## BATNA

## BATNA - Best alternative to a negotiated agreement

Measure any proposed agreement against this standard. It will protect you from accepting a very bad agreement and keep you from rejecting an agreement that is in your interest.

List all alternatives and select the preferred one.

Example alternatives of a BATNA analysis:

- Sell for price I want
- not sell
- rent out
- demolish & build new
- accept new price

## What can go wrong without a BATNA?

Alternatives should not be seen as an aggregate. Negotiating without BATNA is like having your eyes closed.

## Developing your BATNA

- 1. Invent a list of actions you might take if no agreement is reached,
- 2. Improve the ideas with the most potential and convert them into practical alternatives.
- 3. Tentatively select the best alternative.

Developing your BATNA thus not only enables you to determinate what is a minimally acceptable agreement. It will probably raise that minimum. - Getting to Yes, R. Fisher & W. Ury