



32ND ANNUAL | NOVEMBER 16-18, 2020

FIRST CONFERENCE

VIRTUAL EDITION  WHERE DEFENDERS SHARE

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FIRST

The Intelligent Process Lifecycle of Active Cyber Defenders

Desiree Sacher-Boldewin and Eireann Leverett

About us

Desiree Sacher



- Principal Security Architect of Operational IT @ Finanz Informatik
- 10 years finance industry experience as IT Security Engineer & Security Analyst

Finanz Informatik

- German IT service provider for the German Savings Banks Finance Group
- 32k servers / 324k devices, incl. ATMs

Eireann Leverett



- Senior Scientist in Cyber Innovation
- 3 Years in ICS Red Team/ 7 Years in Risk

Airbus Operations Limited

- 140 Nationalities and 4 generations
- 10 Types of aircraft
- 4 Externally Facing SOC's



Disclaimer

The opinions and views expressed here are our own and do not represent the opinions of our employers

Quick recap of FIRST 2019 presentation



- Detailed paper on https://github.com/d3sre/Use_Case_Applicability/
- FIRST sponsored peer reviewed ACM DTRAP paper <https://dl.acm.org/doi/10.1145/3370084>

Categories Summary

FIRST 2019



Categories

- a) Announced administrative/user action
- b) Unannounced administrative/user action
- c) Log management rule configuration error
- d) Detection device/rule configuration error
- e) Bad IOC/rule pattern value
- f) Test alert
- g) Confirmed Attack with IR actions
- h) Confirmed Attack attempt without IR actions

Solution Type

Alert Cause



BENEFITS

Hack.lu 2019

- Statistics for effectiveness of internal security measures & architecture → new KPI possibility

KPI	Explanation	Target Value
Number of Log Management Rule Configuration Error events per month	This value reflects the rules configured in the SIEM by the SOC Analysts. A high number suspects bad quality of rules, more training or experience needed.	< 10 %
Number of Announced Administrative/User Action events per month	This value reflects suppressions that should be improved.	< 10 %
Number of Bad IOC/rule pattern value events per month	If too many events were created by bad IOCs or rule pattern values, the source or the trust in it should be questioned.	< 5 %
Number of Confirmed Attack attempt without IR actions (best matched with Log Source Category)	Number of events detected but prevented by measures in place or where the alert isn't viewed as a high risk.	> 50 %
Number of Confirmed Attack attempt with IR actions (best matched with Log Source Category)	Very high numbers → Security Architecture should be updated Very low numbers → The rules aren't detecting or you are safe	😊

Benefits - Reports

CyberCrimeCon2019

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External Threat Heatmap														
	MITRE ATT&CK Tactics	Target Enviroment	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Low	Initial Access	Client Systems												
		Company Infrastructure												
		Customer Service Infrastructure												
		Development systems												
Medium	Persistence Defense Evasion Command and Control	Client Systems												
		Company Infrastructure												
		Customer Service Infrastructure												
		Development systems												
High	Discovery Privilege Escalation Execution Credential Access	Client Systems												
		Company Infrastructure												
		Customer Service Infrastructure												
		Development systems												
Critical	Lateral Movement Collection Exfiltration Impact	Client Systems												
		Company Infrastructure												
		Customer Service Infrastructure												
		Development systems												

Sample Use Cases:

Exploit Public-Facing Application,
Spearphishing Link,
Spearphishing Attachment

Scheduled Task, New Service, File Deletion, Registry Run
Keys / Startup Folder, Remote Access Tools, Remote File
Copy, Standard Application Layer Protocol

Network Service Scanning, Security Software Discovery,
Bypass User Account Control, Signed Binary Proxy Execution,
Powershell, Scheduled Task, Brute Force, Credential
Dumping

Windows Remote Management, Logon Scripts, Data from
Local System, Exfiltration over C2 Channel, Data Encrypted,
Remote File Copy, Remote Access Tools, Standard
Application Layer Protocol, Data Destruction, Defacement,

	>2 Confirmed Attack with IR actions
	1 Confirmed Attack with IR actions
	20+ Confirmed Attack attempt without IR actions
	10-20 Confirmed Attack attempt without IR actions
	5-10 Confirmed Attack attempt without IR actions
	1-5 Confirmed Attack attempt without IR actions
	0 Confirmed Attack attempt without IR actions
	No coverage

Sample External Threat Heatmap

○ Benefits - Reports

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Internal Security Heatmap														
	MITRE ATT&CK Tactics	Target Enviroment	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Low	Initial Access	Client Systems												
		Company Infrastructure												
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		Development systems												
Medium	Persistence Defense Evasion Command and Control	Client Systems												
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Dumping

Windows Remote Management, Logon Scripts, Data from
Local System, Exfiltration over C2 Channel, Data Encrypted,
Remote File Copy, Remote Access Tools, Standard
Application Layer Protocol, Data Destruction, Defacement,

Internal Events consists of:

Unannounced administrative/user action, Detection
device/rule configuration error, Bad IOCs/rule pattern values

Sample Internal Security Heatmap

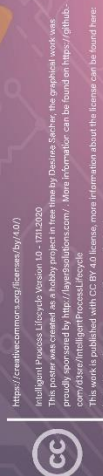
	20+ Events
	15-20 Events
	10-15 Events
	5-10 Events
	1-5 Events
	0 Events
	No coverage

Motivation for Update

- Cloud infrastructure more relies on secure configuration of systems
- Detection of configuration changes is of key importance
- SOC services quality reflect overall security quality state of infrastructure
- Number of vulnerabilities seem to be rising....

SOC becomes **operational data verification** and **technical security quality assurance center** with **cyber incident investigation & analysis capabilities**

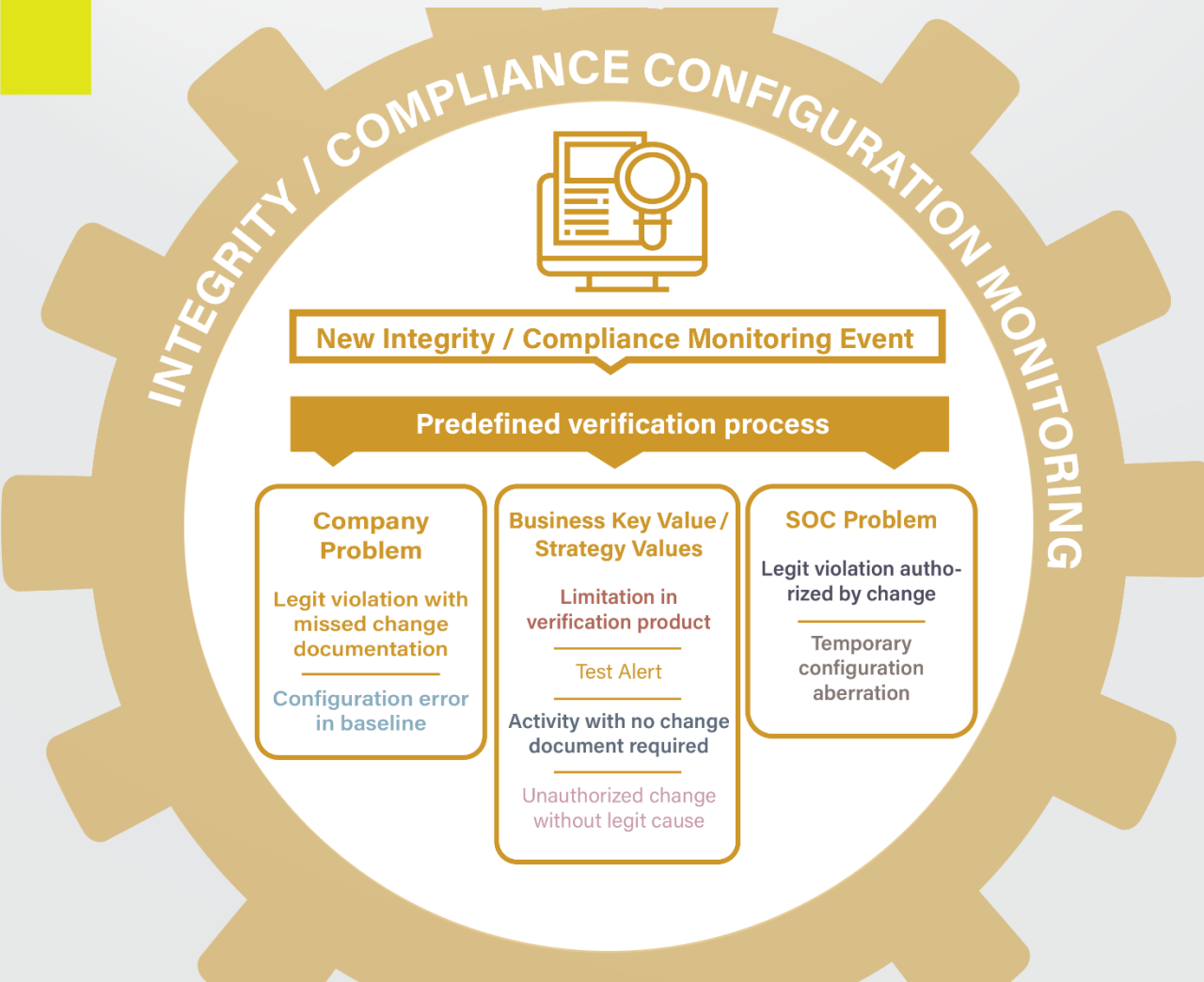
- Display of categorised «false positives» states, error types and problems
- Visibility of «continuous improvement» action to correct state of problem
- Based on «Intelligence-Driven Computer Network Defense Informed by Analysis of Adversary Campaigns and Intrusion Kill Chains” paper by Lockheed Martin



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Category Summary

Integrity/Technical Security Compliance Monitoring



Follow Up Actions

Adjust baseline configuration, document change

Security configuration/baseline needs engineer review

Tool provider should be verified

Should be excluded from reporting

Alerts should be forwarded to security management/policy responsible to confirm scope

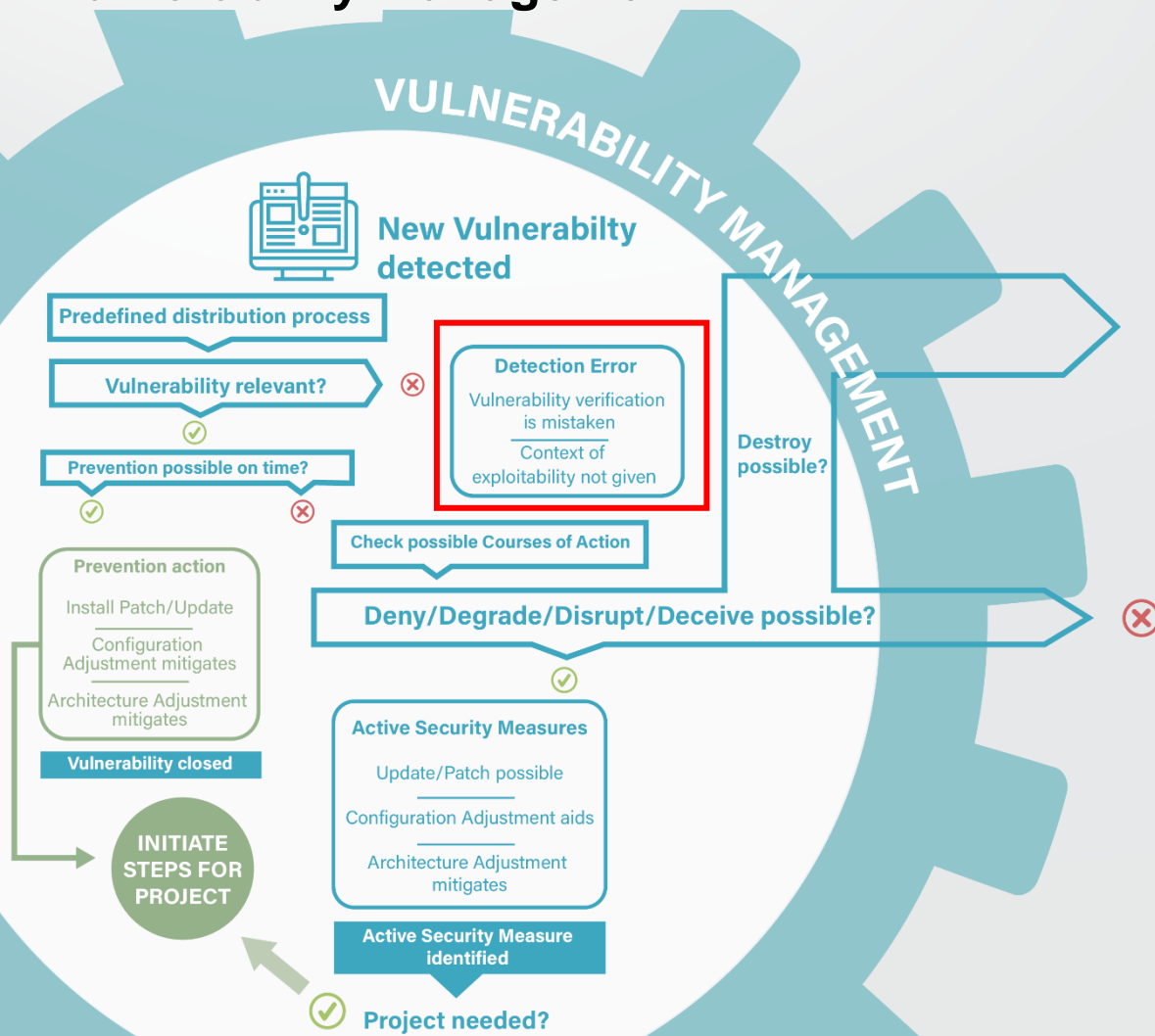
Security incident should be opened, and alert followed up on

Adjust baseline configuration, Update information process to involve SOC

Save or keep old baseline, possibly add temporary suppression

Category Summary

Vulnerability Management



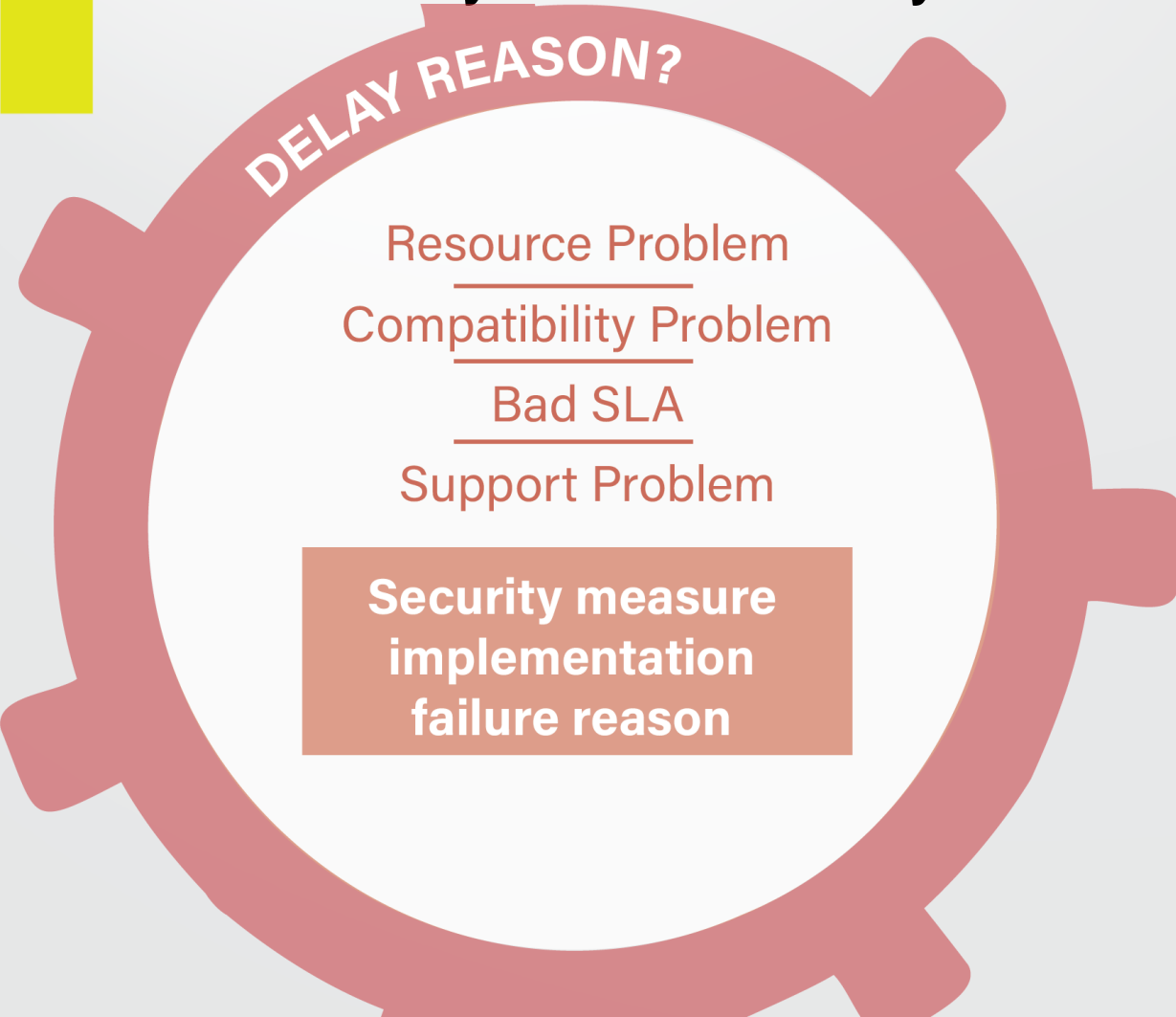
Follow Up Actions

Verify your tool capabilities

Verify your security documentation of specific context for threat protection measures

Category Summary

Vulnerability remediation delay reason



Follow Up Actions

Review and if reasonable report risk for staffing/budget priorities

Review and if reasonable report risk for your product dependencies

Review and if reasonable update SLA/SLA dependencies or report risk

Review and if reasonable verify partner dependencies

Category Summary

Detection failure reason



Follow Up Actions

Report risk, find a close enough approximation

Report risk, schedule education for SOC engineers

Report risk, verify economic alternatives

Report risk, Verify priorities and staffing within SOC

Report risk, review architecture for possible log transmission

Report risk, Verify priorities and staffing with security engineers







Report risk, Security management/IT governance verification

Report risk, Security management/IT governance verification

Benefits: KPI Suggestions

Integrity/Technical Security Compliance Monitoring

 Endogenous
  Exogenous

KPI	Explanation	Target Value	Owner	Risk Type
Number of legitimate violations authorized by change	This value reflects events which usually are classic false positives, where all official change processes were correctly followed but the SOC was not included in the process and therefore could not prevent the false alarm	< 10 %	Compliance	
Number of configuration errors in baseline <small>(best matched with Log Source Categories)</small>	This value reflects what system configurations (or even configuration templates) needs improvement.	< 10 %	Compliance/ Operational	
Number of Limitation in verification products found	If too many of these events were created by configurations, the causing tool should be questioned.	< 5 %	Compliance/ Operational	
Number of activities with no change required	There seems to be a mismatch between the defined security scope and the verified security scope. Gaps should be verified	< 5 %	Policy	
Number of unauthorized changes without legitimate cause	Very high numbers → Security process and IT process integration needs rework Very low numbers → The configurations aren't detecting or you are safe		Policy	

Benefits: KPI Suggestions

Vulnerability Management



Endogenous



Exogenous

KPI	Explanation	Target Value	Owner	Risk Type
Number of delays due to unreasonable SLA	If this value is high very often, correlated to the applications you are running you might be able to impact either SLA or policy documents	0	Operational/ Contractual	
Numbers of delays due to resource problems or Average # of days delays due to resource problems	If this happens to often it can illustrate how your staff management is impacting the quality of security services. If occurring too often a risk entry is important	0	Contractual	
Numbers of installed patch on time	This is the goal. If it can't be reached too often policies or failing reasons should be reviewed	>80%	Counter-Party/ Contractual	
Number of blind spots identified	Any time a detection can not be created this should be tracked, possibly by creating risk entries.	< 5 %	Operational/ Contractual	
Number of context of exploitability not given	Very high numbers → You might not be getting honest responses or your threat identification process is faulty		Counter-Party/ Contractual	

Threat/Risk Communication

- Identify where time is actually being spent
- Create statistics for effectiveness of internal security measures & architecture for evidence based discussions
- Integrate possibility for directly initiating continuous improvement into the process

Risk and incentive alignment

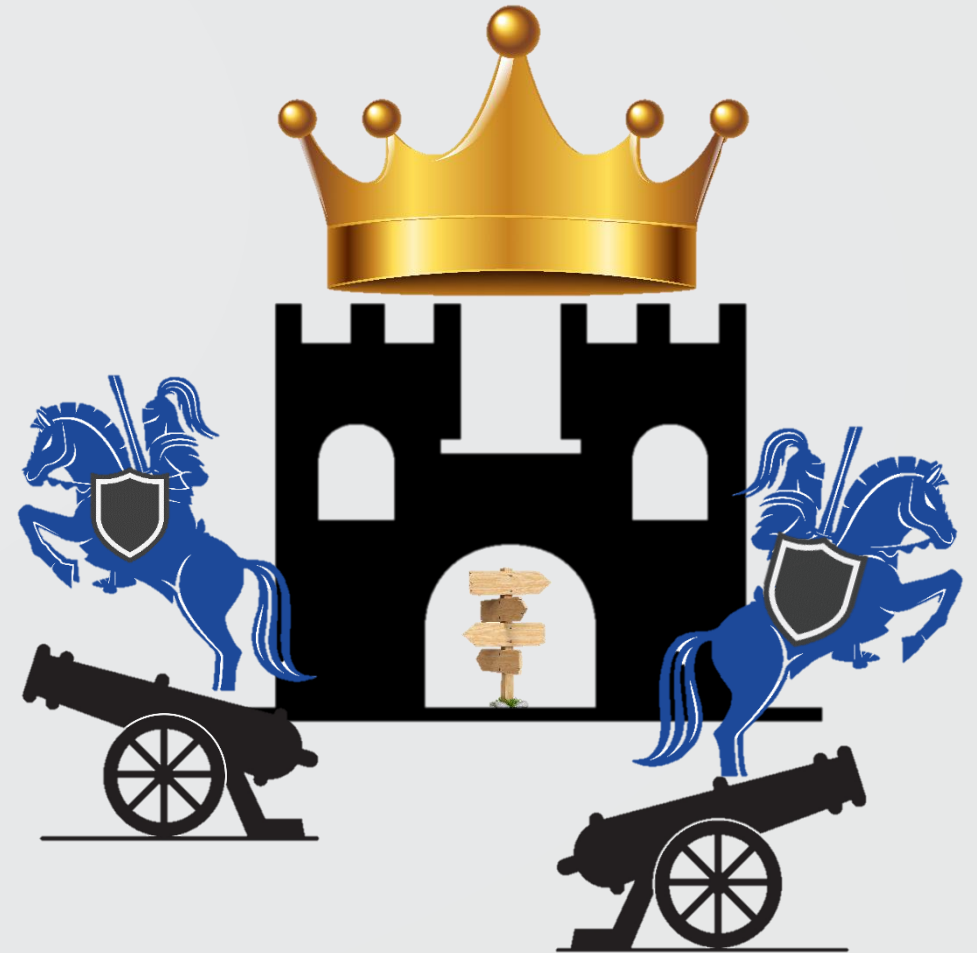
- Identify „Value at Risk“ by combining numbers with specific target environments that are problematic
- Create transparency in your risk treatments (proportional to severity/proportional to frequency)
- Review VaR by checking contracts




Risk treatments aren't booleans!

Call to Action

- Add categories to your security ticketing tool



- Twitter : @d3sre & @blackswanburst
- More information on technical implementation can be found on <https://github.com/d3sre/IntelligentProcessLifecycle>