

# Business-Guided Regression Designs

## Ensemble Blocks

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# Business-Guided Model Designs

- Developing credit risk models is not just a regulatory exercise; first and foremost, they should serve business needs.
- Recognizing this, businesses and modelers should collaborate closely when designing models.
- Often, model quality is not solely determined by strong statistical performance but by how well it supports business needs while maintaining sufficient statistical performance.
- Designing a model is not just about collaboration between businesses and modelers in selecting risk factors for the final model. It is usually a highly iterative process that incorporates multiple dimensions.
- A recent trend in credit risk model development shows that practitioners often opt for a blockwise or modular approach rather than developing a model using a fully consolidated dataset.
- Providing inputs for various modeling areas and ensuring robust statistical modeling are key objectives for businesses and modelers.
- Good practice shows that inputs from business experts play a key role in model development. Modelers consider and incorporate these inputs into the overall model design.
- This presentation focuses on the ensemble blocks approach, which is briefly described in the following slides. The rest of the presentation provides a simplified simulation study demonstrating the implementation of this design in R and Python.

# Ensemble Blocks Approach

- Practitioners usually prefer a blockwise (modular) approach over running a single optimization algorithm on a consolidated modeling dataset.
- This modular strategy employs multiple submodels or blocks based on business inputs, data coverage, and industry insights. These submodels are then combined to form a unified model score.
- One blockwise approach is the staged approach, where predictions from the previous block serve as offsets for models in subsequent blocks.
- The rationale for ensembling is similar to other blockwise approaches and can be attributed to:
  - data sources, particularly their cost, quality, reliability, and availability;
  - risk factor prioritization;
  - extensive knowledge of end-users about predictive risk factors.
- All the above points essentially relate to prioritizing risk factors from different perspectives and enabling decision-making based on results for a specific block.
- Implementing ensemble blocks and other blockwise designs presents various challenges in practice. One of the biggest is properly handling the different samples used within the block model development.
- Given these challenges, modelers are strongly encouraged to consider the statistical consequences of using different samples and to collaborate closely with the business to better integrate process-related considerations.
- Further details on the block-wise model design approaches can be found in Anderson, R.A. (2021), Credit Intelligence & Modelling: Many Paths through the Forest of Credit Rating and Scoring.

# Simulation Setup

- Assume a modeling dataset with 12 risk factors and binary target.
- Further, assume that these risk factors are classified into two groups based on the opinion of business experts.
- An additional business input modelers should incorporate into model development is the preference for using separate block models for decision-making while obtaining a final integrated score.
- Finally, assume that the modelers chose Weights of Evidence (WoE) encoding for categorical risk factors.
- The dataset used for this simulation can be accessed at the following link.

## Dataset Overview

```
## 'data.frame': 1000 obs. of 13 variables:  
## $ Creditability : num 0 0 0 0 0 ...  
## $ Account_Balance : chr "1" "1" ...  
## $ Duration : chr "03 [16,36)" "02 [8,16)" ...  
## $ Payment_Status : chr "4" "4" ...  
## $ Purpose : chr "2" "0" ...  
## $ Credit_Amount : chr "01 (-Inf,3914]" "01 (-Inf,3914]" ...  
## $ Savings : chr "1" "1" ...  
## $ Employment : chr "2" "3" ...  
## $ Installment : chr "4" "2" ...  
## $ Gender_Marital_Status: chr "2" "3" ...  
## $ Guarantors : chr "1" "1" ...  
## $ Available_Asset : chr "2" "1" ...  
## $ Age : chr "01 (-Inf,26)" "03 [35,Inf)" ...
```

## Blocks Design Overview

```
## rf block  
## 1 Duration 1  
## 2 Installment 1  
## 3 Gender_Marital_Status 1  
## 4 Guarantors 1  
## 5 Age 1  
## 6 Account_Balance 2  
## 7 Payment_Status 2  
## 8 Purpose 2  
## 9 Credit_Amount 2  
## 10 Savings 2  
## 11 Employment 2  
## 12 Available_Asset 2
```

# Simulation Results - R Code

```
library(openxlsx)
library(dplyr)

#data import
fp <- "https://andrija-djurovic.github.io/adsfcr/bgrd/db_00_bgrd.xlsx"
db <- read.xlsx(xlsxFile = fp,
                 sheet = 1)

#utils function import (woe.calc)
source("https://raw.githubusercontent.com/andrija-djurovic/adsfcr/refs/heads/main/bgrd/utils.R")

#woe encoding
db.woe <- db
rf <- names(db)[-1]
for (i in 1:length(rf)) {
  rf.i <- rf[i]
  woe.res.i <- woe.calc(db = db,
                        x = rf.i,
                        y = "Creditability")
  db.woe[, rf.i] <- woe.res.i[[2]]
}
#sample of encoded dataset
head(db.woe[, c(1:3, 10:12)])

##   Creditability Account_Balance Duration Gender_Marital_Status Guarantors Available_Asset
## 1            0     -0.8180987 -0.1086883      -0.2353408 0.0005250722    -0.02857337
## 2            0     -0.8180987  0.3466246       0.1655476 0.0005250722     0.46103496
## 3            0    -0.4013918  0.3466246      -0.2353408 0.0005250722     0.46103496
## 4            0     -0.8180987  0.3466246       0.1655476 0.0005250722     0.46103496
## 5            0     -0.8180987  0.3466246       0.1655476 0.0005250722    -0.02857337
## 6            0     -0.8180987  0.3466246       0.1655476 0.0005250722     0.46103496
```

# Simulation Results - R Code cont.

```
#block 1 model
frm.b1 <- "Creditability ~ Duration + Installment + Gender_Marital_Status +
           Guarantors + Age"
b1.r <- glm(formula = frm.b1,
            family = "binomial",
            data = db.woe)
round(x = summary(b1.r)$coefficients,
      digits = 4)

##                               Estimate Std. Error z value Pr(>|z|)
## (Intercept)             -0.8560    0.0733 -11.6733  0.0000
## Duration                -1.0292    0.1474  -6.9821  0.0000
## Installment              -1.1127    0.4566  -2.4369  0.0148
## Gender_Marital_Status   -1.1202    0.3503  -3.1977  0.0014
## Guarantors               -0.9451    0.4108  -2.3007  0.0214
## Age                      -0.9362    0.2301  -4.0684  0.0000

#block 1 model predictions
db.woe$block_1 <- unname(predict(object = b1.r))
head(db.woe$block_1)

## [1] 0.1890835 -1.8657478 -0.6275319 -1.7645730 -1.5177348 -1.9723970
```

# Simulation Results - R Code cont.

```
#block 2 model
frm.b2 <- "Creditability ~ Account_Balance + Payment_Status + Purpose +
            Credit_Amount + Savings + Employment + Available_Asset"
b2.r <- glm(formula = frm.b2,
             family = "binomial",
             data = db.woe)
round(x = summary(b2.r)$coefficients,
      digits = 4)

##           Estimate Std. Error z value Pr(>|z|)
## (Intercept) -0.8466   0.0808 -10.4802  0.0000
## Account_Balance -0.8190   0.1020  -8.0319  0.0000
## Payment_Status -0.7712   0.1487  -5.1845  0.0000
## Purpose        -0.8956   0.1954  -4.5826  0.0000
## Credit_Amount   -0.9264   0.2240  -4.1355  0.0000
## Savings         -0.7442   0.1926  -3.8647  0.0001
## Employment      -0.7465   0.2659  -2.8078  0.0050
## Available_Asset -0.6515   0.2438  -2.6727  0.0075

#b2 model predictions
db.woe$block_2 <- unname(predict(object = b2.r))
head(db.woe$block_2)

## [1] -0.2893572 -0.6997119 -0.9388005 -0.6997119 -0.3807266 -0.3722147
```

## Simulation Results - R Code cont.

```
#block 1 and block 2 integration
frm.bib2 <- "Creditability ~ block_1 + block_2"
bib2.r <- glm(formula = frm.bib2,
              family = "binomial",
              data = db.woe)
round(x = summary(bib2.r)$coefficients,
      digits = 4)

##           Estimate Std. Error z value Pr(>|z|)
## (Intercept)  0.6171    0.1338  4.6115     0
## block_1      0.7812    0.1198  6.5225     0
## block_2      0.9365    0.0777 12.0590     0
```

# Simulation Results - Python Code

```
import numpy as np
import pandas as pd
import statsmodels.api as sm
import statsmodels.formula.api as smf
import requests

#data import
fp = "https://andrija-djurovic.github.io/adsfcr/bgrd/db_00_bgrd.xlsx"
db = pd.read_excel(io = fp,
                   sheet_name = 0,
                   dtype = "category")
db[["Creditability"]] = pd.to_numeric(db[["Creditability"]])
blocks = pd.read_excel(io = fp,
                       sheet_name = 1)

#utils function import (woe_calc)
url = "https://raw.githubusercontent.com/andrija-djurovic/adsfcr/refs/heads/main/bgrd/utils.py"
r = requests.get(url)
exec(r.text)

#woe encoding
db_woe = db.copy()
rf = db.columns[1:].tolist()
for i in range(len(rf)):
    rf_i = rf[i]
    woe_res_i = woe_calc(db = db,
                          x = rf_i,
                          y = "Creditability")
    db_woe[rf_i] = woe_res_i["x_trans"]
```

# Simulation Results - Python Code cont.

```
#block 1 model
frm_b1 = "Creditability ~ Duration + Installment + Gender_Marital_Status + \
           Guarantors + Age"
b1_r = smf.glm(formula = frm_b1,
                family = sm.families.Binomial(),
                data = db_woe).fit()
round(b1_r.summary2().tables[1], 4)

##                                     Coef.  Std.Err.      z  P>|z|  [0.025  0.975]
## Intercept                 -0.8560   0.0733 -11.6733  0.0000 -0.9997 -0.7123
## Duration                  -1.0292   0.1474  -6.9821  0.0000 -1.3181 -0.7403
## Installment                -1.1127   0.4566  -2.4369  0.0148 -2.0076 -0.2178
## Gender_Marital_Status     -1.1202   0.3503  -3.1977  0.0014 -1.8067 -0.4336
## Guarantors                 -0.9451   0.4108  -2.3007  0.0214 -1.7503 -0.1400
## Age                        -0.9362   0.2301  -4.0684  0.0000 -1.3872 -0.4852

#block 1 model predictions
db_woe["block_1"] = b1_r.predict(which = "linear")
db_woe["block_1"].iloc[0:5]

## 0    0.189083
## 1   -1.865748
## 2   -0.627532
## 3   -1.764573
## 4   -1.517735
## Name: block_1, dtype: float64
```

# Simulation Results - Python Code cont.

```
#block 2 model
frm_b2 = "Creditability ~ Account_Balance + Payment_Status + Purpose + \
           Credit_Amount + Savings + Employment + Available_Asset"
b2_r = smf.glm(formula = frm_b2,
                data = db_woe,
                family = sm.families.Binomial()).fit()
round(b2_r.summary2().tables[1], 4)

##          Coef.  Std.Err.      z  P>|z|  [0.025  0.975]
## Intercept    -0.8466   0.0808 -10.4802  0.0000 -1.0049 -0.6882
## Account_Balance  -0.8190   0.1020  -8.0319  0.0000 -1.0189 -0.6192
## Payment_Status  -0.7712   0.1487  -5.1845  0.0000 -1.0627 -0.4796
## Purpose        -0.8956   0.1954  -4.5826  0.0000 -1.2787 -0.5126
## Credit_Amount   -0.9264   0.2240  -4.1355  0.0000 -1.3654 -0.4873
## Savings         -0.7442   0.1926  -3.8647  0.0001 -1.1216 -0.3668
## Employment      -0.7465   0.2659  -2.8078  0.0050 -1.2676 -0.2254
## Available_Asset  -0.6515   0.2438  -2.6727  0.0075 -1.1293 -0.1737

#b2model predictions
db_woe["block_2"] = b2_r.predict(which = "linear")
db_woe["block_2"].iloc[0:5]

## 0   -0.289357
## 1   -0.699712
## 2   -0.938801
## 3   -0.699712
## 4   -0.380727
## Name: block_2, dtype: float64
```

# Simulation Results - Python Code cont.

```
#block 1 and block 2 integration
frm_b1b2 = "Creditability ~ block_1 + block_2"
b1b2_r = smf.glm(formula = frm_b1b2,
                  data = db_woe,
                  family = sm.families.Binomial()).fit()
round(b1b2_r.summary2().tables[1], 4)

##           Coef.    Std.Err.      z  P>|z|  [0.025  0.975]
## Intercept  0.6171    0.1338   4.6115    0.0  0.3548  0.8794
## block_1    0.7812    0.1198   6.5225    0.0  0.5464  1.0159
## block_2    0.9365    0.0777  12.0590    0.0  0.7843  1.0888
```