



## AFS 100/120L SYLLABUS

Unique Numbers:  
30910 / 30935 | 30905 / 30940

# Leadership Laboratory

## Spring 2019



AFROTC Detachment 825  
The University of Texas at Austin

Captain Zac Crippen, Assistant Professor

Office Phone: (512) 232-2371  
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MEMORANDUM FOR: ALL STUDENTS IN AFROTC

FROM: Operations Flight Commander (OFC)

SUBJECT: Welcome Letter

Welcome to AFROTC Detachment 825, home of the Longhorn Airmen! This syllabus will explain the **requirements** that you must fulfill in order to pass Leadership Laboratory (LLAB). LLAB is an integral and mandatory portion of the Aerospace Studies curriculum, providing a progression of experiences designed to develop each student's leadership potential. LLAB, which includes Physical Training (PT), gives you practical, hands-on command and staff leadership experiences within the framework of the 825<sup>th</sup> Cadet Wing.

The first two years of LLAB are considered the General Military Course (GMC) and involve activities described as Initial Leadership Experiences: learning Air Force customs and courtesies, drill and ceremonies, military commands, and teamwork. Cadets will also study the environment of an Air Force base and learn about career opportunities available to a commissioned officer.

The last two years in the program are called the Professional Officer Course (POC) and consist of Advanced Leadership and Management Experiences, including the planning, staffing, organizing, coordinating, leading, and controlling functions within the Cadet Corps. POC cadets prepare and present briefings, write communications, and conduct interviews. POC cadets also provide the guidance and information necessary to maintain a high level of motivation, performance, and *esprit de corps* within the Cadet Wing.

**GENERAL MILITARY COURSE (GMC)**

The freshman cadet (AS 100) attends two hours of LLAB, two hours of physical training, and one hour of academic class per week each semester. The class "Foundations of the Air Force" covers history and heritage, organization and mission, careers and benefits of the Air Force.

The sophomore cadet (AS 200) curriculum likewise consists of two hours of LLAB, two hours of physical training, and one hour of class per week each semester. The class "Evolution of USAF Air & Space Power History" traces the history of air power from when hot air balloons were used for reconnaissance through present day space exploration.

**PROFESSIONAL OFFICER COURSE (POC)**

The junior cadet (AS 300) attends two hours of LLAB, two hours of physical training, and three hours of academic class, per week each semester. The "Leadership Studies" class examines leadership and management principles and techniques.

Senior cadets (AS 400) attend two hours of LLAB, two hours of physical training, and three hours of academic class, per week each semester. Their "National Security Affairs" class is an examination of military professionalism and existing patterns of civil-military relations, an

analysis of international and domestic environments affecting US defense policy; and an extensive study of variables involved in the formulation and implementation of national security policy and military law.

For LLAB purposes, cadets are classified into one of the following five groups:

**IMT** = Initial Military Training = AS cadets not competing for Field Training (FT)

**FTP** = Field Training Prep = Cadets who will be competing for a summer 2012 FT slot

**ICL** = Intermediate Cadet Leader = Cadets who completed FT and will commission during FY 14 or later

**SCL** = Senior Cadet Leader = Cadets who completed FT and one year of ICL

**ECL** = Extended Cadet Leader = Cadets who have completed entire AS curriculum and are waiting to graduate

The mission of the Air Force Reserve Officer Training Corps (AFROTC) detachments located at colleges and universities throughout the United States is “to develop quality leaders for the Air Force.” That is our detachment’s priority.

Good luck as you prepare to take this important step in your Air Force career, a career of service to our great nation!

// signed //

ZAC A. CRIPPEN, Capt, USAF  
Assistant Professor of Air Force Science

**Key Dates:**

21 Jan – MLK Holiday  
22 Jan – First day of class  
26 Jan – Cadre and POC Leadership Summit  
19 Feb – Physical Fitness Assessment  
18-23 Mar – Spring Break  
11 May – Parade and Awards Day  
24 May – Commissioning of ROTC Graduates

**Course Location and Hours:**

LLAB: AFS 100L/AFS 120L; LBJ Plaza or ART 1.110, Tues/Thurs 1100-1200

Alternate LLAB: AFS 100L/AFS 120L; CLA 5.404, F 1100-1300

**Office Location, Hours and Contact Info:**

CLA, 5.722 (Hours by Appointment—[calendly.com/zac-crippen](https://calendly.com/zac-crippen))

E-mail: [zachary.crippen@austin.utexas.edu](mailto:zachary.crippen@austin.utexas.edu)

**Course Text:** Students are not required to purchase a textbook. The textbook for this course is *Holm Center T-508, Cadet's Guide to Leadership Laboratory Curriculum*. The text can be downloaded from <https://utexas.box.com/v/t508-2018-2019>.

**Attendance Policy and Rules of Engagement:**

I expect you to make the effort to attend 100% of the Leadership Labs (LLAB). Learning is maximized when you are in class with your peers.

When you must miss class for a valid unavoidable circumstance notify me as soon as possible, but no later than before class start time. In case of unexpected circumstances (i.e., emergencies), you should notify me no later than 24 hours after class session. Alternate requirements or makeup activities will be arranged for the criteria listed below:

1. Participation in an approved field trip or other official University activity (e.g., athletics, debate, music, theater arts, AFROTC physical). Note: Fraternity and/or sorority functions are not official University activities
2. Sickness or medical confinement
3. An emergency (e.g., death in the family, automobile accident)

**Administrative Requirement:**

Regardless of circumstance, if you miss LLAB or do not attend two PT sessions in a week, **email** your cadet chain of command and/or submit an Excused Absence Request Form (EARF) as soon as possible. If you are a crosstown student and your school is not in session, you are not required to come to any Practical Military Training (PMT); however, you may choose to come voluntarily.

## Grading Criteria:

**LLAB is graded on a pass/fail basis and is a mandatory class for all AFROTC cadets.** A merit/demerit system will not be used. You must pass LLAB to remain in AFROTC and to be eligible for an Air Force Officer Commission. To receive a passing grade in LLAB, you must meet the following criteria:

1. **LLAB ATTENDANCE: You must attend at least 80% of LLAB.** The expectation is that you will attend (or be excused from) 100% of LLAB. **If you are under 80% you will fail LLAB.** Attendance rosters will be maintained for LLAB and PT sessions.
  - Note: You are not required to attend LLAB or PT if your academic institution (Austin Community College, Concordia University, St. Edwards University, or another institution with which Detachment 825 has a cross-town arrangement) is not in session. You will work these attendance exceptions on a case by case basis with your instructor.
  - Note: There will be LLAB events scheduled throughout the semester at different times other than Tuesday and Thursday from 1100-1200. The following list is potential events occurring at additional times, all of which will be mandatory if occurring during a scheduled LLAB (e.g. Career Day).
    - a. Career Day
    - b. Dining-In/Out Education
    - c. Parade/Open House
  - Note: There may be voluntary events throughout the year that can contribute to your leadership development, team building and esprit de corps. While valuable, **these events are voluntary (non-PMT) and will be clearly delineated as such.** Do not confuse mandatory and voluntary, and if you have questions about the distinction, please discuss with cadre. Participation in non-PMT or other voluntary activities not sponsored by AFROTC and any injuries could result in loss of AFROTC status and benefits. **The Air Force is not liable for medical care when cadets participate in non-AFROTC sponsored events.**
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2. **PHYSICAL FITNESS (PT):** To remain in AFROTC, you must attend Physical Training (PT) sessions, maintain all physical fitness standards including passing the Physical Fitness Assessment (PFA) and maintain height and weight standards.

PT SESSIONS: Tuesday, Wednesday and Thursday from 0600-0700 at Clark Field or the Recreational Sports Center (RSC).

  - Note: All cadets (including cross-town cadets) are **required to attend two scheduled PT sessions per week unless your most recent PFA score is below 90.0, in which case you will be required to attend all three scheduled PT sessions per week.** Additionally you **MUST** attend at least 80% of all scheduled PT sessions overall. If you are below 80% attendance you will fail PT and LLAB and will be subject to dismissal from the program. *Students in special circumstances (e.g. intercollegiate athletes) may discuss case-by-case exceptions to this policy with the LLAB instructor.*
  - **Cadets must complete an official PFA each semester** to pass LLAB. The PFA consists of four parts: abdominal circumference measurement, push-ups, sit-ups, and a 1.5-mile run.

Procedures and standards will be clearly demonstrated before you take the PFA. All contract cadets must pass the official PFA. All non-contract cadets must make satisfactory progress towards meeting PFA standards.

- **The following constitutes failing to make satisfactory progress:**

- Failure to attempt an official PFA
  - Three consecutive official PFA failures; or
  - Any official PFA failure after having passed a PFA

3. **RECEPTIVITY TO MILITARY TRAINING:** You are to be actively engaged in your leadership development and not show indifference to military training. The following behaviors will result in a failing grade for LLAB:

- a. Lack of commitment to the Honor Code.
- b. Poor performance, poor attitude, or lack of military bearing or appearance.
- c. Persistently missing suspense dates and times.
- d. Demonstrating a consistent indifference to military training, as determined by the Operations Flight Commander

### **AFROTC Cadet Responsibilities and Guidelines**

#### **Academic Retention Standards:**

ALL cadets must maintain a **full time status of 12.0 credit hours** (exceptions for final semester in AFROTC program).

ALL cadets must pass LLAB.

ALL cadets must pass all Aerospace Studies courses

ALL cadets must remain in good standing at their institution.

ALL cadets should discuss with their AS instructor *in advance* any plans to drop classes (if you will drop below full-time status) or change majors.

Scholarship cadets must maintain full-time status and a **term and cumulative GPA of 2.50** or greater.

All non-contract cadets must maintain **full-time status** and a **2.00 term and cumulative GPA** to remain in good standing.

FTP cadets must have a minimum **2.00 cumulative GPA** to compete for an enrollment allocation, and must have a minimum **term GPA of 2.0** in the semester prior to attending Field Training.

Failure to meet the academic retention standards will result in placement on probation and the receipt of an academic conditional event. Suspension or termination of your AFROTC scholarship or disenrollment action may occur.

#### **Reporting Medical and/or Civil Involvements:**

Because of stringent physical qualifications necessary to enter the Air Force and certain career fields, cadets are required to report any medical changes to the cadre no matter how minor. The following are examples of a medical change: surgery, breaking or fracturing bones, allergies, severe sprains or muscle pulls which result in inability to run or perform the PFA, and pregnancy.

The Air Force is not liable for medical care when cadets participate in non-AFROTC/non-PMT sponsored events such as THUDS events or Arnold Air Society events. These entities are distinct from AFROTC and are **not** sponsored by AFROTC. Involvement in these groups has no bearing on your fulfillment of

AFROTC graduation and commissioning requirements. Additionally, any injuries that you sustain resulting from these activities could result in loss of AFROTC status and benefits.

\*\*\*NOTE\*\*\* Participation in non-PMT, voluntary activities are not sponsored by AFROTC and any injuries could result in loss of AFROTC status and benefits\*\*\*

\*\*\*NOTE\*\*\* The Air Force is not liable for medical care when cadets participate in non-AFROTC sponsored events.\*\*\*

You must report *all negative* civil, military, or school involvements to the detachment NCOs within 72 hours. If the incident occurs during a school break lasting longer than 72 hours, cadets may wait to report the involvement NLT 72 hours after their return to classes following the break.

### **Drugs & Alcohol:**

No use of illicit drugs or abuse of prescription drugs is allowed, period. No alcohol consumption is allowed unless you are of legal age. Be responsible—do not abuse alcohol and never drive while or after drinking.

### **Uniform Wear:**

Wear your uniform proudly and properly. You must maintain grooming and weight standards to wear the uniform. On LLAB days, you are expected to wear the uniform of the day (as specified in the day's Operations Orders) from **0800 to 1630**. The only exception is if you have a laboratory class where you could damage your uniform (i.e. chemistry, concrete design, etc.) you can wear appropriate civilian clothes during the class period. You must change back into your uniform after the class. The Detachment located on the fifth floor of CLA is considered your duty location; you are expected to comply with grooming standards in and out of uniform while in the building.

You must maintain Air Force standards of appearance, leadership, self-discipline, and behavior at all times, even outside of the classroom. You cannot wear any uniform items provided to you by the Air Force while conducting fundraising activities.

All cadets are required to adhere to all regulations outlined in AFI 36-2903 and AFI 36-2903 AFROTC Supplement regarding proper uniform wear.

### **Fraternization Policy:**

**Fraternization will not be tolerated.** You are all college students and have the right to date other college students. The definition of fraternization is as follows:

1. Any conduct that compromises the chain-of-command. Cadets are specifically forbidden from using their rank or position to take or be perceived as taking, undue advantage of subordinates. You should refrain from dating other cadets within your chain of command.
2. Any appearance of partiality exhibited by one cadet to another which might be construed by others as resulting from a social relationship.
3. Any conduct that disrupts the good order, discipline, or morale of the corps.

4. Cadets may date other cadets, regardless of rank, so long as a professional attitude is maintained at the detachment and all corps-related activities, formal or informal.
5. The cadre will deal directly with any behavior that suggests fraternization.

### **Harassment, Hazing, and Assault Policy:**

**Detachment 825 has zero tolerance for harassment, hazing, and assault.** The United States Air Force does not and will not tolerate any mistreatment or indignity due to race, sex, or religious belief. Any member of the United States Air Force, active duty or cadet, who is found violating the Equal Opportunity policies of the United States Air Force *will be punished to the maximum extent allowed by regulation*. Members of Detachment 825 are specifically forbidden from using their grade or position to take undue advantage of, or inflict cruelty on subordinates. This includes but is not limited to hazing, indignity, oppression, sexual harassment, or deprivation of any right or privilege to which any individual is legally entitled. Any cadet who violates this policy on harassment will be subject to disciplinary actions. **Detachment 825 has zero tolerance for hazing.** Hazing is neither honorable nor respectful behavior. Hazing is inconsistent with military order. Cadets are specifically forbidden from using their rank or position to take, or be perceived as taking, undue advantage of subordinates. Cadets are prohibited from maltreating each other, including physical and/or verbal maltreatment, physical contact, physical discipline, maltraining, discrimination, sexual or other types of harassment, hazing, disrespectful treatment or language, oppression, abusive initiations or rites of passage, or deprivation of any right or privilege to which they are legally entitled as cadets or students.

**Each cadet must sign a DD Form 2983 (accessible at <https://utexas.box.com/v/DD2983>), *Recruit/Trainee Prohibited Activities Acknowledgment*, and an Air University Form 19, *AU MAC Student Standards of Conduct Training Agreement*, before beginning classes in the Detachment.**

### **Classroom Conduct:**

1. When a ranking officer/instructor enters the classroom, students will stand and come to attention until told to be seated by the officer. When the officer prepares to leave the classroom, the students must again come to attention until dismissed or until the officer leaves the classroom. Class members will select a class monitor and alternate who will make these announcements for all class sessions. When an officer below the rank of O-6 enters the room during class and a military instructor is already teaching, the room will not be called to attention. Cadets will always call the room to attention when an officer at the grade of O-6 or higher enters the room.
2. You are not required to stand or raise your hand when contributing to class discussions but you must be respectful of others at all times. You will properly address the instructor as sir/ma'am or by rank (e.g., Captain, Major, Colonel) and address NCOs as sergeant.
3. No eating, smoking, or use of other tobacco products while in class.
4. During class, cell phones will be turned off.
5. No use of laptops during class, except for note taking capabilities or course-related reasons.



**Students with Disabilities:** Students with Disabilities may request appropriate academic accommodations from the Division of Diversity and Community Engagement, Services for Students with Disabilities, (512) 471-6259, <http://www.utexas.edu/diversity/ddce/ssd/>

**Accommodations for Religious Holidays:** By UT policy, you must notify me of your pending absence at least fourteen days prior to the date of observance of a religious holy day. If you must miss class, an examination, a work assignment, or a project in order to observe a religious holy day, you will be given an opportunity to complete the missed work within a reasonable time after the absence.

**Behavior Concerns Advice Line (BCAL):** (512) 232-5050

**Command Responsibilities:**

During LLAB the POC cadets are responsible for accountability and planning and executing cadet wing operations. Also, POC cadets are responsible for maintaining discipline and providing leadership at all times.

**Suspenses:**

Periodically, cadets will be given suspenses (due dates) by a cadre member for administrative paperwork. For example, cadets are required to complete an AFROTC Form 48 outlining their complete academic plan. It is critical that all paperwork is turned-in no later than the suspense date given. Cadre will not repeatedly ask you to complete a task and repetitive failure to do so in a timely manner may result in dismissal from the program.

**DET 825 Communication Process**

**General:**

One of the most important functions of any organization is the dissemination of information. Many avenues are available to expedite this process in ROTC you must understand the means we use to "get the word out." You are responsible for staying informed!

**Email, Mailboxes, and the Bulletin board:**

All cadets are required to set-up an email account. Email is the primary means of communication here at Det 825. Cadets are also expected to check their email account DAILY and respond promptly to Cadre correspondence.

Each semester a cadet email and phone roster is published. *Make sure your information is current at all times.* Ensure you are part of the cadet email roster.

**Pay attention.** Announcements are made via email, at the end of LLAB and PT, during recalls, flight meetings, AS classes, bulletin boards, etc. They contain last minute changes and/or details for upcoming events. It is YOUR responsibility to stay informed.

### **Wing Calendar:**

The Detachment 825 Calendar contains all the scheduled LLABs, PTs, and major corps events like, AFOQT, TGIFs, Dining-Out, Paintball, etc. Make sure that you know where to find the Detachment 825 calendar and check it regularly for schedule updates.

### **Operation Orders (OPORDs):**

Weekly LLAB and PT operation orders will be published detailing the plan for the week. You will find the following information included; uniform, time/locations, and operational risk management concerns. The operation orders are published the preceding Friday and will be posted at a minimum on the cadet bulletin board in “The Hangar” and may be posted via electronic channels.

### **Additional Requirements:**

MEDICAL: All cadets must have a certified Department of Defense (DoD) physical or a Pre-Participatory Sports Physical in their cadet record **BEFORE** they can participate in the PT program. If cadets do not have a DoD physical, they are responsible for scheduling and completing a Sports Physical on their own by **5 Aug 2018**.

Attachments:

1. LLAB Objectives

## **Attachment 1: LLAB OBJECTIVES**

**The following list of mandatory LLAB objectives which must be presented Fall 18/Spring 19.**

1. Know the Air Force and AFROTC grade structure and insignia.
2. Know the Air Force and AFROTC chain of command.
3. Know the AFROTC Honor Code.
4. Apply proper courtesies and procedures associated with the United States flag.
5. Apply individual and flight drill positions.
6. Apply basic individual and flight drill movements.
7. Apply effective followership and teamwork skills.
8. Know the environment of an Air Force officer.
9. Apply correct guidon procedures during cadet drill & ceremonies practice and official functions.
10. Apply advanced individual and flight drill movements.
11. Apply the skills needed to be an effective flight commander.
12. Know road guard procedures. SPRING
13. Apply proper individual drill evaluation (IDE) procedures. SPRING
14. Know proper dorm maintenance procedures and requirements. SPRING
15. Know the mental, physical and administrative requirements of Field Training. SPRING
16. Apply proper open ranks inspection procedures.
17. Know key personnel parade procedures. SPRING
18. Know Field Training (FT) military decorum. SPRING
19. Apply learned information during esprit de corps activities.
- ~~20. RESCINDED~~
21. Apply leadership and followership skills through a cadet mentor program.
22. Know the principles of Air Force Health and Wellness.
23. Apply proper Air Force customs and courtesies.

24. Apply proper Air Force dress and grooming standards.
25. Know the proper procedures and history behind the Air Force Dining-In/Out.
26. Know functions associated with the reveille/retreat ceremonies and parade.
27. Apply the AFROTC Awards and Decorations program in a formal awards ceremony.
28. Apply leadership and managements skills in supervising the cadet corps or through advanced leadership experiences.
29. Apply proper feedback and performance evaluation skills.
30. Know the process of evaluating bullet statements.
31. Apply leadership, management and problem-solving skills in special projects/positions.
32. Comprehend issues and topics given in a Commander's Call environment.
33. Demonstrate level of physical fitness through training and assessments.
34. Know the Expeditionary Requirements of Field Training. SPRING
35. Execute wargame utilizing the Air Force Employment Exercise (AFEX)
36. Value sister services' customs and traditions.

## **This syllabus is subject to change.**

UPDATED 7 Jan/Whitsell

<b><u>Spring 2019: Det. 825 CADET LLAB ITINERARY</u></b>			
<i>Date</i>	<i>LLAB</i>	<i>Objectives</i>	<i>Topics</i>
Tue. 22-Jan	LLAB #1	IMT— 1, 3, 8, 23, 24 FTP—7, 8, 22, 23, 24 ICL— 23, 24 SCL— 23, 24	Briefings: CW/CC Expectations / CV/CC EARFs/Uniform Wear/ IG Briefing
Thur. 24- Jan	LLAB #2	IMT— 1, 3, 8, 23, 24, 32 FTP— 7, 8, 23, 24, 32 ICL— 23, 24, 32 SCL— 23, 24, 32	Briefings: CC Call/OFC Presentation/Cadre Intros
Tue. 29-Jan	LLAB #3	IMT—8, 23, 24 FTP—8, 23, 24 ICL— 23, 24 SCL— 23, 24	MSgt Reams' Promotion Ceremony
Thur. 31-Jan	LLAB #4	IMT—5, 6, 7, 8, 23, 24 FTP—7, 8, 9, 10, 11, 18, 23, 24 ICL—23, 24, 28, 29, 36 SCL—23, 24, 28, 29	GMC: D&C POC: Officer Professional Development (OPD)
Tue. 5-Feb	LLAB #5	IMT—8, 22, 23, 24 FTP—8, 22, 23, 24 ICL— 22, 23, 24, 28 SCL— 22, 23, 24, 28	Briefings: Education / Health & Wellness / Title IX / Flag Honors / Honor Guard
Thur.	LLAB #6	IMT—5, 6, 7, 8, 23, 24 FTP—7, 8, 9, 10, 11, 12, 18, 23, 24	

7-Feb		ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC: OPD
Tue. 12-Feb	LLAB #7	IMT—7, 8, 23, 24 FTP—7, 8, <b>18</b> , 23, 24, 33, <b>34</b> ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: ELPs POC: OPD
Thur. 14-Feb	LLAB #8	IMT—5, 6, 7, 8, 23, 24 FTP—7, 8, 9, 10, 11, 12, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC: 1st Quarter Review/CC Time
<b>Tue. 19- Feb</b>	<b>PT</b>		<b>PFA</b>
Tue. 19-Feb	LLAB #9	IMT—5, 6, 7, 8, 23, 24 FTP—8, 9, 10, 11, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC: OPD
Thur. 21-Feb	LLAB #10	IMT—21, 23, 24 FTP—21, 23, 24 ICL—21, 23, 24 SCL—21, 23, 24	GMC: Mentoring POC: Mentoring
Tue. 26-Feb	LLAB #11	IMT—5, 6, 7, 8, 23, 24 FTP—8, 9, 10, 11, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC: OPD
Thur. 28-Feb	LLAB #12	IMT—5, 6, 8, 23, 24 FTP—7, 8, 9, 10, 11, 12, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC: OPD
Tue. 5-Mar	LLAB #13	IMT—23, 24 FTP— 23, 24 ICL— 23, 24 SCL—23, 24	Air Force Officer Panel
Thur. 7-Mar	LLAB #14	IMT—5, 6, 7, 8, 23, 24 FTP—8, 9, 10, 11, <b>14</b> , <b>15</b> , <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: D&C POC:OPD
Tue. 12-Mar	LLAB #15	IMT—7, 8, 23, 24 FTP—7, 8, <b>18</b> , 23, 24, 33, <b>34</b> ICL—23, 24, 28, 29 SCL—23, 24 28, 29	GMC: ELPs POC: Midterm Review/CC Time

Thur. 14-Mar	LLAB #16	IMT—19, 23, 24 FTP—19, 23, 24 ICL—19, 23, 24 SCL—19, 23, 24	GMC: Esprit de Corps POC: Esprit de Corps
18-23 Mar	<b>Spring Break</b>		
Tue. 26-Mar	LLAB #17	IMT—5, 6, 7, 8, 16, 23, 24 FTP—7, 8, 9, 10, 11, 15, 16, 23, 24 ICL—23, 24, 28, 29 SCL—23, 24, 28, 29	GMC: ORI Prep/D&C POC: OPD
Thur. 28-Mar	LLAB #18	IMT—5, 6, 7, 8, 16, 23, 24 FTP—7, 8, 9, 10, 11, 15, 16, 23, 24, 34 ICL—16, 23, 24, 28, 29 SCL—16, 23, 24, 28, 29	GMC: ORI/D&C POC: ORI/OPD
Tue. 2-April	LLAB #19	IMT—19, 21, 23, 24 FTP—19, 21, 23, 24 ICL—19, 21, 23, 24 SCL—19, 21, 23, 24	<i>Warrior Week</i>
Thur. 4-April	LLAB #20	IMT—19, 21, 23, 24 FTP—19, 21, 23, 24 ICL—19, 21, 23, 24 SCL—19, 21, 23, 24	<i>Warrior Week</i>
<b>Tue. 9-April</b>	<b>PT</b>		<b>Make-up PFA</b>
Tue. 9-April	LLAB #21	IMT—21, 23, 24 FTP—21, 23, 24 ICL—21, 23, 24 SCL—21, 23, 24	GMC: Mentoring POC: Mentoring
Thur. 11-April	LLAB #22	IMT—7, 8, 23, 24 FTP—7, 8, 18, 23, 24, 33, 34 ICL—23, 24, 28, 29 SCL—23, 24, 28, 29	GMC: ELPs POC: 3 <sup>rd</sup> Quarter Review/ <b>AFEX Briefing</b> (TBD)
<b>Tue.-Fri. 16-19 April</b>	<b>PT</b>		<b>Tri-Service Games</b>
Tue. 16-April	LLAB #23	IMT—23, 24 FTP—23, 24 ICL—23, 24 SCL—23, 24	GMC: NCO Panel POC: NCO Panel *Coincides with TSG

Thur. 18-April	LLAB #24	IMT—8, 23, 24, 25 FTP—8, 23, 24, 25 ICL—23, 24, 25 SCL—23, 24, 25	GMC: AF Ball, BAT Briefings POC: AF Ball, BAT Briefings
Tue. 23-April	LLAB #25	IMT—5, 6, 8, 13, 23, 24 FTP—7, 8, 9, 10, 11, 12, 13, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24, 28, 29	GMC: Flight Drill Evaluations Prep POC: OPD
Thur. 25-April	LLAB #26	IMT—5, 6, 8, 13, 23, 24 FTP—7, 8, 9, 10, 11, 12, 13, <b>18</b> , 23, 24 ICL—23, 24, 28, 29 SCL—23, 24, 28, 29	GMC: Flight Drill Evaluations POC: OPD
Tue. 30-April	LLAB #27	IMT—7, 8, 23, 24 FTP—7, 8, <b>18</b> , 23, 24, 33, <b>34</b> ICL—23, 24, <b>26</b> , 28, 29 SCL—23, 24, <b>26</b> , 28, 29	GMC: ELPs POC: KP Parade Practice / OPD
Thur. 2-May	LLAB #28	IMT— <b>4</b> , 7, 8, 23, 24, <b>26</b> FTP—7, 8, <b>18</b> , 23, 24, <b>26</b> , <b>34</b> ICL—23, 24, <b>26</b> , 28, 29 SCL—23, 24, <b>26</b> , 28, 29	GMC: Reveille & Retreat / ELPs POC: Reveille & Retreat / OPD
Tue. 7-May	LLAB #29	IMT—7, 8, 23, 24, <b>26</b> FTP—8, 9, 10, 11, <b>17</b> , 23, 24, <b>26</b> ICL—23, 24, <b>26</b> , 28, 29 SCL—23, 24, <b>26</b> , 28, 29	Parade Practice
Thur. 9-May	LLAB #30	IMT—8, 19, 23, 24, 32 FTP—8, 19, 23, 24, 32 ICL—19, 23, 24, 32 SCL—19, 23, 24, 32	Cadet Awards Day/DET CC Call
Sat. 11-May		IMT—23, 24, <b>26</b> , 27 FTP—23, 24, <b>26</b> , 27 ICL—23, 24, <b>26</b> , 27 SCL—23, 24, <b>26</b> , 27	<b>Wing Parade/Change of Command/Awards Day</b>
Fri. 24- May	<b>Commissioning</b>		

\*Itinerary subject to change as necessary to accommodate term objective requirements

## **Classroom Evacuation Instruction:**

1. Occupants of buildings on The University of Texas at Austin campus are required to evacuate buildings when a fire alarm is activated. Alarm activation or announcement requires exiting and assembling outside.
2. Familiarize yourself with all exit doors of each classroom and building you may occupy. Remember that the nearest exit door may not be the one you used when entering the building.
3. Students requiring assistance in evacuation shall inform their instructor in writing during the first week of class.
4. In the event of an evacuation, follow the instruction of faculty or class instructors.
5. Do not re-enter a building unless given instructions by the following: The University of Texas at Austin Police Department, or Fire Prevention Services office.

Other important Emergency Information: <http://www.utexas.edu/safety/preparedness/>

### **Air Force Science Emergency Evacuation Routes**

