

# Network (or spatial) autocorrelation models: From Galton's problem to Galton's opportunity

Russell J. Funk

Carlson School of Management  
University of Minnesota

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# Motivation

# Introduction

- ▶ In organizational research, we are often interested in questions like. . .
  - ▶ what factors influence employee mobility?
  - ▶ why do firms engage in acquisitions?
  - ▶ how can organizations motivate innovation?
- ▶ Researchers have looked at these questions using many methods. . .
  - ▶ a strength of organizational research is its methodological pluralism
- ▶ . . . but the most common approach would probably be regression.

# A simple model

- ▶ Imagine we are studying one of the questions above using the model...

$$y = X\beta + \epsilon \tag{1}$$

- ▶ To obtain valid inferences, we need to make some assumptions, including...
  - ▶ linearity
  - ▶ homoscedasticity
  - ▶ normality
  - ▶ **independence**

# Independence assumption

- ▶ Today, I want to focus on violations of the independence assumption.
- ▶ In many organizational settings, this assumption is heroic.
- ▶ Consider the research questions/topics from earlier.
  - ▶ What factors influence employee mobility? (vacancy chains)
  - ▶ Why do firms engage in acquisitions? (opportunity)
  - ▶ How can organizations motivate innovation? (influence)
- ▶ Generally, our problems arise from a few common features of data.
  - ▶ time
  - ▶ **space**
  - ▶ groups
- ▶ In any case, we have a problem because we will underestimate our errors.

# Solutions

# There are many solutions. . .

Here are a few (semi) random examples. . .

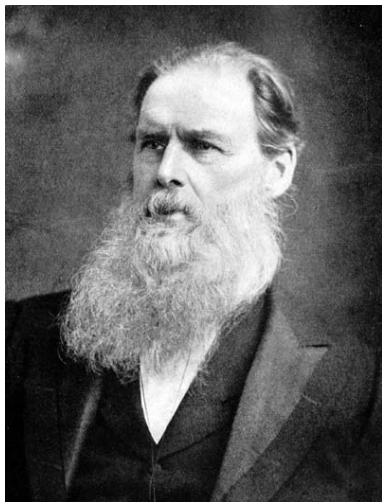
- ▶ Testing
  - ▶ Durbin–Watson statistic (compare errors across adjacent lags)
  - ▶ Mantel test (compare two distance matrices)
  - ▶ Moran's  $I$  (measure dispersion on a variable)
  - ▶ Moulton factor (compare error variance with/without cluster structure)
- ▶ Adjusting
  - ▶ Clustered standard errors
  - ▶ Cochran-Orcutt (model residuals and transform model)
  - ▶ Block bootstrap (resample using cluster structure)
  - ▶ Use group level data with weights
  - ▶ Quadratic assignment procedure (resampling)
- ▶ Modeling
  - ▶ exponential random graph models
  - ▶ **network autocorrelation model**



History lesson

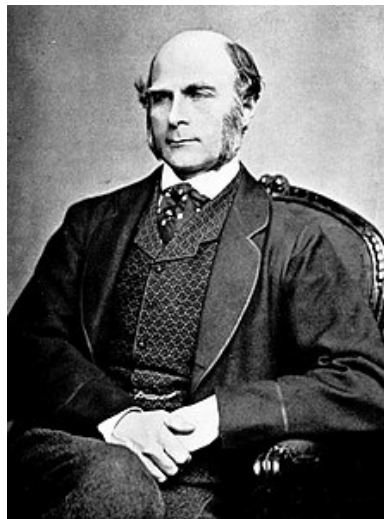
## There's some interesting history here...

- ▶ It's 1899. At the Royal Anthropological Institute.
- ▶ "Big" data revolution 1.0.
- ▶ Edward B. Tylor is presenting a paper, "On a method of investigating the development of institutions applied to the laws of marriage and descent."
- ▶ Tylor's goal is to introduce a new method for the study of cultural evolution.
- ▶ The basic idea is to demonstrate the co-occurrence of institutions across cultures.
- ▶ Things are going well, until...



# This guy raises his hand...

- ▶ Enter Francis Galton.
- ▶ Per Wikipedia, a “statistician, progressive, polymath, sociologist, psychologist, anthropologist, eugenicist, tropical explorer, geographer, inventor, meteorologist, proto-geneticist, and psychometrician.” (Feeling exhausted?)
- ▶ Galton points out that we need to consider whether the institutions of the cultures studied are independent.
- ▶ “It might be, that some of the tribes had derived them from a common source, so that they were duplicate copies of the same original.”
- ▶ He asks to see a map of the geographical distribution of the cultures and their institutions.



## Fast forward. . .

- ▶ Galton's problem major issue in cultural anthropology.
- ▶ If cultures are interdependent, how can we conduct cross cultural research?
- ▶ Network autocorrelation has emerged as a powerful modeling framework.
- ▶ These models are related to spatial autocorrelation models in geography.
- ▶ But overall, they are not particularly well known in organizational research.

# Network autocorrelation

# Network autocorrelation model

## Background

- ▶ There are several versions of the model.
- ▶ The simplest and most common is known as the “effects” model.

## Effects model

- ▶ Hypothesizes  $i$ 's values on  $y$  depend on  $y$ 's of observations to which  $i$  is linked.
- ▶ We can think of  $y$  as a function of **interaction** and **local** effects.

$$y = \rho Wy + X\beta + \epsilon \quad (2)$$

## Parameters

- ▶  $W$  is an adjacency matrix that captures the interdependence among observations.
  - ▶ Typically set diagonals to 0.
- ▶ We will come back to  $W$  in a bit.
- ▶  $\rho$  is analogous to a correlation coefficient capturing the strength of interdependence.
- ▶ When  $\rho = 0$ , we have a standard regression.

## Estimation

- ▶ The model is typically estimated via maximum likelihood.
- ▶ Standard errors and  $R^2$  using OLS are incorrect; need to be adjusted.

# Network autocorrelation model

## Disturbances model

- ▶ Hypothesizes that autocorrelation affects the disturbances term.

$$y = X\beta + \epsilon \quad (3)$$

$$\epsilon = \rho W\epsilon + u \quad (4)$$

## Parameters

- ▶  $W$  is an adjacency matrix that captures the interdependence among observations.
- ▶  $\rho$  is analogous to a correlation coefficient capturing the strength of interdependence.

## Which model should you use?

- ▶ It all comes down to your theory.
- ▶ In the effects model,  $i$ 's  $y$  is responsive to other's  $y$ .
- ▶ In the disturbances model,  $i$ 's  $y$  is responsive to other's deviations from expected  $y$ .

# Other variations on the network autocorrelation model

## Multiple regimes model

- ▶ We can have multiple weight matrices.
- ▶ Possible for both the effects and disturbances models.

$$y = \rho_1 W_1 y + \rho_2 W_2 y + X\beta + \epsilon \quad (5)$$

$$y = X\beta + \epsilon, \epsilon = \rho_1 W_1 \epsilon + \rho_2 W_2 \epsilon + u \quad (6)$$

## Joint effects and disturbances model

- ▶ We can have a joint model with effects and disturbances.
- ▶ Possible for  $W_1 = W_2$  if we wish.

$$y = \rho_1 W_1 y + X\beta + \epsilon \quad (7)$$

$$\epsilon = \rho_2 W_2 \epsilon + u \quad (8)$$



# Two views of the network autocorrelation model...

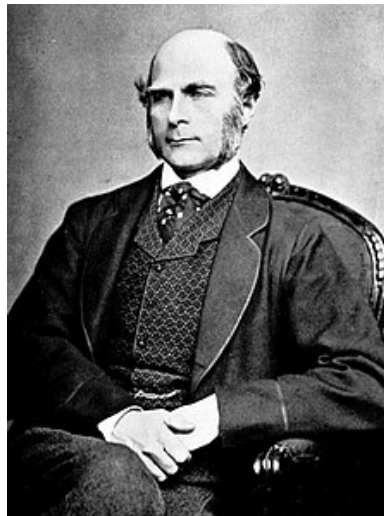
We can think about the network autocorrelation model in two ways...

## Galton's problem

- ▶ Network autocorrelation is a nuisance to be controlled or adjusted for.

## Galton's opportunity

- ▶ Network autocorrelation is indicative of an interesting phenomenon in our research context that we should model and study.



# Practical considerations

# Constructing the weight matrix

- ▶ It's important to think carefully about how to construct the weight matrix.
- ▶ Use a different matrix, get a different set of results.
- ▶ Most critically, the choice should be based on your theory.
- ▶ Must-read paper on this point is Leenders (2002).

## **Example 1—Geography**

- ▶ inverse geographic distances
- ▶ indicators for common membership (e.g., city, state, country)

## **Example 2—Social influence**

- ▶ cohesion (i.e., direct connections)
  - ▶ helps get at communication
- ▶ structural equivalence (i.e., similarity of connection)
  - ▶ helps get at comparison

# Normalizing the weight matrix

- ▶ Typically, you will want to normalize the weight matrix.
- ▶ Row versus column matrix doesn't really matter when you have undirected edges.
- ▶ But it makes a substantive difference with directed edges.
- ▶ **Row normalization**
  - ▶ Weight proportional to outdegree
  - ▶ Total amount of accepted influence equal for all actors
  - ▶ Same weight attached to each outgoing tie
  - ▶ Deals with accepted/received influence
- ▶ **Column normalization**
  - ▶ Weight proportional to indegree
  - ▶ Total amount of exerted influence equal for all actors
  - ▶ Same weight attached to each incoming tie
  - ▶ Deals with exerted/executed influence

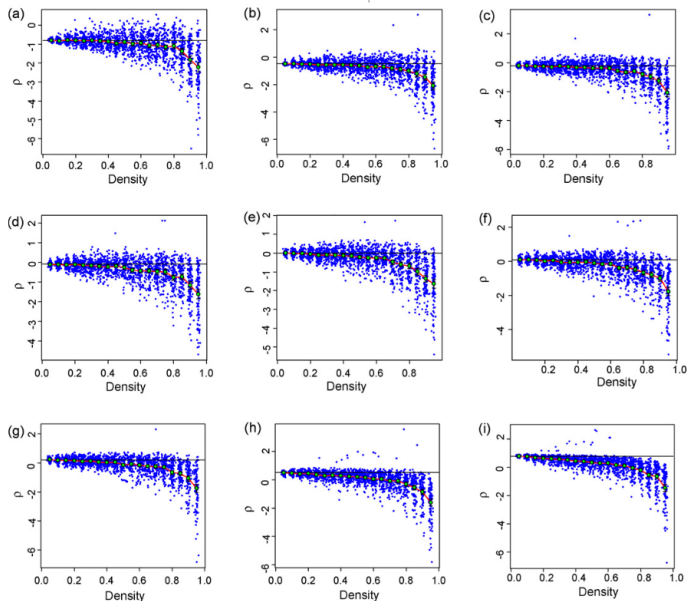
# Comparing different weight matrices

- ▶ What do you do when you can't choose between several weight matrices?
- ▶ There are several statistical tests available for differentiating.
- ▶ Not going to go into the details today.
- ▶ But for a great introduction, see Leenders (2002).

# The problem of network density

- ▶ Research has identified some systematic bias in the network autocorrelation model.
- ▶ The bias increases with increases in network density (Mizruchi and Neuman, 2010).
- ▶ We tend to see negatively biased values of  $\rho$ .
- ▶ But there is good news
  - ▶ The bias tends to kick in at high densities relative to what we typically observe.
  - ▶ The bias is in a direction that likely works against our hypotheses.

*“Given the fact that the estimates of  $\rho$  tend to be biased downward, any findings of significantly positive  $\rho$ s in substantive analyses should be taken as especially strong, particularly those based on high-density networks.”—Mizruchi and Neuman (2008).*



**Fig. 1.** Scatterplot of the estimated network effect ( $\rho$ ) against the actual density of  $W$  for each of 100 replications at 19 different target values (.05–.95) of the density of  $W$  at 9 different population values of  $\rho$ . The model includes 3  $X$  variables and a constant drawn from a standard normal distribution, a random row-normalized  $W$  of size 50, and error terms drawn from a standard normal distribution. (a)  $\rho = -0.8$ ; (b)  $\rho = -0.5$ ; (c)  $\rho = -0.2$ ; (d)  $\rho = -0.1$ ; (e)  $\rho = 0$ ; (f)  $\rho = +0.1$ ; (g)  $\rho = +0.2$ ; (h)  $\rho = +0.5$ ; (i)  $\rho = +0.8$ .

Software



# Software

The good news is, there are many options for estimating network autocorrelation models.

## R

- ▶ `sna` package (see the `lnam` function)
- ▶ `tnam` package (temporal network autocorrelation models)

## Stata

- ▶ Full suite of built-in commands.
- ▶ `spregress`—spatial autoregressive model
- ▶ `spivregress`—Spatial autoregressive models with endogenous covariates
- ▶ `spxtregress`—Spatial autoregressive models for panel data

Further reading

# Further reading

## Methodological papers

- ▶ Dow, Malcolm M. "Galton's problem as multiple network autocorrelation effects: cultural trait transmission and ecological constraint." **Cross-Cultural Research** 41, no. 4 (2007): 336-363.
- ▶ Dow, Malcolm M., Michael L. Burton, Douglas R. White, and Karl P. Reitz. "Galton's problem as network autocorrelation." **American Ethnologist** 11, no. 4 (1984): 754-770.
- ▶ Leenders, Roger Th AJ. "Modeling social influence through network autocorrelation: constructing the weight matrix." **Social Networks** 24, no. 1 (2002): 21-47.
- ▶ Mizruchi, Mark S., and Eric J. Neuman. "The effect of density on the level of bias in the network autocorrelation model." **Social Networks** 30, no. 3 (2008): 190-200.

## Substantive papers

- ▶ Burt, Ronald S. "Social contagion and innovation: Cohesion versus structural equivalence." **American Journal of Sociology** 92, no. 6 (1987): 1287-1335.
- ▶ DellaPosta, Daniel, Yongren Shi, and Michael Macy. "Why do liberals drink lattes?" **American Journal of Sociology** 120, no. 5 (2015): 1473-1511.
- ▶ Mizruchi, Mark S., Linda Brewster Stearns, and Christopher C. Marquis. "The conditional nature of embeddedness: A study of borrowing by large US firms, 1973-1994." **American Sociological Review** 71, no. 2 (2006): 310-333.
- ▶ Papachristos, Andrew V. "Murder by structure: Dominance relations and the social structure of gang homicide." **American Journal of Sociology** 115, no. 1 (2009): 74-128.

Wrap up

# Wrap up

## Recap (+ a little soap box)

- ▶ Nonindependence is a major issue in almost all areas of organizational research.
  - ▶ People like to beat up on social network research for violating independence.
  - ▶ But, I would argue that most areas are equally subject to this challenge.
  - ▶ The problem is often just not acknowledged.
- ▶ Network techniques are a great technique for addressing nonindependence.
- ▶ More than seeing nonindependence as a nuisance, these offer substantive insight.

# Appendix