 **ORY / summit-22**

**Lloyd W. Taylor**

**CTO of Alembic**

# Building Applications in the Cloud

October 20th 2022

# Agenda

01 What are my options?

02 Custom Code

03 Commercial Code

04 Open Source

05 SaaS

06 Domain-Driven Design

07 Context Distillation

08 Core

09 Supporting

10 Generic

11 How to Choose?

12 Key Aspects of Opportunity Cost for Software

13 Opportunity Cost Matrix

14 Summary

# What are my options

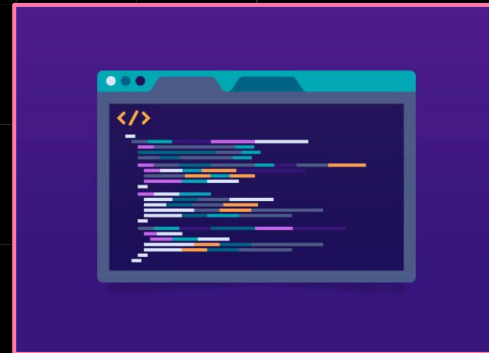
- Custom Code
- Third-Party Code
  - Commercial Code
  - Open Source
- SaaS

Custom and Third-Party code is self-hosted

SaaS is hosted by SaaS provider

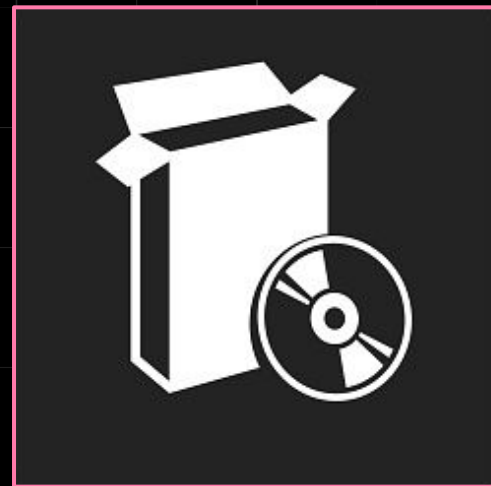
# Custom Code

- Every line of code is a liability
- What the code does for you is an asset
- Does the expected financial return from the custom code justify the cost to build and maintain?



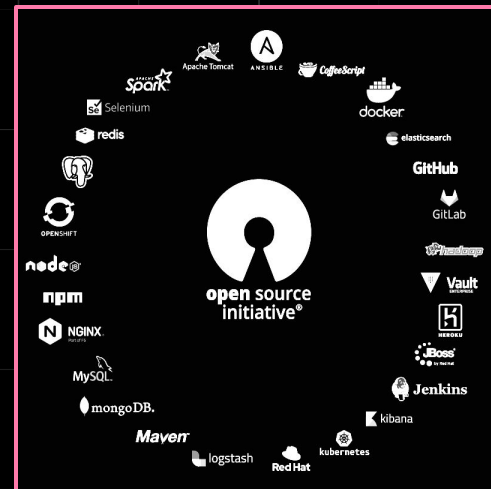
# Commercial Code

- Purchase price and maintenance cost
- Responsiveness of provider to support needs
- In-house staff requirements
  - Training
  - Vendor relationship
  - Release tracking and integration
  - Refactor in-house code as commercial code is updated and interfaces change



# Open Source

- Rich selection of functions and tools
- Heavily used and well supported OSS can equal or surpass quality of Commercial Code
- Pay CLOSE attention to License Terms. Avoid GPL3 unless you have good (expensive) Attornies!
- Use automated security tools to keep track of versions and CVEs, and update/patch quickly.



- Outsourced functionality
- Best-of-breed providers deliver high quality, well-maintained, secure services
- Look for SaaS providers whose corporate reputation is on the line
- Verify compliance certifications!
- Understand pricing and tiering to avoid unpleasant surprises
- Quality of API documentation is a key indicator.



# Domain-Driven Design

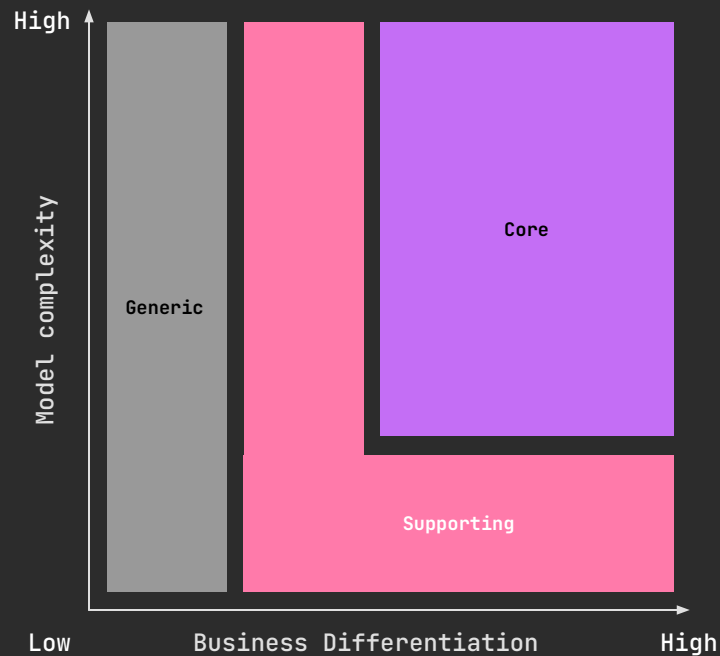
A useful framework for making decisions on how to source software

Three subdomains:

- **Core** - What makes your product special and makes you money
- **Supporting** - Needed to support core functionality
- **Generic** - Needed, but not specific to your product



# Context distillation



- Software that directly makes money for your company
- Custom code for unique features and functions
- Engineering resources must be explicitly allocated to ongoing code maintenance or tech debt will kill the product
- Build/CI system must have aggressive security scanning and testing, as there is no outside review of good security practices

# Supporting

- Software that enables your core software to function well
- Examples
  - Database (Oracle, CockroachDB, Postgres)
- Third-Party Code can serve well here, both Open Source and Commercial
  - Commercial costs more, but provider is responsible for maintenance
  - OSS costs less up front, but cost for maintenance is problematic
  - Managed services also an option (RDS, Aurora, BigTable)
- Engineering resources must be explicitly allocated to maintaining the supporting code, and keeping up with revisions/upgrades/patches
- Strong relationships with the creators/maintainers of the code is important

# Generic

- Software that is common across multiple functions
- Examples
  - Operating Systems
  - CI/CD
  - Authentication
  - Security
- SaaS can be particularly valuable for Generic functions
- SaaS provider handles patching/updating/securing
- Ensure that the SaaS provider's survival depends on delivering high-quality, secure systems!

# How to choose?

**Opportunity cost is the forgone benefit that would have been derived from an option not chosen.**

**To properly evaluate opportunity costs, the costs and benefits of every option available must be considered and weighed against the others.**

# Key Aspects of Opportunity Cost for Software

1. Build Time
2. Customization
3. Maintenance
4. Scalability
5. Cost - soft cost and hard cost
6. Security
7. Customer Support

# Opportunity Cost Matrix

	Custom	Commercial	OSS	SaaS
Build Time	High	Low	Med	Low
Customization	High	Low	Med	Low
Maintenance	High	Med	Med	Low
Scalability	High	Med	High	Low
Cost-Hard	Low	High	Low	Med
Cost-Soft	High	Med	Med	Low
Security	High	Med	High	Low
Cust Support	High	Med	High	Med

# Summary

- Core: Custom Code or carefully selected OSS
- Supporting: Commercial, OSS, or SaaS
- Generic: SaaS