

## ABLE-BAKER CALL CENTER MODEL

### a. Questions

1- The average waiting time for a customer:

$$\text{Average waiting time (minutes)} = \frac{\text{total time customers wait in queue (minutes)}}{\text{total numbers of customers}}$$

$$\frac{209}{100} = 2.09 \text{ minutes}$$

2- The probability that a customer has to wait in the queue is:

$$\text{Probability (wait)} = \frac{\text{numbers of customers who wait}}{\text{total numbers of customers}}$$

$$\frac{55}{100} = 0.55$$

3- The server is idle about 9% of the time (Able):

$$\text{Probability of idle server} = \frac{\text{total idle time of server (minutes)}}{\text{total run time of simulation (minutes)}}$$

$$\begin{aligned} \text{total run time of simulation} &= (1/\text{service utilization (able)}) \times \text{total service time (able)} \\ &= 1/0.91 \times 200 = 220 \end{aligned}$$

$$\text{total idle time of server} = 220(\text{total run time}) - 200(\text{total service time}) = 20$$

$$\frac{20}{220} = 0.09$$

The server is idle about 20% of the time (Baker):

$$\text{Probability of idle server} = \frac{\text{total idle time of server (minutes)}}{\text{total run time of simulation (minutes)}}$$

$$\begin{aligned} \text{total run time of simulation} &= (1/\text{service utilization(baker)}) \times \text{total service time(baker)} \\ &= 1/0.80 \times 176 = 220 \end{aligned}$$

$$\text{total idle time of server} = 220(\text{total run time}) - 176(\text{total service time}) = 44$$

$$\frac{44}{220} = 0.20$$

4- The average service time is:

$$\text{Average service time (minutes)} = \frac{\text{total service time (minutes)}}{\text{total numbers of customers}}$$

$$\text{Able} = \frac{200}{60} = 3.33 \text{ minutes}$$

$$\text{Baker} = \frac{176}{40} = 4.4 \text{ minutes}$$

5- The average time between arrivals is:

$$\text{Average time between arrivals (minutes)} = \frac{\text{sum of all times between arrivals}}{\text{number of arrivals}-1}$$

6- The average waiting time of those who wait is:

Average waiting time of those who wait (minutes)

$$= \frac{\text{total time customers wait in queue (minutes)}}{\text{total number of customers who wait}}$$

$$\frac{209}{55} = 3.8 \text{ minutes}$$

7- The average time a customer spends in the system is:

Average time customer spends in the system (minutes)

$$= \frac{\text{total time customers spend in the system (minutes)}}{\text{total numbers of customers}}$$

$$\frac{319+266}{100} = 5.85 \text{ minutes}$$

## b. Performance Measures

Alternative Scenario's Values:

- Interarrival Distribution:

1: 0.45  
2: 0.30  
3: 0.20  
4: 0.05

- Able service time distribution:

2: 0.15  
3: 0.25  
4: 0.35  
5: 0.25

- Baker service time distribution:

3: 0.45  
4: 0.30  
5: 0.20  
6: 0.05

1- Customer's average waiting time:

Original:  $209/100 = 2.09$  minutes

Alternative:  $734/100 = 7.34$  minutes

2- The proportion of time that the server is idle:

Original: Able:  $20/220 = 9\%$       Baker:  $44/220 = 20\%$

Alternative: Able:  $4/194 = 2\%$       Baker:  $8/194 = 4\%$

## c. Comparison and Discussion

	<u>Original Model</u>	<u>Alternative Model</u>
Total time in queue	209	734
Total time spend in the system	585	1111
Service utilization	0.91 (Able)/ 0.80 (Baker)	0.98 (Able)/ 0.96 (Baker)
Total service time	200 (Able)/ 176 (Baker)	190 (Able) / 187 (Baker)
Number of customers who wait	55	95

In the original model, number of customers who wait in the queue is 55 and average waiting time is 2.09 minutes. However, number of customers who wait in the queue is 95 and average waiting time is 7.34 minutes in the alternative model. The reason of these differences is because of distribution of service times and interarrival times mostly. In alternative model, smaller interarrival times have more probability to occur than original model. For example, probability of 1 minutes to customer arrival time is 0.45 in alternative model, but in original model, it is 0.25. Arrival of customers happens more often than original model in alternative model, so customer's average waiting time and number of customers who wait in the queue increase as well.

Another thing that I want to mention about is service utilization. In alternative model, service process is so busy because there are customers in the queue usually. System always works. This property provides more service utilization in the alternative model. Service utilization in alternative model is 0.98 (able)/ 0.96 (baker), and service utilization in original model is 0.91 (able)/ 0.80 (baker). These bring one more thing to compare: Total time spend in the system. In alternative model, total time spend in the system is 1111 minutes, but in the original model, total time spend in the system is 585.

Hasan Şenyurt

150120531