

Ritam Mukherjee, Bengaluru
Consultant

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Dear Ritam,

We acknowledge and thank you for all your efforts that have reflected in the strong performance of Deloitte Consulting India Pvt. Ltd. ("Employer") in FY16. The Employer is committed to providing "Total Rewards", a comprehensive compensation package which is competitive among leading organizations, and is closely linked to rewarding individual performance while being internally equitable. We have considered your performance in FY16, parity within your peer group and results of compensation benchmarking exercise conducted across similar businesses, in arriving at your compensation. Effective 1st September, 2016 your revised total salary would be INR 1,153,908 /-. Please find below the break-up of the same:

Description	Monthly (in INR)	Annual (in INR)
Basic Pay	33,700	404,400
House Rent Allowance (HRA)	16,850	202,200
Special Allowance ^{1a & 1b}	21,928	263,136
Medical Allowance ²	1,250	15,000
Leave Travel Allowance ³	3,370	40,440
Conveyance Allowance ⁴	1,600	19,200
Additional Differential allowance	11,217	134,604
Meal Vouchers ⁵	2,200	26,400
Employer's contribution to PF	4,044	48,528
Total Salary	96,159	1,153,908
Variable Bonus ⁶	You will be eligible for a performance linked variable bonus; paid out in the range of 0 - 10%, if applicable, on the basis of your performance and performance of the business. In order to receive the Variable Bonus one must be an Active Deloitte employee on the day the payment is made.	
Medical Insurance Premium ⁷		16,897

We are pleased to inform you that your variable bonus for the last fiscal year is INR 112,258 /-. This is based on your relative performance rating and the business performance for the period under review and is pro-rated, where applicable. This amount is subject to income tax deduction as per rules and guidelines prescribed under the prevailing tax laws.

We look forward to your continued contribution and commitment and are confident that you will continue to add value as part of the Deloitte U.S. India family.

Your compensation package is strictly confidential and in case of any clarification you are encouraged to discuss with your Business Lead or Talent Delivery Team.



Regional Managing Principal
US India Offices.

Annexure

^{1a & 1b} All employees may claim tax exemption, subject to tax rules from time to time, from their Special Allowance component, expenses incurred towards communication and Driver / Fuel & Maintenance Expenses as per eligibility mentioned below:

<i>Communication Expenses^{1a}</i>	<i>Fuel Expenses^{1b}</i>
<i>Only one Post-paid mobile, one Land Phone and One internet connection bill(s) can be claimed</i>	<i>Petrol / Driver / Insurance / Repairs & Maintenance</i>
Rs. 3,000/- per month	Rs. 7,500/- per month

^{1a} The internet/ telephone/ mobile bills should be in the Employee's name.

^{1b} The above limits for claiming vehicle running expenses (Driver / Fuel / Repairs & Maintenance expenses) is applicable only for all those who are on company car lease program. Prevalent perquisite valuation rules would be applied for taxation purposes.

All employees at and above the level of **Senior Staff** are eligible for the company car lease program. If you choose to avail of this benefit, the amount towards lease rental will be paid by the firm on your behalf to the leasing company and your compensation structure will be adjusted accordingly. A revised letter with the new compensation structure will be issued that will supersede this letter for all practical purposes.

² This will be paid on a monthly basis. Bills towards legitimate medical expenses incurred by you and your immediate dependents should be submitted.

³ This will be paid on a monthly basis as an allowance with tax deducted at source. If you choose to avail the tax benefit on LTA, you should submit proof of expenses incurred by you for Self and/ your immediate dependents. The taxability or otherwise of LTA will be as per the Income Tax Act 1961, details of which will form part of the LTA Form.

⁴ The Conveyance Allowance will be paid on a monthly basis as a tax exempted component. For Professionals who are on the company car lease program, this amount will be paid after appropriate tax reduction at source.

⁵ This will be issued at the start of each month and for the first month (For New Hires) prorated amount will be processed as part of payroll.

⁶ The Variable Bonus will vary, primarily based on your performance and the performance of the business, during the Employer's fiscal year which is June through May. Your performance will be formally assessed as a part of the Employer Performance Review Cycle Process. The actual paid amount of variable bonus will vary depending upon the business and individual performance and in some circumstances, could exceed the payout range indicated in your revision letter. The performance of all the employees who have joined the Employer prior to March 1st will be assessed for the fiscal year ending in May. The disbursement of a Variable Bonus, if applicable, is subject to you being active on the rolls of the Employer on August 31st following the close of the fiscal year. For employees joining during the period March 1st to May 31st a prorated Variable Bonus, if applicable, will be based on the first year-end review ratings in the subsequent year and paid on August 31st of that subsequent year. The Variable Bonus will not be paid in the event of termination of employment for any reason on or before the disbursement time. The application and interpretation of, and any determinations related to, the Variable Bonus is at the sole discretion of Employer. Employer may amend or terminate the Variable Bonus at any time.

⁷ Annual Floating Medical Insurance Coverage for self and 6 dependents is being paid by the Employer on your behalf. The premium amount is subject to change every year post renewal of insurance policy. In case you opt for enhancement of coverage limit, additional premium will be adjusted accordingly from special allowance.

You will also be entitled to Round-the-clock Personal Accident & Group Life Insurance Coverage for self. Premium towards the same is being paid by the Employer.

Original bills towards the above components should be submitted during the Income Tax fiscal period evidencing the expenditure to get Income Tax exemption, failing which the same will attract applicable Income Tax.

Submission of false, tampered or altered bills as proof of expense for any of the above components will result in disciplinary action including termination of employment.

All compensation and benefits are based on the employee's position with the Employer in India.

You are eligible to participate in the company's car lease program.

Your compensation above is subject to income tax deduction per rules and guidelines prescribed under the prevailing tax laws. This may change from time to time in line with the amendments done in tax laws.