

Challenge

Local fleet management org was stuck in problem definition/analysis. Had multiple systems with different processes for serving retail and fleet customers. This forced customer service reps (CSRs) to enter duplicate data into multiple systems, making it hard for them to service their customers. Want enterprise-level VAMS (Management System).

Pain Points

- Duplicate work
- Slow, siloed systems
- Poor communication
- Lack of business buy-in



Solution

Core team of developers and UX designers practiced agile methodologies, conducting stakeholder interviews and analyzing user stories to focus on most impactful MVP slices.

UX Process

Conducted field research observations, developed personas, and utilized lean UX principles with deliverables like low-fidelity wireframes and prototypes.

Feedback

"This team is telling us **exactly how the rest of the world builds software and [we] need to follow them**." (Executive Sponsor)

"The feedback they request is amazing. It's good to know we are helping design a tool that works for us." (Anonymous Stakeholder Survey)



Alex - CSM



Environment

Secluded office space, but frequently walks around to talk to techs & CSRs

Traits

- Confident, in-charge, and well respected
- Has a lot of technical knowledge and experience
- Client facing as needed
- Good understanding of everyone's role
- Primary Excede user

Frustrations

Hand-calculating taxes is a huge pain. Also difficult to get everyone on the same page and have transparency throughout the process

Goals

- Maintain healthy relationship with employees
- Oversee location business ops & manage staff well
- Reporting responsibilities to higher ups



Chris - CSR



Environment

Lots of distractions, desk job surrounded by ringing phones, people walking back & forth at the counter

Traits

- Has mechanical experience/technical knowledge
- Is an efficient communicator
- Power user highly competent at his job
- Creative problem solver: find unique solutions to address their issues
- Well trained & hard working

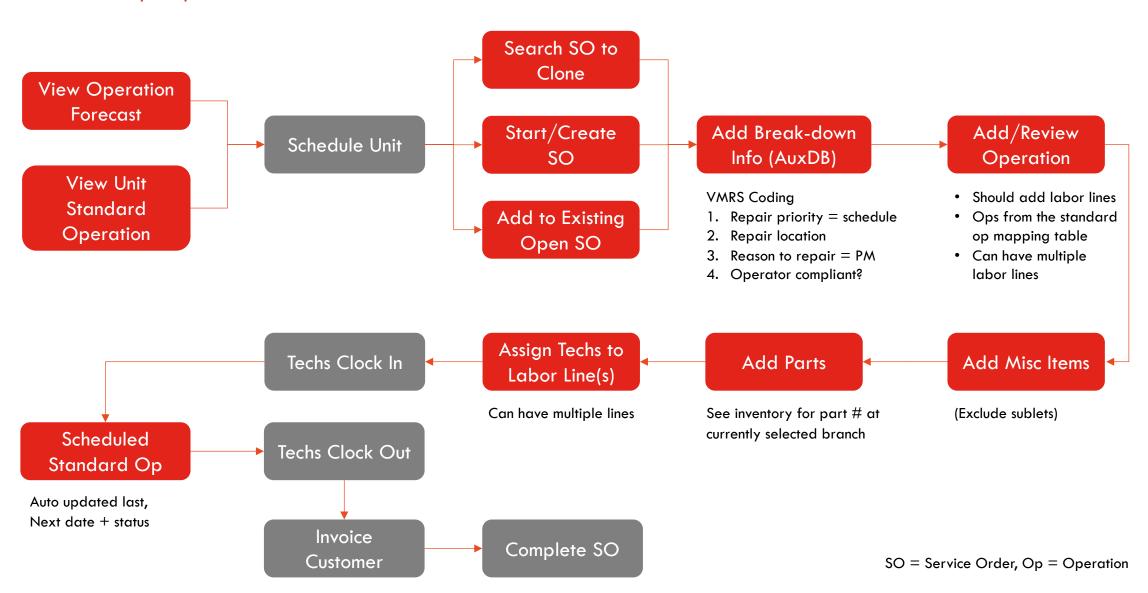
Frustrations

Can't focus attention on serving customers (wasted time duplicating efforts & and calculation struggles)

Goals

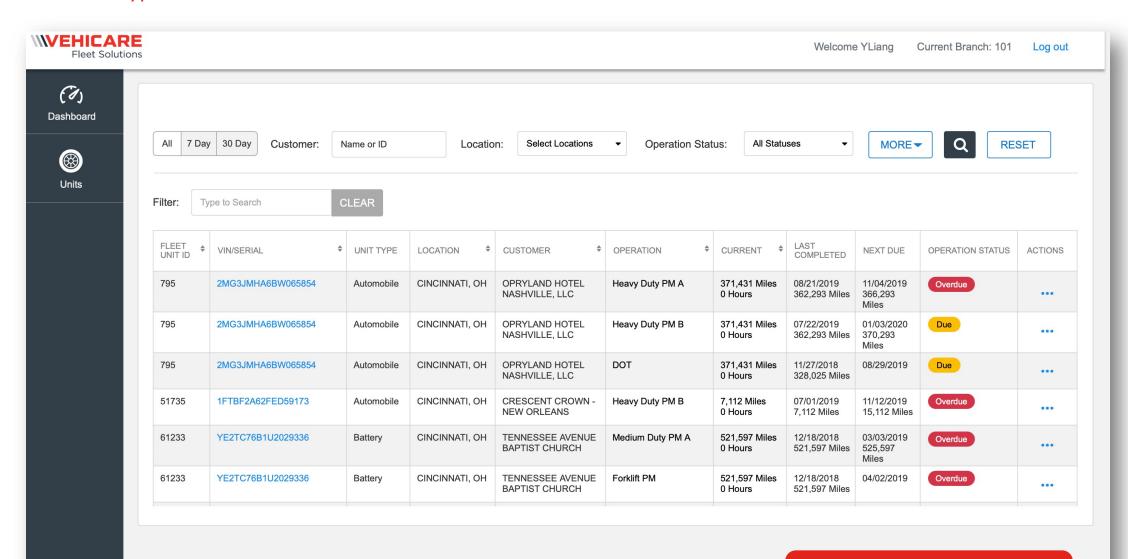
- Capture information correctly
- Send info down the chain efficiently
- Close/open cases as needed
- Serve customer well





VAMS Prototype





Prototype Link: https://frf1m6.axshare.com