

**SANTA CLARA UNIVERSITY**  
**DEPARTMENT OF COMPUTER ENGINEERING**

Date: May 17, 2014

I HEREBY RECOMMEND THAT THE THESIS PREPARED UNDER MY SUPERVISION BY

**Melissa Bica**  
**Elizabeth Donahue**

ENTITLED

**Text To Learn: A Digital Training System for Global Social Enterprises**

BE ACCEPTED IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF

BACHELOR OF SCIENCE IN COMPUTER SCIENCE AND ENGINEERING

---

Thesis Advisor

---

Department Chair

# **Text To Learn: A Digital Training System for Global Social Enterprises**

by

Melissa Bica  
Elizabeth Donahue

Submitted in partial fulfillment of the requirements  
for the degree of  
Bachelor of Science in Computer Science and Engineering  
School of Engineering  
Santa Clara University

Santa Clara, California  
May 17, 2014

# **Text To Learn: A Digital Training System for Global Social Enterprises**

Melissa Bica  
Elizabeth Donahue

Department of Computer Engineering  
Santa Clara University  
May 17, 2014

## **ABSTRACT**

Text to Learn is a training tool made with Social Enterprises in mind that uses SMS to distribute training materials and to test users on their learning. Our goal is to give social enterprises a way to train employees and customers digitally and remotely. We will create an online dashboard, using RapidSMS and a cloud storage service, for social enterprises to upload and send training materials, manage users, and create SMS-based quizzes to assess users progress.

# Table of Contents

<b>1</b>	<b>Introduction</b>	<b>1</b>
1.1	Background . . . . .	1
1.2	Project Overview . . . . .	2
<b>2</b>	<b>System Requirements</b>	<b>3</b>
2.1	Requirements . . . . .	3
2.2	Use Cases . . . . .	4
<b>3</b>	<b>Design and Implementation</b>	<b>7</b>
3.1	Trainer Interface: The Website . . . . .	7
3.2	Trainee Interaction: The Phone . . . . .	7
3.3	System Design . . . . .	7
3.4	Technologies Used . . . . .	8
3.5	Design Rationale . . . . .	8
<b>4</b>	<b>Testing and Documentation</b>	<b>10</b>
4.1	Testing . . . . .	10
4.2	Documentation . . . . .	10
<b>5</b>	<b>Project Management</b>	<b>11</b>
5.1	Project Schedule . . . . .	11
5.2	Risk Management . . . . .	11
<b>6</b>	<b>Societal Issues</b>	<b>12</b>
<b>7</b>	<b>Conclusions</b>	<b>13</b>
7.1	Summary . . . . .	13
7.2	Lessons Learned . . . . .	13
7.3	Future Improvements . . . . .	13
<b>8</b>	<b>Appendices</b>	<b>14</b>
8.1	Project Schedule . . . . .	14
8.2	Setup and Installation . . . . .	14
8.3	User Manual . . . . .	14
8.4	Source Code . . . . .	14

# List of Figures

# List of Tables

# Chapter 1

## Introduction

### 1.1 Background

Social enterprises are rising in prevalence in developing countries to help address issues related to social, economic, environmental, and other issues that these countries face. Lizzy and Melissa worked with two different social enterprises in Nepal and India, respectively, and saw the life-changing work they do for extremely disadvantaged people. However, they also encountered some of the problems that these types of organizations face, especially concerning training of employees. Many factors contribute to the difficulty social enterprises have in providing proper and effective training for their employees, including fewer resources relative to other types of organizations and logistical barriers typical to working in developing countries. Employee training is vital for social enterprises to succeed in both their social missions and business goals, and cannot be taken for granted in the context of the developing world.

Social enterprises take on various approaches to training their employees, but most of these approaches do not overcome the barriers described above. Anudip, the organization Melissa worked with in India, holds annual Training of Trainers events, where hundreds of trainers gather and receive formal lessons on how to teach new employees either English/workplace readiness or IT skills. While this event is great for unite all of the Anudip trainers and sharing ideas, it is not necessarily the most effective way to train employees. The training was impersonal due to such a large number of people, and many of the employees seemed unfamiliar with the material that they were supposed to teach to others.

Anudip also has informal training in each of its centers, which typically is conducted by having the trainer working at a computer and explaining the material to a group of employees crowding around her. Anudip does not have the resources for classrooms, so training happens in the main workspace alongside other working employees. Additionally, this informal training, while very personal, can be fast-paced and overcrowded, making it hard for employees to learn the material effectively. This senior design project will address these difficulties social enterprises face in trying to

train employees.

Our solution to this issue of training in social enterprises is to use mobile phones, which are becoming increasingly popular in developing countries. We are developing a system for trainers within social enterprises to upload digital training materials to a common repository. This information will then be sent as SMS text messages to the mobile phones of employees who are registered by the trainers. The system will be interactive with the addition of quizzes created by the trainers. Registered employees can respond to these quizzes via SMS.

This product addresses the issue of lack of resources by utilizing a resource that nearly all people, even in developing countries, already have—the mobile phone. More specifically, we are developing the system to be used on feature phones, which are less advanced than smartphones and much more common in the developing world. Furthermore, this product overcomes the logistical barriers social enterprises face by allowing training and learning of materials to be done on employees own time, at their own pace, and in their own space. Employees will have full access to training materials as they will be stored on their personal feature phones. They will also not be limited to training only at work where computers are available, but can learn from the materials on their phones at home as well.

Ultimately, this system is an affordable, adaptable, accessible, and appropriate solution for social enterprises to provide vital training to their employees and continue producing social benefit for the developing world.

## **1.2 Project Overview**

Our system is a website built using RapidSMS, a web framework, that allows social enterprises to send out training materials to registered users via SMS and monitor users progress through SMS-based quizzes.



## Chapter 2

# System Requirements

### 2.1 Requirements

From discussions with a social entrepreneur, CEO of Anudip Dr. Radha Basu, and from our own experiences working with social enterprises, we have compiled the following list of requirements for this project:

#### Functional

##### *Critical*

- Distributors are able to make training materials available to trainees digitally.
- Distributors are able to test trainees knowledge of training materials.
- Distributors are able to view results of quizzes.
- Distributors are able to enable/disable quizzes.
- Distributors are able to register/unregister trainees for use of system.
- Trainees are able to access training materials.
- Trainees are able to receive training materials in small pieces.

##### *Recommended*

- Distributors are able to send notifications when new training materials are added.
- Trainees are able to automatically receive results from quiz.
- Trainees are able to view their progress.
- Trainees are able to access notifications/training materials multiple times.

### *Suggested*

- Distributors are able to set a time limit on the completion of quizzes.

### Non-Functional

#### *Critical*

- Compatible with basic/feature phones.
- Easy to read.
- Low distribution costs for social enterprises.
- Portable to different web and mobile platforms.
- Maintainable.

#### *Recommended*

- Scalable for more users.

### *Suggested*

- Open source, extensible.
- Support for multiple languages.

## **2.2 Use Cases**

For our implementation, we have come up with several key use cases for the two types of users of our system: distributors (or trainers) and trainees. The following figures visually describe the main functions for each type of user. The primary use cases are also described in greater detail below.

### Case 1 - Upload Materials

*Actor:* Distributor

*Goal:* Materials with related quiz are ready to distribute.

*Preconditions:* Have materials in a plaintext format, be a registered user, and internet connection.

*Postconditions:* Materials are uploaded and a quiz is created.

*Scenario:*

1. Navigate to the Add New Materials page.
2. Enter text of training materials into the box.

3. Write in the questions answers in the appropriate boxes.
4. Hit Submit.

*Exceptions:*

1. Text is too long to process.
2. Something on the site is broken.

Case 2 - Add Users

*Actor:* Distributor

*Goal:* Grant access to training materials to their employees.

*Preconditions:* Be a registered user, know the phone-number the employee will be using.

*Postconditions:* A registered user can download training materials.

*Scenario:*

1. Navigate to the Manage Users page.
2. Select Add New by the list of users.
3. Enter the new Users mobile number and additional information such as name and trainee group.
4. Hit submit to store the number and send a verification text to the trainee.

*Exceptions:*

1. Incorrect mobile number.

Case 3 - Manage/Edit Training Materials

*Actor:* Distributor

*Goal:* Ability to view and edit all uploaded training materials, quizzes, and related SMS messages.

*Preconditions:* Be a registered user, have previously uploaded training materials, and internet connection.

*Postconditions:* Training materials can be edited.

*Scenario:*

1. Navigate to the content dashboard.
2. To view or edit existing training materials, click on Manage within the Training Materials Panel.
3. View the list of all training materials (in plain text), all SMS messages sent, and all quizzes sent.

4. Select Edit to edit these existing materials.
5. To add a new training material, click on Add new within the Training Materials Panel.
6. Follow use case above for Upload Materials.

*Exceptions:*

1. Cannot edit texts that have already been sent; must send new version.

Case 4 - Take Quiz

*Actor:* Trainee

*Goal:* Respond to quizzes based on specific training materials.

*Preconditions:* Trainee is registered by trainer and has received and completed reading training materials on phone.

*Postconditions:* Trainee can submit responses to quiz.

*Scenario:*

1. Trainee responds to prompt to begin quiz.
2. Receives quiz on phone as SMS message.
3. Responds to questions by texting back his or her answer.
4. Quiz results are sent back to webpage to be parsed and stored in cloud.

*Exceptions:*

1. Quiz is not available.

## Chapter 3

# Design and Implementation

### 3.1 Trainer Interface: The Website

The following are screenshots of the website we designed and built for the trainers. These four images show the main pages of our website: Login, Home, Manage Users, Training Materials, and Message Log. The goal is a clean, simple interface that is intuitive and functional.

### 3.2 Trainee Interaction: The Phone

List of texts here

### 3.3 System Design

The following diagrams show our design visually by specifying the three main components of our system (webpage, cloud storage, and SMS service), the main functionality of each component, and how they interact with each other.

Our system is designed around three main components: a website, SMS, and cloud storage. The website is the way trainers or distributors interact with the system. Through the website, trainers can login to the office of their choosing and manage users, add new training materials and quizzes, and view, edit, and manage previously uploaded training materials and quizzes. To add users, the trainer simply needs to know the trainee's phone number and add it into the system. Adding new training materials and quizzes requires trainers to have these in plain text format and then copy and paste them into the appropriate text fields. From there, the materials can be assigned and sent to trainees via SMS. The website will also allow trainers to view quiz results and accompanying statistical data to measure the learning progress of the employees they train.

Diagram 1

Trainees will interact with the system through SMS. ...

Diagram 2

Diagram 3

## 3.4 Technologies Used

**RapidSMS** a recent UNICEF project built to integrate SMS services with the Django web-framework

**Django** a web-framework that lends itself to form collections

**Python** the primary programming language used in Django

**dotCloud** a cloud web-hosting service that hosts our website in a Python web server and our data in a PostgreSQL database

**Tropo** a web-based SMS service that generates a phone number and API to connect to websites

**GitHub** version control system

## 3.5 Design Rationale

We chose to use a cloud service for storage rather than a local server. The cloud service holds all of the information that is sent and received between trainers and trainees, including training documents, formatted quizzes, quiz results, and registered users. Storing information in the cloud means that it can be accessed by other people directly through the internet, so trainers have access to this information from any computer with internet connection, whether at the office or at home. The cloud offers storage for large amounts of data, so trainers will not be limited by storage space when uploading training materials. The alternative to using cloud storage would be to have all of the training materials stored on a server belonging to the individual social enterprise. We decided against this option because cloud computing is the technology of the future. Although all social enterprises may not have the capability to use cloud services at their offices currently, cloud computing is growing rapidly in popularity and is sure to be utilized by more social enterprises eventually.

Native phone apps were considered, however, there are more barriers to using them. Since our target audience will often have the most basic phones, their phones may not be able to support even java apps that are available on most feature phones, and would require use of the internet which again is often not supported. Even if those problems were not a barrier, the app would need to be installed on the phone and not all phones have a way to install apps via the web

and may need to come into the office to install the app. Essentially, there are virtually no startup costs to using SMS and it will reach the broadest audience possible.

The system will also be using a paid SMS service to manage incoming and outgoing texts. While we could write scripts to send texts from an email for free, we must know the users service provider and that service provider must have an email domain which may not be extensible to the developing world. There are open source models that work by plugging a gsm modem with a sim card into a computer to receive texts but these are often difficult to work with and hard to scale.

## **Chapter 4**

# **Testing and Documentation**

### **4.1 Testing**

### **4.2 Documentation**



## Chapter 5

# Project Management

### 5.1 Project Schedule

Our development timeline for completing various portions of the project is defined in the Gantt charts (see **Appendix A**). There is one chart per quarter, each displaying the actual weekly timeline for the work Lizzy and Melissa accomplished. Since they worked together on all aspects of the project, there is no distinction between their work on the charts.

### 5.2 Risk Management

In addition to creating a schedule of when to complete different tasks for our project, we also compiled a list of potential risks to our project in the fall, including their probability of occurring, severity, and total impact. This risk analysis includes mitigation strategies for each risk so that if a risk were to occur, we would be prepared for it. These are defined in the following risk analysis chart, Table 1:

At the completion of our project, we re-evaluated our risk analysis and made changes to reflect the actual risks, severities, and impacts. This updated risk chart is defined in Table 2:

## **Chapter 6**

# **Societal Issues**

**Ethical**

**Social**

**Political**

**Economic**

**Health and Safety**

**Manufacturability**

**Sustainability**

**Environmental Impact**

**Usability**

**Lifelong Learning**

**Compassion**

## **Chapter 7**

# **Conclusions**

### **7.1 Summary**

### **7.2 Lessons Learned**

### **7.3 Future Improvements**

## **Chapter 8**

# **Appendices**

### **8.1 Project Schedule**

### **8.2 Setup and Installation**

### **8.3 User Manual**

### **8.4 Source Code**