

BA 810 Project Final Version

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Features

`enrollee_id` : Unique ID for candidate

`city` : City code

`city_development_index` : Development index of the city (scaled)

`gender` : Gender of candidate

`relevent_experience` : Relevant experience of candidate

`enrolled_university` : Type of University course enrolled if any

`education_level` : Education level of candidate

`major_discipline` : Education major discipline of candidate

`experience` : Candidate total experience in years

`company_size` : No of employees in current employer's company

`company_type` : Type of current employer

`lastnewjob` : Difference in years between previous job and current job

`training_hours` : training hours completed

`target` : 0 – Not looking for job change, 1 – Looking for a job change

Load the dataset

```
library(data.table)
```

```
## Warning: package 'data.table' was built under R version 4.1.1
```

```
library(ggplot2)
```

```
## Warning: package 'ggplot2' was built under R version 4.1.1
```

```
dd <- fread('./aug_train.csv')  
str(dd)
```

```
## Classes 'data.table' and 'data.frame':  19158 obs. of  14 variables:
## $ enrollee_id      : int  8949 29725 11561 33241 666 21651 28806 402 27107 6
99 ...
## $ city              : chr  "city_103" "city_40" "city_21" "city_115" ...
## $ city_development_index: num  0.92 0.776 0.624 0.789 0.767 0.764 0.92 0.762 0.92
0.92 ...
## $ gender            : chr  "Male" "Male" "" "" ...
## $ relevent_experience : chr  "Has relevent experience" "No relevent experience"
"No relevent experience" "No relevent experience" ...
## $ enrolled_university : chr  "no_enrollment" "no_enrollment" "Full time course"
"" ...
## $ education_level   : chr  "Graduate" "Graduate" "Graduate" "Graduate" ...
## $ major_discipline  : chr  "STEM" "STEM" "STEM" "Business Degree" ...
## $ experience         : chr  ">20" "15" "5" "<1" ...
## $ company_size       : chr  "" "50-99" "" "" ...
## $ company_type       : chr  "" "Pvt Ltd" "" "Pvt Ltd" ...
## $ last_new_job       : chr  "1" ">4" "never" "never" ...
## $ training_hours     : int   36 47 83 52 8 24 24 18 46 123 ...
## $ target             : num   1 0 0 1 0 1 0 1 1 0 ...
## - attr(*, ".internal.selfref")=<externalptr>
```

Information of the dataset

```
# how many rows and columns
dim(dd)
```

```
## [1] 19158    14
```

```
# basic stats
summary(dd)
```

```
##   enrollee_id      city      city_development_index  gender
##   Min.      :    1   Length:19158      Min.      :0.4480      Length:19158
##   1st Qu.: 8554   Class :character   1st Qu.:0.7400      Class :character
##   Median :16982   Mode  :character   Median :0.9030      Mode  :character
##   Mean   :16875                      Mean   :0.8288
##   3rd Qu.:25170                      3rd Qu.:0.9200
##   Max.    :33380                      Max.    :0.9490
##   relevent_experience  enrolled_university  education_level  major_discipline
##   Length:19158      Length:19158      Length:19158      Length:19158
##   Class :character   Class :character   Class :character   Class :character
##   Mode  :character   Mode  :character   Mode  :character   Mode  :character
##
##
##
##   experience      company_size      company_type      last_new_job
##   Length:19158      Length:19158      Length:19158      Length:19158
##   Class :character   Class :character   Class :character   Class :character
##   Mode  :character   Mode  :character   Mode  :character   Mode  :character
##
##
##
##   training_hours      target
##   Min.      : 1.00   Min.      :0.0000
##   1st Qu.: 23.00   1st Qu.:0.0000
##   Median : 47.00   Median :0.0000
##   Mean   : 65.37   Mean   :0.2493
##   3rd Qu.: 88.00   3rd Qu.:0.0000
##   Max.    :336.00   Max.    :1.0000
```

Summary of the missing values

```
sum(dd == '')
```

```
## [1] 20733
```

```
check_missing <- function(x) {
  sum(is.null(x) | x == '')}
a <- data.frame(sapply(dd, check_missing))
setDT(a, keep.rownames = TRUE)[, ]
```

```
##              rn supply.dd..check_missing.
## 1:      enrollee_id                      0
## 2:      city                            0
## 3: city_development_index                0
## 4:      gender                          4508
## 5:      relevent_experience              0
## 6:      enrolled_university             386
## 7:      education_level                 460
## 8:      major_discipline                2813
## 9:      experience                      65
## 10:     company_size                    5938
## 11:     company_type                    6140
## 12:     last_new_job                    423
## 13:     training_hours                  0
## 14:     target                          0
```

```
colnames(a) <- c ('variable_name', 'the_count_of_missing_values')

a[the_count_of_missing_values > 0][order(-the_count_of_missing_values)]
```

```
##      variable_name the_count_of_missing_values
## 1:      company_type                    6140
## 2:      company_size                    5938
## 3:      gender                          4508
## 4:      major_discipline                2813
## 5:      education_level                 460
## 6:      last_new_job                    423
## 7: enrolled_university                 386
## 8:      experience                      65
```

Summary of notnull values

```
check_notnull <- function(x) {
  sum(x != '')}
b <- setDT(data.frame(sapply(dd, check_notnull)), keep.rownames = TRUE)
colnames((b))
```

```
## [1] "rn" "supply.dd..check_notnull."
```

```
b[,.(rn,(sapply.dd..check_notnull.))] [order(V2)]
```

```
##              rn      V2
## 1:      company_type 13018
## 2:      company_size 13220
## 3:      gender      14650
## 4:      major_discipline 16345
## 5:      education_level 18698
## 6:      last_new_job 18735
## 7:      enrolled_university 18772
## 8:      experience 19093
## 9:      enrollee_id 19158
## 10:      city 19158
## 11: city_development_index 19158
## 12:      relevent_experience 19158
## 13:      training_hours 19158
## 14:      target 19158
```

Specific info of each column

```
for (i in colnames(dd))
{
  print(unique(dd[, i, with = FALSE]))
}
```

```
##      enrollee_id
##      1:      8949
##      2:     29725
##      3:     11561
##      4:     33241
##      5:       666
##      ---
## 19154:      7386
## 19155:     31398
## 19156:     24576
## 19157:      5756
## 19158:     23834
##      city
##      1: city_103
##      2: city_40
##      3: city_21
##      4: city_115
##      5: city_162
##      ---
## 119: city_121
## 120: city_129
## 121:  city_8
## 122: city_31
## 123: city_171
##      city_development_index
##      1:      0.920
##      2:      0.776
##      3:      0.624
##      4:      0.789
##      5:      0.767
##      6:      0.764
##      7:      0.762
##      8:      0.913
##      9:      0.926
##     10:      0.827
##     11:      0.843
##     12:      0.804
##     13:      0.855
##     14:      0.887
##     15:      0.910
##     16:      0.884
##     17:      0.924
##     18:      0.666
##     19:      0.558
##     20:      0.923
##     21:      0.794
##     22:      0.754
##     23:      0.939
##     24:      0.550
##     25:      0.865
##     26:      0.698
##     27:      0.893
##     28:      0.796
##     29:      0.866
##     30:      0.682
##     31:      0.802
##     32:      0.579
```

## 33:	0.878
## 34:	0.897
## 35:	0.949
## 36:	0.925
## 37:	0.896
## 38:	0.836
## 39:	0.693
## 40:	0.769
## 41:	0.775
## 42:	0.903
## 43:	0.555
## 44:	0.727
## 45:	0.640
## 46:	0.516
## 47:	0.743
## 48:	0.899
## 49:	0.915
## 50:	0.689
## 51:	0.895
## 52:	0.890
## 53:	0.847
## 54:	0.527
## 55:	0.766
## 56:	0.738
## 57:	0.647
## 58:	0.795
## 59:	0.740
## 60:	0.701
## 61:	0.493
## 62:	0.840
## 63:	0.691
## 64:	0.735
## 65:	0.742
## 66:	0.479
## 67:	0.722
## 68:	0.921
## 69:	0.848
## 70:	0.856
## 71:	0.898
## 72:	0.830
## 73:	0.730
## 74:	0.680
## 75:	0.725
## 76:	0.556
## 77:	0.448
## 78:	0.763
## 79:	0.745
## 80:	0.645
## 81:	0.788
## 82:	0.780
## 83:	0.512
## 84:	0.739
## 85:	0.563
## 86:	0.518
## 87:	0.824
## 88:	0.487
## 89:	0.649
## 90:	0.781

```

## 91:          0.625
## 92:          0.807
## 93:          0.664
##      city_development_index
##      gender
## 1:   Male
## 2:
## 3: Female
## 4:   Other
##      relevent_experience
## 1: Has relevent experience
## 2: No relevent experience
##      enrolled_university
## 1:      no_enrollment
## 2:   Full time course
## 3:
## 4:   Part time course
##      education_level
## 1:      Graduate
## 2:      Masters
## 3:   High School
## 4:
## 5:      Phd
## 6: Primary School
##      major_discipline
## 1:      STEM
## 2: Business Degree
## 3:
## 4:      Arts
## 5:      Humanities
## 6:      No Major
## 7:      Other
##      experience
## 1:      >20
## 2:      15
## 3:      5
## 4:      <1
## 5:      11
## 6:      13
## 7:      7
## 8:      17
## 9:      2
## 10:     16
## 11:     1
## 12:     4
## 13:     10
## 14:     14
## 15:     18
## 16:     19
## 17:     12
## 18:     3
## 19:     6
## 20:     9
## 21:     8
## 22:     20
## 23:
##      experience
##      company_size

```



```

## 1:
## 2:      50-99
## 3:      <10
## 4:     10000+
## 5:    5000-9999
## 6:    1000-4999
## 7:      10/49
## 8:     100-500
## 9:     500-999
##      company_type
## 1:
## 2:      Pvt Ltd
## 3:      Funded Startup
## 4: Early Stage Startup
## 5:      Other
## 6:      Public Sector
## 7:      NGO
##      last_new_job
## 1:      1
## 2:      >4
## 3:      never
## 4:      4
## 5:      3
## 6:      2
## 7:
##      training_hours
## 1:      36
## 2:      47
## 3:      83
## 4:      52
## 5:      8
## ---
## 237:      244
## 238:      272
## 239:      294
## 240:      270
## 241:      286
##      target
## 1:      1
## 2:      0

```

```

for (i in colnames(dd))
{
print((dd[, .N, by = i ]))
}

```

```

##      enrollee_id N
##      1:      8949 1
##      2:     29725 1
##      3:     11561 1
##      4:     33241 1
##      5:       666 1
##      ---
## 19154:       7386 1
## 19155:     31398 1
## 19156:     24576 1
## 19157:       5756 1
## 19158:     23834 1
##      city      N
##      1: city_103 4355
##      2: city_40   68
##      3: city_21 2702
##      4: city_115  54
##      5: city_162 128
##      ---
## 119: city_121    3
## 120: city_129    3
## 121:  city_8     4
## 122: city_31     4
## 123: city_171    1
##      city_development_index      N
##      1:      0.920 5200
##      2:      0.776   82
##      3:      0.624 2702
##      4:      0.789   54
##      5:      0.767  128
##      6:      0.764   24
##      7:      0.762  128
##      8:      0.913  197
##      9:      0.926 1336
##     10:      0.827  137
##     11:      0.843   94
##     12:      0.804  304
##     13:      0.855  431
##     14:      0.887  275
##     15:      0.910 1533
##     16:      0.884  266
##     17:      0.924  301
##     18:      0.666  114
##     19:      0.558   75
##     20:      0.923  143
##     21:      0.794   93
##     22:      0.754  280
##     23:      0.939  497
##     24:      0.550  247
##     25:      0.865   26
##     26:      0.698  683
##     27:      0.893  160
##     28:      0.796   29
##     29:      0.866  103
##     30:      0.682  119
##     31:      0.802  175
##     32:      0.579  135

```

## 33:	0.878	151
## 34:	0.897	586
## 35:	0.949	79
## 36:	0.925	171
## 37:	0.896	140
## 38:	0.836	120
## 39:	0.693	4
## 40:	0.769	22
## 41:	0.775	10
## 42:	0.903	82
## 43:	0.555	63
## 44:	0.727	53
## 45:	0.640	13
## 46:	0.516	12
## 47:	0.743	146
## 48:	0.899	182
## 49:	0.915	94
## 50:	0.689	102
## 51:	0.895	86
## 52:	0.890	113
## 53:	0.847	41
## 54:	0.527	92
## 55:	0.766	49
## 56:	0.738	79
## 57:	0.647	27
## 58:	0.795	20
## 59:	0.740	67
## 60:	0.701	9
## 61:	0.493	13
## 62:	0.840	29
## 63:	0.691	45
## 64:	0.735	8
## 65:	0.742	10
## 66:	0.479	28
## 67:	0.722	27
## 68:	0.921	10
## 69:	0.848	47
## 70:	0.856	32
## 71:	0.898	11
## 72:	0.830	32
## 73:	0.730	7
## 74:	0.680	9
## 75:	0.725	18
## 76:	0.556	14
## 77:	0.448	17
## 78:	0.763	27
## 79:	0.745	10
## 80:	0.645	5
## 81:	0.788	7
## 82:	0.780	6
## 83:	0.512	5
## 84:	0.739	14
## 85:	0.563	13
## 86:	0.518	6
## 87:	0.824	4
## 88:	0.487	5
## 89:	0.649	4
## 90:	0.781	3

```

## 91:          0.625    3
## 92:          0.807    4
## 93:          0.664    1
##   city_development_index    N
##   gender    N
## 1:   Male 13221
## 2:         4508
## 3: Female 1238
## 4:   Other 191
##   relevent_experience    N
## 1: Has relevent experience 13792
## 2: No relevent experience 5366
##   enrolled_university    N
## 1:   no_enrollment 13817
## 2:   Full time course 3757
## 3:                   386
## 4:   Part time course 1198
##   education_level    N
## 1:   Graduate 11598
## 2:   Masters 4361
## 3:   High School 2017
## 4:                   460
## 5:           Phd 414
## 6: Primary School 308
##   major_discipline    N
## 1:   STEM 14492
## 2: Business Degree 327
## 3:                   2813
## 4:           Arts 253
## 5:   Humanities 669
## 6:   No Major 223
## 7:   Other 381
##   experience    N
## 1:   >20 3286
## 2:   15 686
## 3:   5 1430
## 4:   <1 522
## 5:   11 664
## 6:   13 399
## 7:   7 1028
## 8:   17 342
## 9:   2 1127
## 10: 16 508
## 11: 1 549
## 12: 4 1403
## 13: 10 985
## 14: 14 586
## 15: 18 280
## 16: 19 304
## 17: 12 494
## 18: 3 1354
## 19: 6 1216
## 20: 9 980
## 21: 8 802
## 22: 20 148
## 23: 65
##   experience    N
##   company_size    N

```

```
## 1:          5938
## 2:      50-99 3083
## 3:      <10 1308
## 4:     10000+ 2019
## 5:    5000-9999  563
## 6:    1000-4999 1328
## 7:      10/49 1471
## 8:     100-500 2571
## 9:     500-999  877
##      company_type    N
## 1:                  6140
## 2:              Pvt Ltd 9817
## 3:      Funded Startup 1001
## 4: Early Stage Startup  603
## 5:              Other  121
## 6:      Public Sector  955
## 7:              NGO   521
## last_new_job    N
## 1:              1 8040
## 2:              >4 3290
## 3:      never 2452
## 4:              4 1029
## 5:              3 1024
## 6:              2 2900
## 7:              423
## training_hours    N
## 1:              36 211
## 2:              47 157
## 3:              83  86
## 4:              52 196
## 5:              8 227
## ---
## 237:          244  8
## 238:          272  5
## 239:          294  6
## 240:          270  7
## 241:          286  5
## target    N
## 1:      1 4777
## 2:      0 14381
```

Fill the missing data

company_type 6140

company_size 5938

gender 4508

major_discipline 2813

education_level 460

last_new_job 423

enrolled_university 386 experience 65

```
# company_type 6140, fill with the mode value
company_type_mode <- dd[, max(.N), by = company_type][V1 == max(V1), company_type]
dd_cleaned <- dd[(company_type == ''), company_type := company_type_mode]
print((dd_cleaned[, .N, by = company_type]))
```

```
##          company_type      N
## 1:          Pvt Ltd 15957
## 2:      Funded Startup 1001
## 3: Early Stage Startup  603
## 4:              Other  121
## 5:      Public Sector  955
## 6:              NGO   521
```

```
# company_size 5938, fill with the mode value
```

```
dd_cleaned <- dd[(company_size == '10/49'), company_size := '10-49' ]
company_size_mode <- dd[company_size != '', max(.N), by = company_size][V1 == max(V1),
company_size]
dd_cleaned <- dd[(company_size == ''), company_size := company_size_mode]
print((dd_cleaned[, .N, by = company_size]))
```

```
##          company_size      N
## 1:          50-99 9021
## 2:           <10 1308
## 3:        10000+ 2019
## 4:    5000-9999  563
## 5:    1000-4999 1328
## 6:         10-49 1471
## 7:     100-500 2571
## 8:     500-999  877
```

```
# gender 4508, classified these unknown gender as other
```

```
dd_cleaned <- dd[gender == '', gender := 'Other' ]
print((dd_cleaned[, .N, by = gender]))
```

```
##          gender      N
## 1:   Male 13221
## 2:  Other  4699
## 3: Female 1238
```

```
# major_discipline 2813, fill with the mode value
```

```
major_discipline__mode <- dd[major_discipline != '', max(.N), by = major_discipline][V
1 == max(V1),major_discipline]
dd_cleaned <- dd[(major_discipline == ''), major_discipline := major_discipline__mod
e]
print((dd_cleaned[, .N, by = major_discipline]))
```

```
##          major_discipline      N
## 1:          STEM 17305
## 2: Business Degree  327
## 3:          Arts  253
## 4:      Humanities  669
## 5:       No Major  223
## 6:          Other  381
```

```
# education_level 460, fill with the "Primary School"
dd_cleaned <- dd[(education_level == ''), education_level := 'Primary School']
print((dd_cleaned[, .N, by = education_level]))
```

```
##      education_level      N
## 1:      Graduate 11598
## 2:      Masters  4361
## 3:    High School  2017
## 4: Primary School   768
## 5:          Phd    414
```

```
# last_new_job 423 , fill with the mode value
last_new_job_mode <- dd[last_new_job != '', max(.N), by = last_new_job][V1 == max(V1),
last_new_job]
dd_cleaned <- dd[(last_new_job == ''), last_new_job := last_new_job_mode]
print((dd_cleaned[, .N, by = last_new_job]))
```

```
##      last_new_job      N
## 1:          1 8463
## 2:        >4 3290
## 3:      never 2452
## 4:          4 1029
## 5:          3 1024
## 6:          2 2900
```

```
# enrolled_university 386
enrolled_university_mode <- dd[enrolled_university != '', max(.N), by = enrolled_univer
sity][V1 == max(V1),enrolled_university]
dd_cleaned <- dd[(enrolled_university == ''),enrolled_university := enrolled_universi
ty_mode]
print((dd_cleaned[, .N, by = enrolled_university]))
```

```
##      enrolled_university      N
## 1:      no_enrollment 14203
## 2:    Full time course  3757
## 3:    Part time course  1198
```

```
# experience    65, classified NA as '<1', fill with the mode value
dd_cleaned[experience == '', experience := NA]

experience__mode <-dd[experience != '', max(.N), by = experience][V1 == max(V1),experience]

dd_cleaned[is.na(experience) , experience := experience__mode]

dd_cleaned[(experience == '>20'), experience := 21]

dd_cleaned[(experience == '<1'), experience := 0]

# change the datatype of experience into numeric
dd_cleaned[ , experience := as.numeric(experience)]

print((dd_cleaned[, .N, by = experience]))
```

```
##      experience      N
##  1:           21 3351
##  2:           15  686
##  3:            5 1430
##  4:            0  522
##  5:           11  664
##  6:           13  399
##  7:            7 1028
##  8:           17  342
##  9:            2 1127
## 10:           16  508
## 11:            1  549
## 12:            4 1403
## 13:           10  985
## 14:           14  586
## 15:           18  280
## 16:           19  304
## 17:           12  494
## 18:            3 1354
## 19:            6 1216
## 20:            9  980
## 21:            8  802
## 22:           20  148
##      experience      N
```

```
# Drop 'enrollee_id', 'city' columns
dd_cleaned[ , c('enrollee_id', 'city') := NULL]
```

```
# Change the categorical variables into dummy variables

install.packages('fastDummies', repos= 'https://github.com/jacobkap/fastDummies.git')
```

```
## Warning: unable to access index for repository https://github.com/jacobkap/fastDummies.git/src/contrib:
## cannot open URL 'https://github.com/jacobkap/fastDummies.git/src/contrib/PACKAGES'
```



```
## Warning: package 'fastDummies' is not available for this version of R
##
## A version of this package for your version of R might be available elsewhere,
## see the ideas at
## https://cran.r-project.org/doc/manuals/r-patched/R-admin.html#Installing-packages
```

```
## Warning: unable to access index for repository https://github.com/jacobkap/fastDummies.git/bin/macosx/big-sur-arm64/contrib/4.1:
## cannot open URL 'https://github.com/jacobkap/fastDummies.git/bin/macosx/big-sur-arm64/contrib/4.1/PACKAGES'
```

```
library(fastDummies)
results <- fastDummies::dummy_cols(dd_cleaned, remove_first_dummy = TRUE)

library(data.table)

setnames(results, "relevent_experience_No relevent experience", "relevent_experience_No_relevent_experience")
setnames(results, "enrolled_university_Part time course", "enrolled_university_Part_time_course")
setnames(results, "education_level_High School", "education_level_High_School")
setnames(results, "education_level_Primary School", "education_level_Primary_School")
setnames(results, "company_size_10-49", "company_size_10_49")
setnames(results, "company_size_50-99", "company_size_50_99")
setnames(results, "company_type_Funded Startup", "company_type_Funded_Startup")

setnames(results, "company_size_100-500", "company_size_100_500")
setnames(results, "company_size_500-999", "company_size_500_999")
setnames(results, "company_size_1000-4999", "company_size_1000_4999")
setnames(results, "company_size_5000-9999", "company_size_5000_9999")
setnames(results, "company_type_Pvt Ltd", "company_type_Pvt_Ltd")
setnames(results, 'company_type_Public Sector', "company_type_Public_Sector")
setnames(results, 'major_discipline_No Major', "major_discipline_No_Major")
setnames(results, 'major_discipline_Business Degree', "major_discipline_Business_Degree")
setnames(results, 'company_size_10000+', "company_size_10000")
```

```
write.csv(results, "~/cleaned_data_810_10_06.csv", row.names = FALSE)
```

Exploratory Data Analysis

```
theme_Ji <- theme_bw()+
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold.italic'),
    axis.text.x = element_text(face="bold", color="#993333",
                                size=10, angle=0),
    axis.text.y = element_text(face="bold", color="#993333",
                                size=10, angle=0),
    axis.title.x = element_text(color="black", size=14, face="bold"),
    axis.title.y = element_text(color="black", size=14, face="bold")
  )

theme_set(theme_Ji)
```

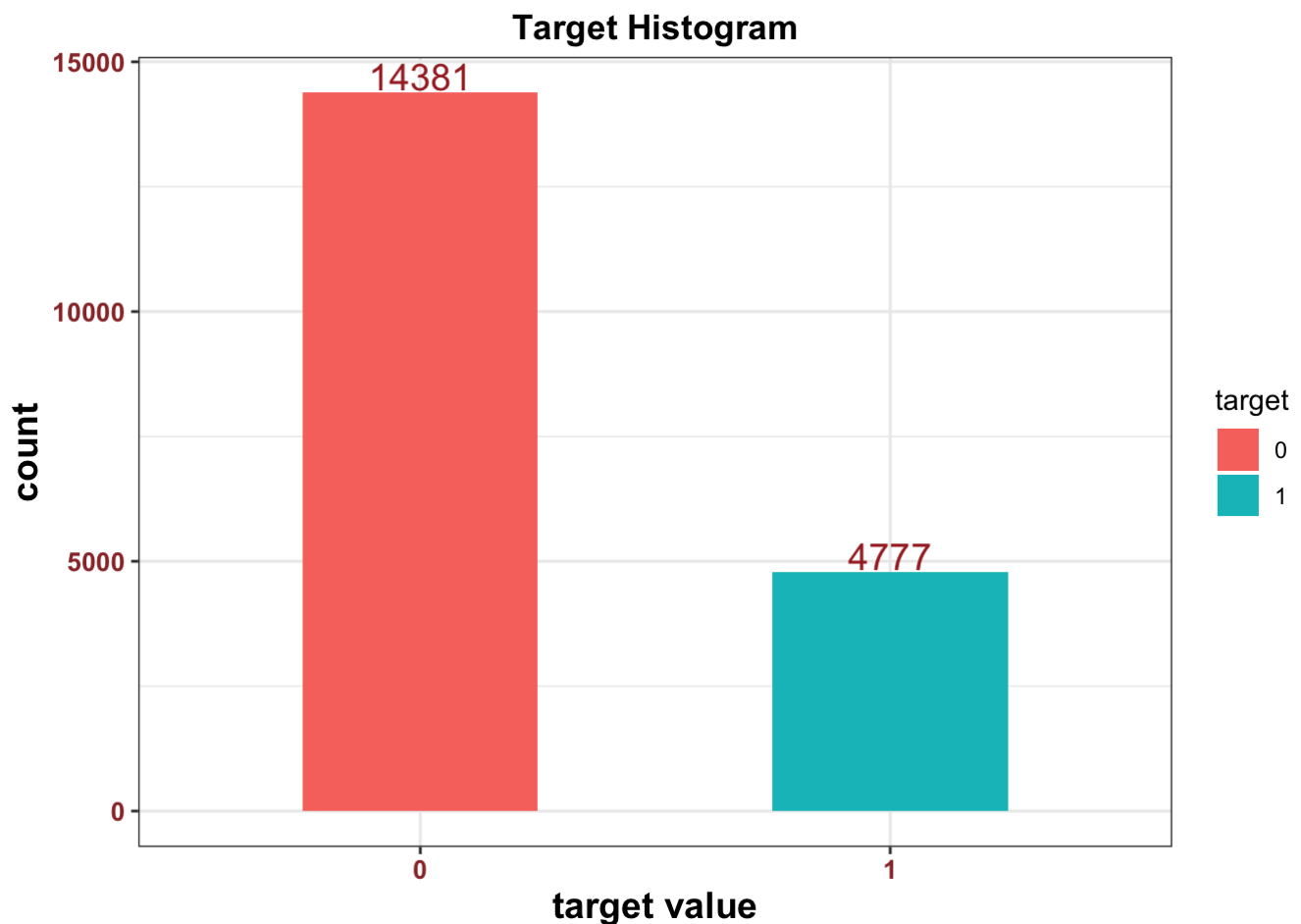
Target Column Histogram

0 - Not looking for job change 1 – Looking for a job change

This dataset is imbalanced and the ratio of '0 - Not looking for job change' to '1 – Looking for a job change' is equal to 3 : 1

```
# target column
target <- results[, target]
target <- data.table(target)

ggplot(results, aes(x = as.factor(target), fill = as.factor(target)))+
  geom_bar(stat = 'count', width = 0.5, position = 'dodge')+
  labs(x='target value', y = 'count')+
  ggtitle("Target Histogram") +
  geom_text(stat='count', aes(label=..count..), position = position_dodge(width = .5
), vjust=-.1, size = 5, color = 'brown')+
  scale_fill_hue(name="target")+
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold')
  )
```



Gender Column Histogram

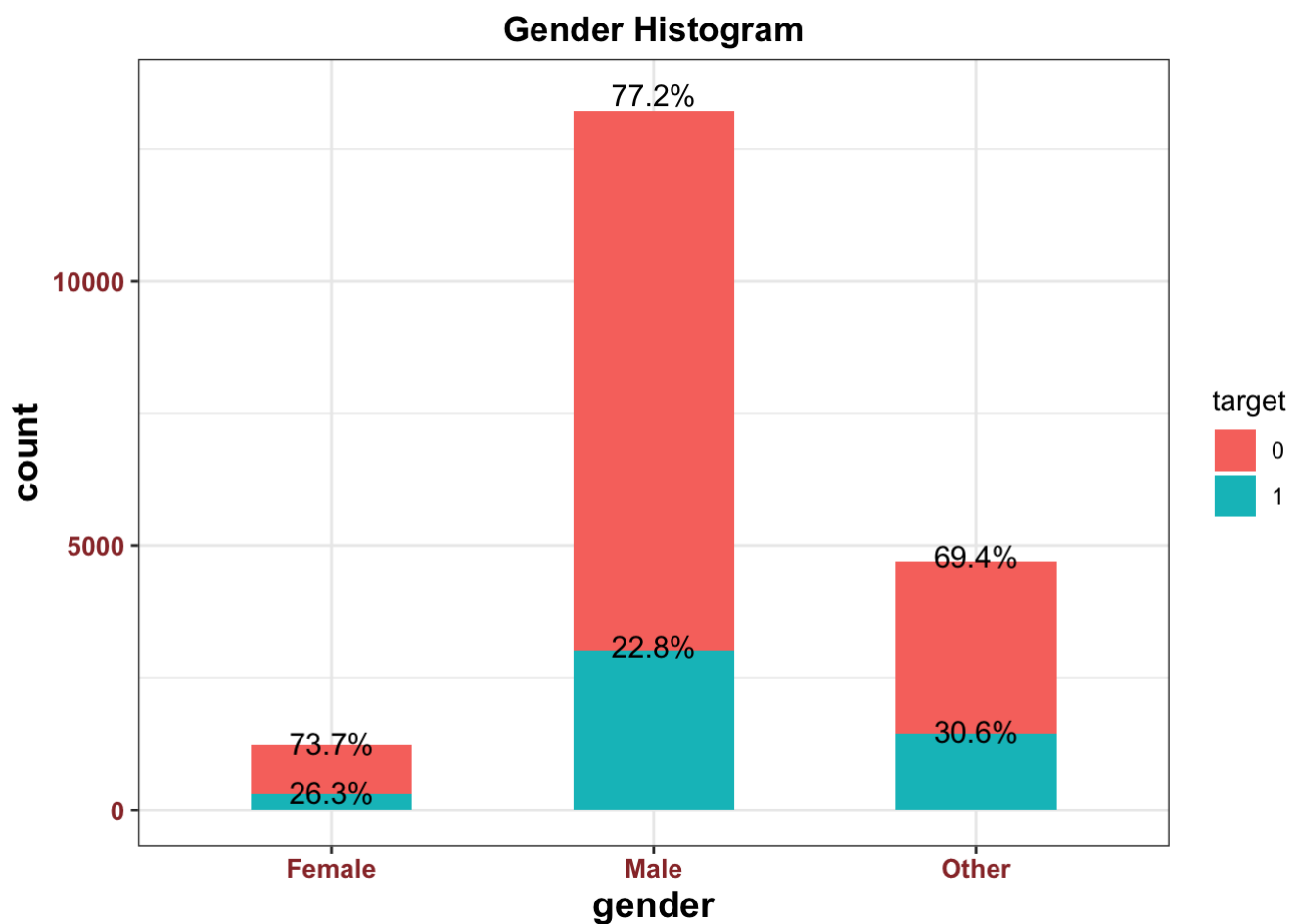
Female Data Scientists are more likely looking for a new job in comparison with other genders.

```

gender <- results[, gender]
gender <- data.table(gender)

ggplot(results, aes(x = as.factor(gender), fill = as.factor(target)))+
  geom_bar(stat = 'count', width = 0.5, position = 'stack')+
  labs(x='gender', y = 'count')+
  ggtitle("Gender Histogram") +
  geom_text(stat='count', aes(label=scales::percent(..count../tapply(..count.., ..x..,
sum)[..x..])), position = position_stack(vjust = 1.03) ,size = 4, color = 'black', c
heck_overlap = TRUE)+
  scale_fill_hue(name="target")+
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold')
  )

```



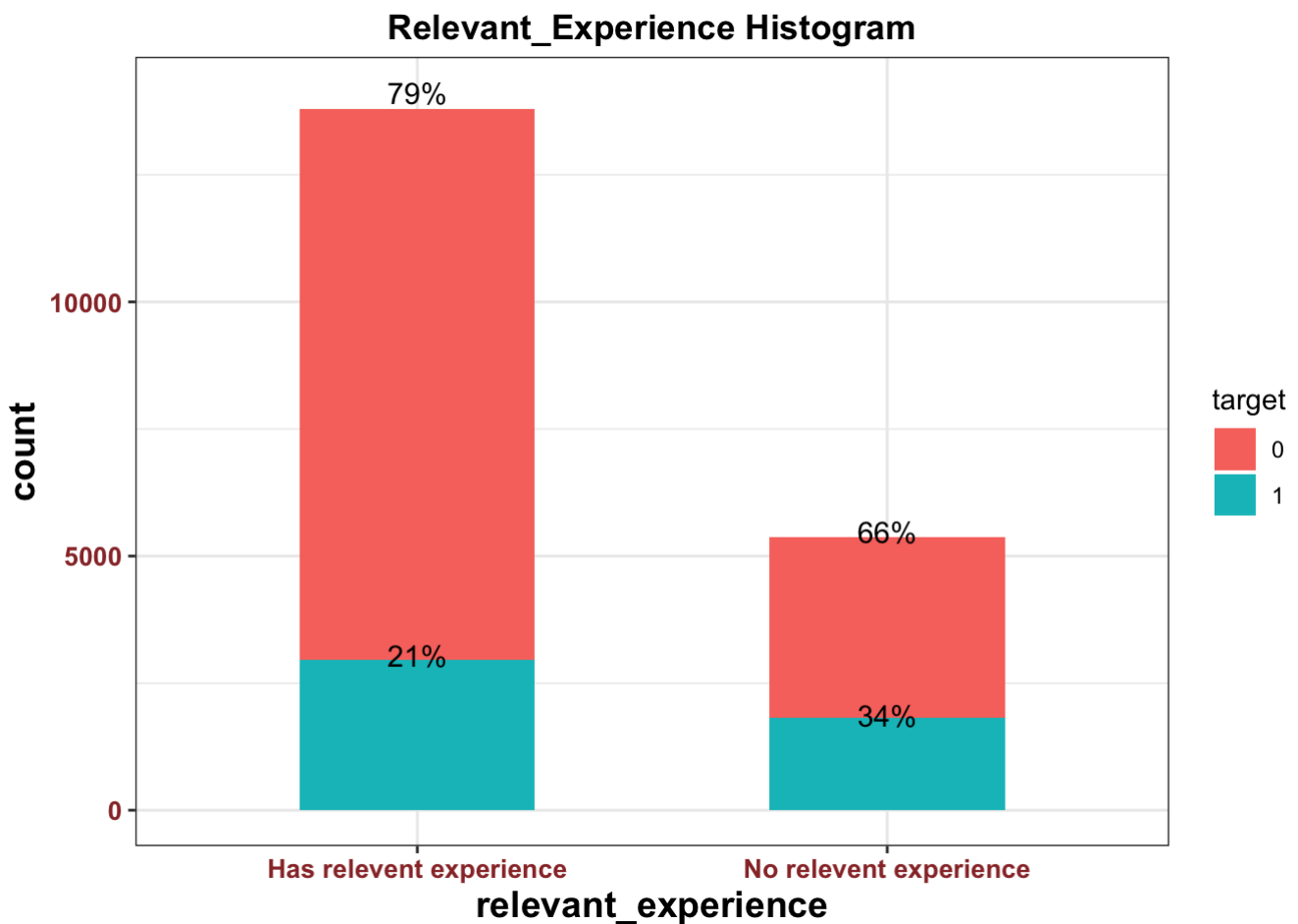
Relative Experience Column Histogram Data Scientists without relevant experience have higher chances of leaving a Job

```

relevent_experience <- results[, relevent_experience]
relevent_experience <- data.table(relevent_experience)

ggplot(results, aes(x = as.factor(relevent_experience), fill = as.factor(target)))+
  geom_bar(stat = 'count', width = 0.5, position = 'stack')+
  labs(x='relevant_experience', y = 'count')+
  ggtitle("Relevant_Experience Histogram") +
  geom_text(stat='count', aes(label=scales::percent(..count../tapply(..count.., ..x..,
sum)[..x..])), position = position_stack(vjust = 1.03) ,size = 4, color = 'black', c
heck_overlap = TRUE)+
  scale_fill_hue(name="target")+
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold')
  )

```

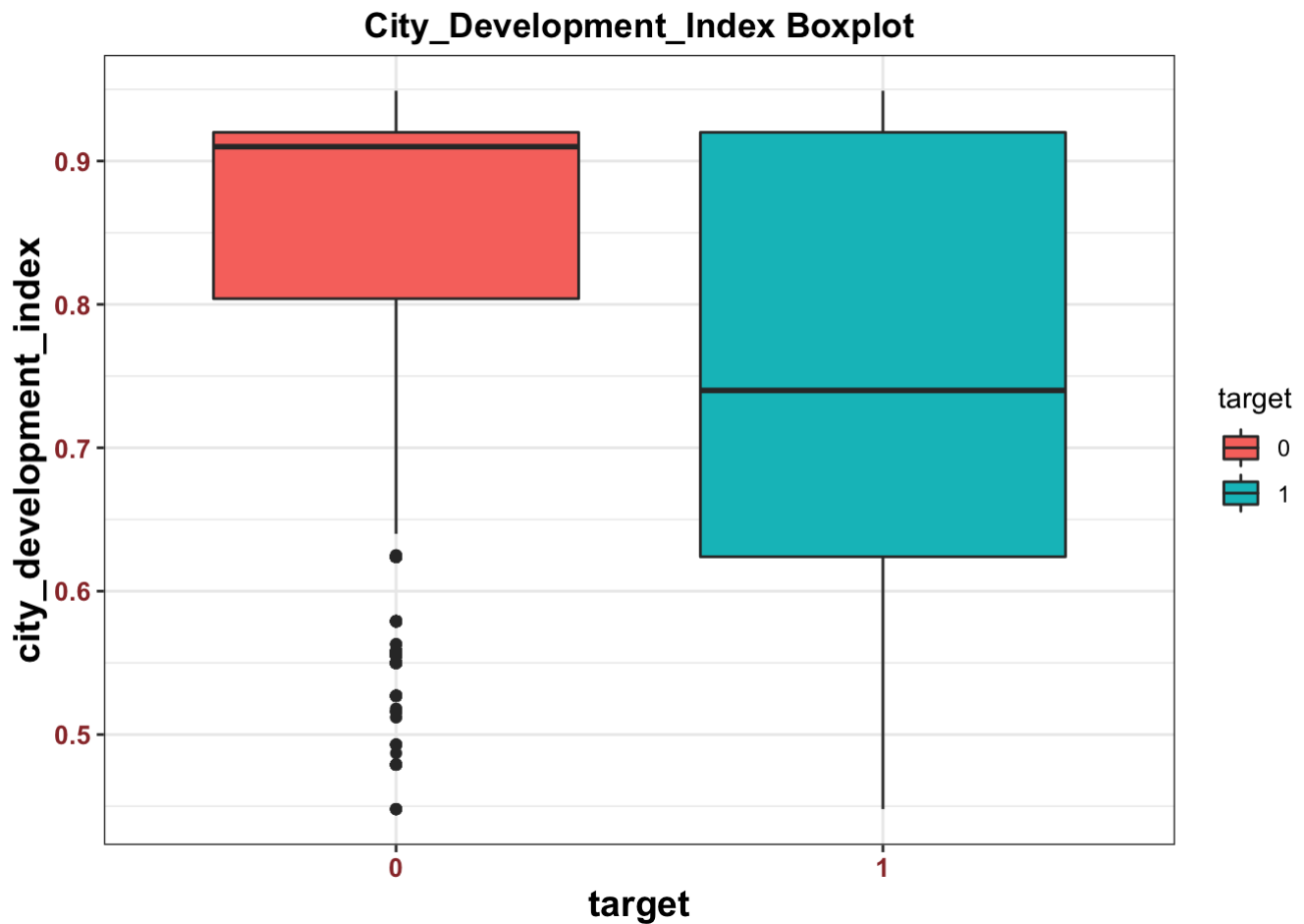


City_Development_Index Boxplot Candidates are going to look for a new job, since the city where they live has a lower city_development_index.

```

ggplot(results, aes(x=as.factor(target), y=city_development_index, fill = as.factor(t
arget))) +
  geom_boxplot()+
  labs(x='target', y = 'city_development_index')+
  scale_fill_hue(name="target")+
  ggtitle("City_Development_Index Boxplot") +
  theme(legend.position="right", plot.title=element_text(hjust=0.5, vjust=0.5, face='bo
ld'))

```



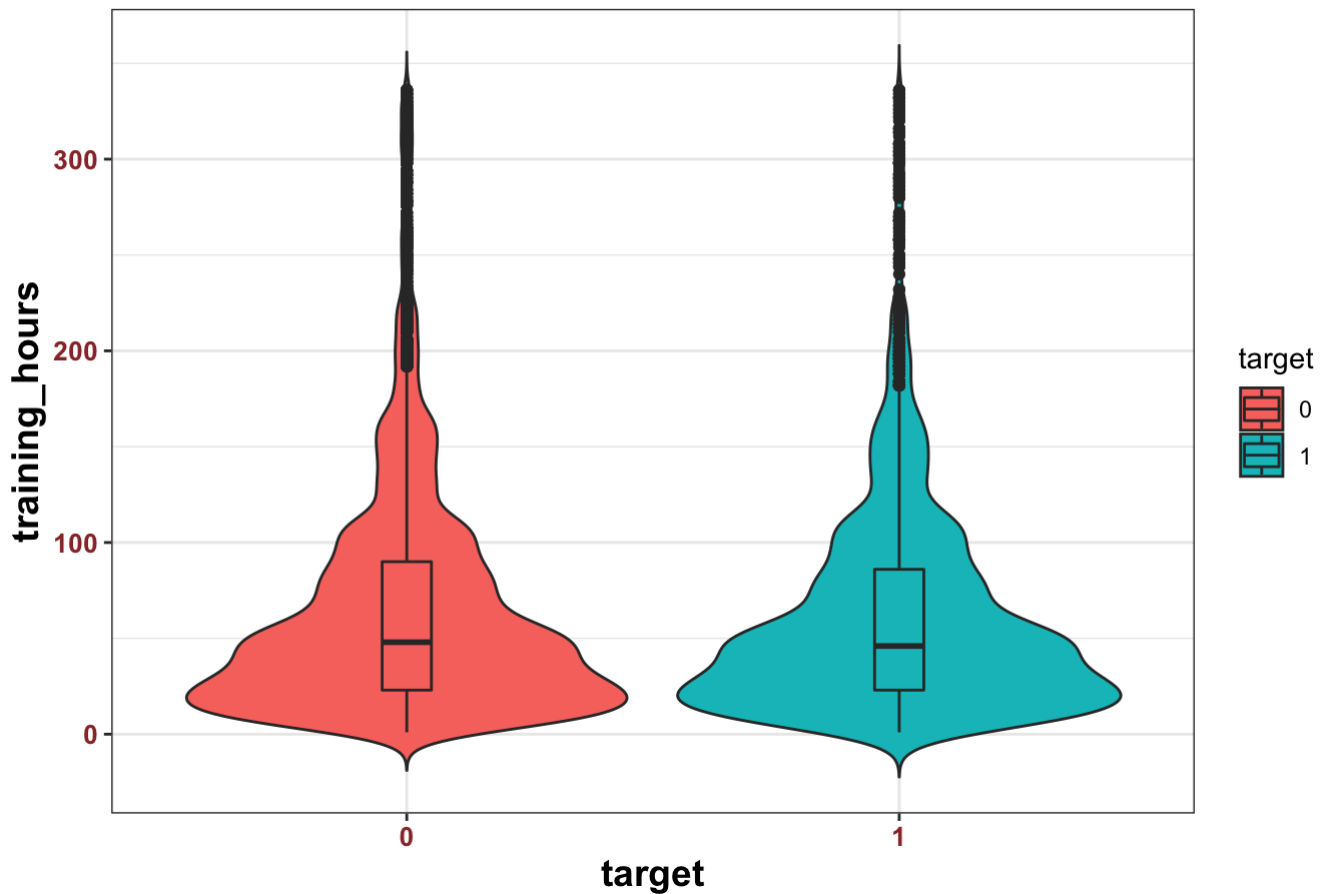
Training Hours Violinplot

The data points of training hours are mainly located between 0 and 100 hours. No relationship between training hours and willingness to change their jobs

```
ggplot(results, aes(x=as.factor(target), y=training_hours, fill = as.factor(target)))
+
  geom_violin(trim=FALSE) +
  labs(x='target', y = 'training_hours')+
  stat_summary(fun.y=mean, geom="point", shape=23, size=2)+
  geom_boxplot(width=0.1)+
  scale_fill_hue(name="target")+
  ggtitle("Training Hours Violinplot")+
  theme(plot.title=element_text(hjust=0.5, vjust=0.5, face='bold'))
```

```
## Warning: `fun.y` is deprecated. Use `fun` instead.
```

Training Hours Violinplot



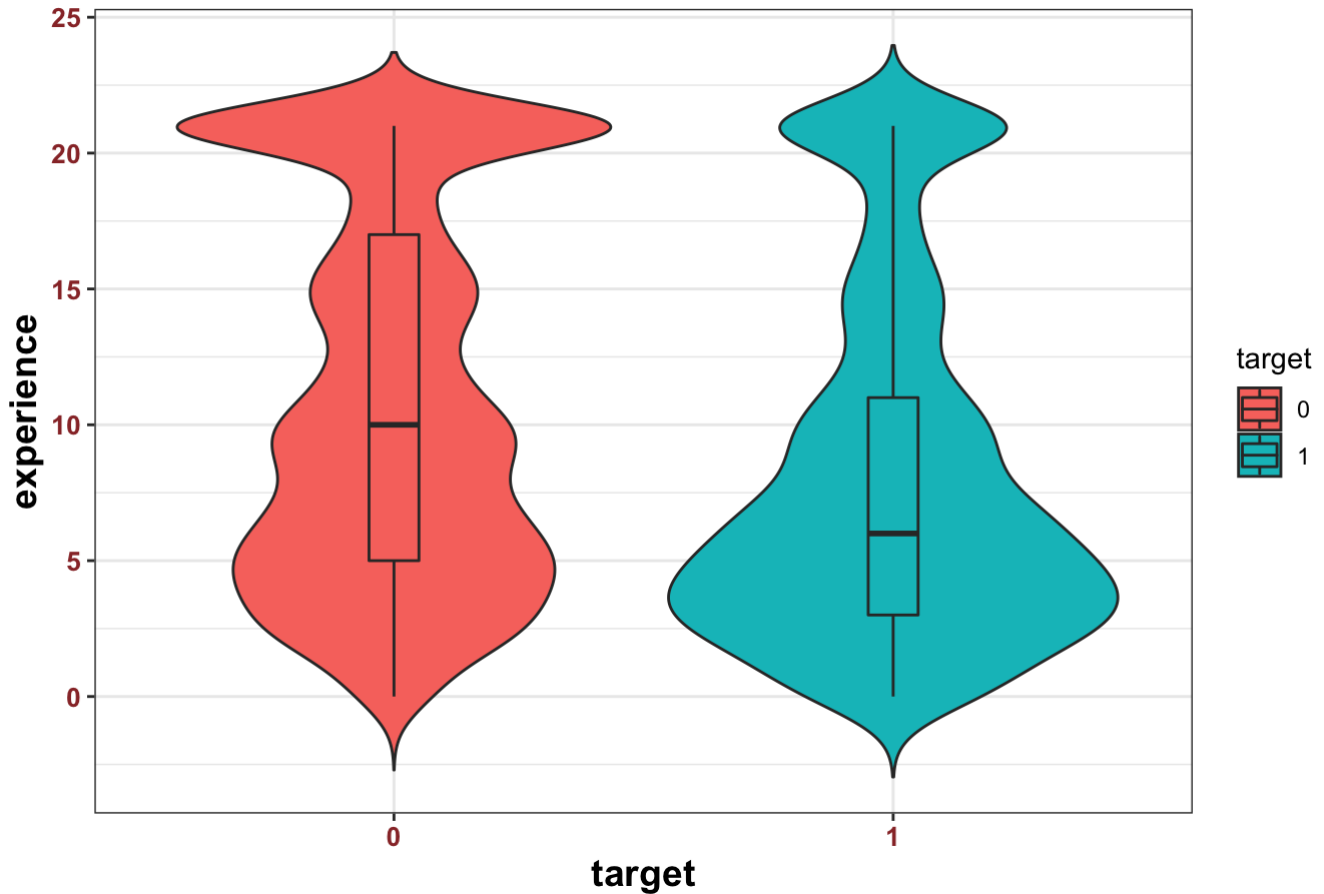
Experience Violinplot

Most Data Scientists with less than 5 years' experience are likely to resign their jobs. Candidates with more than 10 years' experience prefer to continue to work in the same company.

```
ggplot(results, aes(x=as.factor(target), y=experience, fill = as.factor(target))) +
  geom_violin(trim=FALSE) +
  labs(x='target', y = 'experience')+
  stat_summary(fun.y=mean, geom="point", shape=23, size=2)+
  geom_boxplot(width=0.1)+
  scale_fill_hue(name="target")+
  ggtitle("Experience Violinplot")+
  theme(plot.title=element_text(hjust=0.5, vjust=0.5, face='bold'))
```

```
## Warning: `fun.y` is deprecated. Use `fun` instead.
```

Experience Violinplot

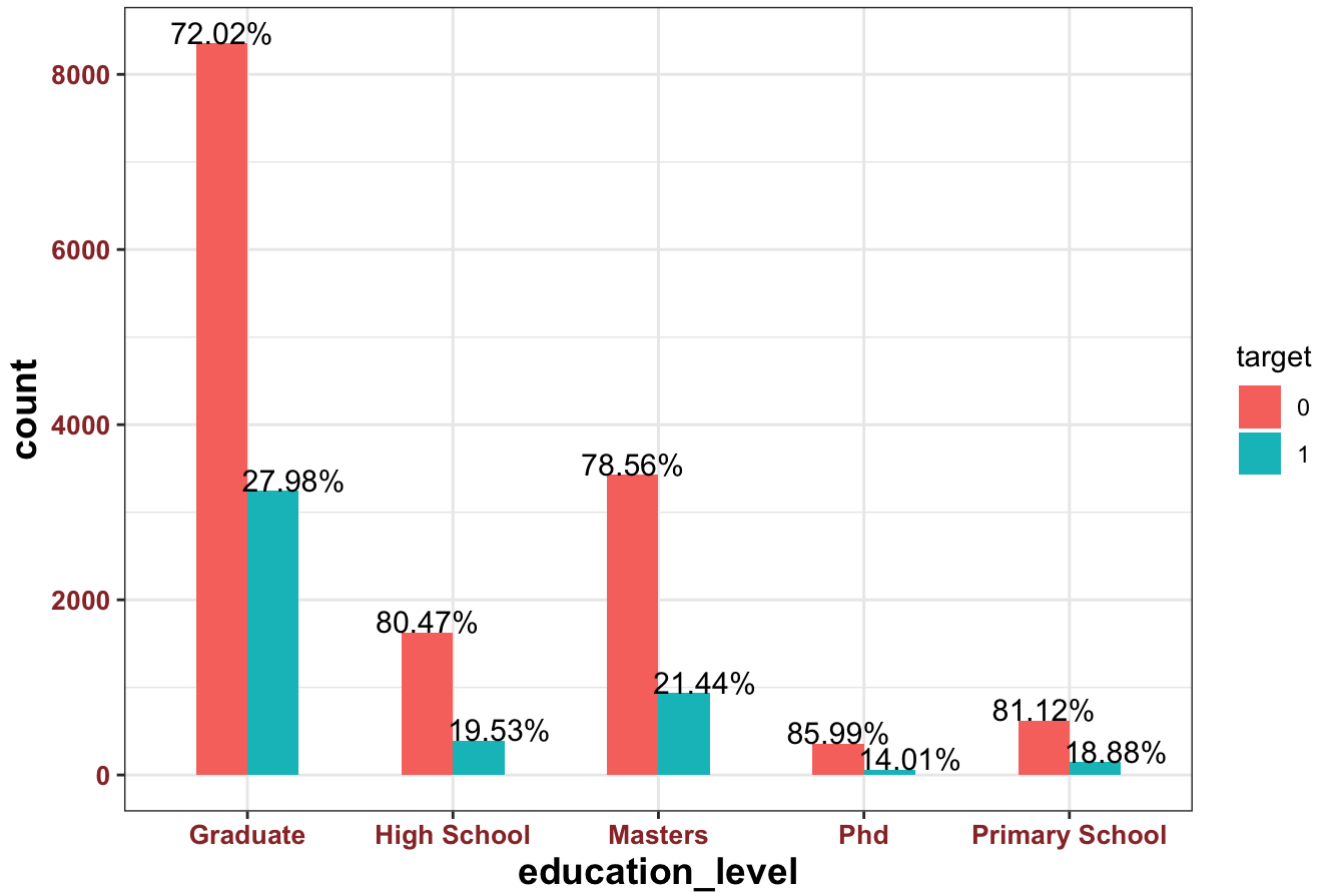


Education_level Histogram

28 % of People with bachelor's degrees are more likely to stay in the company. This percentage is higher than that in other education level groups.

```
ggplot(results, aes(x = as.factor(education_level ), fill = as.factor(target)))+
  geom_bar(stat = 'count', width = 0.5, position = 'dodge')+
  labs(x='education_level', y = 'count')+
  ggtitle("Education_level Histogram") +
  geom_text(stat='count', aes(label=scales::percent(..count../tapply(..count.., ..x..,
sum)[..x..])), position = position_dodge(width = 0.7) , vjust=-.01, hjust= 0.4,size
= 4, color = 'black', check_overlap = TRUE)+
  scale_fill_hue(name="target")+
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold')
  )
```

Education_level Histogram



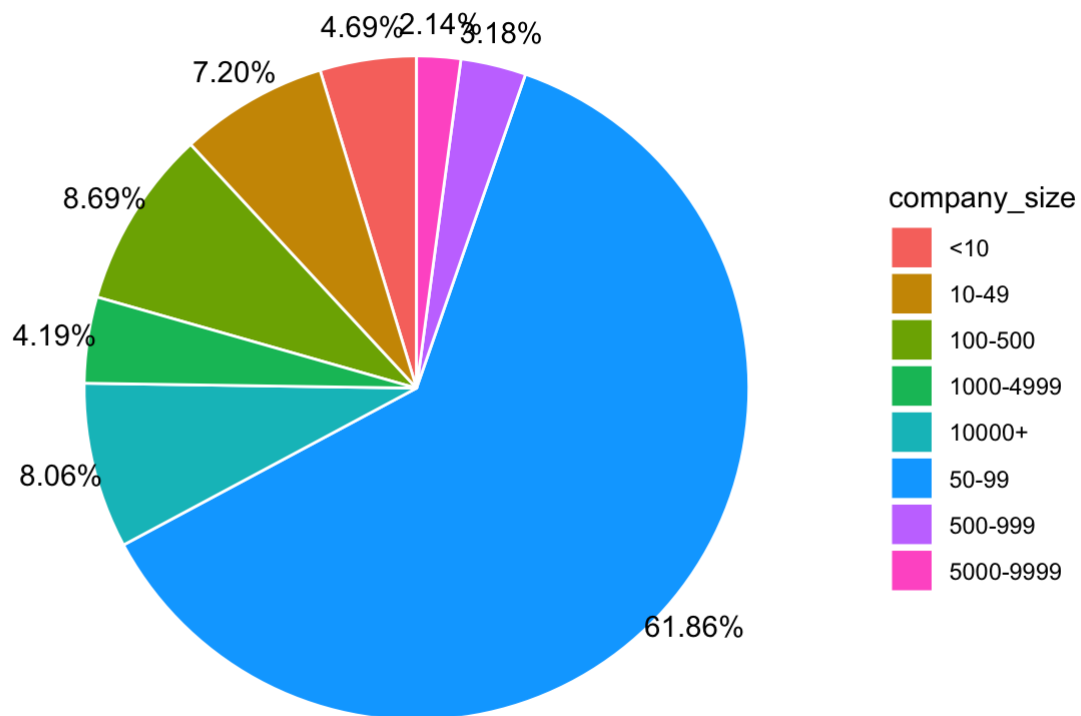
Company Size Pie Chart

For the company size about 50 - 99, people are willing to leave their jobs.

```
com_size <- results[target == 1, .N, by = company_size]
com_size[, prop := .(scales :: percent(N/sum(N))),]

ggplot(com_size, aes(x = "", y = N, fill = company_size)) +
  geom_bar(width = 1, stat = "identity", color = "white") +
  coord_polar("y", start = 0)+
  geom_text(aes(x = 1.6, label = prop), color = "black", position = position_stack(vj
ust = .5))+
  ggtitle("Company Size Pie Chart, Target = 1") +
  theme(
    plot.title=element_text(hjust=-5, vjust=0.5, face='bold')
  )+
  theme_void()
```

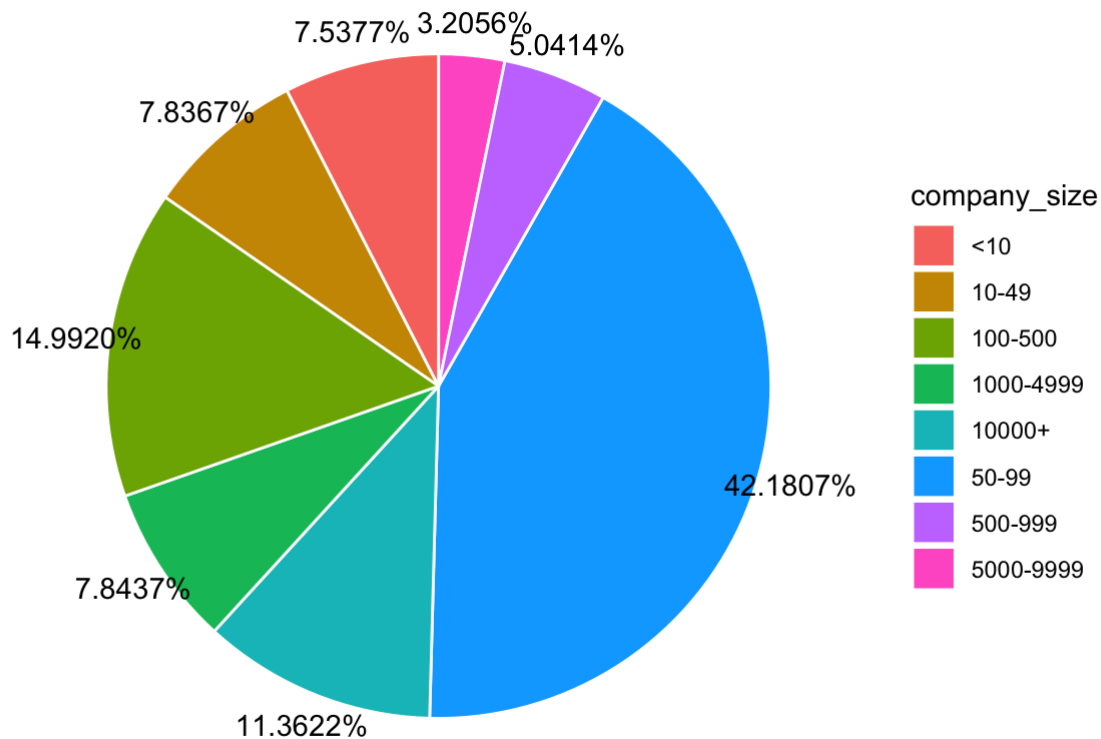

Company Size Pie Chart, Target = 1



```
com_size <- results[target == 0, .N, by = company_size]
com_size[, prop := .(scales :: percent(N/sum(N))),]

ggplot(com_size, aes(x = "", y = N, fill = company_size)) +
  geom_bar(width = 1, stat = "identity", color = "white") +
  coord_polar("y")+
  geom_text(aes(x = 1.6, label = prop), color = "black", position = position_stack(vj
ust = 0.5))+
  ggtitle("Company Size Pie Chart, Target = 0") +
  theme(
    plot.title=element_text(hjust=0.5, vjust=0.5, face='bold')
  )+
  theme_void()
```

Company Size Pie Chart, Target = 0



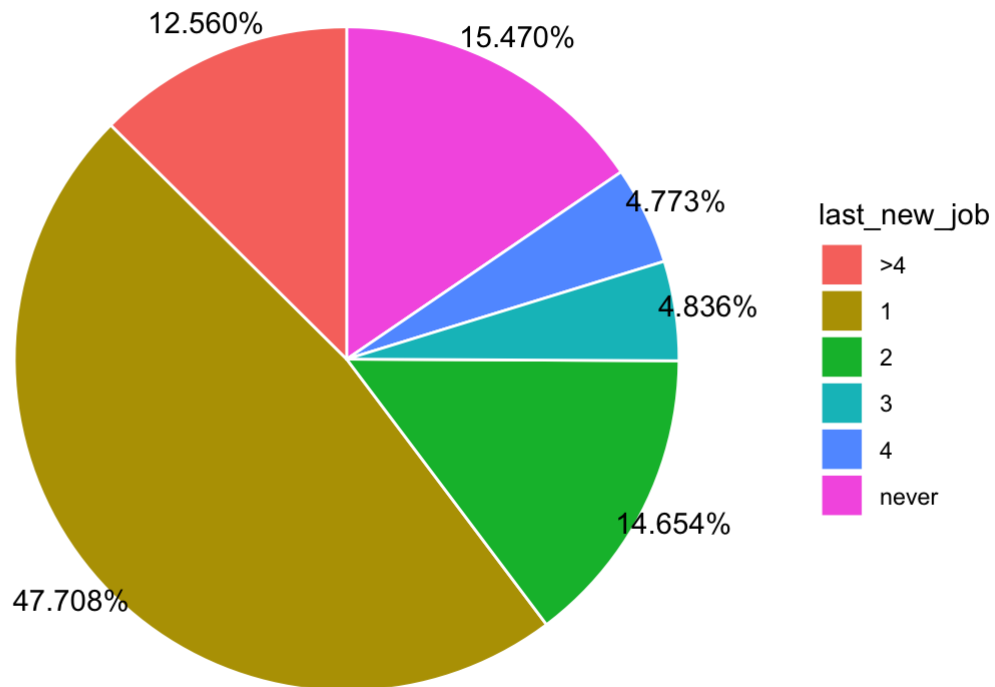
Last_New_Job Pie Chart

people whose last job was more than 4 years ago are willing to stay in the current company

```
com_size <- results[target == 1, .N, by = last_new_job]
com_size[, prop := .(scales :: percent(N/sum(N))),]

ggplot(com_size, aes(x = "", y = N, fill = last_new_job)) +
  geom_bar(width = 1, stat = "identity", color = "white") +
  coord_polar("y", start = 0)+
  geom_text(aes(x = 1.6, label = prop), color = "black", position = position_stack(vj
ust = .5))+
  ggtitle("Last_New_Job Pie Chart, Target = 1") +
  theme(
    plot.title=element_text(hjust=-5, vjust=0.5, face='bold')
  )+
  theme_void()
```

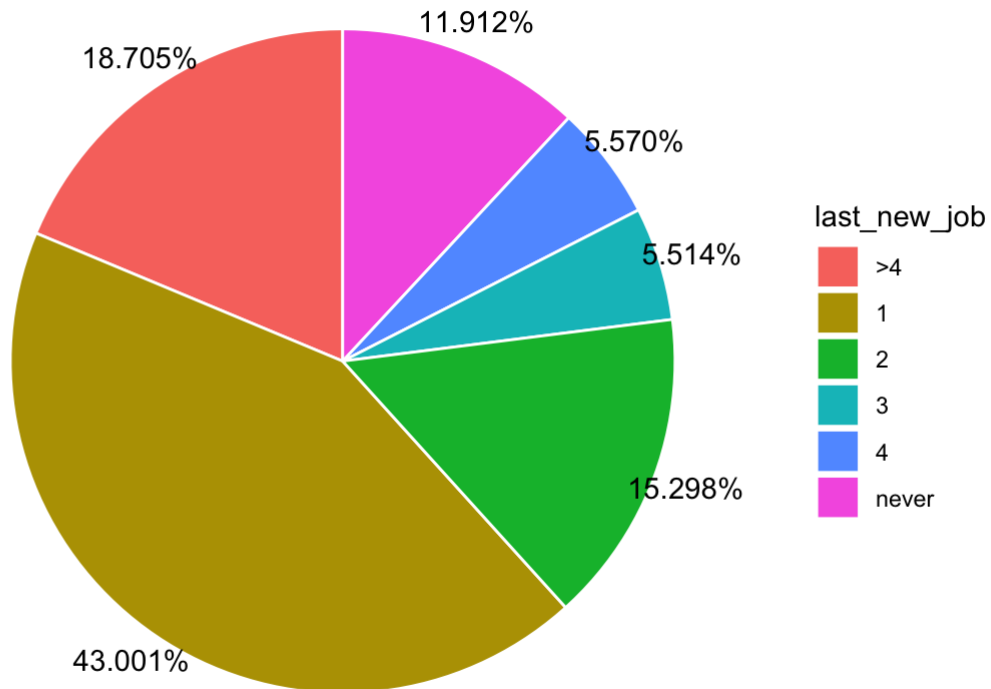
Last_New_Job Pie Chart, Target = 1



```
com_size <- results[target == 0, .N, by = last_new_job]
com_size[, prop := .(scales :: percent(N/sum(N))),]

ggplot(com_size, aes(x = "", y = N, fill = last_new_job)) +
  geom_bar(width = 1, stat = "identity", color = "white") +
  coord_polar("y", start = 0)+
  geom_text(aes(x = 1.6, label = prop), color = "black", position = position_stack(vj
ust = .5))+
  ggtitle("Last_New_Job Pie Chart, Target = 0") +
  theme(
    plot.title=element_text(hjust=-5, vjust=0.5, face='bold')
  )+
  theme_void()
```

Last_New_Job Pie Chart, Target = 0



Logistic regression (Generalized Linear Model)

Train and test datasets

```
logistic_data <- results[, c(1, 7, 11:43)]

# Total number of rows in the credit data frame
n <- nrow(results)

# Number of rows for the training set (70% of the dataset)
n_train <- round(0.7 * n)

# Create a vector of indices which is an 70% random sample
set.seed(123)
train_indices <- sample(1:n, n_train)

# Subset the credit data frame to training indices only
logistic_data_train <- logistic_data[train_indices, ]

# Exclude the training indices to create the test set
logistic_data_test <- logistic_data[-train_indices, ]
```

Model 1 summary

```
summary(model)$coef coef(model)
```

It can be seen that only 15 out of the 34 predictors are significantly associated to the outcome. These include: city index, experience, training hours and so on.

The coefficient estimate of the variable `company_size_50_99` is $b = 0.8950371$, which is positive. The positive coefficient for this predictor suggests that all other variables being equal, the people from company size (50-99) is less likely to stay. However the coefficient for the variable `city_development_index` is $b = -5.7581439$, which is negative. This means that an increase in `city_development_index` will be associated with a decreased probability of leaving the company.

```
install.packages('caret', repos = 'https://github.com/topepo/caret/')
```

```
## Warning: unable to access index for repository https://github.com/topepo/caret/src/contrib:
## cannot open URL 'https://github.com/topepo/caret/src/contrib/PACKAGES'
```

```
## Warning: package 'caret' is not available for this version of R
##
## A version of this package for your version of R might be available elsewhere,
## see the ideas at
## https://cran.r-project.org/doc/manuals/r-patched/R-admin.html#Installing-packages
```

```
## Warning: unable to access index for repository https://github.com/topepo/caret/bin/macosx/big-sur-arm64/contrib/4.1:
## cannot open URL 'https://github.com/topepo/caret/bin/macosx/big-sur-arm64/contrib/4.1/PACKAGES'
```

```
library(caret)
```

```
## Warning: package 'caret' was built under R version 4.1.1
```

```
## Loading required package: lattice
```

```
library(data.table)
ctrl <- trainControl(method = "repeatedcv", number = 10, savePredictions = TRUE)

mod_fit <- train(as.factor(target) ~ ., data = logistic_data_train, method = "glm", family = "binomial",
                 trControl = ctrl, tuneLength = 5)
summary(mod_fit)
```

```
##
## Call:
## NULL
##
## Deviance Residuals:
##      Min       1Q   Median       3Q      Max
## -2.0488  -0.6885  -0.4853   0.4320   2.7520
##
## Coefficients:
##                                Estimate Std. Error z value
## (Intercept)                   3.7102811  0.3069782  12.086
## city_development_index        -5.7581439  0.1803836 -31.922
## experience                    -0.0221689  0.0043040  -5.151
## training_hours               -0.0008811  0.0003716  -2.371
## gender_Male                  -0.1076848  0.0909151  -1.184
## gender_Other                 -0.0340240  0.0965996  -0.352
## relevent_experience_No_relevant_experience  0.4874858  0.0573494   8.500
## enrolled_university_no_enrollment        -0.2993169  0.0585413  -5.113
## enrolled_university_Part_time_course     -0.3400246  0.0991791  -3.428
## education_level_High_School             -0.8903066  0.0831953 -10.701
## education_level_Masters                 -0.2165801  0.0564288  -3.838
## education_level_PhD                    -0.4724900  0.1852336  -2.551
## education_level_Primary_School          -0.8702386  0.1255322  -6.932
## major_discipline_Business_Degree        -0.0664563  0.2551690  -0.260
## major_discipline_Humanities              0.0452474  0.2277620   0.199
## major_discipline_No_Major              -0.0659505  0.2792759  -0.236
## major_discipline_Other                 -0.0551606  0.2472235  -0.223
## major_discipline_STEM                  -0.1506507  0.1969069  -0.765
## company_size_10_49                   0.4190967  0.1266953   3.308
## company_size_50_99                   0.8950371  0.1076932   8.311
## company_size_100_500                 -0.0178484  0.1237403  -0.144
## company_size_500_999                  0.0160644  0.1549252   0.104
## company_size_1000_4999                0.0261925  0.1416417   0.185
## company_size_5000_9999                0.1914405  0.1742758   1.098
## company_size_10000                   0.1979870  0.1264493   1.566
## company_type_Funded_Startup            -0.4548826  0.1750622  -2.598
## company_type_NGO                     0.0027445  0.1996128   0.014
## company_type_Other                    0.4960505  0.2978521   1.665
## company_type_Public_Sector             0.2229444  0.1718149   1.298
## company_type_Pvt_Ltd                  0.1325272  0.1370770   0.967
## last_new_job_1                      -0.0222766  0.0749623  -0.297
## last_new_job_2                      0.0893078  0.0857626   1.041
## last_new_job_3                     -0.0457619  0.1166073  -0.392
## last_new_job_4                      0.1318764  0.1143850   1.153
## last_new_job_never                  -0.4068810  0.0978097  -4.160
##
##                                Pr(>|z|)
## (Intercept)                   < 2e-16 ***
## city_development_index        < 2e-16 ***
## experience                    2.59e-07 ***
## training_hours                0.017745 *
## gender_Male                   0.236233
## gender_Other                  0.724676
## relevent_experience_No_relevant_experience < 2e-16 ***
## enrolled_university_no_enrollment        3.17e-07 ***
## enrolled_university_Part_time_course     0.000607 ***
## education_level_High_School             < 2e-16 ***
## education_level_Masters                0.000124 ***
```

```
## education_level_PhD 0.010748 *
## education_level_Primary_School 4.14e-12 ***
## major_discipline_Business_Degree 0.794524
## major_discipline_Humanities 0.842528
## major_discipline_No_Major 0.813318
## major_discipline_Other 0.823442
## major_discipline_STEM 0.444220
## company_size_10_49 0.000940 ***
## company_size_50_99 < 2e-16 ***
## company_size_100_500 0.885310
## company_size_500_999 0.917414
## company_size_1000_4999 0.853291
## company_size_5000_9999 0.271990
## company_size_10000 0.117409
## company_type_Funded_Startup 0.009366 **
## company_type_NGO 0.989030
## company_type_Other 0.095828 .
## company_type_Public_Sector 0.194430
## company_type_Pvt_Ltd 0.333640
## last_new_job_1 0.766336
## last_new_job_2 0.297719
## last_new_job_3 0.694729
## last_new_job_4 0.248945
## last_new_job_never 3.18e-05 ***
## ---
## Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
##
## (Dispersion parameter for binomial family taken to be 1)
##
##      Null deviance: 15086  on 13410  degrees of freedom
## Residual deviance: 12754  on 13376  degrees of freedom
## AIC: 12824
##
## Number of Fisher Scoring iterations: 4
```

calculate MSE

0.1587713

```
mod_fit_mse <- train(target ~ ., data = logistic_data_train, method="glm", family="binomial",
                     trControl = ctrl, tuneLength = 5)
```

```
## Warning in train.default(x, y, weights = w, ...): You are trying to do
## regression and your outcome only has two possible values Are you trying to do
## classification? If so, use a 2 level factor as your outcome column.
```

```
probabilities_mse = predict(mod_fit_mse, newdata=logistic_data_test)
head(probabilities_mse)
```

```
##      1      2      3      4      5      6
## 0.1967700 0.2082856 0.1141352 0.3500982 0.2934816 0.2610296
```

```
mean((logistic_data_test$target - probabilities_mse)^2)
```

```
## [1] 0.1587713
```

Predict the probabilities of looking for a new job

```
mod_fit <- train(as.factor(target)~ ., data = logistic_data_train,method="glm", family="binomial",  
                trControl = ctrl, tuneLength = 5)
```

```
probabilities = predict(mod_fit, newdata=logistic_data_test)  
head(probabilities)
```

```
## [1] 0 0 0 0 0 0  
## Levels: 0 1
```

Confusion Matrix and Statistics

Low sensitivity and High Specificity many false negative results, and thus more cases of candidates who leaving a job are missed

```
# The diagonal elements of the confusion matrix indicate correct predictions, while the off-diagonals represent incorrect predictions.  
confusionMatrix(data=probabilities, as.factor(logistic_data_test$target), positive='1' )
```



```
## Confusion Matrix and Statistics
##
##           Reference
## Prediction    0    1
##           0 4022 1034
##           1  302  389
##
##           Accuracy : 0.7675
##           95% CI : (0.7564, 0.7784)
##    No Information Rate : 0.7524
##    P-Value [Acc > NIR] : 0.003913
##
##           Kappa : 0.246
##
##    Mcnemar's Test P-Value : < 2.2e-16
##
##           Sensitivity : 0.27337
##           Specificity : 0.93016
##           Pos Pred Value : 0.56295
##           Neg Pred Value : 0.79549
##           Prevalence : 0.24761
##           Detection Rate : 0.06769
##    Detection Prevalence : 0.12024
##           Balanced Accuracy : 0.60176
##
##           'Positive' Class : 1
##
```

Assessing model accuracy

76.75% of the observations have been correctly predicted.

```
mean(probabilities == logistic_data_test$target) # model accuracy
```

```
## [1] 0.7675309
```

```
mean(probabilities != logistic_data_test$target) #test set error rate
```

```
## [1] 0.2324691
```

Variable Importance

From the logistic regression results, it shows that some variables - gender_male and Major_discipline_No_Major - are not statistically significant. Keeping them in the model may lead to overfitting. Therefore, they should be eliminated.

We plan to use variable importance function to select the top 10 most important features and train the model again.

```
library(data.table)
var_imp <- varImp(mod_fit)
var_imp <- setDT(data.frame(var_imp[1]), rownames(TRUE))
var_imp[1:10][order(-Overall)]
```

```
##                               rn    Overall
## 1:          city_development_index 100.000000
## 2:          education_level_High_School 33.495307
## 3: relevent_experience_No_relevant_experience 26.596966
## 4:          experience 16.099473
## 5:      enrolled_university_no_enrollment 15.980882
## 6:          education_level_Masters 11.985638
## 7:      enrolled_university_Part_time_course 10.701551
## 8:          training_hours 7.387339
## 9:          gender_Male 3.669015
## 10:          gender_Other 1.060763
```

Model 2 summary

summary(model)\$coef coef(model)

```
ctrl_2 <- trainControl(method = "repeatedcv", number = 10, savePredictions = TRUE)

mod_fit_2 <- train(as.factor(target) ~ city_development_index + experience + training
_hours + relevent_experience_No_relevant_experience + enrolled_university_no_enrollme
nt + enrolled_university_Part_time_course + education_level_High_School + education_l
evel_Masters + gender_Male+gender_Other, data = logistic_data_train,method="glm", fam
ily="binomial",
               trControl = ctrl_2, tuneLength = 5)
summary(mod_fit_2)
```

```
##
## Call:
## NULL
##
## Deviance Residuals:
##      Min       1Q   Median       3Q      Max
## -1.8977  -0.6882  -0.5207   0.5211   2.4591
##
## Coefficients:
##                                Estimate Std. Error z value
## (Intercept)                   4.0454606   0.1656772  24.418
## city_development_index        -5.5939664   0.1725220 -32.425
## experience                    -0.0192115   0.0038620  -4.975
## training_hours                -0.0008790   0.0003651  -2.408
## relevent_experience_No_relevant_experience  0.5266753   0.0518159  10.164
## enrolled_university_no_enrollment    -0.4139358   0.0560937  -7.379
## enrolled_university_Part_time_course  -0.4046972   0.0963337  -4.201
## education_level_High_School          -0.7873517   0.0794483  -9.910
## education_level_Masters              -0.1623158   0.0546833  -2.968
## gender_Male                     -0.1482754   0.0886883  -1.672
## gender_Other                    -0.0785887   0.0942888  -0.833
##                                Pr(>|z|)
## (Intercept)                   < 2e-16 ***
## city_development_index        < 2e-16 ***
## experience                    6.54e-07 ***
## training_hours                0.01606 *
## relevent_experience_No_relevant_experience < 2e-16 ***
## enrolled_university_no_enrollment    1.59e-13 ***
## enrolled_university_Part_time_course  2.66e-05 ***
## education_level_High_School          < 2e-16 ***
## education_level_Masters              0.00299 **
## gender_Male                     0.09455 .
## gender_Other                    0.40457
## ---
## Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
##
## (Dispersion parameter for binomial family taken to be 1)
##
##      Null deviance: 15086  on 13410  degrees of freedom
## Residual deviance: 13162  on 13400  degrees of freedom
## AIC: 13184
##
## Number of Fisher Scoring iterations: 4
```

calculate MSE

0.1587713

```
mod_fit_mse_2 <- train(target ~ city_development_index + experience + training_hours
+ relevent_experience_No_relevant_experience + enrolled_university_no_enrollment + en
rolled_university_Part_time_course + education_level_High_School + education_level_Ma
sters + gender_Male+gender_Other, data = logistic_data_train,method="glm", family="bi
nomial",
                        trControl = ctrl, tuneLength = 5)
```

```
## Warning in train.default(x, y, weights = w, ...): You are trying to do
## regression and your outcome only has two possible values Are you trying to do
## classification? If so, use a 2 level factor as your outcome column.
```

```
probabilities_mse_2 = predict(mod_fit_mse, newdata=logistic_data_test)
head(probabilities_mse_2)
```

```
##           1           2           3           4           5           6
## 0.1967700 0.2082856 0.1141352 0.3500982 0.2934816 0.2610296
```

```
mean((logistic_data_test$target - probabilities_mse_2)^2)
```

```
## [1] 0.1587713
```

Predict the probabilities_2 of looking for a new job

```
probabilities_2 <- predict(mod_fit_2, logistic_data_test)
head(probabilities_2)
```

```
## [1] 0 0 0 0 0 0
## Levels: 0 1
```

Confusion Matrix and Statistics

10 important features from variable important function.

10 fold Cross Validation.

Low sensitivity and High Specificity.

many false negative results, and thus more cases of candidates who leaving a job are missed.

Sensitivity is better than the last model without feature selection.

```
confusionMatrix(data=probabilities_2, as.factor(logistic_data_test$target),positive=
'1' )
```

```
## Confusion Matrix and Statistics
##
##           Reference
## Prediction    0    1
##           0 4046 1056
##           1  278  367
##
##           Accuracy : 0.7679
##           95% CI : (0.7567, 0.7787)
##       No Information Rate : 0.7524
##       P-Value [Acc > NIR] : 0.003249
##
##           Kappa : 0.2371
##
##  Mcnemar's Test P-Value : < 2.2e-16
##
##           Sensitivity : 0.25791
##           Specificity : 0.93571
##       Pos Pred Value : 0.56899
##       Neg Pred Value : 0.79302
##           Prevalence : 0.24761
##       Detection Rate : 0.06386
##   Detection Prevalence : 0.11223
##       Balanced Accuracy : 0.59681
##
##       'Positive' Class : 1
##
```

Assessing model accuracy

The Accuracy of model is $0.7679 > 0.7675$.

76.75% of the observations have been correctly predicted.

```
mean(probabilities_2 == logistic_data_test$target) # model accuracy
```

```
## [1] 0.7678789
```

```
mean(probabilities_2 != logistic_data_test$target) #test set error rate
```

```
## [1] 0.2321211
```

ROC for 2 logistic regression models

AUC (area under the ROC curve) which are typical performance measurements for a binary classifier. As a rule of thumb, a model with good predictive ability should have an AUC closer to 1 (1 is ideal) than to 0.5. Logistic regression model without feature selections has a slightly better performance.

MSE_test for both : 0.1587713

```
library(pROC)
```

```
## Warning: package 'pROC' was built under R version 4.1.1
```

```
## Type 'citation("pROC")' for a citation.
```

```
##  
## Attaching package: 'pROC'
```

```
## The following objects are masked from 'package:stats':  
##  
##      cov, smooth, var
```

```
par(pty = 's')  
roc(logistic_data_test$target, as.numeric(probabilities), plot = TRUE, legacy.axes =  
TRUE, ylab = "True Positive Rate", xlab = "False Positive Rate", col = "#377eb8", lwd  
= 3, print.auc = TRUE)
```

```
## Setting levels: control = 0, case = 1
```

```
## Setting direction: controls < cases
```

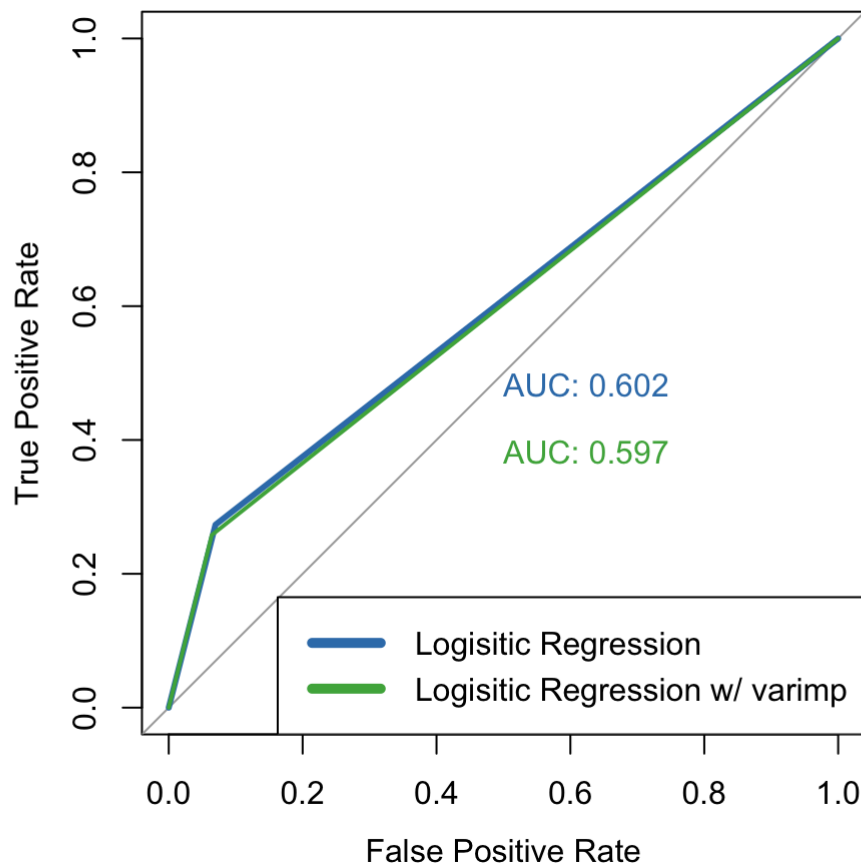
```
##  
## Call:  
## roc.default(response = logistic_data_test$target, predictor = as.numeric(probabili  
ties),      plot = TRUE, legacy.axes = TRUE, ylab = "True Positive Rate",      xlab =  
"False Positive Rate", col = "#377eb8", lwd = 3, print.auc = TRUE)  
##  
## Data: as.numeric(probabilities) in 4324 controls (logistic_data_test$target 0) < 1  
423 cases (logistic_data_test$target 1).  
## Area under the curve: 0.6018
```

```
roc(logistic_data_test$target, as.numeric(probabilities_2), plot = TRUE, legacy.axes  
= TRUE, ylab = "True Positive Rate", xlab = "False Positive Rate", col = "#4daf4a",  
lwd = 2, print.auc = TRUE, add = TRUE, print.auc.y = 0.4)
```

```
## Setting levels: control = 0, case = 1  
## Setting direction: controls < cases
```

```
##  
## Call:  
## roc.default(response = logistic_data_test$target, predictor = as.numeric(probabili  
ties_2),      plot = TRUE, legacy.axes = TRUE, ylab = "True Positive Rate",      xlab =  
"False Positive Rate", col = "#4daf4a", lwd = 2, print.auc = TRUE,      add = TRUE, pr  
int.auc.y = 0.4)  
##  
## Data: as.numeric(probabilities_2) in 4324 controls (logistic_data_test$target 0) <  
1423 cases (logistic_data_test$target 1).  
## Area under the curve: 0.5968
```

```
legend("bottomright", legend=c("Logisitic Regression", "Logisitic Regression w/ varimp"), col=c("#377eb8", "#4daf4a"), lwd=5)
```



Lasso Linear Regression

10-fold Cross Validation

Tune a hyperparameter (lambda) : 76 times, lambda that minimizes training MSE is 0.0009059394

MSE_test = 0.1591651

It can be seen that only 9 out of the 34 predictors are significantly associated to the outcome. These include: city index, experience, training hours and company size_50_99.

Company_Size_50_99 (0.100476835) → the people from company size (50-99) is less likely to stay.

City_Development_Index (city_development_index) → a decreased probability of leaving the company.

Train and test datasets

```

lasso_data_x <- model.matrix( ~ -1 + city_development_index+experience+training_hours
+gender_Male+gender_Other+relevent_experience_No_relevent_experience+enrolled_univers
ity_no_enrollment+enrolled_university_Part_time_course+education_level_High_School+ed
ucation_level_Masters+education_level_PhD+education_level_Primary_School+major_discip
line_Business_Degree+major_discipline_Humanities+major_discipline_No_Major+major_disc
ipline_Other+major_discipline_STEM+company_size_10_49+company_size_50_99+company_size
_100_500+company_size_500_999+company_size_1000_4999+company_size_5000_9999+company_s
ize_10000+company_type_Funded_Startup+company_type_NGO+company_type_Other+company_typ
e_Public_Sector+company_type_Pvt_Ltd+last_new_job_1+last_new_job_2+last_new_job_3+las
t_new_job_4+last_new_job_never, results)

lasso_data_y <- results$target

# Total number of rows in the credit data frame
n <- nrow(results)

# Number of rows for the training set (70% of the dataset)
n_train <- round(0.7 * n)

# Create a vector of indices which is an 70% random sample
set.seed(123)
train_indices <- sample(1:n, n_train)

# Subset the credit data frame to training indices only
x_train <- lasso_data_x[train_indices, ]
y_train <- lasso_data_y[train_indices]

# Exclude the training indices to create the test set
x_test <- lasso_data_x[-train_indices, ]
y_test <- lasso_data_y[-train_indices]

```

Fits 100 different Lasso regressions for 100 decreasing values of

```
library(glmnet)
```

```
## Loading required package: Matrix
```

```
## Loaded glmnet 4.1-2
```

```
fit.lasso <- cv.glmnet(x_train, y_train, alpha = 1, nfolds = 10)
fit.lasso$lambda
```



```
## [1] 0.1511197929 0.1376947270 0.1254623069 0.1143165814 0.1041610114
## [6] 0.0949076342 0.0864763016 0.0787939853 0.0717941448 0.0654161509
## [11] 0.0596047603 0.0543096377 0.0494849192 0.0450888153 0.0410832493
## [16] 0.0374335266 0.0341080353 0.0310779714 0.0283170901 0.0258014779
## [21] 0.0235093457 0.0214208402 0.0195178718 0.0177839579 0.0162040801
## [26] 0.0147645543 0.0134529120 0.0122577923 0.0111688439 0.0101766346
## [31] 0.0092725704 0.0084488208 0.0076982508 0.0070143595 0.0063912231
## [36] 0.0058234444 0.0053061057 0.0048347259 0.0044052222 0.0040138744
## [41] 0.0036572928 0.0033323890 0.0030363488 0.0027666079 0.0025208301
## [46] 0.0022968865 0.0020928374 0.0019069155 0.0017375104 0.0015831548
## [51] 0.0014425117 0.0013143629 0.0011975985 0.0010912072 0.0009942673
## [56] 0.0009059394 0.0008254582 0.0007521268 0.0006853099 0.0006244289
## [61] 0.0005689563 0.0005184118 0.0004723575 0.0004303946 0.0003921595
## [66] 0.0003573212 0.0003255777 0.0002966543 0.0002703003 0.0002462876
## [71] 0.0002244081 0.0002044723 0.0001863075 0.0001697565 0.0001546758
## [76] 0.0001409348
```

Predict the results

```
yhat.train.lasso <- predict(fit.lasso, x_train, s = fit.lasso$lambda.min) # Select 1
lambda that minimizes validation MSE
yhat.test.lasso <- predict(fit.lasso, x_test, s = fit.lasso$lambda.min)

yhat.train.lasso_all <- predict(fit.lasso, x_train, s = fit.lasso$lambda)
yhat.test.lasso_all <- predict(fit.lasso, x_test, s = fit.lasso$lambda)
```

Compute train MSEs

```
mse_train <- colMeans((yhat.train.lasso_all - y_train) ** 2)
mse_test <- colMeans((yhat.train.lasso_all - y_test) ** 2)
```

```
## Warning in yhat.train.lasso_all - y_test: longer object length is not a multiple
## of shorter object length
```

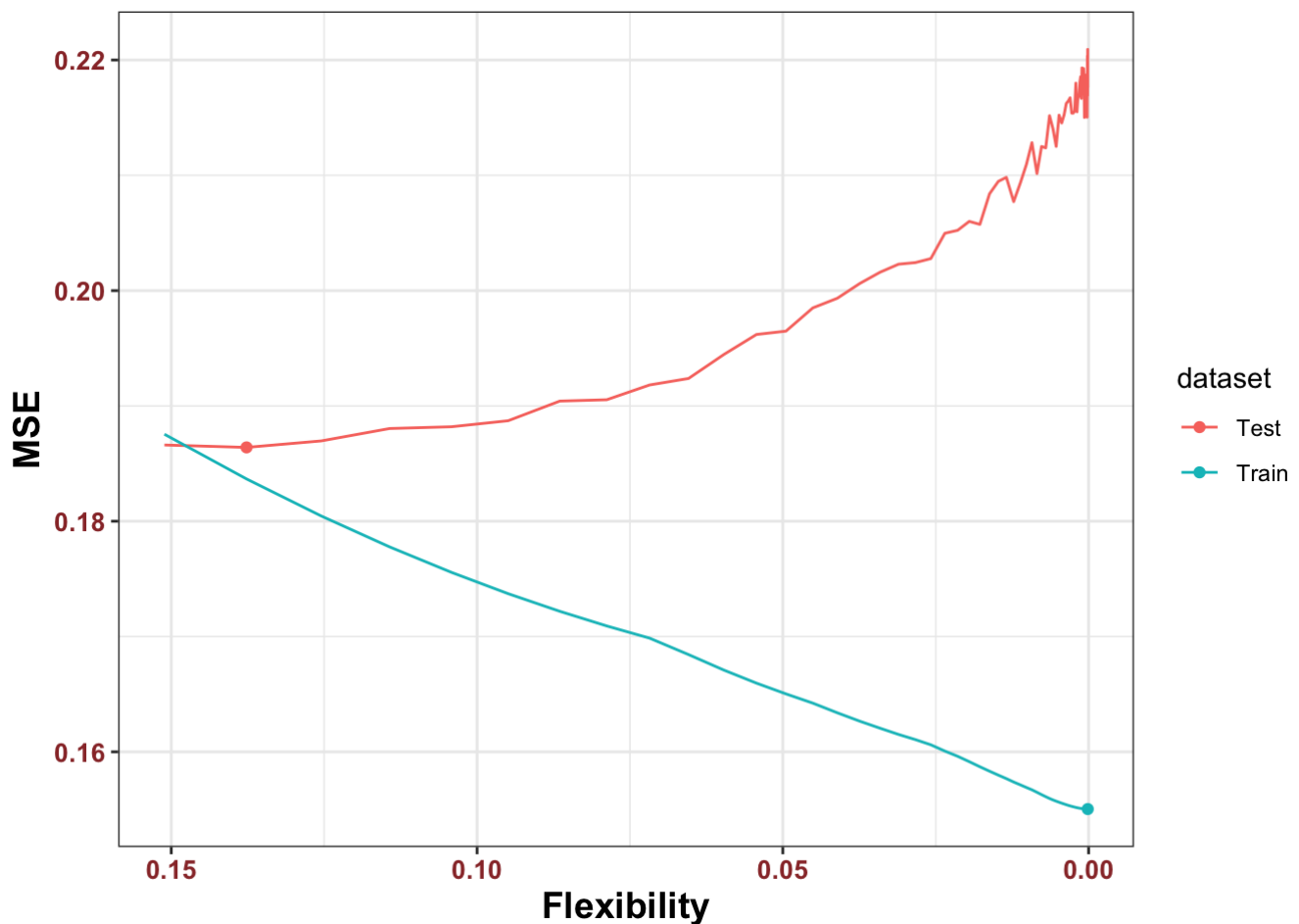
```
mse.train.lasso <- mean((y_train - yhat.train.lasso)^2)
mse.test.lasso <- mean((y_test - yhat.test.lasso)^2)
```

Aggregate all MSEs

```
dd_mse <- data.table(
  lambda = fit.lasso$lambda,
  mse = mse_train,
  dataset = "Train",
  is_min = mse_train == min(mse_train)
)
dd_mse <- rbind(dd_mse, data.table(
  lambda = fit.lasso$lambda,
  mse = mse_test,
  dataset = "Test",
  is_min = mse_test == min(mse_test)
))
```

Plot the MSE with lambda

```
ggplot(dd_mse, aes(lambda, mse, color=dataset)) +
  geom_line() +
  geom_point(data=dd_mse[is_min==TRUE]) +
  scale_y_continuous("MSE") +
  scale_x_reverse("Flexibility")
```



Compute test MSE:

```
print(mse.test.lasso)
```

```
## [1] 0.1591651
```

Summary of the lasso linear regression

```
coef(fit.lasso)
```

```
## 35 x 1 sparse Matrix of class "dgCMatrix"
##                                     s1
## (Intercept)                      1.101849227
## city_development_index           -1.032391702
## experience                       -0.002407587
## training_hours                    .
## gender_Male                      .
## gender_Other                     .
## relevent_experience_No_relevant_experience 0.055454648
## enrolled_university_no_enrollment -0.028594675
## enrolled_university_Part_time_course .
## education_level_High_School      -0.078890639
## education_level_Masters          .
## education_level_PhD              .
## education_level_Primary_School  -0.068534902
## major_discipline_Business_Degree .
## major_discipline_Humanities      .
## major_discipline_No_Major        .
## major_discipline_Other           .
## major_discipline_STEM            .
## company_size_10_49               .
## company_size_50_99               0.100476835
## company_size_100_500             .
## company_size_500_999             .
## company_size_1000_4999           .
## company_size_5000_9999           .
## company_size_10000               .
## company_type_Funded_Startup      -0.024656158
## company_type_NGO                 .
## company_type_Other                .
## company_type_Public_Sector        .
## company_type_Pvt_Ltd              .
## last_new_job_1                   .
## last_new_job_2                   .
## last_new_job_3                   .
## last_new_job_4                   .
## last_new_job_never               -0.012386896
```

Randomforest

Preparation

```
data <- read.csv("cleaned_data_810_10_06.csv")
data$target <- factor(data$target)
data$gender <- factor(data$gender)
data$relevent_experience <- factor(data$relevent_experience)
data$enrolled_university <- factor(data$enrolled_university)
data$education_level <- factor(data$education_level)
data$major_discipline <- factor(data$major_discipline)
data$experience <- factor(data$experience)
data$company_size <- factor(data$company_size)
data$company_type <- factor(data$company_type)
data$last_new_job <- factor(data$last_new_job)
```

##set train and test

```
set.seed(123)
test_size <- floor(0.3*nrow(data))
sam <- sample(nrow(data), test_size, replace = FALSE)
train <- data[-sam, 1:12]
test <- data[sam, 1:12]
```

##set the model

```
library(randomForest)
```

```
## randomForest 4.6-14
```

```
## Type rfNews() to see new features/changes/bug fixes.
```

```
##
## Attaching package: 'randomForest'
```

```
## The following object is masked from 'package:ggplot2':
##
##     margin
```

```
model <- randomForest(target~., data = train, importance = TRUE)
print(model)
```

```
##
## Call:
## randomForest(formula = target ~ ., data = train, importance = TRUE)
##              Type of random forest: classification
##              Number of trees: 500
## No. of variables tried at each split: 3
##
##              OOB estimate of  error rate: 22.41%
## Confusion matrix:
##      0      1 class.error
## 0 8960 1099  0.1092554
## 1 1906 1446  0.5686158
```

##predict and accuracy

```
pred <- predict(model, test[, 1:11])
table(test=test[, 12], predict = pred)
```

```
##      predict
## test      0      1
##      0 3870  452
##      1  811  614
```

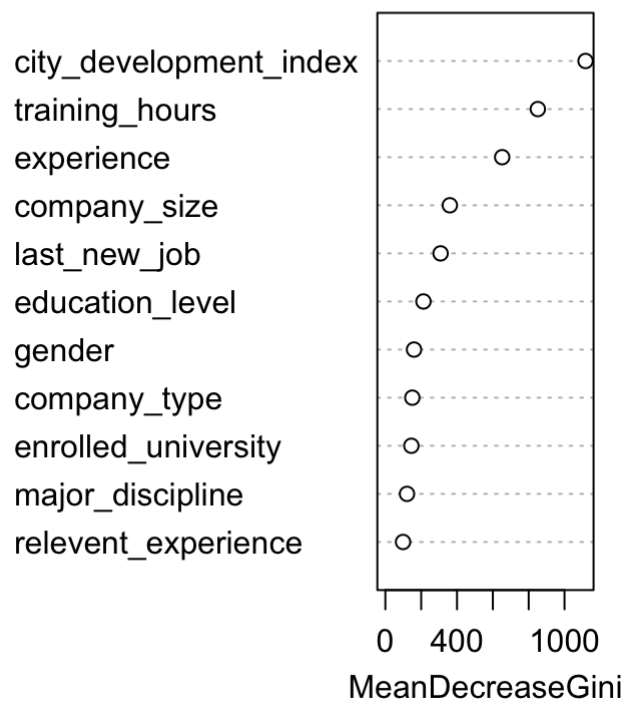
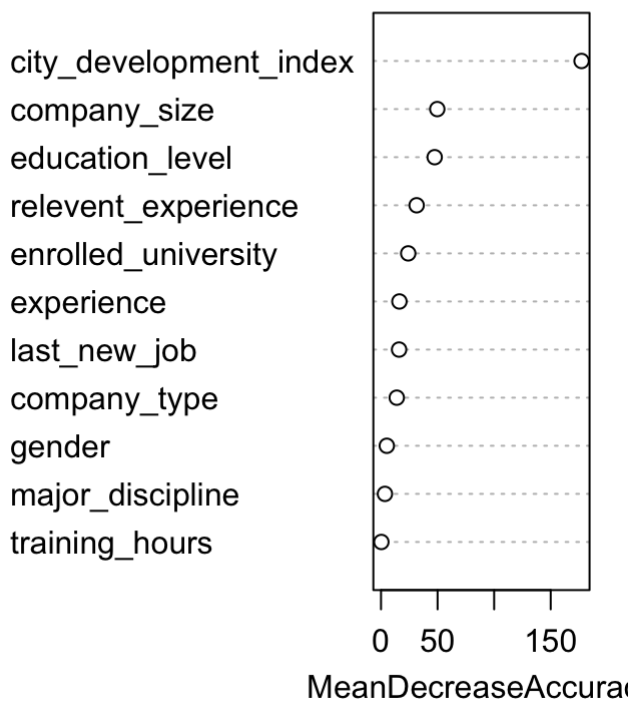
```
accuracy <- mean(test[, 12] == pred)
print(accuracy)
```

```
## [1] 0.7802332
```

##variable importance

```
varImpPlot(model)
```

model



```
library(ggplot2)
library(dplyr)
```

```
##
## Attaching package: 'dplyr'
```

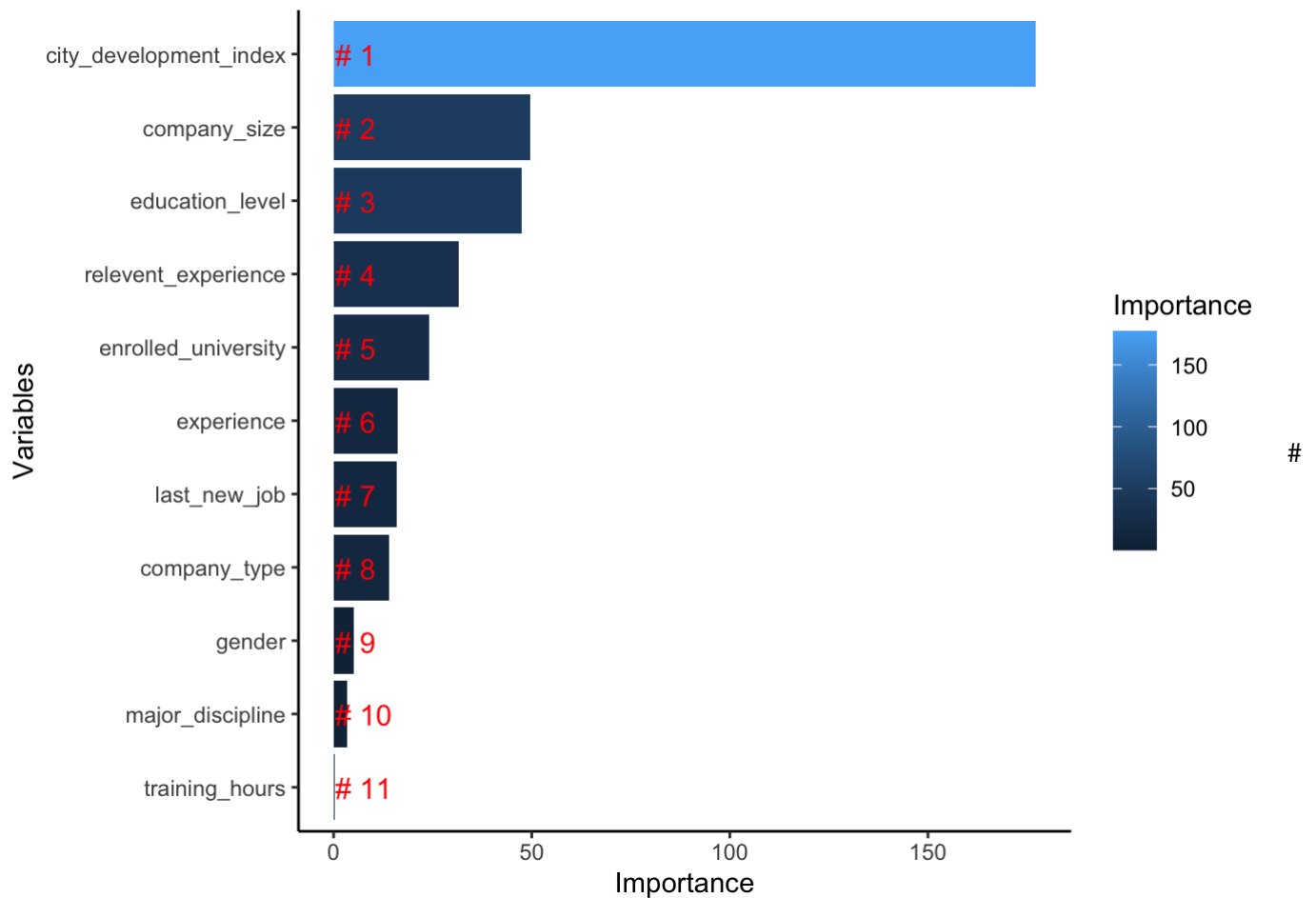
```
## The following object is masked from 'package:randomForest':  
##  
##      combine
```

```
## The following objects are masked from 'package:data.table':  
##  
##      between, first, last
```

```
## The following objects are masked from 'package:stats':  
##  
##      filter, lag
```

```
## The following objects are masked from 'package:base':  
##  
##      intersect, setdiff, setequal, union
```

```
importance <- importance(model)  
varImportance <- data.frame(Variables = row.names(importance),  
                             Importance = round(importance[, "MeanDecreaseAccuracy"], 2))  
rankImportance <- varImportance %>%  
  mutate(Rank=paste('#', dense_rank(desc(Importance))))  
  
ggplot(rankImportance, aes(x=reorder(Variables, Importance),  
                           y=Importance, fill=Importance)) +  
  geom_bar(stat='identity') +  
  geom_text(aes(x = Variables, y = 0.5, label = Rank),  
            hjust=0, vjust=0.55, size = 4, colour = 'red') +  
  labs(x = 'Variables') +  
  coord_flip() +  
  theme_classic()
```



Decision Tree

```
library(data.table)
library(rpart)
library(rpart.plot)
dd <- fread("cleaned_data_810_10_06.csv")
```

create formula

```
f1 <- as.formula(target ~ city_development_index + gender +
  relevent_experience + enrolled_university +
  education_level + major_discipline +
  experience + company_size +
  company_type + last_new_job + training_hours)
```

split train test data

```
dd[, test:=0]
dd[sample(nrow(dd), 4000), test:=1]
dd.train <- dd[test==0, c(1:12)]
dd.test <- dd[test==1, c(1:12)]

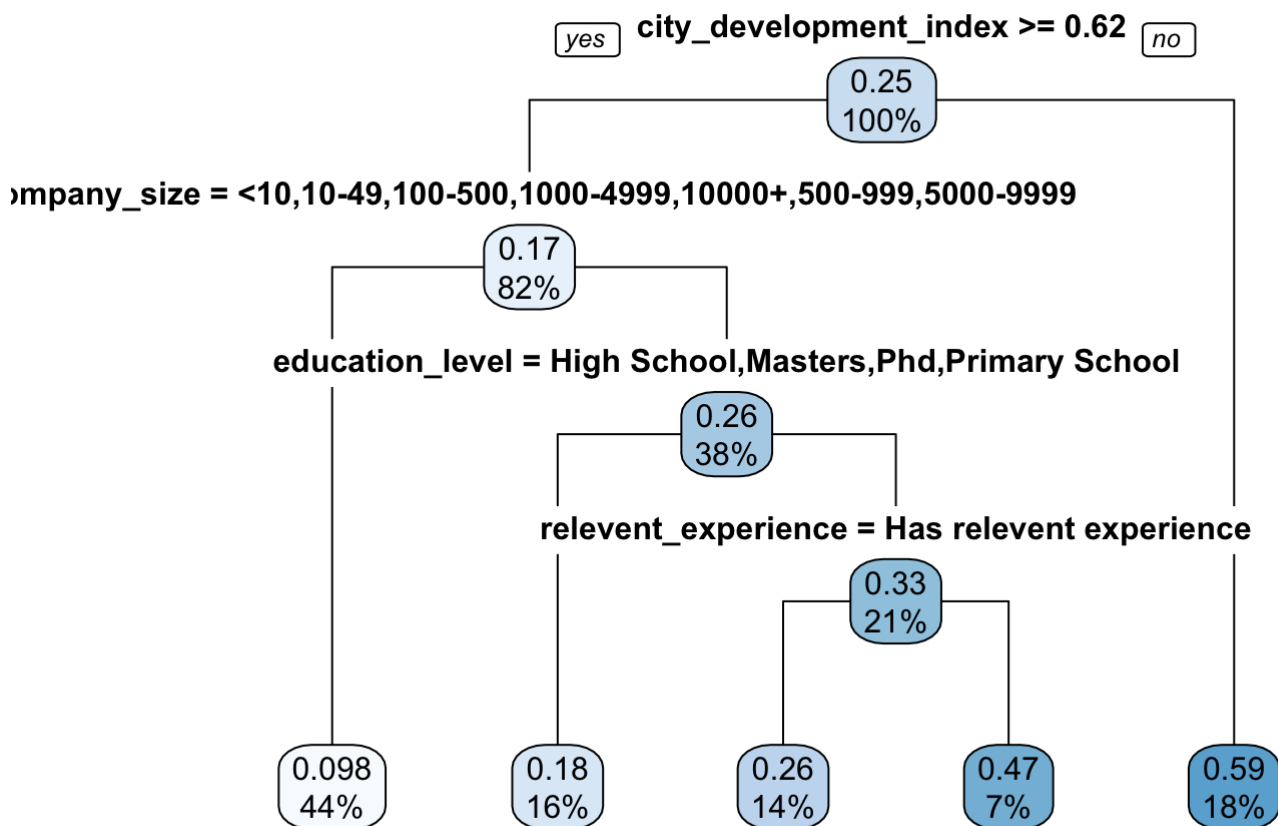
x1.train <- model.matrix(f1, dd.train)[, -1]
y.train <- dd.train$target

dd.test[, target:=1]
x1.test <- model.matrix(f1, dd.test)[, -1]
y.test <- dd.test$target
```

fit the tree

```
fit.tree <- rpart(f1, dd.train, control = rpart.control(cp = 0.005))
```

```
rpart.plot(fit.tree, type = 1)
```



calculate mse train and mse test

```
ypred.train <- predict(fit.tree, dd.train)
mse.train <- mean((ypred.train - y.train) ^ 2)

ypred.test <- predict(fit.tree, dd.test)
mse.test <- mean((ypred.test - y.test) ^ 2)
```

Feature importance


```
df <- data.frame(Feature_Importance = fit.tree$variable.importance)
df
```

```
##               Feature_Importance
## city_development_index      386.16404912
## company_size                85.02569827
## relevent_experience          52.28887785
## education_level             41.25019774
## enrolled_university         22.64484060
## last_new_job                 20.89012825
## experience                   12.30963874
## company_type                 0.12608220
## training_hours               0.05912602
```

Boosting tree

```
install.packages(c("gbm"), repos= 'https://github.com/gbm-developers/gbm.git')
```

```
## Warning: unable to access index for repository https://github.com/gbm-developers/gbm.git/src/contrib:
## cannot open URL 'https://github.com/gbm-developers/gbm.git/src/contrib/PACKAGES'
```

```
## Warning: package 'gbm' is not available for this version of R
##
## A version of this package for your version of R might be available elsewhere,
## see the ideas at
## https://cran.r-project.org/doc/manuals/r-patched/R-admin.html#Installing-packages
```

```
## Warning: unable to access index for repository https://github.com/gbm-developers/gbm.git/bin/macosx/big-sur-arm64/contrib/4.1:
## cannot open URL 'https://github.com/gbm-developers/gbm.git/bin/macosx/big-sur-arm64/contrib/4.1/PACKAGES'
```

```
library(ggthemes)
library(scales)
library(gbm)
```

```
## Loaded gbm 2.1.8
```

Load and split data

```
dd_gbm <- fread("cleaned_data_810_10_06.csv", stringsAsFactors = T)
dd_gbm[, test:=0]
dd_gbm[sample(nrow(dd), 4000), test:=1]
dd_gbm.train <- dd_gbm[test==0, c(1:12)]
dd_gbm.test <- dd_gbm[test==1, c(1:12)]

xlgbm.train <- model.matrix(f1, dd_gbm.train)[, -1]
ygbm.train <- dd_gbm.train$target

dd_gbm.test[, target:=1]
xlgbm.test <- model.matrix(f1, dd_gbm.test)[, -1]
ygbm.test <- dd_gbm.test$target
```

Fit the tree

```
fit_gbm <- gbm(f1, data = dd_gbm.train,
               distribution = "gaussian",
               n.trees = 100,
               interaction.depth = 2,
               shrinkage = 0.005)
```

Get relative feature influence

```
relative.influence(fit_gbm)
```

```
## n.trees not given. Using 100 trees.
```

## city_development_index	gender	relevent_experience
## 12113.34635	0.00000	61.46166
## enrolled_university	education_level	major_discipline
## 166.39372	0.00000	0.00000
## experience	company_size	company_type
## 0.00000	2505.51880	0.00000
## last_new_job	training_hours	
## 0.00000	0.00000	

```
df2 <- data.frame(Relative_Influence = relative.influence(fit_gbm))
```

```
## n.trees not given. Using 100 trees.
```

```
df2
```

```
##                               Relative_Influence
## city_development_index      12113.34635
## gender                      0.00000
## relevent_experience          61.46166
## enrolled_university         166.39372
## education_level             0.00000
## major_discipline            0.00000
## experience                   0.00000
## company_size                 2505.51880
## company_type                 0.00000
## last_new_job                 0.00000
## training_hours              0.00000
```

Calculate MSE train

```
yhat.gbm <- predict(fit_gbm, dd_gbm.train, n.trees = 100)
mse.gbm_train <- mean((yhat.gbm - ygbm.train) ^ 2)
print(mse.gbm_train)
```

```
## [1] 0.1675515
```

Calculate MSE test

```
yhat.gbm_test <- predict(fit_gbm, dd_gbm.test, n.trees = 100)
mse.gbm_test <- mean((yhat.gbm_test - ygbm.test) ^ 2)
print(mse.gbm_test)
```

```
## [1] 0.5670348
```

#Conclusion Top factors for employees leaving: Employees in less developed cities Employees in size 50-99 companies Employees with relevant experience

Irrelevant factors: Training hours Major (Field of study)

If a 50-99 company in less developed cities and wants to retain their employees, it needs to consider provide them with some incentives or bonus. In addition, more team building is a good way to bond the current employees.