



**Term Evaluation (Odd) Semester Examination September 2025**

Roll no.....

Name of the Course: MBA

Semester: 3

Name of the Paper: Business Intelligence

Paper Code: MBA 303 (BA3)

**Time: 1.5 hour**

**Maximum Marks: 50**

**Note:**

- (i) This question paper contains two Sections - A and B
- (ii) Both Sections are compulsory
- (iii) Answer any two sub questions from a, b & c in each main question of Section A. Each sub question carries 5 marks.
- (iv) Section B, consisting of a case study, is compulsory. It is of 20 Marks.

**Section A**

- Q1. (2X5 = 10 Marks) (CO2)
- a. Describe the role of Business Intelligence in the current Era of technological advancements. Explain with the help of an example? (CO1)
  - b. Define Decision Support System. What are the characteristics and purpose of Decision Support System? (CO1,CO2)
  - c. What is an Expert System in Business Intelligence? Explain the working of Expert system in Business Intelligence domain?
- Q2. (2X5 = 10 Marks) (CO2,CO6)
- a. Design and explain the Architecture of Data Warehouse? What are the components of Data warehouse? (CO1,CO2)
  - b. Define OLTP Discuss its key characteristics and explain how it differs from OLAP (Online Analytical Processing) with suitable examples. (CO1)
  - c. Explain the concept of DDL, DML and Joins?
- Q3. (2X5 = 10 Marks) (CO1,CO3)
- a. Explain Tableau and its interface? How do you implement data connections in Tableau? (CO1,CO2)
  - b. What is a Data Mart? Explain its types (dependent, independent, and hybrid) with suitable examples. How does a data mart differ from a data warehouse in terms of scope, users, and purpose? (CO2)
  - c. Explain how outliers are identified in Business Intelligence?



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**Section B**

**Q4. Case Study**

(20 Marks)

**Business Intelligence in Starbucks – Brewing Success with Data**

**Background:**

Starbucks, the global coffeehouse chain, faced intense competition and shifting consumer preferences in the food & beverage industry. To strengthen customer loyalty and drive growth, Starbucks turned to **Business Intelligence (BI)** and advanced analytics to guide its strategy.

**BI Implementation:**

- **Customer Data Analysis:** Starbucks collected data from its loyalty program, mobile app, in-store transactions, and social media interactions.
- **Personalized Marketing:** By analyzing customer purchase histories, Starbucks sent tailored promotions and product recommendations to individual customers.
- **Location Intelligence:** Using BI tools, Starbucks identified optimal store locations by analyzing demographics, traffic patterns, and competitor presence.
- **Product Innovation:** BI insights revealed emerging trends (e.g., demand for plant-based beverages), influencing new product launches.

**Outcomes:**

1. **Enhanced Customer Loyalty** – Personalized offers increased app engagement and repeat purchases.
2. **Operational Efficiency** – Inventory and supply chain decisions were optimized based on consumption patterns.
3. **Revenue Growth** – Targeted promotions and new product launches significantly boosted sales.
4. **Global Expansion Strategy** – Location intelligence ensured successful entry into new markets.

**Answer the following questions**

(CO2)

Q1. How did Starbucks leverage BI to create competitive advantage? Discuss with reference to Porter's Competitive Forces Model.



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( CO6)

Q2. If you were the Chief Data Officer at Starbucks, what additional BI-driven strategies would you recommend to sustain customer loyalty in a highly competitive coffee market? Justify your answer.