

Towards a University for a Regenerative Third Horizon



The Transformational System as Enneagram

Dr. Anthony Hodgson

"Only what a man is able to put into the enneagram does he actually *know*, that is, understand. What he cannot put into the enneagram he does not understand."

G.I.Gurdjieff



Background

Tuesday 17th November 2020

The Transformational System as Enneagram

- The Four Sessions



1 Transformation as a Complex Process



2 Steps of Transformation



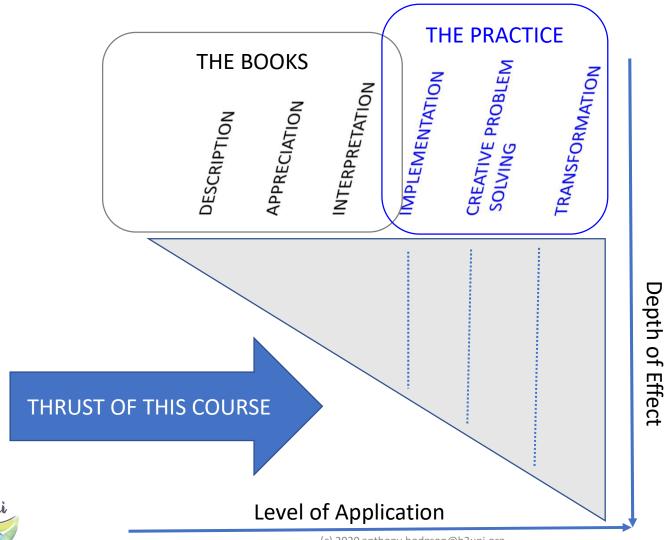
3 Transformation and Hazard



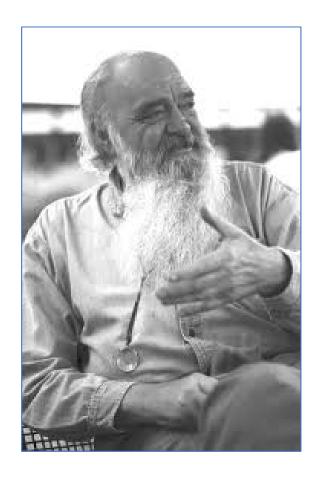
4 Putting the E-System to Work



Six Ways the Enneagram Shows Up



My Two Genius Mentors



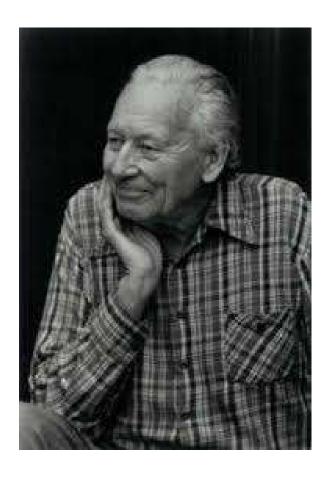


Stafford Beer

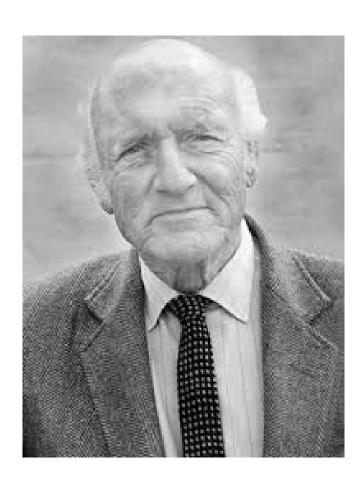
J.G.Bennett



Second-order Cybernetics



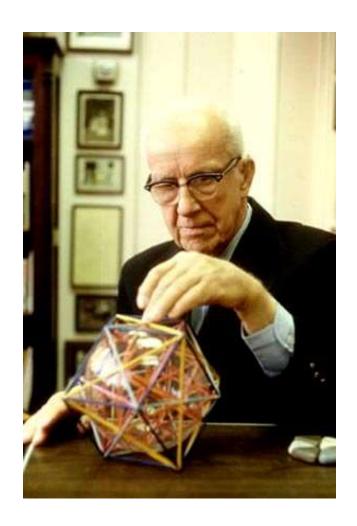
Gregory Bateson



Heinz von Foerster



Pattern Integrity

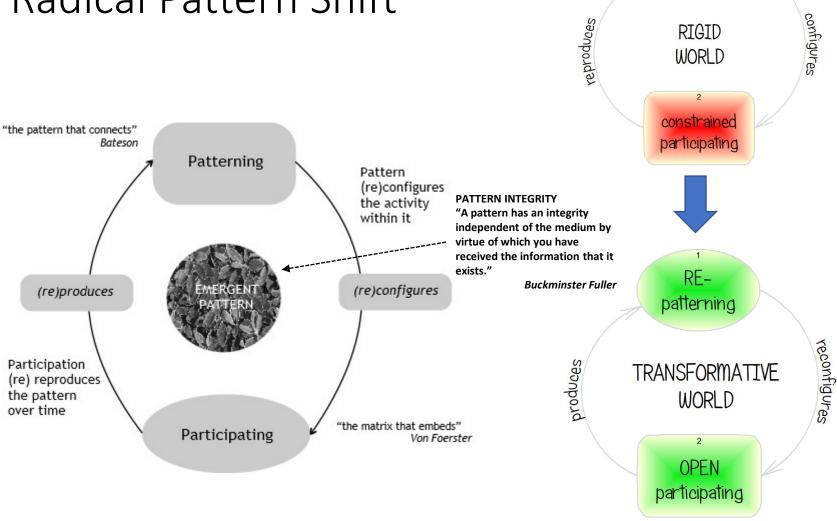


"There is a synergetic progression in Universe — a hierarchy of total complex behaviours entirely unpredicted by their successive subcomplexes' behaviours. It is manifest that Universe is the maximum synergy—of—synergies, being utterly unpredicted by any of its parts."

Buckminster Fuller



For transformation we need Radical Pattern Shift





fixed patterning

"In order to change our way of thinking we have first of all to recognise that is is not only a matter of looking along several different lines at once but recognising that there is a structure in what we are looking at."

J.G.Bennett

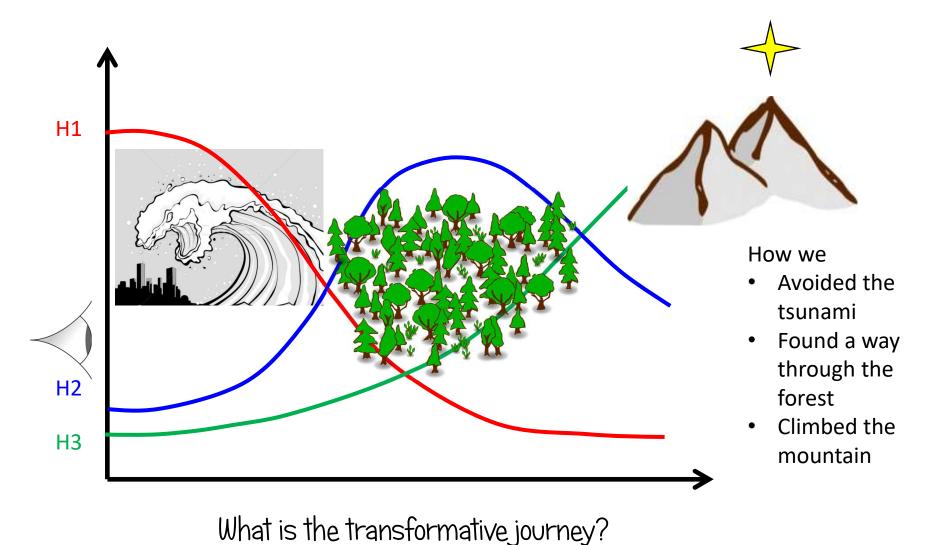




Session 1, Transformation as a Complex Process Part 1 – The Journey

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The Context of Transformative Action





A Simple (?) Transformative Action

Moment of Truth 1

- 1. I wish to make a pot like this
- 2. I gather the clay, set up the wheel and so on
- 3. I process the clay until it feels right

Moment of truth 2

- 4. I am throwing the clay to get the shape
- 5. It's a struggle to get it right, many attempts
- 6. The pot finally looks the way I wish
- 7. I let it go for firing

Moment of Truth 3

8. So now the pot is sort of what I envisioned

EXERCISE IN SMALLER GROUPS: Share reflections on the experience of carrying something out which required a process analogous to making a pot











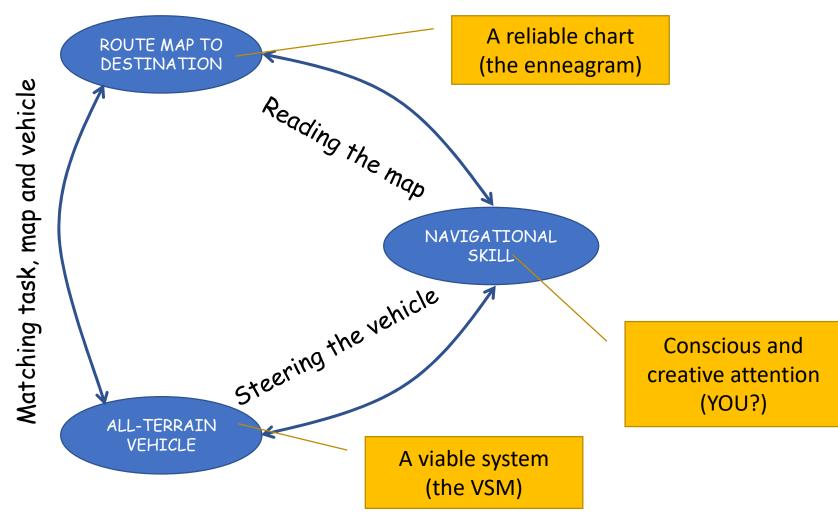


Creating Agency: To guide a transformative action we need:

- 1. A vehicle to travel in
- 2. A map or chart of what the journey entails
- 3. The skill to navigate and hold together the sequence of stages in contingent circumstances of terrain, events and hazards



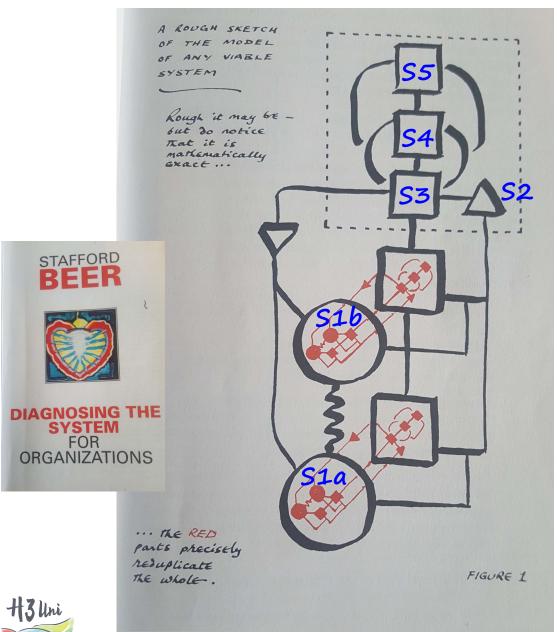
Introducing the E-System





2 The Viable System

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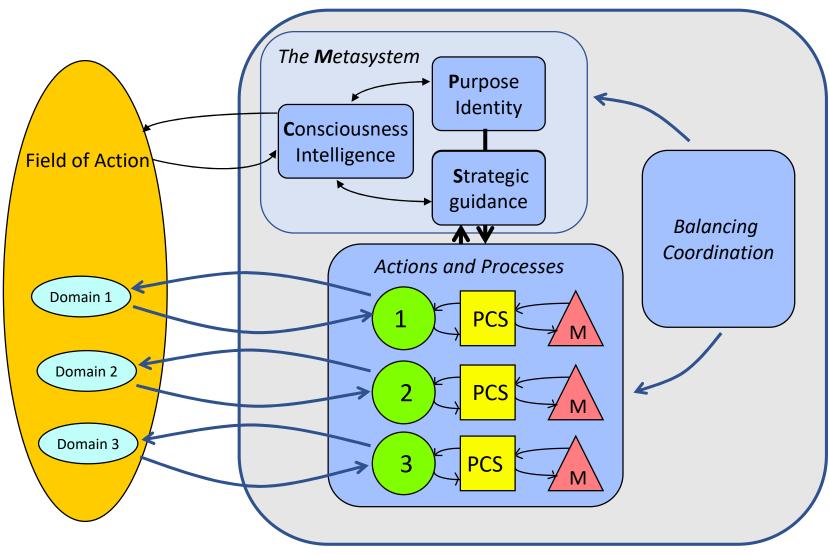
The Vehicle – we need a complex adaptive system the VSM

Could be

- Personal
- Team
- Organisation
- Community
- (even Civilization?)



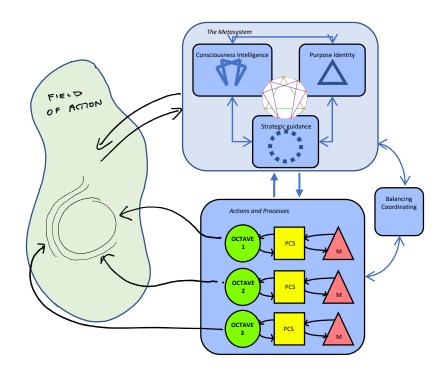
Simplified Essentials of a Viable Transformation System





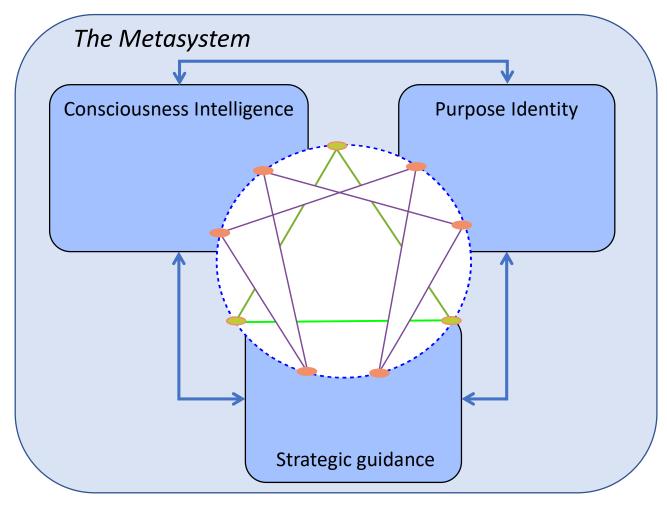
The Five Questions

- In your field of action:
- S5 What is the purpose of your system?
- S1 What are the operations you require?
- S4 What intelligence do you have about the context?
- S3 What resources do you need to allocate?
- S2 What is likely to be the main co-ordination task?





Enneagram as the Essence of the Metasystem







3 The Enneagram

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Beginning to Decode the Enneagram

THE UNITY
is the integrity of
the system that
links the inner and
the outer with
purpose and
meaning

THE CIRCLE represents the supervised wholeness of the transformation

THE HEXAGRAM represents the inner dynamic that enlivens transformation

THE TRIANGLE represents the integrative purpose of the transformation



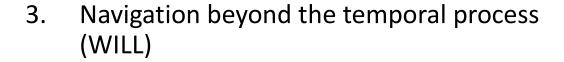
We will Unpack this in Three Stages



1. An eight stage temporal process – the octave (FUNCTION)



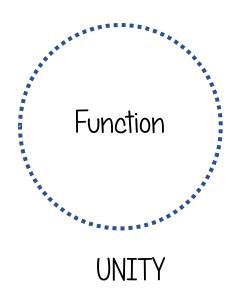
2. Three qualitatively different primary components (BEING)

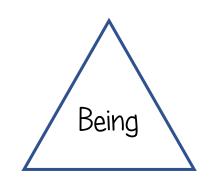


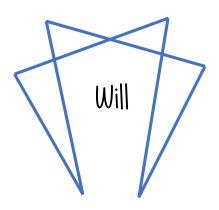




Stage 4 – How they all work together









END SESSION 1