

# FBI CDE

## Discovery Findings & Solution Hypothesis

October 21, 2016

## AGENDA

### **1:00-2:30**      **Executive summary**

- What we heard
- What we think
- Looking ahead
- Q&A

### **2:30-2:45**      **Break**

### **2:45-3:45**      **Focused discussions**

- Detailed research findings
- Key technical considerations
- Visual design directions

### **3:45-4:00**      **Next steps**

## GOALS FOR TODAY

- Share key insights from research
- Align around what these learnings mean
- Demonstrate API progress to date
- Discuss future directions to explore and how we can best work together going forward

## OUR PARTNERS



**Samuel Berhanu**, Unit Chief, Product Owner

**Sammy DeMarco**, Project Manager

**Matt Fancher**, Technical Project Lead

**Russell Kerns**, ATO/Compliance Support

**Jason Corder**, Technical Project Advisor

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**Beverly Rinehart**, Technical Advisor

**Justin Rogowsky**, Technical Advisor

**Howard Snyder**, Deputy Director, Bureau of Justice Statistics

**Jim Dufford**, Xcelerate Solutions

**Greg Donewar**, Xcelerate Solutions

**Jonathan Cox**, Unit Chief, Office of Public Affairs

## ACTIVITIES & DELIVERABLES



Kickoff /  
Discovery workshop



Synthesis and  
playback deck



Weekly status meetings and  
reports with core team



Consumer, staff, and  
stakeholder research

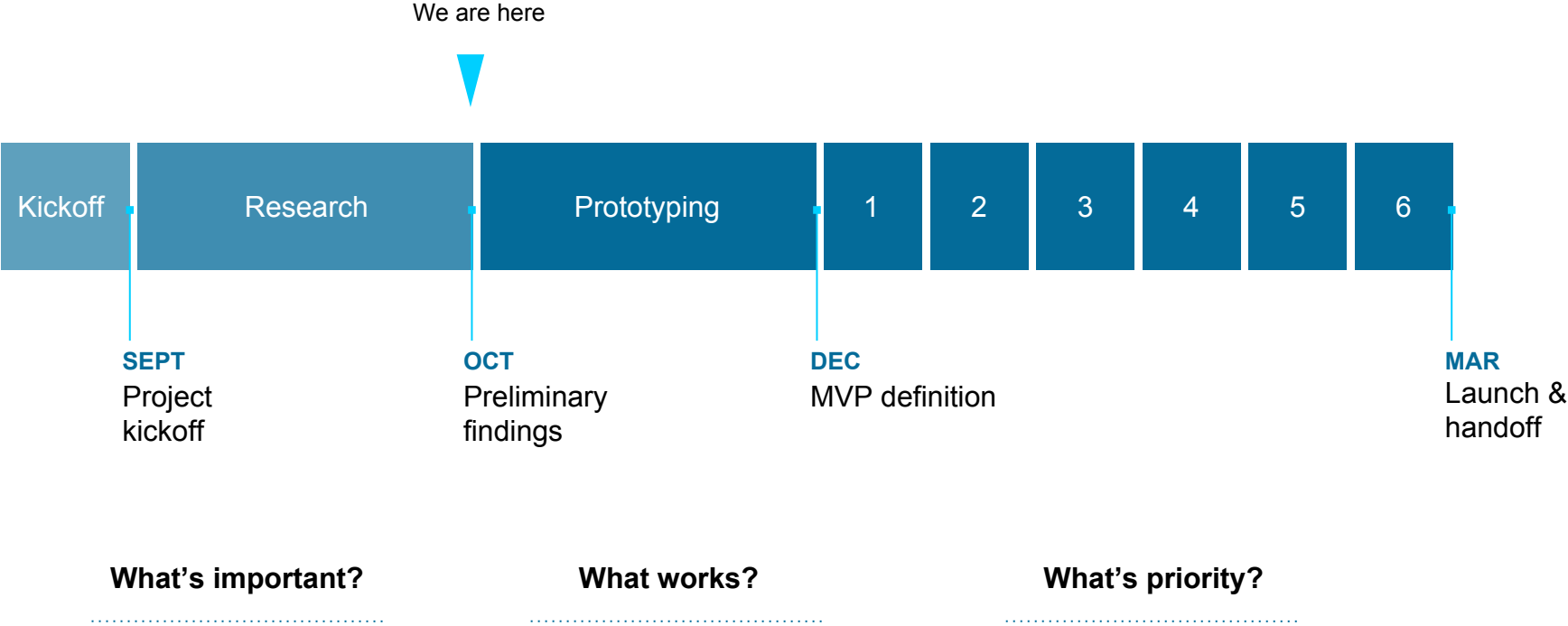


Technical research and API  
development

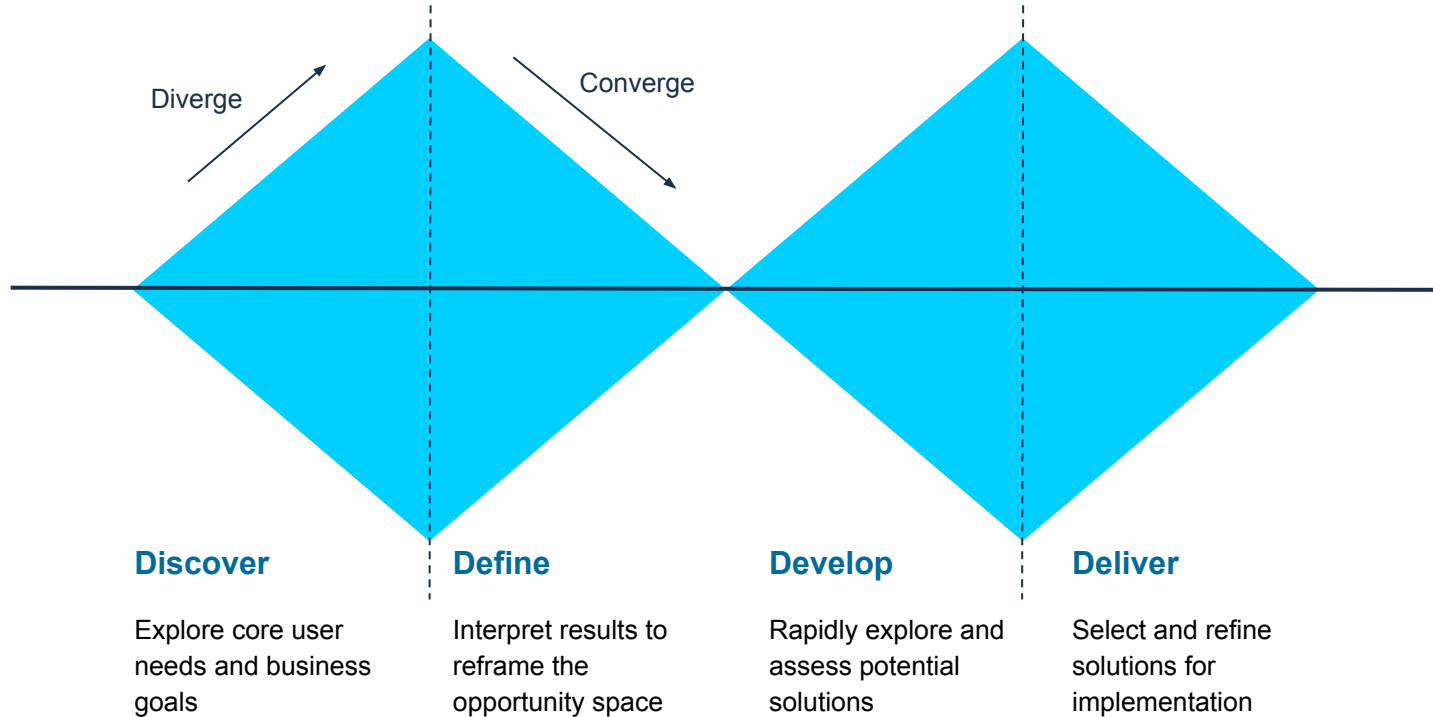


Preliminary findings deck

BIG PICTURE



## DESIGN THINKING (“DOUBLE DIAMOND”)



## RESEARCH ACTIVITIES

# Who we talked to

22

Subject matter  
experts

25

FBI  
stakeholders  
and staff

9

Novices

14

Media

10

Experts

## WHAT WE HEARD

Consumers want to easily find and access UCR data. Visualizations and contextual details engage, inform, and make data understandable. Open communication about data quality and limitations, increased visibility, and greater participation will result in better data and better dialogue.



## SPECTRUM OF NEEDS

# NOVICE CONSUMERS

### GOALS

Understand crime trends and statistics that are relevant to me and my community. Provide me with a clear pathway to find answers to my questions while helping me understand what UCR data has to offer. Present information in a clear, open, and unbiased way.

### NEEDS AND EXPECTATIONS

- Awareness of the CDE
- Easy access to data
- Provide context to better understand UCR
- View rates and trends over time
- Present data visuals and tables
- Allow me to compare local and national data

**“I want to be able to drill down as locally as I can.”** – CRIMINAL JUSTICE ADVOCATE

**“We need quick and easy places to answer questions reliably.”**

– LOCAL LAW ENFORCEMENT AGENCY

**“I’m not looking for a story in  
the data. I’m looking for quantitative  
data to support my story.”**

– CRIMINAL JUSTICE REPORTER

## SPECTRUM OF NEEDS

# EXPERT ANALYSTS

### GOALS

Ability to search, view, and download crime data in a usable format so I can conduct in-depth analysis, compare to state and local sources, and draw my own conclusions.

### NEEDS AND EXPECTATIONS

- Easy access to data downloads
- Provide data descriptions and documentation
- Ability to explore granular data
- Present data visuals, tables, and sources
- Relevant, timely data
- Access to data experts to ask questions
- Option to link to and share data

**“We’re huge advocates for the  
create your own adventure data  
visualization.”** – CRIMINAL JUSTICE REPORTER

**“What’s missing out of data stories  
can be just as interesting as what’s  
there.”** – CRIMINAL JUSTICE REPORTER

**“The old journalism motto:  
sunshine is the best disinfectant.”**

– CRIMINAL JUSTICE REPORTER



## SPECTRUM OF NEEDS

# FBI STAKEHOLDERS

### GOALS

Provide a tool for the general public and government to easily access national crime data. Be transparent about the role of the FBI in collecting, compiling, and publishing UCR data. Proactively communicate the flaws and limitations of the data. Reduce burden on staff to respond to basic questions about UCR data.

### NEEDS AND EXPECTATIONS

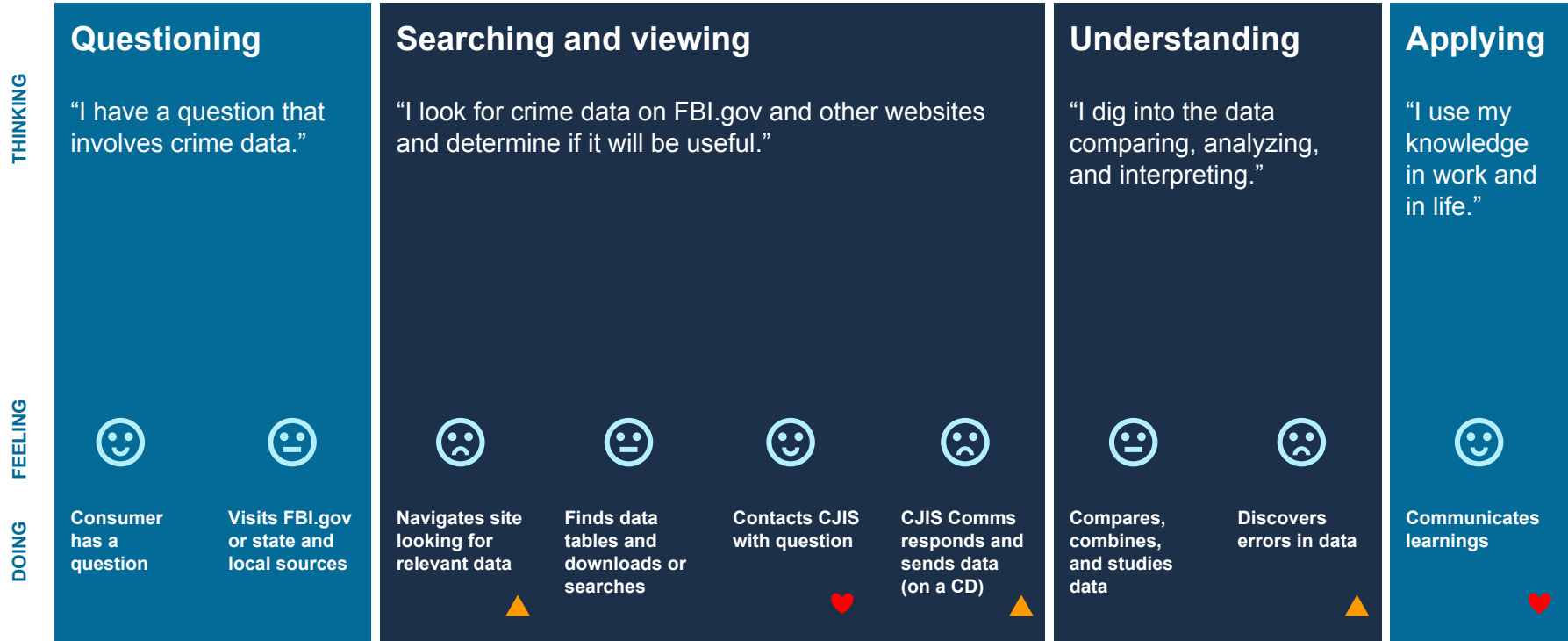
- Promote transparency
- Describe the role of the FBI
- Present the data in a fair and balanced way
- Provide context and details available
- Increase data quality and participation
- Be the primary source for national crime data
- Improve the national dialogue on crime

**“People should say: ‘I got what I  
wanted, and got it right away.’”**

– CJIS MPG

**“We can’t tell them what to think when they look at the data. Let them draw their own conclusions. Our responsibility is to report the data that we have access to.” – CJIS Staff**

## END-TO-END CONSUMER EXPERIENCE “NOT JUST SEARCH AND VIEW”



**Questions?**

## Solution hypothesis

We believe that making crime data more accessible for a variety of users will lead to greater transparency around the UCR program, better data, and more informed debate about the state of crime in the U.S.



**“We need more **transparency** and **accountability** in law enforcement. We also need **better, more informed conversations** about crime and policing in this country. To get there, we are improving the way this nation **collects, analyzes, and uses** crime statistics and data about law enforcement’s **use of force.**”** – DIRECTOR COMEY

## VALUE OF TRANSPARENCY & OPEN DATA

Access to data leads to greater awareness



Broader participation & improved data quality



New value for UCR program & general public



## CONCEPTS TO EXPLORE

**The CDE is a service for people and government. It is not a dedicated tool for data analysis.**

**Design for a wide range of users, but focus on consumers with influence over the public's perception of crime data and trends.**

**Provide pathways for novice and advanced consumers - showcase what the data can do by guiding users through common inquiries, while maintaining the flexibility to search, view, and access the data for more complex use cases.**

**An open API will provide the foundation for an ecosystem of apps built around uniform crime data.**

## EXPERIENCE PRINCIPLES

### SHOW ME THE WAY AND LET ME EXPLORE

- Make it easy to search, view, and export the data
- Show me what the data can do
- Let me draw my own conclusions
- Get into the details when appropriate

### PUT EVERYTHING IN CONTEXT

- Anticipate my questions
- Explain caveats and limitations in plain language
- Be upfront about what's there and what's not
- Show me what's changed

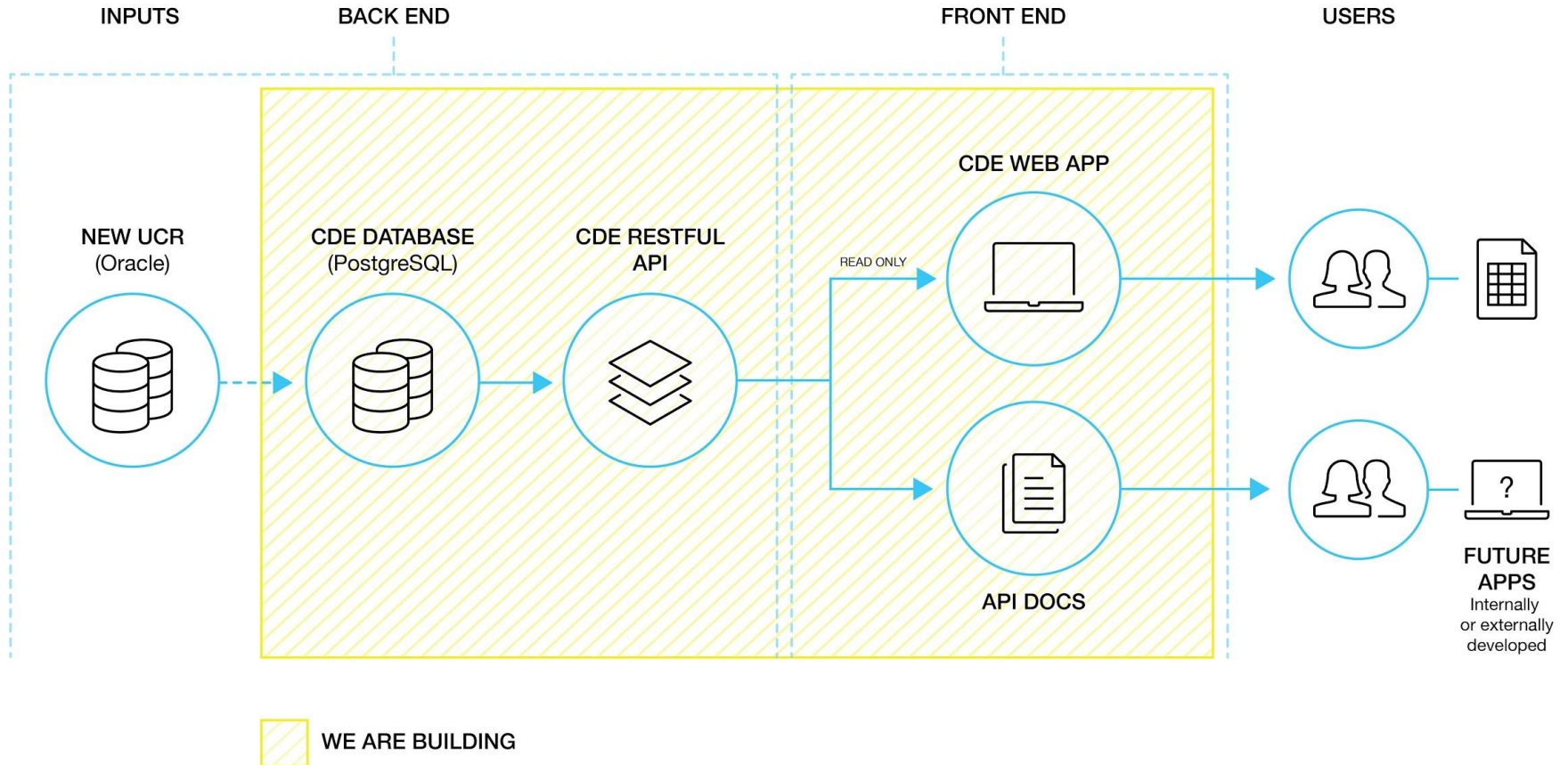
### MAKE IT RELEVANT TO ME

- Show me national trends and what's happening in my area
- Be as accurate and thorough as possible, and keep everything up to date
- Help me understand why UCR matters and how it works
- Show me the data in interesting ways that I can customize

### LET ME PARTICIPATE

- Make it easy to share, print, or link to
- Give me clear paths to ask questions, report errors, and get involved
- Help me build things with available crime data

## TECHNICAL APPROACH



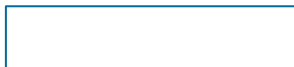
# API Demo

# Questions?

## ABOUT PROTOTYPING



Research



Prototyping



Refinement

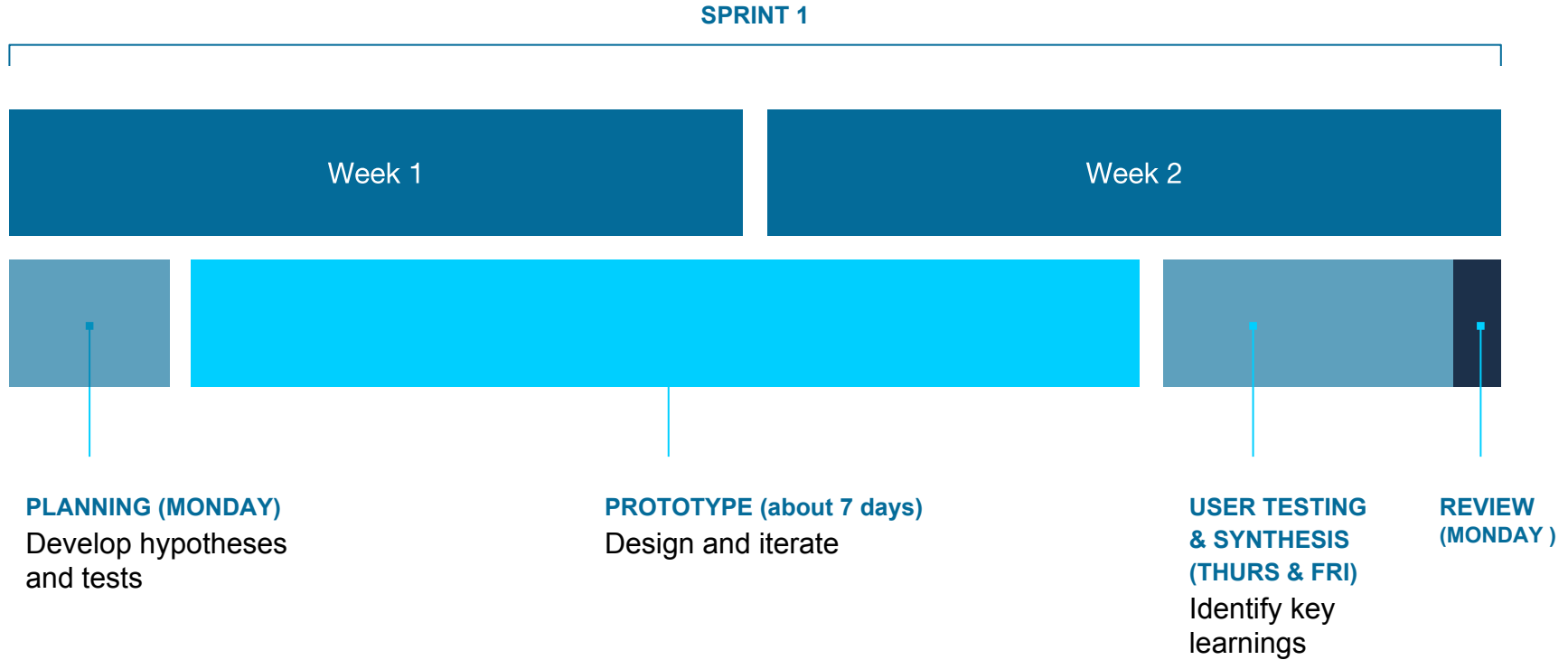


**Prototypes are vehicles for learning.** They enable us to test hypotheses, explore and refine ideas quickly, and demonstrate what's possible.

**They can be of varying levels of fidelity** (paper or digital), but are not representative of the final product.

**We won't prototype everything** and we'll throw away more than we keep, but with each test, we'll aim to reduce uncertainty.

# ANATOMY OF A PROTOTYPE SPRINT



## FOCAL AREAS FOR PROTOTYPING

**We are approaching the prototyping phase with the mindset that these are design, not technical, challenges.**

**As a starting point, prototyping will help us answer the following:**

**What data is most important to people and why?**

Do people always have a specific question in mind? Or are there cases where people will want to browse content?

**How can we improve on how people search for and find relevant information?**

When and for whom are reports or in-depth views into the data appropriate?

What are users' expectations around data reliability and changes? How can we best alert them to changes in definitions and other factors that influence the data?

**What level of granularity can the data support and what are its limitations?**

How will the lack of estimated data affect the value of the data?

How will geographic limitations affect the value of the data?



# Questions?

# Break

**What we heard**

# Activities

## WHO WE TALKED TO

### **Subject matter experts**

**10+** CJIS staff immersive research

### **FBI stakeholders and observers**

**20+** Kickoff / Discovery workshop participants

### **Consumer interviews**

**5** criminal justice reporters

**1** policy analyst

**1** academic

**4** members of the public

### **Analogous services**

**3** city and state open data projects

**1** business reliant on open data

**1** accessibility expert

**6** open data experts

### **Federal agencies**

**1** BJS representative

**3** members of law enforcement

## WHAT WE LOOKED AT

### **Comparative analysis**

Visual branding and language

Navigation and site organization

Data visualization

### **Data research**

Crime in the US report data  
interrogation

Available data set inventory

Data structure analysis

Data transfer process

Preliminary API development

## ACCESS TO DATA

# Data consumers and FBI staff need to quickly access and download UCR data.

FBI staff are unable to independently access UCR data making it difficult to analyze and compile data.

UCR data is sent to consumers in a file format that requires special equipment and software to use.

Compiling a range of data over time is a manual process. Consumers want to be able to search, filter, and aggregate data on the fly.

Consumers are comparing UCR data and state and local data sets to find answers to their questions.

**It's really frustrating from our perspective that there isn't a reliable central area to get this kind of data.** – EXPERT ANALYST

**It's horrifying to have to tell someone you have to burn a CD.** – STATISTICAL ASSISTANT

## SEARCH AND VIEW

**The ability to filter, sort, and compare data snapshots and trends allows consumers to find, assess, and download information efficiently.**

Consumers want a site that is easy to navigate with filters, sorting, and toggles that support finding and exploring data.

Maps and visualizations provide an entry point into the data, prompt engagement, and make data relevant for consumers.

Consumers want to compare trends by time and location as well as other data sets.

Provide the data in an easy to use format with clear descriptions and definitions.

**Most people want to play through with the filters, not get the CSV from GitHub.**

– OPEN DATA EXPERT

**[People should say about the CDE] I got what I wanted, and got it right away.**

– CJIS MPG

**We will show you the data, but we will not draw conclusions.**

– STATISTICAL ASSISTANT

## ▶ ENGAGE AND UNDERSTAND

# Providing context and basic visualizations within a user-friendly tool will help a wide range of consumers approach, understand, and interpret UCR data.

Demonstrating how UCR data is relevant to consumers highlights its importance and provides pathways for understanding.

Understanding what data attributes are collected and how it is counted and processed allows consumers to better leverage the data.

Surfacing factors that influence or contribute to trends in crime data can lead to a more balanced interpretation of the data.

**Data on its own can be overwhelming.**

**Explaining what people are looking at is important. You need to provide sufficient context, without telling people how they should interpret the data.**

**I'm more interested in the social phenomena rather than hard core quantitative data.**

– CRIMINAL JUSTICE REPORTER

**I warn my students about the dangers of cherry picking data.** – ACADEMIC

## PROACTIVELY COMMUNICATE

# Being open about data quality, limitations, and inconsistencies will reduce questions and potential misinterpretations.

Surface important contextual details about data to promote understanding and responsible usage.

Clearly show what data is available and what is missing.

Provide guidance around comparisons, clearances, the hierarchy rule, and other nuanced definitions that can lead to confusion.

Communicate the value of the data we do have instead of focusing on precision.

**Write for people that are not data people.**

– CJIS MPG

**Just because the press says it's a hate crime, doesn't mean the investigation says that.**

**Say: this is the best data we have.**

**What's missing can be just as interesting as what's there.**

**Don't write around holes in your story.**

– CRIMINAL JUSTICE REPORTER



## EXPLORE DETAILS

# Consumers and staff want to drill into the data to find information that relates to them personally or to conduct in-depth analysis with expanded incident data.

Despite holes in the NIBRS data, its granularity is invaluable for a wide-range of consumers and staff.

Depending on the question and level of sophistication with the data, consumers interest range from local to national or local + national.

State and local level submitters fear that moving to NIBRS will lead to a spike in crime rates.

**We have a boat load of data that we don't do anything with.** – STATISTICAL ASSISTANT

**Ideally, I would get every crime committed in a jurisdiction in a particular timeframe. Subject, arrest date, conviction, mental health status, time period...** – ACADEMIC

**[The future] is gonna be about NIBRS—we've got to get it right.** – STATISTICAL ASSISTANT

## RELEVANT AND TIMELY

**UCR data is less relevant because of the time it takes to collect, compile, and publish. Improving timeliness will lead to broader usage and impact.**

Consumers and law enforcement turn to other sources because UCR data is less useful by the time it is released.

The current publication process is completed on a yearly basis with mid-year updates. UCR data is less relevant because of the time it takes to be collected, compiled, and published.

The CDE will have a limited impact reducing the amount of time between when state submit data and when it is available for public consumption.

**Granularity! When it doubt, offer as much as possible.** – CRIMINAL JUSTICE ADVOCATE

**To improve, be a lot faster. By the time it's released it's almost irrelevant.** – ACADEMIC

**If I hear ambulances, gun shots, etc...I want to know what's happening on my block.**  
– MEMBER OF THE PUBLIC

## BETTER DATA

# Greater understanding, usage, and scrutiny of UCR data will lead to improvements in quality and participation in the program.

The FBI may face challenges making the data more accessible but the benefits will outweigh the costs.

Facilitate the process of reporting and fixing errors in the data and communicating changes.

Transparency around who is submitting data may result in greater participation in the program.

Cultural change will result in shifting expectations and perceived risks around data transparency.

**The old journalism motto: sunshine is the best disinfectant.** – CRIMINAL JUSTICE REPORTER

**No one is getting full data sets into the public in a good way.** – OPEN DATA EXPERT

## BETTER DIALOGUE

# Easier access to better data will result in a more constructive dialogue around issues of criminal justice and government.

Democratizing access to information will enabling a wide range of consumers to do their own analysis reducing the risk of bias.

Reducing the burden on consumers and staff to compile data will free them up to focus on analysis.

Policymakers and analysts will have higher quality quantitative data to compare to their state and local data to help them answer questions and make better decisions.

**Data sets don't have value in themselves. They are problematic. The value is to start a conversation.** – OPEN DATA EXPERT

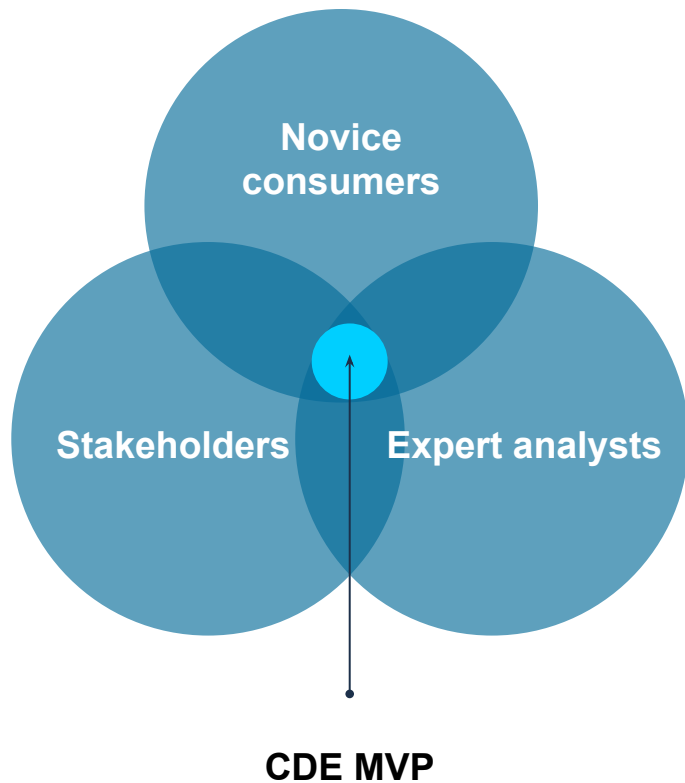
**[The CDE has the potential to] improve transparency and accessibility to a wide amount of important data to help us understand a complex function of state and federal government.** – ACADEMIC

# Questions?

**What we think**

## Solution Hypothesis

We believe that making crime data more accessible for a variety of users will lead to greater transparency around the UCR program, better data, and more informed debate about the state of crime in the U.S.



## VALUE OF TRANSPARENCY & OPEN DATA

Access to data leads to greater awareness



Broader participation & improved data quality



New value for UCR program & general public



## CONCEPTS TO EXPLORE

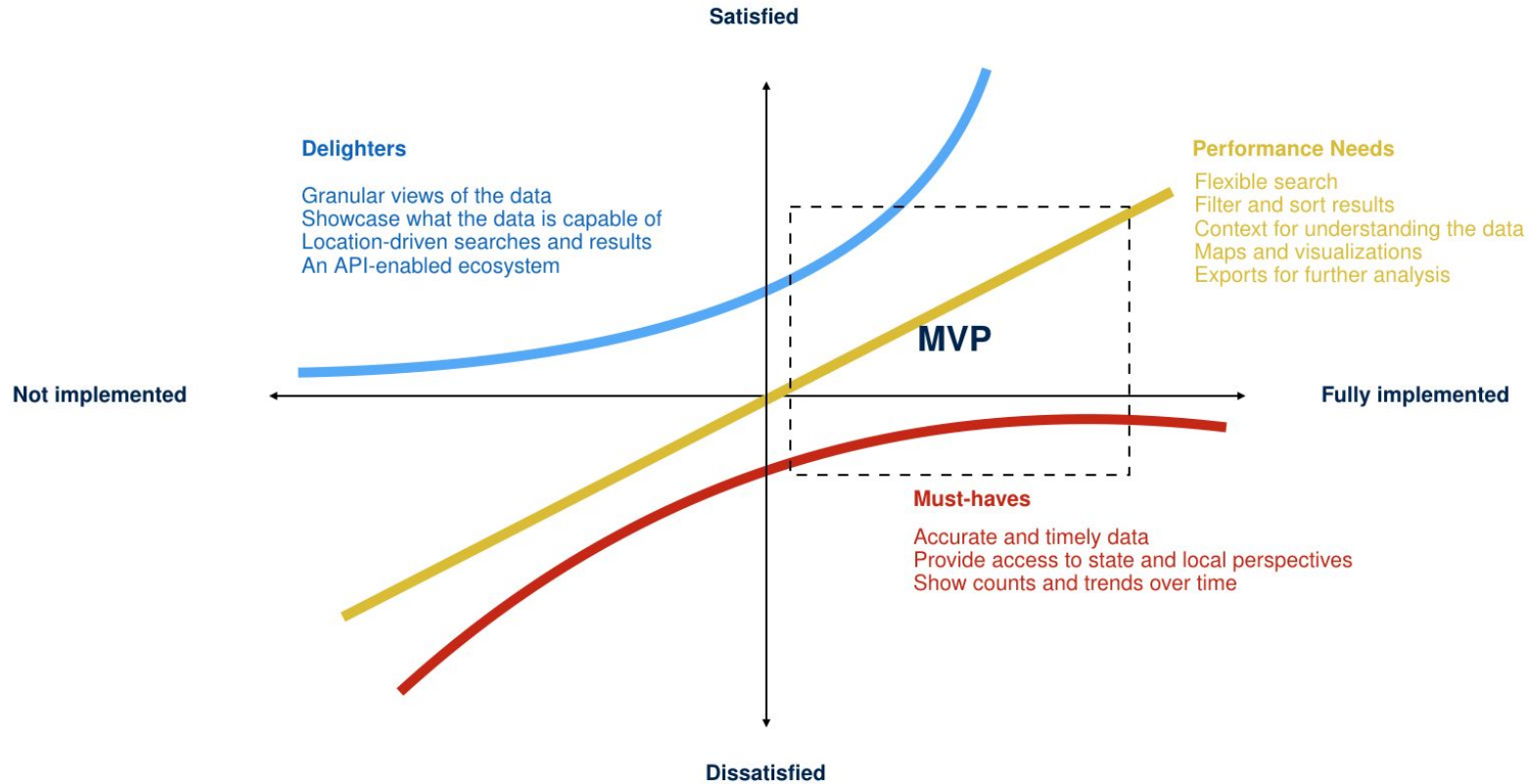
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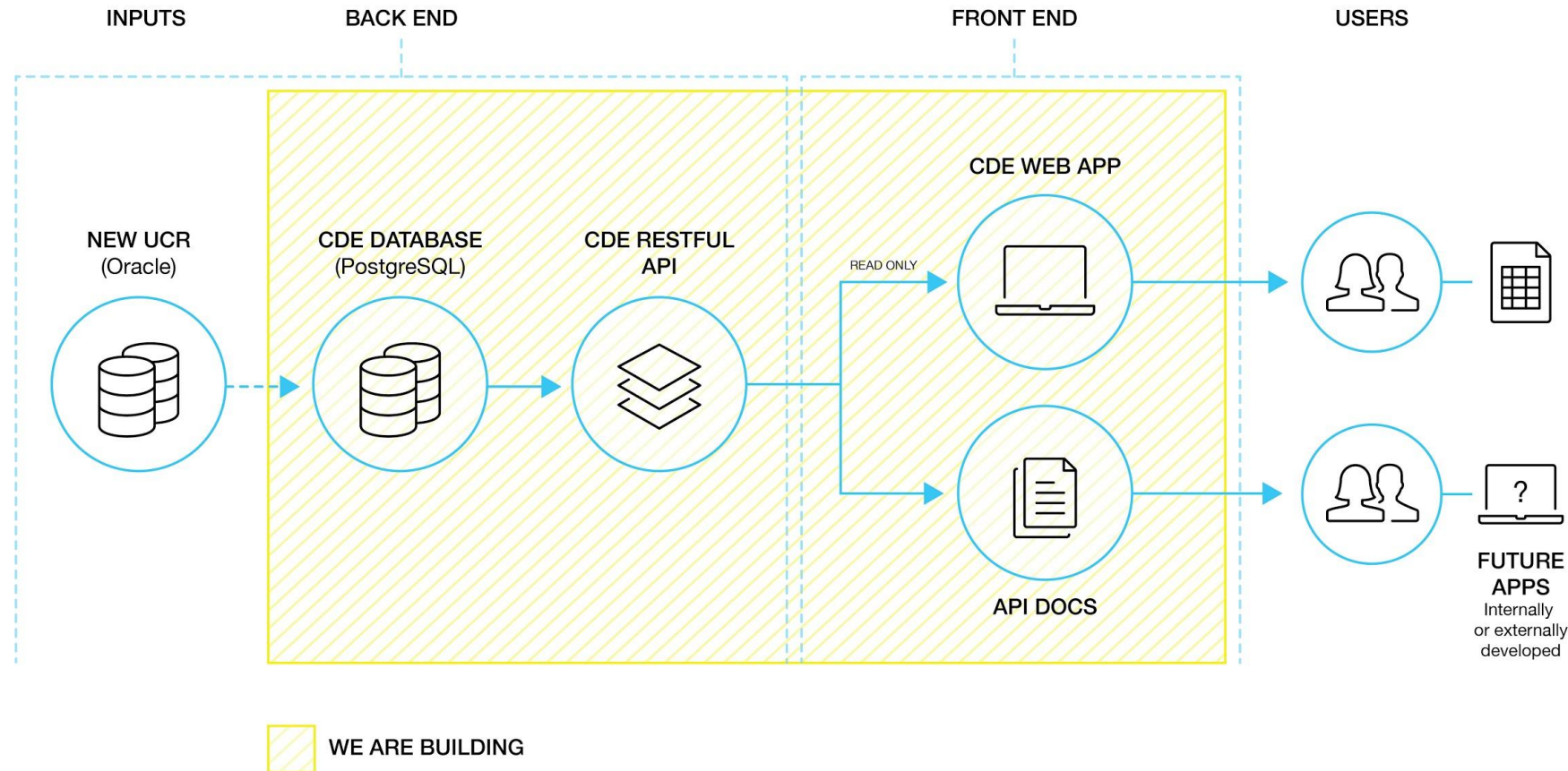
**An open API will provide the foundation for an ecosystem of apps built around uniform crime data.**

## PRIORITIZING NEEDS & WORKING TOWARDS AN MVP



(MVP = must haves, + performance needs, + delighters)

TECHNICAL APPROACH



## INFRASTRUCTURE

**As currently envisioned, the first iteration of the CDE will be supported by 18F's cloud.gov and built around a single data transfer from new UCR.**

### **Key questions and considerations for future iterations:**

- How will the product evolve over subsequent phases?
- Timeline and readiness of new UCR?
- How will the CDE stay in sync with new UCR?
- What is the preferred method for transferring and updating data?
- Add write capability to collect feedback on data quality?

**Questions?**

# Consumer experience

*Understanding the end-to-end journey of data consumers highlights needs and opportunities and helps us design and orchestrate holistic experiences that meet expectations.*

## END-TO-END CONSUMER EXPERIENCE

DOING  
FEELING

### Questioning

"I have a question that involves crime data."



Consumer has a question



Visits FBI.gov or state and local sources

### Searching and viewing

"I look for crime data on FBI.gov and other websites and determine if it will be useful."



Navigates site looking for relevant data



Finds data tables and downloads or searches



Contacts CJIS with question



CJIS Comms responds and sends data (on a CD)



### Understanding

"I dig into the data comparing, analyzing, and interpreting."



Compares, combines, and studies data



Discovers errors in data



### Applying

"I use my knowledge in work and in life."



Communicates learnings



## QUESTIONS TO VALIDATE

	Questioning	Searching and viewing	Understanding	Applying
NEEDS	<p>Awareness of UCR</p> <p>Understand the FBI's role in data collection</p> <p>Clear path to CDE from FBI.gov</p>	<p>Simple interface to explore the data</p> <p>See crime and arrest rates, trends, and percentage changes</p> <p>Get context and background information about UCR</p> <p>Quick way to download the data in a usable format</p> <p>Timely data</p> <p>More granular way of searching or exporting data</p> <p>Understand changes in data</p>	<p>Understand the holes and definitions behind the data</p> <p>Path to ask questions, report errors</p> <p>Ability to drill into incident-level data</p>	<p>Knowledge of resources</p> <p>Ability to embed or link to visualizations</p>
QUESTION	<p>Do people always have a specific question in mind? Or are there cases where people will want to browse content?</p> <p>How will people learn about the CDE?</p>	<p>How do consumers want to explore the data? How can the organization of the site support a variety of search paths? What kind of prompts or featured topics would be useful to lead users on in their journey?</p> <p>When and for whom are reports or in-depth views into the data appropriate?</p> <p>What are ideal pathways for a variety of consumers to access data? How can data exports support analysis outside of the CDE?</p> <p>How important is it to design for contextual search so people can see results based on where they live?</p> <p>Is a visualization always necessary? What's the right balance between visualizing the data and explaining in it text?</p>	<p>How does existing UCR documentation fit into the CDE? How can we make it more interactive?</p> <p>Do expert and novice users have different informational needs?</p> <p>What are users' expectations around data reliability and changes? How can we best alert them to changes in definitions and other factors that influence the data?</p>	<p>Do national trends suffice, or are users interested in state trends and comparisons?</p> <p>How will the lack of estimated data affect the value of the data?</p> <p>How do users want to share their findings?</p>



## EXPERIENCE PRINCIPLES

### SHOW ME THE WAY AND LET ME EXPLORE

- Make it easy to search, view, and export the data
- Show me what the data can do
- Let me draw my own conclusions
- Get into the details when appropriate

### PUT EVERYTHING IN CONTEXT

- Anticipate my questions
- Explain caveats and limitations in plain language
- Be upfront about what's there and what's not
- Show me what's changed

### MAKE IT RELEVANT TO ME

- Show me national trends and what's happening in my area
- Be as accurate and thorough as possible, and keep everything up to date
- Help me understand why UCR matters and how it works
- Show me the data in interesting ways that I can customize

### LET ME PARTICIPATE

- Make it easy to share, print, or link to
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- Help me build things with available crime data

## EDITORIAL VOICE

**Voice** is what makes all of your communications sound like they came from the same place.

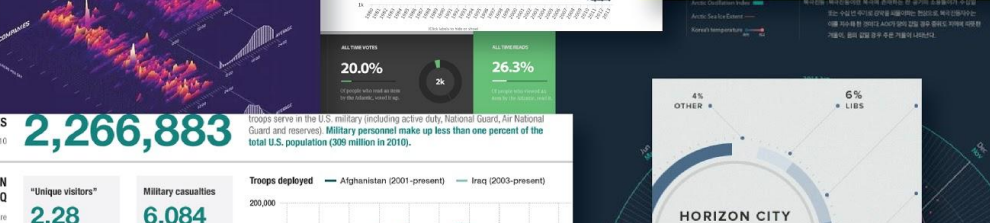
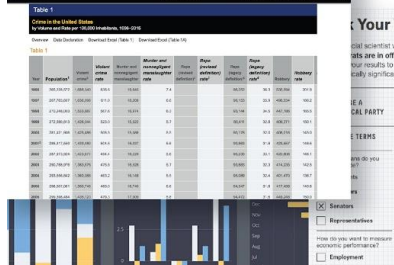
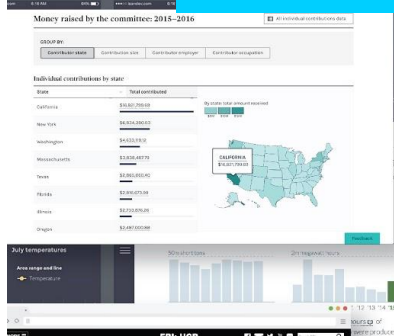
The CDE should sound like the people behind the data at CJIS:

- Approachable
- Conversational
- Engaged
- Informative
- Honest

# Visual research



We conducted a visual audit to understand and compare data-heavy interactive apps and websites, award-winning data journalism, other crime statistics projects, and current FBI and UCR sites.



VISUAL DIRECTION 1

**Friendly and modern**

## DIRECTION 1

# Friendly and modern

### We learned that consumers want:

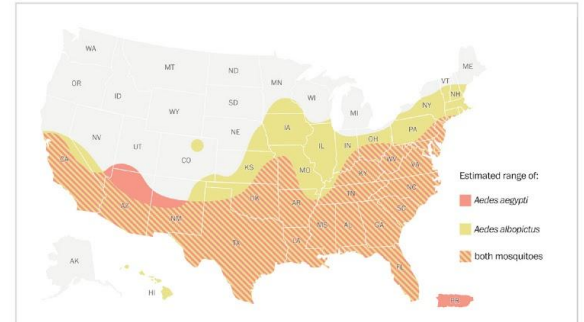
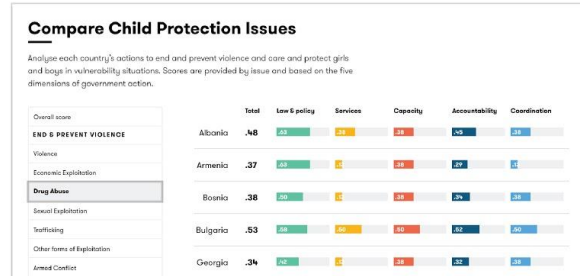
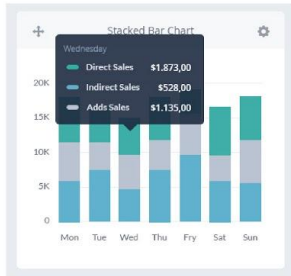
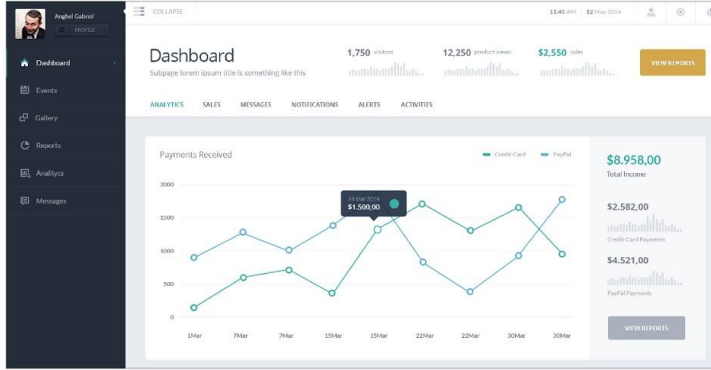
- Simplicity
- Ease of use
- Plain language
- Warmth
- An approachable, non-threatening experience

**Based on those parameters**, this direction will feel like you're using the newest, most user-friendly mobile app out there.

### Key design elements:

- Clean, bold, engaging, on-trend
- Sans-serif typography
- App-like visuals

We were inspired by modern data visualization and apps.



**We developed a visual palette that communicates this modern, friendly style.**

## TYPOGRAPHY

### Montserrat Bold for headlines

**Roboto Bold for subheaders**

**Roboto for body copy.** In 1995, an estimated 21,597 people were murdered in the United States. In this report, a murder is the willful killing of a human being by another. For the purposes of national data collection, the definition of murder does not include deaths caused by negligence.

**ROBOTO BOLD ALL-CAPS FOR SMALL SUBHEADERS**

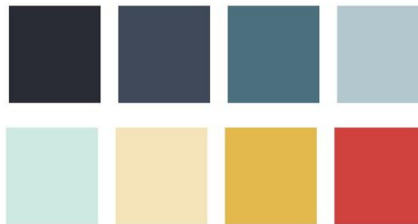
*Roboto Italic for annotations*

**123456789**

**Roboto Medium for numbers**

**Roboto Medium for links**

## COLORS



A warm and vibrant palette that draws inspiration from the current FBI and UCR sites' reds and blues.

## GRAPHIC STYLE





# Murder rate from 1994 through 2013

In 1995, an estimated 21,597 people were murdered in the United States. In this report, a murder is the willful killing of a human being by another. For the purposes of national data collection, the definition of murder does not include deaths caused by negligence, suicide, or accident; justifiable homicides; and attempts to murder or assaults to murder, which are scored as aggravated assaults.

[CLICK HERE](#)

We applied that palette to existing CIUS content.



## ? ABOUT THIS DATA:

*This is a sentence describing where the data for this table was collected, and perhaps some of the subsequent caveats necessary. There could also be a link that would lead somewhere else.*

VISUAL DIRECTION 2

# Editorial and authoritative

## DIRECTION 2

# Editorial and authoritative

### We learned that consumers want:

- A definitive source
- The best source available
- The data to tell a story
- Confidence
- Promotion of dialogue

**Based on those parameters,** this direction will feel like you're reading and interacting with the best contemporary online publication.

### Key design elements:

- Sophisticated, official, trustworthy
- Mix of Serif and Sans-serif typography
- Delicate graphic elements
- Minimal but punchy use of color



We developed a visual palette that communicates this editorial and authoritative feel.

## TYPOGRAPHY

***Merriweather Bold** for headlines*

Open Sans Regular for subheaders

**Open Sans for body copy.** In 1995, an estimated 21,597 people were murdered in the United States. In this report, a murder is the willful killing of a human being by another. For the purposes of national data collection.

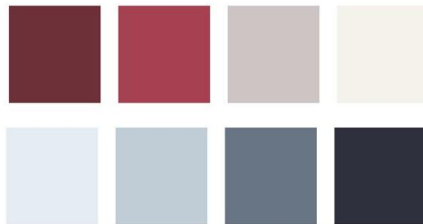
**MERRIWEATHER BOLD ALL-CAPS FOR SMALL SUBHEADERS**

*Merriweather Light Italic for annotations*

123456789

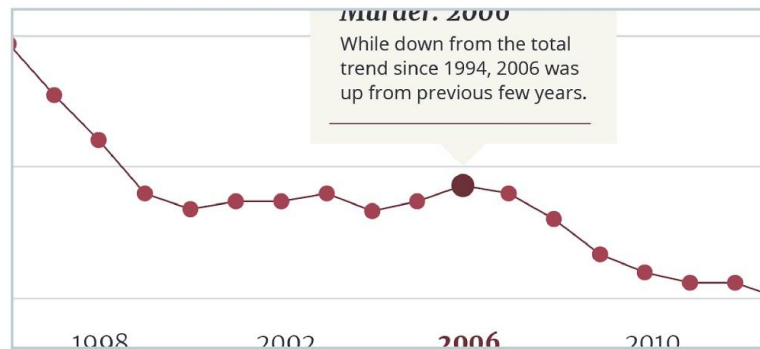
Merriweather Light for Numbers    Merriweather Bold for links

## COLORS



A refined palette that draws from the reds of the FBI and UCR sites. It connotes crime and seriousness without being too stark or shocking.

## GRAPHIC STYLE



# Murder rate from 1994 through 2013

We applied that palette to existing CIUS content.

In 1995, an estimated 21,597 people were murdered in the United States. In this report, a murder is the willful killing of a human being by another. For the purposes of national data collection, the definition of murder does not include deaths caused by negligence, suicide, or accident; justifiable homicides; and attempts to murder or assaults to murder, which are scored as aggravated assaults.



## ? ABOUT THIS DATA:

This is a sentence describing where the data for this table was collected, and perhaps some of the subsequent caveats necessary. There could also be a link that would lead somewhere else.

VISUAL DIRECTION 3

**Technical,  
minimalistic,  
and serious**

## DIRECTION 3

# Technical, minimalistic, and serious

### We learned that consumers want:

- Quick and easy access to data
- Straightforward language
- Neutral presentation (unbiased)
- Serious
- Focus on the essentials
- A bridge between FBI and the public, and part of an emerging ecosystem.

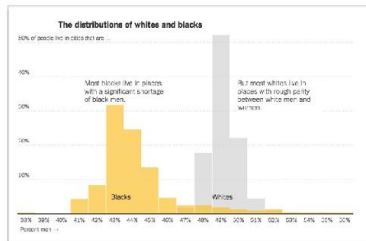
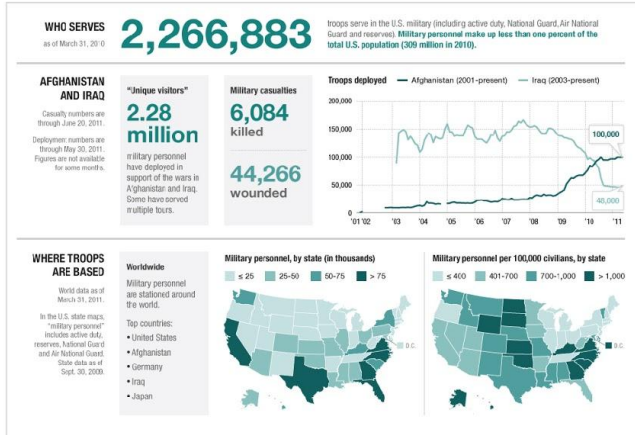
**Based on those parameters**, this direction will feel like you're getting the information you want, without any bells or whistles.

### Key design elements:

- Straightforward, minimalistic
- Monochromatic or duo-tone
- Serious, no frills, focused



We were inspired by clear and simple reports and visualizations.



## Is It Better to Rent or Buy?

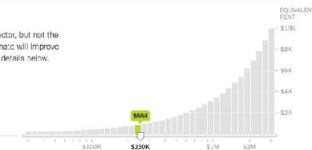
By KYLE BENTLEY, BRIAN CARTER and JACQUELINE

The choice between buying a home and renting one is among the biggest financial decisions that many adults make. But the costs of buying are more varied and complicated than for renting, making it hard to tell which is a better deal. To help you answer this question, our calculator takes the most important costs associated with buying a house and compares the equivalent monthly rent. [RELATED ARTICLE](#)

### Home Price

A very important factor, but not the only one. Our estimate will improve as you enter more details below.

\$250,000



If you can rent a similar home for less than ...

**\$884** PER MONTH

... then renting is better.

Date after 6 years	Rent	Buy
Initial costs	\$884	\$50,000
Household costs	\$108,000	\$163,200
Property taxes	\$2,376	\$44,800
Net proceeds	\$884	-\$145,600

**We developed a visual palette that communicates this technical and minimal feel.**

## TYPOGRAPHY

### Raleway Semibold for headlines

Open Sans Regular for subheaders

**Open Sans for body copy.** In 1995, an estimated 21,597 people were murdered in the United States. In this report, a murder is the willful killing of a human being by another. For the purposes of national data collection.

RALEWAY SEMI-BOLD ALL-CAPS FOR SMALL SUBHEADERS

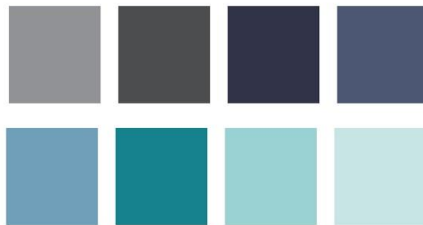
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123456789

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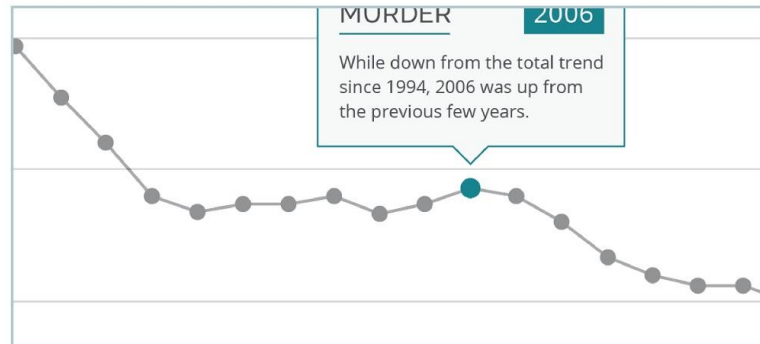
Open Sans Bold for links

## COLORS



A limited but striking palette, cool and collected, blues and greens are calming but serious.

## GRAPHIC STYLE



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[CLICK HERE](#)

# Discussion

## NEXT STEPS

- **Prototyping starts on Monday.**
- **We want your feedback and participation in the prototyping process:**
  - Nominate a core team representative to join us for user testing, help us interpret results and identify additional prototyping opportunities.
  - Help us communicate our findings and progress to the broader stakeholder group at the FBI.
- **As we move into this next phase, let's use our time on Monday to talk about what's gone right so far and where we can improve as a team.**

**Thank you!**