

# Business-Guided Regression Designs

## Embedded Blocks

Andrija Djurovic

[www.linkedin.com/in/andrija-djurovic](http://www.linkedin.com/in/andrija-djurovic)

# Business-Guided Model Designs

- Developing credit risk models is not just a regulatory exercise; first and foremost, they should serve business needs.
- Recognizing this, businesses and modelers should collaborate closely when designing models.
- Often, model quality is not solely determined by strong statistical performance but by how well it supports business needs while maintaining sufficient statistical performance.
- Designing a model is not just about collaboration between businesses and modelers in selecting risk factors for the final model. It is usually a highly iterative process that incorporates multiple dimensions.
- A recent trend in credit risk model development shows that practitioners often opt for a blockwise or modular approach rather than developing a model using a fully consolidated dataset.
- Providing inputs for different modeling areas on one side and ensuring robust statistical modeling on the other are not the only objectives for businesses and modelers, respectively.
- Good practice shows that other critical inputs from business experts play a key role in model development. Modelers consider and incorporate these inputs into the overall model design.
- This presentation focuses on the embedded blocks approach, which is briefly described in the following slides. The rest of the presentation provides a simplified simulation study demonstrating the implementation of this design in R and Python.

# Embedded Blocks Approach

- Practitioners usually prefer a blockwise (modular) approach over running a single optimization algorithm on a consolidated modeling dataset.
- This modular strategy employs multiple submodels or blocks based on business inputs, data coverage, and industry insights. These submodels are then combined to form a unified model score.
- One blockwise approach is the staged approach, where predictions from the previous block serve as offsets for models in subsequent blocks.
- The rationale for embedding is similar to other blockwise approaches and can be attributed to:
  - data sources, particularly their cost, quality, reliability, and availability;
  - risk factor prioritization;
  - extensive knowledge of end-users about predictive risk factors.
- All the above points essentially relate to prioritizing risk factors from different perspectives.
- Implementing embedded blocks and other blockwise designs presents various challenges in practice. One of the biggest is properly handling the different samples used within the block model development.
- Given these challenges, modelers are strongly encouraged to consider the statistical consequences of using different samples and to collaborate closely with the business to better integrate process-related considerations.
- Further details on the block-wise model design approaches can be found in Anderson, R.A. (2021), Credit Intelligence & Modelling: Many Paths through the Forest of Credit Rating and Scoring.

# Simulation Setup

- Assume a modeling dataset with 12 risk factors and binary target.
- Further, assume that these risk factors are classified into two groups based on the opinion of business experts.
- An additional business input that modelers should incorporate into model development is prioritizing risk factors from the first group, making them a mandatory driver for the model run on the next block of risk factors.
- Finally, assume that the modelers chose Weights of Evidence (WoE) encoding for categorical risk factors.
- The dataset used for this simulation can be accessed at the following link.

## Dataset Overview

```
## 'data.frame': 1000 obs. of 13 variables:
## $ Creditability : num 0 0 0 0 0 ...
## $ Account_Balance : chr "1" "1" ...
## $ Duration : chr "03 [16,36)" "02 [8,16)" ...
## $ Payment_Status : chr "4" "4" ...
## $ Purpose : chr "2" "0" ...
## $ Credit_Amount : chr "01 (-Inf,3914)" "01 (-Inf,3914)" ...
## $ Savings : chr "1" "1" ...
## $ Employment : chr "2" "3" ...
## $ Installment : chr "4" "2" ...
## $ Gender_Marital_Status: chr "2" "3" ...
## $ Guarantors : chr "1" "1" ...
## $ Available_Asset : chr "2" "1" ...
## $ Age : chr "01 (-Inf,26)" "03 [35,Inf)" ...
```

## Blocks Design Overview

##	rf block
## 1	Duration 1
## 2	Installment 1
## 3	Gender_Marital_Status 1
## 4	Guarantors 1
## 5	Age 1
## 6	Account_Balance 2
## 7	Payment_Status 2
## 8	Purpose 2
## 9	Credit_Amount 2
## 10	Savings 2
## 11	Employment 2
## 12	Available_Asset 2

# Simulation Results - R Code

```
library(openxlsx)
library(dplyr)

#data import
fp <- "https://andrija-djurovic.github.io/adsfcr/bgrd/db_00_bgrd.xlsx"
db <- read.xlsx(xlsxFile = fp,
               sheet = 1)

#utils function import (woe.calc)
source("https://raw.githubusercontent.com/andrija-djurovic/adsfcr/refs/heads/main/bgrd/utils.R")

#woe encoding
db.woe <- db
rf <- names(db)[-1]
for (i in 1:length(rf)) {
  rf.i <- rf[i]
  woe.res.i <- woe.calc(db = db,
                      x = rf.i,
                      y = "Creditability")
  db.woe[, rf.i] <- woe.res.i[[2]]
}

#sample of encoded dataset
head(db.woe[, c(1:3, 10:12)])
```

	Creditability	Account_Balance	Duration	Gender_Marital_Status	Guarantors	Available_Asset
## 1	0	-0.8180987	-0.1086883	-0.2353408	0.0005250722	-0.02857337
## 2	0	-0.8180987	0.3466246	0.1655476	0.0005250722	0.46103496
## 3	0	-0.4013918	0.3466246	-0.2353408	0.0005250722	0.46103496
## 4	0	-0.8180987	0.3466246	0.1655476	0.0005250722	0.46103496
## 5	0	-0.8180987	0.3466246	0.1655476	0.0005250722	-0.02857337
## 6	0	-0.8180987	0.3466246	0.1655476	0.0005250722	0.46103496

# Simulation Results - R Code cont.

```
#block 1 model
frm.b1 <- "Creditability ~ Duration + Installment + Gender_Marital_Status +
          Guarantors + Age"
b1.r <- glm(formula = frm.b1,
            family = "binomial",
            data = db.woe)
round(x = summary(b1.r)$coefficients,
      digits = 4)
```

	Estimate	Std. Error	z value	Pr(> z )
## (Intercept)	-0.8560	0.0733	-11.6733	0.0000
## Duration	-1.0292	0.1474	-6.9821	0.0000
## Installment	-1.1127	0.4566	-2.4369	0.0148
## Gender_Marital_Status	-1.1202	0.3503	-3.1977	0.0014
## Guarantors	-0.9451	0.4108	-2.3007	0.0214
## Age	-0.9362	0.2301	-4.0684	0.0000

```
#block 1 model predictions
db.woe$block_1 <- unname(predict(object = b1.r))
head(db.woe$block_1)
```

```
## [1] 0.1890835 -1.8657478 -0.6275319 -1.7645730 -1.5177348 -1.9723970
```

# Simulation Results - R Code cont.

```
#block 2 model
frm.b2 <- "Creditability ~ block_1 + Account_Balance + Payment_Status + Purpose +
          Credit_Amount + Savings + Employment + Available_Asset"
b2.r <- glm(formula = frm.b2,
            family = "binomial",
            data = db.woe)
round(x = summary(b2.r)$coefficients,
      digits = 4)
```

##	Estimate	Std. Error	z value	Pr(> z )
## (Intercept)	-0.1409	0.1278	-1.1020	0.2705
## block_1	0.8308	0.1240	6.7002	0.0000
## Account_Balance	-0.7892	0.1043	-7.5657	0.0000
## Payment_Status	-0.7193	0.1544	-4.6598	0.0000
## Purpose	-0.9934	0.2047	-4.8532	0.0000
## Credit_Amount	-0.5773	0.2341	-2.4662	0.0137
## Savings	-0.7580	0.1979	-3.8303	0.0001
## Employment	-0.6073	0.2754	-2.2046	0.0275
## Available_Asset	-0.5371	0.2544	-2.1114	0.0347

# Simulation Results - Python Code

```
import numpy as np
import pandas as pd
import statsmodels.api as sm
import statsmodels.formula.api as smf
import requests

#data import
fp = "https://andrija-djurovic.github.io/adsfcr/bgrd/db_00_bgrd.xlsx"
db = pd.read_excel(io = fp,
                   sheet_name = 0,
                   dtype = "category")
db["Creditability"] = pd.to_numeric(db["Creditability"])
blocks = pd.read_excel(io = fp,
                       sheet_name = 1)

#utils function import (woe_calc)
url = "https://raw.githubusercontent.com/andrija-djurovic/adsfcr/refs/heads/main/bgrd/utils.py"
r = requests.get(url)
exec(r.text)

#woe encoding
db_woe = db.copy()
rf = db.columns[1:].tolist()
for i in range(len(rf)):
    rf_i = rf[i]
    woe_res_i = woe_calc(db = db,
                        x = rf_i,
                        y = "Creditability")
    db_woe[rf_i] = woe_res_i["x_trans"]
```



# Simulation Results - Python Code cont.

```
#block 1 model
frm_b1 = "Creditability ~ Duration + Installment + Gender_Marital_Status + \
        Guarantors + Age"
b1_r = smf.glm(formula = frm_b1,
               family = sm.families.Binomial(),
               data = db_woe).fit()
round(b1_r.summary2().tables[1], 4)
```

```
##              Coef. Std.Err.      z  P>|z|  [0.025  0.975]
## Intercept    -0.8560   0.0733 -11.6733  0.0000 -0.9997 -0.7123
## Duration     -1.0292   0.1474  -6.9821  0.0000 -1.3181 -0.7403
## Installment  -1.1127   0.4566  -2.4369  0.0148 -2.0076 -0.2178
## Gender_Marital_Status -1.1202  0.3503  -3.1977  0.0014 -1.8067 -0.4336
## Guarantors   -0.9451   0.4108  -2.3007  0.0214 -1.7503 -0.1400
## Age          -0.9362   0.2301  -4.0684  0.0000 -1.3872 -0.4852
```

```
#block 1 model predictions
db_woe["block_1"] = b1_r.predict(which = "linear")
db_woe["block_1"].iloc[0:5]
```

```
## 0    0.189083
## 1   -1.865748
## 2   -0.627532
## 3   -1.764573
## 4   -1.517735
## Name: block_1, dtype: float64
```

# Simulation Results - Python Code cont.

```
#block 2 model
frm_b2 = "Creditability ~ block_1 + Account_Balance + Payment_Status + Purpose + \
        Credit_Amount + Savings + Employment + Available_Asset"
b2_r = smf.glm(formula = frm_b2,
               data = db_woe,
               family = sm.families.Binomial()).fit()
round(b2_r.summary2().tables[1], 4)
```

	Coef.	Std.Err.	z	P> z	[0.025	0.975]
## Intercept	-0.1409	0.1278	-1.1020	0.2705	-0.3914	0.1097
## block_1	0.8308	0.1240	6.7002	0.0000	0.5877	1.0738
## Account_Balance	-0.7892	0.1043	-7.5657	0.0000	-0.9936	-0.5847
## Payment_Status	-0.7193	0.1544	-4.6598	0.0000	-1.0219	-0.4168
## Purpose	-0.9934	0.2047	-4.8532	0.0000	-1.3946	-0.5922
## Credit_Amount	-0.5773	0.2341	-2.4662	0.0137	-1.0362	-0.1185
## Savings	-0.7580	0.1979	-3.8303	0.0001	-1.1459	-0.3702
## Employment	-0.6073	0.2754	-2.2046	0.0275	-1.1471	-0.0674
## Available_Asset	-0.5371	0.2544	-2.1114	0.0347	-1.0356	-0.0385