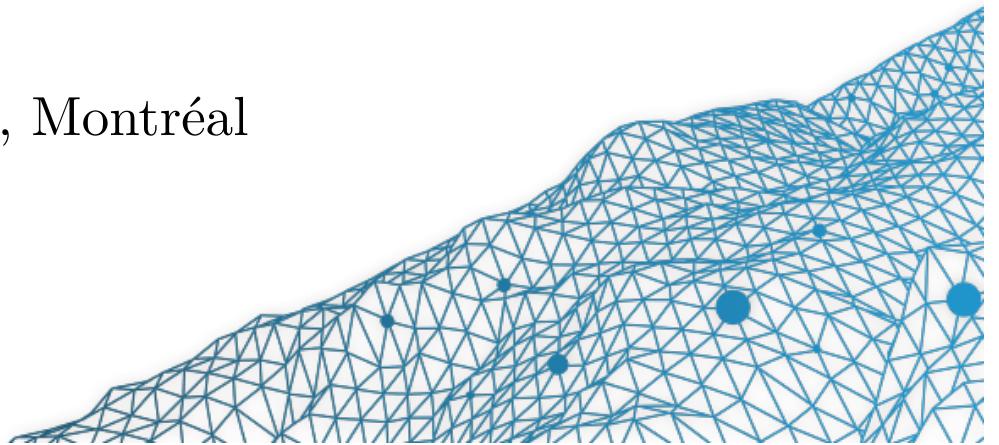


# ‘Segmentation’ & ‘Mutualisation’

Arthur Charpentier (Université du Québec à Montréal)

UQàM, Economics Seminar, March 2019, Montréal



# Insurance, “segmentation” & “mutualisation”

“*Insurance is the contribution of the many to the misfortune of the few* ”

Insurance: risk sharing (pooling)

$$\pi = \mathbb{E}_{\mathbb{P}}[S_1]$$

segmentation / price differentiation

$$\pi(\omega) = \mathbb{E}_{\mathbb{P}}[S_1 | \Omega = \omega]$$

for some (unobservable) risk factor  $\Omega$

imperfect information

given some (observable) risk variables  $x$

$$\pi(x) = \mathbb{E}_{\mathbb{P}}[S_1 | X = x] = \mathbb{E}_{\mathbb{P}_x}[S_1]$$

why a “spirale de la segmentation” ?

## SEGMENTATION ET MUTUALISATION LES DEUX FACES D'UNE MÊME PIÈCE ?

*Arthur Charpentier*

Professeur à l'Université du Québec, Montréal

*Michel Denuit*

Professeur à l'Université catholique de Louvain

*Romuald Elie*

Professeur à l'Université de Marne-la-Vallée

L'assurance repose fondamentalement sur l'idée que la mutualisation des risques entre des assurés est possible. Cette mutualisation, qui peut être vue comme une relecture actuarielle de la loi des grands nombres, n'a de sens qu'au sein d'une population de risques « homogènes » [Charpentier, 2011]. Cette condition (actuarielle) impose aux assureurs de segmenter, ce que confirment plusieurs travaux économiques (1). Avec l'explosion du nombre de données, et donc de variables tarifaires possibles, certains assureurs évoquent l'idée d'un tarif individuel, semblant remettre en cause l'idée même de mutualisation des risques. Entre cette force qui pousse à segmenter et la force de rappel qui tend (pour des raisons sociales mais aussi actuarielles, ou au moins de robustesse statistique (2)) à imposer une solidarité minimale entre les assurés, quel équilibre va en résulter dans un contexte de forte concurrence entre les sociétés d'assurance ?

### Tarification sans segmentation

Sur segmentation, le « prix juste » d'un risque est l'espérance mathématique de la charge annuelle. C'est l'idée du théorème fondamental de la valorisation actuarielle : en moyenne, la somme des primes doit permettre d'indemniser l'intégralité des sinistres survenus dans

l'année. Afin d'illustrer les différents aspects de la construction du tarif et ses conséquences, on va utiliser les données présentées dans le tableau 1 (voir p. xx), qui indique la fréquence annuelle de sinistres

Les facteurs de risque sont ici le lieu d'habitation et l'âge de l'assuré, et on observe la fréquence de sinistre par classe. Le coût unitaire, supposé fixe, équivaut à 1 000 euros. La prime pure est alors  $E[S] = 1 000 \times E[N]$ . Dans cet exemple, la prime pure sans segmentation sera de 82,30 euros.

## Risk Transfert without Segmentation

	Insured	Insurer
Loss	$\mathbb{E}[S]$	$S - \mathbb{E}[S]$
Average Loss	$\mathbb{E}[S]$	0
Variance	0	$\text{Var}[S]$

All the risk -  $\text{Var}[S]$  - is kept by the insurance company.

**Remark:** all those interpretation are discussed in [Denuit & Charpentier \(2004\)](#).

## Risk Transfert with Segmentation and Perfect Information

Assume that information  $\Omega$  is observable,

	Insured	Insurer
Loss	$\mathbb{E}[S \Omega]$	$S - \mathbb{E}[S \Omega]$
Average Loss	$\mathbb{E}[S]$	0
Variance	$\text{Var}[\mathbb{E}[S \Omega]]$	$\text{Var}[S - \mathbb{E}[S \Omega]]$

Observe that  $\text{Var}[S - \mathbb{E}[S|\Omega]] = \mathbb{E}[\text{Var}[S|\Omega]]$ , so that

$$\text{Var}[S] = \underbrace{\mathbb{E}[\text{Var}[S|\Omega]]}_{\rightarrow \text{insurer}} + \underbrace{\text{Var}[\mathbb{E}[S|\Omega]]}_{\rightarrow \text{insured}}.$$

## Risk Transfert with Segmentation and Imperfect Information

Assume that  $\mathbf{X} \subset \Omega$  is observable

	Insured	Insurer
Loss	$\mathbb{E}[S \mathbf{X}]$	$S - \mathbb{E}[S \mathbf{X}]$
Average Loss	$\mathbb{E}[S]$	0
Variance	$\text{Var}[\mathbb{E}[S \mathbf{X}]]$	$\mathbb{E}[\text{Var}[S \mathbf{X}]]$

Now

$$\begin{aligned}
 \mathbb{E}[\text{Var}[S|\mathbf{X}]] &= \mathbb{E}\left[\mathbb{E}\left[\text{Var}[S|\Omega]|\mathbf{X}\right]\right] + \mathbb{E}\left[\text{Var}\left[\mathbb{E}[S|\Omega]|\mathbf{X}\right]\right] \\
 &= \underbrace{\mathbb{E}\left[\text{Var}[S|\Omega]\right]}_{\text{perfect pricing}} + \underbrace{\mathbb{E}\left\{\text{Var}\left[\mathbb{E}[S|\Omega]|\mathbf{X}\right]\right\}}_{\text{misfit}}.
 \end{aligned}$$

## Actuarial Pricing Model

Premium is  $\mathbb{E}[S|\mathbf{X} = \mathbf{x}] = \mathbb{E}\left[\sum_{i=1}^N Y_i \middle| \mathbf{X} = \mathbf{x}\right] = \mathbb{E}[N|\mathbf{X} = \mathbf{x}] \cdot \mathbb{E}[Y|\mathbf{X} = \mathbf{x}]$

Statistical and modeling issues to approximate based on some training datasets, with claims frequency  $\{n_i, \mathbf{x}_i\}$  and individual losses  $\{y_i, \mathbf{x}_i\}$ .

Use **GLM** to approximate  $\mathbb{E}[N|\mathbf{X} = \mathbf{x}]$  and  $\mathbb{E}[Y|\mathbf{X} = \mathbf{x}]$

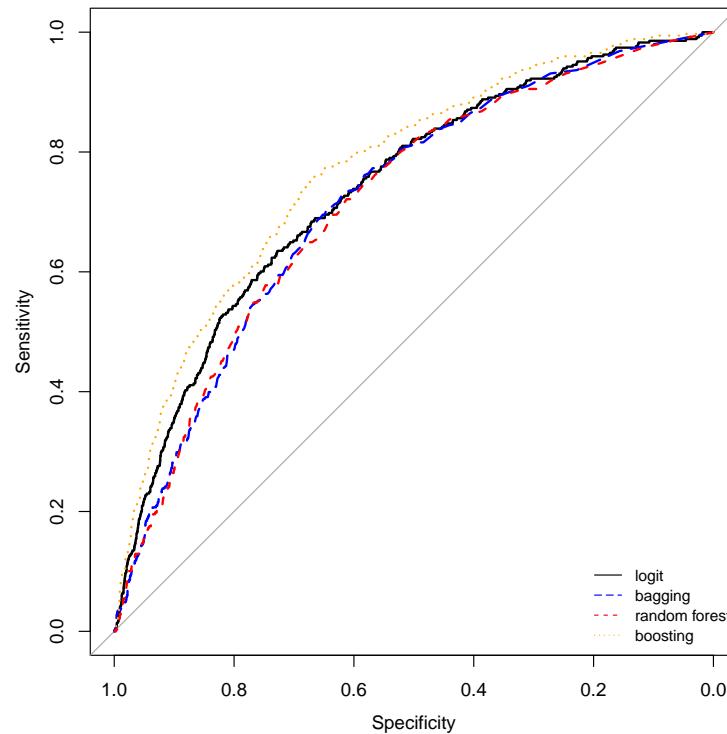
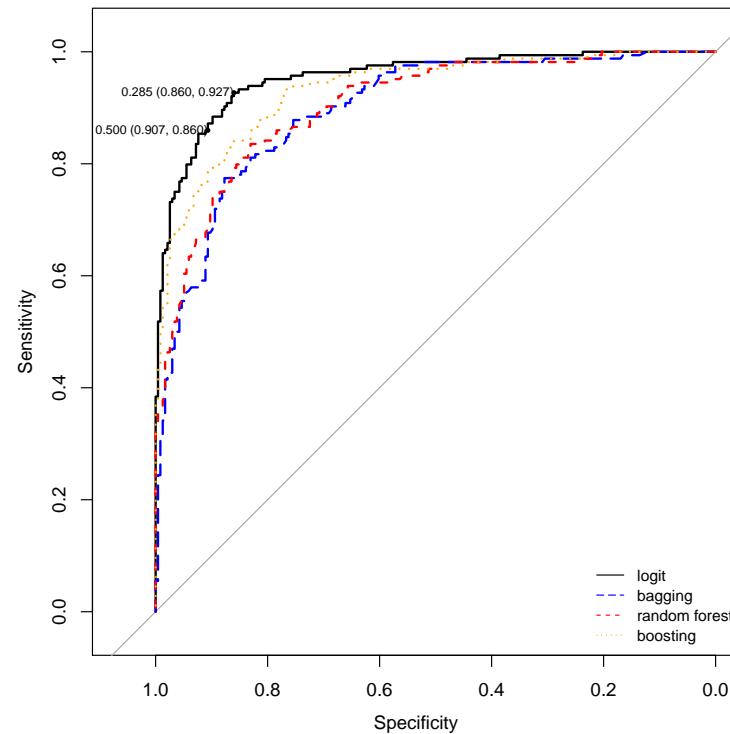
Recall that  $\mathbb{E}[\mathbb{E}[S|\mathbf{X}]] = \mathbb{E}[S]$

How can we claim that model  $\hat{\pi}(\mathbf{x}) = \widehat{\mathbb{E}}[S|\mathbf{X} = \mathbf{x}]$  is “good” ?

## How can we visualize the goodness of a model ?

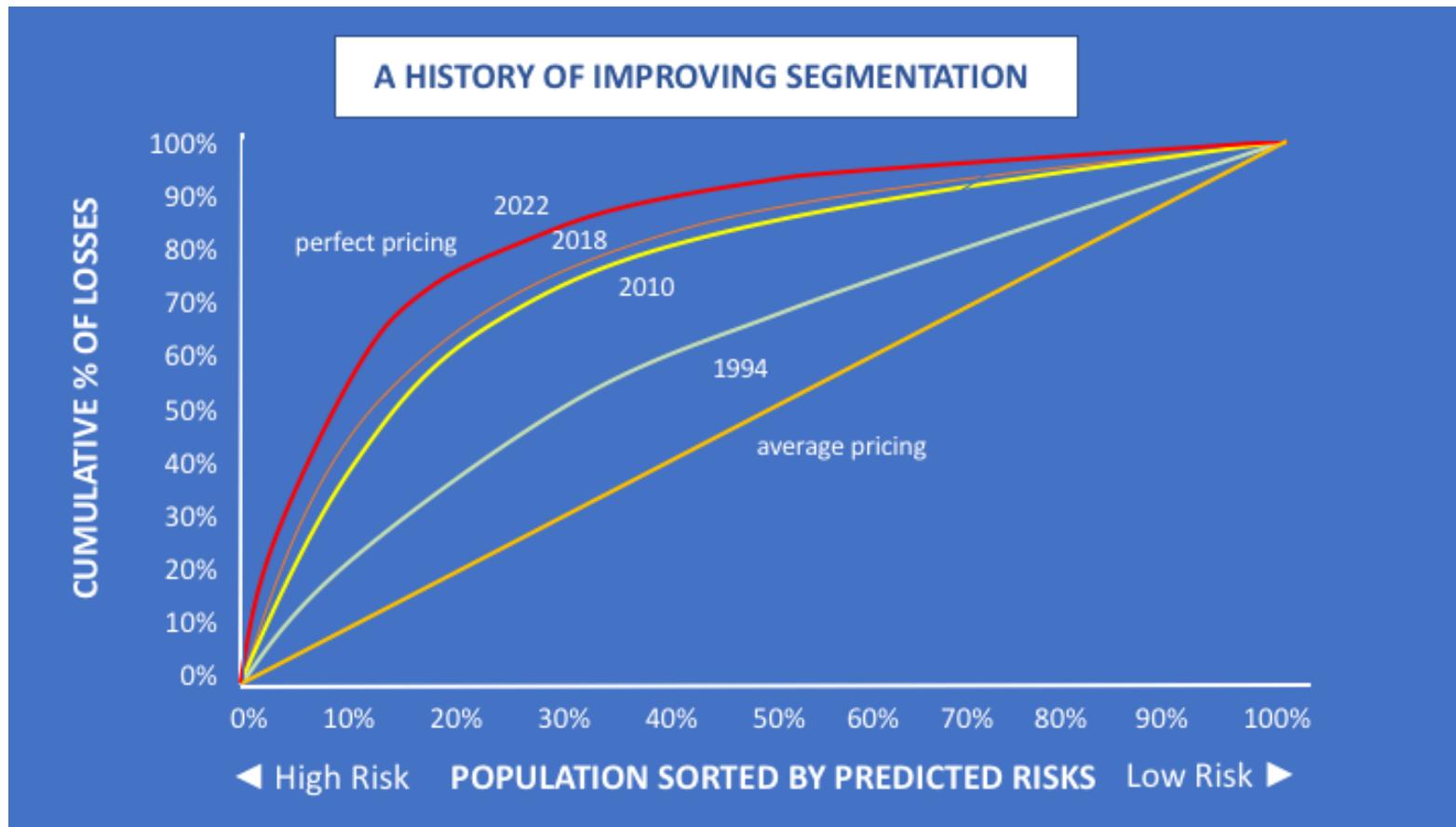
In the context of classification, use **ROC curve**

$$\text{sensitivity} = \text{TNR} = \frac{\text{TN}}{\text{TN} + \text{FP}} = \mathbb{P}_{\substack{m(\mathbf{X}) > s \\ \hat{Y}=1}}[Y = 1] \text{ vs. specificity} = \text{TPR} = \frac{\text{TP}}{\text{TP} + \text{FN}}$$



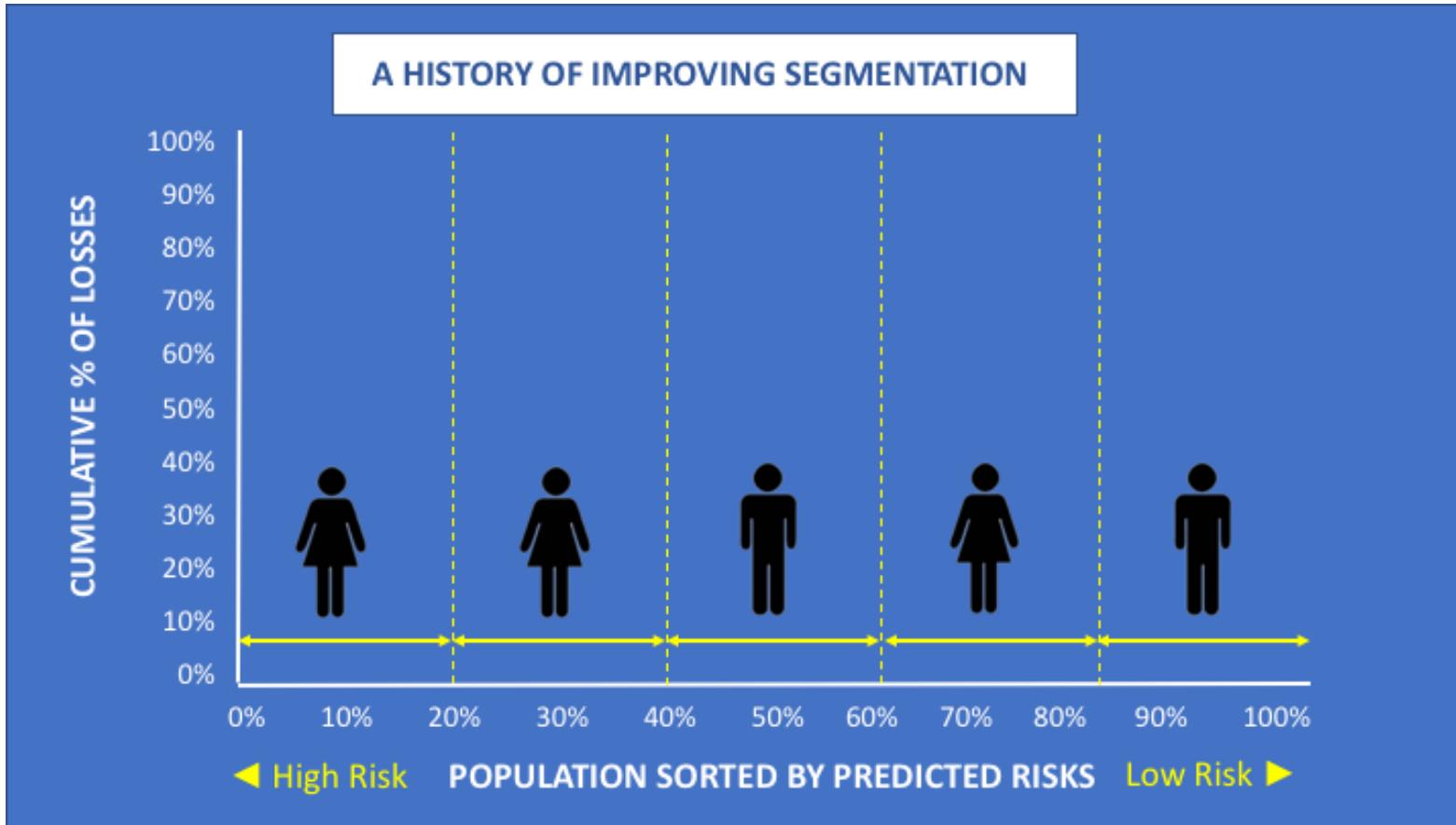
Source : Charpentier, Flachaire & Ly (2018)

## How can we visualize the goodness of a model ?



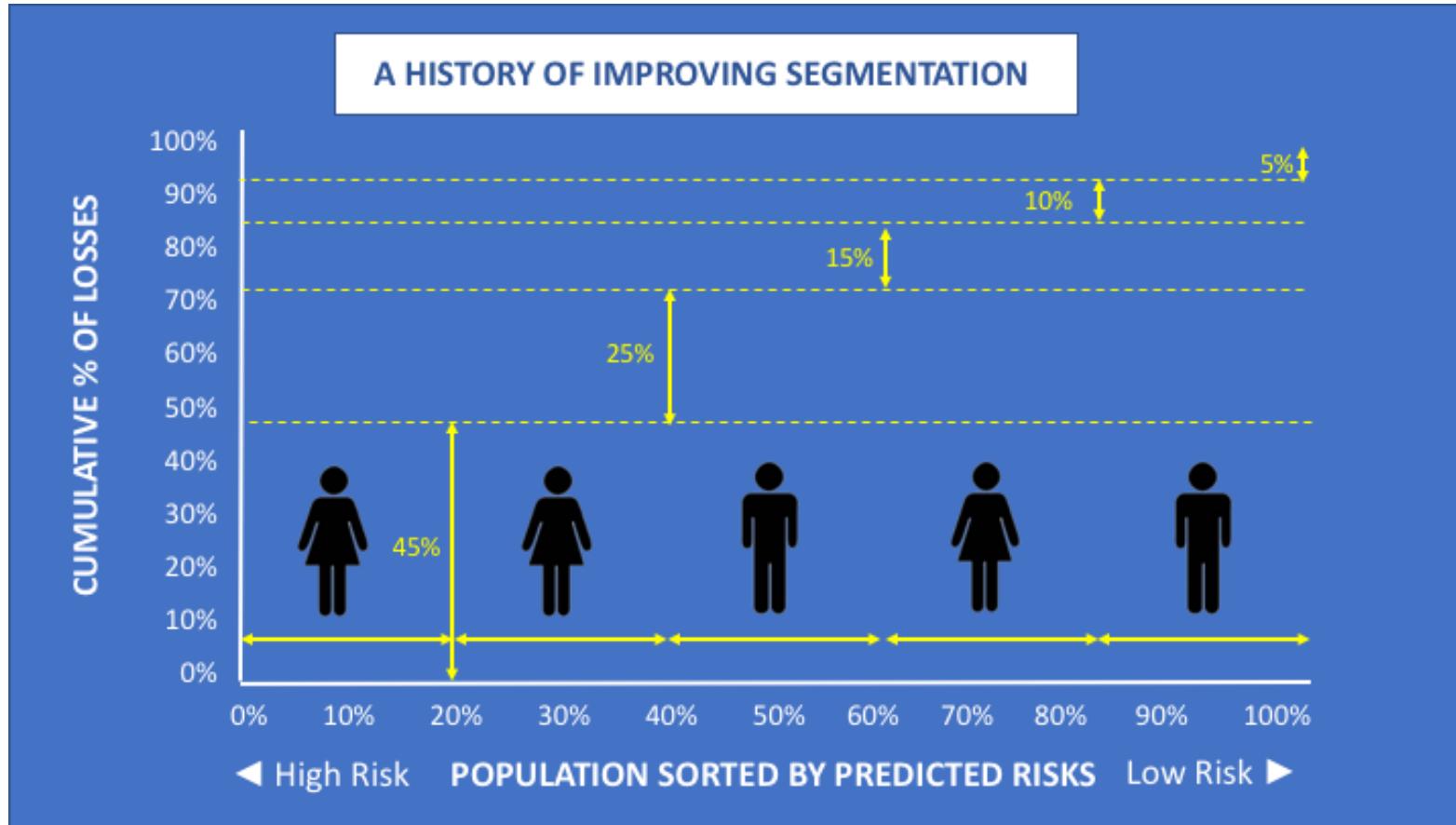
Source : <https://www.progressive.com/jobs/analyst-program/>

## Constructing the (*pseudo*)-Lorenz curve



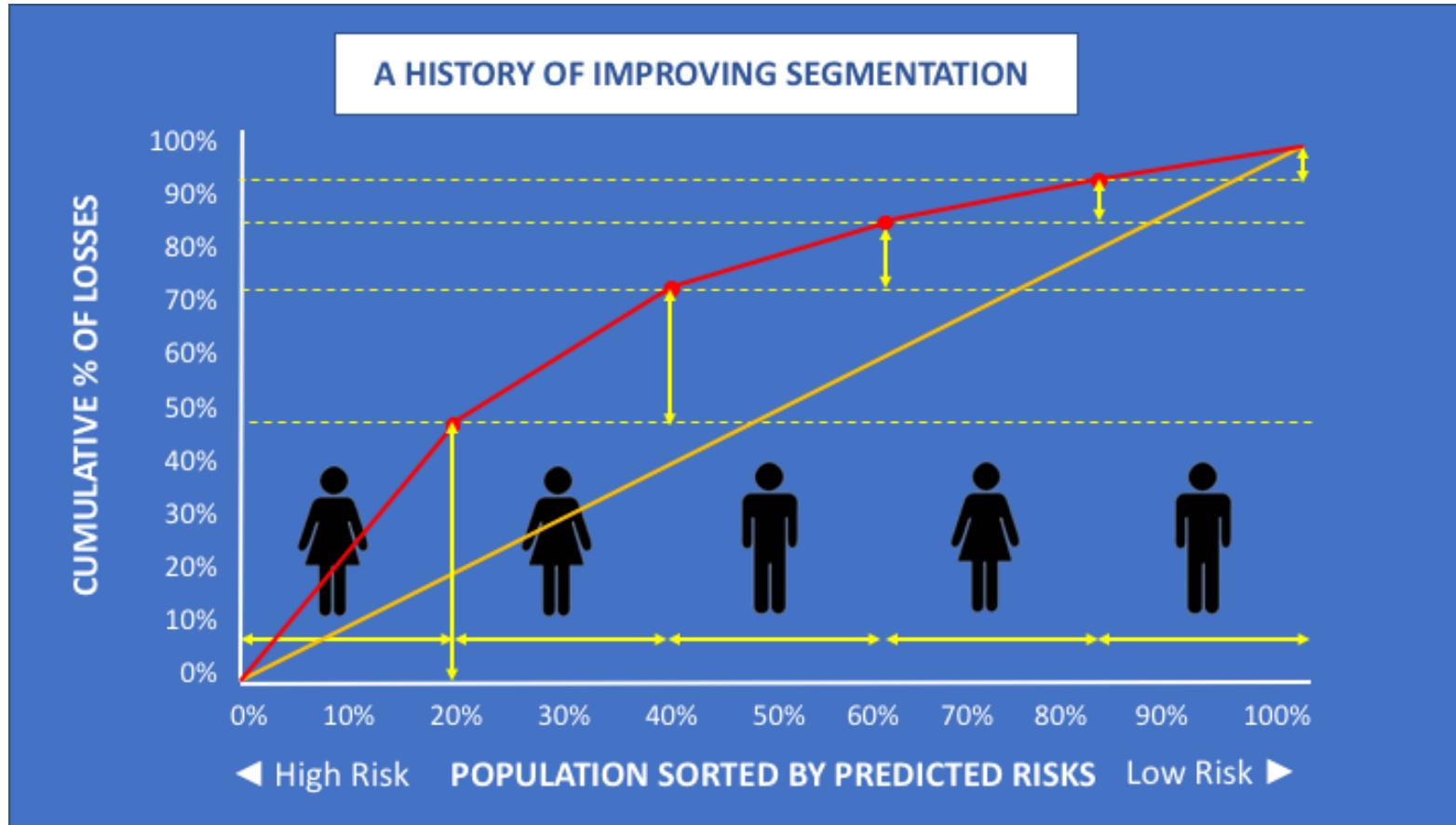
Sort the  $n$  risks according to the model  $\pi(x_1) \geq \pi(x_2) \geq \dots \geq \pi(x_n)$

## Constructing the (*pseudo*)-Lorenz curve



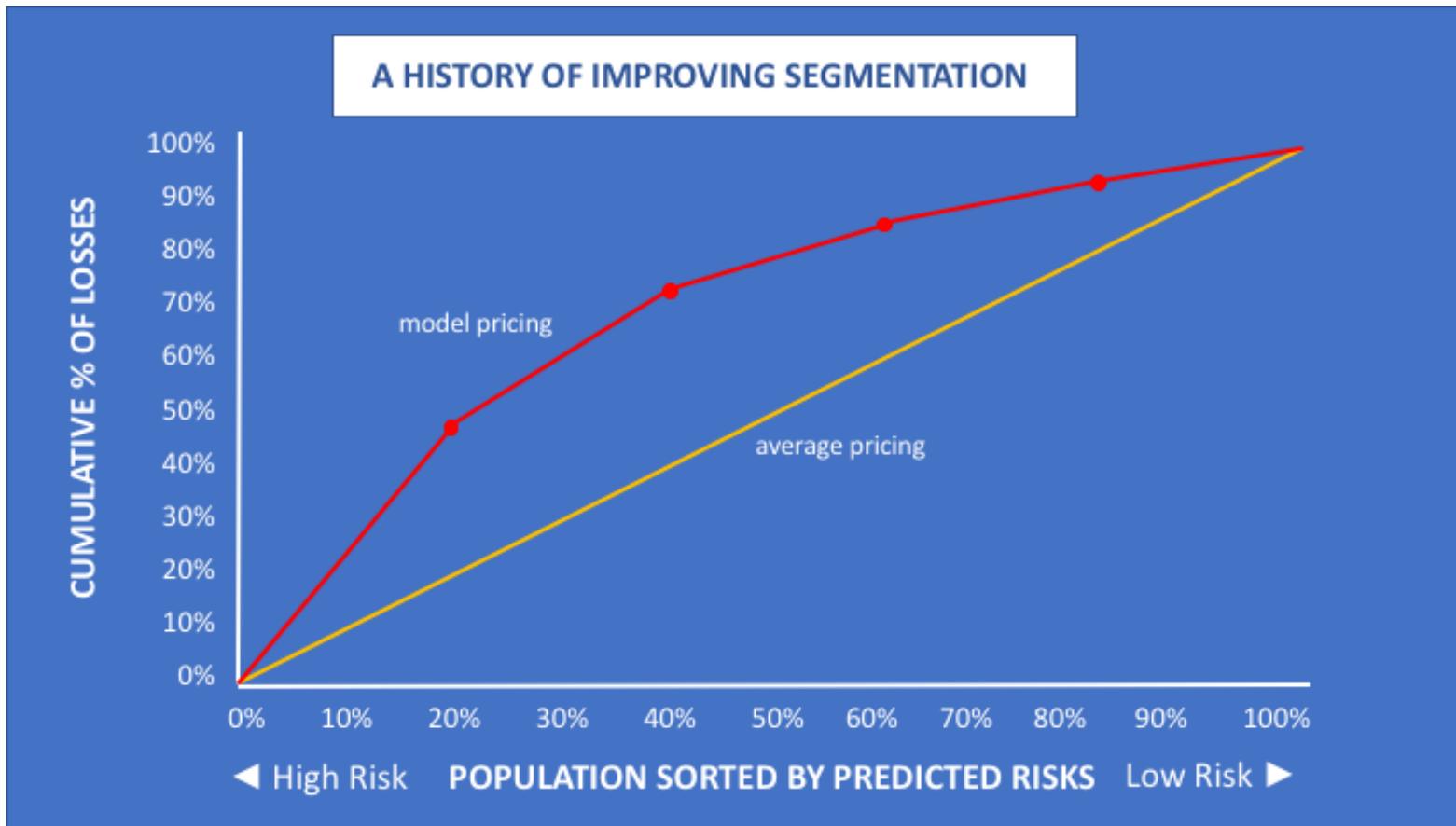
On the  $x$ -axis,  $x_i = i/n$ , on the  $y$ -axis,  $y_i = \sum_{j=1}^i y_j / \sum_{j=1}^n y_j$

## Constructing the (*pseudo*)-Lorenz curve



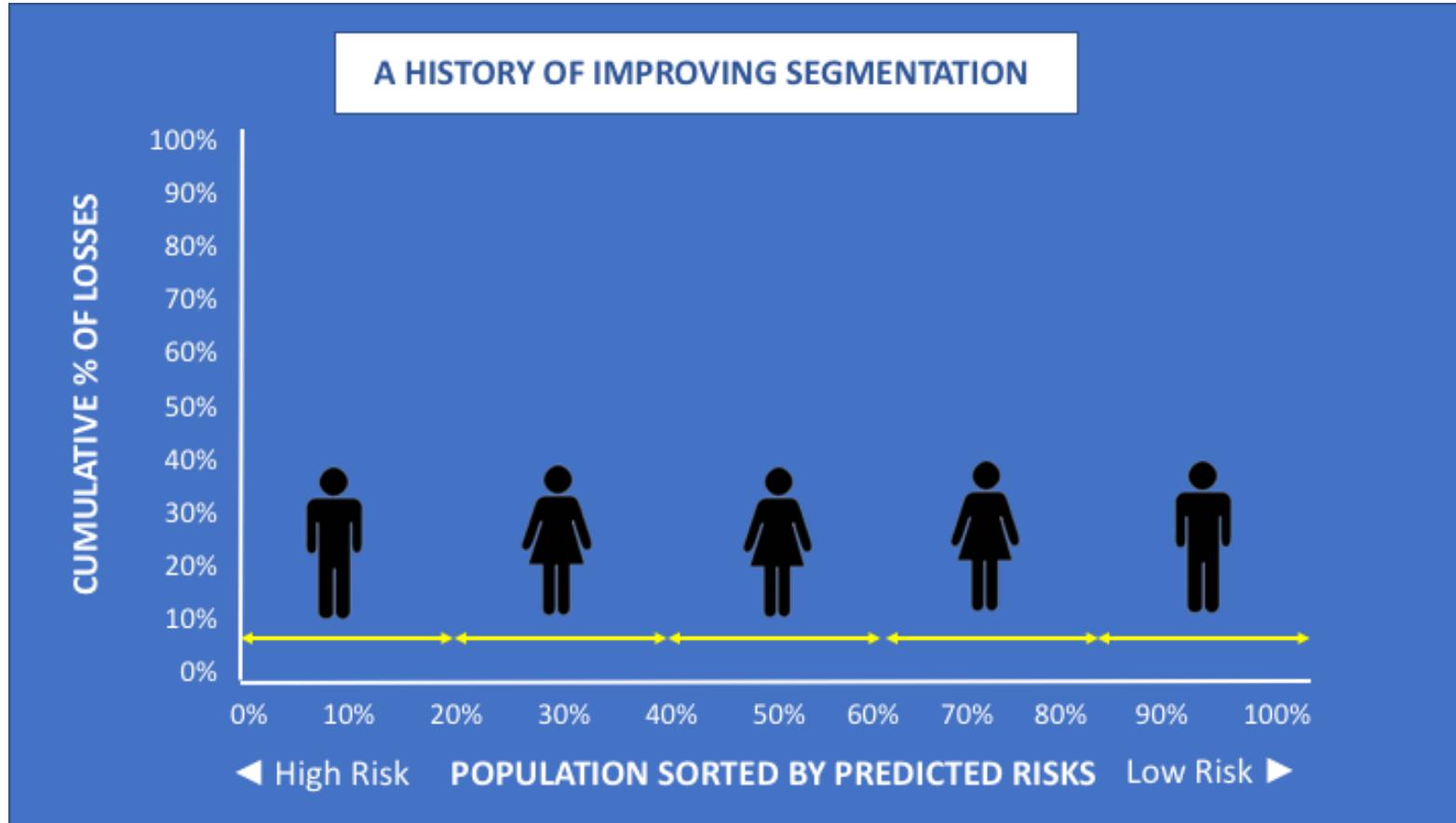
Connect points  $(x_i, y_i)$

## Constructing the (*pseudo*)-Lorenz curve



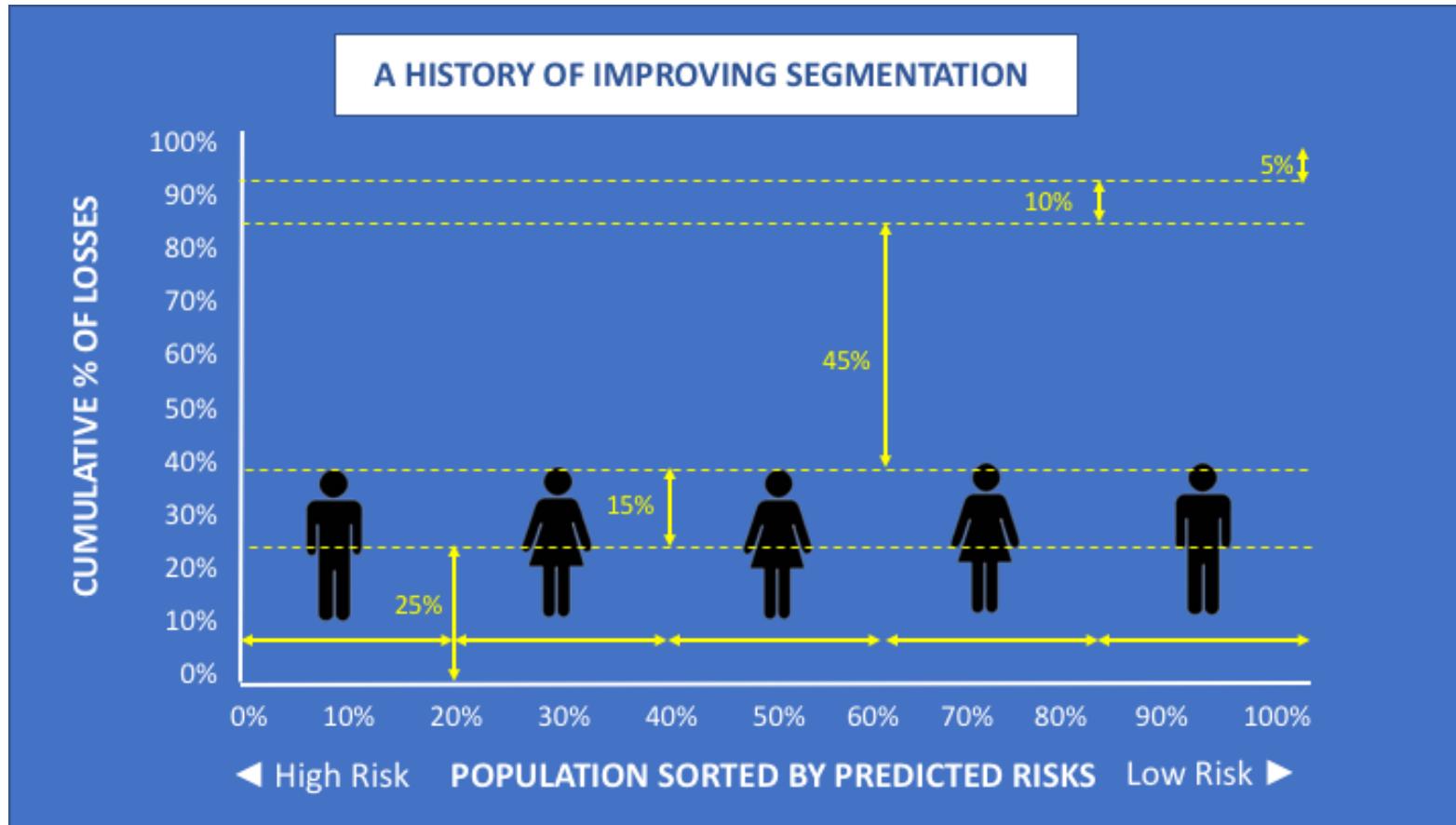
see Frees, Meyers & Cummins (2014).

## Practice of (*pseudo*)-Lorenz curves



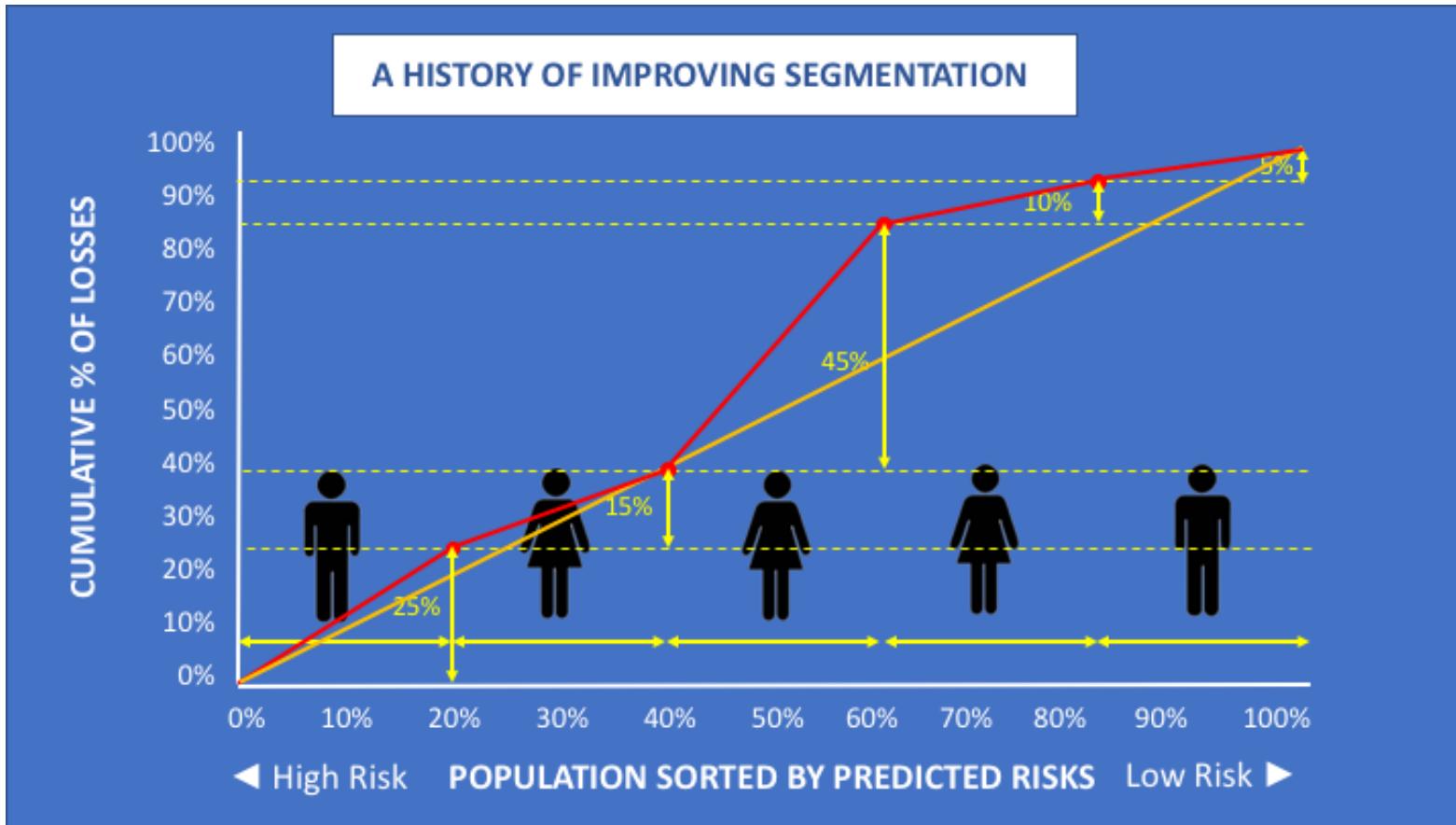
What if  $\hat{\pi}$  and  $\pi$  are not perfectly correctly correlated...?

## Practice of (*pseudo*)-Lorenz curves



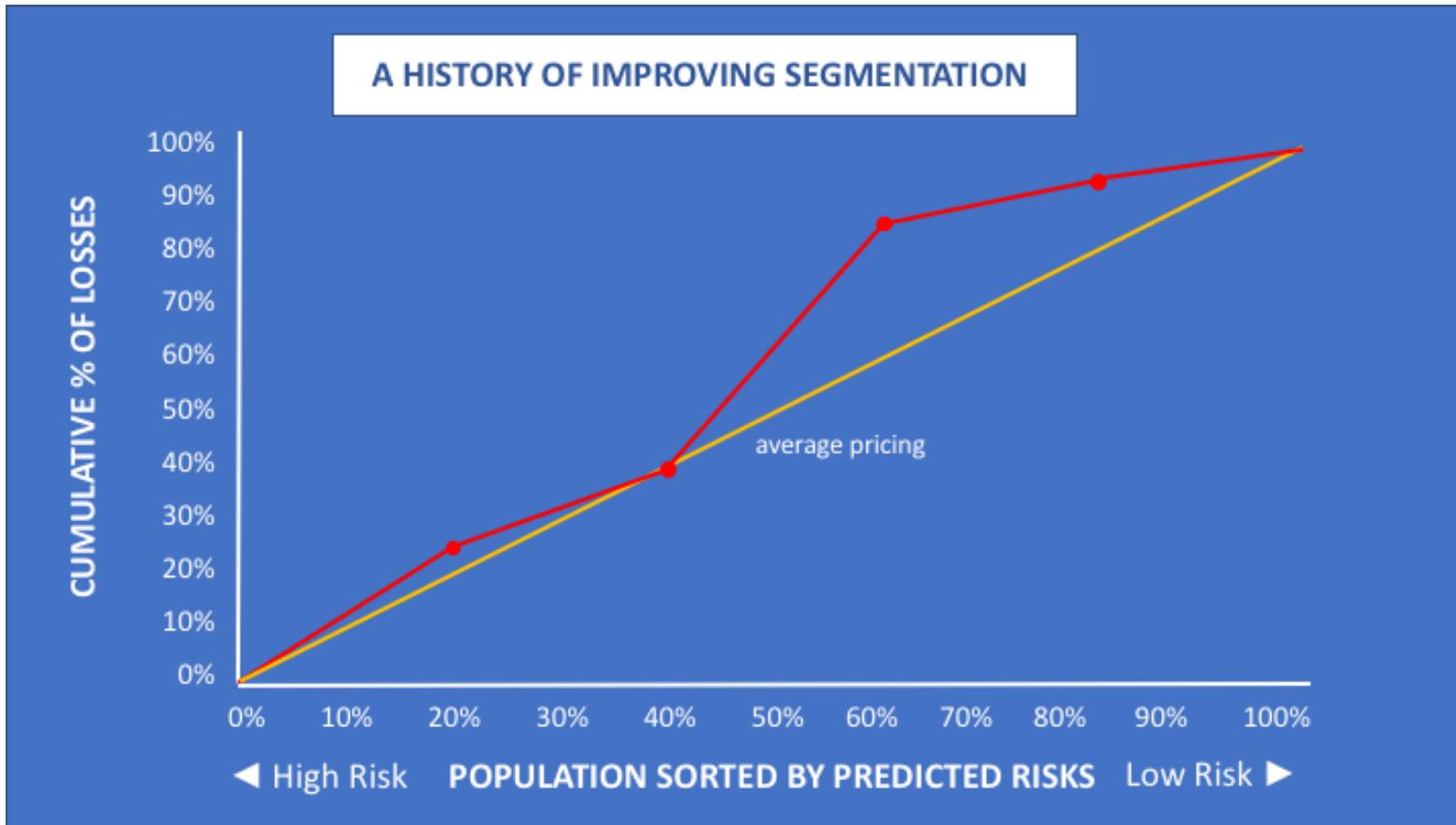
What if  $\hat{m}$  and  $m$  are not perfectly correctly correlated...?

## Practice of (*pseudo*)-Lorenz curves



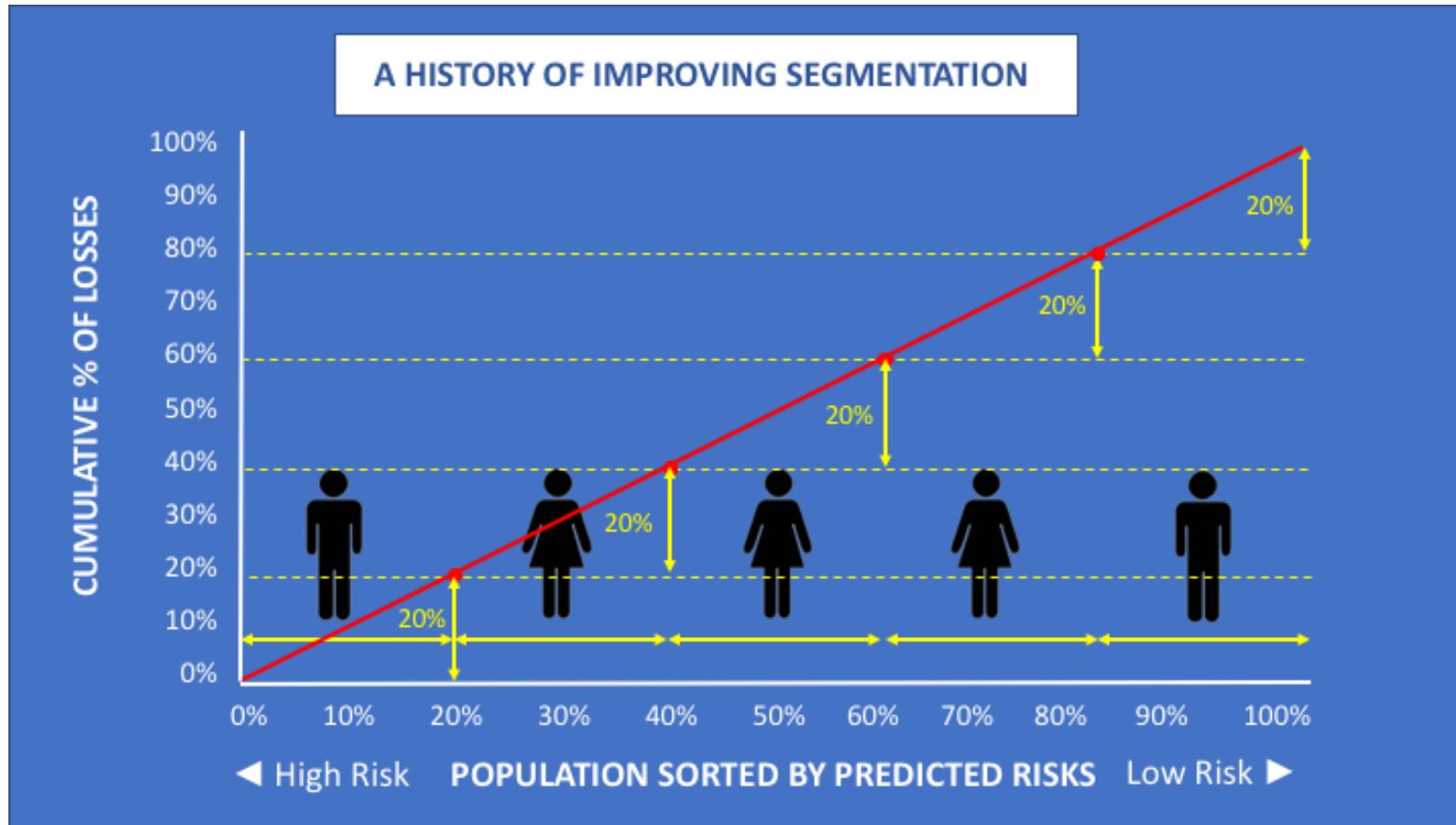
What if  $\hat{m}$  and  $m$  are not perfectly correctly correlated...?

## Practice of (*pseudo*)-Lorenz curves



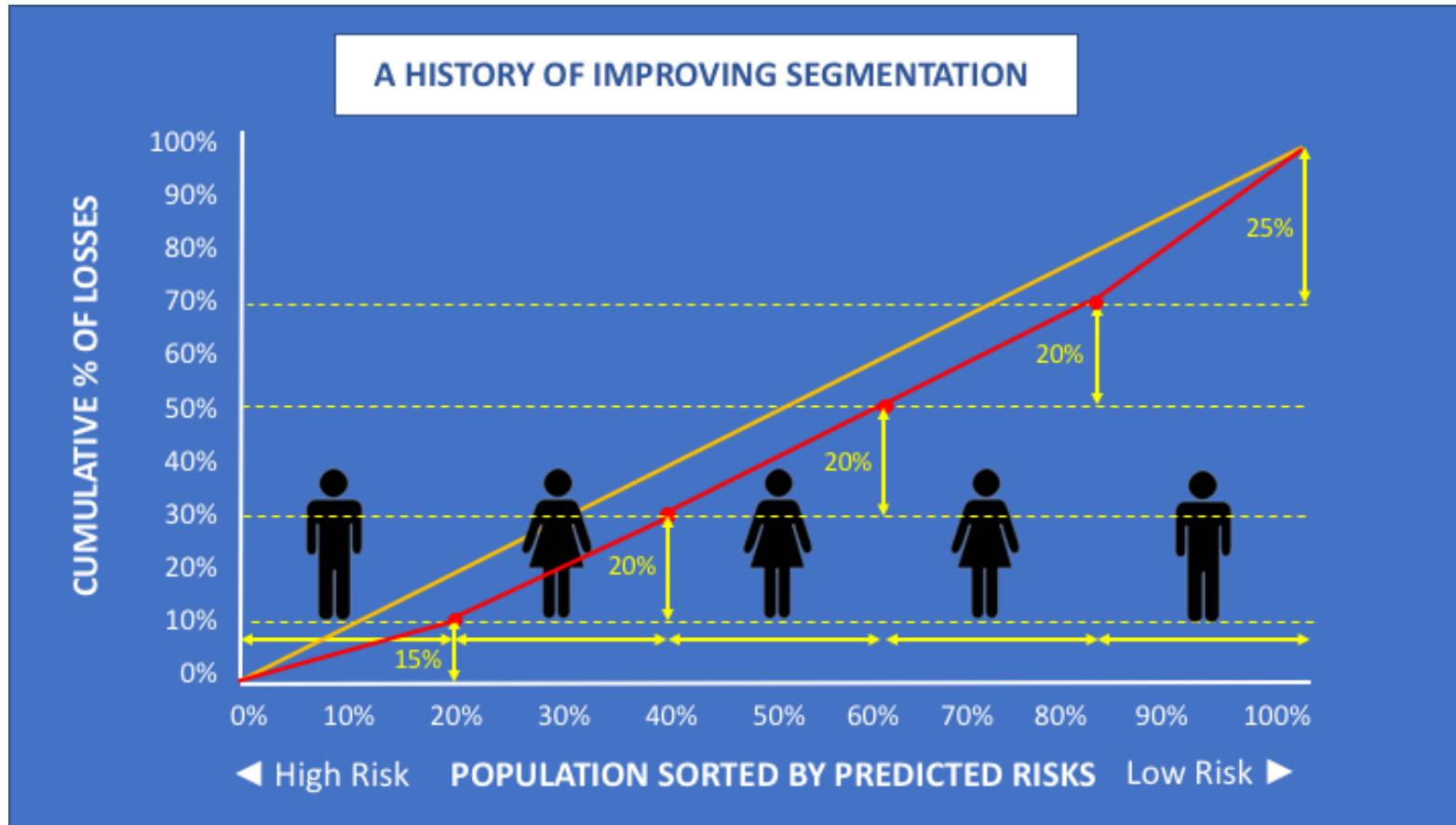
What if  $\hat{m}$  and  $m$  are not perfectly correctly correlated...?

## What is the “average” model ?



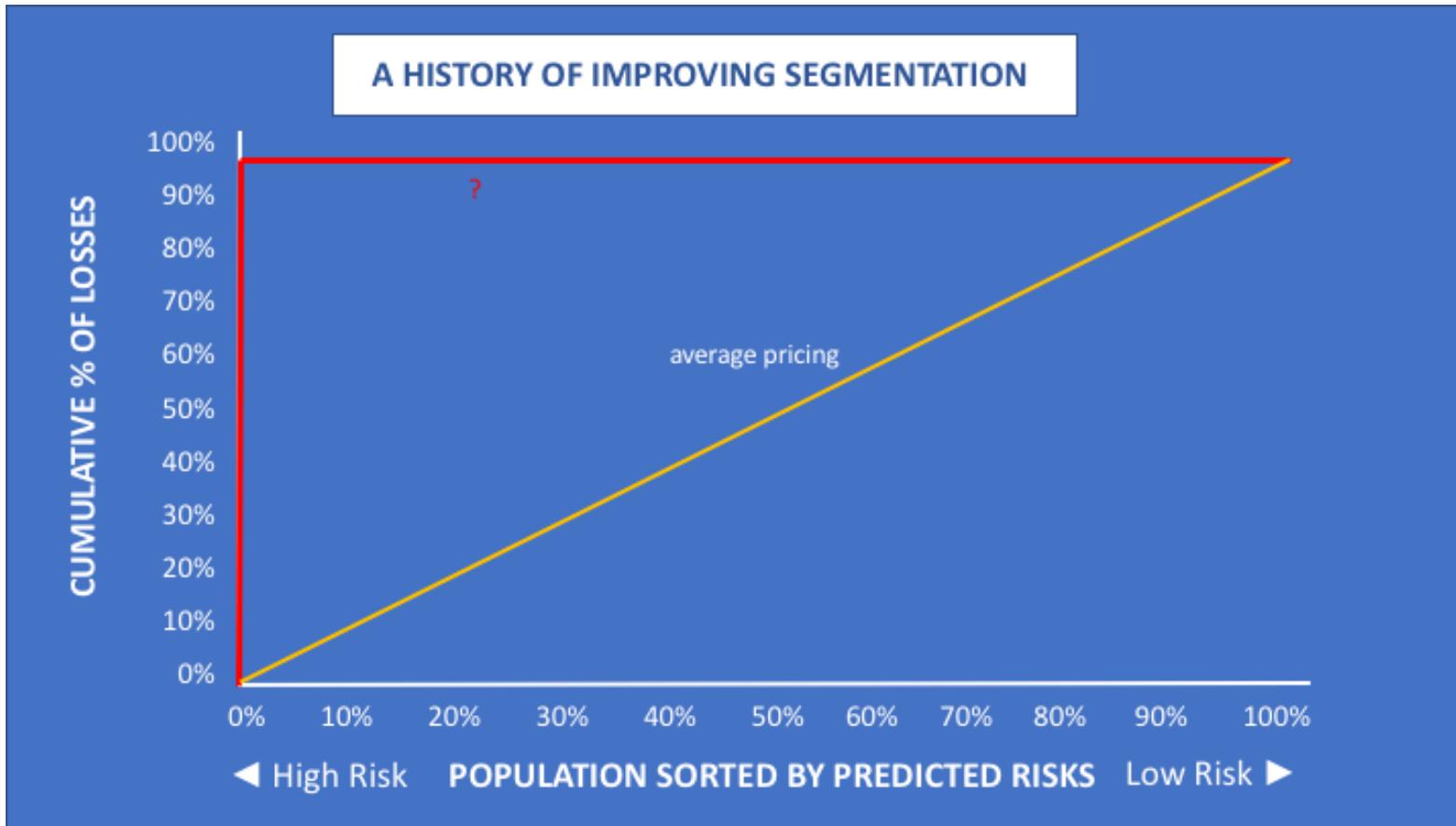
What is this “*average pricing*” ?

## Can it be worst than the “average” model ?



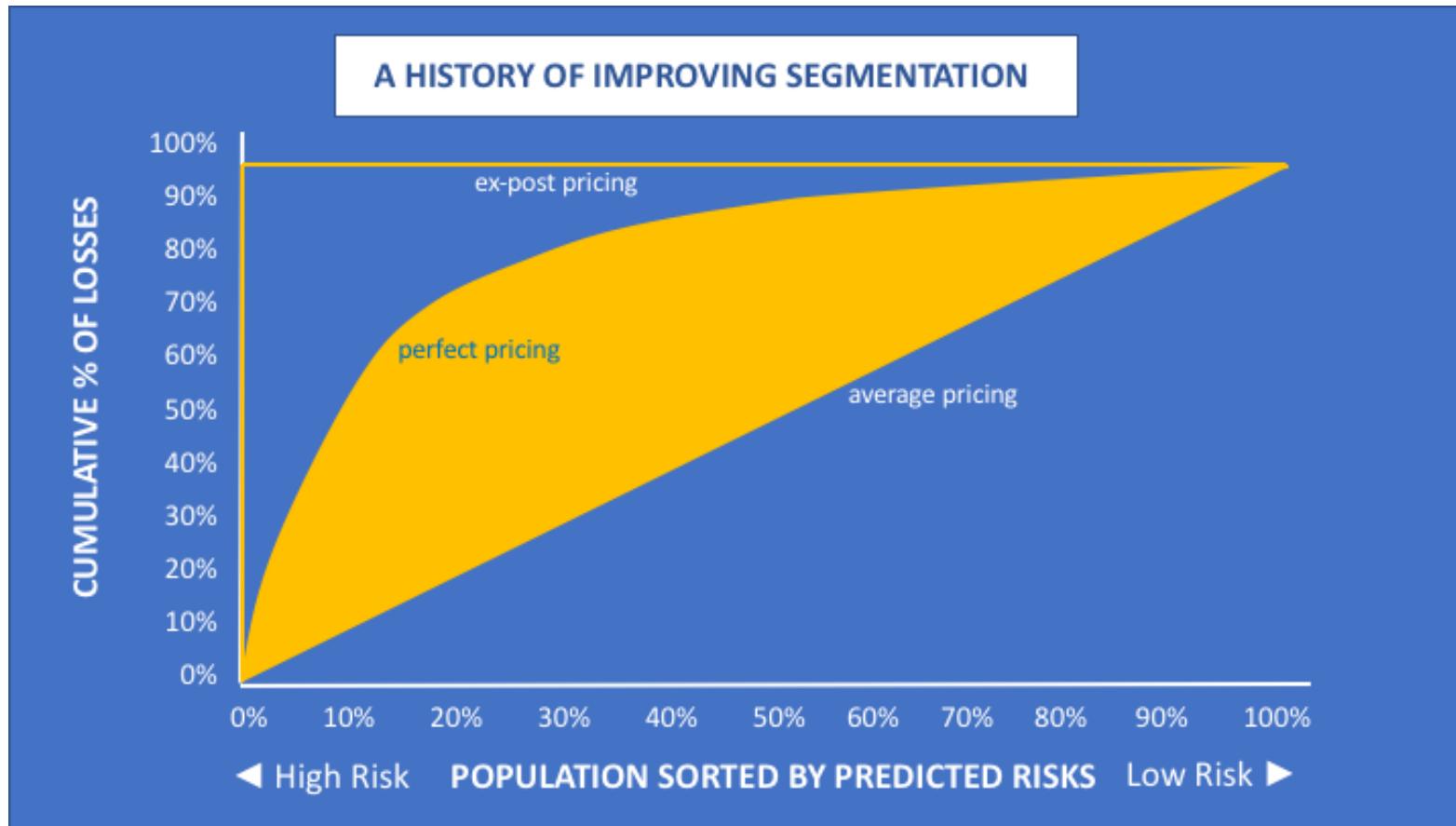
Is it a lower bound ? Is it possible to be below that curve ?

## What is in the upper corner ?



What is the upper bond ? Ex-post pricing...

## How to understand this (*pseudo*)-Lorenz curve ?

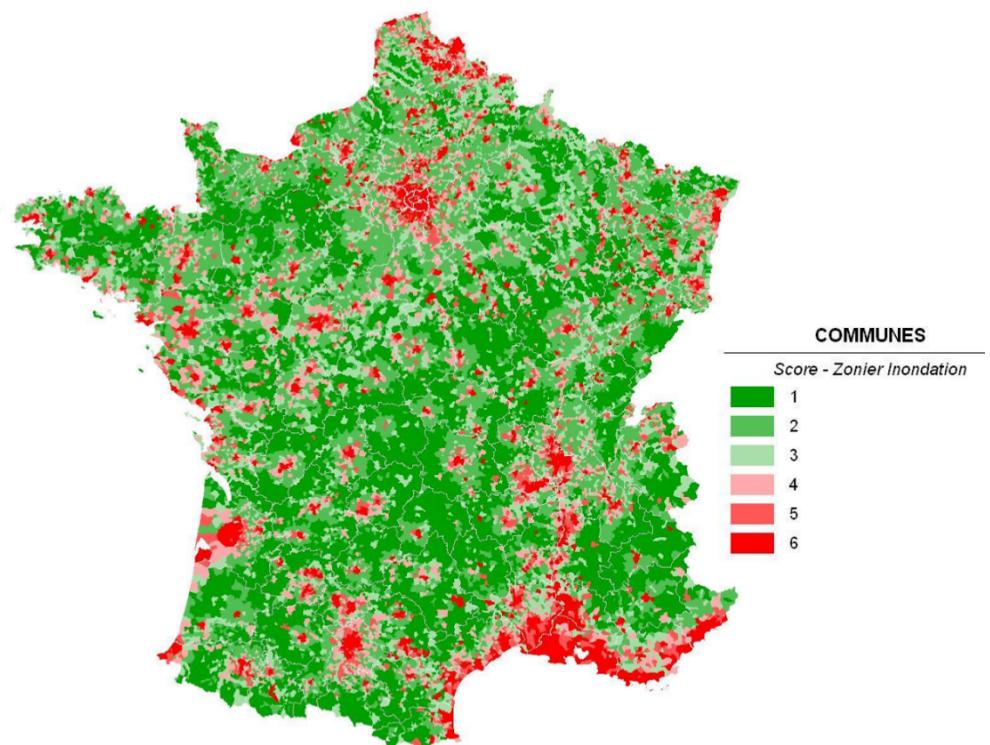
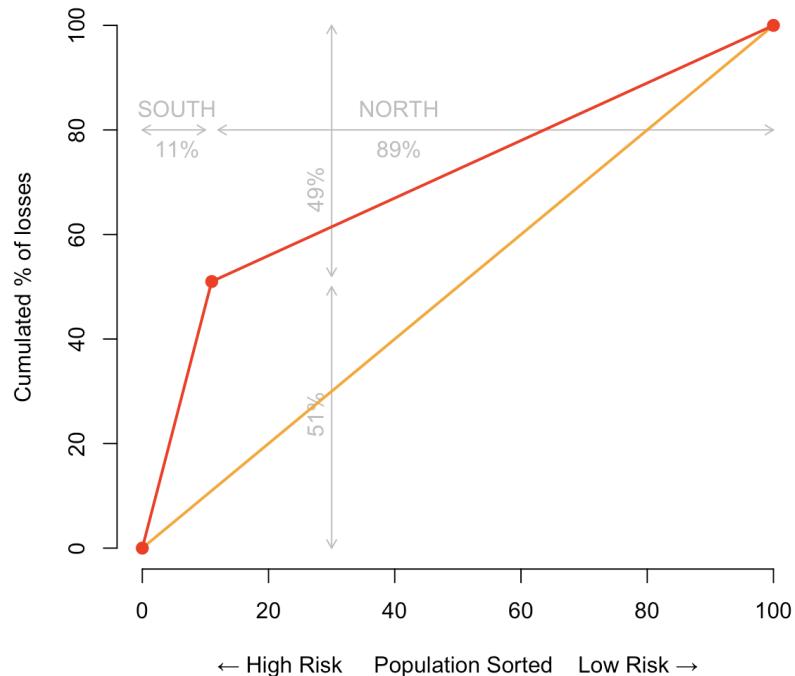


Is there a continuity between mutualization and hyper-segmentation ?

## Insurance, Risk Pooling and Solidarity

Consider flood risk, in France

One can look at the “Lorenz curve”



## Price Differentiation, a Toy Example

Claims frequency  $N \in \{0, 1\}$  (average cost = 1,000)

		$X_1$			Total
		Young	Experienced	Senior	
$X_2$	Town	12%	9%	9%	9.5%
	Outside	(500)	(2,000)	(500)	(3,000)
Total	Young	8%	6.67%	4%	6.33%
	Outside	(500)	(1,000)	(500)	(2,000)
		10%	8.22%	6.5%	8.23%
		(1,000)	(3,000)	(1,000)	(5,000)

from Charpentier, Denuit & Élie (2015)

## Price Differentiation, a Toy Example

	Y-T (500)	Y-O (500)	E-T (2,000)	E-O (1,000)	S-T (500)	S-O (500)
none	82.3	82.3	82.3	82.3	82.3	82.3
$X_1 \times X_2$	120	80	90	66.7	90	40
market	82.3	80	82.3	66.7	82.3	40
none	82.3	82.3	82.3	82.3	82.3	82.3
$X_1$	100	100	82.2	82.2	65	65
$X_2$	95	63.3	95	63.3	95	63.3
$X_1 \times X_2$	120	80	90	66.7	90	40
market	82.3	63.3	82.2	63.3	65	40

## Price Differentiation, a Toy Example

	premium	losses	loss ratio	99.5% quantile	Market Share
none	247	285	115.4% ( $\pm 8.9\%$ )		66.1%
$X_1 \times X_2$	126.67	126.67	100.0% ( $\pm 10.4\%$ )		33.9%
market	373.67	411.67	110.2% ( $\pm 5.1\%$ )		
none	41.17	60	145.7% ( $\pm 34.6\%$ )	189%	11.6%
$X_1$	196.94	225	114.2% ( $\pm 11.8\%$ )	140%	55.8%
$X_2$	95	106.67	112.3% ( $\pm 15.1\%$ )	134%	26.9%
$X_1 \times X_2$	20	20	100.0% ( $\pm 41.9\%$ )	160%	5.7%
market	353.10	411.67	116.6% ( $\pm 5.3\%$ )	130%	

## From Econometric to ‘Machine Learning’ Techniques

In a competitive market, insurers can use different sets of variables and different models, e.g. GLMs,  $N_t | \mathbf{X} \sim \mathcal{P}(\lambda_{\mathbf{X}} \cdot t)$  and  $Y | \mathbf{X} \sim \mathcal{G}(\mu_{\mathbf{X}}, \varphi)$

$$\hat{\pi}_j(\mathbf{x}) = \widehat{\mathbb{E}}[N_1 | \mathbf{X} = \mathbf{x}] \cdot \widehat{\mathbb{E}}[Y | \mathbf{X} = \mathbf{x}] = \underbrace{\exp(\hat{\alpha}^T \mathbf{x})}_{\text{Poisson } \mathcal{P}(\lambda_{\mathbf{x}})} \cdot \underbrace{\exp(\hat{\beta}^T \mathbf{x})}_{\text{Gamma } \mathcal{G}(\mu_{\mathbf{x}}, \varphi)}$$

that can be extended to GAMs,

$$\hat{\pi}_j(\mathbf{x}) = \underbrace{\exp\left(\sum_{k=1}^d \hat{s}_k(x_k)\right)}_{\text{Poisson } \mathcal{P}(\lambda_{\mathbf{x}})} \cdot \underbrace{\exp\left(\sum_{k=1}^d \hat{t}_k(x_k)\right)}_{\text{Gamma } \mathcal{G}(\mu_{\mathbf{x}}, \varphi)}$$

or some Tweedie model on  $S_t$  (compound Poisson, see [Tweedie \(1984\)](#)) conditional on  $\mathbf{X}$

## From Econometric to ‘Machine Learning’ Techniques

(see Charpentier & Denuit (2005) or Kaas *et al.* (2008)) or any other statistical model

$$\hat{\pi}_j(\boldsymbol{x}) \text{ where } \hat{\pi}_j \in \operatorname{argmin}_{m \in \mathcal{F}_j : \mathcal{X}_j \rightarrow \mathbb{R}} \left\{ \sum_{i=1}^n \ell(s_i, m(\boldsymbol{x}_i)) \right\}$$

For some loss function  $\ell : \mathbb{R}^2 \rightarrow \mathbb{R}_+$  (usually an  $L_2$  based loss,  $\ell(s, y) = (s - y)^2$  since  $\operatorname{argmin}\{\mathbb{E}[\ell(S, m)], m \in \mathbb{R}\}$  is  $\mathbb{E}(S)$ , interpreted as the pure premium).

For instance, consider regression trees, forests, neural networks, or boosting based techniques to approximate  $\pi(\boldsymbol{x})$ , and various techniques for variable selection, such as LASSO (see Hastie *et al.* (2009) or Charpentier *et al.* (2017) for a description and a discussion).

With  $d$  competitors, each insured  $i$  has to choose among  $d$  premiums,  $\boldsymbol{\pi}_i = (\hat{\pi}_1(\boldsymbol{x}_i), \dots, \hat{\pi}_d(\boldsymbol{x}_i)) \in \mathbb{R}_+^d$ .

## Machine Learning & Credit

Before discussing the use of those models in insurance, note that the same issues exist in credit, see [Hardt, Price & Srebro \(2017\)](#).

*“the shift from traditional to machine learning lending models may have important distributional effects for consumers [...] machine learning would offer lower rates to racial groups who already were at an advantage under the traditional model, but it would also benefit disadvantaged groups by enabling them to obtain a mortgage in the first place”* Fuster, Goldsmith-Pinkham, Ramadorai & Walther (2017)

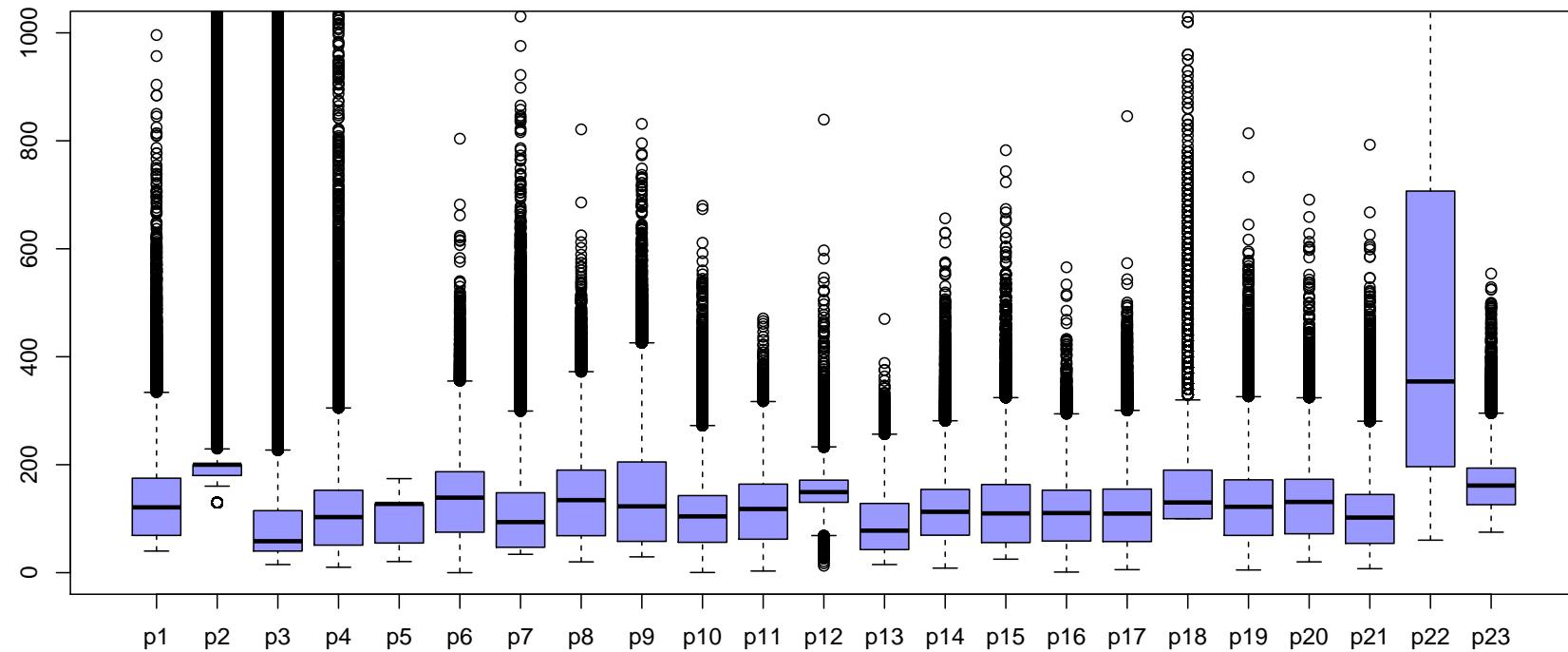
## Field experiment: the actuarial pricing games

Actuarial pricing is **data based**, and model based

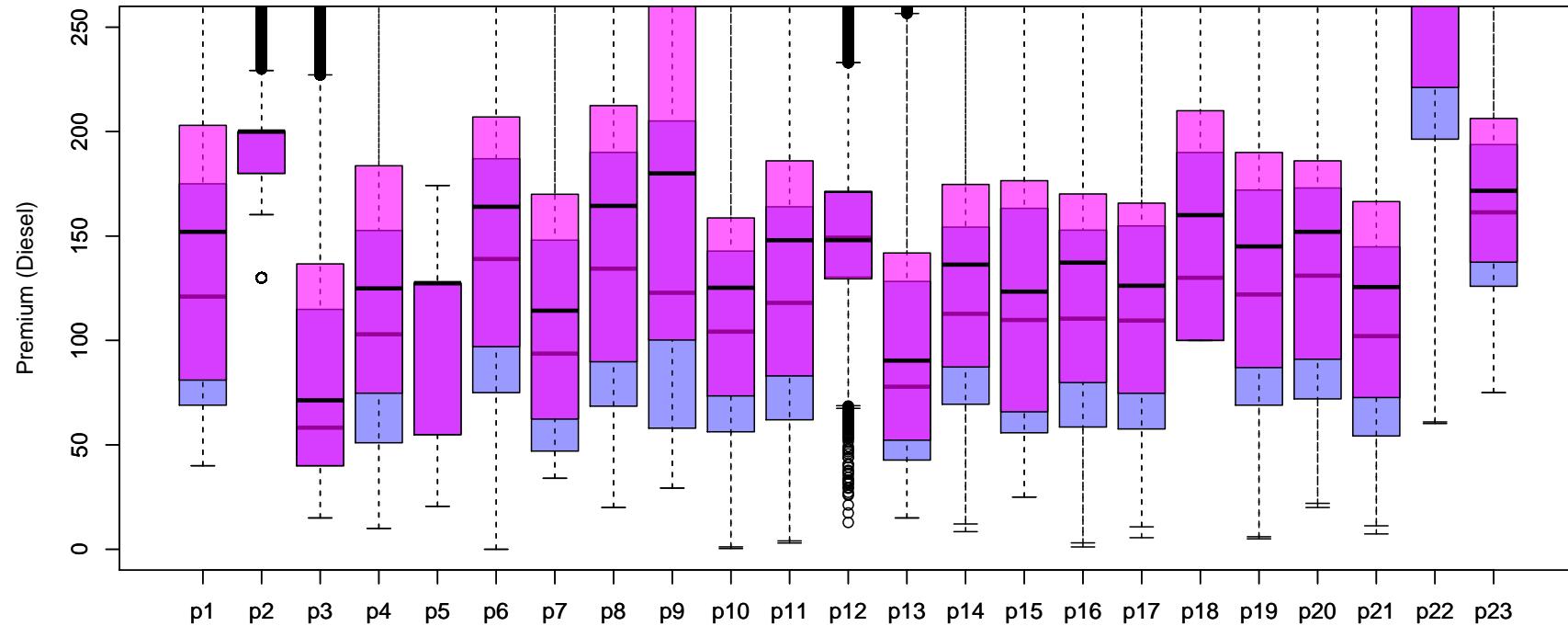
To understand how model influence pricing  
we ran some actuarial pricing games



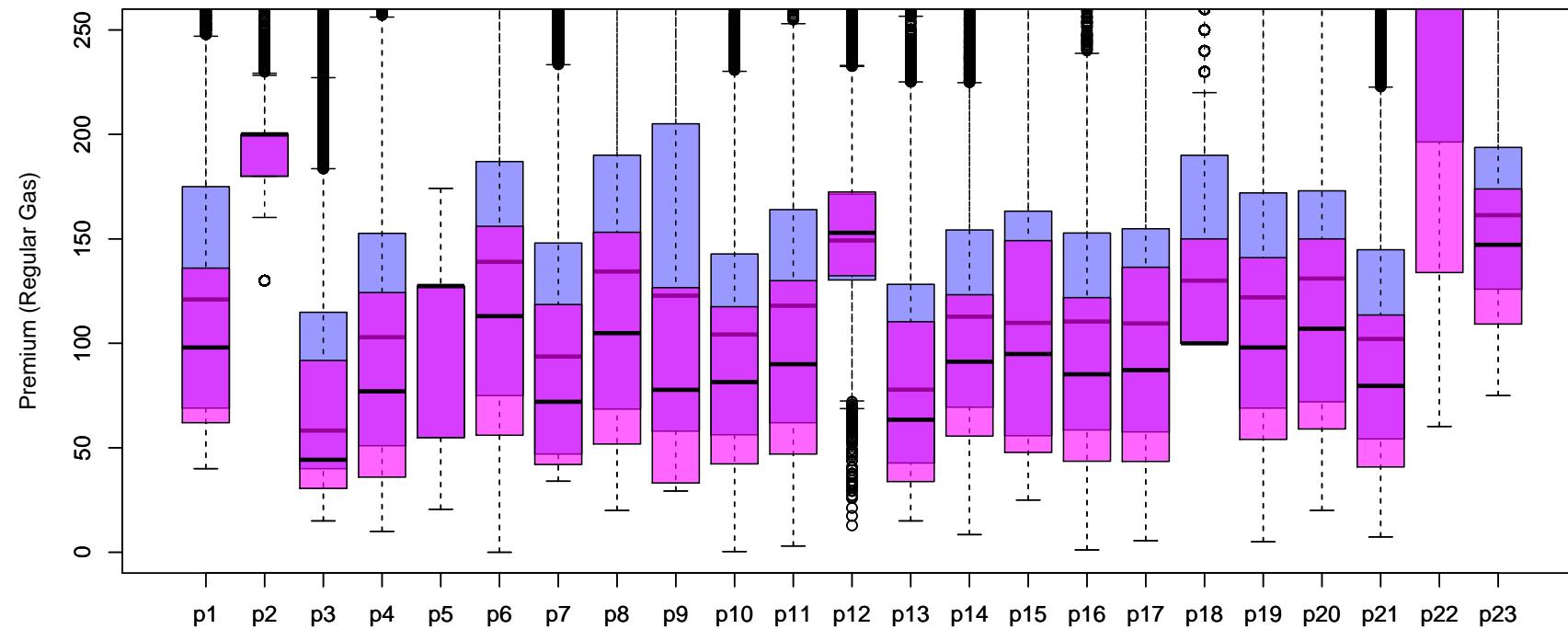
## Insurance Ratemaking Before Competition



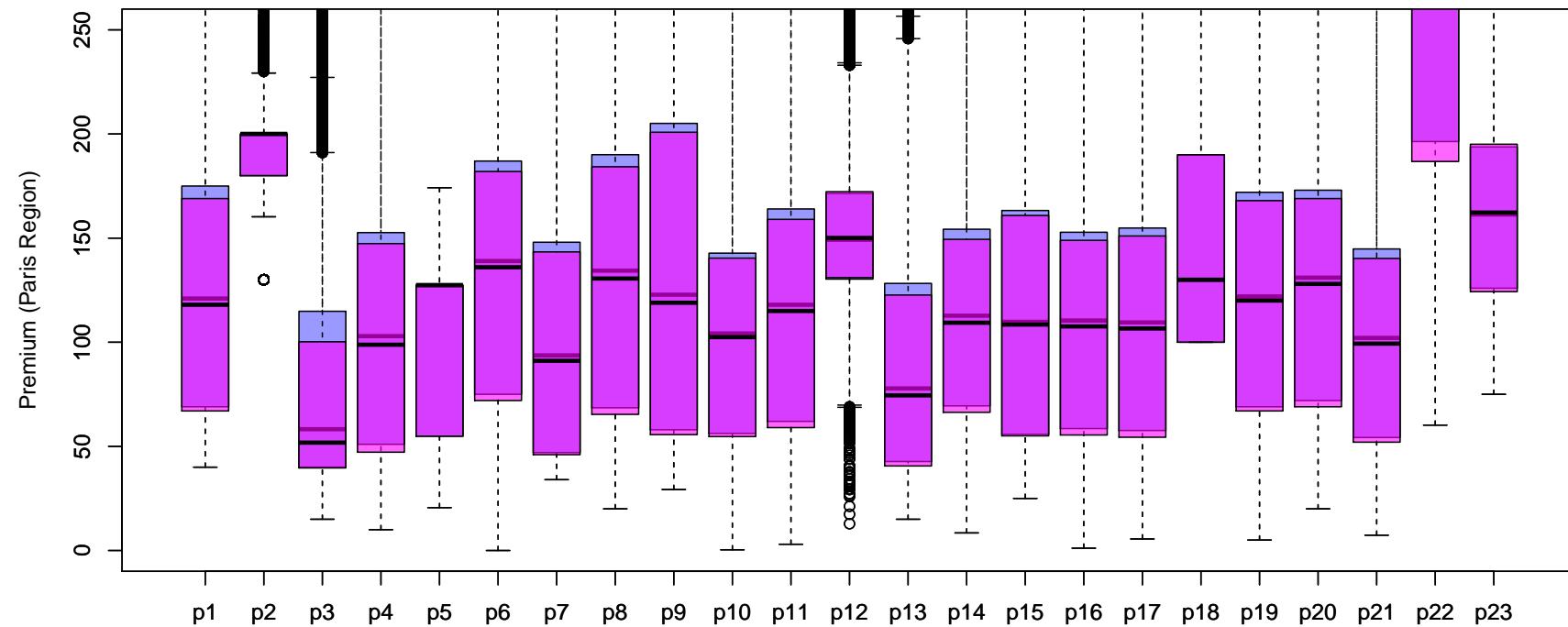
## Insurance Ratemaking Before Competition Gas Type Diesel



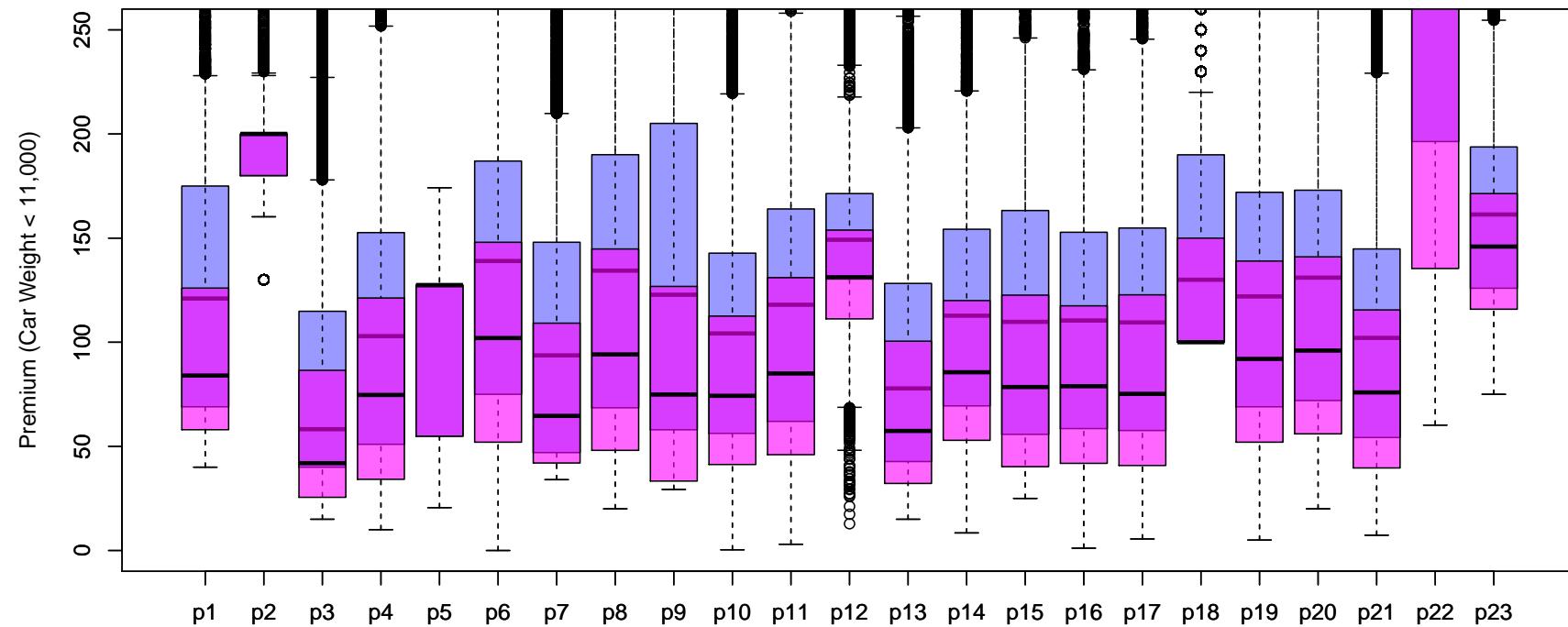
## Insurance Ratemaking Before Competition Gas Type Regular



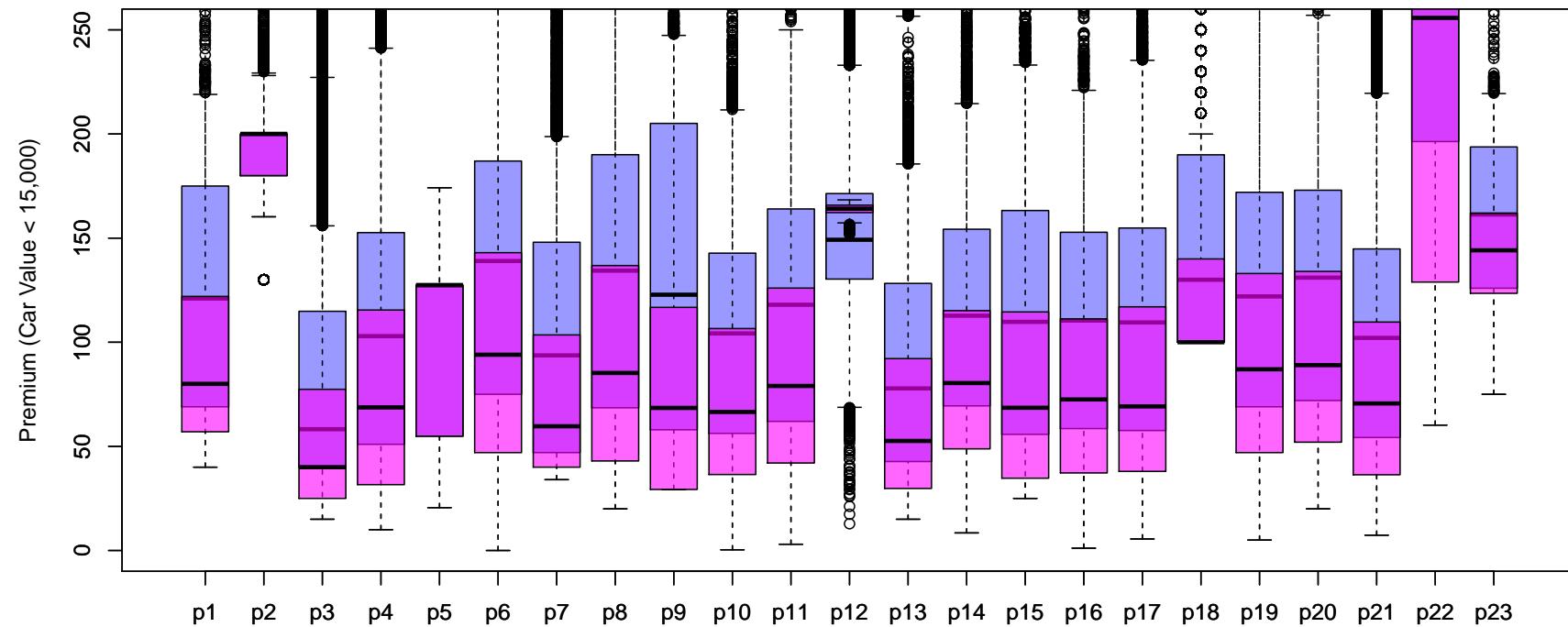
## Insurance Ratemaking Before Competition Paris Region



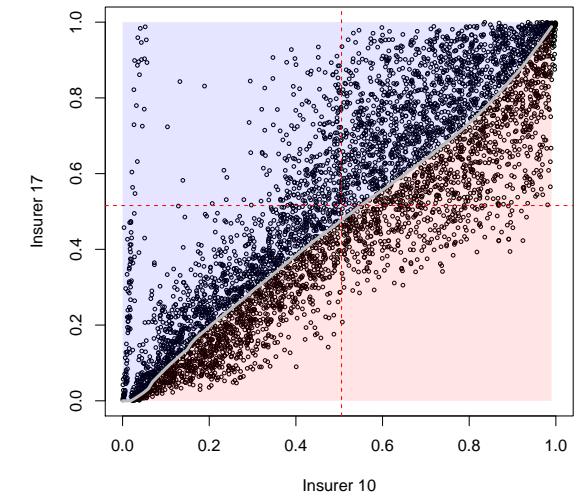
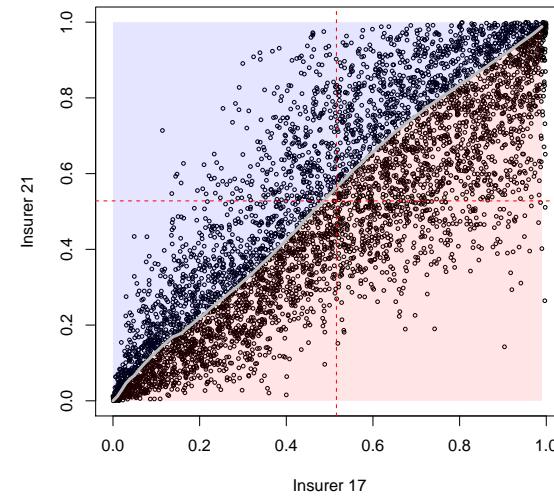
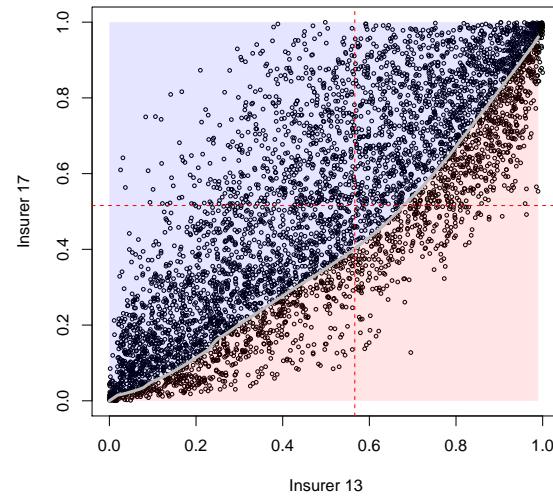
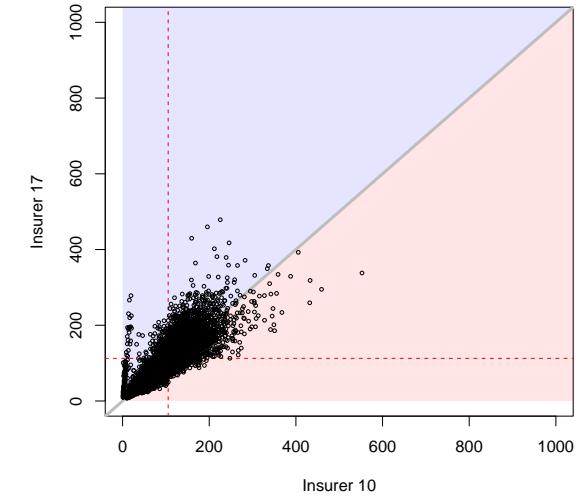
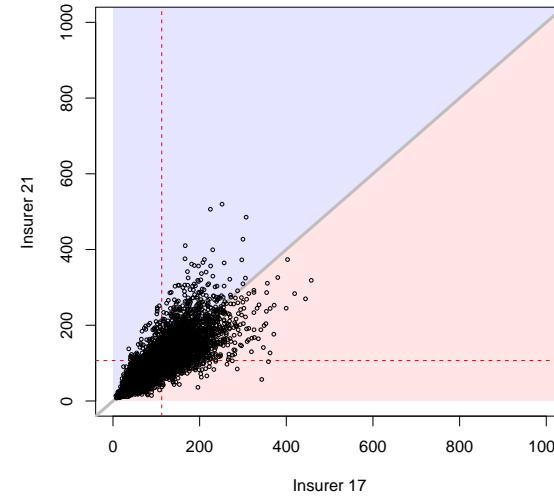
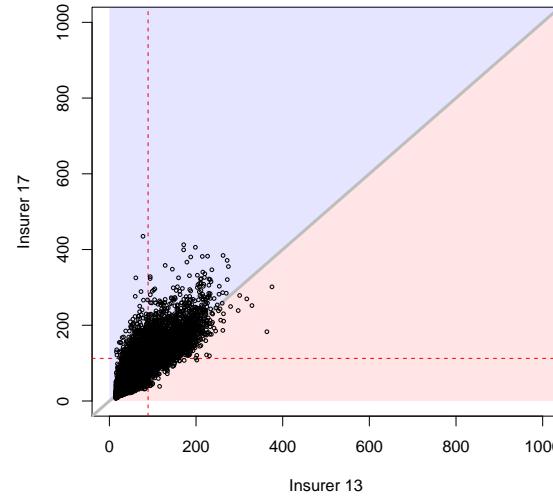
## Insurance Ratemaking Before Competition Car Weight



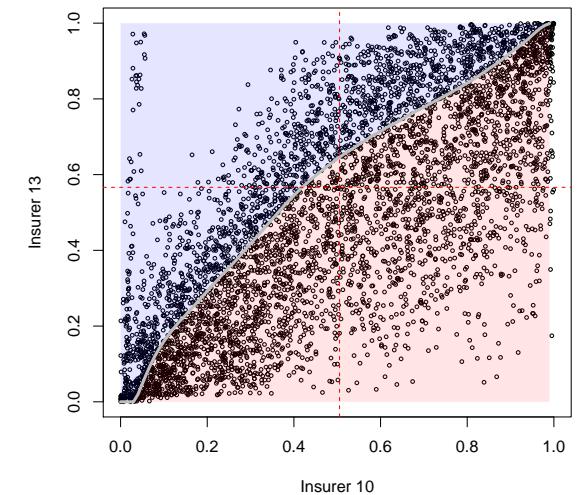
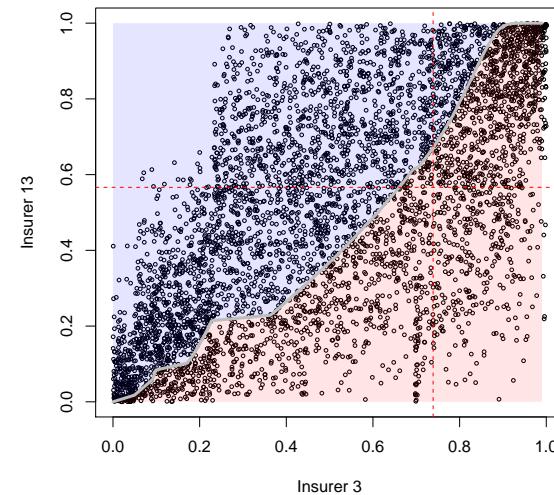
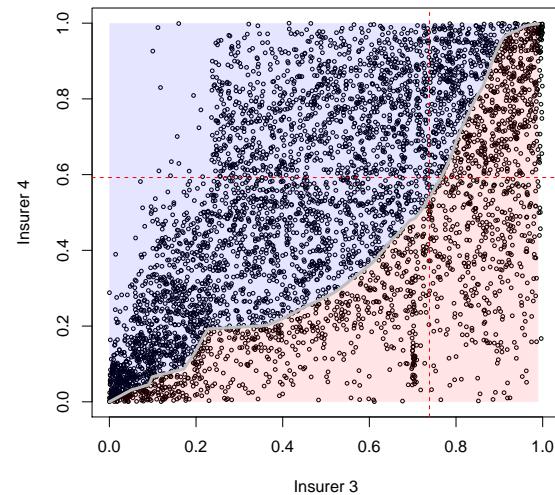
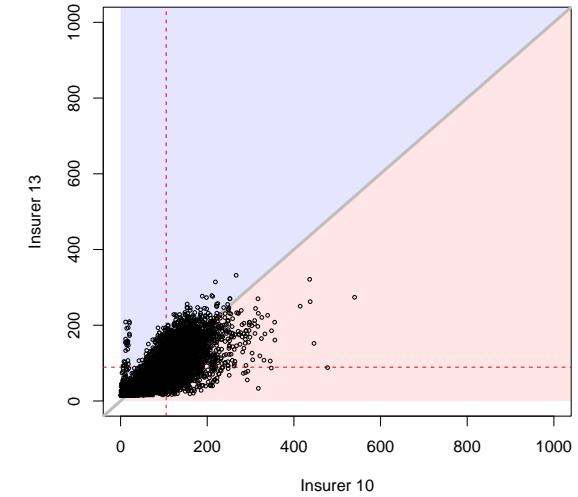
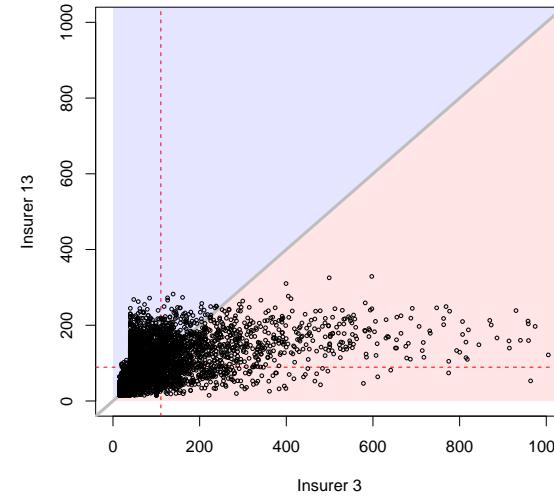
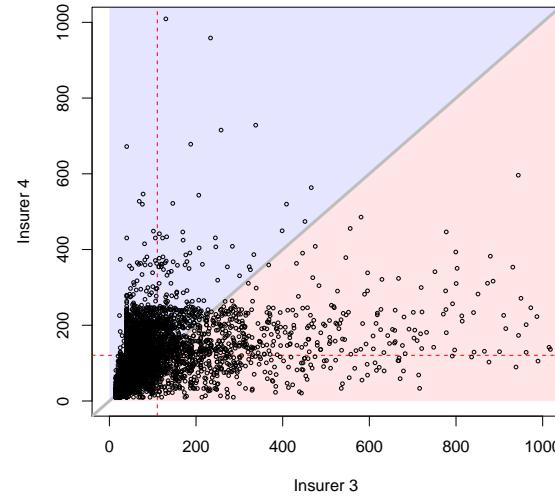
## Insurance Ratemaking Before Competition Car Value



# Insurance Ratemaking Competition : High Correlation ?



# Insurance Ratemaking Competition : High Correlation ?



## Insurance Ratemaking Competition

We need a **Decision Rule** to select premium chosen by insured  $i$

	Ins1	Ins2	Ins3	Ins4	Ins5	Ins6
	787.93	706.97	1032.62	907.64	822.58	603.83
	170.04	197.81	285.99	212.71	177.87	265.13
	473.15	447.58	343.64	410.76	414.23	425.23
	337.98	336.20	468.45	339.33	383.55	672.91

## Insurance Ratemaking Competition

Basic ‘**rational rule**’  $\pi_i = \min\{\hat{\pi}_1(\boldsymbol{x}_i), \dots, \hat{\pi}_d(\boldsymbol{x}_i)\} = \hat{\pi}_{1:d}(\boldsymbol{x}_i)$

	Ins1	Ins2	Ins3	Ins4	Ins5	Ins6
	787.93	706.97	1032.62	907.64	822.58	603.83
	170.04	197.81	285.99	212.71	177.87	265.13
	473.15	447.58	343.64	410.76	414.23	425.23
	337.98	336.20	468.45	339.33	383.55	672.91

## Insurance Ratemaking Competition

A more **realistic rule**  $\pi_i \in \{\widehat{\pi}_{1:d}(\boldsymbol{x}_i), \widehat{\pi}_{2:d}(\boldsymbol{x}_i), \widehat{\pi}_{3:d}(\boldsymbol{x}_i)\}$

	Ins1	Ins2	Ins3	Ins4	Ins5	Ins6
	787.93	706.97	1032.62	907.64	822.58	603.83
	170.04	197.81	285.99	212.71	177.87	265.13
	473.15	447.58	343.64	410.76	414.23	425.23
	337.98	336.20	468.45	339.33	383.55	672.91

## A Game with Rules... but no Goal

Two datasets : a **training** one, and a **pricing** one  
(without the losses in the later)

**Step 1** : provide premiums to all contracts in  
the pricing dataset

**Step 2** : allocate insured among players

**Season 1** 13 players

**Season 2** 14 players

**Step 3** [season 2] : provide additional informa-  
tion (premiums of competitors)

**Season 3** 23 players (3 markets, 8+8+7)

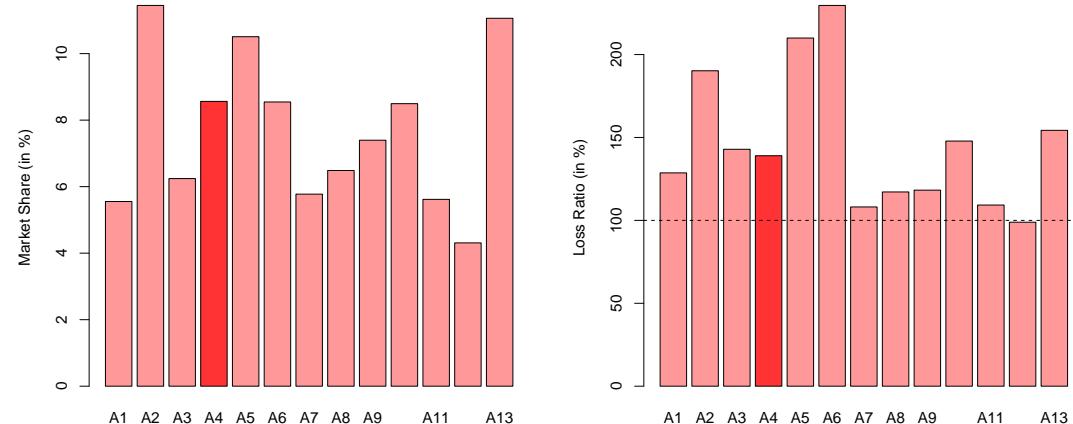
**Step 3-6** [season 3] : dynamics, 4 years

## Pricing Game in 2015

### Insurer 4

GLM for frequency and standard cost (large claims were removed, above 15k), Interaction Age and Gender

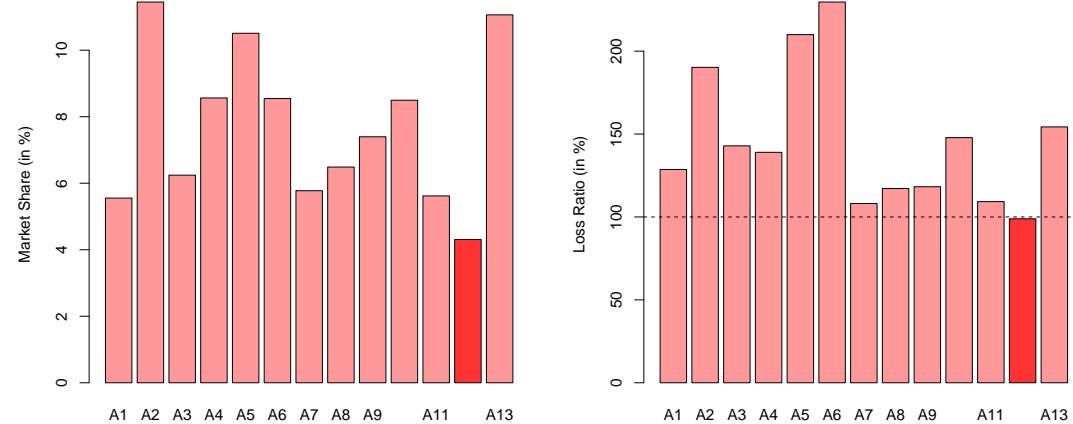
Actuary working for a *mutuelle* company



### Insurer 11

Use of two XGBoost models (bodily injury and material), with correction for negative premiums

Actuary working for a private insurance company

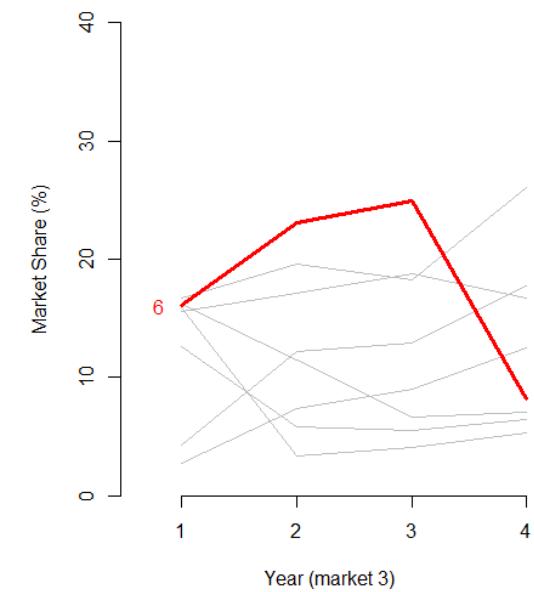
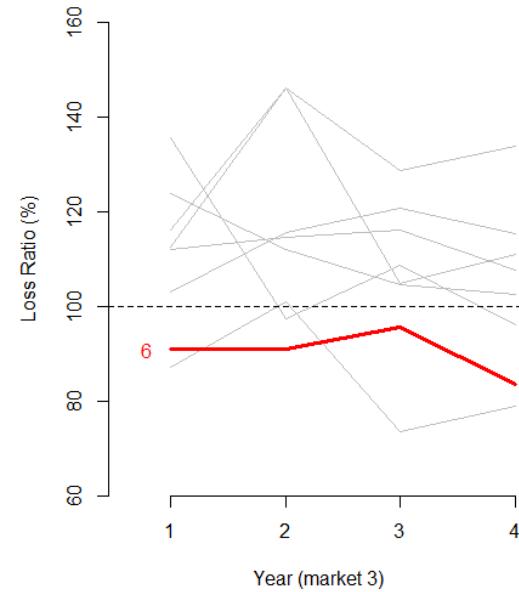
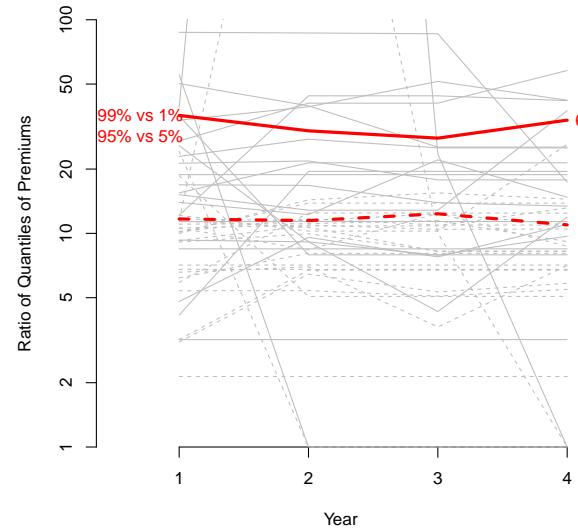


## Pricing Game in 2017

### Insurer 6 (market 3)

Team of two actuaries (degrees in Engineering and Physics), in Vancouver, Canada. Used GLMs (Tweedie), no territorial classification, no use of information about other competitors

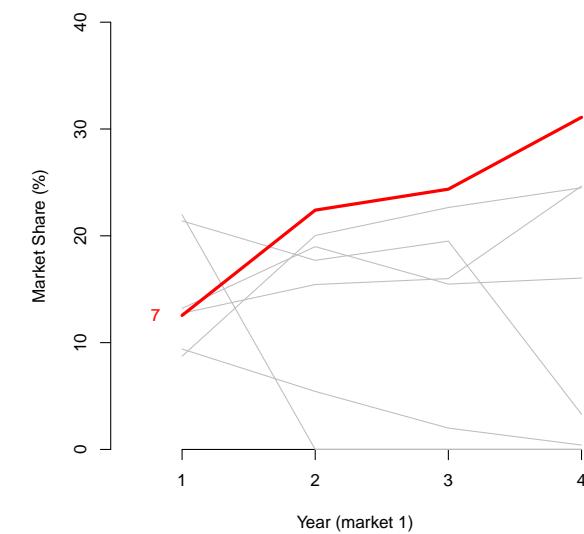
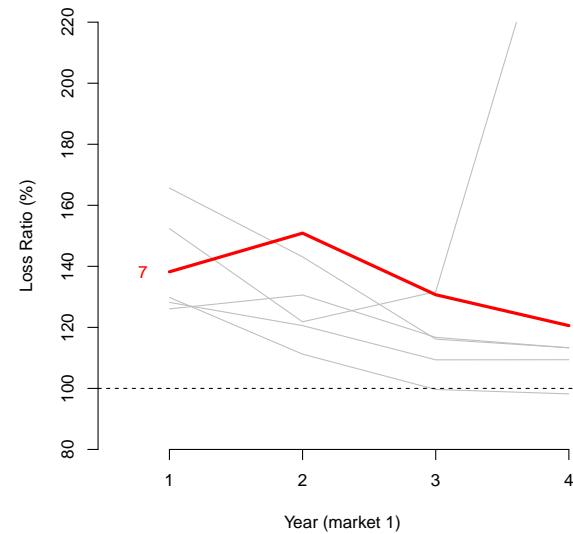
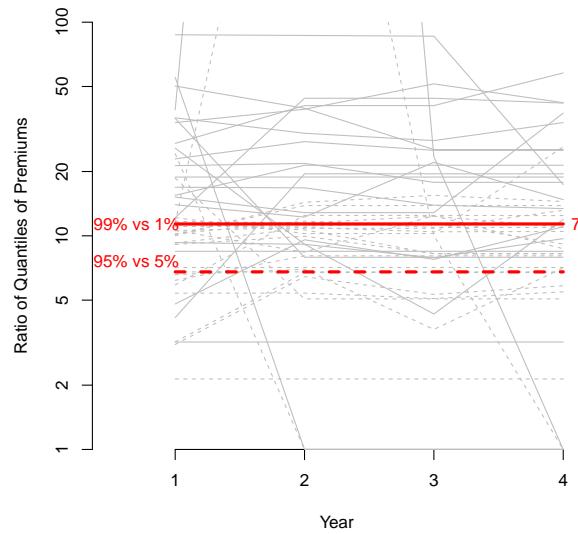
*“Segments with high market share and low loss ratios were also given some premium increase”*



## Pricing Game in 2017

Insurer 7 (market 1)

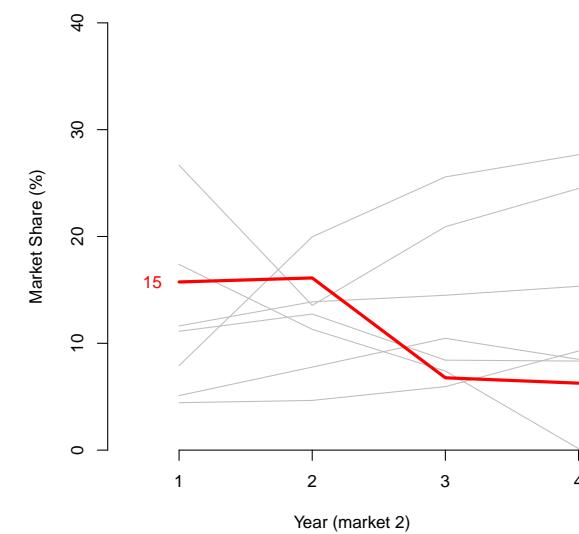
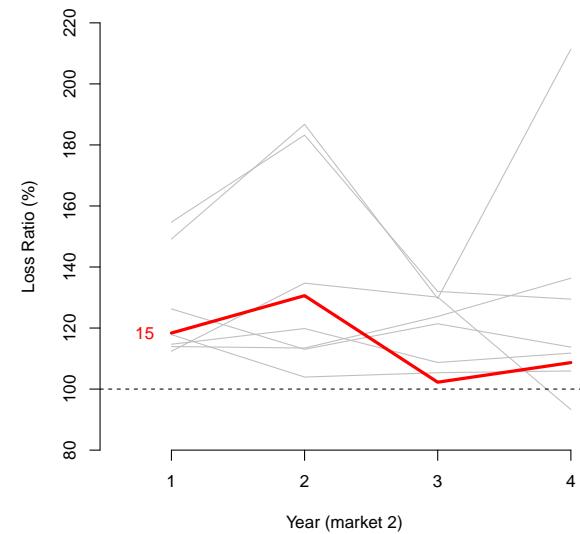
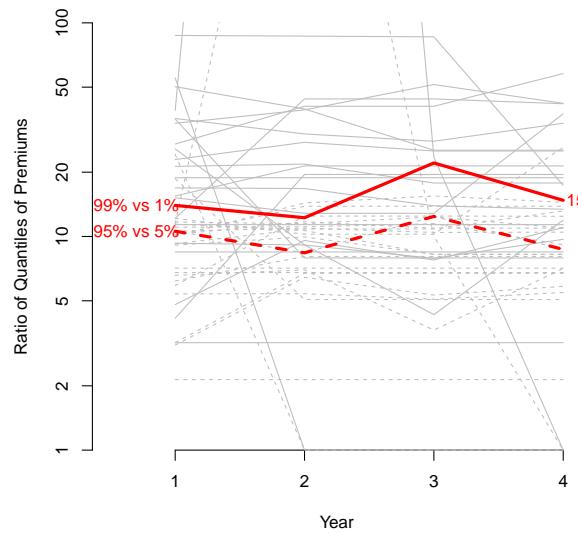
Actuary in France, used random forest for variable selection, and GLMs



## Pricing Game in 2017

Insurer 15 (market 2)

Actuary, working as a consultant, Margin Method with iterations, MS Access & MS Excel

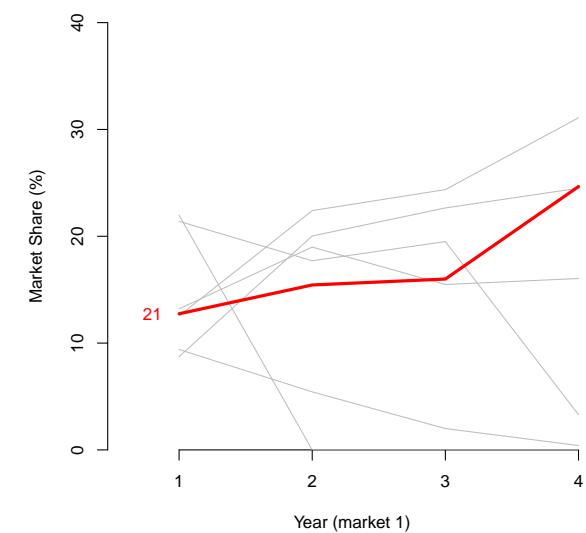
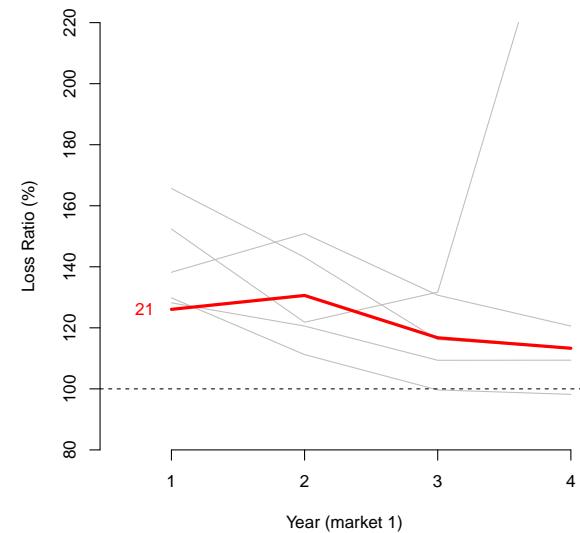
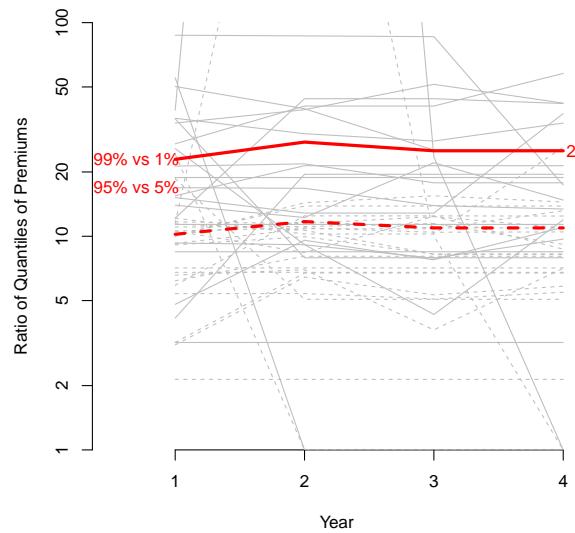


## Pricing Game in 2017

Insurer 21 (market 1)

Actuary, working as a consultant, used GLMs, with variable selection using LARS and LASSO

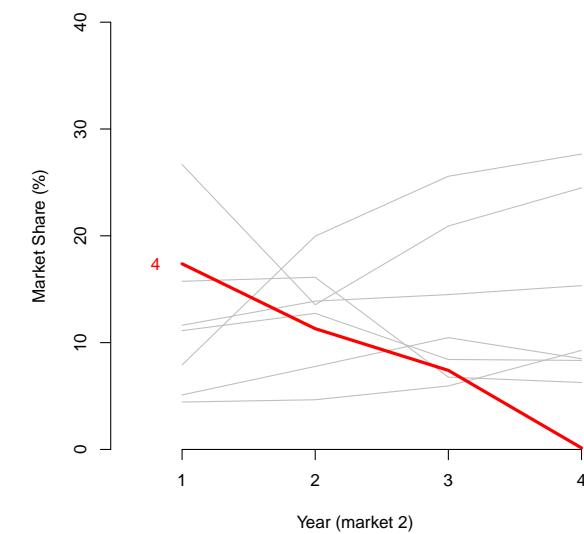
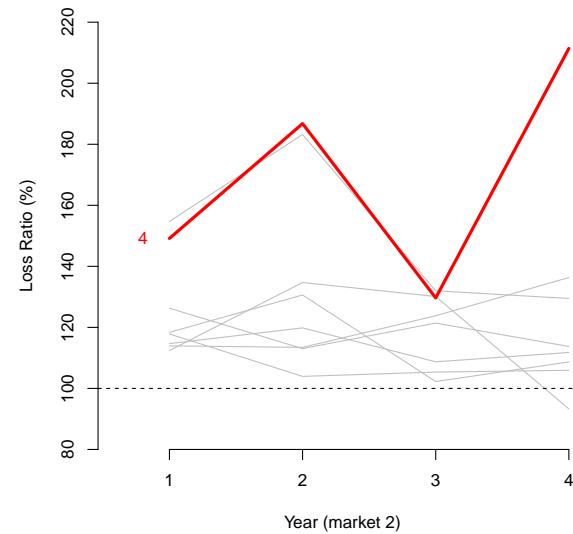
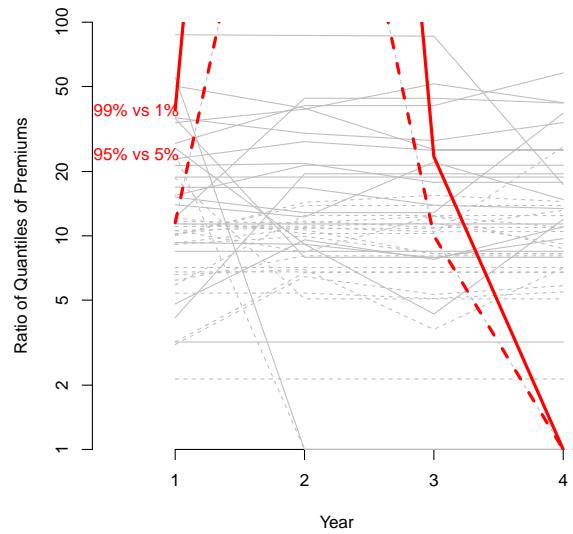
Iterative learning algorithm (codes available on [github](#))



## Pricing Game in 2017

Insurer 4 (market 2)

Actuary, working as a consultant, used XGBOOST, used GLMs for year 3.

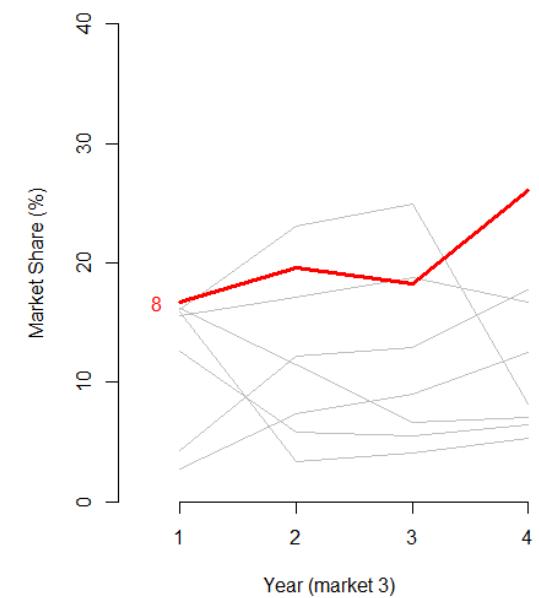
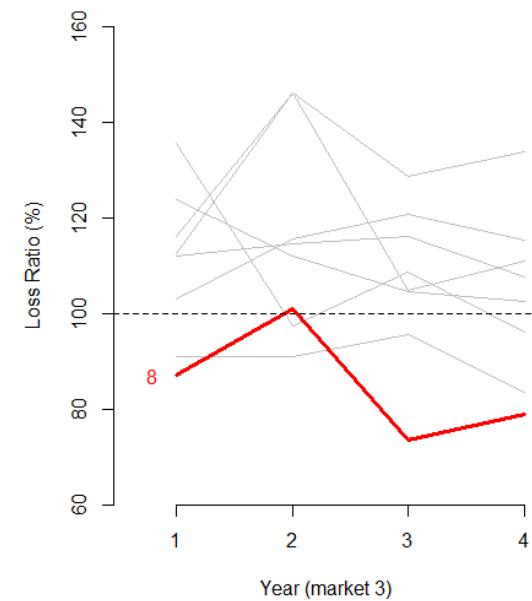
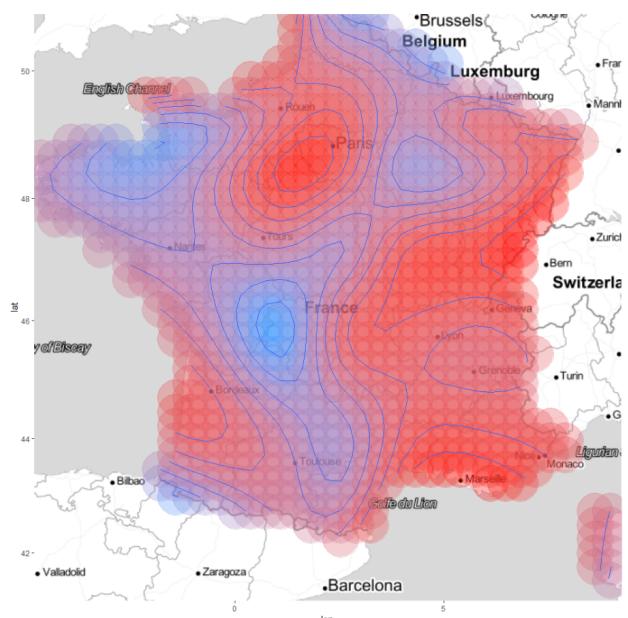


## Pricing Game in 2017

Insurer 8 (market 3)

Mathematician, working on Solvency II software in Austria

Generalized Additive Models with spatial variable



## What's Next ?

- hard to derive theoretical properties of model competition equilibrium
- more on-going field studies... but hard to get players...
- 2018 game, more (too) complicated design...
- 2019 game(s)...



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to be continued...