EVOLVING THE CDE

DIGITAL ROADMAP

August 16, 2017

On August 8-9, 2017 we held a workshop at Clarksburg, West Virginia to facilitate the transition of the Crime Data Explorer (CDE) to CJIS. A key focus of this effort was to set a trajectory for evolving the CDE beyond an initial offering.

This document reflects what was captured in conversations about the long-term goals for the CDE and offers a high-level roadmap for enabling this vision.

The roadmap describes broad focal areas, or "themes", for extending the CDE and surfaces key decision points that will affect how CJIS matures the product. This roadmap does not serve as a static or detailed plan, but rather, functions as a communication tool for building internal alignment around what matters and why, and socializing next steps. The roadmap should be revisited frequently and updated as often as possible.

WHAT WE DID: We held a 2-day workshop to align stakeholders around the vision and goals for the CDE.

WHAT WE LEARNED: The CDE will become the primary platform for publishing UCR data and will eventually replace the existing CIUS reports. This has significant implications for how CJIS collects and reports UCR data and how it manages the technical ecosystem needed for supporting the CDE in this role.

WHERE WE'RE GOING: With the goal of becoming the "goto resource" for UCR data, CJIS identified "adding more data to the CDE" as the first priority, followed closely by adding context & caveats to help with its interpretation. Our target users will continue to be a mix of novice and advanced consumers, but in terms of serving them, CJIS will prioritize access to the data (e.g., downloads, API) over visualizations and will try to minimize costly changes to the user interface.

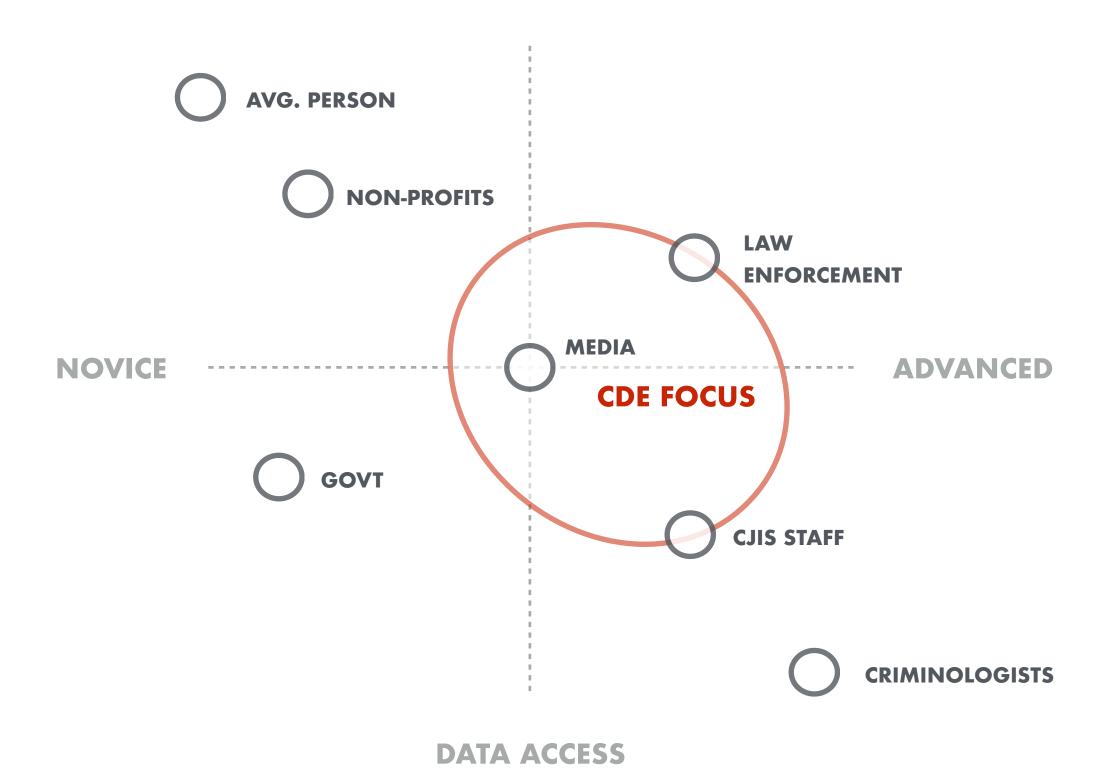
THE CDE IS THE "DIGITAL FRONT DOOR" FOR THE UCR PROGRAM. IT IS THE GO-TO RESOURCE FOR UCR DATA & PROMOTES BROADER PROGRAM MODERNIZATION.

THIS IS WHAT WE ASPIRE THE CDE TO BE. USE THIS STATEMENT TO ALIGN STAKEHOLDERS AND TO GUIDE DECISION MAKING. IT IS YOUR NORTH STAR.

TARGET USERS

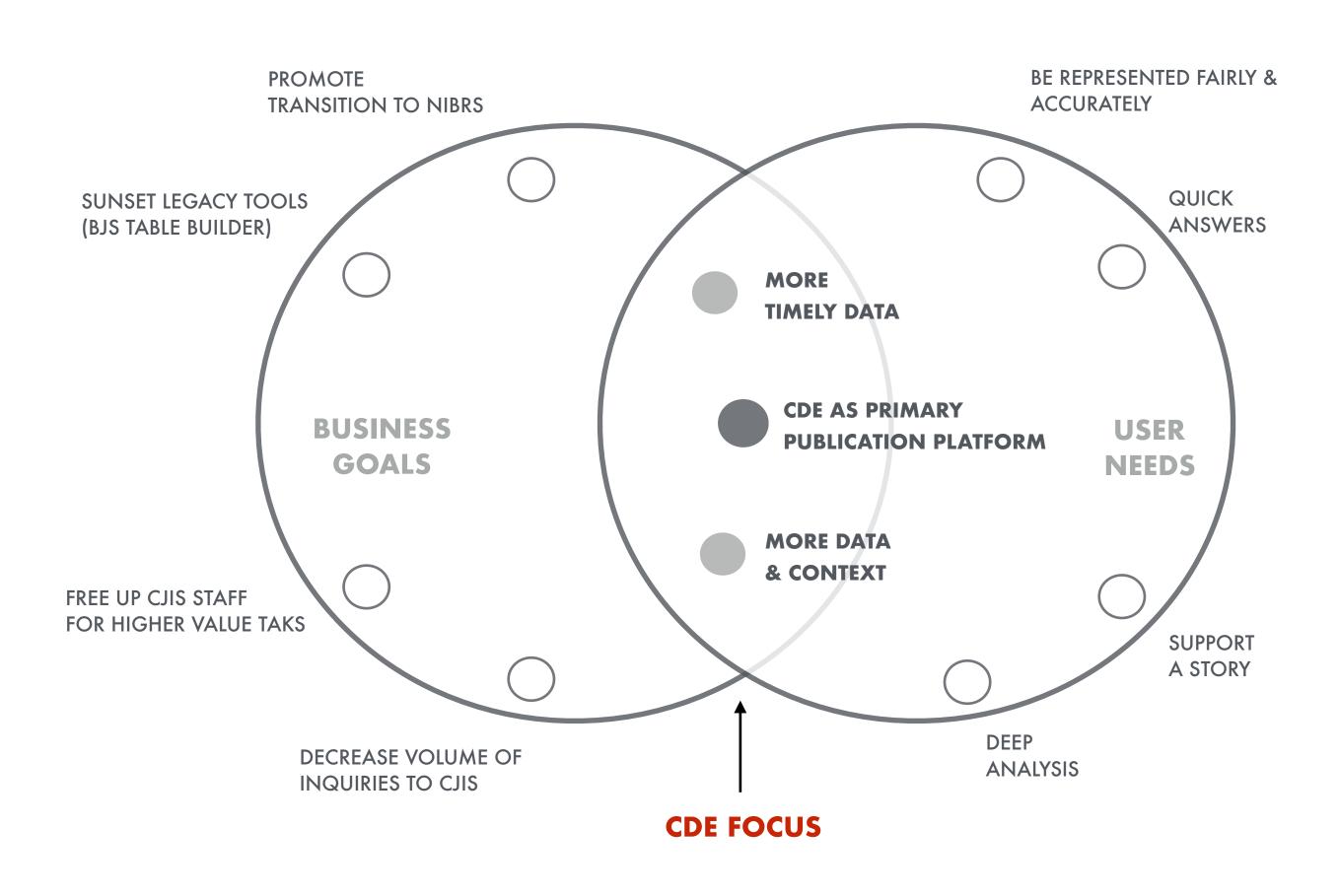
HOW USERS DIFFER IN BACKGROUND & PREFERENCES

DATA VISUALIZATIONS



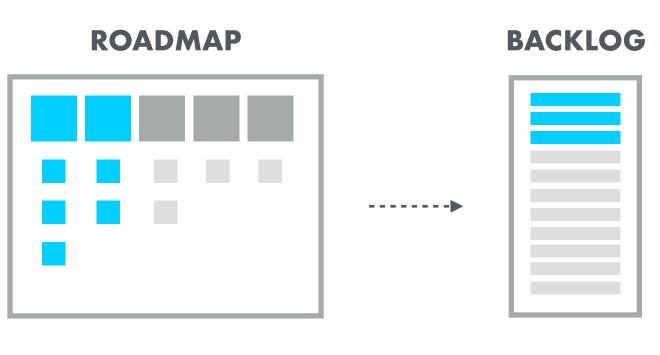
KEY DRIVERS

HOW BUSINESS GOALS & USER NEEDS INTERSECT



ABOUT THIS ROADMAP

A ROADMAP IS A TRAJECTORY, NOT A DETAILED PLAN. IT CONSIDERS THE PEOPLE, PROCESS, AND ORGANIZATIONAL ELEMENTS NEEDED TO GET WHERE WE WANT TO GO.



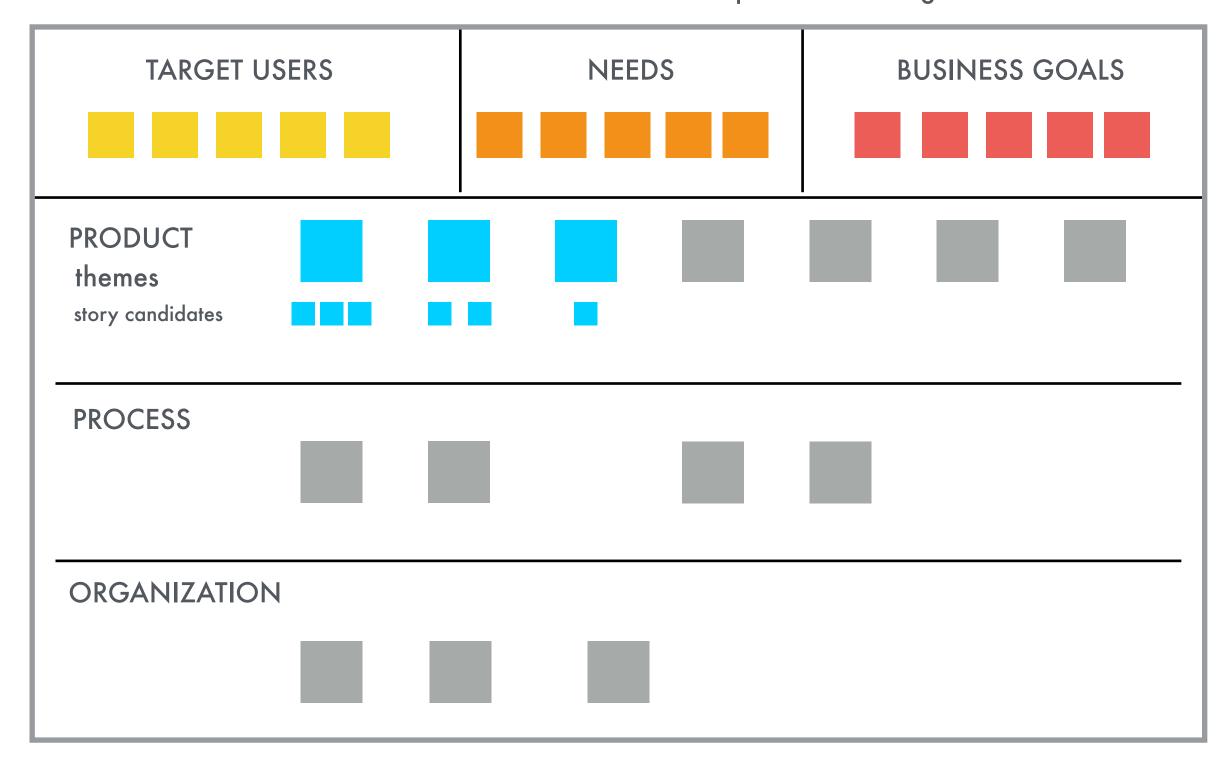
High-level plan that promotes alignment around product direction

A canvas for big picture planning; focused on broad themes to pursue, not specific features

A tactical view of the work to be done based on the roadmap

The backlog is constantly changing.

PRODUCT VISION: the vision for the CDE explained in a single sentence



DIGITAL ROADMAP

PRODUCT VISION: The CDE is the "digital front door" to the UCR program. It is the go-to resource for UCR data and promotes broader program modernization.

	NOW (2-4 MONTHS)	SOON (3-6 MONTHS)	LATER (6+ MONTHS)
PRODUCT THEMES	MORE DATAENABLE A DIGITAL ORGANIZATION	 IMPROVED CONTEXT & CAVEATS MORE ROBUST ANALYTICAL CAPABILITIES 	IMPROVED GRANULARITYMORE TIMELY DATA
STORY CANDIDATES	 Add incident endpoint (expand API) Add dimensions for existing NIBRS offenses Add new NIBRS offenses to Explorer Add SHR dataset for download 	 Enable dynamic flagging/footnotes for the data Enable trend-based comparisons between states Add demographics to complement crime data Add a BJS-like table builder for custom queries 	 Enable new geographic perspectives of the data, such cities, counties, and regions. Allow users to flag potential issues with the data for correction
PROCESS	 Collect feedback on which datasets to add Consider prioritizing access to the data via the API & downloads over changes to the interface that require more UI/UX work 	Conduct research to determine if a custom query tool similar to the BJS table-builder is needed, or if pre-generated downloads will suffice	 Decide how to represent non-standard reporting areas, like cities, responsibly Explore opportunities for tighter integration between CDE and New UCR to facilitate more regular updates
ORGANIZATION	 Establish a cross-functional digital team that is fully dedicated to the CDE. Hire UI/UX help Seek out agile & product owner training Start building a culture that embraces more widespread use of agile & open source 	Work with the publication team to develop a mechanism and process for mapping annotations with specific agencies & years	Consider collecting more GIS information from LEA's to improve the granularity of the data available. Explore reforms to the UCR program that improve the volume and quality of the data available to the CDE.

SOCIALIZE THIS ROADMAP INTERNALLY

CREATE A DIGITAL VERSION SO THAT IT CAN BE EASILY MAINTAINED AND CHANGED WITHIN CJIS

ASSIGN STAFF TO CREATE USER STORIES BASED ON THE "NOW" COLUMN AND MANAGE THE NEW PRODUCT BACKLOG.

INPUTS FROM WORKSHOP

TUESDAY, AUGUST 9: ALIGNING AROUND THE FUTURE OF THE CDE

PROJECT RETROSPECTIVE (9-11AM)

BREAKOUT DISCUSSIONS (11-12PM)

LUNCH/BREAK (12-1PM)

DIGITAL ROADMAP EXERCISE (1-3PM)

WEDNESDAY, AUGUST 10: ENABLING THE TRANSITION

TECHNICAL DEEP DIVES (9-11AM)

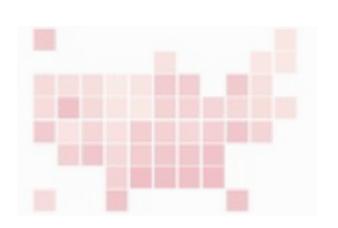
THE NEW UCR ECOSYSTEM (11-12PM)

"WE NEED MORE TRANSPARENCY IN LAW ENFORCEMENT & BETTER, MORE INFORMED CONVERSATIONS ABOUT CRIME."

-FBI DIR. COMEY, 2015

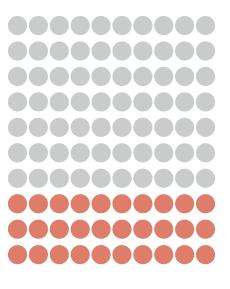
CURRENT STATE OF UCR PROGRAM:

TIMELINESS



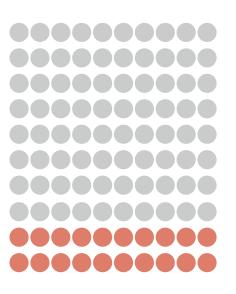
TAKES UP TO 2 YEARS TO PUBLISH THE DATA

COVERAGE

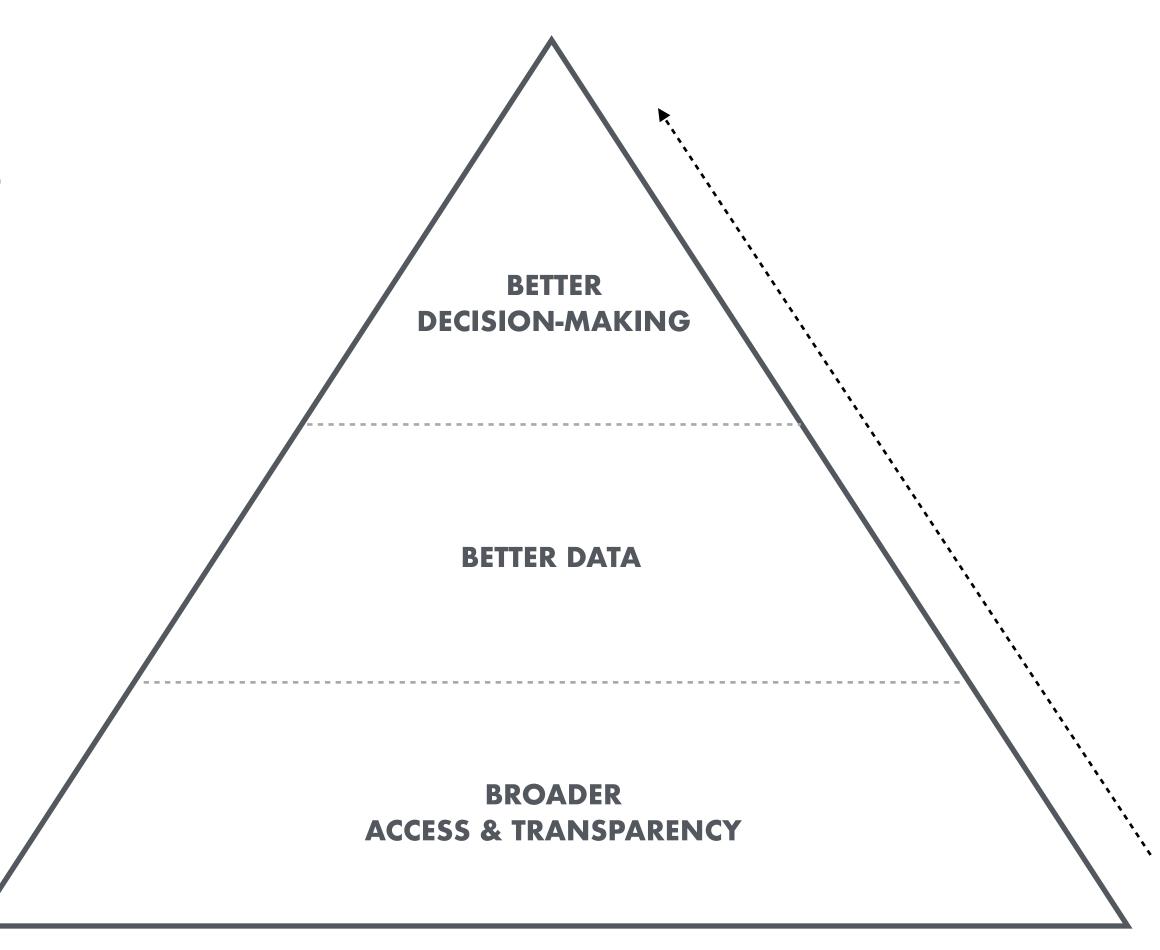


ONLY 30% OF POPULATION COVERED BY NIBRS

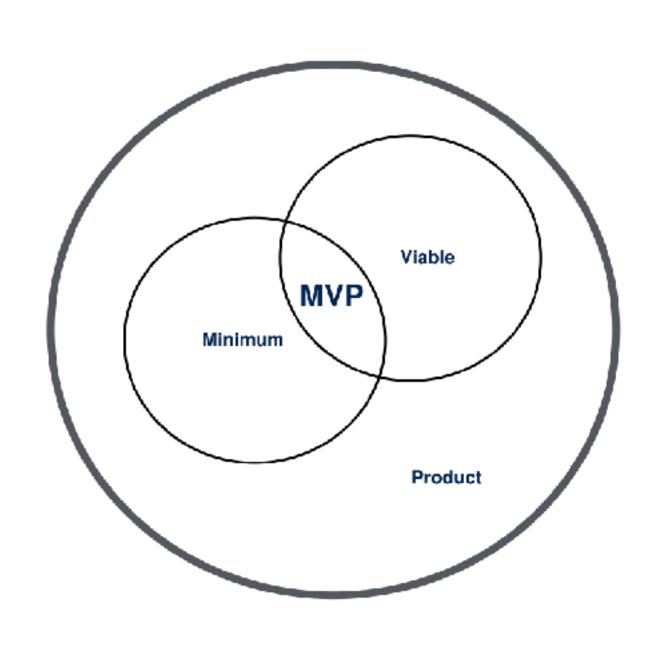
GRANULARITY



ONLY 20% OF U.S. LARGEST CITIES COVERED BY NIBRS

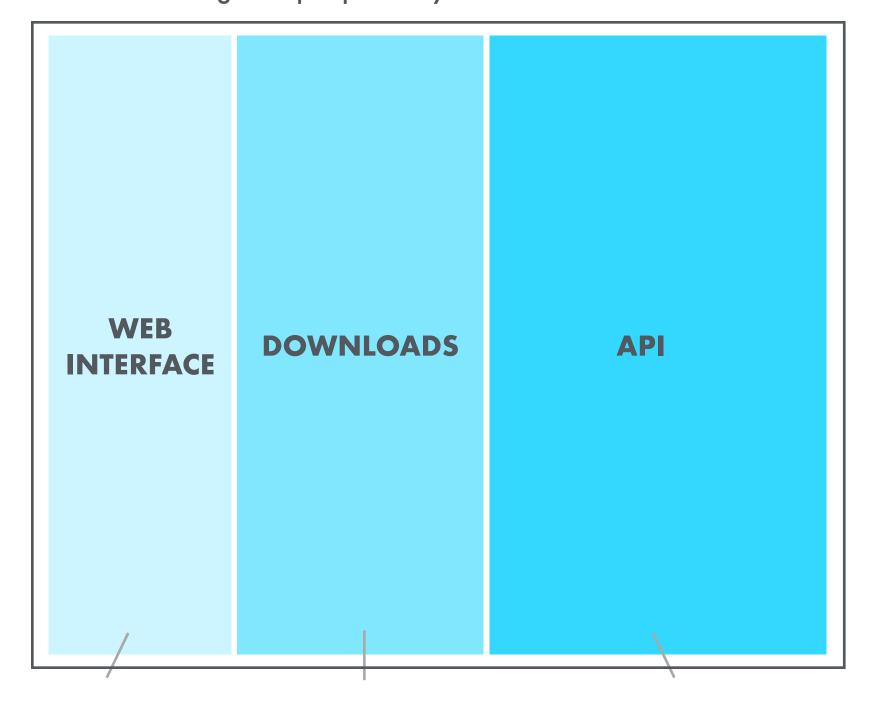


WE DELIVERED AN INITIAL OFFERING, OR MVP, THAT IMPROVES ACCESS TO UCR DATA FOR LAW ENFORCEMENT & THE GENERAL PUBLIC.



AN MVP IS A START, NOT AN END. IT IS MEANT TO VALIDATE DIRECTION AND INFORM NEXT STEPS.

Providing multiple pathways to the data via the CDE



National, state, local trends. Limited to major SRS & NIBRS offenses.

Major & minor incident data by state & year. Some specialized datasets, like arrests.

Promotes the broadest access to the data, but is aimed at more technical audiences.
Lacks capability to query individual incidents.

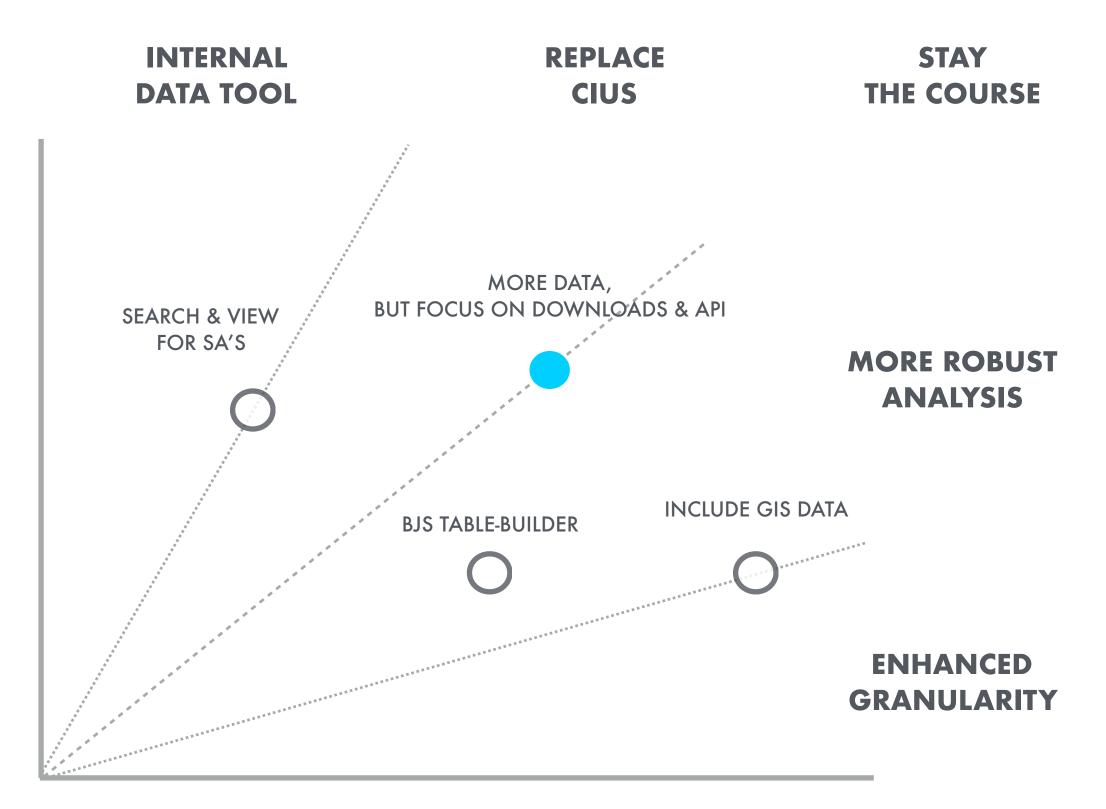
WHERE DO WE GO FROM HERE?

KEY QUESTIONS:

IS THE VISION FOR THE CDE STILL TO IMPROVE ACCESS TO UCR DATA? OR SHOULD IT EVOLVE INTO A MORE SPECIALIZED ROLE?

WHAT HAVE WE LEARNED FROM THE MVP?

SHOULD WE STILL FOCUS ON BOTH LAW ENFORCEMENT & THE GENERAL PUBLIC? WHAT ABOUT INTERNAL USERS & THEIR NEEDS?



All of these things are possible, but not all of them are necessary. What trajectory we set depends on the "why" behind the CDE. What are the 1-2 things the CDE should continue to do well?

MINDSET: PRODUCTS AS CATALYSTS FOR CHANGE

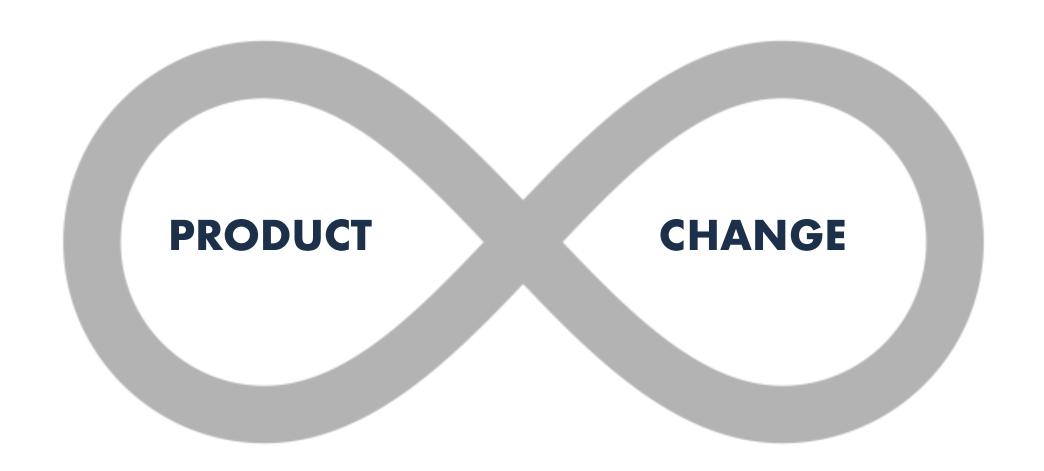
THE CDE MEETS AN IMMEDIATE BUSINESS NEED, BUT IS PART OF A LARGER EFFORT TO MODERNIZE THE UCR PROGRAM.

AS WE CONSIDER ITS FUTURE WE SHOULD THINK OF THE CDE AS PART OF AN EMERGING DIGITAL ECOSYSTEM, AND IN TERMS OF PEOPLE & PROCESSES, NOT JUST TECHNOLOGY.

New ways of engaging with the public; different types of inquiries

More transparency around the program, errors & limitations are more visible

New internal workflows, methods, and responsibilities



Improves access to data collected by the UCR program

Improves access to law enforcement & the general public by offering multiple pathways to the data

Provides a foundation for further UCR modernization and new publication strategies

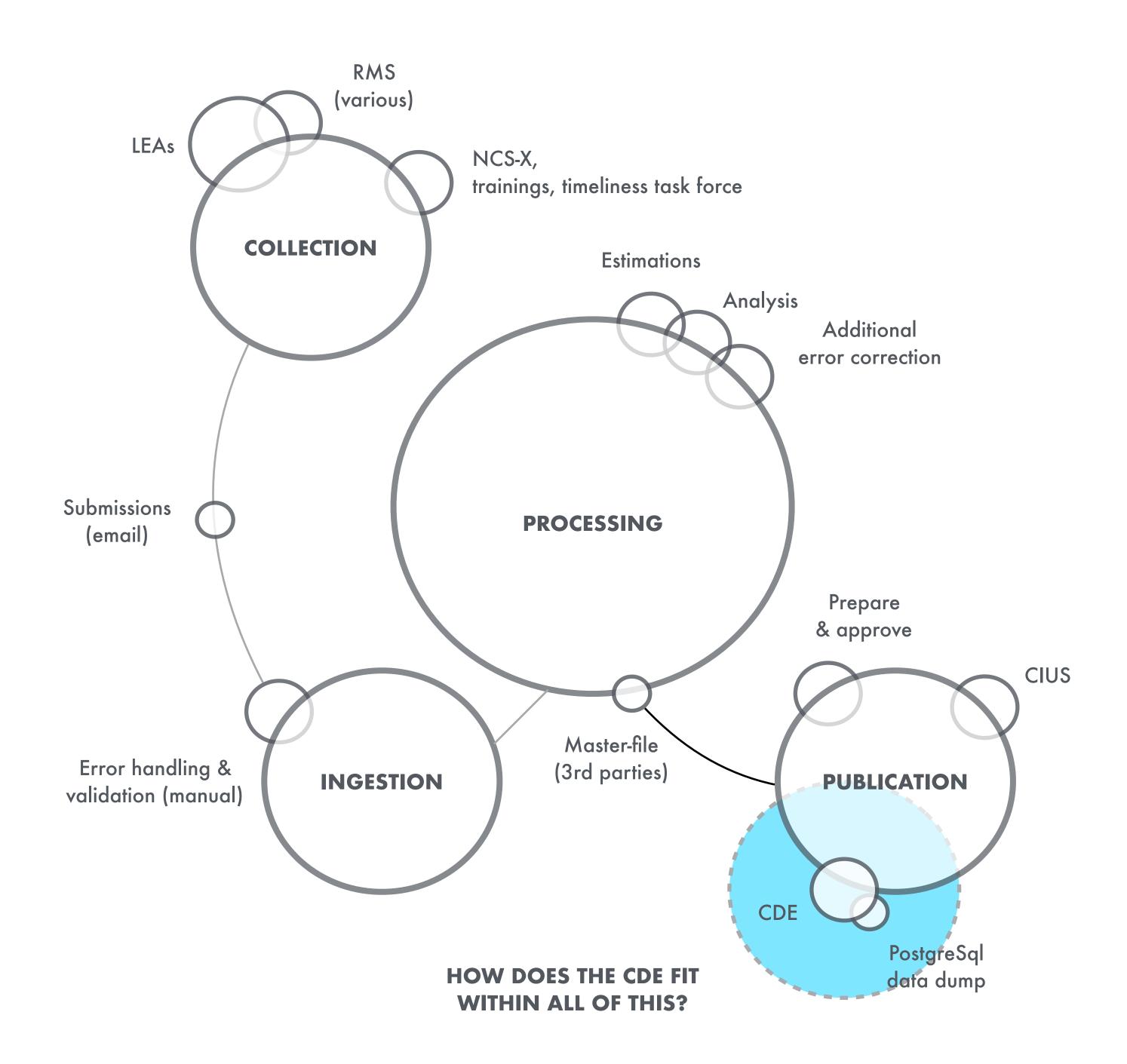
Exposes the FBI to new ways of working, influencing future builds and buys, as well as internal policies

THE CDE IS A PART OF A LARGER EFFORT TO MODERNIZE THE UCR PROGRAM.

ITS POTENTIAL FOR IMPACT IS DEPENDENT ON THE DATA PROVIDED TO IT BY UPSTREAM SYSTEMS & PROCESSES.

HOW DO WE START THINKING ABOUT ALL OF THIS AS A DIGITAL ECOSYSTEM?

SHOULD WE CONTINUE TO VIEW NEW UCR AS THE CENTER OF THIS ECOSYSTEM, OR SHOULD IT BE BUILT AROUND THE CDE?



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