

# **Sustainable Product Architecture and Supplier Selection (S-PASS)**

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# Introduction

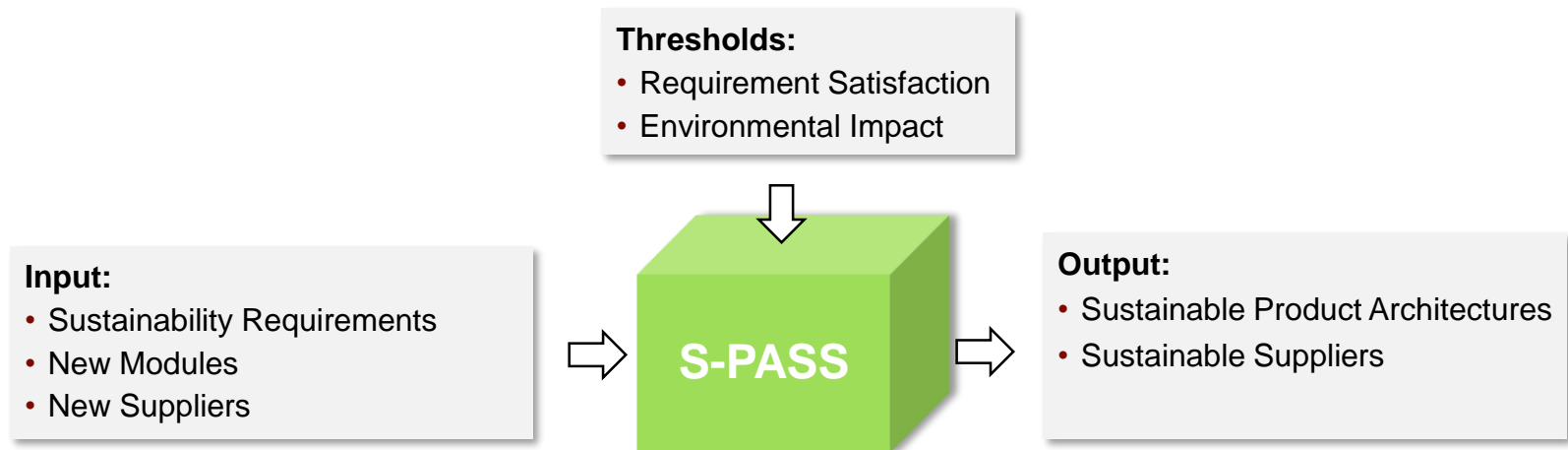
A decision support tool for considering environmental impact in product architectures and supplier identification is presented for the Cool:SLiCE Platform.

## Objectives

- To develop an instrument enhancing students' class activities on sustainable product and service design modules
  - To provide an easy to use and effective tool to enable students to determine product architectures and OEM suppliers with consideration of possible environmental impacts
- **Sustainable Product Architecture & Supplier Selection (S-PASS)** Tool is developed based on ASIT-E\*, proposed by Ye et al. (2015).

\*Architecture & Supplier Identification Tool with Environmental impact estimation

## Overview of S-PASS



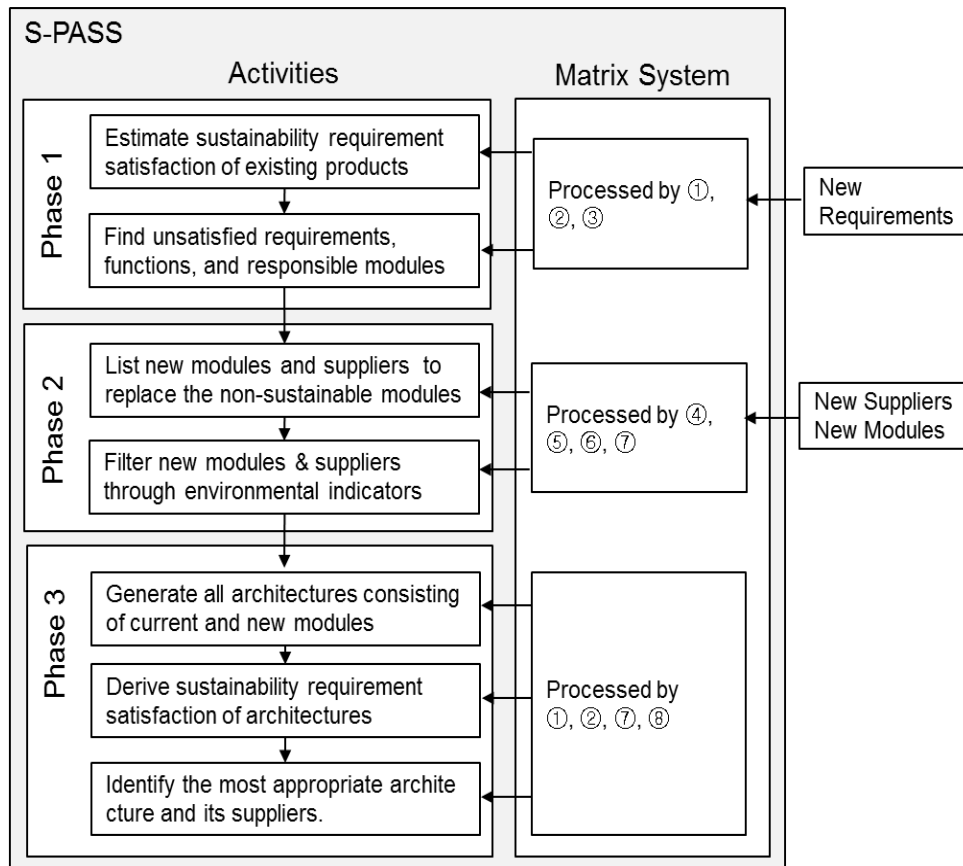
# Structure of S-PASS

S-PASS consists of three phases to identify sustainable product architectures and their suppliers.

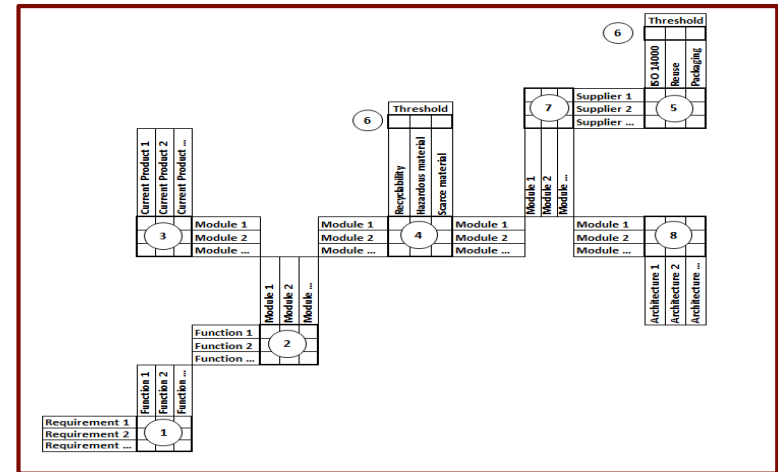
## Main Phases of S-PASS

- 1) Phase 1: Sustainability Requirement Satisfaction of Existing Products
- 2) Phase 2: New Module & Supplier Filtering
- 3) Phase 3: Product Architecture & Supplier Selection

## S-PASS Framework



Matrix System



Environmental Indicators (Examples)

### Module Related

- Recyclability
- Hazardous Material Use
- Scarce Material Use

### Supplier Related

- ISO 14001
- Environmental Friendly Packaging
- Use of Recycled Material

# Phase 1 - Input

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## Sustainability Requirement Satisfaction of Existing Products

### Objective

- Identify product modules that do not satisfy sustainability requirements and functions

### Input Procedure

#### [Step1]: Construction of Requirements – Function (RF) Matrix

1. Define sustainability requirements (i) for products:  $i = r_1, \dots, r_n$
2. Identify product functions (j) related to defined requirements:  $j = f_1, \dots, f_m$
3. Construct  $\mathbf{RF}_{ij}$  = contribution (%) of j to i;  $0 \leq \mathbf{RF}_{ij} \leq 1$ ;  $\mathbf{RF}_{i \cdot} = 1$

#### [Step2]: Construction of Function – Module (FM) Matrix

1. Identify modules (k) in products :  $k = m_1, \dots, m_n$
2. Construct  $\mathbf{FM}_{jk}$  = satisfaction level (categorical value) of k to j; 1 (poor)  $\leq \mathbf{FM}_{jk} \leq 5$  (excellent)

#### [Step3]: Construction of Module – Product (MP) Matrix

1. List considered products (p) :  $p = p_1, \dots, p_n$
2. Construct  $\mathbf{MP}_{kp}$  = if k is related to p  $\rightarrow 1$ , if not  $\rightarrow 0$

# Phase 1 - Output

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## Sustainability Requirement Satisfaction by Existing Products

### Output Procedure

#### [Step1]: Derivation of Function – Product (FP) Matrix

1.  $R_{jk} = \text{if } FM_{jk} > 0 \rightarrow 1, \text{ if not } \rightarrow 0$  : association between functions and modules
2.  $FP_{jp} = \frac{FM_{jk} \times MP_{kp}}{R_{jk} \times MP_{kp}}$  : average function satisfaction levels of modules in each product
3. If  $FP_{jp}$  is less than 3 for any  $p \rightarrow j$  is not satisfied in at least one of current products

#### [Step2]: Derivation of Requirement – Product (RP) Matrix

1.  $RP_{ip} = RF_{ij} \times FP_{jp}$  : satisfaction level of each sustainability requirement for each product
2. If  $RP_{ip}$  is less than 3 for any  $p \rightarrow i$  is not satisfied in at least one of current products

#### [Step3]: Identification of Non-Sustainable Module

1. List  $k$  if  $R_{jk} = 1$  for unsatisfied  $j$  in Step 1
2. A set of identified  $ks$  shows modules in current products that are non-sustainable and should be replaced with alternatives.

# Phase 2 – Input & Output

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## Module & Supplier Filtering

### Objective

- Find new modules and their suppliers to replace the non-sustainable modules from Phase 1

### Input Procedure

#### [Step1]: Identification of New Modules and Suppliers

1.  $M = \{m_1, \dots, m_n\}$ : new modules;  $S_m = \{s_1, \dots, s_k\}$ ,  $m \in M$ : suppliers of new modules

#### [Step2]: Evaluation of Environmental Sustainability of New Modules and Suppliers

1. Set module related sustainability indicators ( $I_m$ ) and supplier related sustainability indicators ( $I_s$ )
  - $I_m$  and  $I_s$  should be measured with ordinal or numerical values
2. Evaluate each module and supplier through  $I_m$  and  $I_s$

#### [Step3]: Determination of Thresholds for Module and Supplier Related Sustainability Indicators

1. Determine evaluation values that indicate the least acceptable levels for  $I_m$  and  $I_s$

### Output Procedure

#### [Step1]: Checking Modules and Suppliers with Thresholds of Indicators

1. Identify modules and suppliers that are evaluated with an above threshold level in any one of indicators

#### [Step2]: Elimination Non-Sustainable Modules and Suppliers

1. Eliminate  $m$ , which do not satisfy any one of  $I_m$
2. Eliminate  $m$  which are provided by  $s$ , and do not satisfy any one of  $I_s$

# Phase 3 - Input

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## Product Architecture and Supplier Selection

### Objective

- Identify the most sustainable product architecture and associated suppliers

### Input Procedure

#### [Step1]: Reconstruction of Function – Module (FM) Matrix

1. List modules ( $k^*$ ) = existing sustainable modules in Phase 1 and new sustainable modules in Phase 2
2. List functions ( $j$ ) obtained from Phase 1
3. Construct  $\mathbf{FM}_{jk^*}$  = satisfaction level (categorical value) of  $k$  to  $j$  to  $l$ ;  $1$  (poor)  $\leq \mathbf{FM}_{jk^*} \leq 5$  (excellent)

#### [Step2]: Construction of Supplier – Module (SM) Matrix

1. List modules ( $k^*$ ) = existing sustainable modules in Phase 1 and new sustainable modules in Phase 2
2. List all suppliers ( $s$ ) providing  $k^*$
3. Construct  $\mathbf{SM}_{sk^*}$  = if  $k$  is provided by  $s \rightarrow 1$ , if not  $\rightarrow 0$

#### [Step3]: Construction of Module – Architecture (MA) Matrix

1. List modules ( $k^*$ ) = existing sustainable modules in Phase 1 and new sustainable modules in Phase 2
2.  $A$  denotes possible product architectures ( $A = a_1, \dots, a_n$ )
3. Construct  $\mathbf{MA}_{k^*a}$  = if  $k$  is considered to be used in  $a \rightarrow 1$ , if not  $\rightarrow 0$

# Phase 3 - Output

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## Product Architecture and Supplier Selection

### Output Procedure

#### [Step1]: Derivation of Function – Architecture (FA) Matrix

1.  $R_{jk^*} = \text{if } FM_{jk^*} > 0 \rightarrow 1, \text{ if not } \rightarrow 0$  : association between functions and modules
2.  $FA_{ja} = \frac{FM_{jk^*} \times MA_{k^*j}}{R_{jk^*} \times MA_{k^*a}}$  : average function satisfaction levels of modules in each product architecture

#### [Step2]: Derivation of Requirement – Architecture (RA) Matrix

1.  $RA_{ia} = RF_{ij} \times FA_{ja}$  : satisfaction level of each sustainability requirement for each product architecture
2.  $\max (\sum_a RA_{ia}) \rightarrow$  the most appropriate product architecture

#### [Step3]: Derivation of Supplier – Architecture (SA) Matrix

1.  $SA_{sa} = SM_{sk^*} \times MA_{k^*a}$  : suppliers required to realize each product architecture
  - If  $SA_{sa} = 1 \rightarrow$  the product architecture needs the supplier,
  - $= 0 \rightarrow$  the product architecture does not need the supplier