyers and politically connected firms

This section examines the relative importance of politically connected buyers versus pre-privatization political connectedness of firms. Figure 3 makes it clear that all firms classified as controversial had people closed to Pinochet involved in the sale. This "closeness-to-the-regime" variable is composed by board members and buyers. Table 1 shows that controversial firms had significantly more politically connected *buyers*: 96% versus none. In contrast, the share of board members linked to the regime before privatization is similar across firms before privatization. To study the relative importance of buyers and firms we omit the underpricing variable – which could be contaminated by the buyers and hence be a "bad control" – and estimate the following regression:

$$Y_{ijt} = \omega_1 \cdot \text{Buyer connection}_i + \omega_2 \cdot \text{Board connection}_i + \delta X_{ij} + \eta_j + \epsilon_{ijt}$$
 (5)

where "Buyer connection<sub>i</sub>" is an indicator that takes the value of one for firms bought by someone linked to Pinochet, and "Board connection<sub>i</sub>" is an indicator that takes the value of one for firms with board connections to Pinochet before the corresponding privatization process. The latter is our definition of political connections in section 4.5 and the one used in González and Prem (2017). The remaining variables are defined as before and therefore we always compare firms in the same industry while controlling for pre-privatization characteristics.

Before presenting estimates, it is useful to provide some descriptive statistics and check for pre-privatization differences across firms. On one hand, and as previously argued, the set of firms bought by connected buyers is almost the same than the set of controversial firms. On the other hand, there are 18 firms with political connections and 32 unconnected firms before privatization. Tables A.6 and A.7 compare pre-privatization characteristics between firms with and without

politically connected buyers, and between firms with and without political connections before privatizations respectively. The comparison in the former is almost identical to the one in Table 2. The comparison in the latter reveals that politically connected firms had lower leverage and were more likely to have been privatized during the second wave in the 1980s.

The importance of politically connected buyers. Table 9 presents estimates of equation (5). We begin by discussing the estimated  $\widehat{\omega}_1$  coefficients, i.e. the empirical importance of the buyers' connections. There are two clear econometric patterns across outcomes. First, the benefits firms obtained during the dictatorship period seem to be entirely explained by the political connections of the buyers. Notably, their connections are able to explain the decrease in the stock market value and the additional loans these firms obtain from the state bank. Second, the formation of connections to the new democratic regime and the appearance in the Panama Papers is also driven by buyers' connections. In particular, firms with a connected buyer are 37 percentage points more likely to employ a politician of the new regime towards 2005 and 34 percentage points more likely to hire board members with money in tax havens.

The persistence of pre-privatization political connections. The same table presents the estimated  $\widehat{\omega}_2$  coefficients, i.e. the importance of the political connections of a firm before privatization. Two patterns emerge from the analysis. In the first place, none of the coefficients associated to benefits during the dictatorship is statistically different from zero and the point estimates are of small economic magnitude. Firms with political connections before privatization are also not more likely to appoint board members who appeared in the Panama Papers. In addition, there is a significant persistence in the connections to the old regime. In particular, these firms were 39 percentage points more likely to be connected to a politician of the old regime in 1995 and this number decreases only to 28 percentage points in 2005. This pattern is in stark contrast to the one among firms with politically connected buyers.

What would have happened if politically connected buyers bought a different set of firms? This is of course a very difficult question to answer. However, the patterns in Table 9 suggest that buyers would have behave similarly in other firms, i.e. our findings seem to be explained by the characteristics of buyers and not by the political connections of boards in these firms.

### 6 Conclusion

We have studied the privatization program implemented by the Pinochet dictatorship in Chile and found evidence of firms sold to politically connected buyers transforming into political corporations operating in democracy. While Pinochet was still in power, we found that these firms had higher stock market valuation and had access to more loans from state banks. After Pinochet left power, firms sold to connected buyers formed dynamic political connections, financed political campaigns, and decreased tax revenues by avoiding taxes. These findings are important because they reveal how authoritarian regimes can transfer transfer their economic and political power using firms as vehicles and in that way affect the functioning of young democracies.

These results have at least two implications. First, they suggest that benefits from regulating privatization processes may be greater than previously thought. There may be significant benefits from policies that increase competition among potential buyers or demand minimum requirements to buy state owned firms. Second, our findings suggest caution when interpreting the effects of democratizations. Indeed, the functioning of a new democracy depends on how and if dictatorships manage to transfer their economic and political power across regimes.

We believe our findings open new and interesting questions about privatization. For example, although we have shown how privatizations implemented in dictatorship can influence politics even after democratization, it is still an open question if and when these effects will disappear. Recent scandals in campaign finance in Chile have made incumbent politicians design regulations that attempt to decrease the influence of firms in politics.

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Figure 1: Reports

# Balances Generales Consolidados al 31 de Diciembre de 1987 y 1986

(En miles de dólares estadounidenses - M.US\$)

Activos  Activo Circulante Disponible 6.003 2.96 Depósitos a plazo 2.146 47.13 Valores negopiciables (neto) 4 4 Deudores por venta (neto) 17.135 13.62 Deudores por venta (neto) 5.513 2.86 Existencias (neto) 36.790 26.41 Impuestos por recuperar 1.152 8.66 Gastos pagados por articipado 485 1.11 Impuestos diferidos 1.083 770 Oltos activos circulantes 13.033 12.34 TOTAL ACTIVOS CIRCULANTES 109.081 114.40  Activo Fijo Terrenos 13.612 13.33 Construcciones y obras de infraestructura 69.293 66.59 Maquinarias y equipos 3.4055 3.40 Dicpreciación (menos) 9.0514 (85.89)		,	
Activos   Activo Circulante		1987	198
Activo Circulante		M.US\$	M.US
Disponible	Activos		
Depósitos a plazo   21.146			
Valores negociables (neto)         4           Deudores por venta (neto)         17 135         13 62           Deudores por venta (neto)         6 760         6.42           Deudores varios (neto)         55 13         2.86           Existencias (neto)         36.790         26.41           Impuestos por ceuperar         1.152         86           Gastos pagados por anticipado         485         1.11           Impuestos diferidos         1.083         70           Otros activos circulantes         13.030         12.34           TOTAL ACTIVOS CIRCULANTES         109.081         114.40           Activo Fje         1         13.612         13.33           Construcciones y obras de infraestructura         69.293         66.59           Maquinarias y equipos.         39.579         37.15           Otros activos fijos         4.065         3.40           Depreciación (menos)         90.514         (8.59)			
Deudores por venta (neto)         17.135         13.62           Documentos por cobrar (neto)         6.760         6.42           Deudores varios (neto)         5.513         2.86           Existencias (neto)         36,790         26.41           Existencias (neto)         36,790         26.41           Impuestos por recuperar         1.152         80           Gastos pagados por artilipado         485         1.11           Impuestos diferidos         1.080         12.74           TOTA ACTIVOS CIRCULANTES         109.081         114.40           Activo Fijo         1         13.33         26.24           Terrenos         13.612         13.33         65.94           Maquinarias y equipos.         39.579         37.15         37.67           Otros activos fijos         4.065         3.40         3.40           Depreciación (menos)         90.514         (6.59)         3.40	Depósitos a plazo		
Documentos por cobrar (neto)   6.760   6.42	Valores negociables (neto)	4	4
Deudores varios (neto)	Deudores por venta (neto)	17.135	
Existencias (neto)         36,790         26.41           Impuestos por recuperar         1.152         28.63           Gastos pagados por anticipado         485         1.11           Impuestos diferidos         1.063         7.0           Otros activos circulantes         13.030         12.34           TOTAL ACTIVOS CIRCULANTES         109.081         114.40           Activo Fie         13.612         13.33           Terrenos         69.293         66.59           Adaquinarias y equipos.         39.579         37.15           Otros activos fijos         4.065         3.40           Depreciación (menos)         90.514         (85.99)	Documentos por cobrar (neto)	6.760	
Impuestos por recuperar   1.152   86   86   86   86   86   86   86   8			
Gastos pagados por enticipado Impuestos diferidos         1.485         1.11 Impuestos diferidos         1.083         70 Otros activos circulantes         13.030         12.34           TOTAL ACTIVOS CIRCULANTES         109.081         114.40           Activo Fije         1         1.612         13.33           Construcciones y obras de infraestructura         69.293         66.59           Maquinarias y equipos.         39.579         37.15           Otros activos fijos         4.065         3.40           Depreciación (menos)         90.514         (85.99)			
Impuestos diferidos   1.063   77.   7.00	Impuestos por recuperar		
Ofros activos circulantes         13.030         12.34           TOTAL ACTIVOS CIRCULANTES         109.081         114.40           Activo Fije         1         3.612         13.33           Terrenos         9.293         66.59           Maquinarias y equipos         39.579         37.15           Otros activos fijos         4.065         3.40           Depreciación (menos)         90.514         (5.90.514)           (5.90.514)         (5.90.514)         (5.90.514)	Gastos pagados por anticipado	485	
TOTAL ACTIVOS CIRCULANTES   109.081   114.40	Impuestos diferidos		
Activo Fijo Terrenos. 13.612 13.33 Construcciones y obras de infraestructura 69.293 66.59 Maquinarias y equipos. 39.579 37.15 Otros activos fijos 4.065 3.40 Depreciación (menos) 90.514 (85.99	Otros activos circulantes		
Terrenos         13.612         13.33           Construcciones y obras de infraestructura         69.293         66.592           Maquinarias y equipos         39.579         37.15           Otros activos fijos         4.065         3.40           Depreciación (menos)         (90.514)         65.99	TOTAL ACTIVOS CIRCULANTES	109.081	114.400
Construcciones y obras de infraestructura         69.293         66.59           Maquinarias y equipos         39.579         37.15           Ciros activos fijos         4.065         3.465           Depreciación (menos)         ( 90.514)         ( 85.99	Activo Fijo		
Maquinarias y equipos         39.579         37.15           Otros activos fijos         4.065         34.06           Depreciación (menos)         (90.514)         65.99			13.33
Otros activos fijos         4.065         3.40           Depreciación (menos)         ( 90.514)         ( 85.99	Construcciones y obras de infraestructura	69.293	66.598
Depreciación (menos) ( 90.514) ( 85.99	Maquinarias y equipos		37.158
			3.409
	Depreciación (menos)	( 90.514)	(85.998
			34.504

## (a) Balance sheet

Banco o						1987	1986
Institución	Fina	anciera				M.US\$	M.US\$
Sociedad M	latriz						
Lloyds Bank	Int.	N. York				5.110	5.042
						2.048	4.075
Australian 8	N. Z	ealand Bank				5.194	5.068
Morgan Gua	aranty	Trust				1.000	3.000
Citibank Ne	w Yor	k					2.500
						1.875	5.028
						613	604
		Chile					21
Banco Santi	ago_					1.044	
First Nationa	al Ban	k of Boston .					353
						43	
						815	
Bank Americ	an E	kpress				450	
Citibank Lea	sing .					2.749	
The Chase	Manha	attan Bank				1.003	-,-
Filial N.C.C.							
Morgan Gua	rantv	Trust					8.400
		k of Minneap					781
Totales						21.944	34.872
					:		
Monto capita	al ade	udado				21.539	34.727
		edio anual				8,63914%	7,28863%
b) Obligacio	nes a	largo plazo c	on hancos	e institucio	nes financie	ras (Incluva	norción
corto plazo).		m go piazo o	on bunoos	o momuoio	noo mianoio	as. (molaye	poroion
		de 1987 y 198	86 son las si	guientes:			
				Tasa de	Monto de	31.1	2.86
AÑOS	AL V	ENCIMIENTO	Total	Interés	Capital	Porción	Porción
	de 1 ta 2	Desde 2 Hasta 3	al 31.12.87	Anual Promedio	Adeudado al 31.12.87	Corto Plazo	Largo Plazo

(c) Debt with banks

#### Estados de Resultados Consolidados

(En	miles	de	dólares	estadounidenses	-	M.US\$.)	•	
_							_	

	1987 M.US\$	1986 M.US\$
Resultation Operacionales Ingresse de sophistación . Casto de explotación . Margen de explotación . Margen de explotación . Gastos de administración y ventas . RESULTADO OPERACIONAL .	173.692 (131.594) 42.098 ( 9.805) 32.293	154.265 (115.017) 39.248 ( 9.434) 29.814
Resultados No Operacionaise Ingresos financieros. Utilidad Inversión empresas relacionadas Otros ingresos fuera de explotación Amortización mayor valor de inversiónes Gastos financieros. Otros egresos fuera de explotación	3.916 2 9.449 11 ( 2.609) ( 5.407) 5.362	3.698 2 5.763 12 ( 2.114) ( 3.492) 3.869
Utilidad antes de impuesto a la renta y partidas extraordinarias	37.655 ( 2.978) 34.677 774	33.683 ( 3.600) 30.083
UTILIDAD DEL EJERCICIO	35.595	30.083

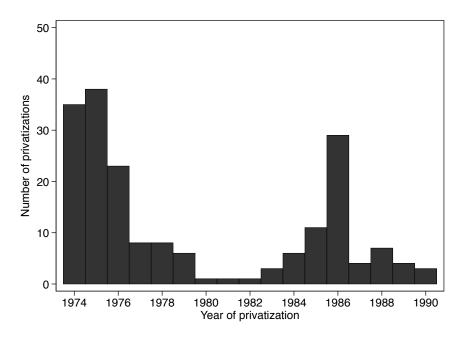
### (b) Income statement

Propiedad al 31 de		N° de	orcentaje
Nombre		Acciones F	orcentaje
	. I- Draduosión	22.210.907	17,99%
Corporación de Fomento d	- Caliabara S A	15.233.481	12,34%
Soc. de Inversiones Pampa	7.574.291	6,13%	
nversiones ICC Chile Ltda	7.445.000	6,03%	
Capricorn Holding Inc. y	6.231.288	5,05%	
Capricom Holding IIIC. y C A.F.P. Provida S.A. para F A.F.P. Santa María S.A. pa		6.044.318	4,89%
		4,82%	
A.F.P. Santa Maria S.A. para F. A.F.P. Habitat S.A. para F. A.F.P. Unión S.A. para Fo	4.876.280	3,95%	
Cía. de Seguros de Vida	740	3,17%	
Nac. de Seg. S.A.		3.920.713	
Tanner y Cía. S.A.		2.867.528	2,3270
A.F.P. Cuprum S.A. para		2.010.000	1.63%
	D i anno	1.962.106	
A.F.P. Summa S.A. para	1.502.100	.,	
		86.322.255	69,91%
	0.000	37.168.844	
Otros Accionistas	2.393	123,491.099	
Total Accionistas	2.405	123.491.098	100,007

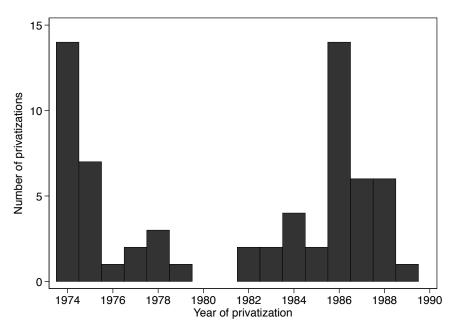
## (d) Owners of the firm

Notes: This is an example of a firm's annual report to Chile's regulatory agency. In this example, panels (a) through (d) are part of the 1987 report submitted by the Chemical and Mining Society of Chile, firm sold underpriced to Pinochet's son-in-law.

Figure 2: Privatizations by year



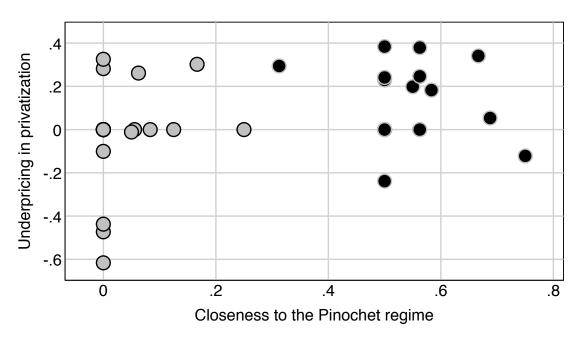
## (a) All firms privatized by the Pinochet regime



(b) Our data of privatized firms

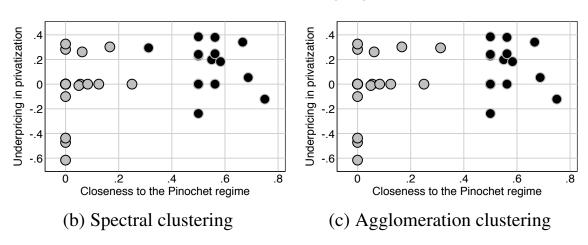
Notes: This figure shows the distribution of privatizations by year during the Pinochet dictatorship (1973–1990). The upper panel shows all privatizations implemented by the regime as presented in CEME (2004). The lower panel shows the distribution of privatizations in our dataset.

Figure 3: Detecting controversial privatization processes



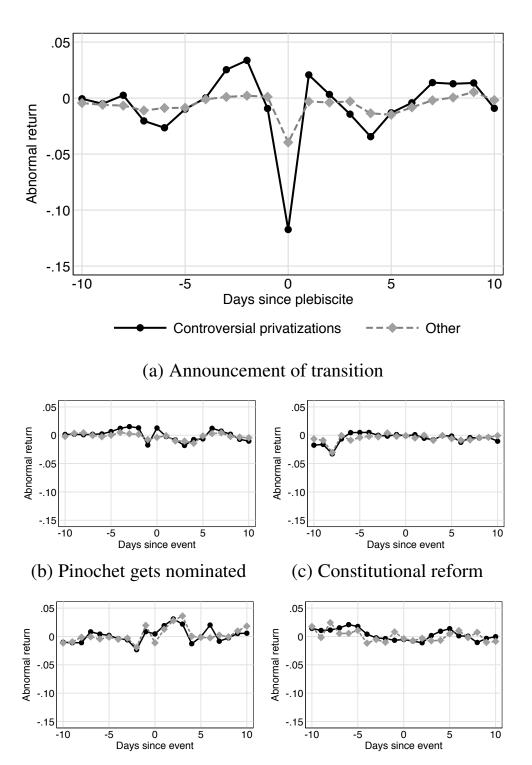
Firms with controversial privatization processes
 Other firms

# (a) k-means clustering algorithm



Notes: We classify firms using different clustering algorithms. See section 3.1 for details.

Figure 4: The stock market



(d) 1989 Presidential Election (e) New government takes office

Notes: Own construction using stock price data hand-collected from contemporary newspaper El Mercurio, available at Chile's National Library. See section 4.1 for details.

**Table 1:** Characterization of privatization processes

		Subsampl	le of firms	
	All firms	With controversial processes	Without controversial processes	Difference (2)-(3)
	(1)	(2)	(3)	(4)
Share of board with links to regime	0.08	0.12	0.06	0.06
	(0.15)	(0.18)	(0.12)	[0.16]
Buyer has links to the regime	0.42	0.96	0.00	0.96***
	(0.50)	(0.21)	(0.00)	[0.00]
Closeness to the regime	0.25	0.54	0.03	0.51***
	(0.27)	(0.09)	(0.06)	[0.00]
Underpricing in privatization	0.08	0.23	-0.03	0.26**
	(0.45)	(0.39)	(0.48)	[0.04]
Number of firms	50	22	28	

Notes: Averages and standard deviation (in parentheses) in columns 1-3 and p-values for a double size t-test in square brackets in column 4. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

 Table 2: Firms before privatization

			Difference bety	Difference between (1) and (2)		
	Firms with controversial privatizations	Firms with uncontroversial privatizations	Means p-value [perm. test]	Distributions K-S p-value	Firms without privatization but with reports	Firms with privatization but without reports
	(1)	(2)	(3)	(4)	(5)	(9)
Logarithm of total assets	20.8 (1.1)	23.9 (1.4)	0.10 [0.10]	0.14	16.2 (1.3)	I
Logarithm of sales	19.0 (1.4)	23.2 (1.4)	0.04	0.12	15.1 (1.8)	I
Return over equity	0.15 (0.05)	0.19 (0.03)	0.41	0.30	0.38 (0.62)	1
Leverage	0.42 (0.05)	0.42 (0.05)	0.99	96.0	0.36 (0.22)	I
Years since established	40 (5)	48	0.36 [0.99]	06:0	31 (21)	1
Year of privatization	1983	1981	0.09	0.14	I	1979 (5)
Number of firms	22	28			25	188

presents descriptive statistics for firms that were not privatized and have annual reports; we use the average privatization year in the tion? This table provides evidence by presenting averages of variables in the reports before the year each firm was privatized. Column 2 and presents the p-value from the Kolmogorov-Smirnov (K-S) test (Kolmogorov, 1933; Smirnov, 1933). For reference, column 5 Notes: Are there observable differences between firms with controversial and uncontroversial privatization processes before privatiza-3 presents the p-value for differences in means across groups in columns 1 and 2. Column 4 compares distributions in columns 1 and firm's industry. Column 6 presents the privatization year for firms without reports. We present standard deviations in parenthesis and p-values with and without correction for inference in small sample. More details in sections 3.1 and 4.1.

 Table 3: The stock market

 Dependent variable is the cumulative abnormal stock return of a firm

Days after the plebiscite:	1 day	3 days	5 days	8 days	10 days
	(1)	(2)	(3)	(4)	(5)
Panel A: without controls					
Controversial privatization	-0.08***	-0.06***	-0.09***	-0.06*	-0.06*
	(0.03)	(0.02)	(0.03)	(0.03)	(0.03)
	[0.00]	[0.00]	[0.01]	[0.08]	[0.09]
Number of firms R-squared Pre-privatization controls $(X_i)$ Industry fixed effects $(\eta_j)$	41	41	41	41	41
	0.18	0.16	0.17	0.08	0.08
	No	No	No	No	No
	Yes	Yes	Yes	Yes	Yes
PANEL B: with controls					
Controversial privatization	-0.08***	-0.07***	-0.10***	-0.06	-0.06
	(0.03)	(0.02)	(0.03)	(0.04)	(0.04)
	[0.01]	[0.01]	[0.00]	[0.07]	[0.09]
Number of firms	41	41	41	41	41
R-squared	0.29	0.31	0.28	0.16	0.15
Pre-privatization controls $(X_i)$	Yes	Yes	Yes	Yes	Yes
Industry fixed effects $(\eta_j)$	Yes	Yes	Yes	Yes	Yes

Notes: Does the value of firms with controversial privatization processes changes after the unexpected announcement of Chile's transition to democracy in October 5th of 1988? Each column in this table provides evidence by presenting OLS estimates of the following regression equation:

$$CAR_{ijt} = \beta_t \cdot Controversial_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$

where  $CAR_{it} \equiv \sum_{k=0}^{t} AR_{ik}$  is the cumulative abnormal return of firm *i* from the day of the plebiscite up to the *t* following days. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent pre-privatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. Cumulative abnormal returns correspond to the sum of daily abnormal returns. We collected data on stock prices from newspaper El Mercurio. Our sample decreases from 50 to 41 firms because in order to calculate  $CAR_{it}$  we need to observe stock prices four months before the event we study, and we do not observe these for 9 firms. More details in section 4.1. Robust standard errors in parentheses and p-values correcting for small sample inference in square brackets. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 4:** The credit market during Chile's transition to democracy

	Indicator for loans with Banco del Estado	Average interest rate with Banco del Estado	Leverage
Panel A: years 1988–1990	(1)	(2)	(3)
Controversial privatization	0.30**	-0.04	0.00
	(0.14)	(0.02)	(0.04)
	[0.05]	[0.04]	[0.93]
Number of firms	50	12	50
R-squared	0.44	0.38	0.47
Pre-privatization controls $(X_i)$	Yes	No	Yes
Industry fixed effects $(\eta_i)$	Yes	No	Yes
Avg. uncontroversial privatizations	0.19	0.13	0.33
Panel B: years 1986–1987			
Controversial privatization	0.14	-0.02	-0.11
-	(0.11)	(0.01)	(0.11)
	[0.30]	[0.17]	[0.20]
Number of firms	50	20	50
R-squared	0.57	0.10	0.18
Pre-privatization controls $(X_i)$	Yes	No	Yes
Industry fixed effects $(\eta_i)$	Yes	No	Yes
Avg. uncontroversial privatizations	0.11	0.10	0.37
Avg. firms without privatization	0.10	0.06	0.46

Notes: Each column in this table presents OLS estimates of the following equation:

$$Y_{ijt} = \beta_t \cdot Controversial_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$

where we measure  $Y_{ijt}$  in 1988-1990 (Panel A) or in 1986-1987 (Panel B). Dependent variables measuring loans and interest rates from Banco del Estado, and leverage (debt over assets) are own construction from firm-level reports. Banco del Estado is the main state owned bank in Chile. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent pre-privatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. More details in section 4.3. Robust standard errors in parentheses and p-values correcting for small sample inference in square brackets. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 5:** The beginning of democracy

Dependent variables are measured in 1990, the first year after Chile's return to democracy

	Logarithm assets	Logarithm sales	Leverage	Return over equity
	(1)	(2)	(3)	(4)
Controversial privatization	1.62***	0.92	0.04	0.01
	(0.35)	(0.67)	(0.05)	(0.05)
	[0.00]	[0.00]	[0.57]	[0.87]
Number of firms	50	50	50	50
R-squared	0.48	0.44	0.45	0.34
Pre-privatization controls $(X_i)$	Yes	Yes	Yes	Yes
Industry fixed effects $(\eta_i)$	Yes	Yes	Yes	Yes
Avg. uncontroversial privatizations	17.77	17.21	0.32	0.16
Avg. firms without privatization	16.36	15.56	0.33	0.42

Notes: Each column in this table presents OLS estimates of the following equation:

$$Y_{ijt} = \beta_t \cdot Controversial_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$

where  $Y_{ij}$  is an outcome variable for firm i in industry j at the beginning of democracy, i.e. at the end of year 1990. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent pre-privatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. More details in section 4.4. Robust standard errors in parentheses and p-values correcting for small sample inference in square brackets. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 6:** Politics in democracy

	Coefficient controversial privatization $(\beta)$	<i>p</i> -value permutation test	Average uncontroversial privatizations	R-squared
Dependent variable:	(1)	(2)	(3)	(4)
Employed any politician in 1995	0.25* (0.14)	[0.07]	0.15	0.25
Employed any politician in 2000	0.28* (0.15)	[0.05]	0.30	0.29
Employed any politician in 2005	0.27 (0.18)	[0.11]	0.27	0.24
Employed politician of the <i>old regime</i> in 1995	0.25* (0.14)	[0.03]	0.11	0.33
Employed politician of the <i>old regime</i> in 2000	0.23 (0.15)	[0.10]	0.22	0.27
Employed politician of the <i>old regime</i> in 2005	-0.09 (0.13)	[0.94]	0.23	0.29
Employed politician of the <i>new regime</i> in 1995	-0.02 (0.06)	[0.79]	0.07	0.05
Employed politician of the <i>new regime</i> in 2000	0.09 (0.11)	[0.43]	0.11	0.17
Employed politician of the <i>new regime</i> in 2005	0.40*** (0.15)	[0.00]	0.08	0.33
Legal campaign finance	0.31** (0.15)	[0.05]	0.37	0.37
Illegal campaign finance	0.18 (0.14)	[0.19]	0.19	0.21
Appeared in the Panama Papers	0.36** (0.15)	[0.02]	0.18	0.28
Number of firms Pre-privatization controls ( $X_i$ ) Industry fixed effects ( $\eta_j$ )	50 Yes Yes			

Notes: Each row in this table presents OLS estimates of  $\beta$  in the following equation:

$$Y_{ijt} = \beta_t \cdot Controversial_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$

where  $Y_{ijt}$  is a binary outcome variable for firm i in industry j in year  $t = \{1995, 2000, 2005\}$  of democracy. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent preprivatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. The "old regime" corresponds to the Pinochet regime (1973–1990) and the "new regime" corresponds to the period after 1990. More details in section 4.5. Robust standard errors in parentheses and p-values correcting for small sample inference in square brackets. Significance level: \*\*\* p < 0.01, \*\*\* p < 0.05, \* p < 0.1.

**Table 7:** Robustness of results and omitted variables

	Truncate matching (Crump et al. 2009)	Matching controls pscore controversial	Matching using k-nearest neighbor	Adds control for privatization wave	Drops firms with takeovers	Coefficient stability (Oster 2017)	Journalistic investig. (Mönckeberg 2001)
Dictatorship	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Cumulative abnormal returns (5 days)	-0.10*** (0.03)	-0.08** (0.03)	-0.11*** (0.04)	-0.09*** (0.03)	-0.11*** (0.04)	-0.03	-0.07* (0.04)
Indicator for loans with state bank	0.29** (0.14)	0.31** (0.14)	0.27 (0.20)	0.31** (0.15)	0.13 (0.15)	0.16	0.46** (0.17)
Leverage	0.01 (0.04)	0.01 (0.04)	0.09 (0.07)	0.00 (0.04)	0.01 (0.05)	-0.01	0.06 (0.04)
Democracy							
Employed any politician 1995	0.29** (0.13)	0.27** (0.13)	0.18 (0.18)	0.26* (0.14)	0.27* (0.14)	0.60	0.53** (0.23)
Employed any politician 2005	0.28 (0.17)	0.26* (0.15)	0.40*** (0.20)	0.27 (0.18)	0.23 (0.23)	0.40	0.40* (0.23)
Employed politician of <i>old</i> regime 1995	0.29** (0.12)	0.28** (0.13)	0.27** (0.12)	0.26* (0.14)	0.22* (0.13)	0.50	0.41* (0.21)
Employed politician of <i>old</i> regime 2005	-0.09 (0.13)	-0.09 (0.13)	0.05 (0.10)	-0.08 (0.14)	-0.11 (0.20)	-0.14	-0.02 (0.13)
Employed politician of <i>new</i> regime 1995	-0.02 (0.07)	-0.01 (0.06)	-0.09 (0.13)	-0.03 (0.06)	0.03 (0.07)	0.09	0.09 (0.17)
Employed politician of <i>new</i> regime 2005	0.41*** (0.14)	0.40*** (0.14)	0.40*** (0.13)	0.39*** (0.14)	0.41** (0.18)	0.70	0.52** (0.21)
Legal campaign finance	0.32** (0.15)	0.33** (0.15)	0.36** (0.18)	0.29* (0.15)	0.38** (0.17)	0.46	0.35* (0.19)
Illegal campaign finance	0.16 (0.13)	0.19 (0.13)	0.00 (0.16)	0.14 (0.13)	0.14 (0.13)	0.51	0.51*** (0.18)
Appeared in the Panama Papers	0.34** (0.16)	0.33** (0.15)	0.27 (0.19)	0.33** (0.16)	0.30 (0.19)	0.67	0.50** (0.21)
Number of firms	44	48	48	50	43	50	50

Notes: Each estimate comes from a different estimation strategy. See section 4.6 for details. Robust standard errors in parentheses. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 8:** Unbundling the importance of privatization characteristics

	Closeness to the regime	Underpricing in sale	<i>p</i> -value (1) = (2)	p-value (1) = 0 & (2) = 0
Dictatorship	(1)	(2)	(3)	(4)
Cumulative abnormal returns (5 days)	-0.03** (0.02)	-0.03* (0.02)	0.86	0.02
Indicator for loans with state bank	0.12 (0.08)	0.11 (0.08)	0.95	0.03
Average interest rate with state bank	-0.01 (0.01)	-0.02 (0.01)	0.87	0.09
Leverage	0.00 (0.02)	0.01 (0.03)	0.77	0.92
Democracy				
Employed any politician 1995	0.09 (0.07)	0.17* (0.09)	0.51	0.05
Employed any politician 2005	0.14 (0.08)	-0.04 (0.11)	0.24	0.26
Employed politician of <i>old regime</i> 1995	0.08 (0.07)	0.15* (0.08)	0.58	0.04
Employed politician of <i>old regime</i> 2005	-0.02 (0.07)	-0.05 (0.09)	0.83	0.81
Employed politician of <i>new regime</i> 1995	-0.02 (0.03)	0.06 (0.06)	0.26	0.53
Employed politician of new regime 2005	0.17 (0.07)	0.07 (0.07)	0.36	0.02
Legal campaign finance	0.15** (0.07)	0.02 (0.10)	0.31	0.11
Illegal campaign finance	0.12* (0.07)	-0.07 (0.09)	0.12	0.20
Appeared in the Panama Papers	0.15* (0.08)	0.05 (0.07)	0.41	0.11

Notes: Each row in this table presents two OLS estimates from a single regression that includes pre-privatization controls and industry fixed effects. See section 5.1 for details. Robust standard errors in parentheses. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 9:** The importance of politically connected buyers

	Politically connected buyers during privatization	Politically connected firm before privatization	<i>p</i> -value (1) = (2)	<i>p</i> -value (1) = 0 & (2) = 0
Dictatorship	(1)	(2)	(3)	(4)
Cumulative abnormal returns (5 days)	-0.09*** (0.03)	-0.03 (0.04)	0.22	0.01
Indicator for loans with state bank	0.32*** (0.14)	-0.03 (0.18)	0.11	0.08
Average interest rate with state bank	-0.03** (0.01)	0.03*** (0.01)	0.02	0.04
Leverage	0.01 (0.05)	-0.05 (0.06)	0.47	0.70
Democracy				
Employed any politician 1995	0.09 (0.12)	0.43** (0.16)	0.13	0.02
Employed any politician 2005	0.17 (0.19)	0.21 (0.19)	0.92	0.22
Employed politician of <i>old regime</i> 1995	0.10 (0.11)	0.39** (0.15)	0.10	0.03
Employed politician of <i>old regime</i> 2005	-0.16 (0.12)	0.28* (0.16)	0.03	0.10
Employed politician of new regime 1995	-0.03 (0.08)	0.02 (0.10)	0.78	0.94
Employed politician of new regime 2005	0.37** (0.16)	-0.03 (0.16)	0.14	0.07
Legal campaign finance	0.25* (0.14)	0.25 (0.17)	0.99	0.09
Illegal campaign finance	0.20 (0.14)	0.11 (0.19)	0.73	0.29
Appeared in the Panama Papers	0.34*** (0.16)	-0.06 (0.18)	0.12	0.12

Notes: Each row in this table presents two OLS estimates from a single regression that includes pre-privatization controls and industry fixed effects. See section 5.2 for details. Robust standard errors in parentheses. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

### **ONLINE APPENDIX**

# The Privatization Origins of Political Corporations

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#### A Procedure to detect links

This section provides more details about how we detected links between individuals and regime "RRR," i.e. the Pinochet regime or the new democratic regime.

#### A.1 Algorithm

Suppose we want to know if a person with the name of "AAA BBB CCC" (first name, first last name, second last name) had any links to regime "RRR" in year T. Then, we use the following procedure:

- 1. Open Chile's version of Google (i.e. www.google.cl) in incognito mode, enabling replication.
- 2. Search for the query "AAA BBB CCC."
- 3. Check all hits in the first page of results. Three possible paths arise:
  - 3.1 If we detect "AAA BBB CCC" worked for regime "RRR" before year T, then:
    - ⇒ Person is classified as having a link to the regime and we stop.
  - 3.2 If we detect "AAA BBB CCC" worked for regime "RRR" after year T, then:
    - $\Rightarrow$  Proceed to step 4.
  - 3.3 If we did not find links between "AAA BBB CCC" and "RRR", then:
    - $\Rightarrow$  Proceed to step 4.
- 4. Search for the queries "AAA BBB CCC" and "RRR" at the same time.
- 5. Check all hits in the first page of results. Three possible paths arise:
  - 3.1 If we detect "AAA BBB CCC" worked for regime "RRR" before year T, then:
    - ⇒ Person is classified as having a link to the regime and we stop.
  - 3.2 If we detect "AAA BBB CCC" worked for regime "RRR" after year T, then:
    - ⇒ Person is classified as *not* having links to the regime and we stop.
  - 3.3 If we did not find links between "AAA BBB CCC" and "RRR", then:
    - ⇒ Person is classified as *not* having links to the regime and we stop.

We repeat these steps every time we want to detect links between a person and regime "RRR" in year T. In the case of the Pinochet regime, the queries return historical sources that document the identities of individuals who participated in the regime. In particular, we are able to detect militaries and the following "high-level" politicians: secretaries, sub-secretaries, and leaders of important state offices (e.g. Planning Office, Production Development Corporation).

#### A.2 Replicability

To ensure replicability we use Google in incognito mode and we make sure the URL only includes the country (i.e. ".cl" instead of ".com") and the query (i.e. Julio Ponce Lerou). For example, when constructing the link between the Pinochet regime and Pinochet's son-in-law Julio Ponce Lerou the URL looks like this:

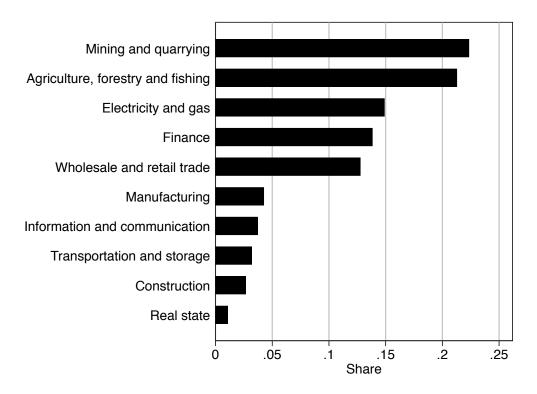
www.google.cl/search?&q=julio+ponce+lerou

If we did not clean the URL it would have look something like this:

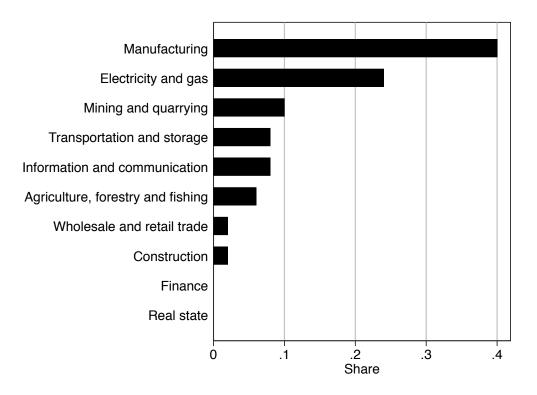
www.google.cl/search?source=hp&ei=JJMIW7TfL7aYCA&q=julio+ponce+lerou&...

which would have made replication impossible because the search returns computer-specific documents. The only threat to replication is the appearance of new documents that could make it into the first page of results. Given that the first page contains multiple hits and we are measuring historical links, we believe the appearance of new documents is unlikely to affect replication.

Figure A.1: Distribution of firms by industry

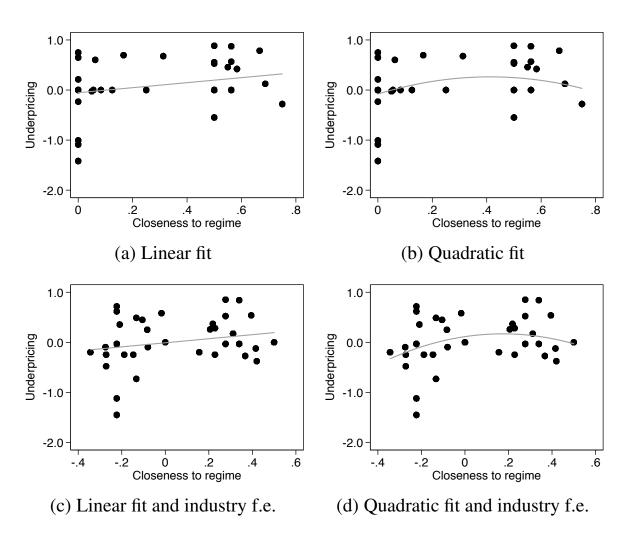


#### (a) All privatizations



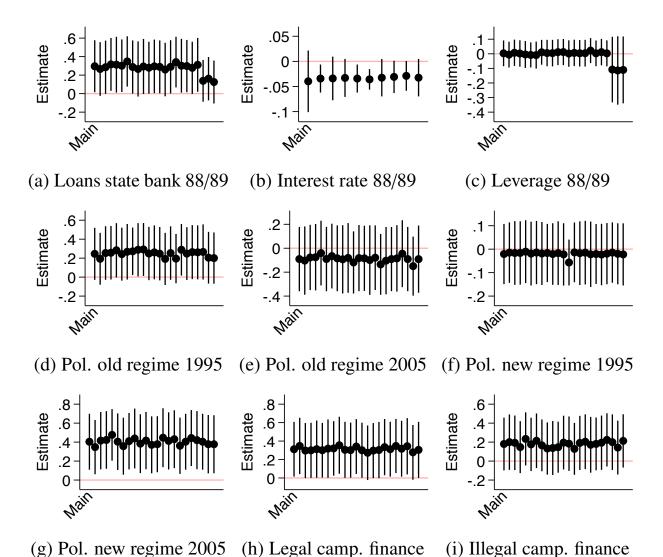
(b) Firms in our data

Figure A.2: Relationship between privatization characteristics



*Notes*: This figure presents different scatter plots to understand the empirical relationship between our two privatization characteristics, underpricing and closeness-to-the-regime (see section 3.1 for details). Panels (a) and (b) present bivariate linear and quadratic fits. Panels (c) and (d) present linear and quadratic fits but accounting for industry fixed effects. The linear bivariate correlation in panel (a) is 0.21 (s.e. 0.12, *p*-value<0.10) and 0.20 (s.e. 0.13, *p*-value<0.10) in panel (b).

Figure A.3: Robustness of results to excluding single firms



Notes: Each black dot is an estimate and each black line is the corresponding 95% confidence interval. Estimates in all panels are calculated using OLS and represent the  $\beta_t$  in the following equation:

$$Y_{ijt} = \beta_t \cdot Controversial_i + \delta_t X_i + \eta_{jt} + \epsilon_{ijt}$$

where  $Y_{ijt}$  is an outcome variable for firm i in industry j in year t. The variable  $Controversial_i$  is an indicator for controversial firms,  $X_i$  represent pre-privatization controls,  $\eta_{jt}$  is a set of industry fixed effects, and  $\epsilon_{ijt}$  is a mean zero error term. Confidence intervals were calculated using robust standard errors. In all panels, the y-axis measures the estimated coefficient and the x-axis identifies the estimate using our full sample ("Main") and 22 additional estimates in which we exclude a single controversial privatization at the time.

**Table A.1:** Privatizations by industry

Industry	All firms	Firms with controversial processes
	(1)	(2)
Agriculture, forestry and fishing	3	2
Construction	1	0
Electricity and gas	12	5
Information and communication	4	2
Manufacturing	20	9
Mining and quarrying	5	3
Transportation and storage	4	1
Wholesale and retail trade	1	0
Number of firms:	50	22

Notes: Number of privatizations in our dataset by industry. We classify privatized firms into industries using Standard Industry Classification (four-digit SIC) codes.

**Table A.2:** What pre-privatization variables predict privatization characteristics?

Dep. variable:	U	nderpric	ing	Closeness-to-the-regime			
	(1)	(2)	(3)	(4)	(5)	(6)	
Log assets	0.00 (0.02)	-0.01 (0.02)	0.03 (0.02)	0.01 (0.01)	0.01 (0.01)	0.02 (0.02)	
Leverage	0.07 (0.20)	0.25 (0.28)	0.04 (0.28)	-0.08 (0.13)	-0.21 (0.17)	-0.27 (0.18)	
Log sales	0.00 (0.01)	0.00 (0.01)	0.00 (0.01)	-0.02*** (0.01)	-0.03*** (0.01)	-0.02*** (0.01)	
Return over equity	-0.06 (0.20)	0.06 (0.33)	0.19 (0.33)	-0.06 (0.18)	-0.21 (0.23)	-0.162 (0.23)	
Privatization in 80s wave			0.67** (0.30)			0.21 (0.23)	
Firms	50	50	50	50	50	50	
Industry fixed effects	No	Yes	Yes	No	Yes	Yes	
Mean of dep. variable	0.07	0.07	0.07	0.24	0.24	0.24	
St. deviation of dep. variable	0.46	0.46	0.46	0.26	0.26	0.26	
$\mathbb{R}^2$	0.02	0.13	0.21	0.15	0.22	0.25	

Notes: Cross-sectional regressions using privatization characteristics as dependent variable and pre-privatization variables as predictors. Robust standard errors in parentheses. Significance level: \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

Table A.3: Firms before privatization by privatization wave

	First wave	of privatizations in the 1970s	he 1970s	Second wav	Second wave of privatizations in the 1980s	the 1980s
	Firms with controversial privatizations	Firms with uncontroversial privatizations	Difference $(2) - (1)$ $p$ -value [perm. test]	Firms with controversial privatizations	Firms with uncontroversial privatizations	Difference (5) - (4) p-value [perm. test]
	(1)	(2)	(3)	(4)	(5)	(9)
Logarithm of total assets	25.2 (3.3)	31.1 (1.0)	0.04	19.1 (0.31)	17.6 (0.52)	0.02 [0.02]
Logarithm of sales	24.4 (3.3)	30.4 (1.1)	0.05	17.0 (1.2)	17.0 (0.5)	0.99
Return over equity	0.31 (0.13)	0.26 (0.06)	0.70 [0.70]	0.09 (0.05)	0.13 (0.02)	0.36 [0.36]
Leverage	0.40 (0.11)	0.40 (0.05)	0.99	0.43 (0.06)	0.44 (0.09)	0.92 [0.92]
Years since established	37.3 (10.6)	53.8 (7.7)	0.23 [0.25]	41.1 (6.5)	43.8 (10.9)	0.83
Year of privatization	1976.2 (0.87)	1974.9 (0.42)	0.16 [0.18]	1986.0 (0.27)	1985.7 (0.59)	0.68
Number of firms	9	13		16	15	

tion? This table provides evidence by presenting averages of variables in the reports before the year each firm was privatized. Columns 1-3 present differences in the first wave of privatizations and columns 4-6 present the same differences in the second wave. We present Notes: Are there observable differences between firms with controversial and uncontroversial privatization processes before privatizastandard deviations in parenthesis and p-values with and without correction for inference in small sample. More details in sections 3.1

**Table A.4:** Firm differences before privatization, subsample of firms in second wave

			Di	fference
	Controversial privatizations	Uncontroversial privatizations	<i>p</i> -value	<i>p</i> -value (perm. test)
	(1)	(2)	(3)	(4)
Capital investment	-0.02	0.04	0.51	0.56
	(0.09)	(0.04)		
Short-term leverage	0.17	0.18	0.92	0.92
	(0.03)	(0.04)		
Long-term leverage	0.25	0.29	0.64	0.62
	(0.04)	(0.07)		
Liquidity	0.27	0.21	0.26	0.27
	(0.04)	(0.03)		
Cash-flow	0.04	0.08	0.38	0.37
	(0.03)	(0.02)		
Number of firms	16	15		

Notes: This table compares averages across firms with different types of privatization using additional observable variables that are available for the 31 firms privatized in the second wave (1980s). We present standard deviations in parentheses and p-values with and without correction for inference in small samples. These additional variables are defined as follows. Capital investment is defined as the change in fixed capital assets between t + 1 and t over fixed capital assets in t, Shortterm leverage is defined as short-term debt over total assets, Long-term leverage is defined as long term debt over total assets, Liquidity is defined as short-term assets over total assets, and Cash-flow is defined as EBITDA over total assets. More details in sections 3.1 and 4.1.

**Table A.5:** Firm differences before privatizations, growth of variables

	Firms with controversial privatizations	Firms with uncontroversial privatizations	Difference (2) - (1) p-value [perm. test]
	(1)	(2)	(3)
$\Delta$ Logarithm of total assets	0.02	-0.03	0.38
	(0.04)	(0.04)	[0.42]
$\Delta$ Logarithm of sales	0.05	0.07	0.89
	(0.10)	(0.12)	[0.90]
Δ Return over equity	-0.02	-0.25	0.48
	(0.32)	(0.46)	[0.50]
Δ Leverage	0.08	0.10	0.86
-	(0.06)	(0.05)	[0.85]
Number of firms	22	28	

Notes: Are there observable differences between firms with controversial and uncontroversial privatization processes *before* privatization? This table provides evidence by presenting the average annual growth of variables in the reports in the years before each firm was privatized, caculated as  $\Delta x = \sum_{\tau=t-3}^{t} \frac{x_{\tau} - x_{\tau-1}}{x_{\tau-1}}$ . We present standard deviations in parenthesis and *p*-values with and without correction for inference in small sample. More details in sections 3.1 and 4.1.

**Table A.6:** Firm differences before privatization, by politically connected *buyer* 

			Di	fference
	Buyer was politically connected to Pinochet	Buyer was unconnected to Pinochet	<i>p</i> -value	p-value (perm. test)
	(1)	(2)	(3)	(4)
Logarithm of total assets	20.8 (1.1)	23.8 (1.4)	0.12	0.12
Logarithm of sales	19.0 (1.5)	23.0 (1.4)	0.05	0.04
Return over equity	0.15 (0.05)	0.20 (0.03)	0.39	0.39
Leverage	0.42 (0.06)	0.42 (0.05)	0.98	0.98
Years since established	39 (6)	49 (7)	0.30	0.28
Year of privatization	1983 (1)	1981 (1)	0.18	0.17
Indicator politically connected firm	0.43 (0.11)	0.31 (0.09)	0.40	0.54
Number of firms	21	29		

Notes: Are there observable differences between firms bought by politically connected buyers *before* privatization? This table provides evidence by presenting averages of variables in the reports before the year each firm was privatized. We present standard deviations in parenthesis and p-values with and without correction for inference in small sample. More details in sections 3.1 and 4.1.

**Table A.7:** Firm differences before privatization, by politically connected *firm* 

			Difference	
	Firm was politically connected to Pinochet	Firm was unconnected to Pinochet	<i>p</i> -value	p-value (perm. test)
	(1)	(2)	(3)	(4)
Logarithm of total assets	19.5 (0.8)	24.2 (1.3)	0.01	0.01
Logarithm of sales	17.9 (1.3)	23.2 (1.3)	0.01	0.01
Return over equity	0.16 (0.03)	0.18 (0.04)	0.80	0.78
Leverage	0.34 (0.04)	0.47 (0.05)	0.08	0.07
Years since established	36 (7)	50 (6)	0.16	0.16
Year of privatization	1985 (1)	1980 (1)	<0.01	<0.01
Indicator politically connected buyer	0.50 (0.12)	0.38 (0.09)	0.40	0.57
Number of firms	18	32		

Notes: Are there observable differences between firms with and without political connections before privatization? This table provides evidence by presenting averages of variables in the reports before the year each firm was privatized. We present standard deviations in parenthesis and pvalues with and without correction for inference in small sample. More details in sections 3.1 and 4.1.