

Appendices of Supporting Budget Documents



CITY OF SUFFOLK, VIRGINIA
FISCAL YEAR 2009-10' OPERATING AND CAPITAL BUDGET
Personnel Summary

	2006-2007 Budget	2007-2008 Budget	2008-2009 Budget	2009-2010 Budget
General Fund:				
General Government:				
City Council	9	9	10	10
City Manager	5	5	6	6
Budget & Strategic Planning	0	0	4	4
Asst City Manager - Operations	1	0	0	0
Asst City Manager - Development	4	2	0	0
Asst City Manager- Administration	6	6	0	0
City Attorney	9	9	9	9
Human Resources	8	8	8	8
Commissioner of Revenue	12	12	12	12
City Assessor	13	13	16	16
Treasurer	16	16	16	16
Finance - Administration and Accounti.	11	11	12	12
Purchasing	5	5	4	4
Registrar	2	2	2	2
Total General Government	101	98	99	99
Judicial:				
Circuit Court Judges	2	2	2	2
Circuit Court - Clerk's Office	14	14	14	14
Sheriff	25	25	25	25
Commonwealth Attorney	22	29	29	29
Total Judicial	63	70	70	70
Public Safety:				
Police				
Administration and Officers	206	206	207	207
Emergency Communications	26	26	28	28
Animal Shelter and Management	9	9	10	10
Community Development (Inspections)	27	27	27	27
Fire				
Fire and Rescue	197	197	222	222
Fire Prevention	3	3	5	5
Total Public Safety	468	468	499	499

CITY OF SUFFOLK, VIRGINIA
FISCAL YEAR 2009-10' OPERATING AND CAPITAL BUDGET
Personnel Summary

	2006-2007 Budget	2007-2008 Budget	2008-2009 Budget	2009-2010 Budget
Public Works:				
Public Works				
Administration	7	6	5	5
Refuse Collection	46	46	45	44
General Services	27	27	18	4
Capital Programs & Facilities	3	3	6	21
Mosquito Control	2	0	0	0
Total Public Works	85	82	74	74
Health and Welfare:				
Social Services	102	102	104	104
Comprehensive Services Act	1	1	1	1
Total Health and Welfare	103	103	105	105
Parks, Recreation and Cultural:				
Parks and Recreation				
Administration	4	4	4	4
Support Services	4	4	4	4
Parks, Gateway and Facility Mainten	22	22	23	23
Recreation	12	12	18	18
Library	35	34	34	34
Total Parks, Recreation and Cultural	77	76	83	83
Community Development:				
Planning	18	16	16	16
Geographic Information System	0	3	5	5
Economic Development	7	8	6	5
Tourism	3	3	3	3
Media & Community Relations	5	5	6	6
Total Community Development	33	35	36	35
Other Public Services:				
Public Works - Aviation Facilities	3	3	3	3
Total Other Public Services	3	3	3	3
Total General Fund	933	935	969	968
Special Revenue Funds:				
Transit	5	5	0	0
Road Maintenance				
Road Maintenance	93	94	95	96
Traffic Engineering	20	23	23	23
Total Special Revenue Funds	118	122	118	119

CITY OF SUFFOLK, VIRGINIA**FISCAL YEAR 2009-10' OPERATING AND CAPITAL BUDGET****Personnel Summary**

	2006-2007 Budget	2007-2008 Budget	2008-2009 Budget	2009-2010 Budget
Enterprise Fund:				
Public Utilities				
Administration	6	8	6	9
Customer Service	18	18	18	18
Line Maintenance	26	26	26	27
Maintenance	20	20	20	20
Water Production	28	29	29	29
Engineering	16	18	17	17
Stormwater Utility				
Engineering	28	28	27	27
Mosquito Control	0	7	7	7
Total Enterprise Funds	142	154	150	154
Internal Service Funds:				
Fleet Management	25	26	26	26
Information Technology	12	13	13	13
Risk Management	2	2	2	2
Total Internal Service Funds	39	41	41	41
Total All Funds	1,232	1,252	1,278	1,282

Capital Improvements Plan

FY 2010 - 2019



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**CAPITAL IMPROVEMENTS PLAN
SUMMARY BY FUND
FY 2010 - 2019**

PLANNED EXPENDITURES FY 10 - 19*		5 Year Summary						10 Year Summary		
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	
PUBLIC UTILITIES FUND:		15,300,000	36,350,000	103,300,000	14,250,000	19,250,000	188,450,000	68,250,000	256,700,000	
STORMWATER FUND:		-	450,000	450,000	450,000	450,000	1,800,000	2,250,000	4,050,000	
GENERAL FUND:		34,183,145	31,966,000	20,647,000	48,864,051	27,711,000	163,371,196	258,469,000	421,840,196	
TOTAL ALL FUNDS:		49,483,145	68,766,000	124,397,000	63,564,051	47,411,000	353,621,196	328,969,000	682,590,196	
FUNDING SOURCES FY 10 - 19*										
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	
Public Utility Revenue Bonds		15,300,000	36,350,000	102,300,000	12,250,000	16,250,000	182,450,000	43,250,000	225,700,000	
Utility Retained Earnings		-	-	1,000,000	2,000,000	3,000,000	6,000,000	25,000,000	31,000,000	
PUBLIC UTILITIES FUND:		15,300,000	36,350,000	103,300,000	14,250,000	19,250,000	188,450,000	68,250,000	256,700,000	
Support of Private Contributions		0	450,000	450,000	450,000	450,000	1,800,000	2,250,000	4,050,000	
STORMWATER FUND:		-	450,000	450,000	450,000	450,000	1,800,000	2,250,000	4,050,000	
State School Construction Funds		1,400,000	1,000,000	1,400,000	1,400,000	1,400,000	6,600,000	5,600,000	12,200,000	
State Transportation Funds		546,145	-	-	11,573,051	-	12,119,196	-	12,119,196	
State/Federal Grant Funds		3,354,710	3,897,580	279,850	136,400	1,665,600	9,334,140	1,629,700	10,963,840	
Cash Proffer Funds		-	-	-	-	-	-	-	-	
Support of Private Contributions		-	-	-	-	4,500,000	4,500,000	9,750,000	14,250,000	
Transfer from Capital Reserve		-	-	-	-	-	-	-	-	
Transfer from Road Maintenance Fund		340,000	-	-	-	-	340,000	-	340,000	
Transfer from General Fund		2,427,290	4,388,420	5,014,150	4,186,600	4,386,400	20,402,860	22,066,300	42,469,160	
General Obligation Bonds		26,115,000	22,680,000	13,953,000	31,568,000	15,759,000	110,075,000	219,423,000	329,498,000	
GENERAL FUND:		34,183,145	31,966,000	20,647,000	48,864,051	27,711,000	163,371,196	258,469,000	421,840,196	
TOTAL ALL FUNDS:		49,483,145	68,766,000	124,397,000	63,564,051	47,411,000	353,621,196	328,969,000	682,590,196	
GO Debt Capacity per Financial Advisor:		40,700,000	35,500,000	30,200,000	30,900,000	35,000,000				
GO Debt Affordability Differential:		14,585,000	12,820,000	16,247,000	(668,000)	19,241,000				

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
PUBLIC UTILITIES FUND:		1,068,075	2,537,551	7,431,253	1,234,776	1,783,820
STORMWATER FUND:		-	-	-	-	-
GENERAL FUND - OPERATIONS:		-	143,000	1,535,000	51,000	3,500,000
ANTICIPATED DEBT SERVICE:		2,265,000	1,970,000	1,245,000	2,750,000	1,375,000
GENERAL FUND - CAPITAL CASH:		2,427,290	4,388,420	5,014,150	4,186,600	4,386,400
GENERAL FUND:		4,692,290	6,501,420	7,794,150	6,987,600	9,261,400

General Government



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**CAPITAL IMPROVEMENTS PLAN
GENERAL FUND SUMMARY
FY 2010 - 2019**

General Government Projects FY 10 - 19'		5 Year Summary						10 Year Summary		%
Planned Expenditures	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	
Parks & Recreation		575,000	1,210,000	1,820,000	430,000	1,440,000	5,475,000	7,350,000	12,825,000	3%
Public Building & Facilities		4,772,000	12,541,000	3,152,000	473,000	1,232,000	22,170,000	10,566,000	32,736,000	8%
Public Safety		4,160,000	5,950,000	2,295,000	5,800,000	5,340,000	23,545,000	20,325,000	43,870,000	10%
Transportation		1,336,145	10,000,000	2,130,000	20,573,051	4,130,000	38,169,196	128,360,000	166,529,196	39%
Public Schools		22,000,000	1,100,000	10,000,000	20,338,000	14,319,000	67,757,000	85,618,000	153,375,000	36%
Village and Neighborhood Initiatives		1,340,000	1,165,000	1,250,000	1,250,000	1,250,000	6,255,000	6,250,000	12,505,000	3%
Total General Government:		34,183,145	31,966,000	20,647,000	48,864,051	27,711,000	163,371,196	258,469,000	421,840,196	100%

General Government Projects		5 Year Summary								10 Year Summary	
Funding Sources	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	%	
State School Construction Funds		1,400,000	1,000,000	1,400,000	1,400,000	1,400,000	6,600,000	5,600,000	12,200,000	3%	
State Transportation Funds		546,145	-	-	11,573,051	-	12,119,196	-	12,119,196	3%	
State/Federal Grant Funds		3,354,710	3,897,580	279,850	136,400	1,665,600	9,334,140	1,629,700	10,963,840	3%	
Cash Proffer Funds		-	-	-	-	-	-	-	-	0%	
Support of Private Contributions		-	-	-	-	4,500,000	4,500,000	9,750,000	14,250,000	3%	
Transfer from Capital Reserve		-	-	-	-	-	-	-	-	0%	
Transfer from Road Maintenance Fund		340,000	-	-	-	-	340,000	-	340,000	0%	
Transfer from General Fund		2,427,290	4,388,420	5,014,150	4,186,600	4,386,400	20,402,860	22,066,300	42,469,160	10%	
General Obligation Bonds		26,115,000	22,680,000	13,953,000	31,568,000	15,759,000	110,075,000	219,423,000	329,498,000	76%	
Total General Government:		34,183,145	31,966,000	20,647,000	48,864,051	27,711,000	163,371,196	258,469,000	421,840,196	100%	

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Parks & Recreation		-	-	25,000	15,000	-
Public Building & Facilities		-	85,000	-	-	-
Public Safety		-	58,000	1,510,000	36,000	1,500,000
Transportation		-	-	-	-	-
Public Schools		-	-	-	-	2,000,000
Village and Neighborhood Initiatives		-	-	-	-	-
Total Operating Cost		-	143,000	1,535,000	51,000	3,500,000

CAPITAL IMPROVEMENTS PLAN
PARKS AND RECREATION
FY 2010 - 2019

Parks and Recreation FY 10 - 19'	5 Year Summary							10 Year Summary	
	Planned Expenditures	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal
Parks & Rec-Capital Maintenance	-	400,000	410,000	420,000	430,000	440,000	2,100,000	2,350,000	4,450,000
Peanut Park Gym & Improvments *	125,000	-	-	-	-	-	-	-	-
Suffolk Seaboard Trails (Teal grant)	1,274,250	175,000	-	-	-	-	1,000,000	1,175,000	-
JFK Athletic Field Imprvmts-Ph III	-	-	800,000	-	-	-	800,000	-	800,000
Forest Glen Athletic Field Imprvmts	-	-	-	-	-	-	-	350,000	350,000
Parks & Rec Maintenance Facility	-	-	-	1,400,000	-	-	1,400,000	-	1,400,000
Driver Park Sports Complex Ph I	450,000	-	-	-	-	-	-	2,900,000	2,900,000
Nansemond River Boat Ramp	-	-	-	-	-	-	-	1,750,000	1,750,000
Total	1,849,250	575,000	1,210,000	1,820,000	430,000	1,440,000	5,475,000	7,350,000	12,825,000

Parks and Recreation									
Funding Sources	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds	-	-	-	-	-	-	-	-	-
State Transportation Funds	-	-	-	-	-	-	-	-	-
State/Federal Grant Funds	-	-	-	-	-	-	1,000,000	1,000,000	-
Cash Proffer Funds	-	-	-	-	-	-	-	-	-
Support of Private Contributions	-	-	-	-	-	-	-	-	-
Transfer from Capital Reserve	-	-	-	-	-	-	-	-	-
Transfer from General Fund	575,000	410,000	420,000	430,000	440,000	2,275,000	2,700,000	4,975,000	-
General Obligation Bonds	-	800,000	1,400,000	-	-	2,200,000	4,650,000	6,850,000	-
Total		575,000	1,210,000	1,820,000	430,000	1,440,000	5,475,000	7,350,000	12,825,000

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Parks & Rec-Capital Maintenance						
Peanut Park Gym & Improvments *				25,000		15,000
Suffolk Seaboard Coastline Trail						
JFK Athletic Field Imprvmts-Ph III						
Forest Glen Athletic Field Imprvmts						
Parks & Rec Maintenance Facility						
Driver Park Sports Complex - Ph I						
Nansemond River Boat Ramp						
Total Operating Cost		-	-	25,000	15,000	-

* Peanut Park Gym & Improvements: This project was initially funded by \$125,000 in FY 09' with a planned FY 10' of \$1.375M to construct a gymnasium. A revised plan to spend the \$125,000 appropriation on field and fencing improvements with elimination of the gym construction is proposed given the construction of the East Suffolk Community Center 1.5 miles away which includes a full service gymnasium.

Parks and Recreation

Parks & Recreation - Capital Maintenance



The City provides for an ongoing capital maintenance program to support the City's parks and athletic facilities. This funding will address a variety of issues such as ADA accessibility, fire safety, and building code compliance; HVAC replacements; lighting upgrades; and repair and/or replacement of antiquated shelters, restrooms, offices, and storage buildings. Other improvements will include drainage, roadway, parking, and landscaping for all regional and neighborhood parks. This program ensures that existing and new facilities are kept safe for continued public use and enjoyment.

Peanut Park Improvements

The project includes the use of funding approved in the FY 09-18 CIP for the design of the Peanut Park Gymnasium for upgrades to this park facility including the replacement of ballfield lighting, improvements to parking and access, renovation of restroom facilities to comply with ADA accessibility standards, connection of water to the concession stand to comply with health code regulations and the repair of perimeter fencing.



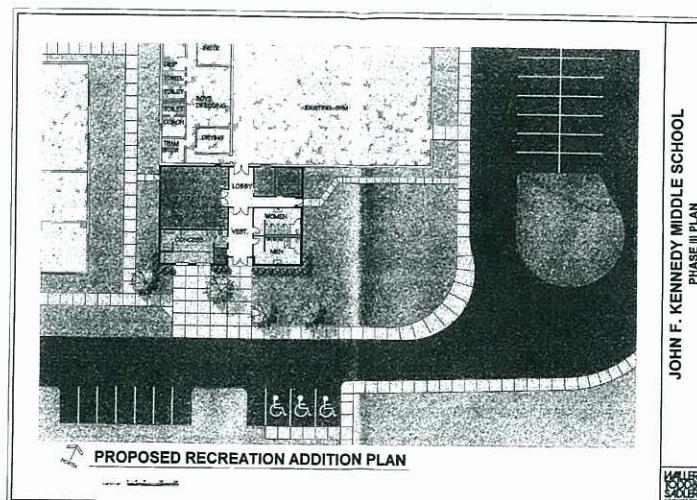


Suffolk Seaboard Coastline Trail

The Suffolk Seaboard Coastline Trail project involves the construction of a citywide system of multi-use trails linking parks, recreation, cultural, historic facilities and neighborhoods. The 11.5 mile trail is being designed and constructed through a combination of local funds and state and federal grants. The project will be completed in four phases beginning in historic downtown and ending at the Chesapeake City Line near Interstate 664. Current year funding is programmed for Phase II (Suburban Drive to Nansemond Parkway).

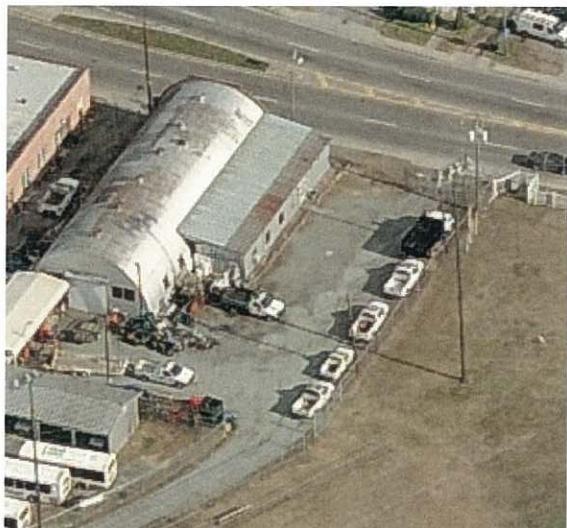
JFK Athletic Field Improvements - Phase III

This project completes Phase III of the field renovations and provides for the construction of a new concession building with restrooms, storage and office space. The project also includes 30 additional parking spaces, storm water drainage, a playground and paved connections to the ball fields.



Forest Glen Athletic Field Improvements

This Forest Glen athletic field is currently used to accommodate youth softball and football. The proposed funding will add lighting to the football and softball fields, a concession stand, and restrooms.

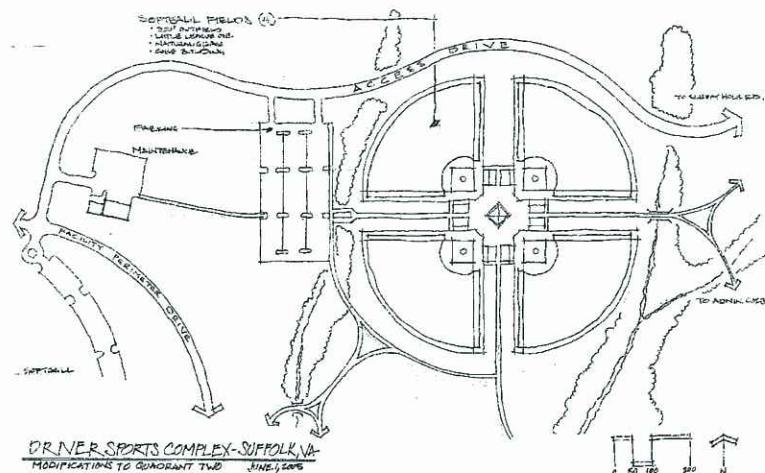


Parks & Recreation Maintenance Facility

The construction of new maintenance facilities at the Driver site on Sleepy Hole Road is proposed to replace the dilapidated facility on Carolina Road. This new facility provides for a more centralized location for park maintenance needs citywide.

Driver Park Design and Sports Complex

Phase I of this project includes a four-field softball/baseball tournament facility. The Driver Complex, through the hosting of major tournaments, will create a positive economic impact for the Suffolk business community and provides recreational enjoyment citywide.



Nansemond River Boat Ramp

Funding is programmed for the construction of a public use boat ramp and related parking to provide public access to the Nansemond River.



**CAPITAL IMPROVEMENTS PLAN
PUBLIC BUILDINGS AND FACILITIES
FY 2010 - 2019**

Public Building and Facilities FY 10 - 19'	5 Year Summary							10 Year Summary		
	Planned Expenditures	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
City Airport:										
Airport Development (5% local)	300,000	505,000	500,000	175,000	-	-	-	1,180,000	1,326,000	2,506,000
Airport Drainage Rehab (2% local)	630,000	747,000	-	-	-	-	-	747,000	-	747,000
Airport Secrty Imprvmnts (20% local)	200,000	100,000	-	100,000	-	-	-	200,000	200,000	400,000
Airport Hangar Constr. (100% local)	909,856	-	-	455,000	-	-	-	455,000	-	455,000
Airport Exec. Terminal (20% local)	-	-	-	42,000	83,000	832,000	832,000	957,000	-	957,000
Airport Runway Safety Extn (2%local)	32,000	2,105,000	3,421,000					5,526,000	-	5,526,000
Public Building Capital Maintenance	-	360,000	370,000	380,000	390,000	400,000	1,900,000	2,150,000	4,050,000	
Municipal Bldng Assessment/Stablztn	50,000	-	250,000	-	-	-	250,000	-	250,000	
Central Library Facility	101,000	-	-	-	-	-	-	6,890,000	6,890,000	
E. Suffolk Admin. Center Stabilization		625,000	-	-	-	-	625,000	-	625,000	
Animal Shelter Building Improvements	165,000	330,000	-	-	-	-	330,000	-	330,000	
Operations Maint. Facility	4,850,000	-	8,000,000	2,000,000	-	-	10,000,000	-	10,000,000	
Total	7,237,856	4,772,000	12,541,000	3,152,000	473,000	1,232,000	22,170,000	10,566,000	32,736,000	

Public Building and Facilities										
	Funding Sources	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds								-	-	-
State Transportation Funds								-	-	-
State/Federal Grant Funds		3,354,710	3,827,580	279,850	66,400	665,600	8,194,140	1,419,700	9,613,840	
State/Federal Grant Funds							-	-	-	
Cash Proffer Funds							-	-	-	
Support of Private Contributions							-	-	-	
Transfer from Capital Reserve							-	-	-	
Transfer from General Fund		462,290	713,420	872,150	406,600	566,400	3,020,860	2,256,300	5,277,160	
General Obligation Bonds		955,000	8,000,000	2,000,000	-	-	10,955,000	6,890,000	17,845,000	
Total		4,772,000	12,541,000	3,152,000	473,000	1,232,000	22,170,000	10,566,000	32,736,000	

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
City Airport:						
Airport Development						
Airport Drainage Rehab						
Airport Secrty Imprvmnts						
Airport Hangar Constr.						
Airport Exec. Terminal						
Airport Runway Safety Extn						
Public Building Capital Maintenance						
Municipal Bldng Assessment/Stablztn						
Central Library Facility						
E. Suffolk Admin. Center Stabilization						
Animal Shelter Building Improvements						
Operations Maint. Facility						
Total Operating Cost		-	85,000	-	-	-

Public Buildings and Facilities

Airport Development

This Suffolk Executive Airport continues to expand and generate industrial interest. This project will provide funds for a systematic expansion of airport hangars – both individual and corporate, auto parking and partial parallel taxiway, consistent with the airport layout plan.



Airport Security Improvements

This project will provide for upgrades to airport security to meet the new standards specified in the Transportation Security Administration guidelines. Upgrades include improvements to fencing, lighting, gates, and camera systems. The project is anticipated to be 80% funded by the Virginia Department of Aviation.

Airport Drainage Rehabilitation Construction

This three phase project provides for re-construction of the existing storm water management facilities in order to manage storm water concerns relative to the growth of the airport. The project is consistent with the airport layout plan and funded through a combination of local, state, and federal funds.



Airport Hangar Construction

This project provides for the construction of taxiway, hanger site preparation and related utility work, and commercial and T-hangar construction.



Executive Airport Terminal

This project will provide for the construction of a new state of the art airport terminal to replace the existing 15 year old building. This project continues the systematic expansion of the airport consistent with the airport layout plan and economic development priorities.



Extend Runway Safety Area Design

This project will increase the length of the Runway 4/22 Safety Area to 1,000 feet, allowing the airport to handle larger aircraft. The FY 09-10 funding year provides for the design phase of the project.

Public Building - Capital Maintenance

The City provides for a pro-active building maintenance program to address major building renovations and repairs, major repairs to systems, and ADA compliance. This program protects the City's significant investment in public buildings and ensures continued use of these buildings for various public service functions.



Municipal Building Assessment & Stabilization

This project will provide for the assessment and stabilization of the failing infrastructure of the City's Municipal Building. Over the past several years, the Municipal Building has experienced structural, mechanical and plumbing system deteriorations that must be addressed.



Central Library Facility

This project provides for the design and construction of a new 25,000 square foot Central Library Facility to replace the undersized existing Morgan Library facility. The facility will be located on a site yet to be determined in the core city. This initiative has been identified in the *Downtown Suffolk Initiatives Plan* Update and will be an element of the *Civic Center Neighborhood Plan*.



East Suffolk Administration Center

Stabilization

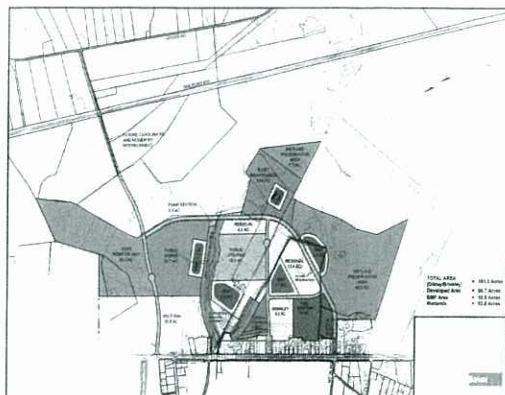
This project provides for the stabilization of the deteriorating 8,500 square foot East Suffolk Community Center, located adjacent to the newly renovated East Suffolk Recreation Center. The scope of work includes the replacement of the building roof, HVAC system, and windows as well as general interior and exterior renovations.

Animal Shelter Building Improvements

This project will provide for the reconfiguration of the existing isolation kennels to make the existing standard kennel court from approximately 30 to 48 and the expansion of the existing building by approximately 3,000 square feet. This expansion will house additional standard and isolation kennels, a puppy room and a “meet and greet” room, where potential adopters can meet and spend time with the animals to enhance opportunities for adoption.

Operations Maintenance Facility

This project funds the phased development of the City's new operations center campus on recently acquired property located on Route 13/32. The operations center campus will ultimately provide new operational facilities for the Departments of Public Utilities, Public Works, School Maintenance, and Records Management. As part of a long-term vision, a future fire station and regional public safety training facility is also anticipated. The operations facilities will replace severely deteriorated or currently leased structures, and will be developed through a phased approach.



**CAPITAL IMPROVEMENTS PLAN
PUBLIC SAFETY
FY 2010 - 2019**

Public Safety FY 10 - 19'	5 Year Summary							10 Year Summary	
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
Fire Engines	-	930,000	975,000	550,000	540,000	565,000	3,560,000	4,570,000	8,130,000
Ambulance	-	225,000	235,000	245,000	260,000	275,000	1,240,000	1,880,000	3,120,000
Aerial Platform Truck	-	990,000	-	1,000,000	1,000,000	-	2,990,000	2,000,000	4,990,000
Fire Rescue Truck	-	625,000	655,000	-	-	-	1,280,000	1,625,000	2,905,000
Rehab Truck	-	-	-	-	-	-	-	300,000	300,000
Holland Road Fire Station	-	-	-	500,000	4,000,000	-	4,500,000	-	4,500,000
Nansemond Parkway Fire Station	-	500,000	4,000,000	-	-	-	4,500,000	-	4,500,000
Carolina Road Fire Station	-	-	-	-	-	4,500,000	4,500,000	-	4,500,000
Lake Kilby Fire Station Addition	-	350,000	-	-	-	-	350,000	-	350,000
Driver Fire Station Addition	-	390,000	85,000	-	-	-	475,000	-	475,000
College Drive Fire Station	-	-	-	-	-	-	-	4,500,000	4,500,000
Pruden Blvd. Rt. 460 Fire Station	-	-	-	-	-	-	-	4,500,000	4,500,000
Public Safety Training Facility	-	-	-	-	-	-	-	750,000	750,000
Emergency Signal-(Whaleyville Station)	-	150,000	-	-	-	-	150,000	-	150,000
Breathing Air System	-	-	-	-	-	-	-	200,000	200,000
Total		4,160,000	5,950,000	2,295,000	5,800,000	5,340,000	23,545,000	20,325,000	43,870,000

Public Safety									
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds	-	-	-	-	-	-	-	-	-
State Transportation Funds	-	-	-	-	-	-	-	-	-
State/Federal Grant Funds	-	-	-	-	-	-	-	-	-
Cash Proffer Funds	-	-	-	-	-	-	-	-	-
Support of Private Contributions	-	-	-	-	-	4,500,000	4,500,000	9,750,000	14,250,000
Transfer from Capital Reserve	-	-	-	-	-	-	-	-	-
Transfer from General Fund	-	-	-	342,000	-	-	342,000	-	342,000
General Obligation Bonds	-	4,160,000	5,880,000	1,953,000	5,730,000	840,000	18,563,000	10,365,000	28,928,000
Total		4,160,000	5,950,000	2,295,000	5,800,000	5,340,000	23,545,000	20,325,000	43,870,000

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Fire Engines			18,000			
Ambulance			13,000			
Aerial Platform Truck			17,000			
Fire Rescue Truck			10,000			
Rehab Truck				10,000		
Holland Road Fire Station (33 FTE's)					18,000	
Nansemond Pkwy Fire Stn (33 FTE's)					18,000	
Carolina Road Fire Station						1,500,000
Lake Kilby Fire Station Addition						
Driver Fire Station Addition						
College Drive Fire Station						
Pruden Blvd. Rt. 460 Fire Station						
Public Safety Training Facility						
Emergency Signal- Whaleyville Station						
Breathing Air System						
Total Operating Cost		-	58,000	1,510,000	36,000	1,500,000

Public Safety

Fire Engines

The expansion of Fire Department facilities and aging of existing fire engines requires the acquisition of new and replacement equipment. This project identifies a systematic approach for acquiring new vehicles as facilities expand and replacing old engines as necessary.



Ambulances

The expansion of fire and rescue services to include Emergency Medical Services has necessitated the need for additional equipment. This project will fund the acquisition of additional ambulances for the provision of rapid response to emergency medical incidents.

Aerial Platform Truck

This funding will provide for the purchase of an aerial platform truck for the new Kings Fork Public Safety Center. The truck will provide high rise fire suppression and rescue support for industrial, medical, and educational properties in the district. Additional aerial platform trucks are programmed for acquisition in subsequent years to support the capabilities of newly planned and existing fire stations throughout the City.



Fire Rescue Truck

This funding provides for the purchase of a fire rescue truck for the North Suffolk Public Safety Center to aid in response to emergency incidents in the northern district. Future years funding provide for replacements or additions to the fleet.



Holland Road Fire Station

Funding will provide for the construction of a 10,000 square foot fire station to provide fire and EMS protection to the Route 58 and surrounding communities including three public schools and industrial complexes. It will also provide backup support to the Holland fire station.



Nansemond Parkway Fire Station

This project is for the construction of a 10,000 square foot fire station to provide fire and EMS protection to the Nansemond Parkway and Wilroy communities and the Wilroy Industrial Park. The station will also provide back up service for the Driver Fire Station.



Carolina Road Fire Station

This project is for the construction of a 10,000 square foot fire station to provide fire and EMS protection to the Route 13 and Route 32 area. This includes the Suffolk Executive Airport. The station will serve as backup for the Whaleyville Fire Station.

Lake Kilby Fire Station Addition

This project will construct a 1,200 square foot addition to the Lake Kilby Fire Station and will include a shower/locker room and a training room.



Driver Fire Station - Addition

The project will provide for a sewer system replacement and building addition for the Driver Volunteer Fire Station. The fire station will house an ALS ambulance and city staff to provide 24 hour, 7 day a week, response coverage to the northern Suffolk district.



College Drive Fire Station

This project calls for the construction of a 10,000 square foot fire station to be located on College Drive near Tidewater Community College. This station will house a fire engine and ambulance to provide fire and EMS protection for the College Drive, Harbourview and Burbage Lake communities and industrial parks as well as provide backup service for the Northern Suffolk Public Safety Center.

Pruden Blvd (Rt. 460) Fire Station

This project calls for the construction of a 10,000 square foot fire station to be located on Pruden Boulevard near the Pruden Center. This station will house a fire engine and ambulance to provide fire and EMS protection for the Pruden Boulevard Communities, educational facilities and industrial complexes as well as provide backup service for the Kings Fork Public Safety Center and Lake Kilby Fire Station.





Public Safety Training Center

This project involves the construction of a public safety training and supply center to be located on Carolina Road near the Suffolk Executive Airport. The Center will provide a facility for firefighters, volunteers and police to obtain emergency response, physical fitness, public education and other forms of public safety training as well as serve as a supply site for all public safety stations and employees.

Emergency Highway Signal

Funding is requested to provide an emergency pre-emption traffic light system at the Whaleyville Fire Station to allow emergency fire apparatus to safely gain right-of-way onto Route 13.

Breathing Air System

The project involves the acquisition of a replacement breathing air system to refill breathing air cylinders used by firefighters during entry into hazardous environments such as structure fires, vehicles fires, and hazmat incidents.



CAPITAL IMPROVEMENTS PLAN
TRANSPORTATION
FY 2010 - 2019

Transportation FY 10 - 19'	5 Year Summary							10 Year Summary	
	Planned Expenditures	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal
Transportation Safety:									
Channel Dredging	260,000	120,000	-	130,000	-	130,000	380,000	860,000	1,240,000
Salt Storage Facility		270,000					270,000		270,000
Economic Development:									
Hampton Roads Technology Park	1,000,000	-	1,000,000	-	-	2,000,000	3,000,000	-	3,000,000
Benton Road Improvements	800,000	400,000	-	-	-	-	400,000	-	400,000
Level of Service Enhancements:									
Kings Highway Bridge Replacement	1,000,000	-	-	-	-	-	-	29,000,000	29,000,000
VDOT Urban Rdway Constr-Holland Rd.	1,900,000	-	-	-	-	-	-	-	-
Local Urban Rdway Constr -Comp Plan	-	-	7,000,000	-	7,000,000	-	14,000,000	88,500,000	102,500,000
Local Urban Intersctn Const -Comp Plan	-	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000	10,000,000	18,000,000
VDOT Constr. Allocn-At-Grade Railway Crossing Improvements	-	546,145	-	-	11,573,051	-	12,119,196	-	12,119,196
Total	4,960,000	1,336,145	10,000,000	2,130,000	20,573,051	4,130,000	38,169,196	128,360,000	166,529,196

Transportation	5 Year Summary								
Funding Sources	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds									
State Transportation Funds		546,145	-	-	11,573,051	-	12,119,196	-	12,119,196
State/Federal Grant Funds							-	-	-
Cash Proffer Funds							-	-	-
Support of Private Contributions							-	-	-
Transfer from Capital Reserve							-	-	-
Transfer from Road Maintenance Fund		270,000	-	-	-	-	270,000	-	270,000
Transfer from General Fund		120,000	2,000,000	2,130,000	2,000,000	2,130,000	8,380,000	10,860,000	19,240,000
General Obligation Bonds		400,000	8,000,000	-	7,000,000	2,000,000	17,400,000	117,500,000	134,900,000
Total		1,336,145	10,000,000	2,130,000	20,573,051	4,130,000	38,169,196	128,360,000	166,529,196

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Transportation Safety:						
Channel Dredging						
Salt Storage Facility						
Economic Development:						
Hampton Roads Technology Park						
Benton Road Improvements						
Level of Service Enhancements:						
Kings Highway Bridge Replacement						
VDOT Urban Rdway Constr-Holland Rd.						
Local Urban Rdway Constr -Comp Plan						
Local Urban Intersctn Const -Comp Plan						
VDOT Constr. Allocn-At-Grade Railway Crossing Improvements						
Total Operating Cost		-	-	-	-	-

Transportation



Channel Dredging

Periodically, the City in conjunction with the U.S. Army Corps of Engineers, provides funding for the dredging of the mouth of Bennett's Creek to ensure that the Creek remains navigable to service the businesses and recreational users of the waterway.

Salt Storage Facility

This project will provide for the construction of a salt storage facility to protect salt inventory needed by the Public Works Road Maintenance Division at the Holland Maintenance area during winter time operations. This project will be funded from annual roadway maintenance funds.

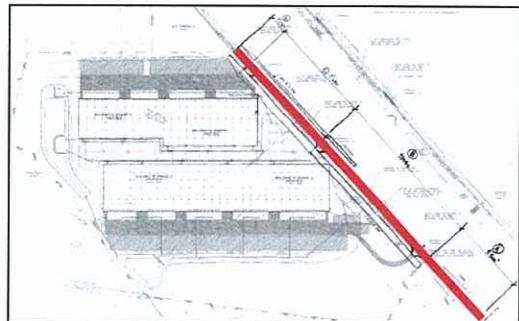


Hampton Roads Technology Park

On behalf of the City, the Economic Development Authority acquired 55+ acres of land at I-664 and College Drive to create a new Technology Park to support the modeling and simulation industry and related businesses in the City of Suffolk. Subsequent funding may be necessary to develop the Technology Park in partnership with the private sector.

Benton Road Improvements

The Carolina Road corridor provides multiple locations and opportunities for industrial growth. Benton Road, off of Carolina Road, is an important artery that provides access to large tracts of industrial zoned land, totaling over 100 acres. In order to attract private development, the intersection and roadway must be brought up to current transportation standards.



Kings Highway Bridge Replacement/Relocation Project

This project will provide seed money for the replacement/relocation of the Kings Highway Bridge. The original Kings Highway Bridge was demolished in February 2008. Funding for this project will be used to apply for state and federal grants and matching funds. Funding will also be used to evaluate options to reduce project costs and accelerate the design and construction of a new bridge across the Nansemond River.



Local Urban Roadway Construction Various Projects Per Comprehensive Plan

This project will provide for funding of various roadway construction projects as recommended in the City's Comprehensive Plan. Recommendations are based on a prioritization and ranking criteria.

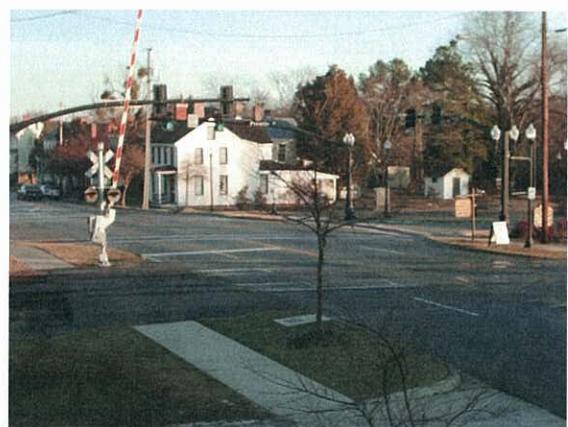
Local Intersection Construction Various Projects Per Comprehensive Plan

This project involves the construction of various intersection improvements to improve traffic flow and safety as recommended in the City's Comprehensive Plan.



VDOT Construction Allocation At Grade Railway Crossing Improvements

This project will provide for improvements to the numerous at-grade railway crossings throughout the city. With the projected increase in rail traffic due to the continued growth of the area's ports, separated grade crossings will become more critical to ensure efficient flow of traffic. Individual projects will be identified based on cost and potential for greatest impact.



**CAPITAL IMPROVEMENTS PLAN
PUBLIC SCHOOLS
FY 2010 - 2019**

Public Schools FY 10 - 19'	5 Year Summary							10 Year Summary	
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
Hazardous Material Management			100,000		100,000		200,000	-	200,000
Holland/Whaleyville Elem. Replcmt - Note A		22,000,000	1,000,000				23,000,000	-	23,000,000
Florence Bwser Renov Alt Schl- Note B			-				-	-	-
Robertson Elem. Renov./Addtn- Note A				10,000,000			-	-	-
New Middle - Note C					16,238,000		26,238,000	-	26,238,000
Driver Elem. Renov./Addition					4,000,000	5,202,000	9,202,000	-	9,202,000
Operations Facility-Printshop/Textbks						9,117,000	9,117,000	-	9,117,000
Administration Building							-	6,301,000	6,301,000
JFK Middle Renov./Addition							-	16,317,000	16,317,000
New North/Eastern Elem.							-	28,000,000	28,000,000
New High School							-	35,000,000	35,000,000
Total	-	22,000,000	1,100,000	10,000,000	20,338,000	14,319,000	67,757,000	85,618,000	153,375,000

Public Schools									
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds		1,400,000	1,000,000	1,400,000	1,400,000	1,400,000	6,600,000	5,600,000	12,200,000
State Transportation Funds							-	-	-
State/Federal Grant Funds							-	-	-
Cash Proffer Funds							-	-	-
Support of Private Contributions							-	-	-
Transfer from Capital Reserve							-	-	-
Transfer from General Fund			100,000	-	100,000	-	200,000	-	200,000
General Obligation Bonds		20,600,000	-	8,600,000	18,838,000	12,919,000	60,957,000	80,018,000	140,975,000
Total		22,000,000	1,100,000	10,000,000	20,338,000	14,319,000	67,757,000	85,618,000	153,375,000

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Hazardous Material Management						
Combined Holland/Whaleyville Elem. Replcmt - Note A						
Florence Bowser Renov. - Alntv Schl						
Robertson Elem. Renov./Addition						
New Middle - 600 pupil						
Driver Elem. Renov./Addition						
Operations Facility-Printshop/Textbks						
Administration Building						
JFK Middle Renov./Addition						
New North/Eastern Elem.-800 pupil						
New High School						
Total Operating Cost		-	-	-	-	2,000,000

NOTE A: Recommendation to replace Southwestern and Robertson Elementary Schools by funding one elementary school to serve the Holland and Whaleyville communities.

NOTE B: Recommendation to maintain existing Alternative School in lieu of renovating Florence Bowser Elementary for this program.

NOTE C: Funding for the northern new middle school to be revised upon closer analysis of population trends to develop appropriate size of facility.

Public Schools

Hazardous Material Management

Hazardous Materials Management funds are provided to test and abate harmful substances in the schools, such as lead and asbestos, as they are identified as potential problems to students and staff.

Holland/Whaleyville Elementary School Replacement

The Southwestern and Robertson Elementary Schools are proposed for replacement. The recommendation is to construct one elementary school to serve the Holland and Whaleyville communities. The size of the facility and number of students served will be determined based on future population growth and modeling of square footage needs.



New Middle School

This project will provide for a new middle school in the northern/eastern area of the city to accommodate growth of the school population and help to reduce the use of mobile classrooms.



Driver Elementary School - Renovation and Addition

Renovations to this 58,000 square foot school include making the facility ADA compliant, renovating all classrooms to meet current building codes, providing classrooms capable of delivering modern instructional programs, providing a new integrated communication system, replacing the HVAC system, modernizing the electrical and utility systems and renovating the kitchen. The addition of approximately 6,700 square feet will include additional classrooms and restrooms.



Operations Facility- Print Shop/Textbooks

The current maintenance function is housed in an old school building with antiquated utilities and no HVAC system and serves the base headquarters for all maintenance operations as well as receiving, supply inventory storage, textbook center and storage of student records. The new 69,000 square foot operations facility will include offices, warehouse space and tradesworker shops as well as space for the print shop and textbook center.

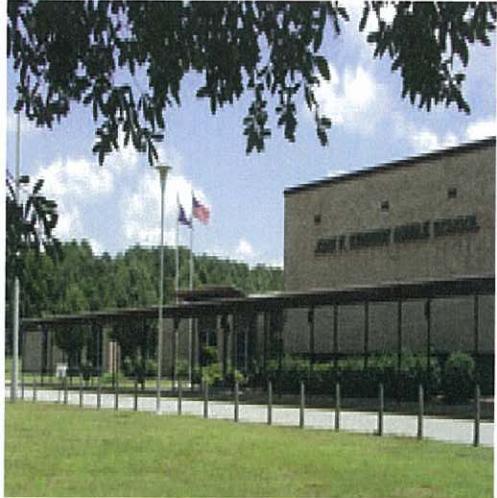
School Administration Building

A new school administration building is proposed to permanently house staff currently occupying leased space in the City. The new building will be approximately 30,000 square feet and will be designed to accommodate the existing offices and expanded offices to handle growth.

John F. Kennedy Middle School

Renovation and Addition

Limited renovations have recently been made to this school, including restrooms, auditorium, gymnasium and locker room improvements. Additional renovations are needed and will include making the facility ADA compliant, renovating all classrooms to meet current building codes, providing classrooms capable of delivering modern instructional programs, providing a new integrated communication system, replacing the HVAC system and modernizing the electrical and utility systems. The addition of approximately 7,600 square feet will include additional classrooms and a kitchen expansion.



New Elementary School

An additional elementary school is proposed to open in the fall of 2018 to accommodate growth in grades K-5, help relieve current overcrowding and reduce the use of mobile classrooms by providing an additional elementary school with a pupil capacity of 800 students. The new elementary school will be approximately 99,000 square feet.



New High School

A fourth high school is proposed in the 10-year horizon to accommodate citywide growth of students in grades 9-12. The proposed high school building will be approximately 276,000 square feet with a pupil capacity of 1,800.

**CAPITAL IMPROVEMENTS PLAN
VILLAGE & NEIGHBORHOOD INITIATIVES
FY 2010 - 2019**

Village & Neighborhood Initiatives FY 10 - 19'	5 Year Summary							10 Year Summary	
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
Planned Expenditures									
Neighborhood & Village Imprvmts *	5,299,000	1,340,000	1,165,000	1,250,000	1,250,000	1,250,000	6,255,000	6,250,000	12,505,000
Total	5,299,000	1,340,000	1,165,000	1,250,000	1,250,000	1,250,000	6,255,000	6,250,000	12,505,000

Village & Neighborhood Initiatives										
		Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
Funding Sources										
State School Construction Funds		-	-	-	-	-	-	-	-	-
State Transportation Funds		-	-	-	-	-	-	-	-	-
State/Federal Grant Funds		-	-	-	-	-	-	-	-	-
Cash Proffer Funds		-	-	-	-	-	-	-	-	-
Support of Private Contributions		-	-	-	-	-	-	-	-	-
Transfer from Capital Reserve		-	-	-	-	-	-	-	-	-
Transfer from Road Maintenance Fund		70,000	-	-	-	-	70,000	-	70,000	-
Transfer from General Fund		1,270,000	1,165,000	1,250,000	1,250,000	1,250,000	6,185,000	6,250,000	12,435,000	-
General Obligation Bonds		-	-	-	-	-	-	-	-	-
Total		1,340,000	1,165,000	1,250,000	1,250,000	1,250,000	6,255,000	6,250,000	12,505,000	-

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Neighborhood & Village Imprvmts *		-	-	-	-	-
Total Operating Cost		-	-	-	-	-

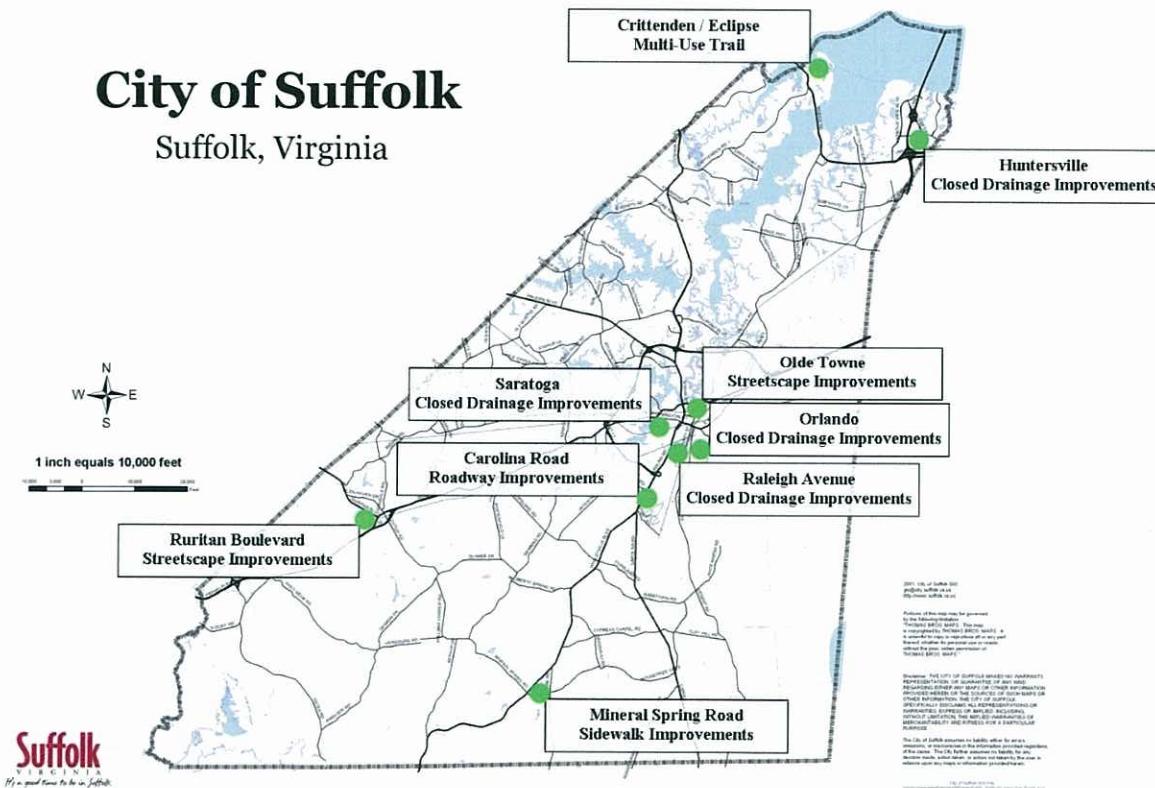
* Project includes consolidated funding to address all neighborhood issues to include curb, gutter, and sidewalk improvements.

Village and Neighborhood Initiatives

Neighborhood Initiatives Plans Development

This project provides for the systematic implementation of both short-and long-term initiatives as specified in the Village and Neighborhood Initiatives Plans, Corridor Enhancement Plans, and other documented neighborhood needs. The funding request represents the second year of a two-year strategy begun in FY 2008-2009 to prioritize, fund, and to the extent possible, complete safety and drainage related projects that are currently underway. Specific projects include the completion of Closed Drainage and Street Improvements in Huntersville, Saratoga Orlando, and South Suffolk; Roadway and Closed Drainage Improvements along Carolina Road; Crittenden/Eclipse Multi-Use Trail system (Design and Phases 1 and 2); Ruritan Boulevard Sidewalk Improvements, and sidewalk and crosswalk improvements in Olde Towne.

FY 09-10 VILLAGE & NEIGHBORHOOD IMPROVEMENTS



Stormwater Fund



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**CAPITAL IMPROVEMENTS PLAN
STORMWATER FUND
FY 2010 - 2019**

Geographic Information System FY 10 - 19'	5 Year Summary							10 Year Summary	
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
Chowan Watershed SW Mitigation	-	-	200,000	200,000	200,000	200,000	800,000	1,000,000	1,800,000
James River Watershed SW Mitigation	-	-	200,000	200,000	200,000	200,000	800,000	1,000,000	1,800,000
Dismal Swamp Watershed SW Mitigation	-	-	50,000	50,000	50,000	50,000	200,000	250,000	450,000
Total	-	-	450,000	450,000	450,000	450,000	1,800,000	2,250,000	4,050,000

Geographic Information System									
	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total
State School Construction Funds							-	-	-
State Transportation Funds							-	-	-
State/Federal Grant Funds							-	-	-
Cash Proffer Funds							-	-	-
Support of Private Contributions							1,800,000	2,250,000	4,050,000
Transfer from General Fund							-	-	-
General Obligation Bonds							-	-	-
Total	-	-	450,000	450,000	450,000	450,000	1,800,000	2,250,000	4,050,000

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Chowan Watershed SW Mitigation						
James River Watershed SW Mitigation						
Dismal Swamp Watershed SW Mitigation						
Total Operating Cost	-	-	-	-	-	-

Stormwater Fund



Stormwater Impact Projects

The Stormwater Fund provides citywide construction inspection services to ensure compliance with federal, state, and local laws pertaining to erosion and sedimentation control, as well as the implementation of the mosquito control program. Site plan and construction plan reviews are conducted to provide for sound engineering practices relative to the design and construction of stormwater related facilities including stormwater management ponds and stormwater facilities. The following stormwater projects are proposed in the FY 2010-2019 CIP to allow the City to accept funding from private developers for the identification of stormwater impacts and mitigation efforts including, but not limited to, culvert replacement and repairs within the affected watersheds:

Stormwater Impacts – Chowan Watershed

Stormwater Impacts – Dismal Swamp Watershed

Stormwater Impacts – James River Watershed

Utility Fund



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CAPITAL IMPROVEMENTS PLAN
PUBLIC UTILITIES FUND
FY 2010 - 2019

Public Utilities Fund FY 10 - 19'		5 Year Summary						10 Year Summary		
Planned Expenditures	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	
Water Projects										
Water Source Development and Water Treatment Plant Upgrades		3,000,000	9,300,000	90,800,000	5,000,000	6,000,000	114,100,000	-	114,100,000	
Water Distribution & Transmission System Expansion		600,000	9,700,000	-	-	250,000	10,550,000	3,000,000	13,550,000	
Water System Upgrades		3,000,000	1,050,000	800,000	1,050,000	800,000	6,700,000	4,250,000	10,950,000	
Operations Center (Water)		4,050,000	500,000	-	-	-	4,550,000	-	4,550,000	
Subtotal Water Projects:	-	6,600,000	24,100,000	92,100,000	6,050,000	7,050,000	135,900,000	7,250,000	143,150,000	
Sewer Projects										
Sanitary Sewer Extensions		-	-	2,200,000	-	-	2,200,000	-	2,200,000	
Sanitary Sewer System Upgrades		8,700,000	8,200,000	8,200,000	7,900,000	11,900,000	44,900,000	59,500,000	104,400,000	
Nonresidential Sewer Extensions		-	300,000	300,000	300,000	300,000	1,200,000	1,500,000	2,700,000	
Operations Center (Sewer)		3,750,000	500,000	-	-	-	4,250,000	-	4,250,000	
Subtotal Sewer Projects:	-	8,700,000	12,250,000	11,200,000	8,200,000	12,200,000	52,550,000	61,000,000	113,550,000	
Total Public Utility Fund	-	15,300,000	36,350,000	103,300,000	14,250,000	19,250,000	188,450,000	68,250,000	256,700,000	

Public Utilities Fund										
Funding Sources	Previous Funding	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	5 Year Subtotal	6-10 Year Subtotal	10 Year Total	
Public Utility Revenue Bonds		15,300,000	36,350,000	102,300,000	12,250,000	16,250,000	182,450,000	43,250,000	225,700,000	
Utility Retained Earnings		-	-	1,000,000	2,000,000	3,000,000	6,000,000	25,000,000	31,000,000	
Total Public Utility Fund	-	15,300,000	36,350,000	103,300,000	14,250,000	19,250,000	188,450,000	68,250,000	256,700,000	

Annual Operating Impact		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Water Projects						
Water Source Development and Water Treatment Plant Upgrades						100,000
Water Distribution & Transmission System Expansion			50,000	50,000	50,000	
Water System Upgrades						50,000
Operations Center (Water)						
Subtotal Water Projects:	-	-	50,000	50,000	200,000	
Sewer Projects						
Sanitary Sewer Extensions				20,000	20,000	
Sanitary Sewer System Upgrades			150,000	150,000	150,000	
Nonresidential Sewer Extensions			20,000	20,000	20,000	
Operations Center (Sewer)					50,000	
Subtotal Sewer Projects:	-	-	170,000	190,000	240,000	
Estimated Debt Service:		1,068,075	2,537,551	7,211,253	994,776	1,343,820
Total Operating Cost		1,068,075	2,537,551	7,431,253	1,234,776	1,783,820

Water Projects



Water Source Development and Water Treatment Plant Upgrade

The City of Suffolk continually plans for the necessary expansion of its water sources and treatment facilities to meet projected demands. The project funds the efforts associated with the development, upgrades and expansion of the public water supply sources and treatment plant facilities. Projects identified under this cost center include the Phase III expansion of the G. Robert House Water Treatment Plant, raw water transmission main and improvements to the Lone Star Lakes and Crumps Mill Pond surface water impoundments.

Water Distribution and Transmission System Expansion

This project continues the expansion of the City's water distribution and transmission systems to reinforce the delivery of potable water from the G. Robert House Treatment Plant and the City of Portsmouth Lake Kilby Treatment Plant, as well as the development of the GIS water layer. New and continuation of existing projects include:

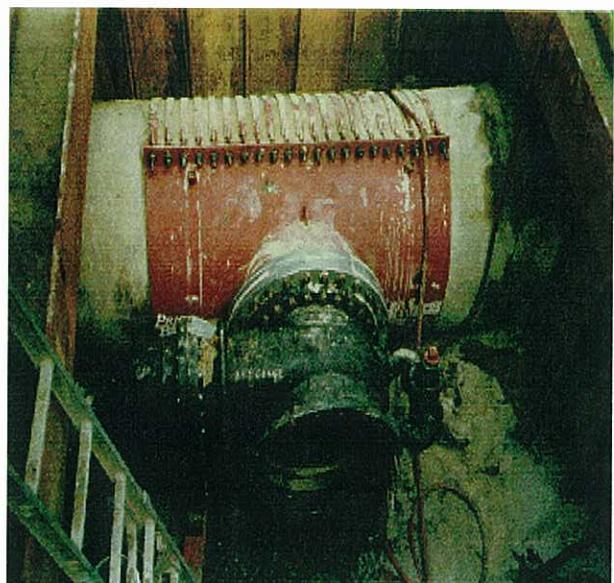
Distribution System Storage Tank and Pumping Station (D&C)

College Drive/Lakeview 16 inch Loop (C)

Pitchkettle/Kings Fork Transmission (D&C)

GIS Water System Mapping (D)

Shoulders Hill Road Phase 2 (C)



Water System Upgrades

This project funds the design and replacement of substandard water distribution mains which consist of small diameter lines that are experiencing failures or low operating pressures. The project will install new standard size mains to provide adequate water flow, quality, pressure, and fire protection. New and continuation of existing projects include:

Holland Phase II (D&C)

Downtown Upgrades

Sleepy Lake (C)

Meters, Valve, Hydrant Services
Program

Water Tank Painting

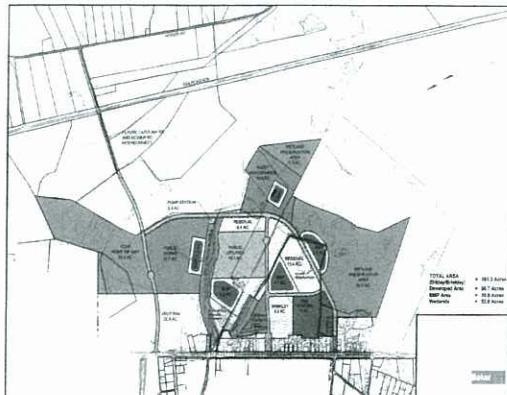
Emergency Upgrades



7/16/2004

Campus Operations Center

The City has proceeded with the development of a new campus operations center to house the operating divisions of the Department of Public Works and Department of Public Utilities. Funding has been divided between the Water and Sewer Fund allocations.



Utility Fund Capital Improvements Plan FY 2009-2010 through FY 2018-2019 Programmed Water Projects

(D) - DESIGN
(C) - CONSTRUCTION
(L.A.) - LAND ACQUISITION

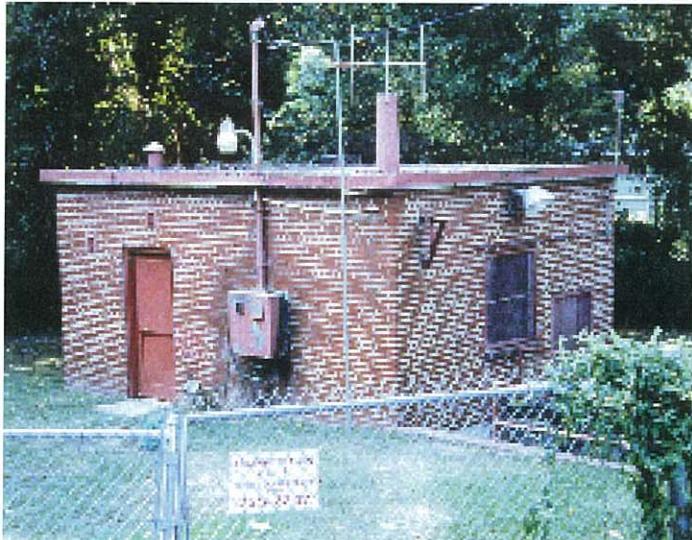
Utility Fund Capital Improvements Plan FY 2009-10 through FY 2018-2019 Programmed Water Projects

(D) - DESIGN
(C) - CONSTRUCTION
(L.A.) - LAND ACQUISITION

Sewer Projects

Sanitary Sewer Neighborhood Projects

This project continues the City's design and construction of neighborhood sanitary sewer extension projects identified through the City's Sanitary Sewer Extension Policy.



Sanitary Sewer Systems Upgrades

The City of Suffolk maintains and operates over 280 miles of sewer lines and approximately 130 pumping stations. The Hampton Roads Region jurisdictions have entered into consent orders with DEQ for the elimination of sanitary sewer discharges. This mandated regulatory initiative requires the region to actively proceed with sewer system evaluations and remedial repairs to eliminate discharges. Efforts will include development of system models, internal line investigations, flow monitoring, SCADA upgrades, and repairs of direct discharges. Funding is allocated for Force Main Upgrades, Pump Station and Collection System Rehabilitation, Sanitary Sewer Consent Order requirements, and Sewer Master Plan & GIS Updates.

Non-Residential Sewer Extensions

Funds are established for the installation of conventional sewer systems for commercial and industrial corridors. Projects are initiated through the Utility Fund Capital Program or as defined by the Non-Residential Public/Private Partnership Utility Extension Policy.

Utility Fund FY 2009-2010 through FY 2018-2019 Programmed Sewer Projects

<u>Programmed Sewer Projects</u>	Projects 2009-2010	Projects 2010-2011	Projects 2011-2012	Projects 2012-2013	Projects 2013-2014
<u>Non-Residential Sewer Extension</u>					
	Misc. Pro Rata Agreements (C)				

(D) - DESIGN

(C) - CONSTRUCTION
(L-A) - LAND ACQUISITION

Utility Fund
FY 2009-2010 through FY 2018-2019
Programmed Sewer Projects

D) - DESIGN

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C) - CONSTRUCTION

**Projected Operating Budget
City of Suffolk, Virginia**

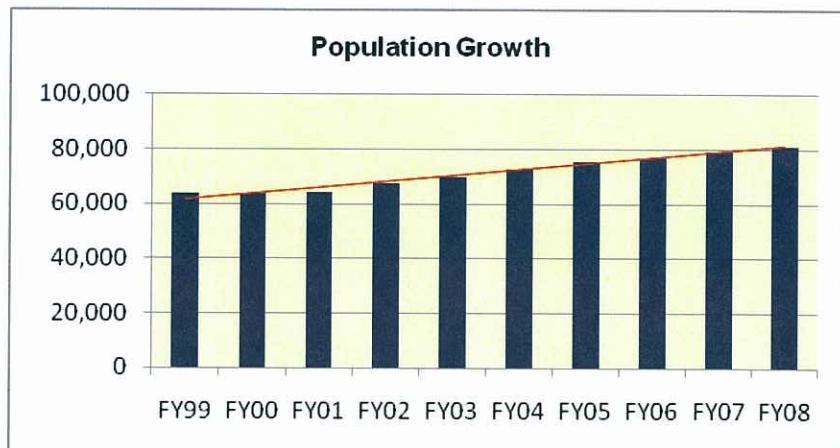
	Prior Year Budget 2009	Current Year Budget 2010	Projection 2011	Projection 2012	Projection 2013	Projection 2014	Projection 2015
1 FY Year Ended June 30,							
2							
3 REVENUES							
4 Local Tax Revenue	141,104,578	137,630,994	138,330,887	141,994,777	147,856,055	153,974,859	160,363,443
5 Fees and Charges	10,678,003	7,375,512	7,527,042	7,838,651	8,167,879	8,515,798	8,883,553
6 Intergovernmental (Commonwealth/Federal)	16,736,088	17,033,136	17,153,493	17,398,222	17,651,131	17,912,526	18,182,729
7 Fund Transfers	2,128,845	2,235,289	2,291,171	2,405,730	2,526,016	2,652,317	2,784,933
8							
9 Total Revenues	170,647,514	164,274,931	165,302,594	169,637,380	176,201,080	183,055,501	190,214,657
10			0.6%	2.6%	3.9%	3.9%	3.9%
11 EXPENDITURES							
12 General Government	9,172,304	8,170,860	8,279,420	8,499,516	8,725,650	8,957,991	9,196,713
13 Judicial	6,670,779	6,726,633	6,802,624	6,956,474	7,114,113	7,275,645	7,441,178
14 Public Safety	36,277,174	35,531,759	36,064,735	37,146,677	38,261,078	39,408,910	40,591,177
15 Public Works	7,156,995	7,774,046	7,959,208	8,338,515	8,736,227	9,153,248	9,590,527
16 Health & Welfare	12,784,656	13,394,985	13,595,910	14,003,787	14,423,901	14,856,618	15,302,316
17 Education (Transfer to School Board)	48,543,231	45,053,345	46,404,945	48,725,193	51,161,452	53,719,525	56,405,501
18 Parks, Recreation & Cultural	7,035,583	6,504,228	6,601,791	6,799,845	7,003,841	7,213,956	7,430,374
19 Community Development	4,701,409	3,886,589	3,894,137	4,010,961	4,131,290	4,255,229	4,382,886
20 Other Public Service	3,301,030	3,874,711	3,932,832	4,050,817	4,172,341	4,297,511	4,426,437
21 Non-departmental							
22 Transfers to Debt Service (Existing Debt)	22,418,102	23,028,857	22,428,435	21,833,219	21,405,117	21,005,970	19,388,782
23 Transfers to Debt Service (New Debt)	0	0	775,995	3,063,173	5,188,912	7,451,360	9,186,066
24 Transfers to Capital Projects (Cash Funded)	1,371,100	1,500,000	2,975,500	4,297,050	4,527,750	4,637,000	4,637,000
25 Other Transfers	11,215,151	8,878,919	9,004,864	9,452,108	9,921,713	10,414,799	10,932,539
26 Operating Impact - From CIP Projects	0	0	987,000	1,495,300	3,372,400	3,401,672	3,401,672
27							
28 Total Expenditures	170,647,514	164,274,931	169,707,397	178,672,635	188,145,785	196,049,433	202,313,168
29							
30 Excess (Deficiency) Revenues over Expenditures	0	0	(4,404,803)	(9,035,256)	(11,944,704)	(12,993,933)	(12,098,510)
31							
32 Beginning Fund Balance	33,306,109	33,306,109	33,306,109	28,901,306	19,866,050	7,921,346	(5,072,586)
33 Ending Fund Balance	33,306,109	33,306,109	28,901,306	19,866,050	7,921,346	(5,072,586)	(17,171,097)
34							
35 Equivalent Real Estate Tax Impact (¢)							
36 Value of 1¢	5.1¢		10.3¢		13.1¢	13.7¢	12.3¢
37	860,345	877,552	912,654	949,160	949,160	987,126	
38 Bonds Issued	0	28,218,000	25,524,000	25,157,000	30,878,000	0	
39							

City Demographics and Statistics

This section of the FY 2009-2010 Operating & Capital Budget provides a snapshot of key demographic and statistical data about the City of Suffolk. This information is used to analyze trends which may have an impact on resource allocation decisions and to ensure the City remains competitive with other jurisdictions in the Hampton Roads region.

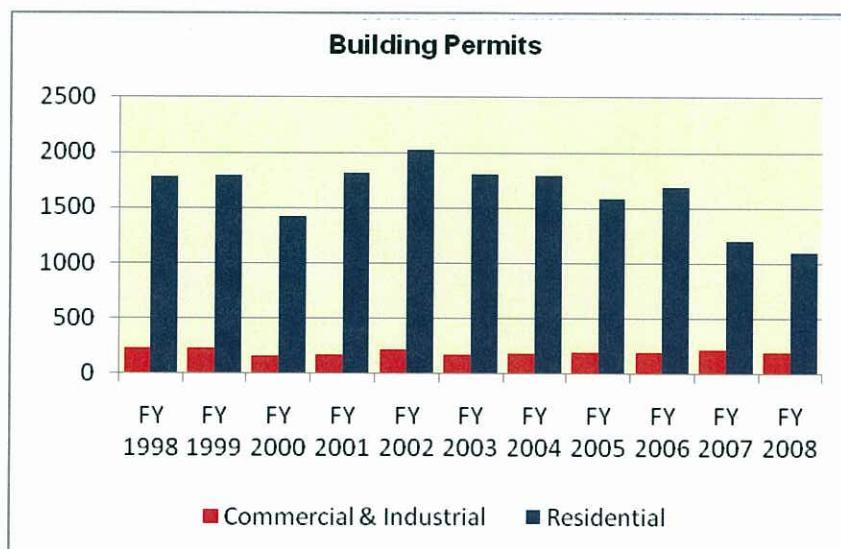
Population Growth

The population of the City of Suffolk is 81,209. The City's population increased 27.5% from 2000-2008 and future growth estimates indicate that Suffolk will nearly double in size by the year 2030.



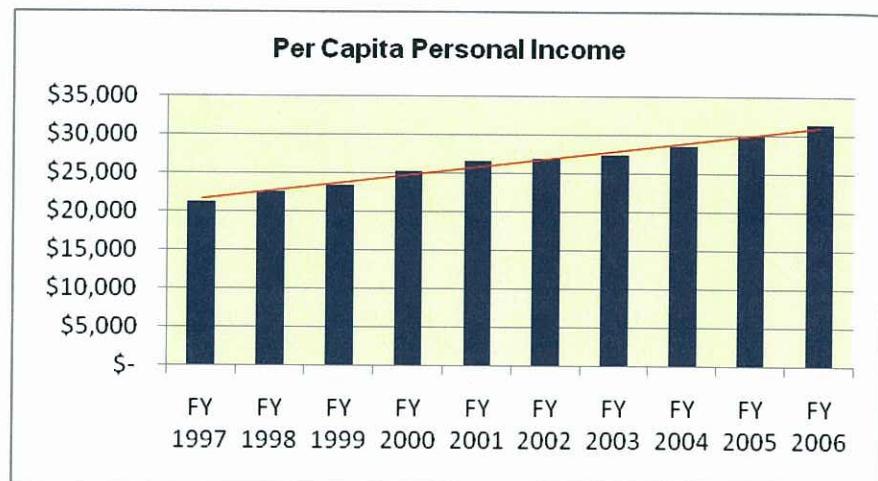
Building Permits

The number of building permits issued from 1998-2008 highlights the rapid growth and development occurring in Suffolk. The abundance of land and close proximity to regional transportation routes and commercial and employment centers has made Suffolk an attractive place for new commercial and residential development in the Hampton Roads region. As shown in the chart below, commercial and industrial permits have remained relatively steady over the last 10 years. The number of residential permits surged between 1998 and 2006, but the housing market has tapered off due to the economic recession and tightening of credit markets.



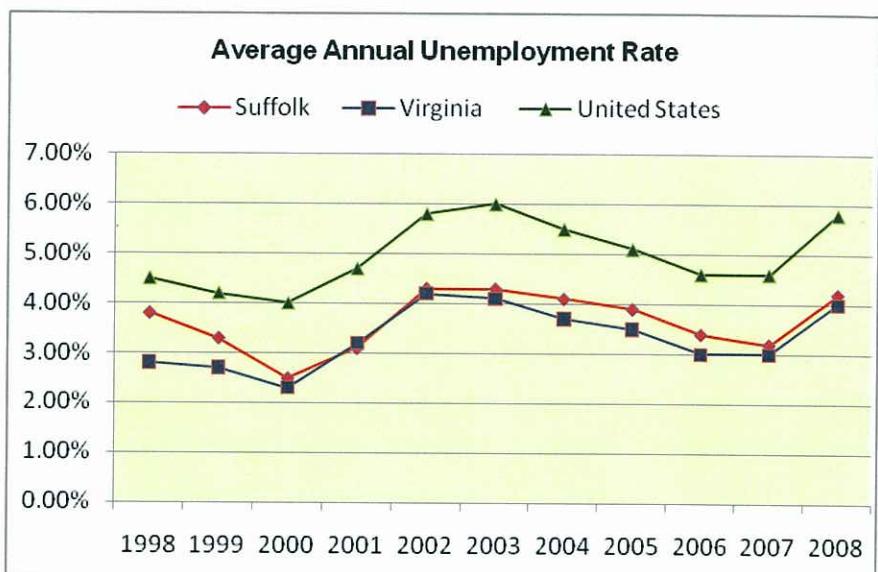
Per Capita Personal Income

Per capita personal income is steadily increasing in the City of Suffolk. This is likely attributable to the influx of new residents that have moved to Suffolk over the last 10 years. Between 1997 and 2006, Suffolk's per capita income increased by 47%.



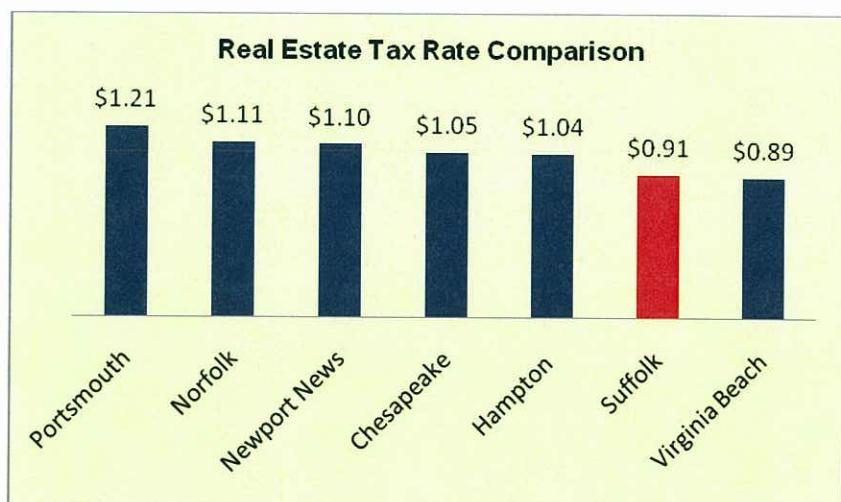
Unemployment Rate

The City of Suffolk's average annual unemployment rate has ranged from 2.6% to 4.7% in the last 10 years, consistently below the national average and slightly higher than the state average.



Real Estate Tax Rate

The citywide real estate tax rate is \$0.91 per \$100 of assessed value. Suffolk has the second lowest real estate tax rate among the major cities in Hampton Roads.



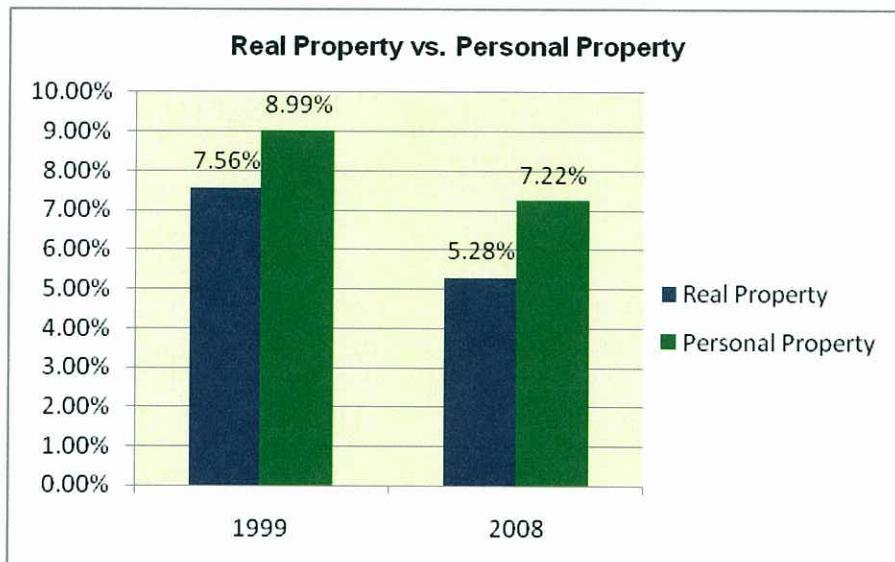
Personal Property Tax Rate

The City of Suffolk's personal property tax rate of \$4.25 per \$100 of assessed value is competitive with the other major cities in the Hampton Roads region.



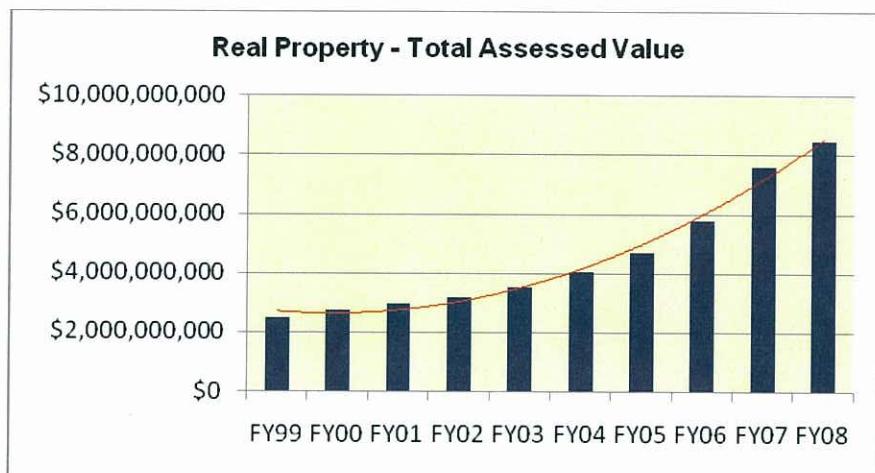
Real Property vs. Personal Property

An examination of real property versus personal property as a percentage of total city taxable assessed value reveals that principal property taxpayers accounted for 7.56% (real property) and 8.99% (personal property) in 1999 compared to 5.28% (real property) and 7.22% (personal property) in 2008.



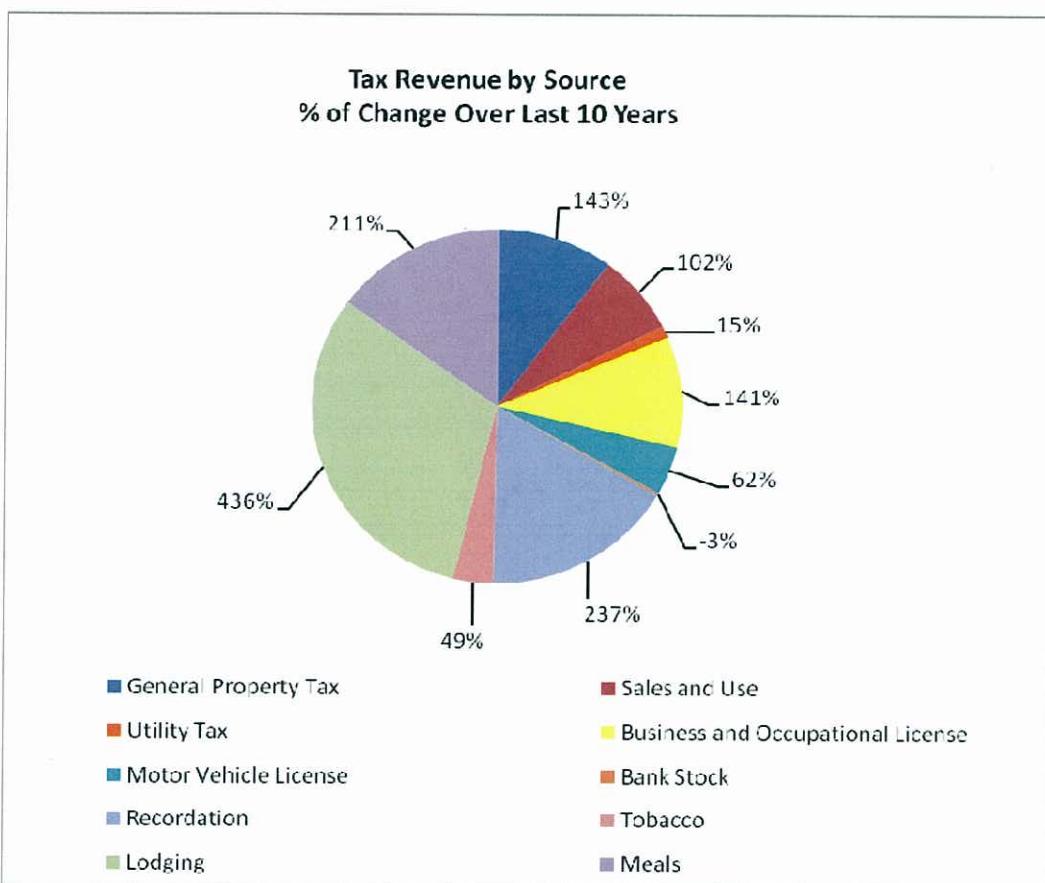
Real Property – Total Assessed Value

As commercial and residential growth have occurred throughout the City of Suffolk, the total assessed value of real property has increased from \$2.48B (FY 99) to \$8.47B (FY 08).



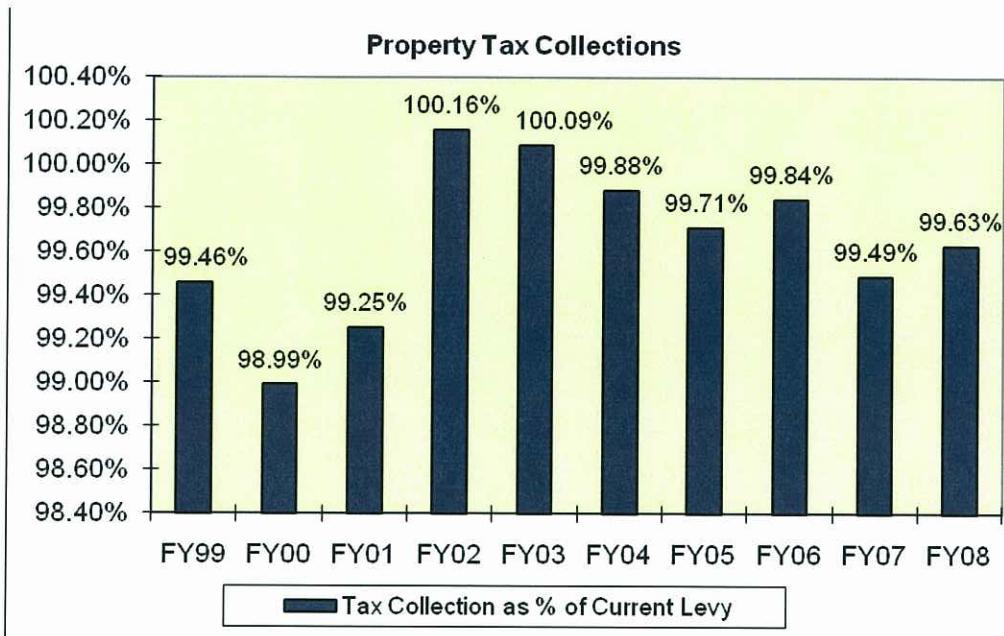
Tax Revenue By Source

The chart below provides an overview of tax revenue by source and the percentage change over the last 10 years. The greatest percentage increase in tax revenue over the last 10 years has occurred in the following areas: Lodging (436%), Recordation (237%), Meals (211%), General Property (143%), Business and Occupational License (141%), and Sales and Use (102%).



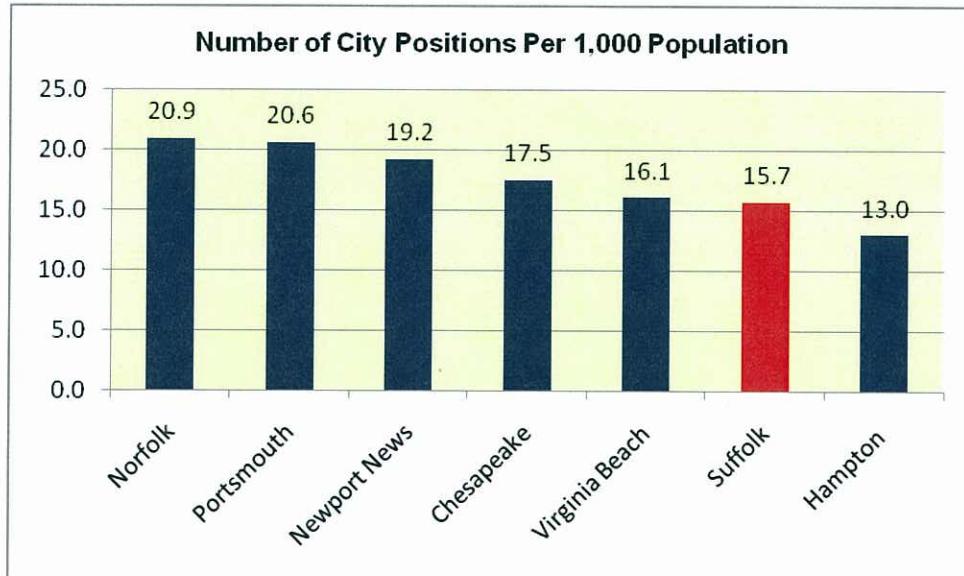
Property Tax Collections

Property tax collections as a percentage of the current levy have remained consistently strong over the last 10 years.



Size of City Government

A widely recognized measure that is used to assess the size of local government is the number of positions per 1,000 population. As demonstrated in the chart below, the City of Suffolk has roughly 15.7 FTEs (Full Time Equivalents) per 1,000 citizens. This is the second lowest among the major cities in the Hampton Roads region.



ORDINANCE NUMBER 09-O-019

AN ORDINANCE APPROVING THE CITY BUDGET AND APPROPRIATING FUNDS FOR EXPENDITURES CONTEMPLATED DURING THE FISCAL YEAR BEGINNING JULY 1, 2009 AND ENDING JUNE 30, 2010, AND REGULATING THE PAYMENT OF MONEY OUT OF THE CITY TREASURY

BE IT ORDAINED by the Council of the City of Suffolk, Virginia as follows:

- Section 1: Except as provided in Section 2 of this ordinance, the City of Suffolk, Virginia, Proposed Annual Operating Budget, Fiscal Year 2009-2010, dated April 1, 2009, and submitted by the City Manager, is approved as the City budget for the fiscal year beginning July 1, 2009, and ending June 30, 2010.
- Section 2: The City Budget shall be subject to transfers authorized by law and to such further amendments by ordinance as City Council may deem appropriate.
- Section 3: The amount named in the Proposed Annual Operating Budget for the fiscal year beginning July 1, 2009, and ending June 30, 2010, in the following fund amounts totaling \$452,732,139 is hereby appropriated from the revenues of the City for use by the various funds of the City Government referenced in said budget for the said fiscal year. Any appropriation to a specific fund but identified as a revenue source in another fund is specifically designated and restricted for accounting and transfer purposes only and not for any other expenditure from the source fund.

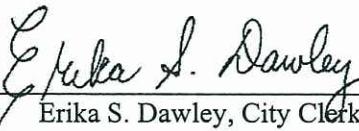
Fund	2009-2010
General Fund	\$ 164,274,930
Capital Projects Fund	22,127,000
Transit Fund	0
Downtown Business Overlay District	195,000
Law Library Fund	79,873
Route 17 Special Taxing District	1,535,000
Road Maintenance Fund	19,144,930
Debt Service Fund	24,171,189
Utility Fund	34,847,426
Stormwater Fund	3,693,240
Golf Course Fund	0
Grants Fund	1,493,990
Fleet Management Fund	11,480,428
Information Technology Fund	2,737,176
Risk Management Fund	16,235,742
School Fund	<u>150,716,215</u>
 Total Funds Budget	 \$ 452,732,139

- Section 4: All payments from funds shall be made in accordance with general law and with the Charter, Code and applicable ordinances and resolutions of the City, except as otherwise specifically provided herein; provided, however, that payments from the funds appropriated for the support, maintenance and operation of the public free schools of the City shall be made by the City Treasurer upon warrants drawn by the proper officer or officers of the School Board of the City; and provided further that payments from the funds appropriated for expenditures of the Department of Social Services shall be made by the City Treasurer upon presentation of warrants drawn by the Social Services Director and approved by the local Board of Public Welfare.
- Section 5: The City Council hereby authorizes the issuance and sale of the City's revenue anticipation note or notes (the "Note" or "Notes"), pursuant to Section 15.2-2629 of the Code of Virginia of 1950, as amended (the "Virginia Code"), in the aggregate principal amount of up to \$25,000,000 in anticipation of the collection of the taxes and revenues of the City for the fiscal year ending June 30, 2010. If either the City Manager or City Treasurer deems that the cash flow needs and the financial condition of the City warrant the issuance of a Note or Notes, the City Manager or the City Treasurer (each hereinafter referred to as the "City Representative") is authorized and directed to accept a proposal or proposals for the purchase of the Note or Notes and to approve the terms of the Note or Notes, provided that the aggregate principal amount of the Notes shall not exceed \$25,000,000, none of the Notes shall mature later than June 30, 2010, and no interest rate on any of the Notes shall exceed 7%. The City Representative and the Clerk of the City Council (the "Clerk") are hereby authorized and directed to execute an appropriate negotiable Note or Notes and to affix the seal of the City thereto and such City Representative is authorized and directed to deliver the Note or Notes to the purchaser thereof. The City Representative, and such officers and agents of the City as the City Representative may designate, are hereby authorized and directed to take such further action as they deem necessary regarding the issuance and sale of the Note or Notes and all actions taken by such officers and agents in connection with the issuance and sale of the Note or Notes are ratified and confirmed. In accordance with Section 15.2-2601 of the Virginia Code, the City Council elects to issue the Notes pursuant to the provisions of the Public Finance Act of 1991, Chapter 26, Title 15.2 of the Virginia Code.
- Section 6: The amounts appropriated by this ordinance shall be expended for the purpose of operating the City government and the public free school system during the 2009-2010 Fiscal Year; and, with the exception of the items the payment of which is fixed by law, shall be expended in such proportions as may be authorized by the City Manager from time to time; provided, however, that the funds appropriated for the support, maintenance and operation of the public free schools of the City shall be subject to the exclusive control of the School Board of the City, and the School Board may transfer, in its discretion, funds from one category to another, so long as no such transfer results in an expenditure of an amount in excess of the total amount appropriated.

- Section 7: All outstanding encumbrances, by contract or fully executed purchase order, as of June 30, 2009, shall be offset by an equal amount of reserved Fund Balance for expenditure in the subsequent fiscal year; provided, however, that if performance of a contract or purchase order has been substantially completed, an expenditure and estimated liability shall be recorded in lieu of an encumbrance. All appropriations standing on the books of the City at the end of the 2008-2009 Fiscal Year, to the extent that they have not been expended or lawfully obligated or encumbered in an estimated amount not to exceed \$200,000,000 shall lapse upon the effective date of this ordinance.
- Section 8: The payment and settlement, made during the 2009-2010 Fiscal Year, of any claim of any kind against the City; and final judgments, with interest and costs, obtained against the City during the 2008-2009 Fiscal Year, shall be paid upon the certification of the City Attorney and the order of the City Manager from funds appropriated to the Risk Management Fund; or from the funds appropriated for the expenditures of the Fund involved in the subject matter of the claim or judgment; or from the General Fund; as the City Manager shall find necessary.
- Section 9: Except as otherwise specifically required by law or approved by City Council by resolution: (1) Any salary or wage expenditure, and any expenditure of any kind or description having the effect of a salary or wage payment, shall be made only for service as described in the Personnel Ordinance in a position the description of which is identified in the City Pay and Compensation Plan or which has received prior approval of City Council. (2) Any other expenditure shall be calculated to result in total expenditures within the plan stated in a specific City Budget account, except that transfers of unexpended and unencumbered balances or portions thereof, initiated by a department director and approved by the City Manager, are permitted between accounts; provided, however, that a quarterly report of such transfers shall be submitted to the City Council.
- Section 10: The City Manager is authorized and directed to do all lawful things necessary to implement and administer the City Budget for Fiscal Year 2009-2010.
- Section 11: All ordinances and resolutions, or parts thereof, including but not limited to those dealing with salaries and wages, in conflict with the provisions of this ordinance, to the extent of such conflict are repealed.
- Section 12: This ordinance shall be in effect on and after July 1, 2009, and it shall not be published.

READ AND PASSED: MAY 6, 2009

TESTE:



Erika S. Dawley, City Clerk



GLOSSARY OF TERMS

Accrual Basis - A basis of accounting in which transactions are recognized at the time incurred, as opposed to when cash is received or spent.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the City Assessor as a basis for levying property taxes.

Asset - Resources owned or held by the City that have monetary value.

Authorized Positions - Employee positions authorized in the adopted budget to be filled during the year.

Balanced Budget - A budget in which current revenues equal current expenditures in accordance with the Code of Virginia.

Bond Proceeds - The money paid to the City through the sale of bonds.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - The basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - A timetable showing when particular tasks must be completed in order for the council to approve the spending plan before the beginning of the next fiscal year.

Capital Cash Contribution - A payment toward the financing of a project with existing cash flow.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the City's long-term needs.

Capital Project - Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Cash Match - The amount of local funding that is required to support an activity, project, program, or service that is funded in part by state or federal aid or a private funding source.

Categorical Aid - Funding support from state or federal governments that is targeted for particular categories of the population, programs and services, or for special purposes.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.



Cost-of-Living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Cost Share – The allocation of expenses between two or more government entities.

Debt Service - The cost of paying principal and interest on borrowed funds through instruments such as bonds.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of the City which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Efficiency Review - The evaluation of programs and services to determine their effectiveness and whether opportunities exist to make improvements that would lead to cost savings.

Employee (or Fringe) Benefits - Contributions that are made to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security, the Virginia Retirement System, medical, and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Expenditure - The payment of cash on the transfer of property or services for the purpose of acquiring an asset, or service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance interest or other charges.

Fee Schedule – The collection of all fees charged by the City for various services.

Fiscal Policy – The City's policies with respect to revenues, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year begins July 1, and ends the following June 30.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) – The number of hours per year that a full-time employee is expected to work, usually 2080 hours. If there are two workers, each of whom works half that number of hours per year, the two workers together equal one full-time equivalent.

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance - The excess of the assets of a fund over its liabilities.

Fund Transfer - The movement of money between funds of the same governmental entity.



GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB 45 OPEB – The Governmental Accounting Standards Board’s new standards for Other Post Employment Benefits (OPEB) provided to retired and former employees other than pension benefits.

General Operating Budget – The portion of the government budget that deals with recurring expenditures.

General Obligation Bond - A bond that is backed by the full faith and credit of the government to repay the debt .

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantor.

Infrastructure - The physical assets of the City (e.g., street, water, sewer, public buildings, and parks).

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, or payments in lieu of taxes.

Internal Control - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitation of available appropriations and resources.

Levy - Imposition of taxes for the support of City activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis - A basis of accounting where revenue is recorded when measurable and available, and expenditures are recorded when made.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which the City legally may be required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost for personnel, materials, and equipment required for a department to function.

Outsource - The practice of contracting out a service to a private entity.

Non-Categorical Aid - Revenue from the state or federal government that may be spent at the local government’s discretion.

Pay-as-you-go Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.



Performance Measure - Indicators that show the amount of work that is accomplished, the efficiency with which tasks were completed, and the effectiveness of a program.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Reassessment Impact - The effective change of the real estate tax burden as a result of the newly assessed value of real property.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Revenue - Sources of income that finance the operations of city government.

Risk Stabilization Reserve – Funding set aside in a special fund by the City for the payment of expenses associated with general liability, health insurance, and worker's compensation. The City has established a financial policy to maintain a rate stabilization reserve in an amount equal to 20% of the anticipated annual premium costs.

Shortfall – The difference between the amount of funding required and the amount available.

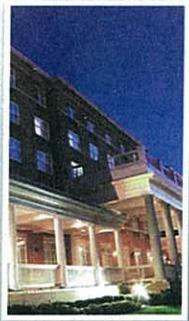
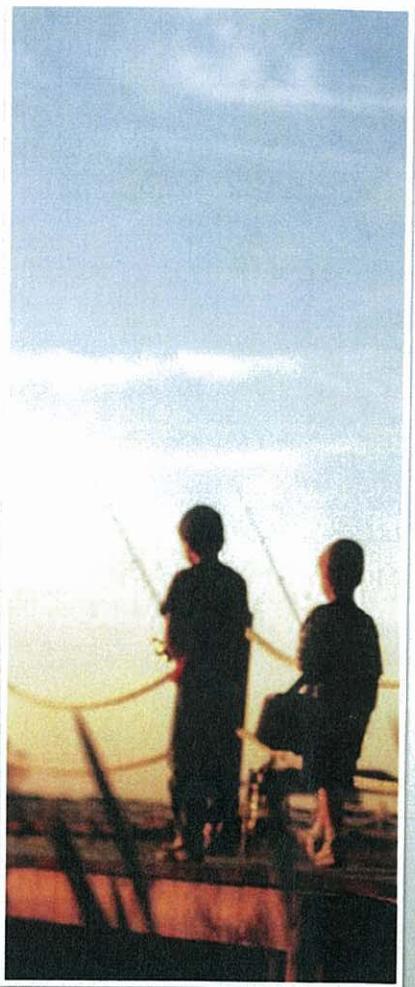
Tax Levy - The resultant product when the tax rate is multiplied by the tax base.

Taxes - Compulsory charges levied by the City for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Undesignated Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

It's a good time to be in Suffolk



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