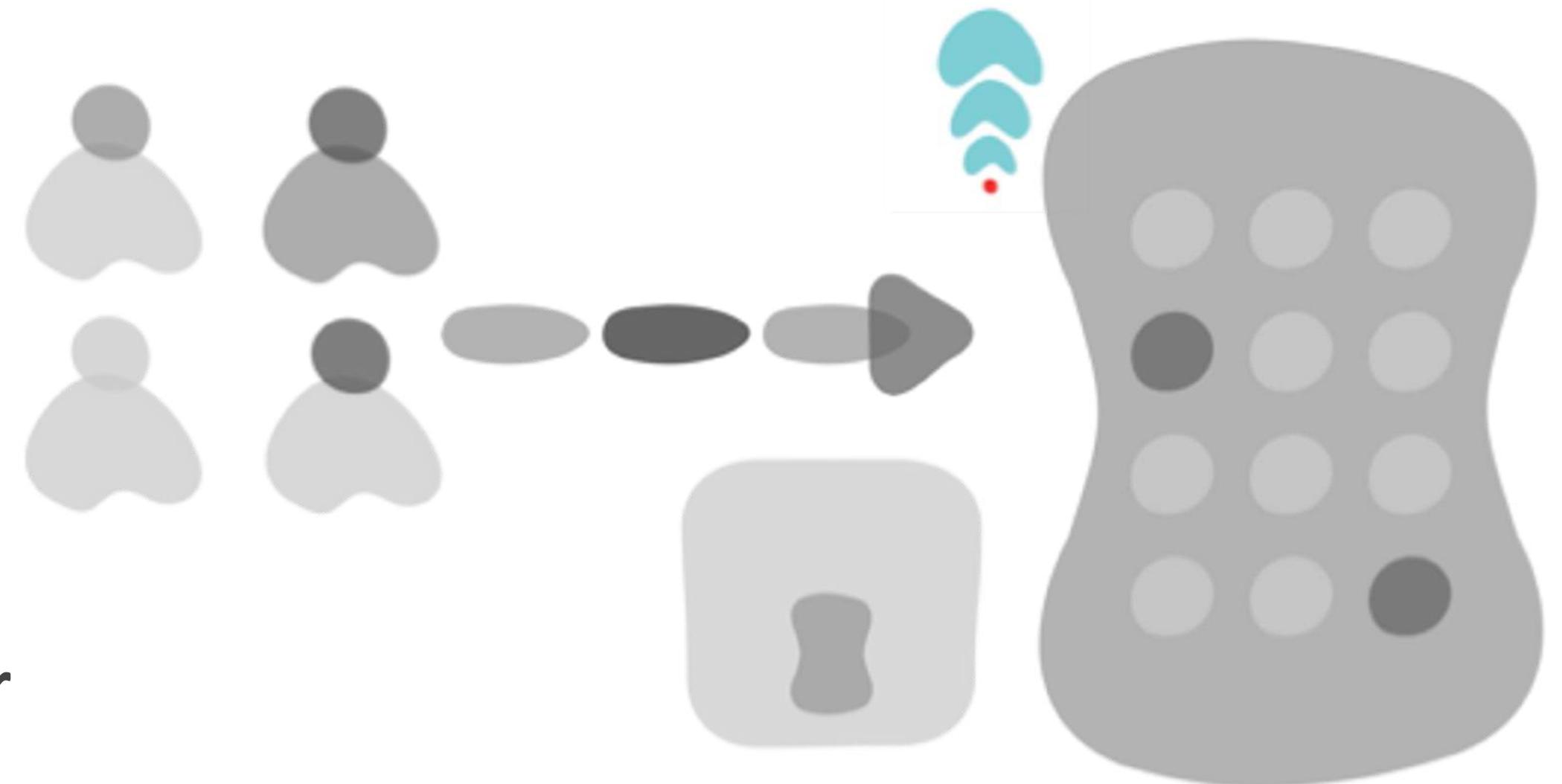


# Architecture Katas

## Winter 2024



**Neal Ford**  
**Thoughtworks**  
**Director / Software Architect / Meme Wrangler**  
<http://www.nealford.com>



**Mark Richards**  
**Independent Consultant**  
**Hands-on Software Architect, Published Author**  
**Founder, [DeveloperToArchitect.com](http://DeveloperToArchitect.com)**  
**@markrichardssa**

## Semi-Finals

# The Business Problem

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# MonitorMe

StayHealthy, Inc. is a large and highly successful medical software company located in San Francisco, California, US. They currently have 2 popular cloud-based SAAS products: *MonitorThem* and *MyMedicalData*.



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StayHealthy, Inc. is now expanding into the medical monitoring market, and is in need of a new medical patient monitoring system for hospitals that monitors a patients vital signs using proprietary medical monitoring devices built by StayHealthy, Inc.

# Architectural Katas Judges



**Jacqui Read**  
Consultant Software Architect  
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**Andrew Harmel-Law**  
Tech Principal, Thoughtworks  
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# Architectural Katas Judges



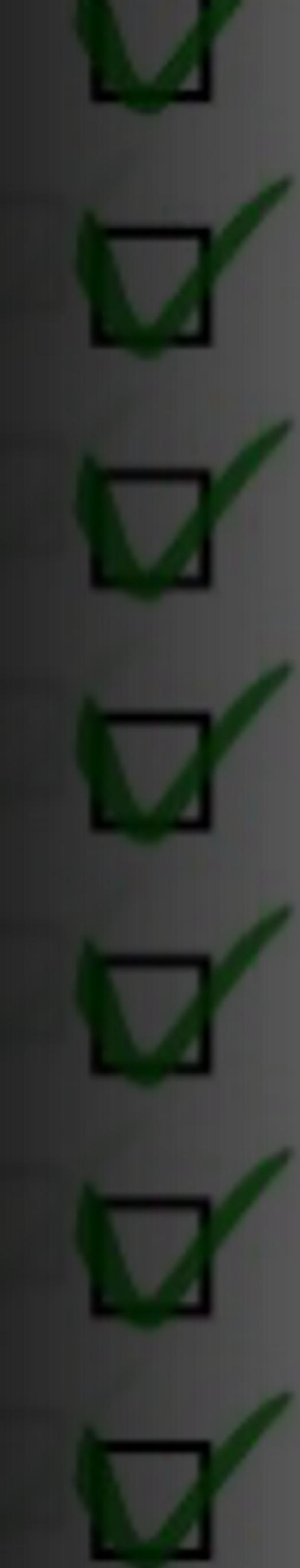
**Diana Montalion**  
**Founder, Mentrif Group**  
[linkedin.com/in/dianamontalion/](https://linkedin.com/in/dianamontalion/)  
[@dianamontalion](https://twitter.com/dianamontalion)



**Sergey Zinchenko**  
**Technical Director, SD Interra**  
[linkedin.com/in/sergey-zinchenko-2836a51](https://linkedin.com/in/sergey-zinchenko-2836a51)

## Pro Tips

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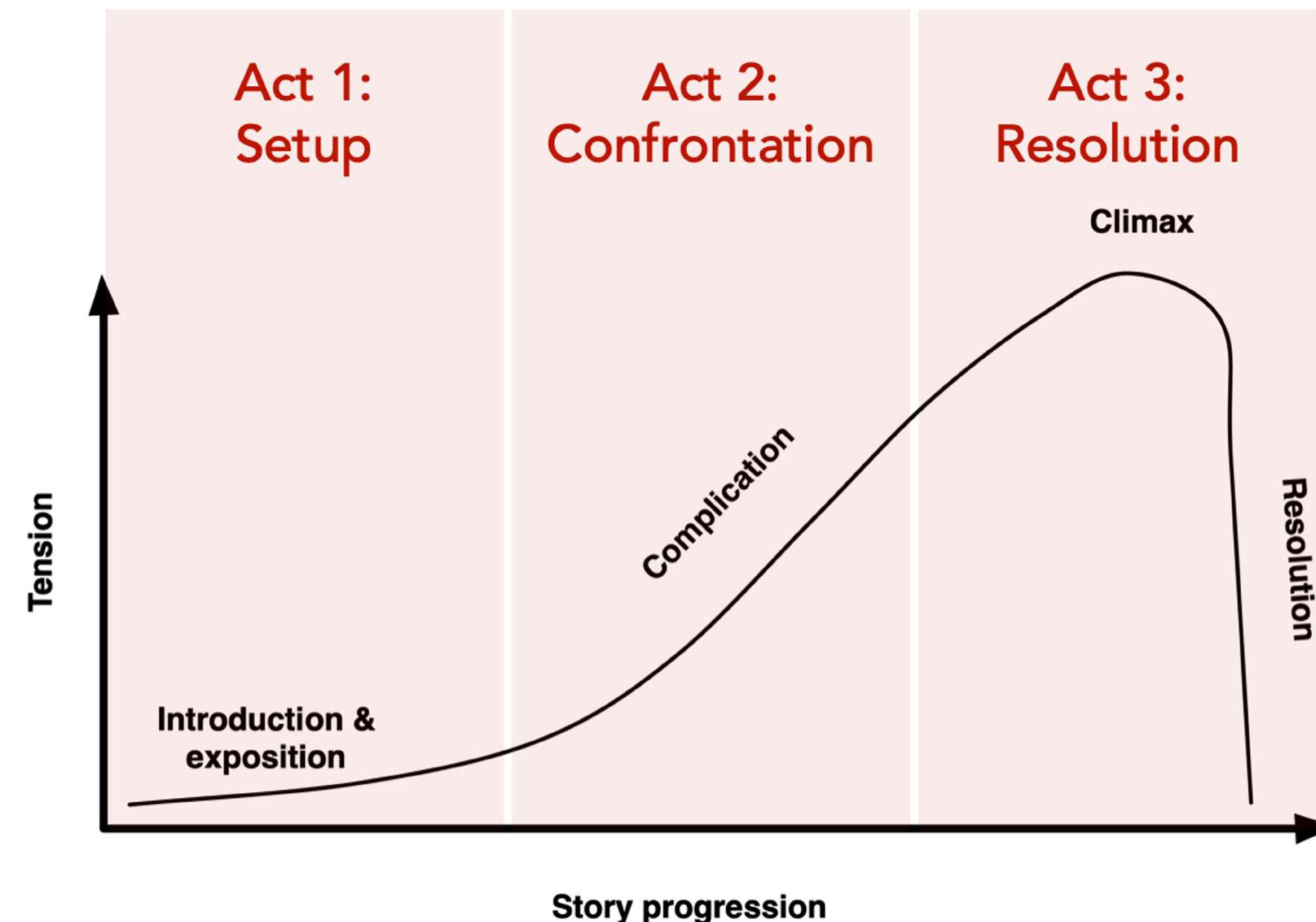
# PRO TIP

Tell a compelling story about your architectural solution



# PRO TIP

## Tell a compelling story about your architectural solution



# PRO TIP

# Make sure your solution reflects your architecture characteristics

Integration

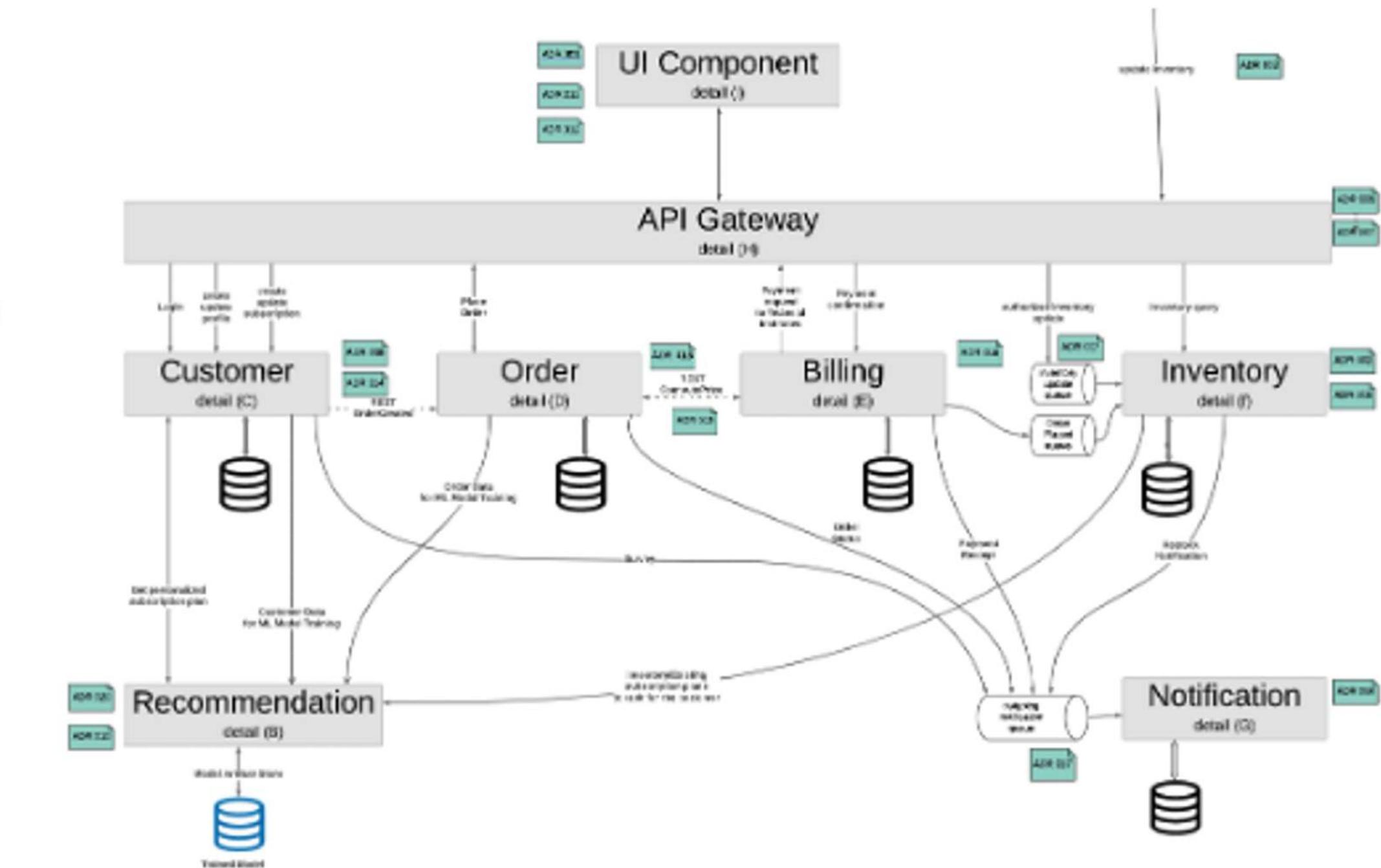
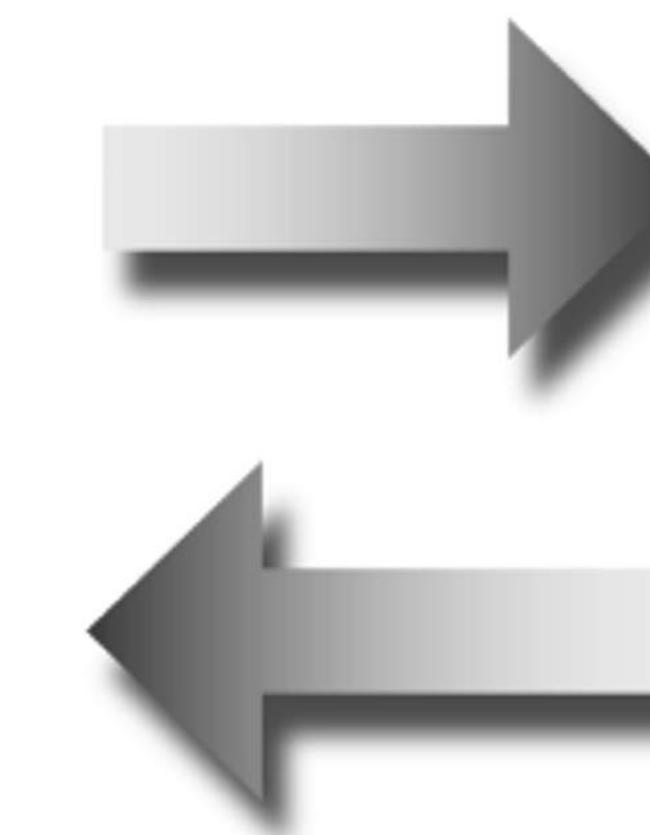
Feasibility

Agility

Availability

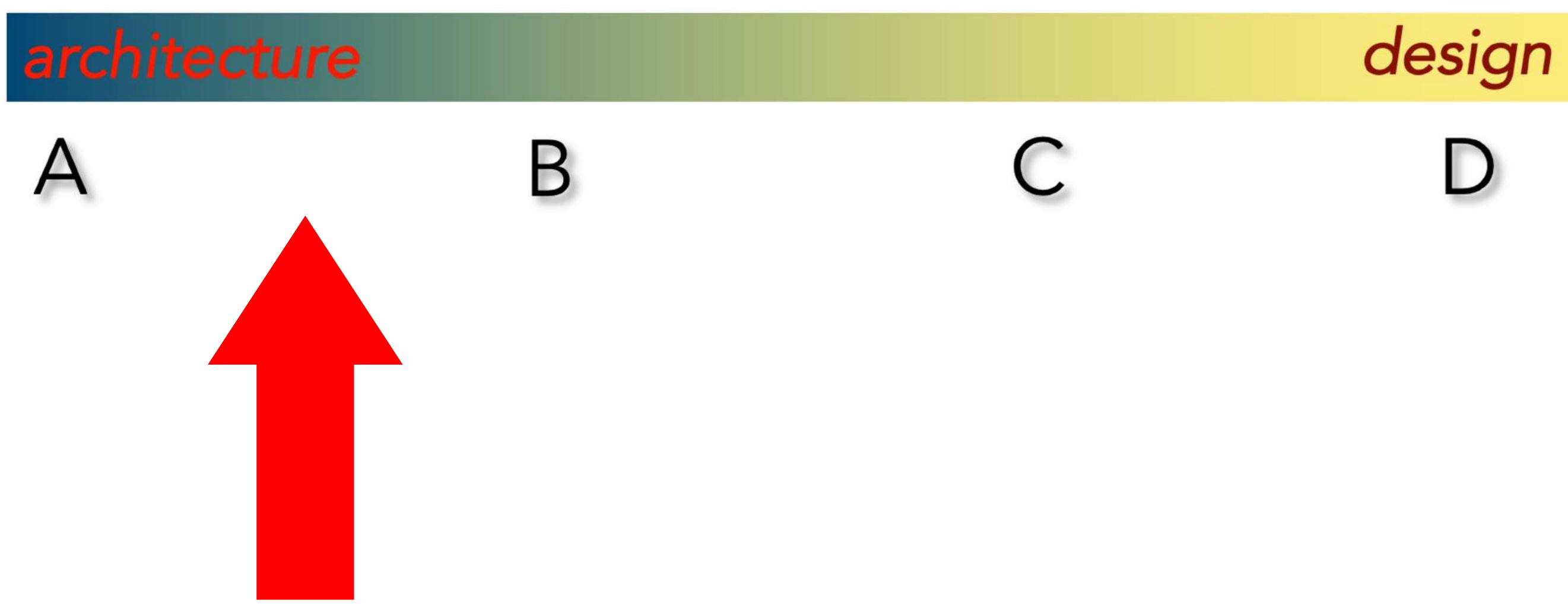
Security

Scalability



# PRO TIP

Properly  
justify your  
architecture  
decisions

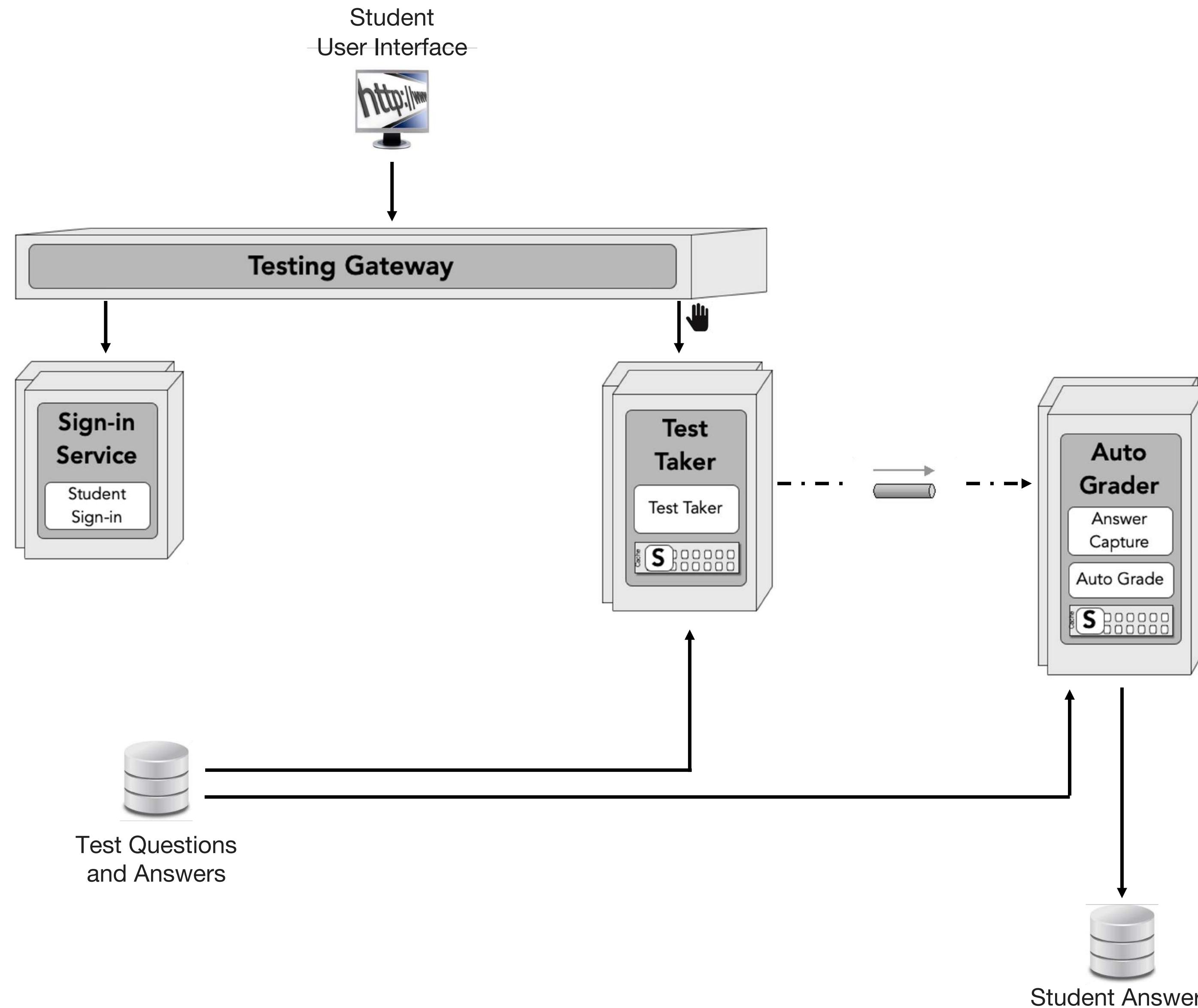


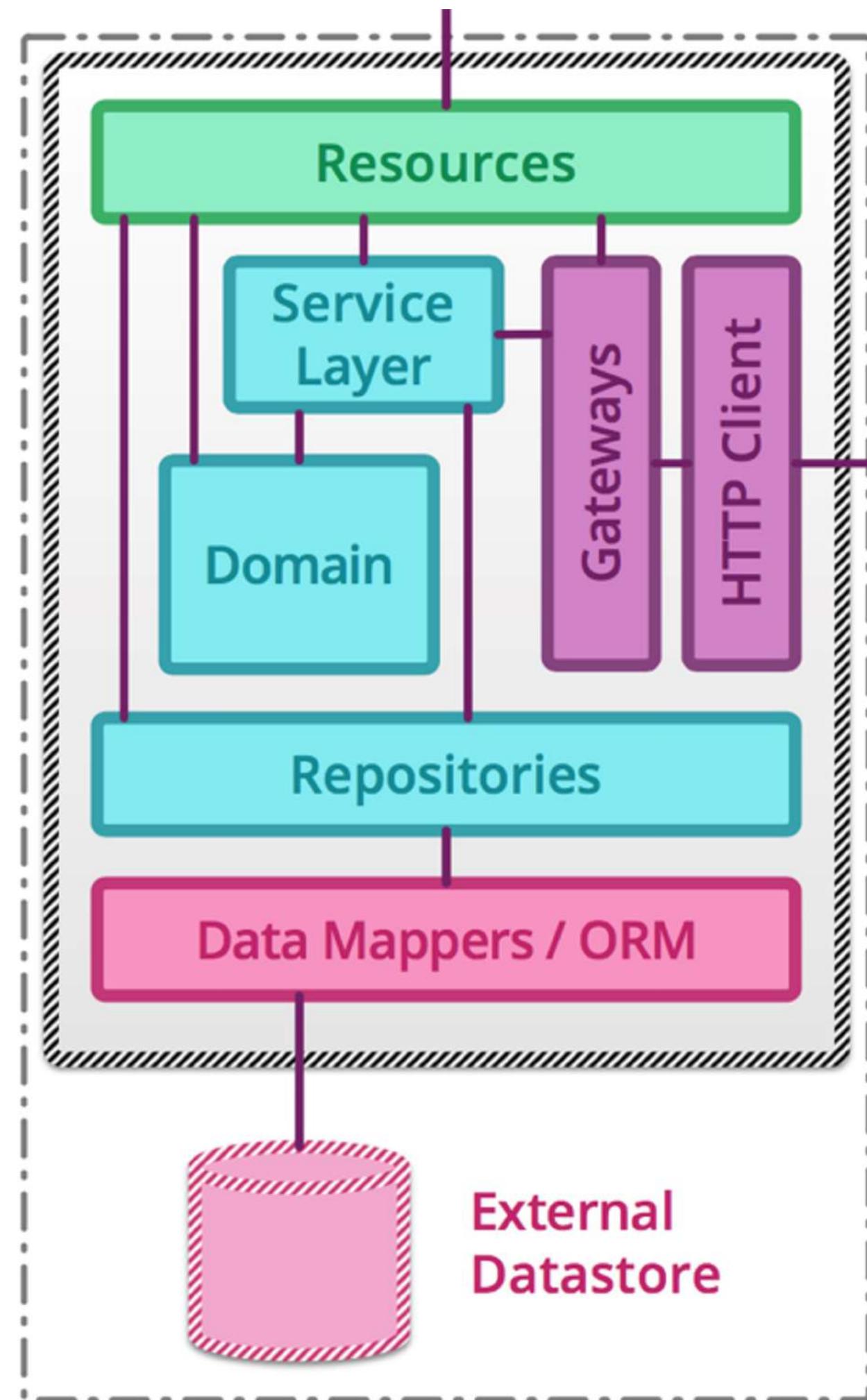
Date...../...../.....

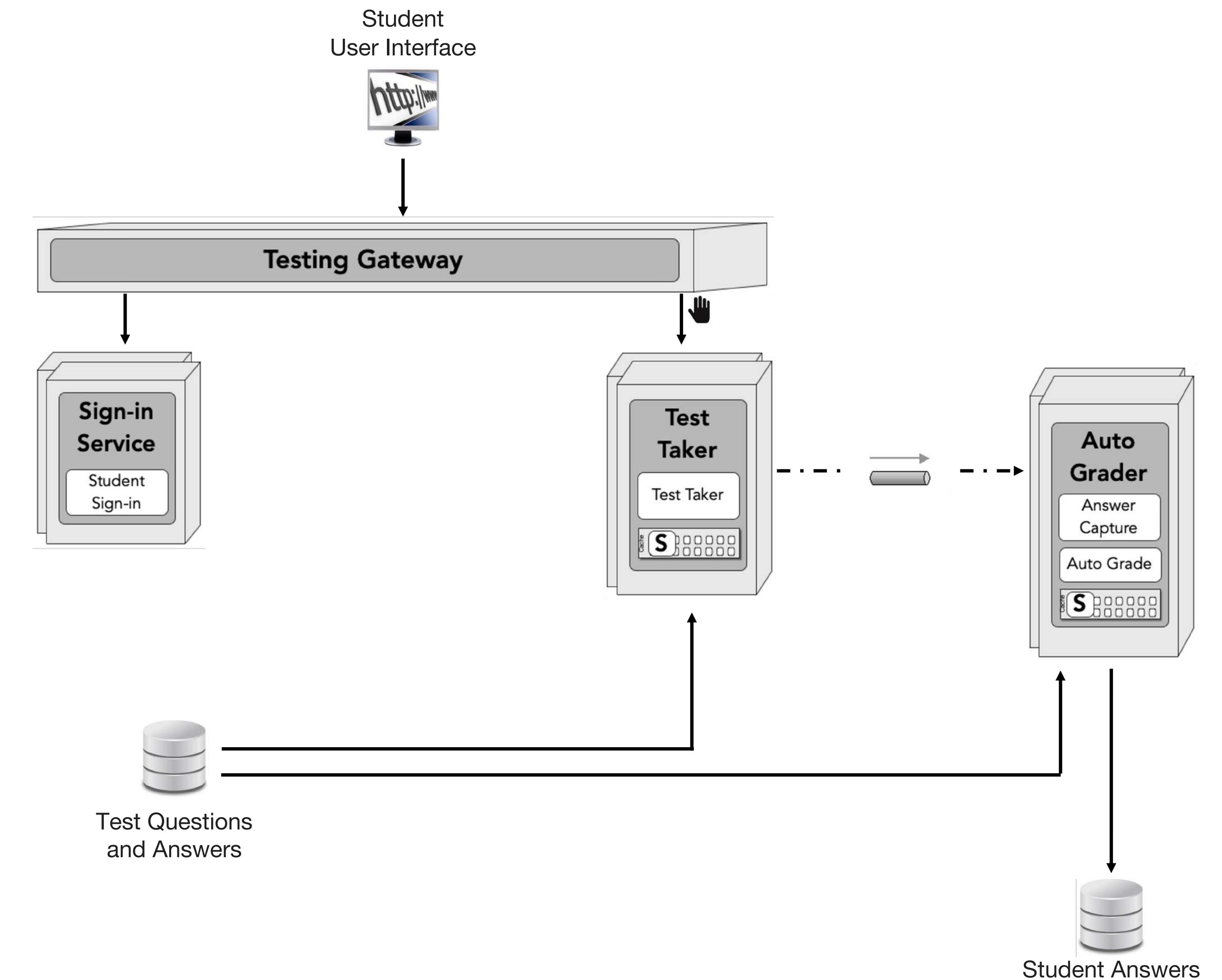
- # Title
- 
- 
- ## Context
- ...
- 
- ## Decision
- ...
- 
- ## Consequences
- ...
- 
- ## Tradeoffs
- ...
-

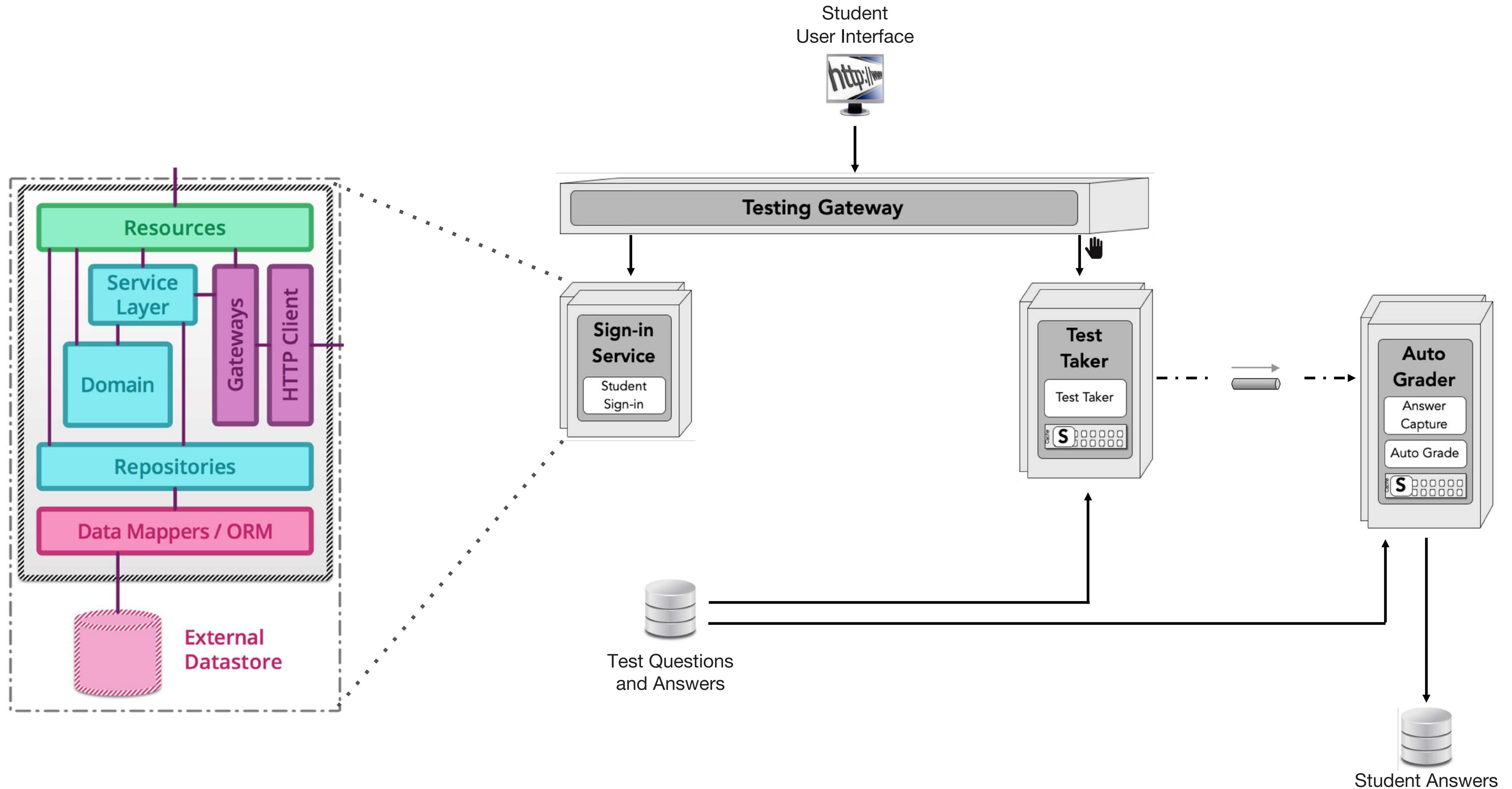
# PRO TIP

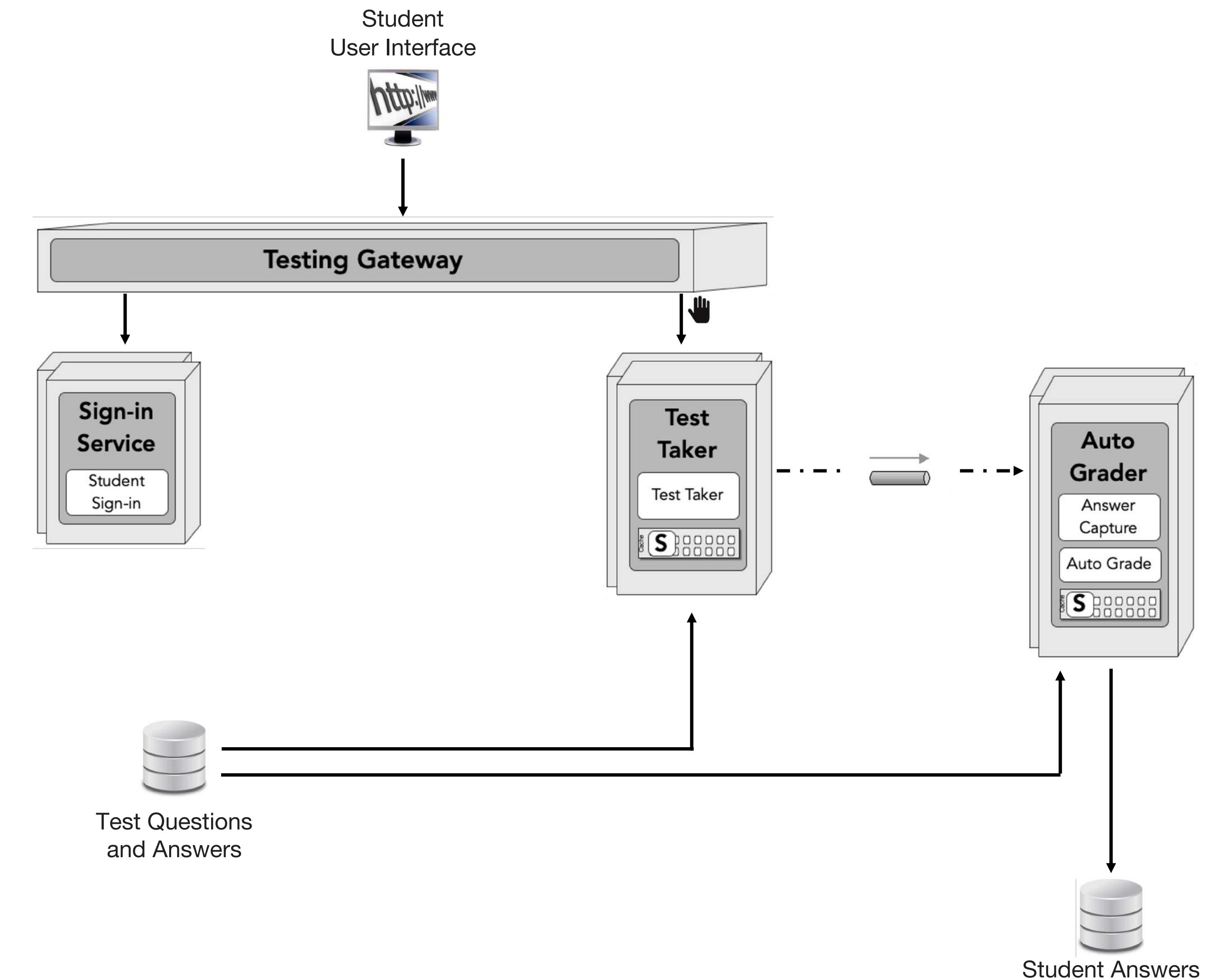
## representational consistency

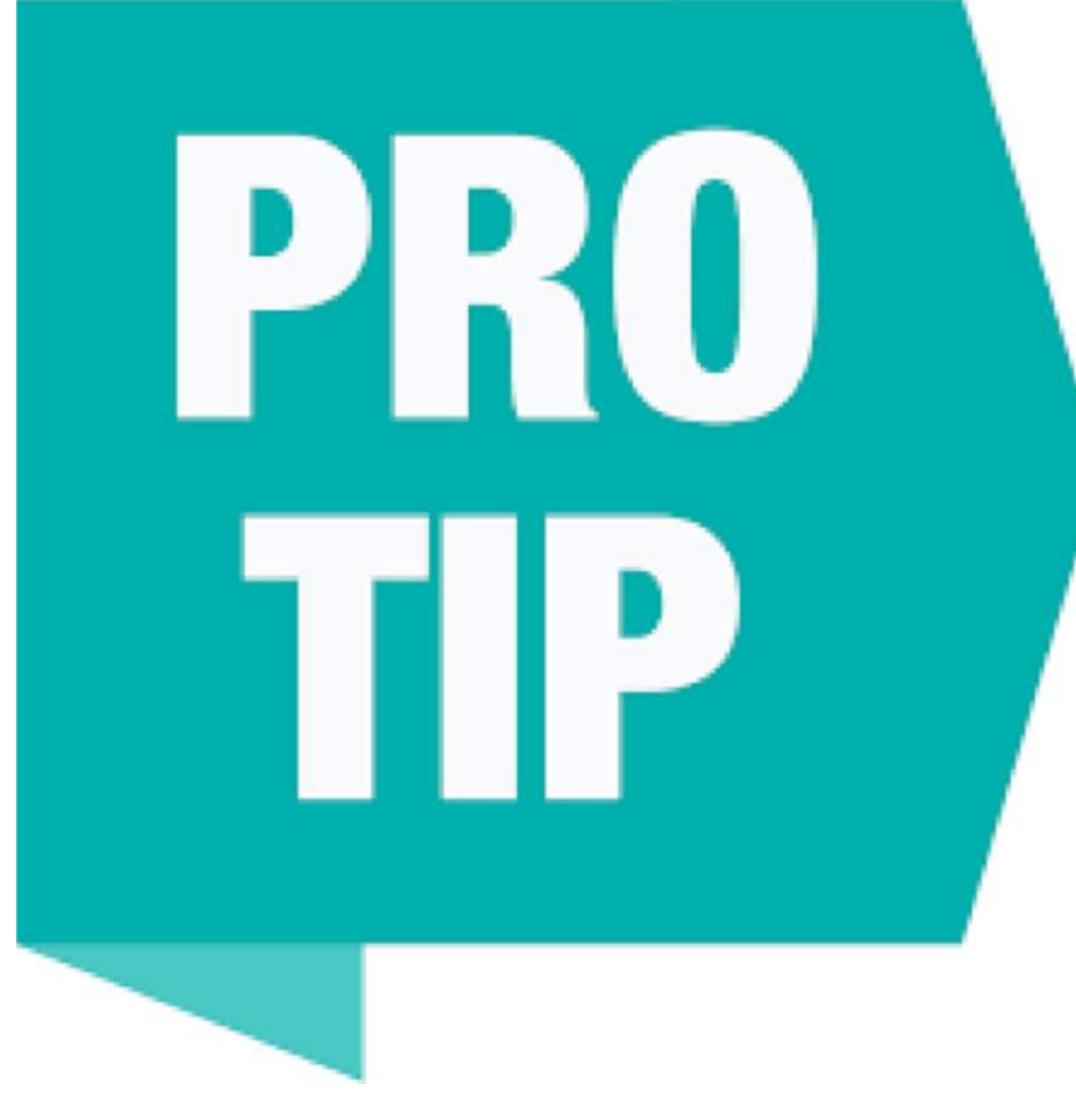






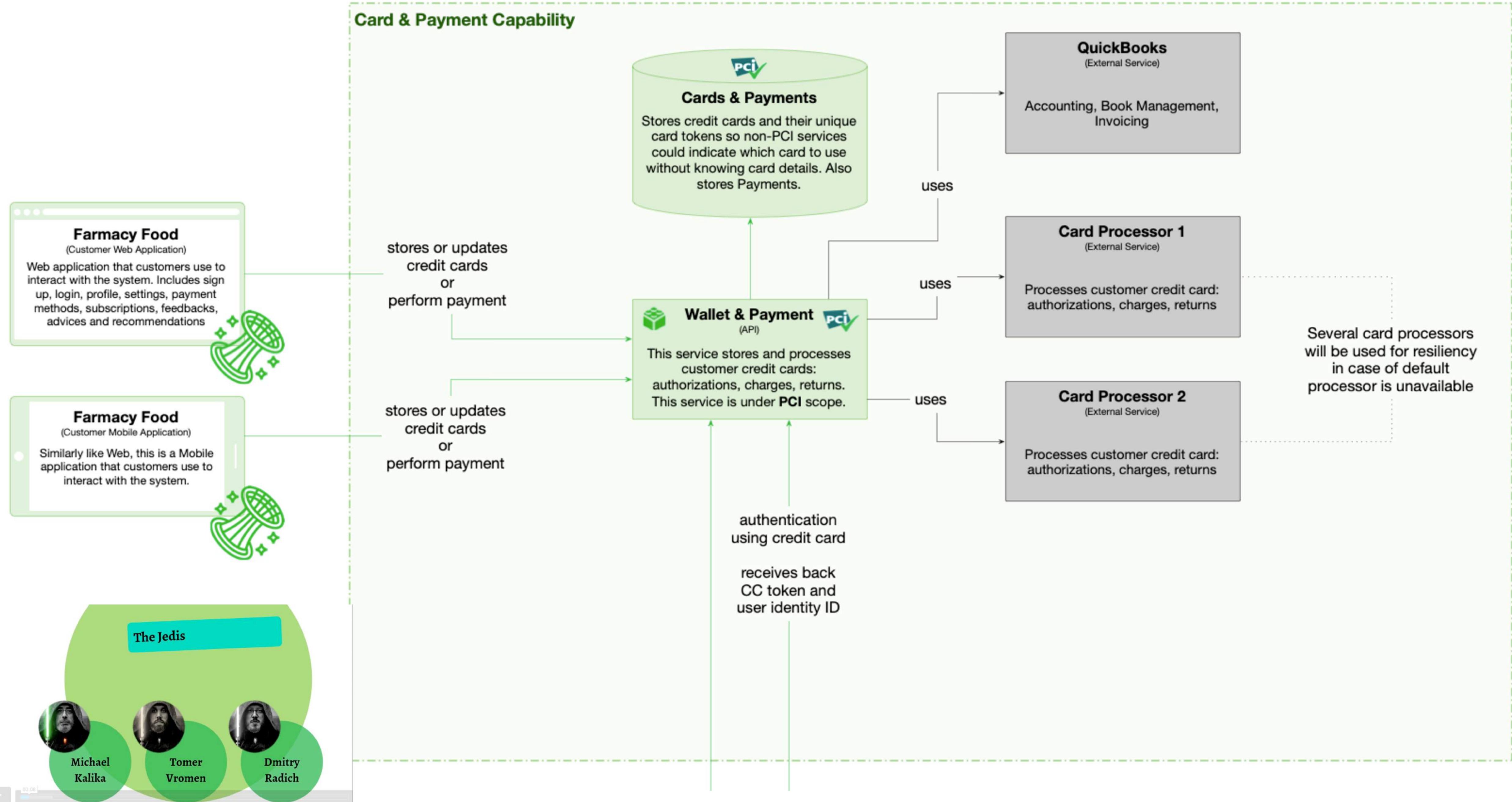


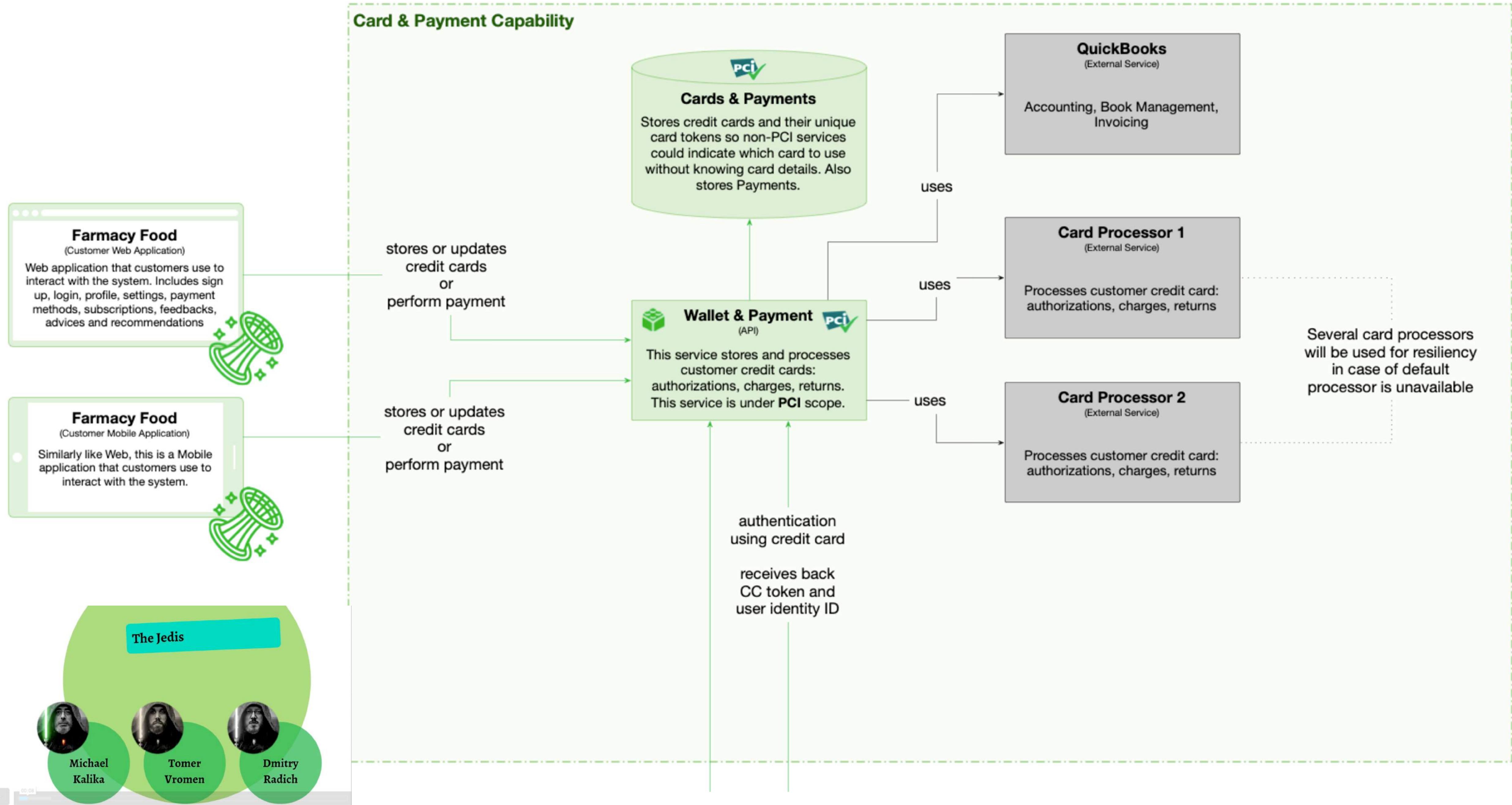


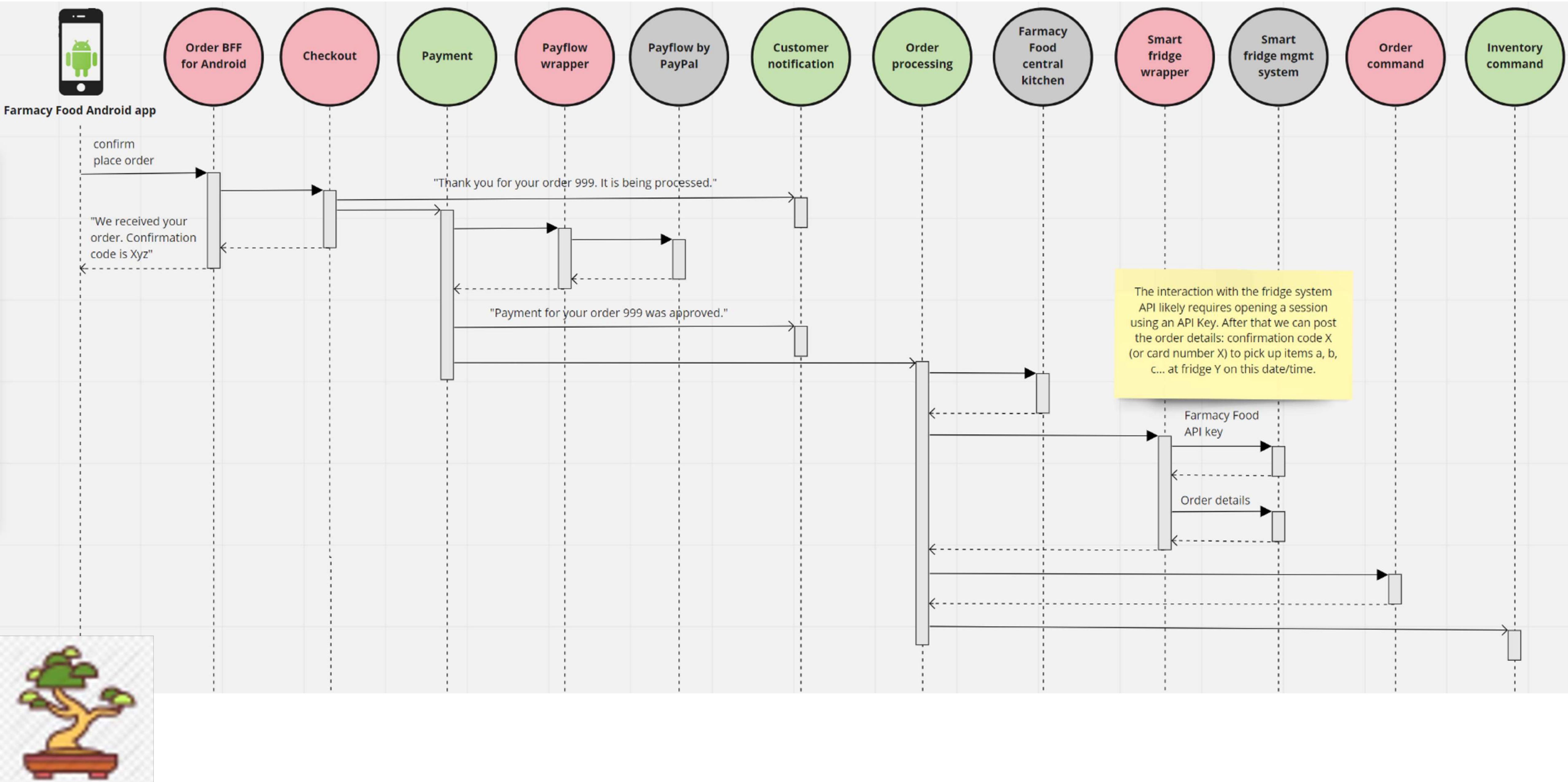


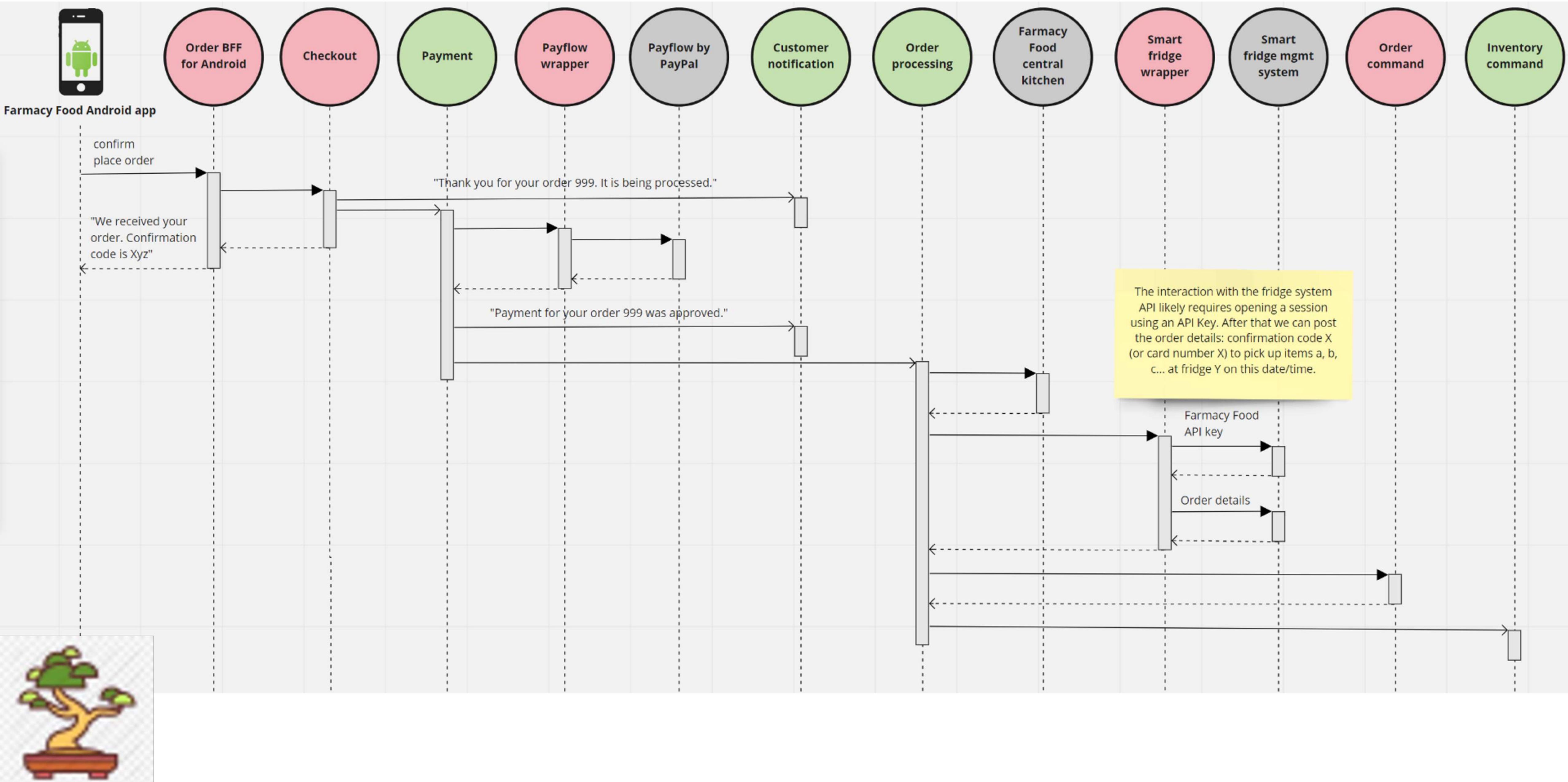
**PRO  
TIP**

# Architecture Diagram Types

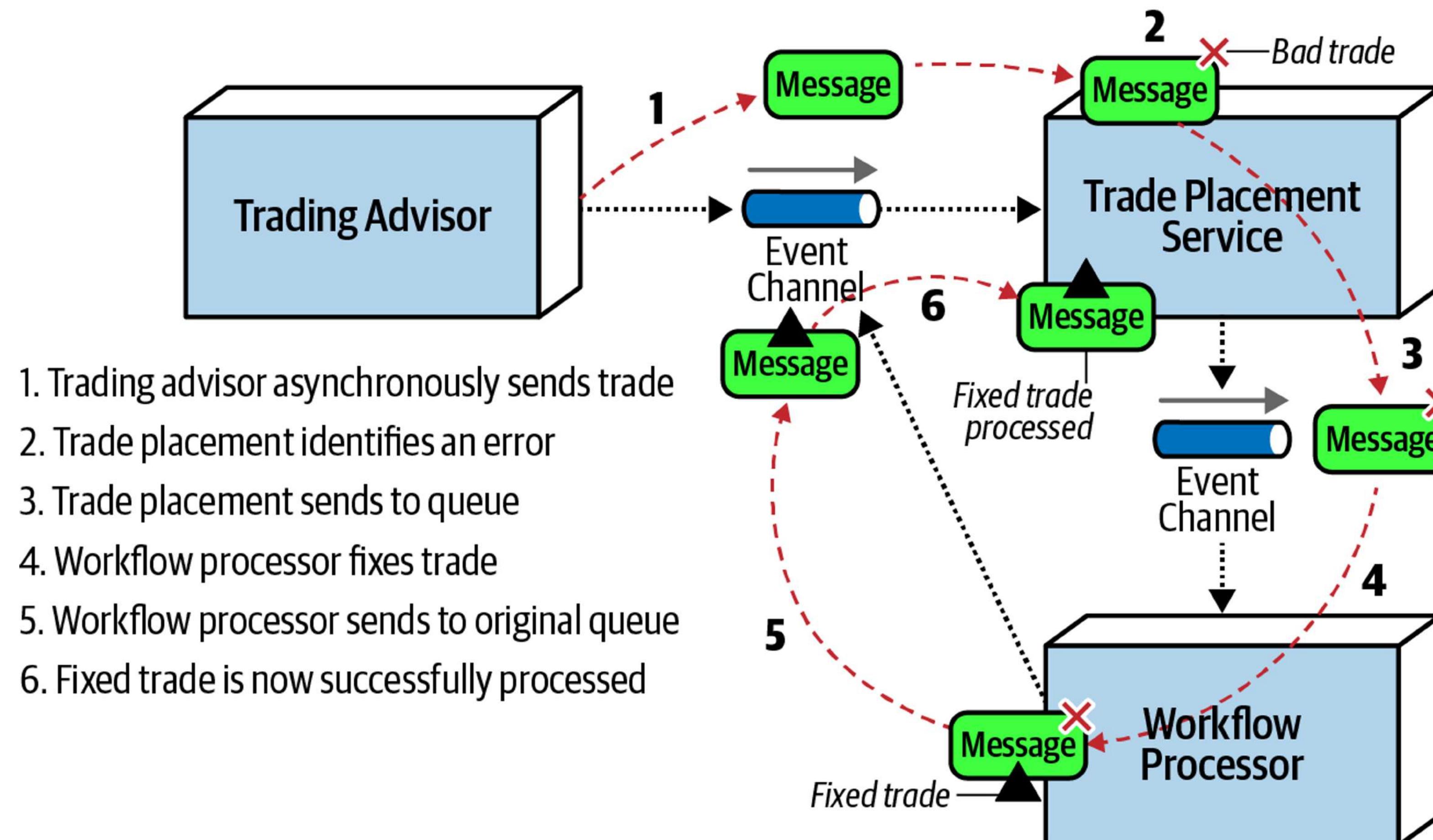


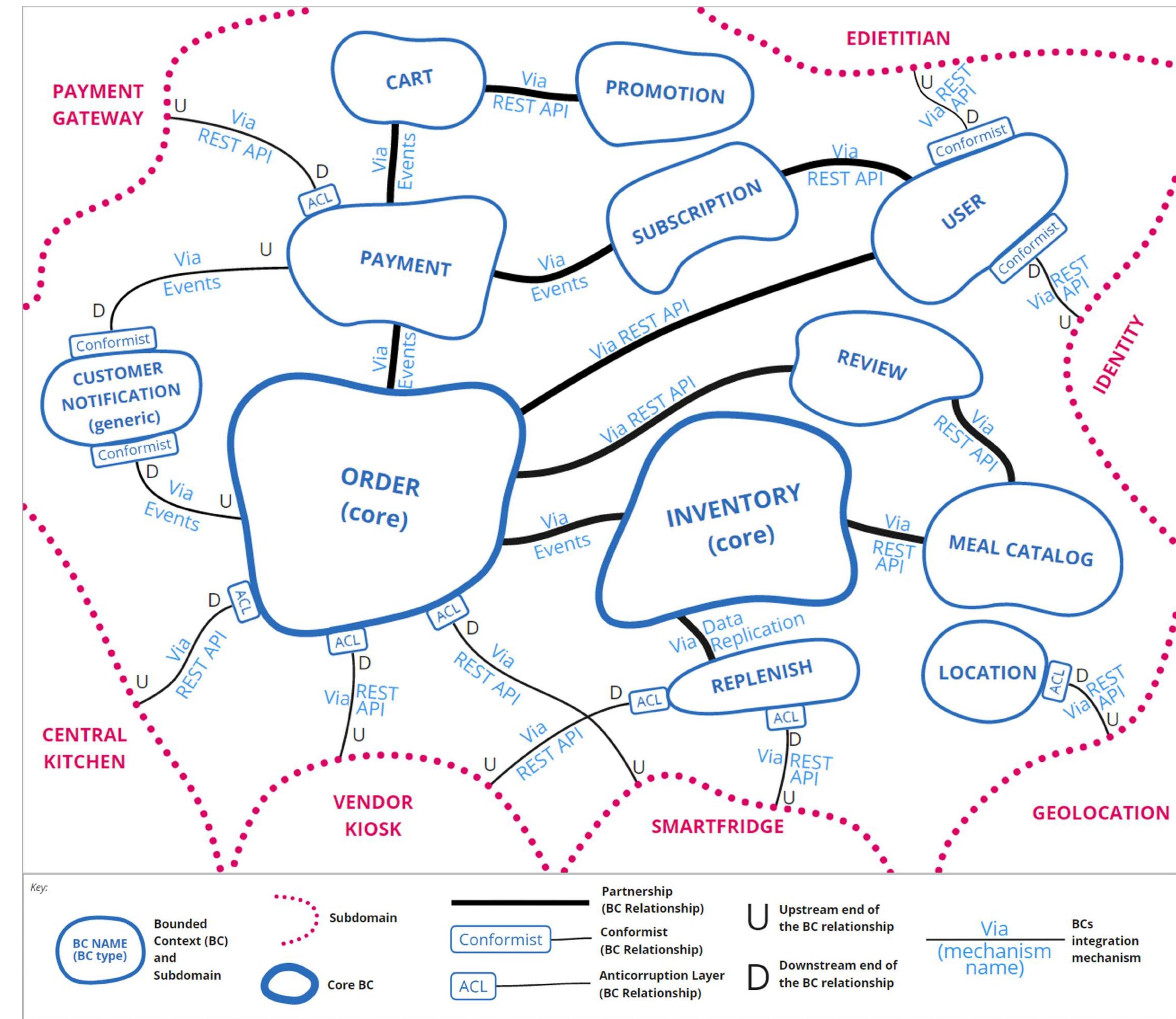






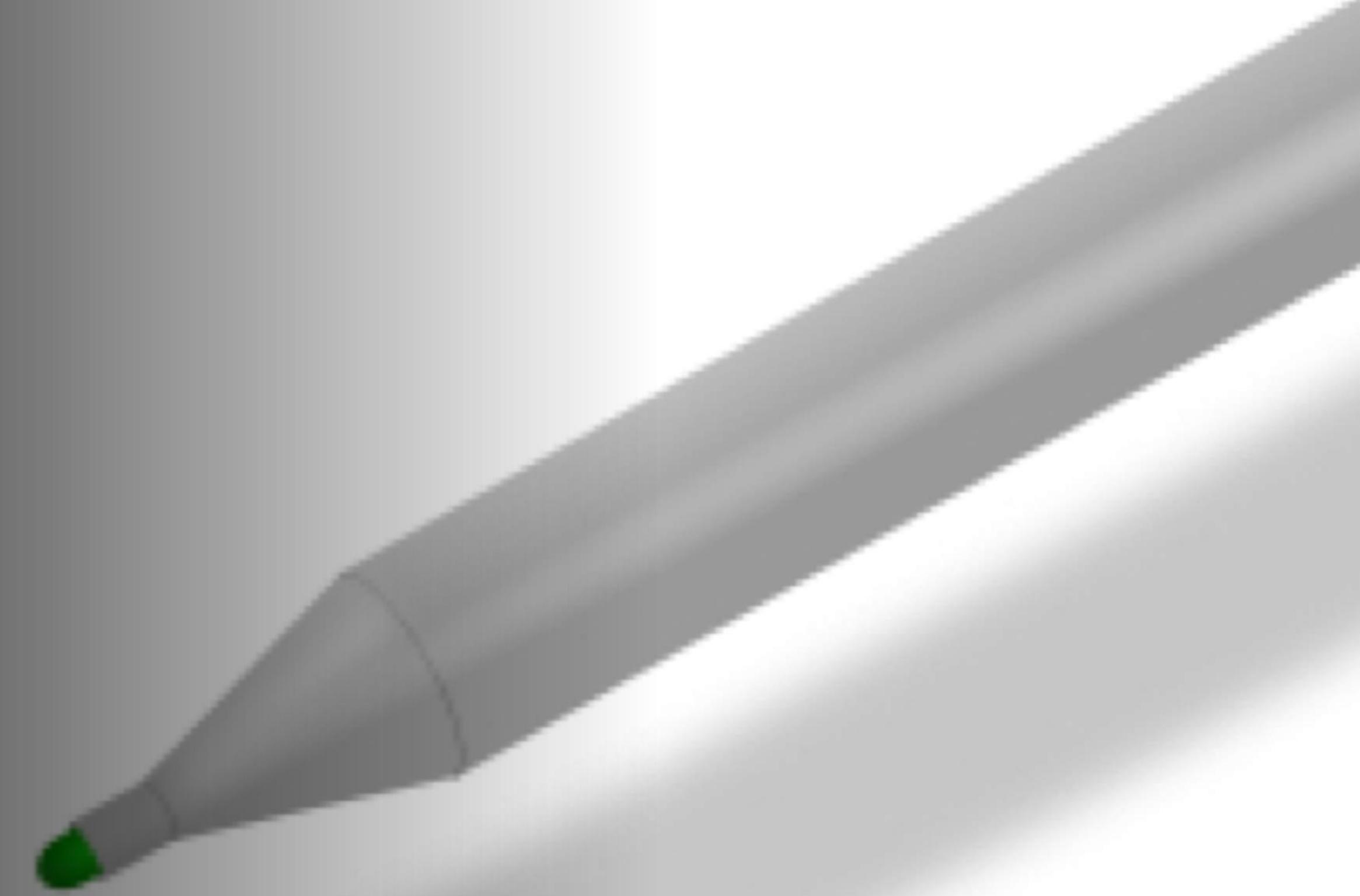
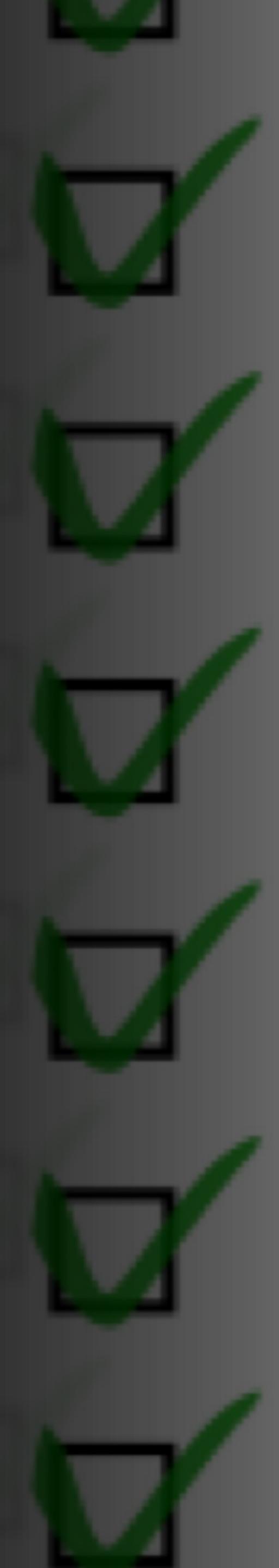
# structure + serial numbering





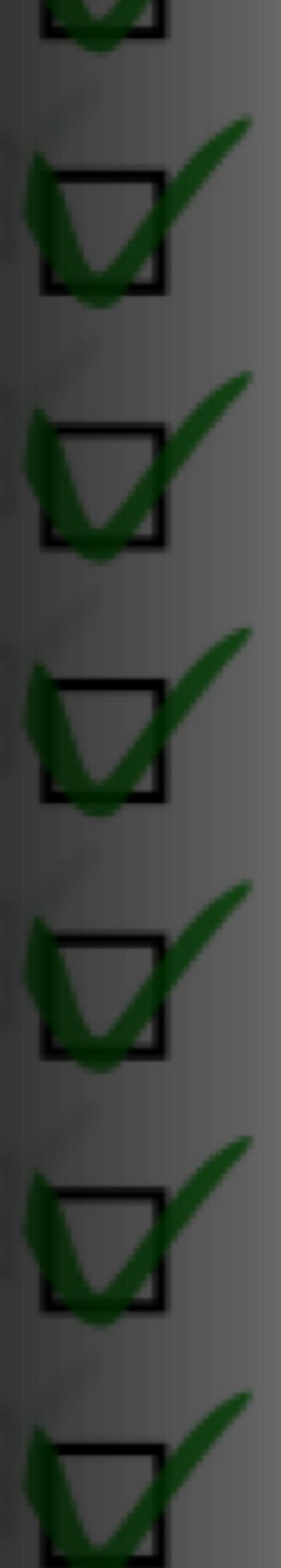
# Judges Criteria

---



# Clarity of narrative, organization, and supporting documentation

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# Judges Criteria

**Clarity** of narrative, organization, supporting documentation

**Clarity** (noun):

- the quality of being **coherent** and **intelligible**.
- the quality of **transparency** or **purity**.

# Judges Criteria

Clarity of narrative, organization, supporting documentation

**Architecture is Trust Building**

*Can I trust your thinking process?*

# Judges Criteria

Clarity - narrative, organization, supporting documentation

**There is no right answer - just your recommendation**

- You are **making a case for your idea.**
- **Show Me** (Be Missouri). How did you arrived at the conclusion? Help me be in the room. What cognitive steps did you take?
- **What reasons support your conclusions?**
- **What else did you consider?** Why did you not choose it?  
(Discernment!)
- **What don't you know?** You are guessing. Embrace the uncertainty.  
How will you learn?

# Judges Criteria

Clarity - narrative, organization, supporting documentation

**<whispers>**

I'd love at least one artifact that isn't a template.

**</whispers>**

# Judges Criteria

Clarity - narrative, organization, supporting documentation

## Your artifacts are a knowledge system

- **Architecture is a landscape.** Help me not get lost in it. Guide me towards understanding.
- Your landing page is an **entry point**. Ideally, I can find the relevant information from there. (Think executive summary.)
- **Create relationships** between your artifacts. Build conceptual integrity into your architecture.
  - Fred Brooks says that “*conceptual integrity is the most important consideration for software system design.*”

# Judges Criteria

Clarity - narrative, organization, supporting documentation

## Create Relationships

- **Use layers:** Higher level information can link “down” to more details.
- **Use links:** interrelated information can link across artifacts.
- **CHEAT TIP:** Use a markdown tool designed for this.

# Judges Criteria

Clarity - narrative, organization, supporting documentation

## Why?

- Keep the WHY connected to the WHAT and the HOW.
- The Second Law of Software Architecture: WHY is more important than HOW. – *Fundamentals of Software Architecture* by Neal Ford and Mark Richards
  - *Why do you need performance? Will people die if it's slow?*
- Interrelate the **business** context with the technology context (use linking)

# Judges Criteria

Clarity - narrative, organization, supporting documentation

## Define

- Link to the glossary for anything that might be interpreted in multiple ways by multiple people.
- Or anything that justifies your decisions.

# Judges Criteria

## Clarity - narrative, organization, supporting documentation

### ***MonitorMe* requirements**

---

Upon receiving the [requirements](#) from the stakeholders, our team proceeded to analyze and distill the information provided. This involved a thorough examination and refinement process to extract the essential elements and key details. By conducting this requirements distillation, we aimed to ensure a clear understanding of the project scope and objectives, enabling us to proceed with the development process effectively and efficiently. We came up with the [business overview](#) and [distilled requirements](#). Frankly speaking, all these requirements can be covered by the four main data flows:

- Collecting data from sensors and visualizing them on the nurse's station.
- Alerting the medical staff on both mobile devices and the nurse's station when anomalies are detected based on defined and easily extendable rules.
- Browsing the patient's vital signs (maximum 24 hours).
- Sending the snapshot to *MyMedicalData*.

[Exploring components](#)

# Judges Criteria

## Clarity - narrative, organization, supporting documentation

### Vitals Monitoring System

Software running on the physical devices connected to patient. This system reads the patient vitals through the sensors on the device and sync the data to a centralized system for further monitoring.

### *Concurrency*

MonitorMe will be receiving a lot of data for every vital sign from the patients. It is crucial that incoming data gets processed simultaneously so alerts can be sent in the quickest time possible when required to enable fast response times

#### Requirements:

- analyze each patient's vital signs
- Issue alert a medical professional
- Trend or threshold (+ device failure)
- More vital sign monitoring devices

# Judges Criteria

## Clarity - narrative, organization, supporting documentation

VPN to the external systems

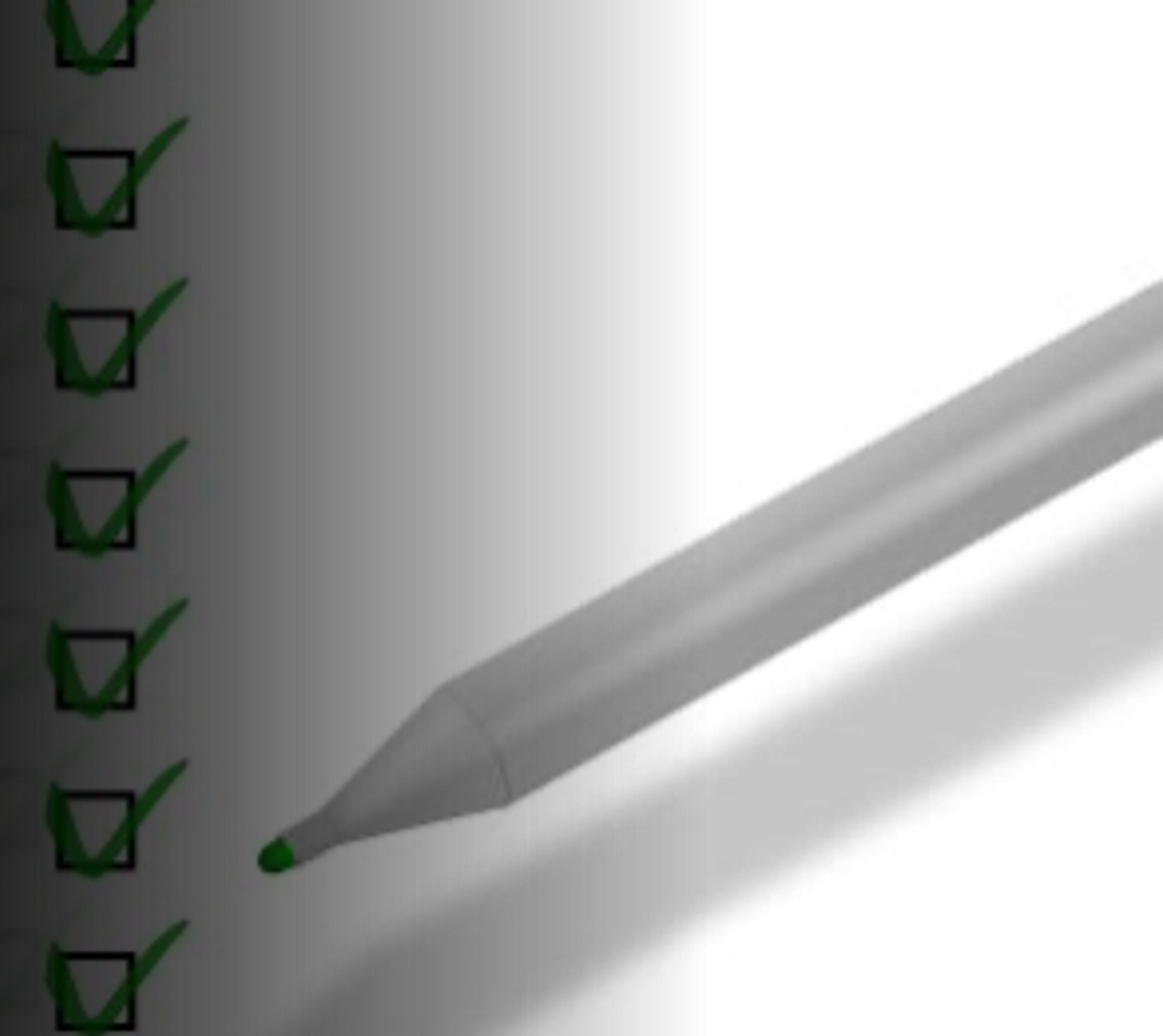
To decide in further steps whether establishing VPN for access to the MedicalData is worth considering for enhanced security and privacy. On this stage, it doesn't play significant role and this decision can be taken later.

Integration with MonitorThem

The integration with MonitorThem is not specified by stakeholders. The next step should clarify the point of integration, but it shouldn't change the architecture at all

# Identification of supporting architecture characteristics

---



# Judges Criteria

## Supporting architecture characteristics

System/Project: MonitorMe  
 Architect/Team: BluzBrothers

Domain: Hospital  
 Date: 2024/02/17

Candidate Architecture Characteristics		
performance	data integrity	deployability
responsiveness	data consistency	testability
availability	adaptability	abstraction
fault tolerance	extensibility	workflow
scalability	interoperability	configurability
elasticity	concurrency	recoverability
others: _____		
<small>a denotes characteristics that are related; some systems                      b only need one of these, other systems may need both</small>		

**Top 3 Driving Characteristics**

Performance  
 Security  
 Availability  
 Evolvability  
 Elasticity  
 Fault-tolerance  
 Configurability

**Implicit Characteristics**

feasibility (cost/time)  
security  
maintainability  
observability

**Others Considered**

Instructions

- Identify no more than 7 driving characteristics.
- Pick the top 3 characteristics (in any order).
- Implicit characteristics can become driving characteristics if they are *critical* concerns.
- Add additional characteristics identified that weren't deemed as important as the list of 7 to the *Others Considered* list.

### Architecture Characteristics Worksheet

System/Project: MonitorMe Domain: \_\_\_\_\_  
 Architect/Team: Team Low-Code Date: 14/02/2024

Candidate Architecture Characteristics		
performance	data integrity	deployability
responsiveness	data consistency	testability
availability	adaptability	abstraction
fault tolerance	extensibility	workflow
scalability	interoperability	configurability
elasticity	concurrency	recoverability
others: _____		

**Top 3 Driving Characteristics**

performance  
 responsiveness  
 concurrency  
 availability  
 evolvability  
 security  
 data integrity

**Implicit Characteristics**

feasibility (cost/time)  
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**Others Considered**

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- Add additional characteristics identified that weren't deemed as important as the list of 7 to the *Others Considered* list.

a denotes characteristics that are related; some systems  
 b only need one of these, other systems may need both

# Judges Criteria

## Supporting architecture characteristics

### Selected Characteristics

Top 3	Characteristics	Description
2	Performance	<p>Medical professionals can't always be physically at a patients bed and will get informed in case of any anomalies detected for a patient.</p> <p>As this is a time critical thing and data needs to be visible as quickly as possible performance is one of the important characteristics for the system.</p>
	Scalability	<p>The system load is easy to forecast due to the defined maximum devices and patients per nurse station.</p> <p>However the system needs to be capable of handling additional load, when extending the range of available viral sign devices.</p> <p>It's also required to replicate this setup multiple in different hospitals.</p>
1	Availability	<p>The systems needs to have a high level vor availability due to the fact it monitors patients.</p> <p>An outage of critical components would put lives of the patients at risk.</p>
	Flexibility	<p>The overall system should be easy to be extended or adapted. Eventually different technology preferences are set when expanding overseas.</p> <p>This flexibility shall be provided however it's not the most important characteristic.</p>
	Fault tolerance	<p>Fault tolerance is a critical factor for the system as it needs to function also on outages. This covered by implementing redundancy within critical components and pays into the Availability characteristics</p>
	Workflow	<p>The application needs to have the ability to make decisions for anomaly detection and notification which we consider with this characteristic.</p>
3	Agility	<p>One of the most important business requirements is the ability to quickly adapt to new learnings or to extend the system by new vital sign devices which get developed within the industry.</p> <p>The system needs to be able to handle these frequent learnings StayHealthy Inc. will encounter.</p>
	Interoperability	<p>Event that the system is limited to some external systems, medical vital devices need to be replaced easily</p>

### Non-functional requirements

1. Availability The system should be designed to ensure high availability, meaning it should be accessible and usable by medical professionals at all times. This can be achieved through redundant systems, failover mechanisms, and regular maintenance and monitoring.
2. Reliability The system must be highly reliable, with minimal downtime or errors. This can be achieved through rigorous testing, quality assurance processes, and regular updates and maintenance. For example, while one sensor stops working, it should not impact other data collection. We should do multi samples for single report, so to make sure each individual measure error does not impact the accuracy, e.g. the Oxygen level is required to report every 5 seconds, but inside of each sensor device, we will implement the measurement of >10 times per seconds, this could even to be configurable by the healthcare professionals.
3. Performance and elasticity The system should be designed to handle a large volume of data traffic from users while maintaining fast response times and low latency. This can be achieved through: efficient message/data queue, architecture design, optimized database design, and appropriate hardware specifications.
4. Scalability The system should be able to scale up or down based on demand, allowing it to accommodate an increasing number of patients and data sources over time. This can be achieved by structuring between 'nurse station' and 'MonitorMe', to make the flexibility for 'hospitals' or care centers to deploy with light weight or heavy weight.
5. Security Given the sensitive nature of the data, the system must ensure high levels of security to protect patient data from unauthorized access or breaches.

# Judges Criteria

## Supporting architecture characteristics

Driving characteristics	Justification
<i>Concurrency</i>	<p>MonitorMe will be receiving a lot of data for every vital sign from the patients. It is crucial that incoming data gets processed simultaneously so alerts can be sent in the quickest time possible when required to enable fast response times</p> <p>Requirements:</p> <ul style="list-style-type: none"> <li>analyze each patient's vital signs</li> <li>Issue alert a medical professional</li> <li>Trend or threshold (+ device failure)</li> <li>More vital sign monitoring devices</li> </ul>
<i>Availability</i>	<p>Patients need to be monitored 24/7 and if problems arise MonitorMe must be able to act. Therefore, the system needs to be always available and working</p> <p>Requirements:</p> <ul style="list-style-type: none"> <li>Store all vital sign reading for past 24 hr</li> <li>View history, filter on time + vital sign</li> <li>Has to be available 24/7</li> </ul>
<i>Data Integrity</i>	<p>Data loss can be disastrous, especially if that data would trigger any alerts if it were to be analyzed. Data Integrity must be maintained to ensure correct data analysis</p> <p>Requirements:</p> <ul style="list-style-type: none"> <li>Store all vital sign reading for past 24 hr</li> <li>View history, filter on time + vital sign</li> </ul>

### Selected Architecture Characteristics

Top 3	Characteristic	Source
Y	Interoperability/Integration	Integration of patient's vital sign devices with MonitorMe (analyzing streaming data), and with MyMedicalData.
	Data Integrity	Vital sign data analyzed and recorded through MonitorMe must be as accurate as possible as the human lives are at stake.
	Scalability/Elasticity	StayHealthy, Inc. is looking towards adding more vital sign monitoring devices for MonitorMe in the future.
Y	[Real-Time] Performance	Vital signs data is send to consolidated monitoring screen with an average response time of 1 second or less.
Y	High Availability	System needs to be available all the times as the medical professional need to monitor patients vitals and take decision based on them.
	Deployability	We are proposing a micro service architecture with a service for each device ,being able to deploy the whole system seemlessly is important.

### Implicit Architecture Characteristics

The following are a bedrock of architecture characteristics. They may not affect the structure but will feed into the overall architecture.

- Usability
- Security, authentication and authorization
- Maintainability
- Simplicity or observability?

Note that Configurability was considered for patients.

# Judges Criteria

Supporting architecture characteristics

Think about

# Judges Criteria

Supporting architecture characteristics

Think about

***mapping characteristics***

to requirements

# Judges Criteria

Supporting architecture characteristics

Think about

***mapping characteristics***

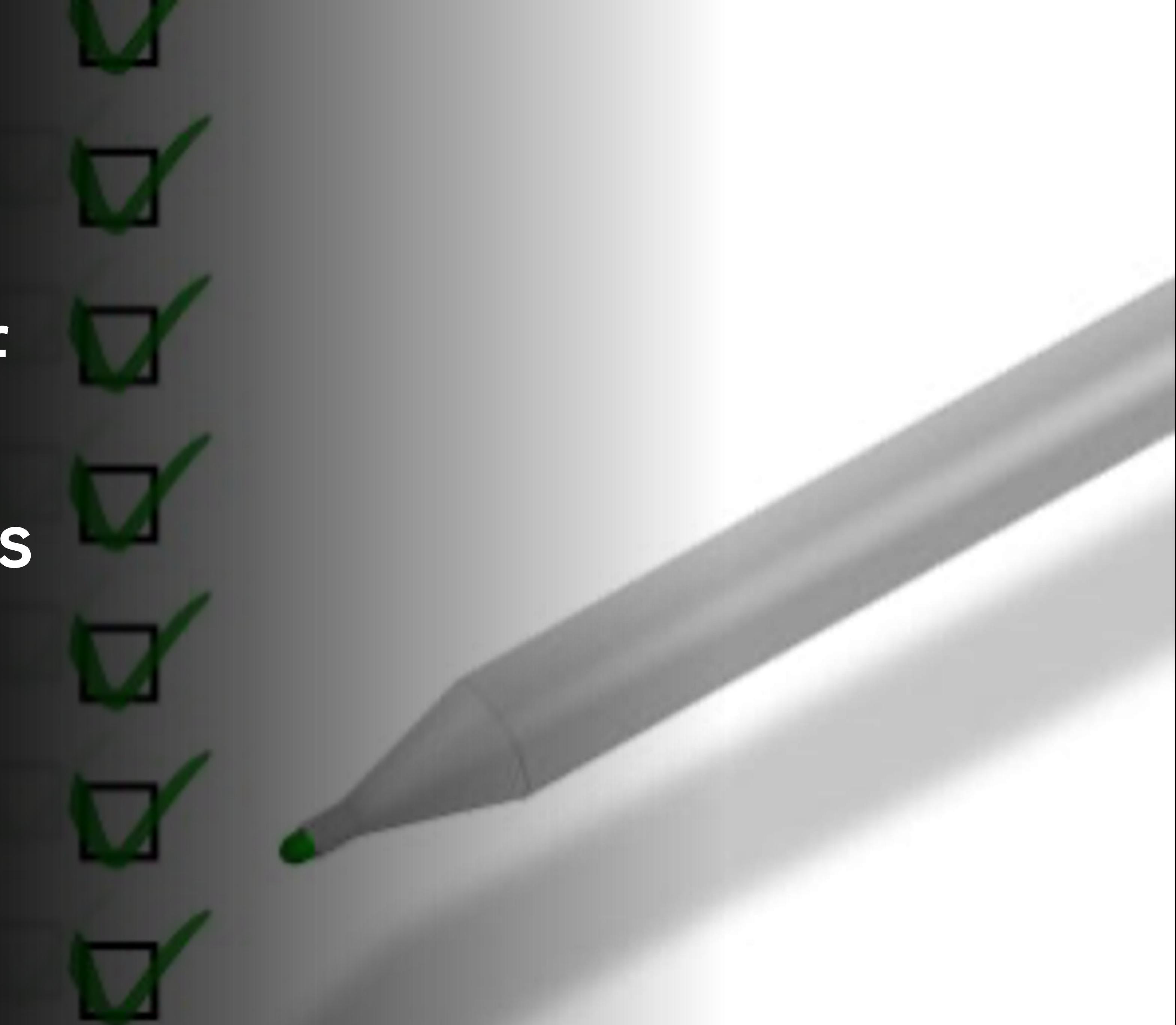
to requirements

&

***referencing characteristics***

# Understanding of the requirements and completeness of solution

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# Original requirements are the keys.



- Documented original requirements as is.
- Extracted real business needs.
- Read between the lines, write it down, repeat.

# Capturing the fundamentals



- Narrative and architecture that captures and targets fundamental themes of the solution.
- A clear mapping and understanding of the original and deduced scope, goals and expectations to the solution.
- Clear capture of the key technical challenges and how your architecture addresses them.

# Demonstrating a clear distillation of the problem



Identifies foundational assumptions & implications



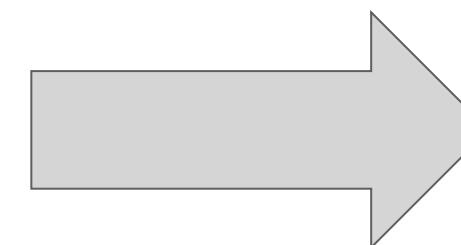
Connects requirements to architecture characteristics



Outlines and targets fundamental functional and technical challenges

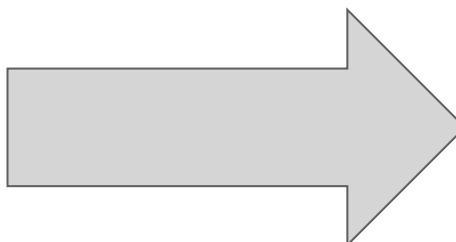
# A detailed view of the moving parts

A clear illustration of how architecture solved the customer problem (addressed Business Need)



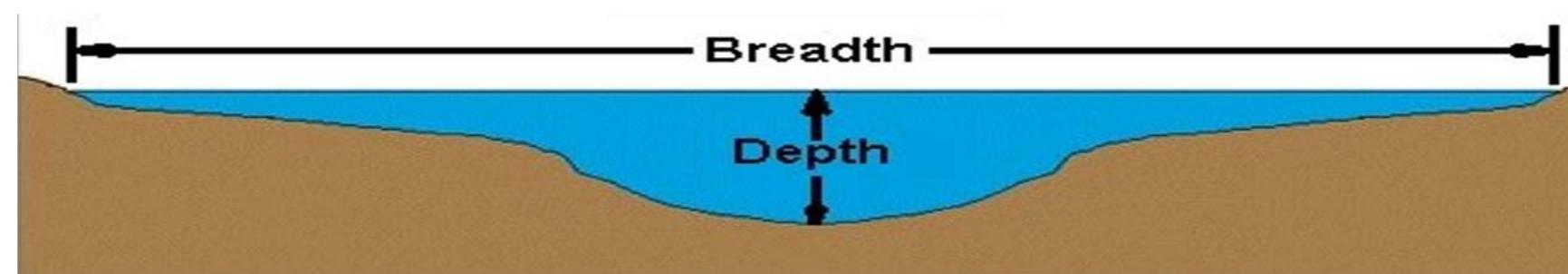
- Logical view of the architecture
- Sequence diagrams
- Flow of the end-to-end experience

Highlights of the **Why** along with the **What**



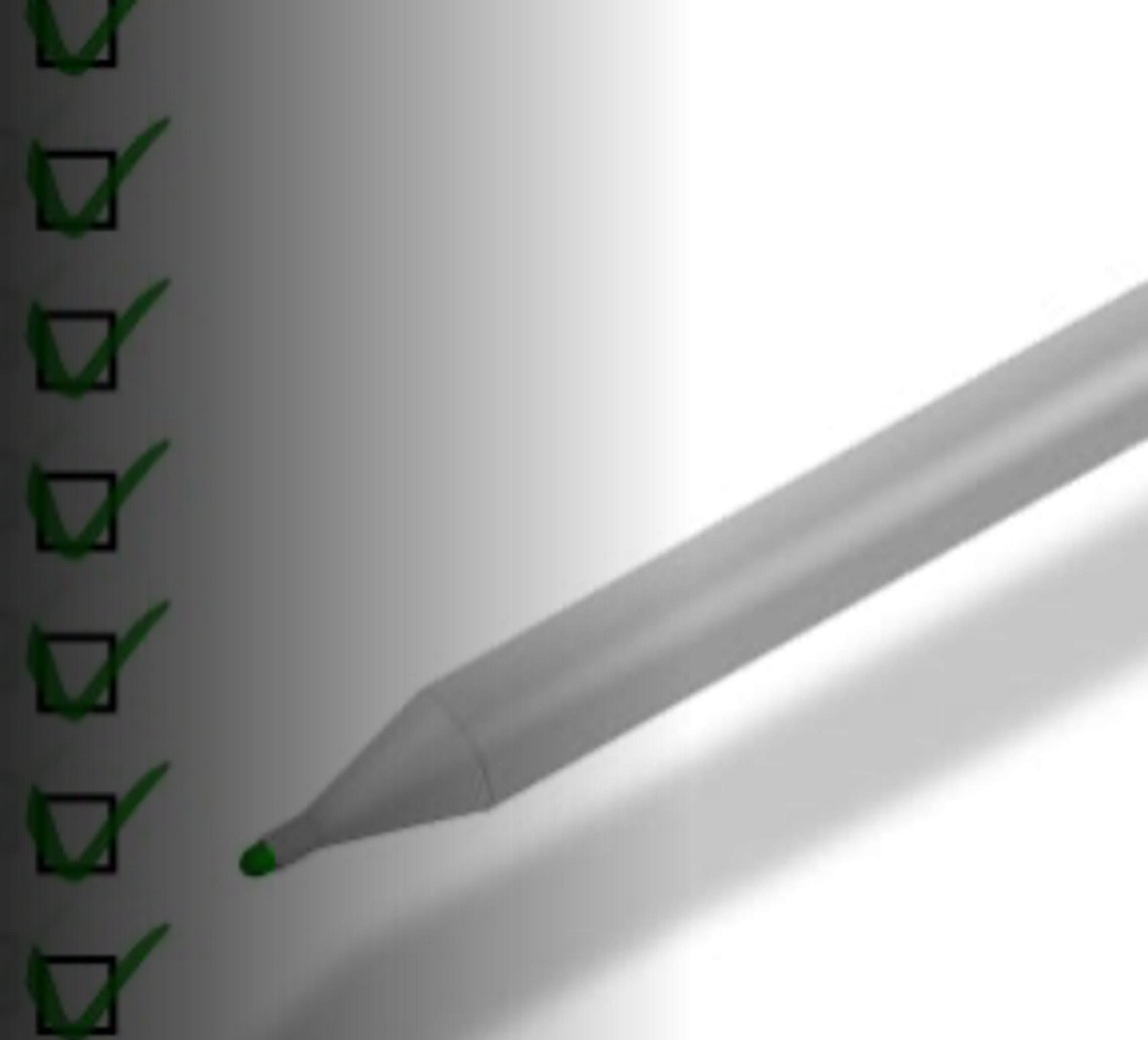
- Factors influenced your architecture choices
- Key drivers that shaped your strategy and approach
- Tension points that are addressed by your solution

Favor breadth over depth



# Diagrams – types, level of detail, completeness

---



# Judges Criteria

diagrams - types, level of detail, completeness



“The goal of a diagram is to convey a clear and shared understanding of the architecture”

- Neal  
Ford

# Judges Criteria

diagrams - types, level of detail, completeness

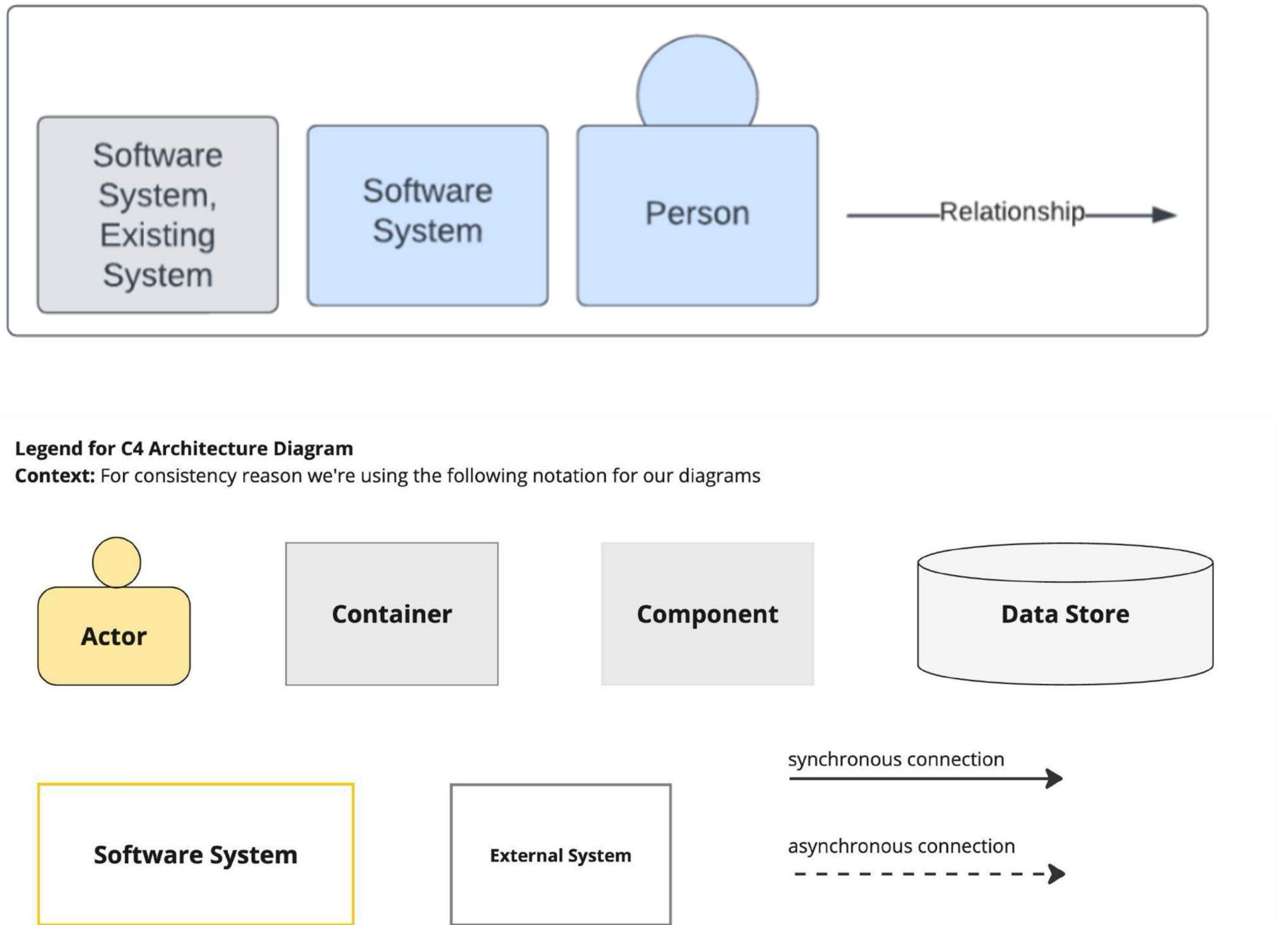


**"Successful communication  
is the art and science of  
sharing or exchanging ideas  
and information,... resulting  
in shared understanding."**

- Jacqui Read

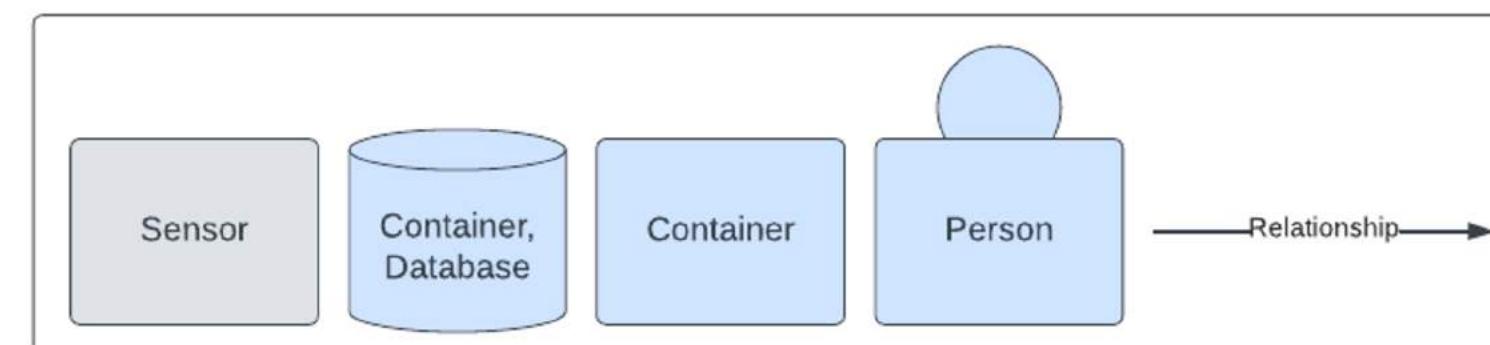
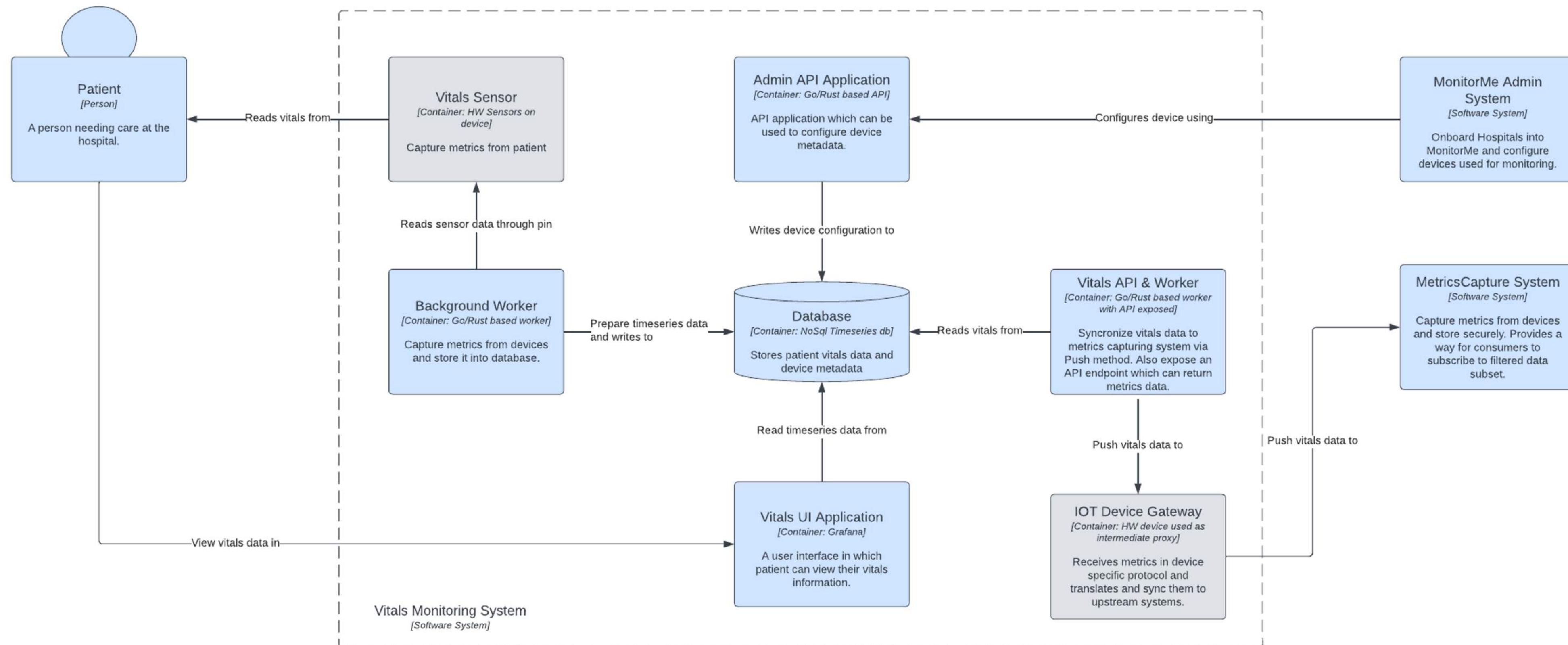
# Judges Criteria

## diagrams - types, level of detail, completeness



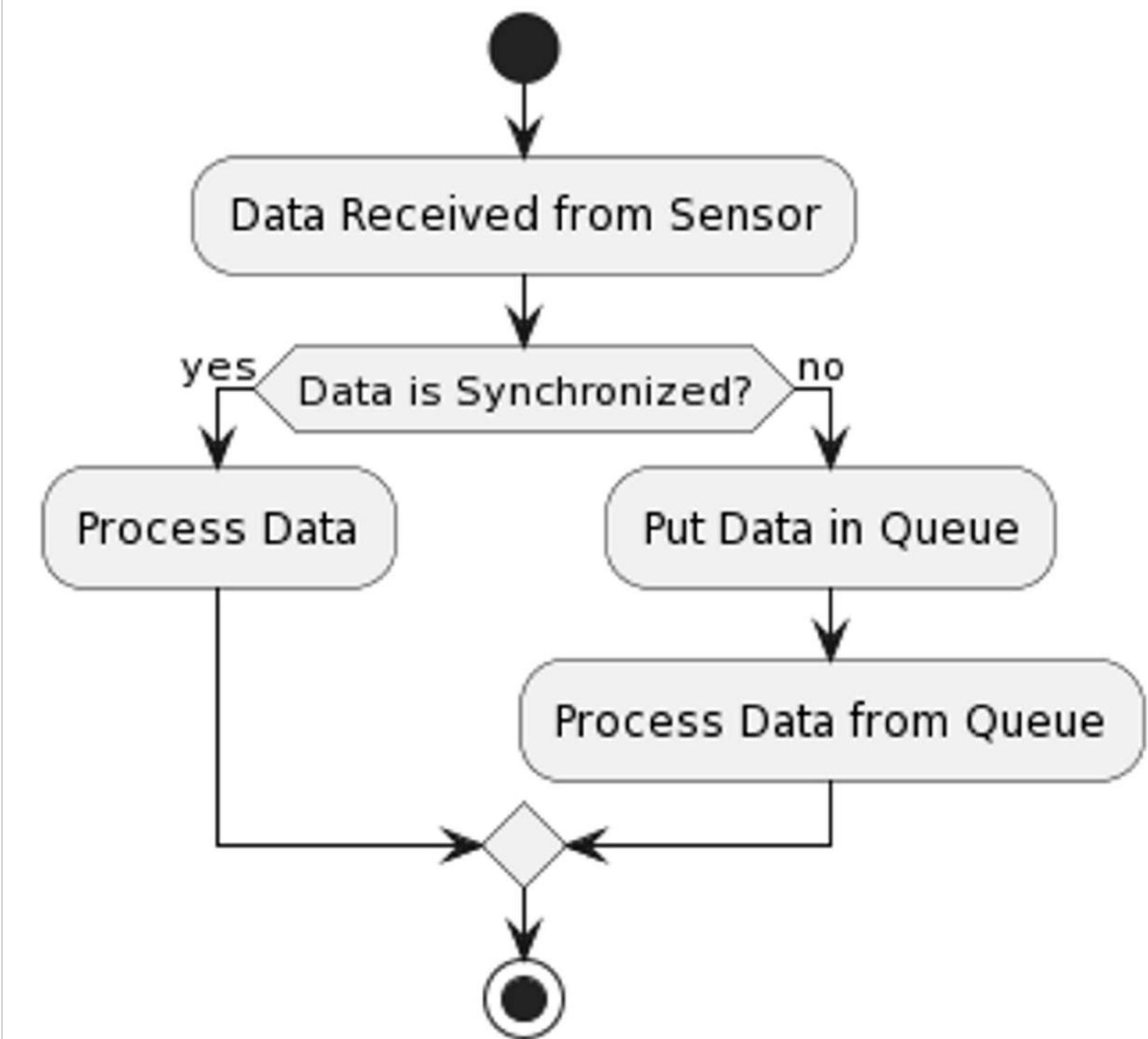
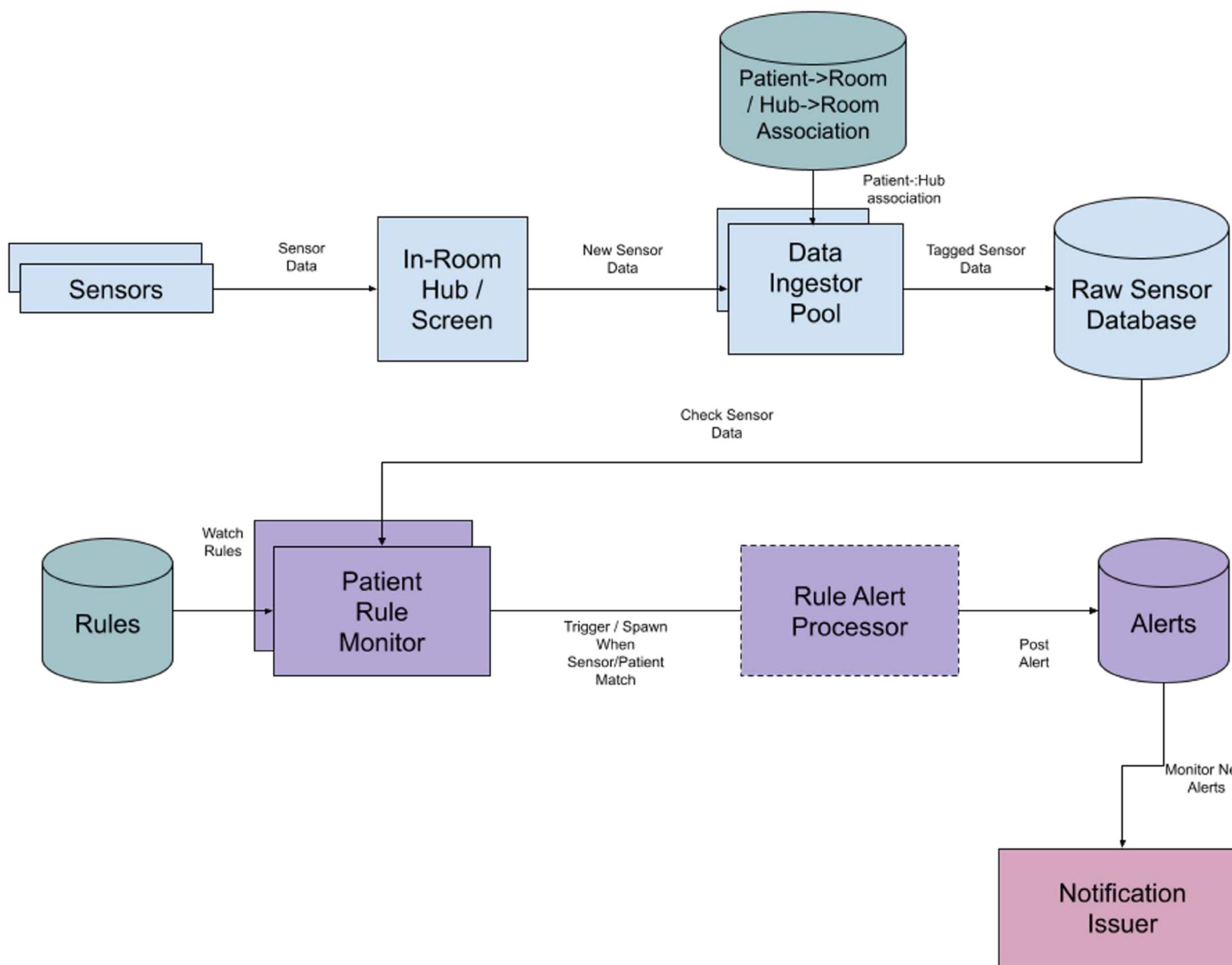
# Judges Criteria

## diagrams - types, level of detail, completeness



# Judges Criteria

diagrams - types, level of detail, completeness



# Judges Criteria

## diagrams - types, level of detail, completeness

### Medical professional journey - receiving alerts



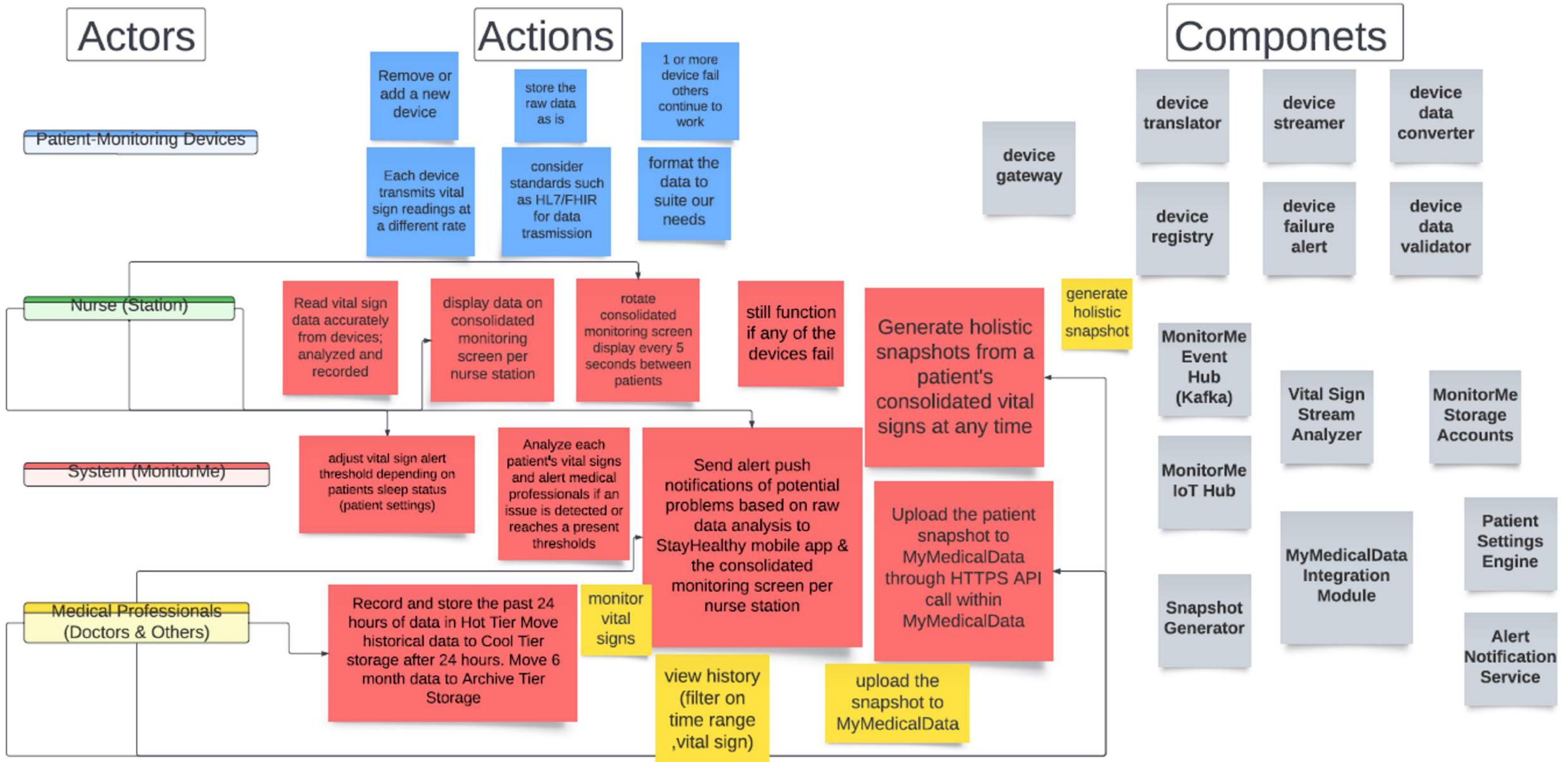
Mary starts her shift at the hospital and logs into the Mobile MonitorMe app.



When a patient's vital signs are out of the norm, MonitorMe sends an alert on the Consolidated Monitoring screen and the MonitorMe mobile app.



Mary will find the patient in his room and attend to him.



# Judges Criteria

## diagrams - types, level of detail, completeness

My patients (8)

- Alex Johnson**  
Floor 1  
Room name 1  
**AWAKE**  
12:15:30
- Olivia Clark**  
Floor 5  
Room name 4  
**ASLEEP**  
12:15:30
- Samantha Miller**  
Floor 2  
Room name 2  
**180 BPM**  
12:15:30
- Mia Garcia**  
Floor 1  
Room name 1  
**AWAKE**  
12:15:30

Home Patients Alarms Settings

Room 113 Bed B

**Alert on Patient 119C**  
Heart Rate below threshold

Patient Name: Robot Friend  
Patient ID: 111110100  
Doctors: Dr. Servo, Dr. Raspberry

Notify Doctor View Patient Acknowledge

Asleep == True

ECG

Heart Rate: 62

Blood pressure: -- Device not connected --

Respiration

Oxygen Level

Body Temperature: 99.0

Blood Sugar: -- Device not connected --

113A 113B 113C 114A 114B 114C 119A 119B 119C 120A 120B 120C 121A 121B 121C 122A 122B 123A 124A

Ethan Davis Room name 3

6	Ava Rodriguez	2	Room name 1
7	Liam Wilson	2	Room name 2
8	Mia Garcia	3	Room name 1
9	Noah Martinez	4	Room name 3
10	Emma Anderson	5	Room name 2
11	John Doe	3	Room name 1
12	Jane Smith	1	Room name 1
13	Michael Johnson	2	Room name 2
14	Emily Brown	1	Room name 3
15	David Wilson	6	Room name 2
16	Sarah Davis	4	Room name 2
17	Robert Taylor	9	Room name 1
18	Jennifer Anderson	7	Room name 3
19	Christopher Martinez	5	Room name 1
20	Amanda Thompson	1	Room name 3

Liam Wilson - Floor 2 - Room name 2

Alarms

- Samantha Miller  
Floor 2  
Room name 2  
180 BPM  
12:15:30
- Liam Wilson  
Floor 2  
Room name 2  
180 BPM  
12:15:30
- Jane Smith  
Floor 1  
Room name 1  
40 C  
12:15:30

EKG 12:15:30

110 BPM Heart Rate 12:15:30

95% Blood Pressure 12:15:30

RESPIRATION 12:15:30

10 BPM Respiration Rate 12:15:30

95% O<sub>2</sub> Oxygen Level 12:15:30

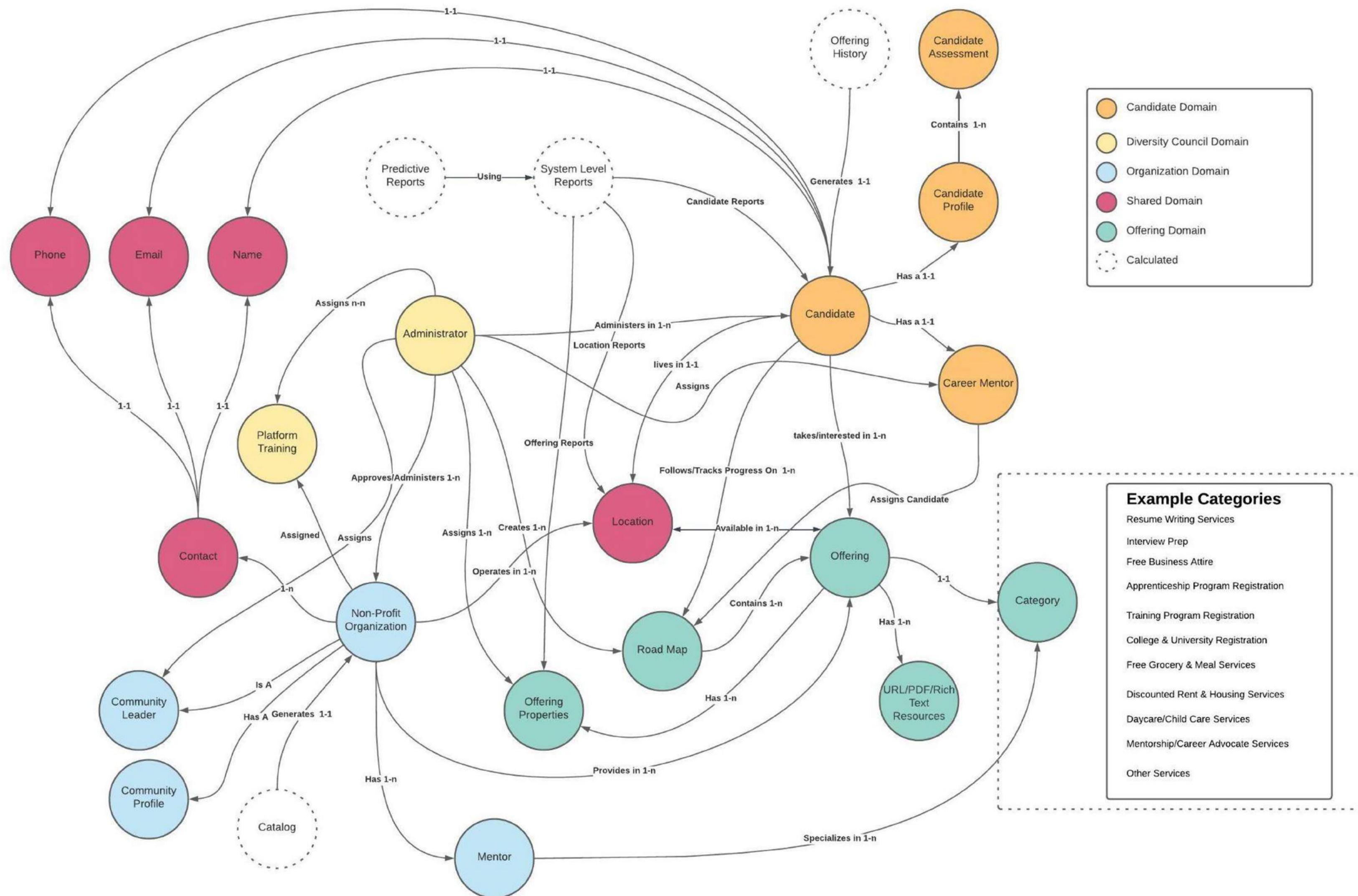
36 C Body Temperature 12:15:30

200 Blood Sugar 12:15:30

ASLEEP Status 12:15:30

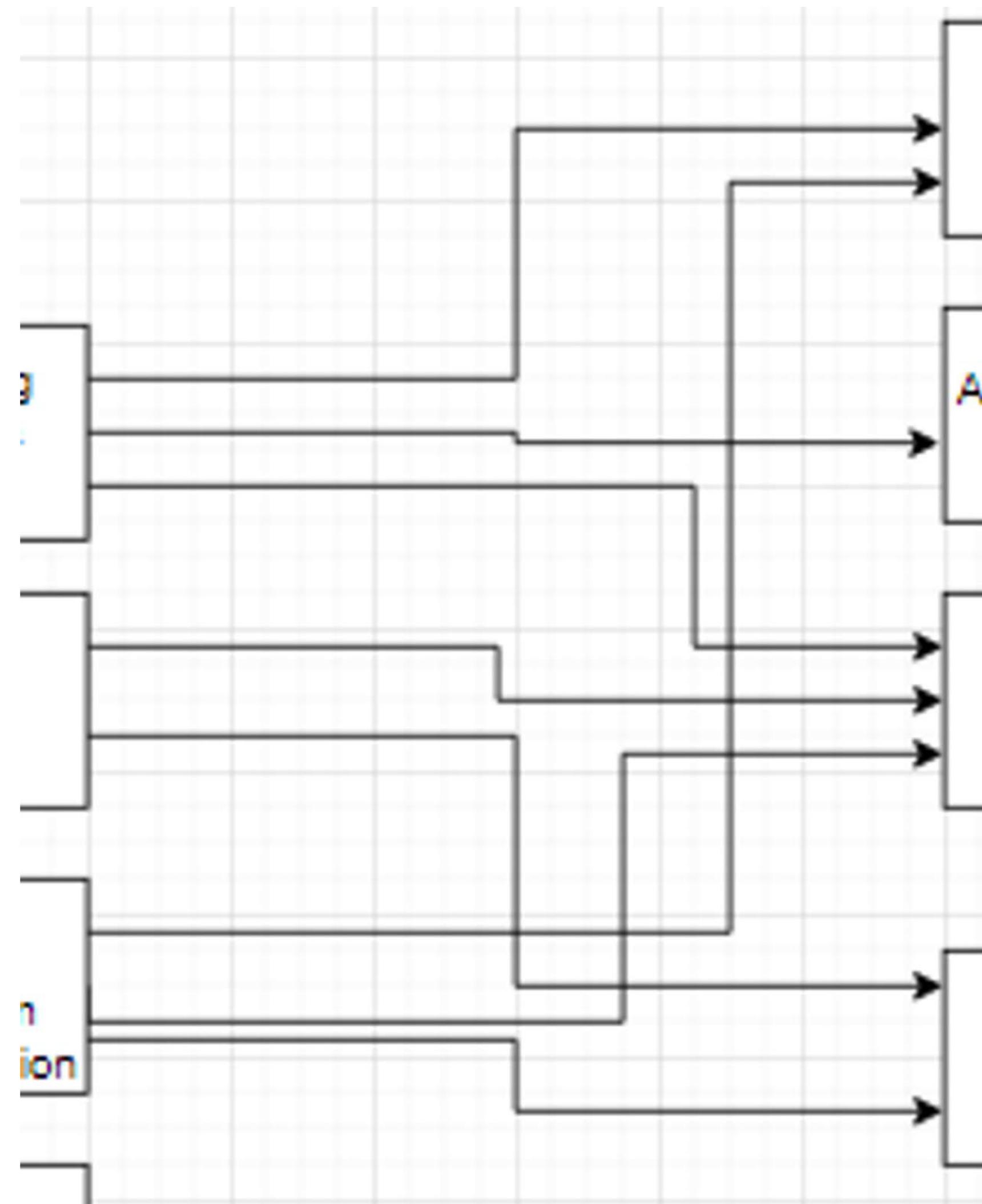
# Judges Criteria

diagrams - types, level of detail, completeness



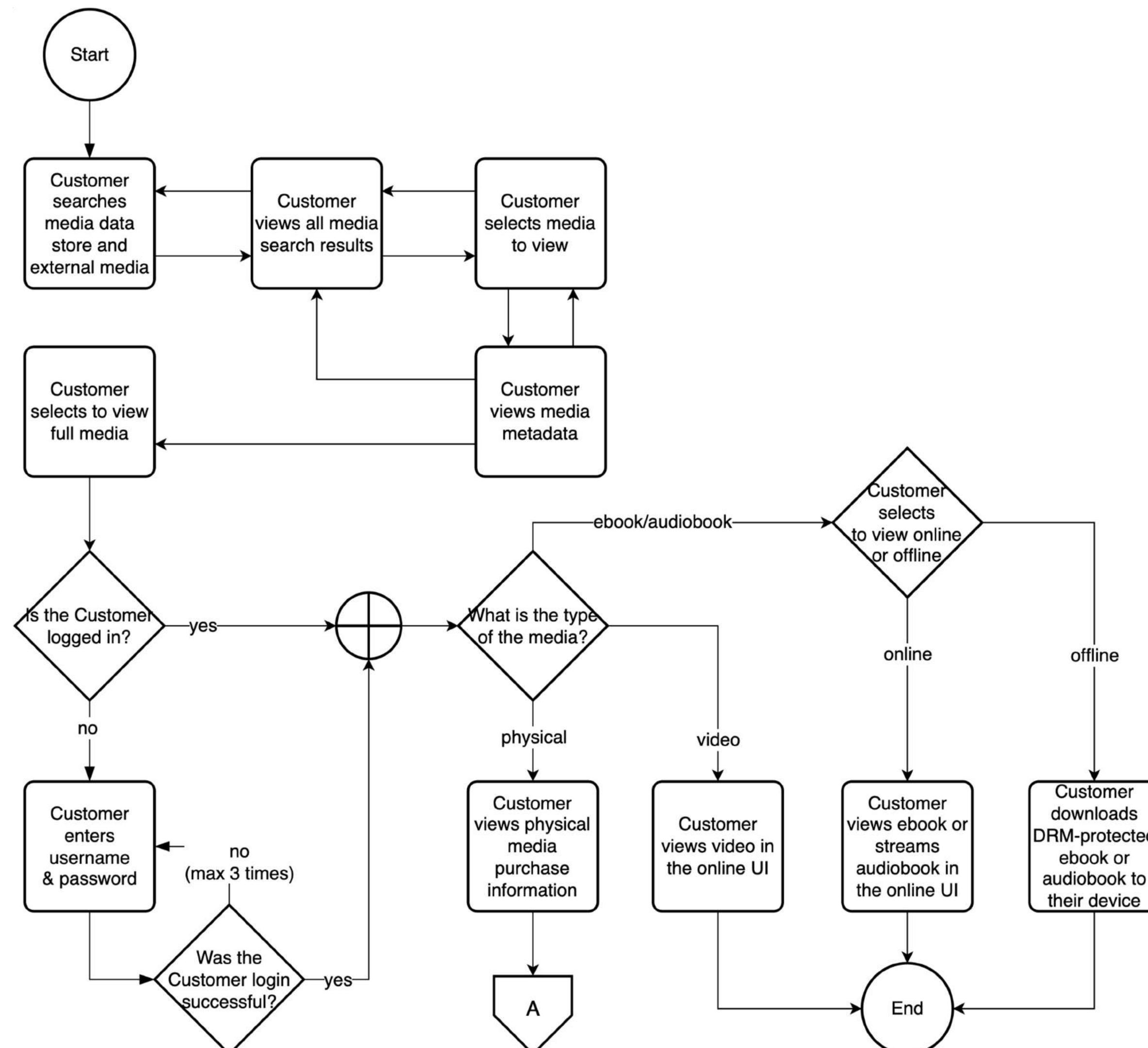
# Judges Criteria

diagrams - types, level of detail, completeness



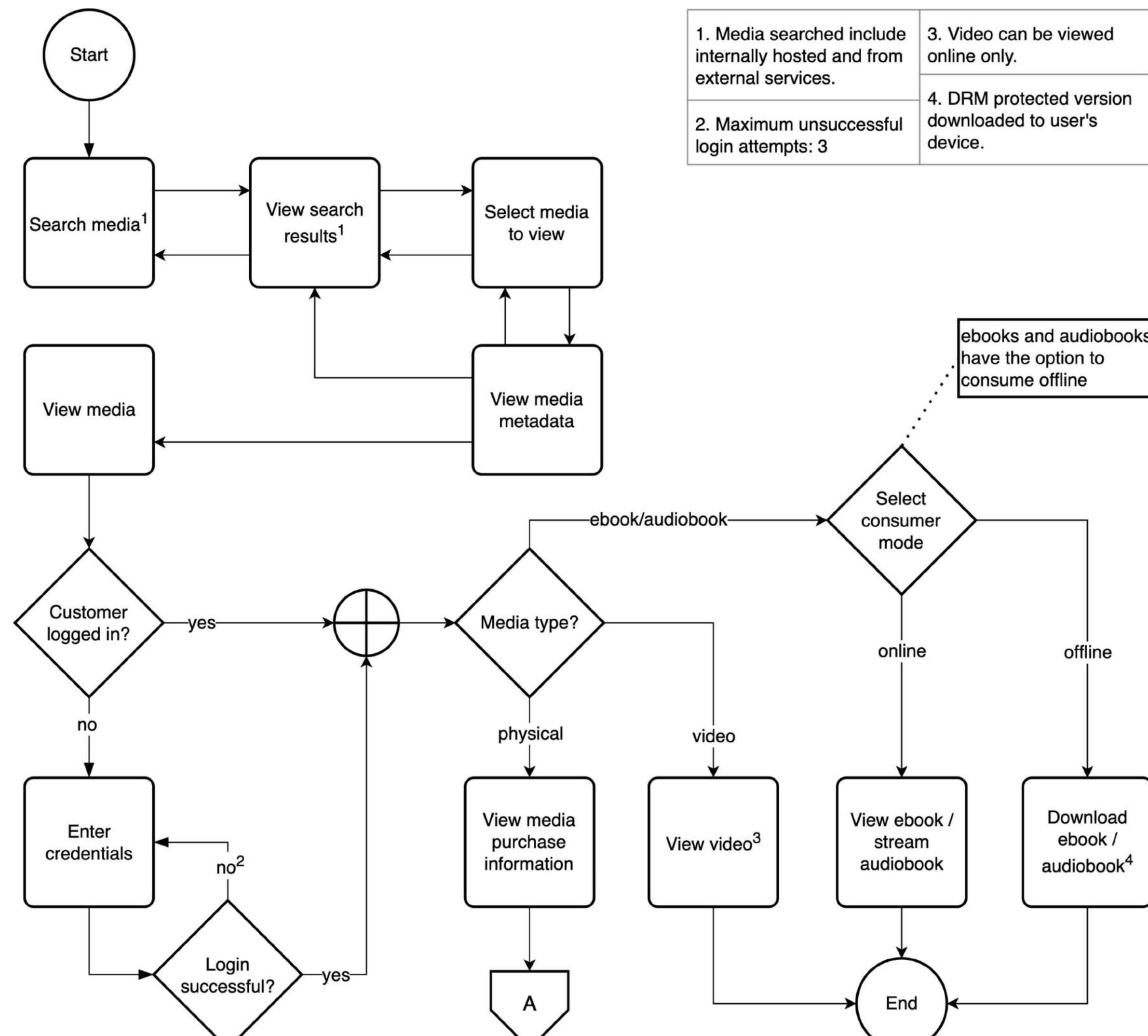
# Judges Criteria

## diagrams - types, level of detail, completeness



# Judges Criteria

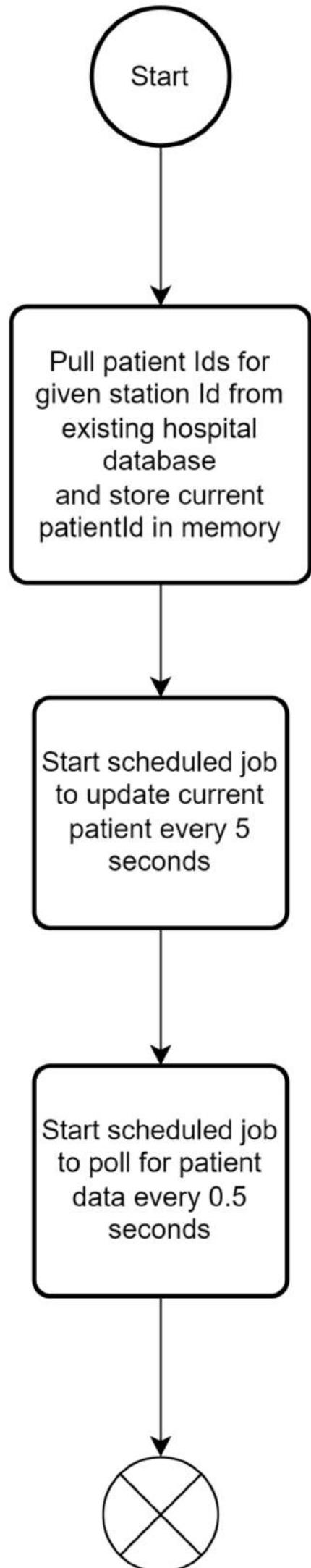
## diagrams - types, level of detail, completeness



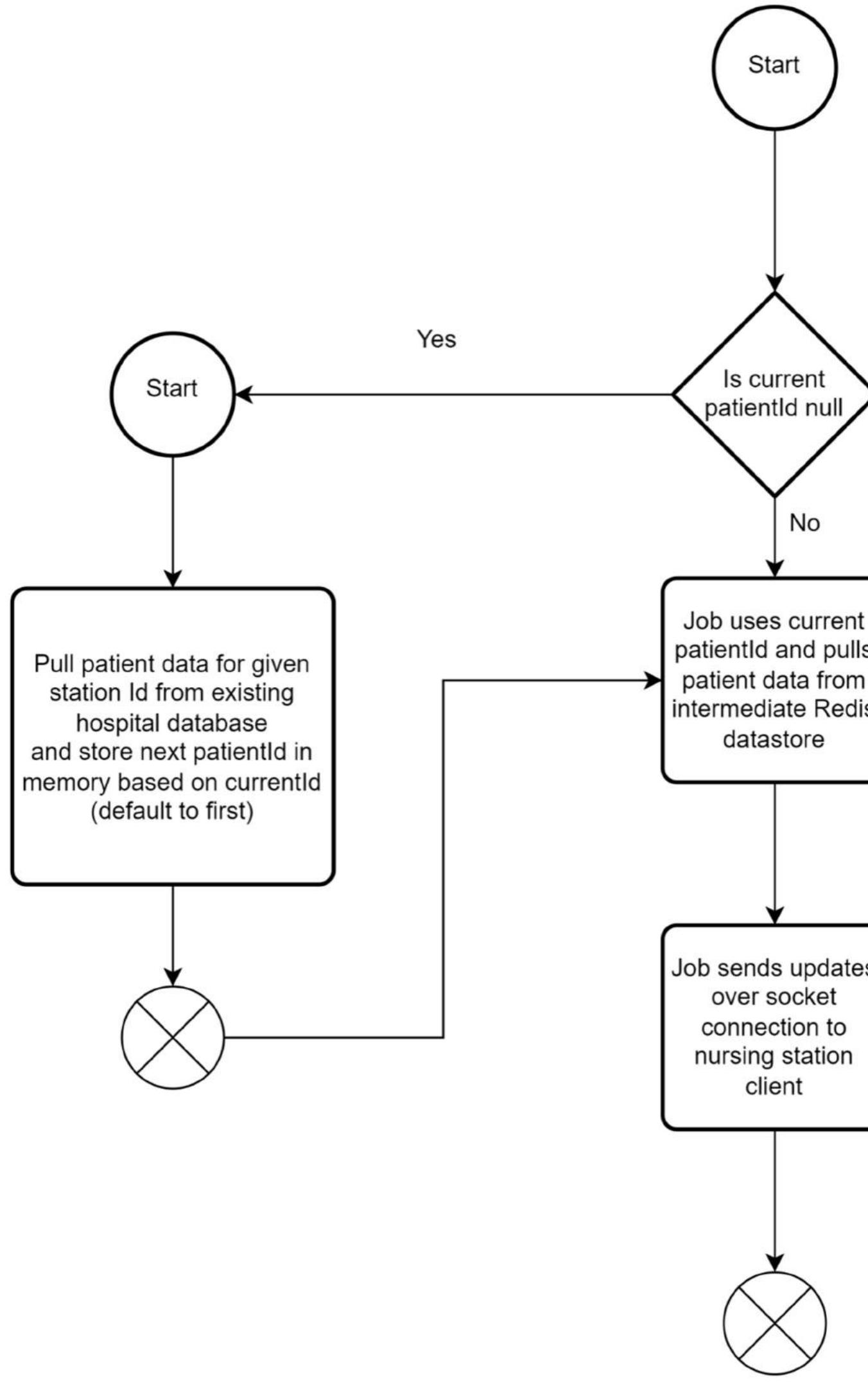
# Judges Criteria

## diagrams - types, level of detail, completeness

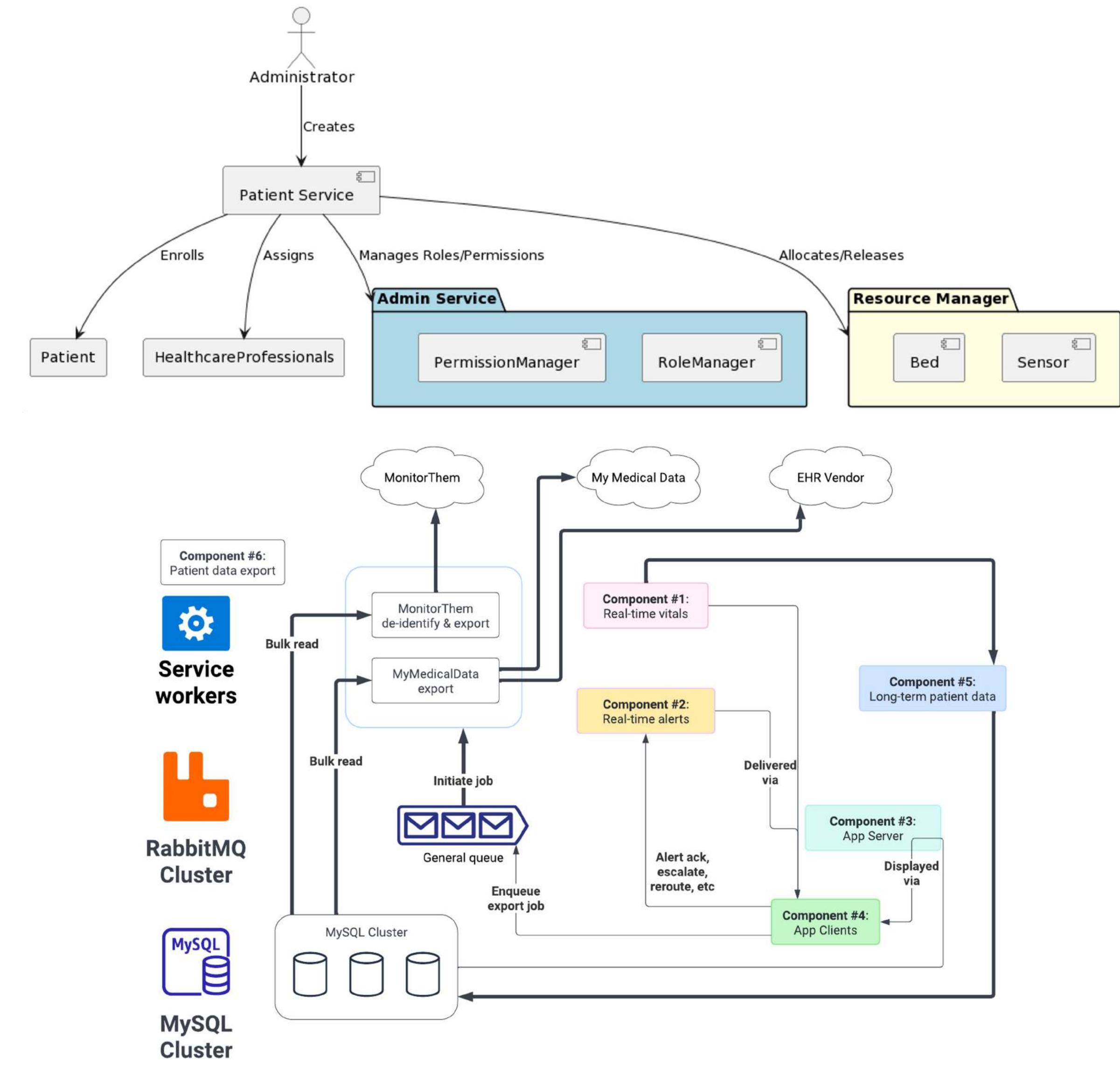
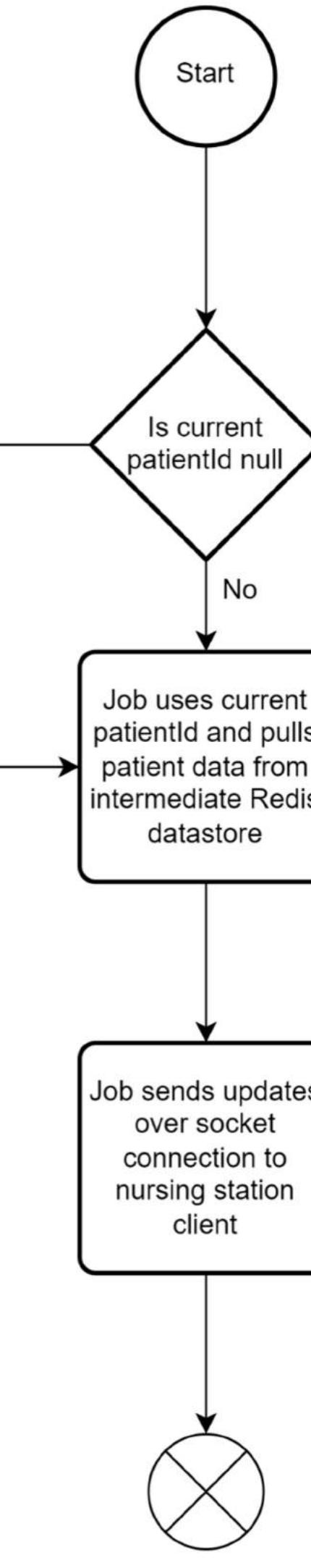
Streamer Logic Flowchart - Initialization



Streamer Logic Flowchart - Update patient

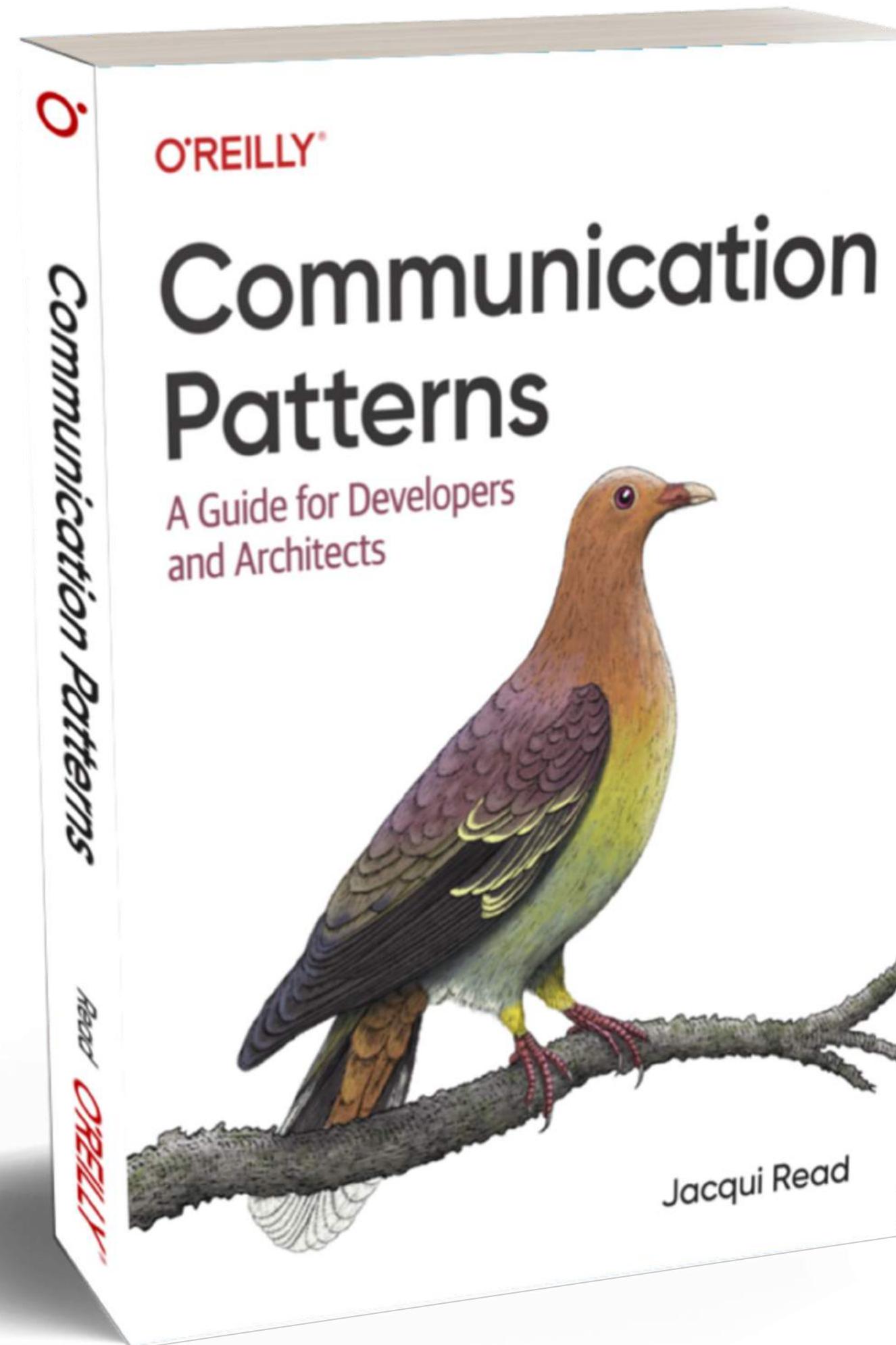


Streamer Logic Flowchart - Poll

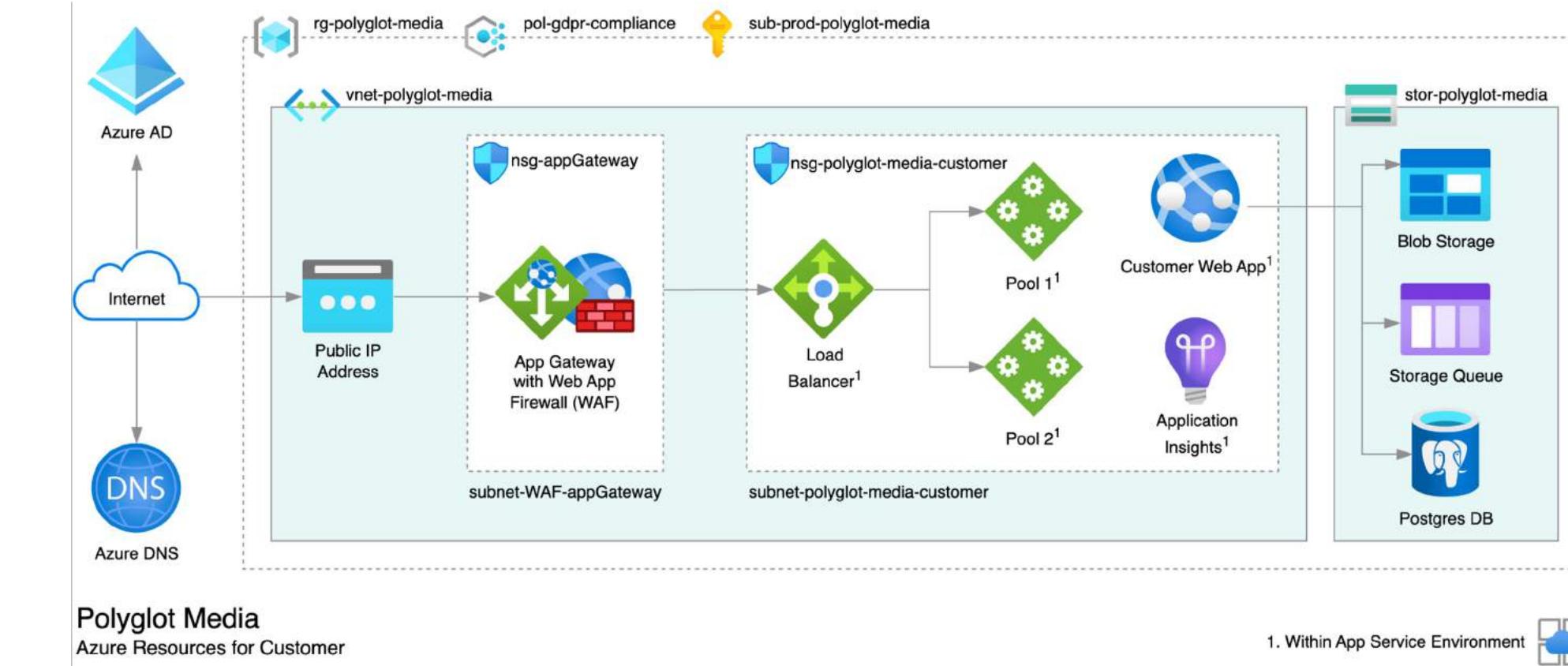


# Judges Criteria

diagrams - types, level of detail, completeness

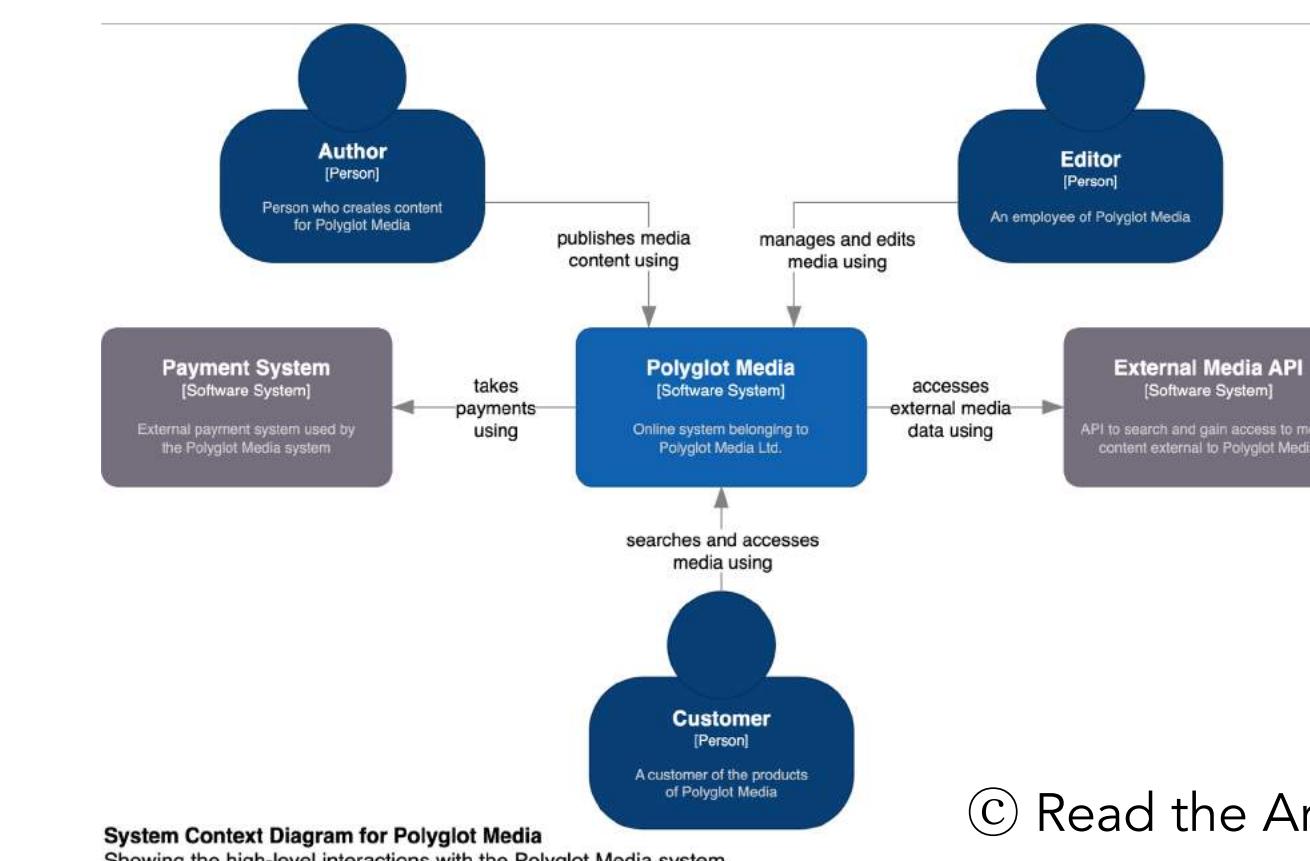


## Part 1: Visual Communication



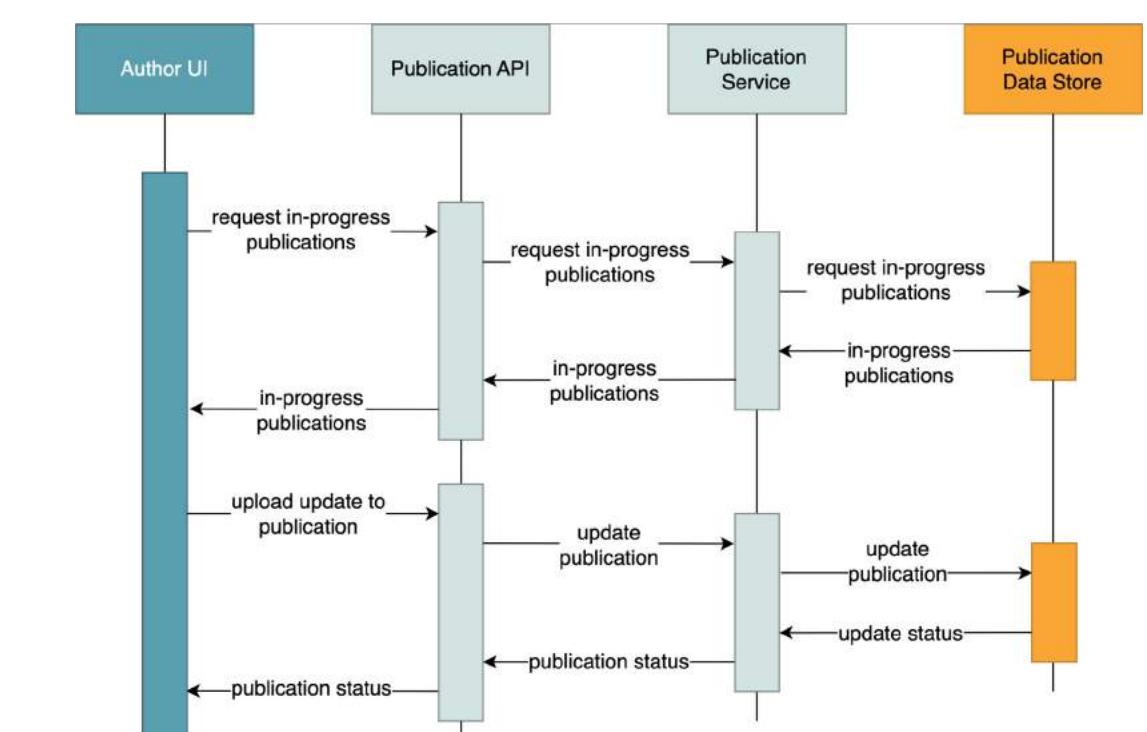
Polyglot Media  
Azure Resources for Customer

1. Within App Service Environment



System Context Diagram for Polyglot Media  
Showing the high-level interactions with the Polyglot Media system.

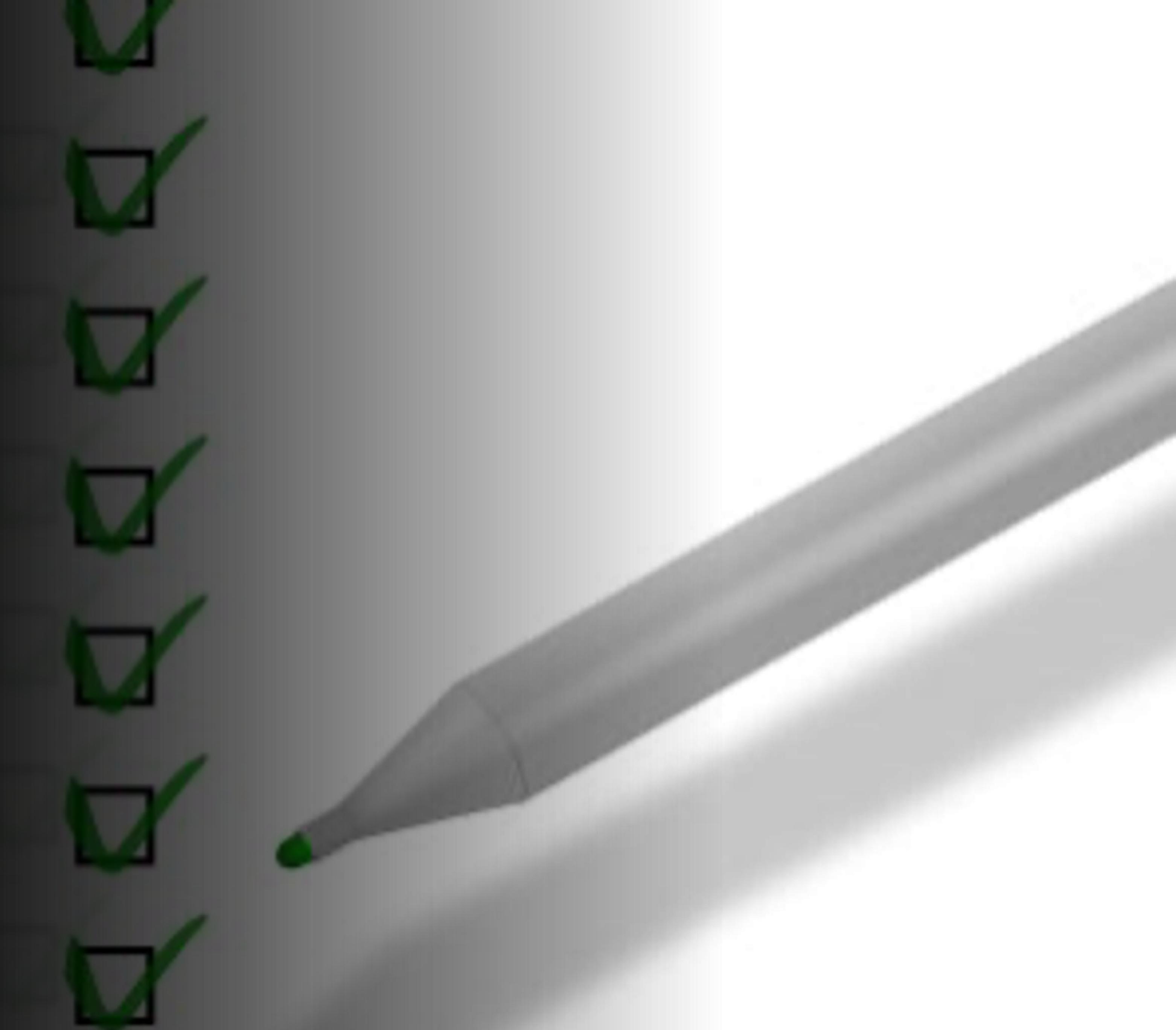
© Read the Architecture Ltd



Polyglot Media  
Author submission process, post login

# Architecture decision records – documentation and justification

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# Judges Criteria

## architecture decision records - documentation and justification



### DOCUMENTING ARCHITECTURE DECISIONS

Michael Nygard - November 15, 2011

AGILITY ARCHITECTURE

## CONTEXT

Architecture for agile projects has to be described and defined differently. Not all decisions will be made at once, nor will all of them be done when the project begins.

Agile methods are not opposed to documentation, only to valueless documentation. Documents that assist the team itself can have value, but only if they are kept up to date. Large documents are never kept up to date. Small, modular documents have at least a chance at being updated.

Nobody ever reads large documents, either. Most developers have been on at least one project where the specification document was larger (in bytes) than the total source code size. Those documents are too large to open, read, or update. Bite sized pieces are easier for all stakeholders to consume.

One of the hardest things to track during the life of a project is the motivation behind certain decisions. A new person coming on to a project may be perplexed, baffled, delighted, or infuriated by some past decision. Without understanding the rationale or consequences, this person has only two choices:

# Judges Criteria

architecture decision records - documentation and justification

ADRs document  
*the act of deciding*  
not just  
*the decision and its consequences*

# Judges Criteria

architecture decision records - documentation and justification

ADRs document  
***the act of deciding***  
not just  
***the decision and its consequences***

# Judges Criteria

architecture decision records - documentation and justification

ADRs document

***the act of deciding***

not just

***the decision and its consequences***

## ADR-044 Use an Event-Driven Distributed Architecture

### Status

Decided, 2023-10-04  
Supersedes [ADR-031 Use serverless functions]

### Context

The Polyglot Media system is currently a distributed system consisting mostly of serverless functions. Moving from a monolith to a distributed serverless architecture was done to tackle problems with the responsiveness of the live system and a long lead time between functionality and bug fixes being coded and deployed to production.

Serverless architecture has not solved the problems with responsiveness or maintainability to the degree required, with functions being tightly coupled with many other functions.

A solution to the problems of responsiveness and time-to-market must be found.

### Evaluation Criteria

See [ADR-002 Select Architecture Characteristics]

- **Responsiveness:** Customers have been complaining about the responsiveness of the system, and this must be addressed. This is deemed the most important criterion.
- **Maintainability:** The serverless functions improved the time-to-market of bug fixes and new functionality but not to the extent needed.
- **Deployability:** Alongside maintainability, deployability is important to improve time-to-market for bug fixes and new functionality.
- **Scalability:** Most complaints from customers about responsiveness have been around peak use times, so the system must handle peak numbers of users without impacting users.

### Options

#### 1. Microservices

Criteria	Score	Rationale
Responsiveness	★★★☆☆ 3/5	[Not inherently performant] but optimizations can be put in place at bottlenecks, e.g. scaling
Maintainability	★★★☆☆ 3/5	Dependencies can be an issue, many data stores to maintain
Deployability	★★★★★ 5/5	Deploy only what has changed
Scalability	★★★★★ 5/5	Scale on per-service basis

Total: 16/29 Other Trade-offs

- Must split data into [one data store per service]
- Costs are usually high for building
- Complex and is hard to create workflows

#### 2. Service-based

Criteria	Score	Rationale
Responsiveness	★★★☆☆ 3/5	[Not inherently performant] but optimizations can be put in place at bottlenecks, e.g. scaling
Maintainability	★★★★☆ 4/5	Fewer data stores to maintain than microservices
Deployability	★★★★☆ 4/5	Deploy only what has changed, make sure changes to shared data store(s) don't affect other services
Scalability	★★★☆☆ 3/5	Scale individual services, harder to scale shared data store(s) unless using [caching]

Total: 14/29 Other Trade-offs

- Reasonably complex & hard to create workflows
- Not as evolvable as microservices

#### 3. Event-driven

Criteria	Score	Rationale
Responsiveness	★★★★★ 5/5	Generally [fire-and-forget], event processing can be scaled/optimized
Maintainability	★★★★☆ 4/5	Must manage event processing as well as services and data stores, events decouple services to be managed by individual teams
Deployability	★★★☆☆ 3/5	Manage event processing deployment and changes as well as services
Scalability	★★★★★ 5/5	Services and message processing can both be scaled

Total: 17/29 Other Trade-offs

- [Integration testing can be harder]

### Decision

We will use event-driven architecture, based on the total score against the decision criteria and the fact that options 1 and 2 did not score well on the most important criterion—responsiveness.

### Implications

#### Positive

- We gain overall higher responsiveness, maintainability, and scalability than the current serverless functions.
- Processing of events is scalable by spinning up additional instances of services to process queued events.
- Processing within services is scalable by spinning up additional instances of services to handle the need for processing within the services.

#### Negative

- Teams or individuals may need to learn new skills or technologies (such as event queues).
- Event management (such as queues) adds extra complexity to development and deployment.
- Integration testing and DevOps will need to be overhauled.

### Consultation

- Vlad: Neither microservices nor service-based are [inherently performant], so likely will not boost responsiveness as much as we want.
- Nikki: I have experience in event-driven architecture, using queues. We monitored the length of queues and spun up extra instances of services to process long queues when needed.
- Libby: Queues and channels can be used to prioritize the processing of events, for example with the [ambulance pattern].
- Mark: Responsiveness needs to be the top priority due to customer complaints.
- Libby: Pure microservices would require that services do not share data stores. Splitting our data like this would require a lot of effort.



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# ADR-044 Use an Event-Driven Distributed Architecture

## Status

Decided, 2023-10-04

Supersedes [ADR-031 Use serverless functions]

## Context

The Polyglot Media system is currently a distributed system consisting mostly of serverless functions. Moving from a monolith to a distributed serverless architecture was done to tackle problems with the responsiveness of the live system and a long lead time between functionality and bug fixes being coded and deployed to production.

Serverless architecture has not solved the problems with responsiveness or maintainability to the degree required, with functions being tightly coupled with many other functions.

A solution to the problems of responsiveness and time-to-market must be found.

## Evaluation Criteria

See [ADR-002 Select Architecture Characteristics]

- *Responsiveness*: Customers have been complaining about the responsiveness of the system, and this must be addressed. This is deemed the most important criterion.
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- *Scalability*: Most complaints from customers about responsiveness have been around peak use times, so the system must handle peak numbers of users without impacting users.

## Options

### 1. Microservices

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Maintainability	★★★☆☆ 3/5	Dependencies can be an issue, many data stores to maintain
Deployability	★★★★★ 5/5	Deploy only what has changed
Scalability	★★★★★ 5/5	Scale on per-service basis
	<b>Total: 16/20</b>	<b>Other Trade-offs</b>
		<ul style="list-style-type: none"><li>- Must split data into [one data store per service]</li><li>- Costs are usually high for building</li><li>- Complex and is hard to create workflows</li></ul>

### 2. Service-based

Criteria	Score	Rationale
Responsiveness	★★★☆☆ 3/5	[Not inherently performant] but optimizations can be put in place at bottlenecks, e.g. scaling
Maintainability	★★★★☆ 4/5	Fewer data stores to maintain than microservices
Deployability	★★★★☆ 4/5	Deploy only what has changed, make sure changes to shared data store(s) don't affect other services

## Options

### 1. Microservices

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## Decision

We will use event-driven architecture, based on the total score against the decision criteria and the fact that options 1 and 2 did not score well on the most important criterion—responsiveness.

## Implications

### Positive

- We gain overall higher responsiveness, maintainability, and scalability than the current serverless functions.
- Processing of events is scalable by spinning up additional instances of services to process queued events.
- Processing within services is scalable by spinning up additional instances of services to handle the need for processing within the services.

### Negative

- Teams or individuals may need to learn new skills or technologies (such as event queues).
- Event management (such as queues) adds extra complexity to development and deployment.
- Integration testing and DevOps will need to be overhauled.

## Consultation



- *Vlad*: Neither microservices nor service-based are [[inherently performant](#)], so likely will not boost responsiveness as much as we want.
- *Nikki*: I have experience in event-driven architecture, using queues. We monitored the length of queues and spun up extra instances of services to process long queues when needed.
- *Libby*: Queues and channels can be used to prioritize the processing of events, for example with the [[ambulance pattern](#)].
- *Mark*: Responsiveness needs to be the top priority due to customer complaints.
- *Libby*: Pure microservices would require that services do not share data stores. Splitting our data like this would require a lot of effort.

# ADR-044 Change to Event-Driven Architecture

## Status

Decided, 2023-10-04

Supersedes [ADR-031 Use serverless functions]

## Decision

We will use Event-Driven architecture, based on its high scalability and responsiveness. Microservices and service-based don't support the most important criterion—responsiveness.

## Context

The Polyglot Media system is currently a distributed system consisting mostly of serverless functions. Moving from a monolith to a distributed serverless architecture was done to tackle problems with the responsiveness of the live system and a long lead time between functionality and bug fixes being coded and deployed to production.

Serverless architecture has not solved the problems with responsiveness or maintainability to the degree required, with functions being tightly coupled with many other functions.

A solution to the problems of responsiveness and time-to-market must be found.

## Implications

### Positive

- We gain overall higher responsiveness, maintainability, and scalability than the current serverless functions.
- Processing of events is scalable by spinning up additional instances of services to process queued events.
- Processing within services is scalable by spinning up additional instances of services to handle the need for processing within the services.

### Negative

- Teams or individuals may need to learn new skills or technologies (such as event queues).
- Event management (such as queues) adds extra complexity to development and deployment.
- Integration testing and DevOps will need to be overhauled.

# ADR-044 Change to Event-Driven Architecture

## Status

Decided, 2023-10-04

Supersedes [ADR-031 Use serverless functions]

## Decision

We will use Event-Driven architecture, based on its high scalability and responsiveness. Microservices and service-based don't support the most important criterion—responsiveness.

## Context

The Polyglot Media system is currently a monolithic application using serverless functions. Moving from a monolith to a distributed serverless architecture was done to tackle problems with the responsiveness of the live system and a long lead time between functionality and bug fixes being coded and deployed to production.

Serverless architecture has not solved the problems with responsiveness or maintainability to the degree required, with functions being tightly coupled with many other functions.

A solution to the problems of responsiveness and time-to-market must be found.

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### Negative

- Teams or individuals may need to learn new skills or technologies (such as event queues).
- Event management (such as queues) adds extra complexity to development and deployment.
- Integration testing and DevOps will need to be overhauled.

# Judges Criteria

## architecture decision records - documentation and justification

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 AWS SNS for sending mobile push not...

 Choosing Grafana Embedded in SPA f...

 Deploy Admin System in cloud.md

 Gitops approach for deployment.md

 Polling Mechanism for Monitoring Das...

 Rancher for monitoring K3s clusters o...

 Serving SPA from container.md

 Use K3s as orchestrator platform with...

 Websocket for Alerts.md

# Judges Criteria

## architecture decision records - documentation and justification

**Monolith/Microservices** ↗

**Context:** ↗

The current design of the system consists of six microservices that allow for scaling, maintenance, and independent development:

- Notifications Service
- Observations Service
- Identity Service
- External Labeling Service
- ML Candidates Service
- Camera Feed Engine

Since we have a small number (hundreds) of users, a microservices architecture may not be fully justified.

**Decision:** ↗

We have decided to integrate five of our six microservices (excluding the Camera Feed Engine) into a cohesive monolithic setup while keeping the ability to communicate through messaging. If one of the services needs to scale individually, it can be easily done since its component in the monolith can be easily extracted into its own microservice.

The Camera Feed Engine will remain a separate and critical component of our architecture. It will run independently and will be optimized for dynamic scaling based on factors such as the number of cameras available and message delivery rates.

Microservices setup

Monolithic setup

The Camera Feed Engine represents a critical service within our architecture. It is designed to operate independently and is optimized for dynamic scaling based on various factors, such as the number of cameras available and the rates of messages delivered from cameras. This design ensures that this service can efficiently handle varying workloads while remaining separate from the monolithic setup.

**Rationale:** ↗

This decision is made based on requirements, which state hundreds of users. By integrating the majority of our microservices into a monolithic setup, we can reduce the complexity associated with microservices communication and maintain specialized scalability for the Camera Feed Engine.

**Status:** ↗

Approved

**Decision:** ↗

We have decided to integrate five of our six microservices (excluding the Camera Feed Engine) into a cohesive monolithic setup while keeping the ability to communicate through messaging. If one of the services needs to scale individually, it can be easily done since its component in the monolith can be easily extracted into its own microservice.

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The Camera Feed Engine represents a critical service within our architecture. It is designed to operate independently and is optimized for dynamic scaling based on various factors, such as the number of cameras available and the rates of messages delivered from cameras. This design ensures that this service can efficiently handle varying workloads while remaining separate from the monolithic setup.

# Judges Criteria

## architecture decision records - documentation and justification

### Security as a Service ADR

#### Status

Accepted

#### Context

The system requires integration with various components type and less privilege access is required.

#### Evaluation Criteria

- Compatibility with different types of software components.
- Scalability to accommodate future additions of monitoring devices.
- Ensure data encryption and integrity at transit.

#### Options

- Implement direct authentication with each component.
- Utilize a CAS solution for standardized security integration.
- Use a service based security implementing standard authorization flows and access control protocols.

#### Decision

Use a service based security implementing standard authorization flows and access control protocols to streamline the integration process and ensure security and auditability with every software component (External device, mobile application, Api, ...).

#### Implications

##### Positive

- Simplifies integration process with various components.
- Provides a standardized interface for security.
- Enhances scalability and flexibility for future component additions.
- Reduces development effort for individual security adapters.

##### Negative

- Initial domain configuration and definition of centralized the scopes and roles.
- Additional training may be needed for maintenance personnel.

### Options

- Implement direct authentication with each component.
- Utilize a CAS solution for standardized security integration.
- Use a service based security implementing standard authorization flows and access control protocols.

# Judges Criteria

architecture decision records - documentation and justification

## What was missing?

# Judges Criteria

architecture decision records - documentation and justification

What was missing?

***options considered,***

# Judges Criteria

architecture decision records - documentation and justification

What was missing?

***options considered,***

***diagrams,***

# Judges Criteria

architecture decision records - documentation and justification

What was missing?

*options considered,*

*diagrams,*

*links out and in*

# Judges Criteria

architecture decision records - documentation and justification

What was missing?

*options considered,*

*diagrams,*

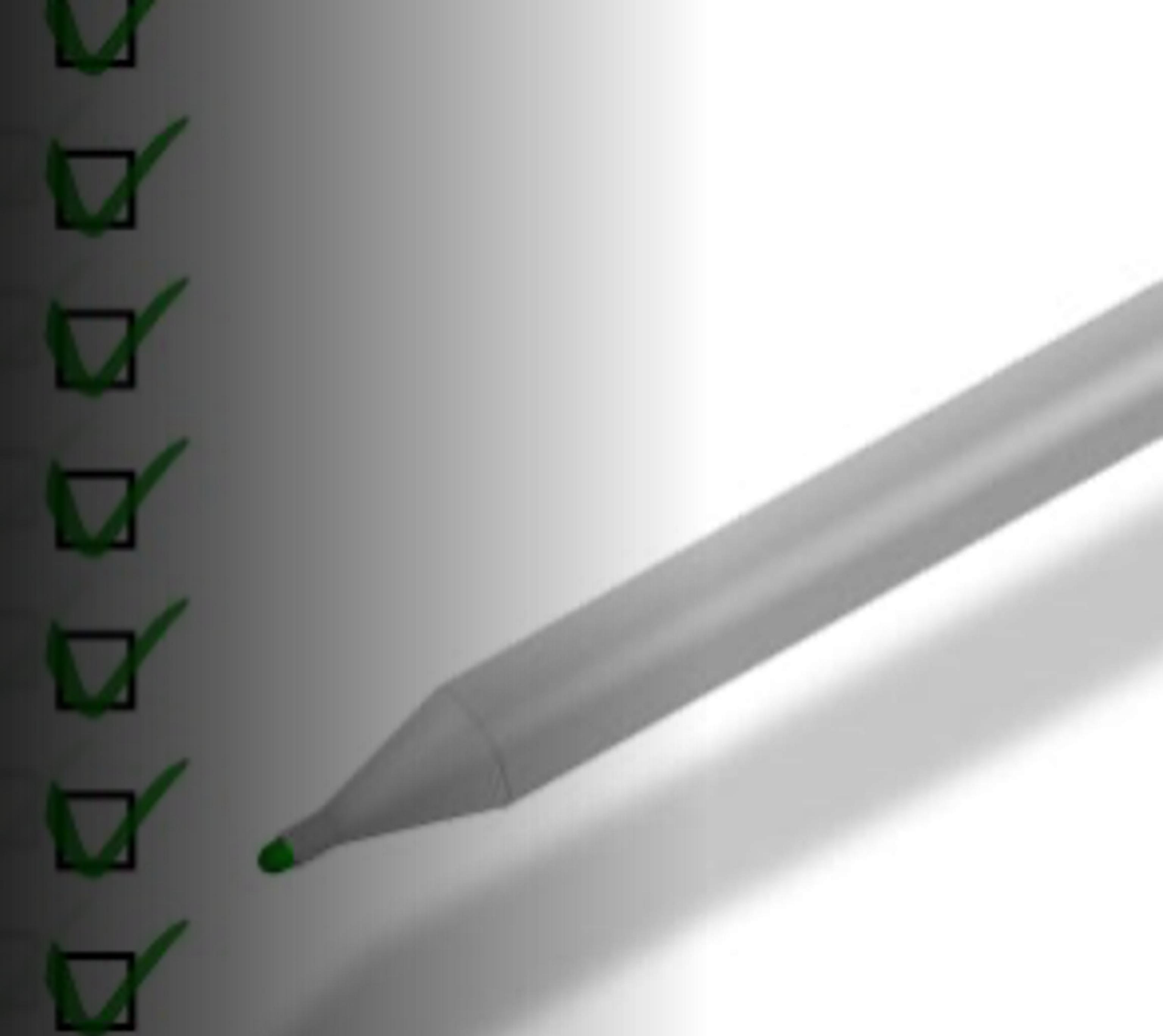
*links out and in*

*and ADRs on the broader, non-*

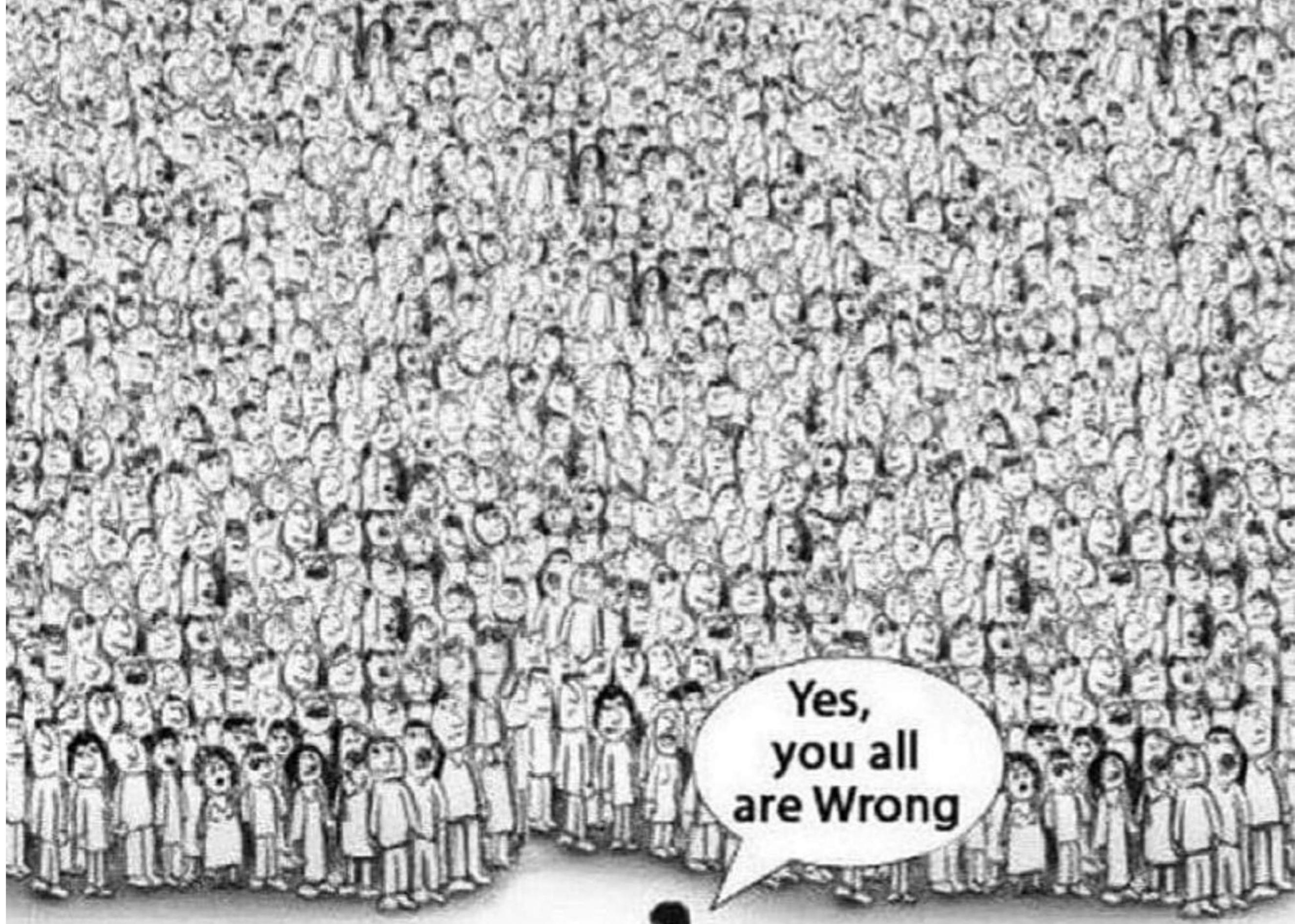
*tech-choice decisions*

# Overall systems architecture

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# CRUD programmers



← event sourcing  
programmer

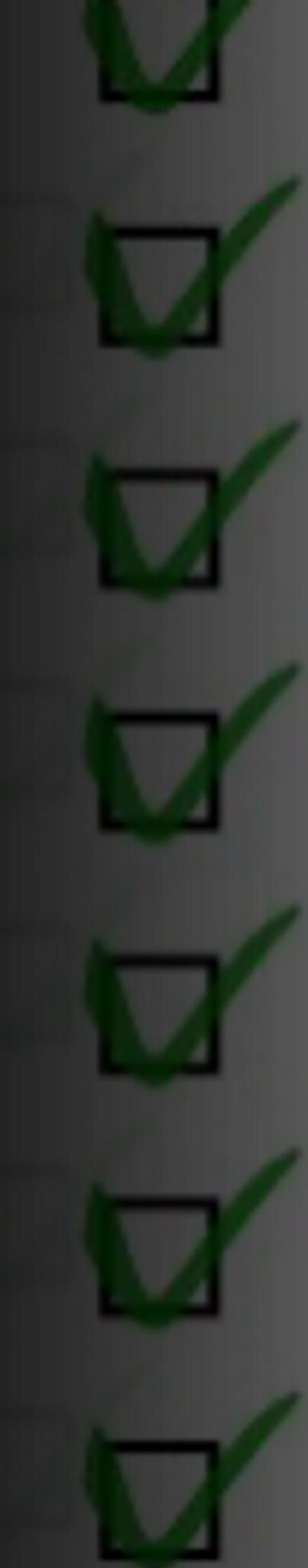
# Judges Criteria

overall systems architecture

# Data in Motion

# Honorable Mentions...

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# Semi-finalists

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- 



# The Semi-Finalists



# Congratulations Semi-Finalists!

*Congratulations!*

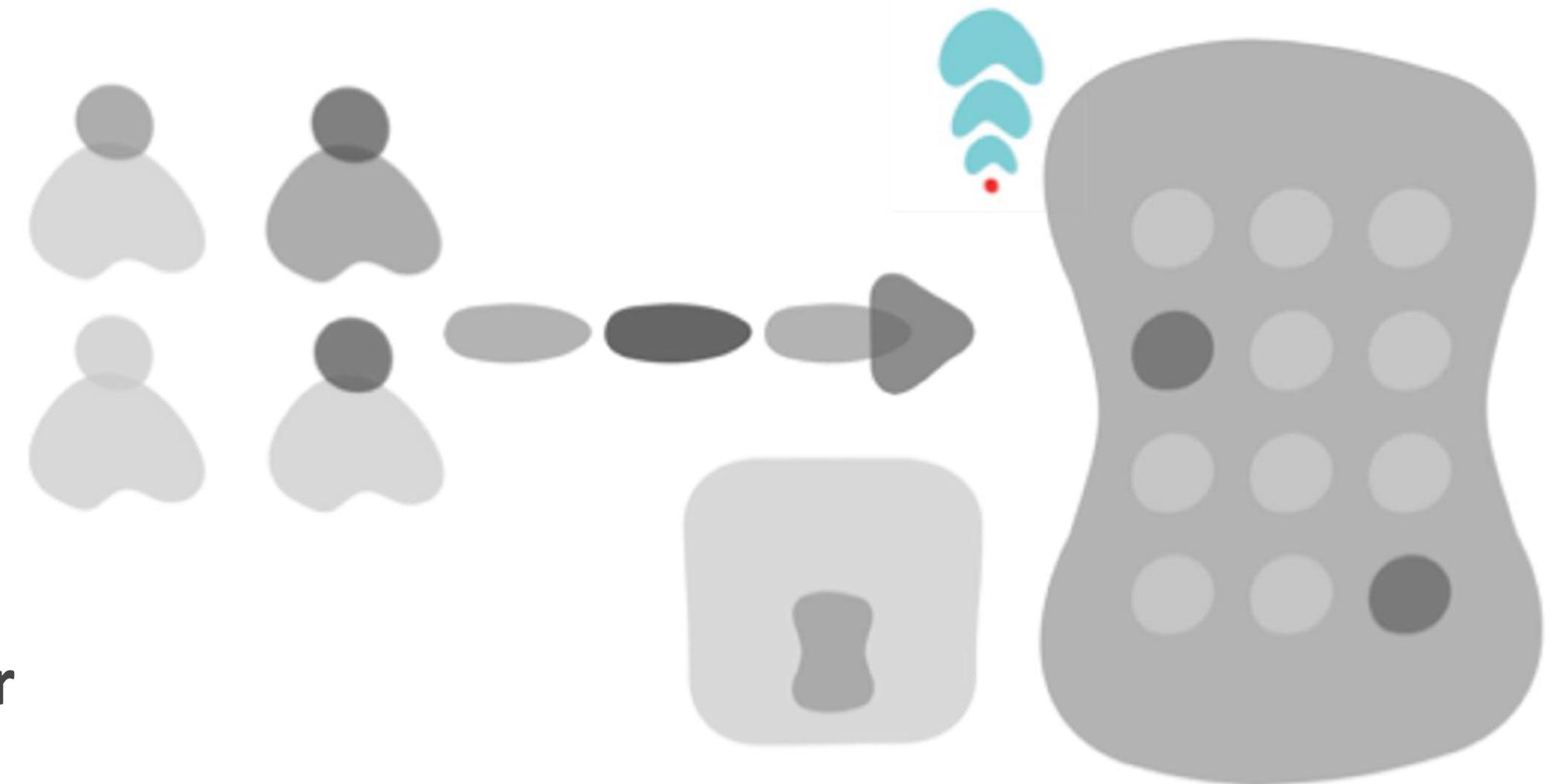
A decorative graphic featuring a large, flowing black cursive 'C' with a horizontal line through its middle. Surrounding the 'C' are twelve stylized five-pointed stars in black and gray, arranged in a circular pattern around the central line.

# Architecture Katas

## Winter 2024



**Neal Ford**  
**Thoughtworks**  
**Director / Software Architect / Meme Wrangler**  
<http://www.nealford.com>



**Mark Richards**  
**Independent Consultant**  
**Hands-on Software Architect, Published Author**  
**Founder, [DeveloperToArchitect.com](http://DeveloperToArchitect.com)**  
**@markrichardssa**

## Semi-Finals