

Collaborating Communicating with & Effectively & with Empathy Inspiring Others Leading Yourself **Executing Strategic** Fostering Innovation & & Operational Excellence Change Agility

Supporting and trusting others to achieve their highest potential

Working tenaciously to meet or exceed expectations

Balancing competing priorities and managing workloads

How You Learn

Reflecting on the definition of High Performing Environment, consider suggested activities on the next page to build this leadership capability. Create a personalized plan that provides you with the right blend of formal, social, and action learning.

Formal Learning

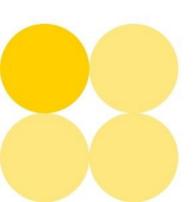
10% of learning is structured. This may include classroom training, eLearning, courses, articles, books, podcasts, and self-reflection surveys.

Social Learning

20% of an individual's skill development comes through social learning opportunities like mentorship, coaching, collaborative opportunities with peers.

Action Learning

70% comes through on-thejob experience. Experiential learning allows an individual to immerse themselves in the nuances of their role, refine skills, and work their way through real challenges.



Make a list of tasks or projects

Identify what's important and if it's aligned to your priorities or objectives

Consider the impact and effort required for success Anticipate barriers and approaches to overcome them Create a plan to ensure dates and times are on track Identify items you will work on and those that you delegate to others

 Collaborate with others to identify what's important, share best practices and work towards achieving objectives and key results

Review progress and celebrate milestones Reflect on lessons learned and adjust the approach to improve future outcomes

Create an environment that promotes collaborative candour

Identify a leader who is a role model and ask about strategies they use to get strong results

Select a strategy that applies best to your role/function, and plan to implement it

Be a mentor to strengthen your own skills and help others develop

Encourage others to take ownership and accountability of an initiative
Set objectives and define how results will be measured

Acknowledge team members who demonstrate desired and exceptional behaviours

Formal Learning

Click on the links below

Setting Smart Goals

eLearning

Optimizing Your Time

Classroom

Creating Your Individual Development Plan

eLearning

Leading, Learning and Working in a Virtual Environment

Workspace

Building Your Individual Development Plan

Classroom

Social

Leading Virtual Teams

eLearning

Effectively Using Time

eLearning