
Coordination of Socio-technical Systems

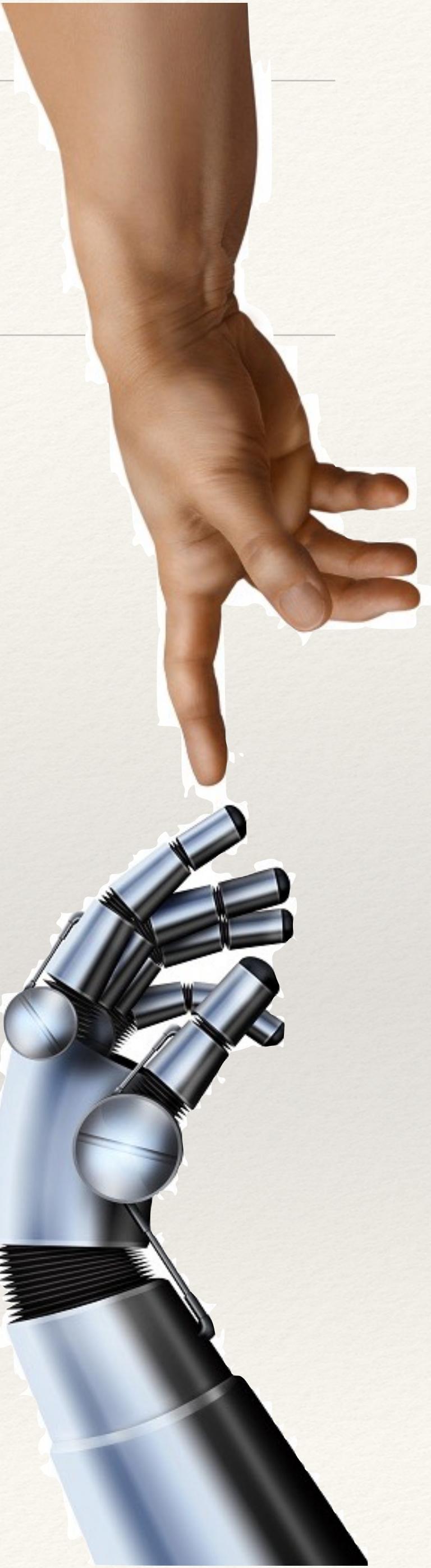
Challenges and Opportunities

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Goal

- ❖ Fact: IT systems and society are NOT isolated systems
- ❖ **Socio-technical Systems (STS)** as the result of their interaction
- ❖ Issue: socio-technical gap when STS peculiarities overlooked
- ❖ Aim: fresh look on STS engineering, coordination perspective
 - ❖ NOT exhaustive, NOT optimal: experience on directions worth exploring :)
 - ❖ focus on “core”, foundational mechanisms

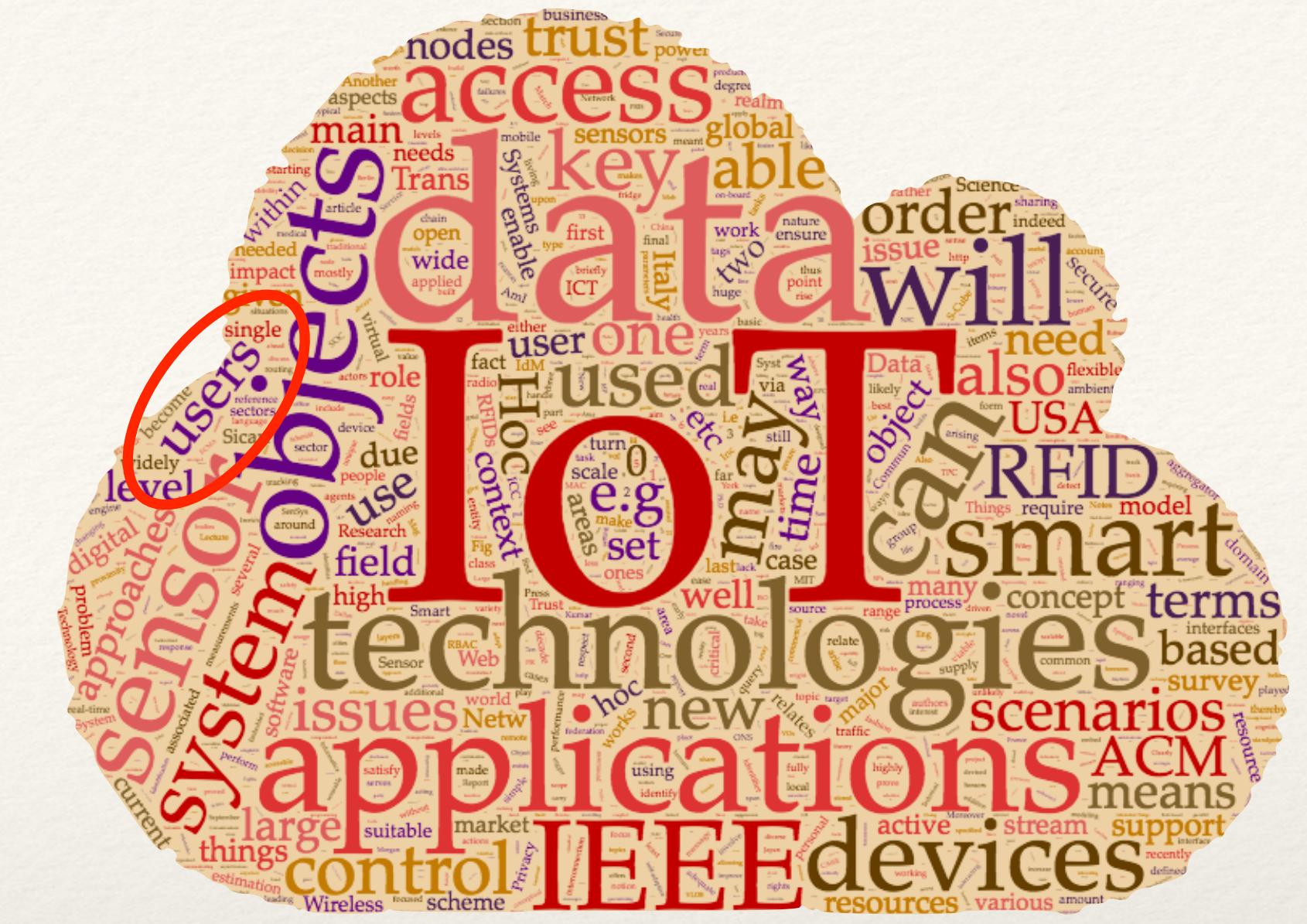
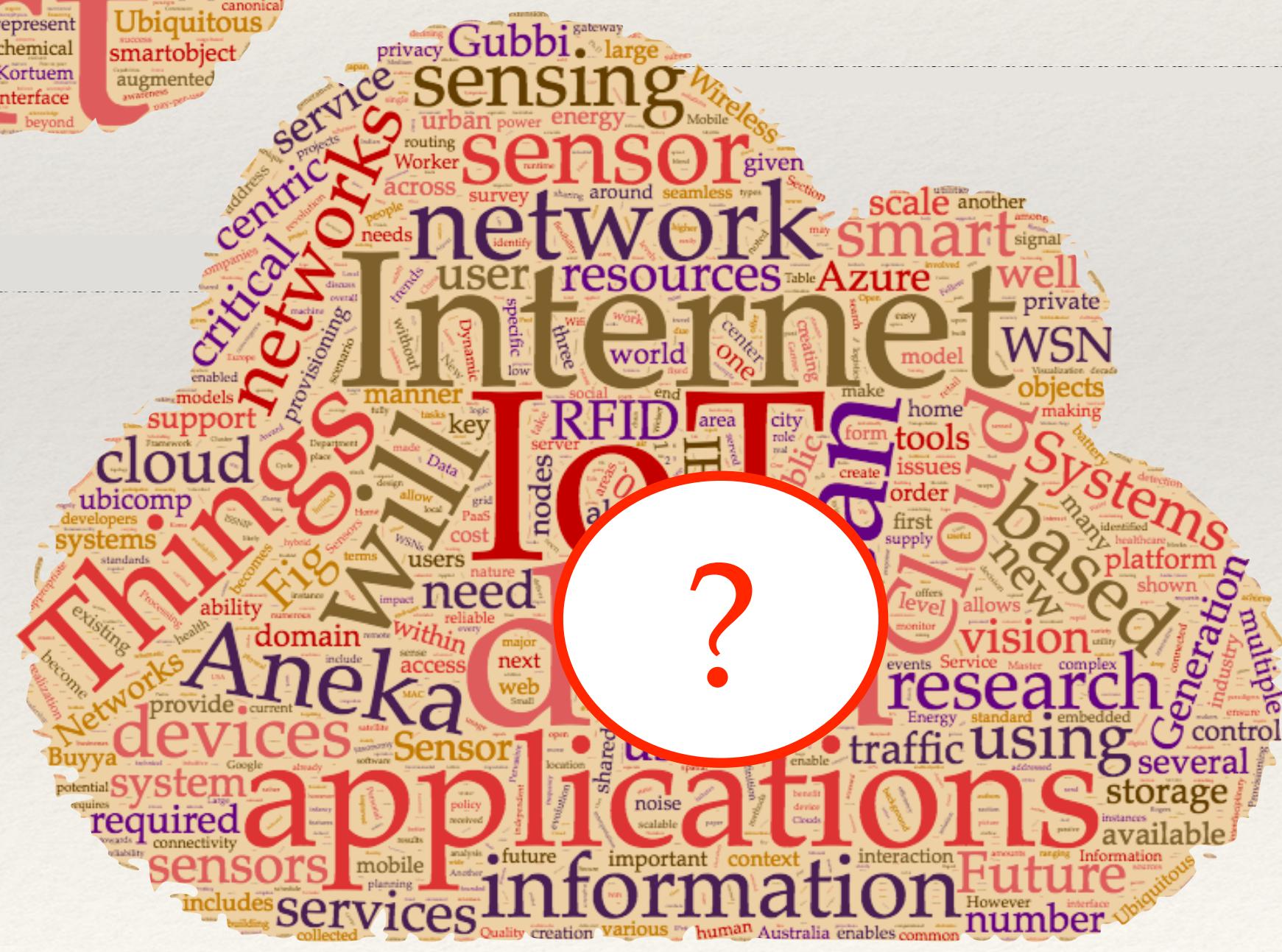
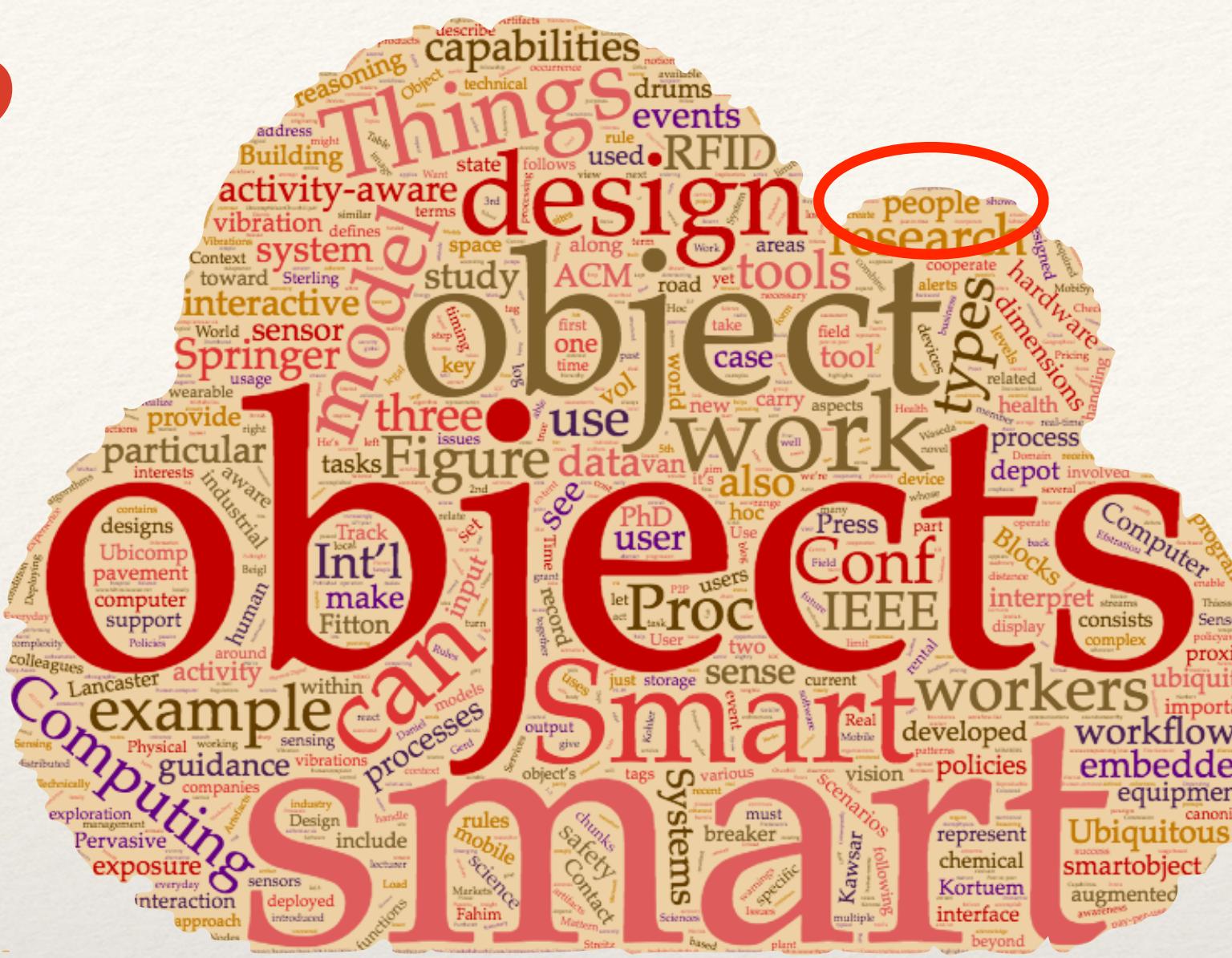
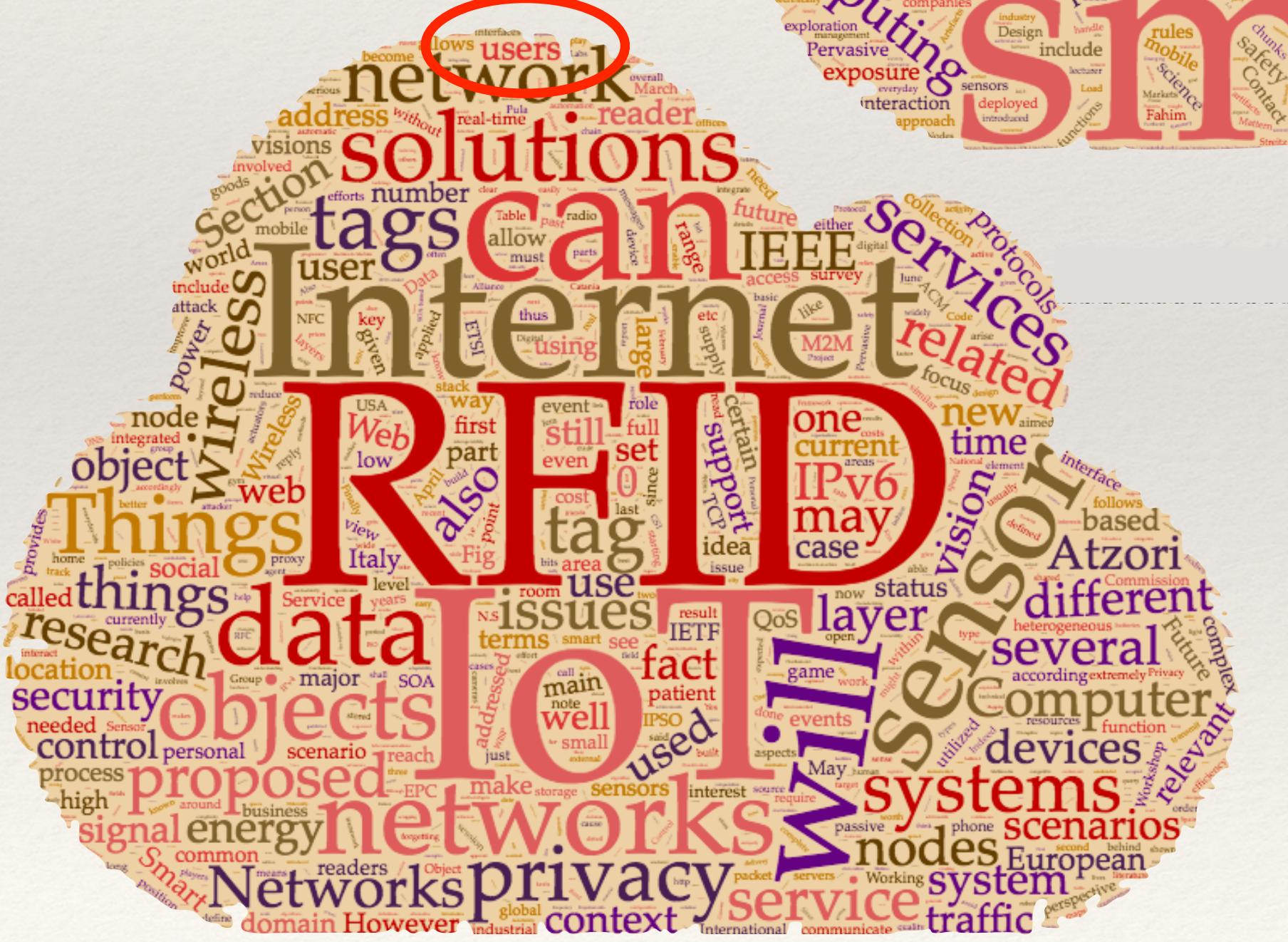


In practice?

- ❖ STS examples
 - ❖ Internet of Things deployments
 - ❖ Computer Supported Collaborative Work (i.e. WfMS)
 - ❖ Social Networks
 - ❖ Gap examples
 - ❖ Amazon Alexa funny accidents
 - ❖ Electronic Medical Records failures [Park et. al. 2012]



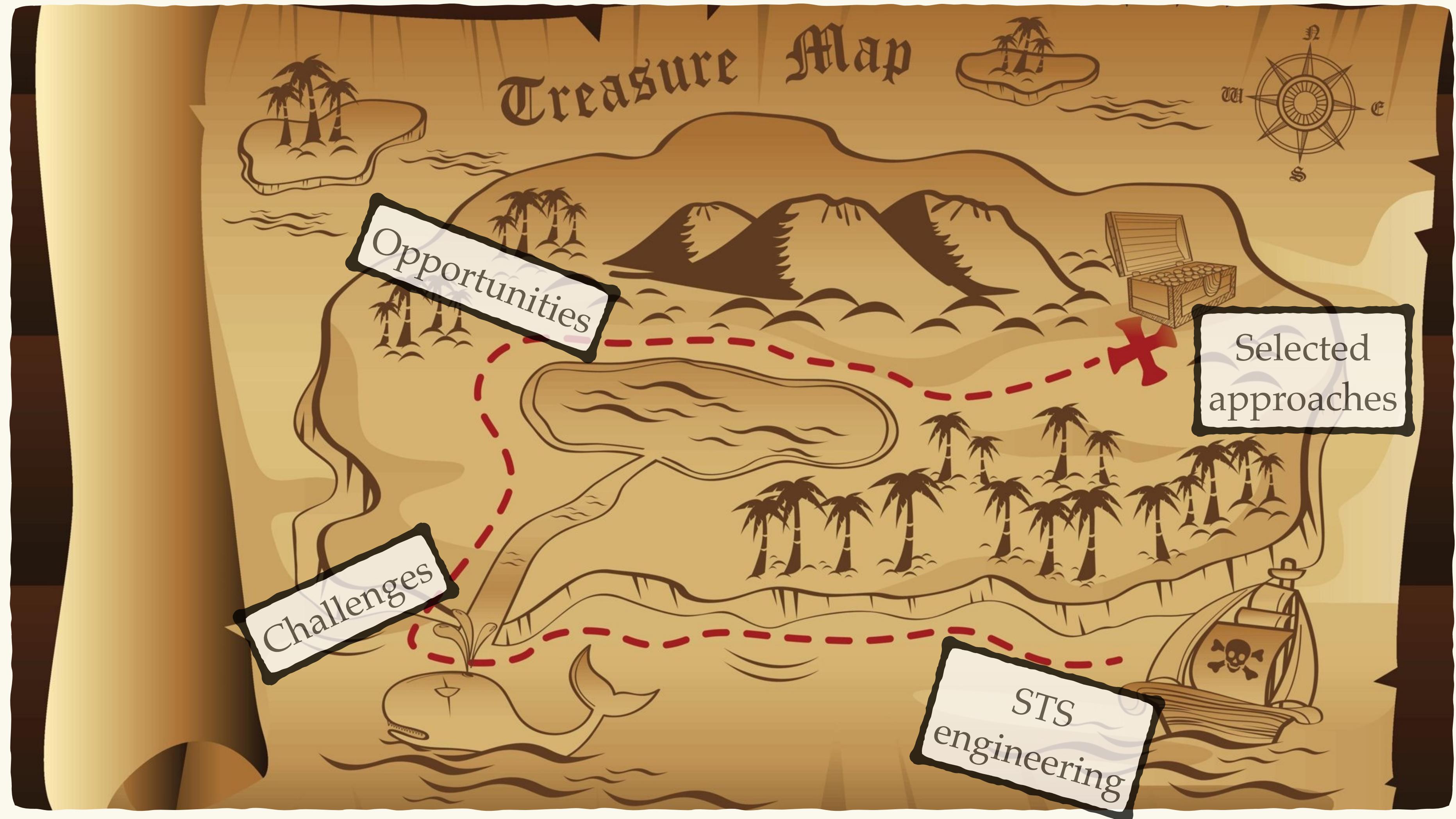
Where are people in IoT?



Where are people in WfMS?



Outline

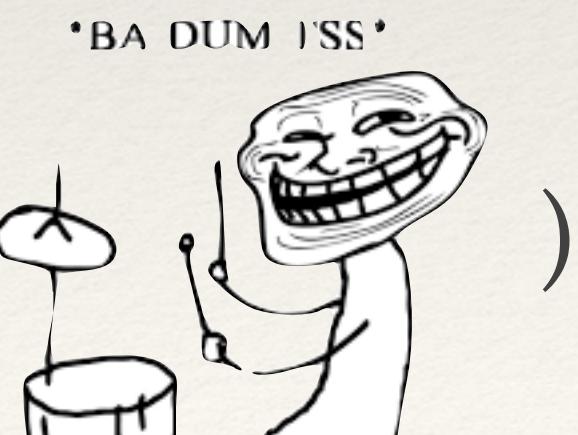


Challenges: self-organisation

- ❖ STS have **emergent** properties
 - ❖ can be designed? how?
 - ❖ how to asses them? simulation? run-time?
- ❖ **Awareness** is key (“who is doing what”)
 - ❖ what about scale? privacy?
- ❖ IT platform should **adapt**
 - ❖ should users know why?
 - ❖ should users know expectations?

Challenges: abstraction gap

- ❖ Abstraction gap 1: goals vs. actions
 - ❖ humans reason in term of goals ("I want to chill")
 - ❖ devices understand actions ("switch music on", "dim lights", "light fireplace", ...)
- ❖ Abstraction gap 2: situations vs. measurements
 - ❖ human reason in terms of situations ("is this place on fire?")
 - ❖ devices understand measurements ("is temp > X?", "is smoke detector triggered?", ...)
- ❖ *How to reconcile?*
 - ❖ more intelligent devices? (or more stupid people?)

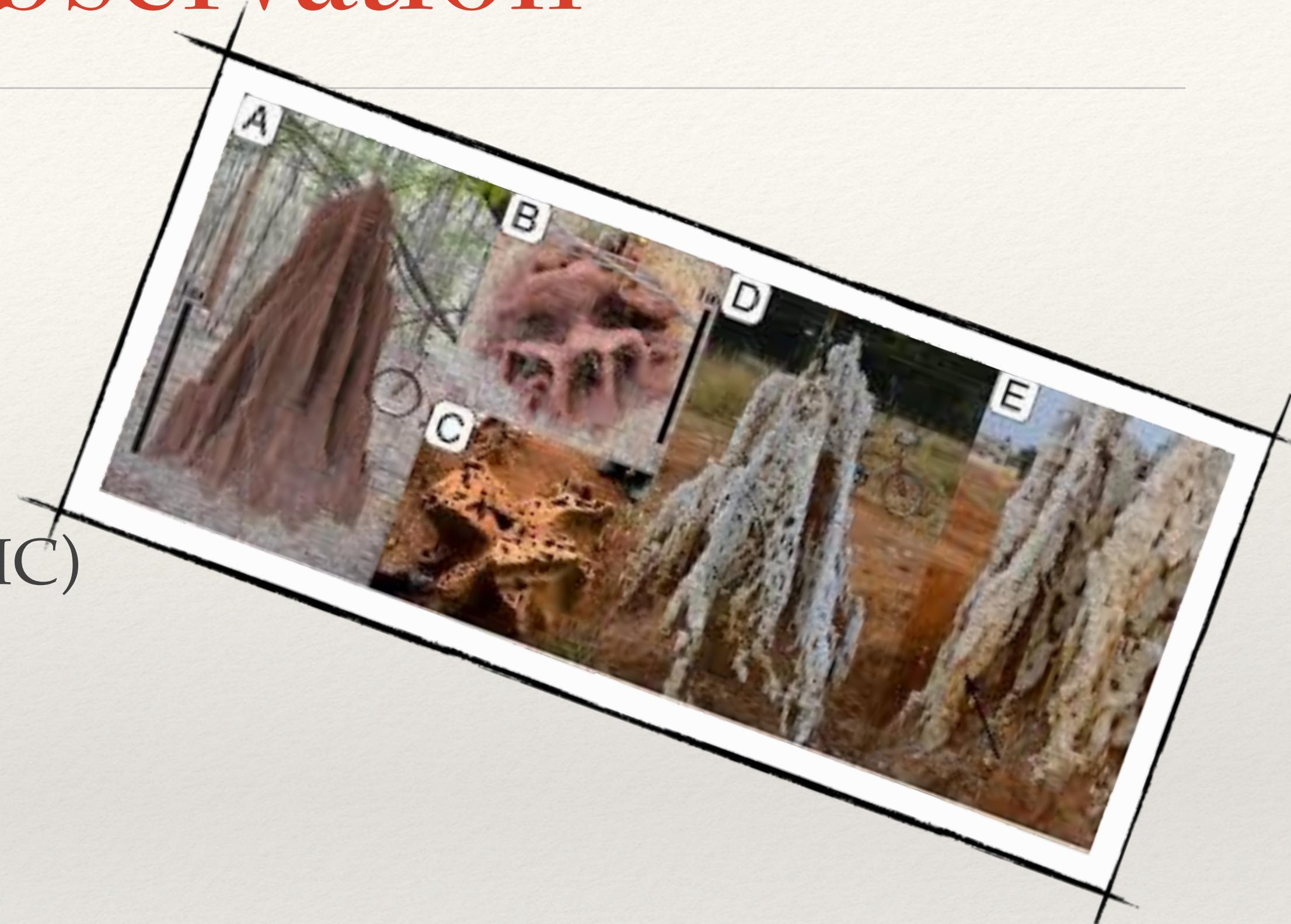


Challenges: accountability

- ❖ The fear of **algocracy**
 - ❖ (“filter bubble” effect, employment chance, insurance profile, healthcare access, ...)
 - ❖ not an issue on its own
- ❖ Lack of **accountability** is!
 - ❖ “who to blame”? “what’s going on”?
 - ❖ tradeoff: transparency vs. privacy

Opportunities: observation

- ❖ Observation-based coordination
 - ❖ well known example: *stigmergy*
 - ❖ less known: *Behavioural Implicit Communication (BIC)*
- ❖ Foundational elements:
 - ❖ **environment** as mediator of (inter)action
 - ❖ **visibility** of actions and their traces (~ effects on environment)
 - ❖ notion of **locality** (for observation)



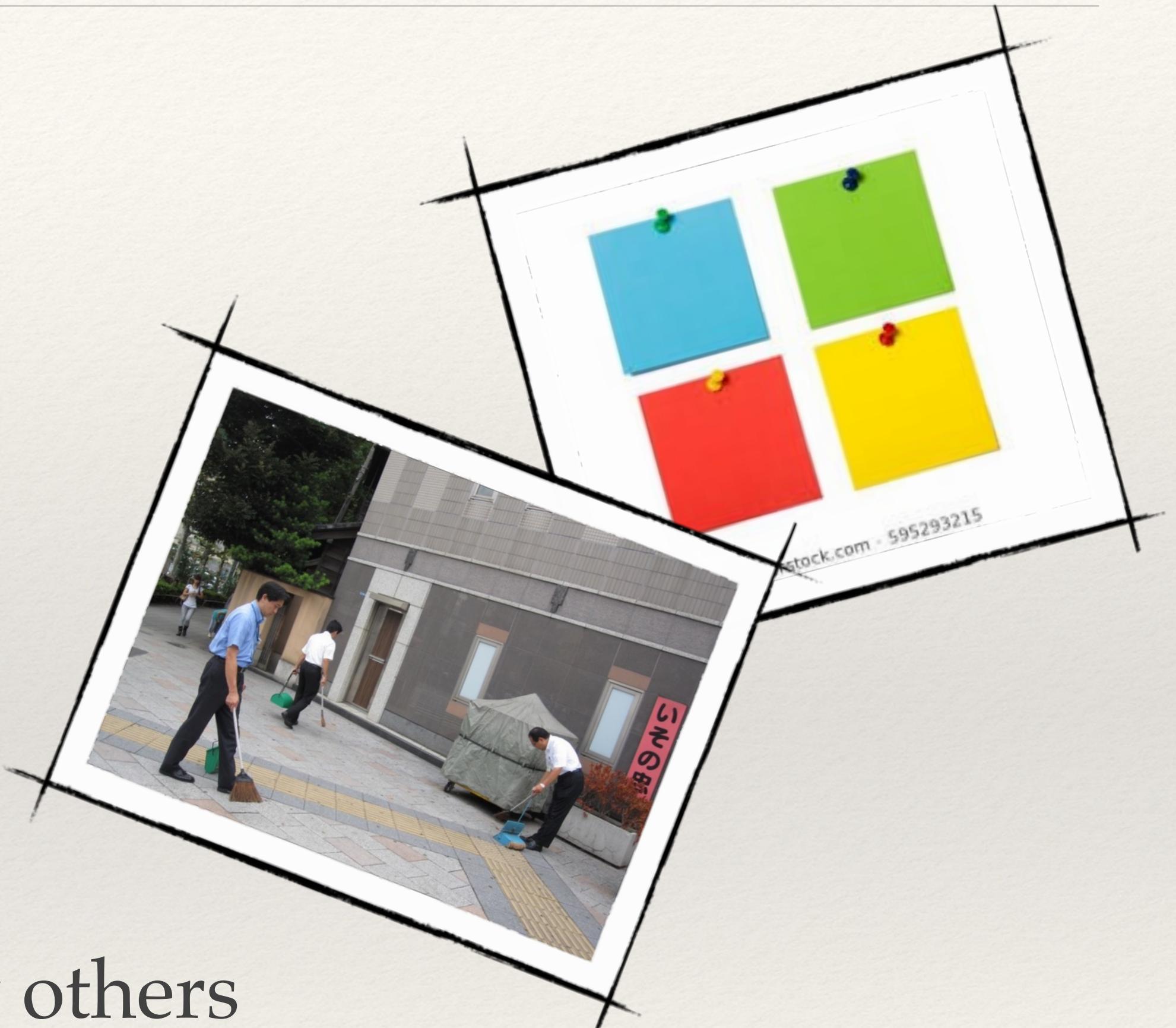
Observation: example

- ❖ Main outcome: **self-organisation** (by emergence)
 - ❖ agent X does action A_0 causing modification M_0
 - ❖ agent Y sees M_0 and does A_1 causing M_1
 - ❖ agent Z sees M_1 and does A_2 causing M_2
 - ❖ ...
- ❖ If $A_i = \text{"sort brood"} \rightarrow M_i = \text{"pheromone smell"} \Rightarrow \text{brood sorting :)}$
 - ❖ **local** = “move item from here to there if similar items there”
 - ❖ **global** = partial clustering of items based on similarity



Observation: evolution

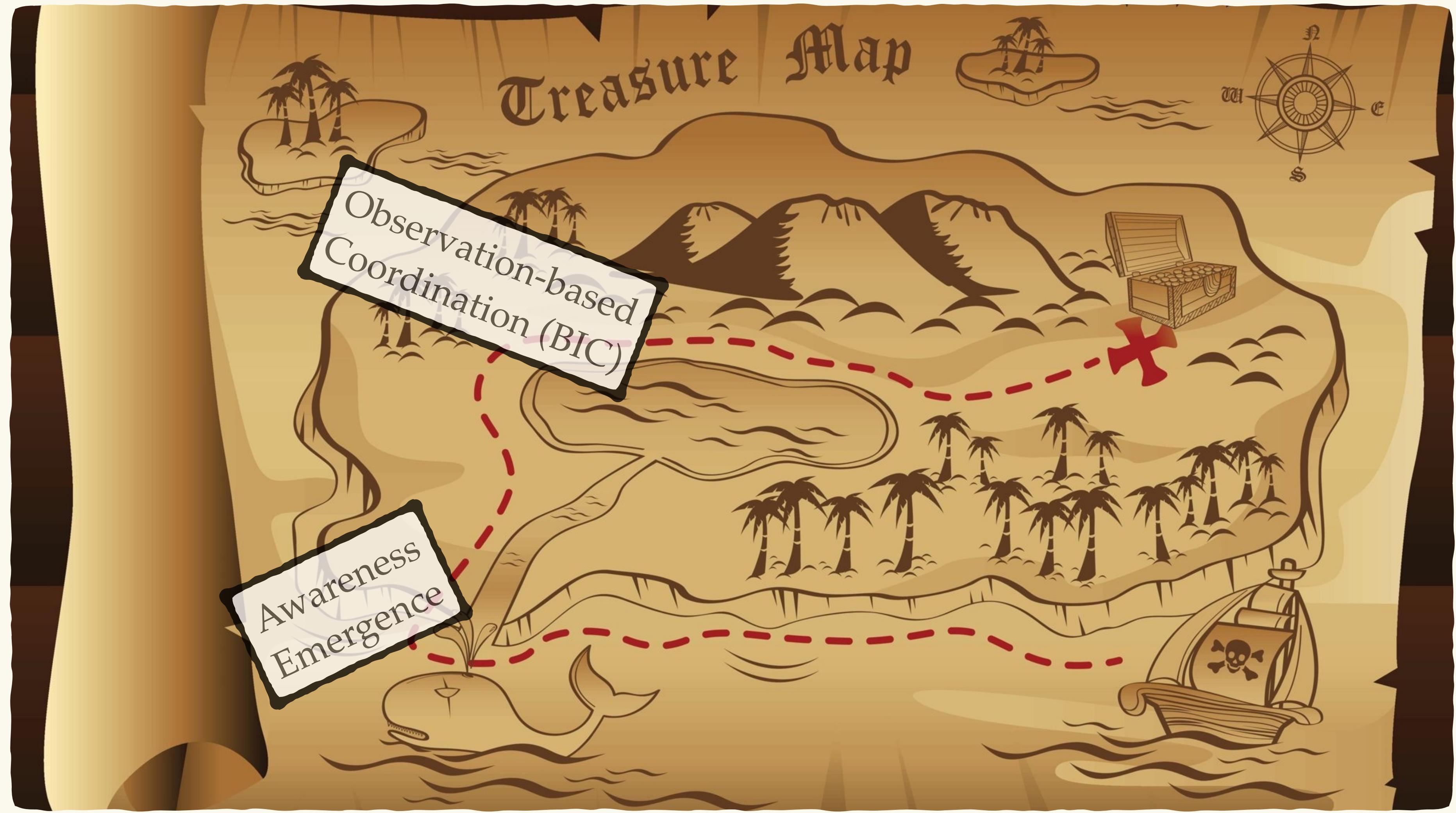
- ❖ Further steps:
 - ❖ *cognitive stigmergy* = stigmergy + symbolic reasoning
 - ❖ *BIC* = cognitive stigmergy + actions + awareness
- ❖ **Symbolic reasoning:** traces have meaning
- ❖ **Actions:** made observable likewise traces
- ❖ **Awareness:** agents know they are observed by others



Observation: BIC

- ❖ **BIC bottom line:**
 - ❖ practical behaviour is a means for communicating
 - ❖ no specialised signal needed (i.e. speech acts)
- ❖ **Tacit messages:** implicit communicative meaning conveyed by actions
 - ❖ “turn on lights while leaving home” -> “somebody is in” (to potential intruders)
 - ❖ “process X does action A” -> “actions based on A now enabled” (synchronisation)
 - ❖ taxonomy with examples in [Castelfranchi et. al. 2010]

Outline: 1st opportunity



Opportunities: self-organisation

- ❖ **Self-organising coordination**

- ❖ decentralised approach to coordination (no coordinator)
- ❖ well known examples: birds flocking, ants foraging, wolves surrounding prey, ...
- ❖ less known (?): *(bio)chemical coordination*

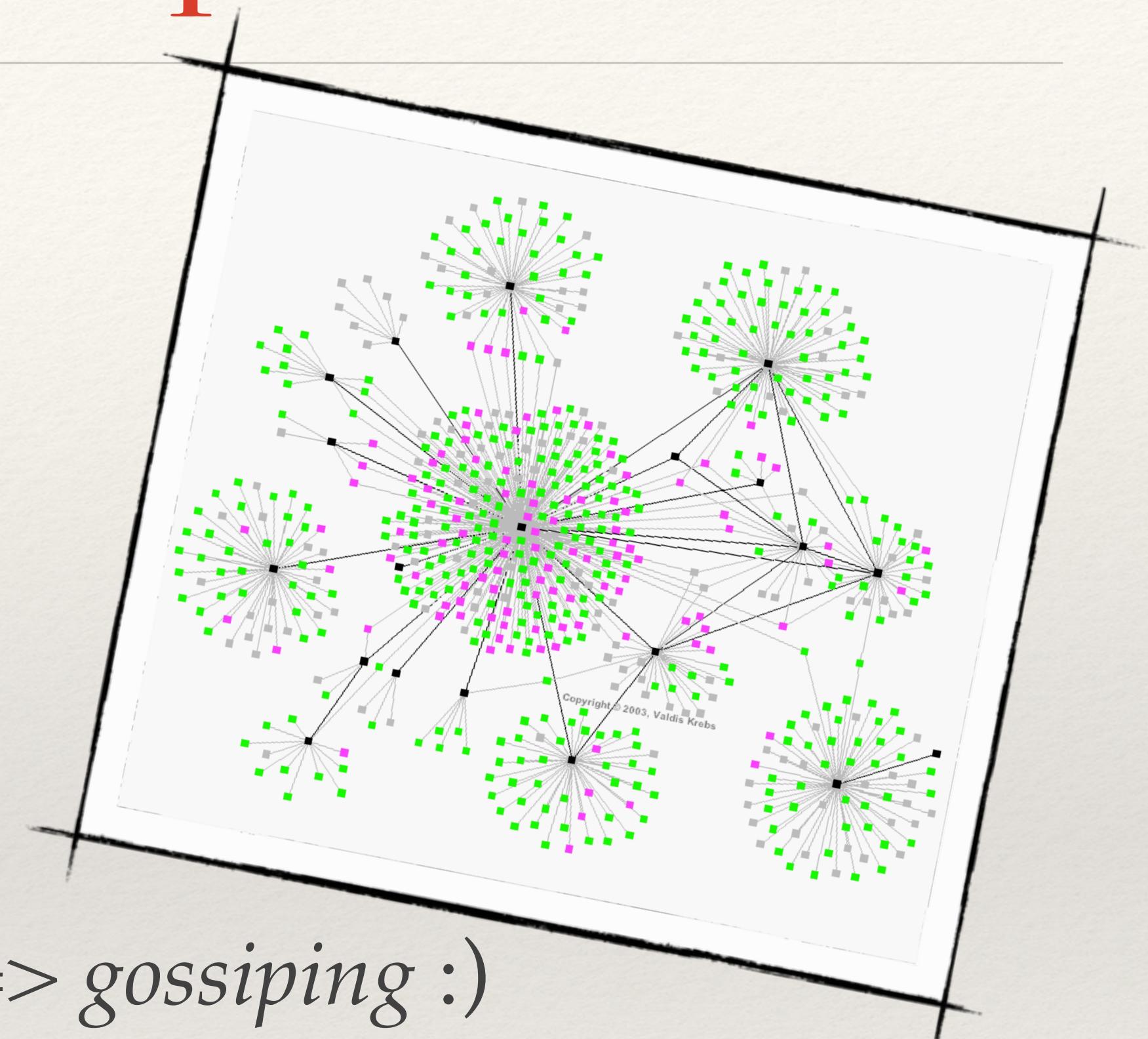
- ❖ Foundational elements:

- ❖ actions sensitive to context (**situatedness**)
- ❖ notion of **locality** (for interactions)
- ❖ (often) **probabilistic** decision-making (or stochastic = probability changes with time)



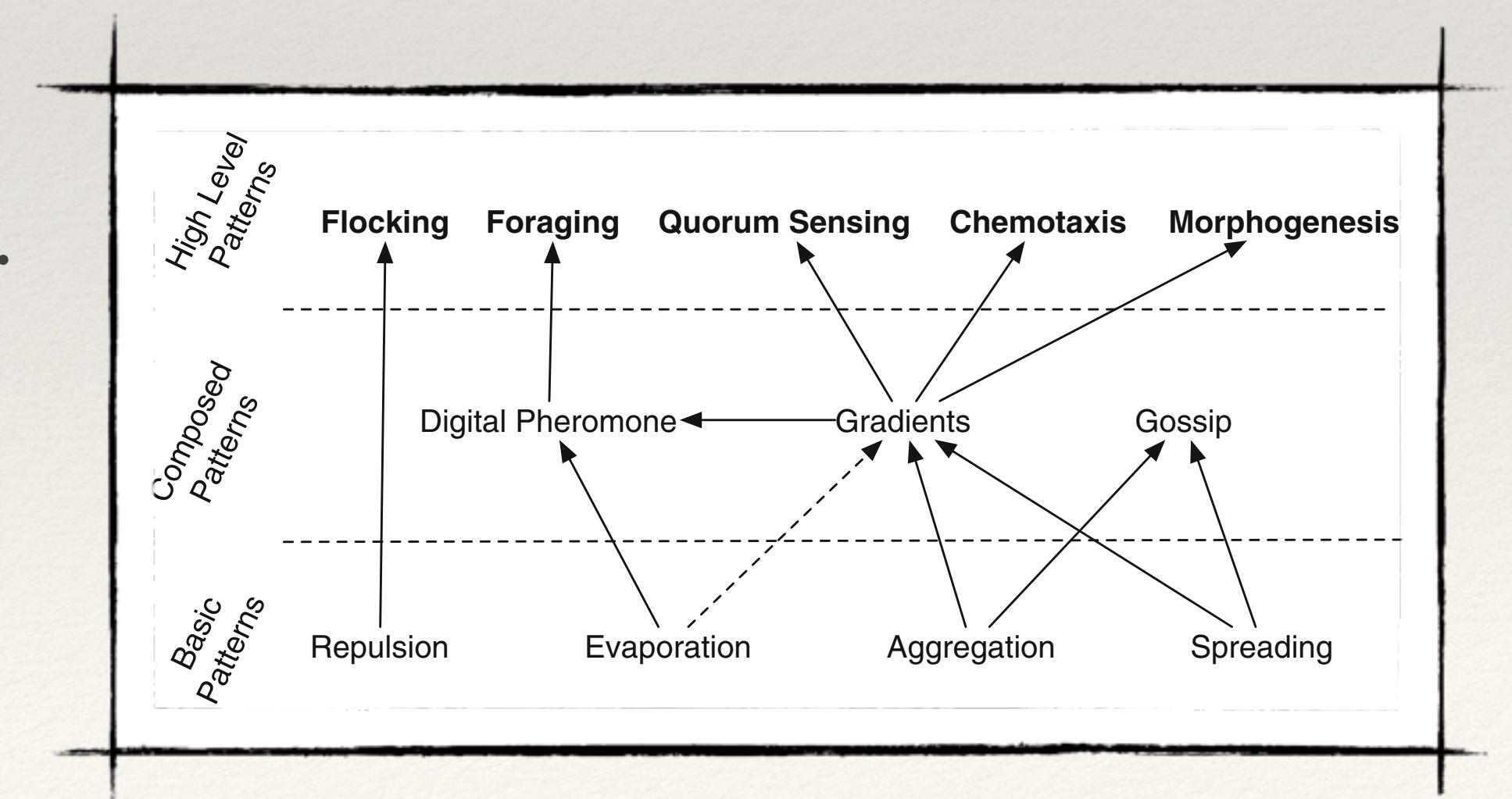
Self-organisation: example

- ❖ Main outcome: **adaptation** (by emergence)
 - ❖ if local context is C_0 then do action A_0 with $p_{00} = 1$
 - ❖ if local context is C_0 then do action A_1 with $p_{01} = 0.8$
 - ❖ if local context is C_1 then do action A_1 with $p_{11} = 0.2$
 - ❖ ...
- ❖ If C = “info (un)known” + A = “store / forward” => *gossiping* :)
 - ❖ **local** = “probabilistically forward or not info based on context”
 - ❖ **global** = broadcast resilient to failures and network (re-)configuration

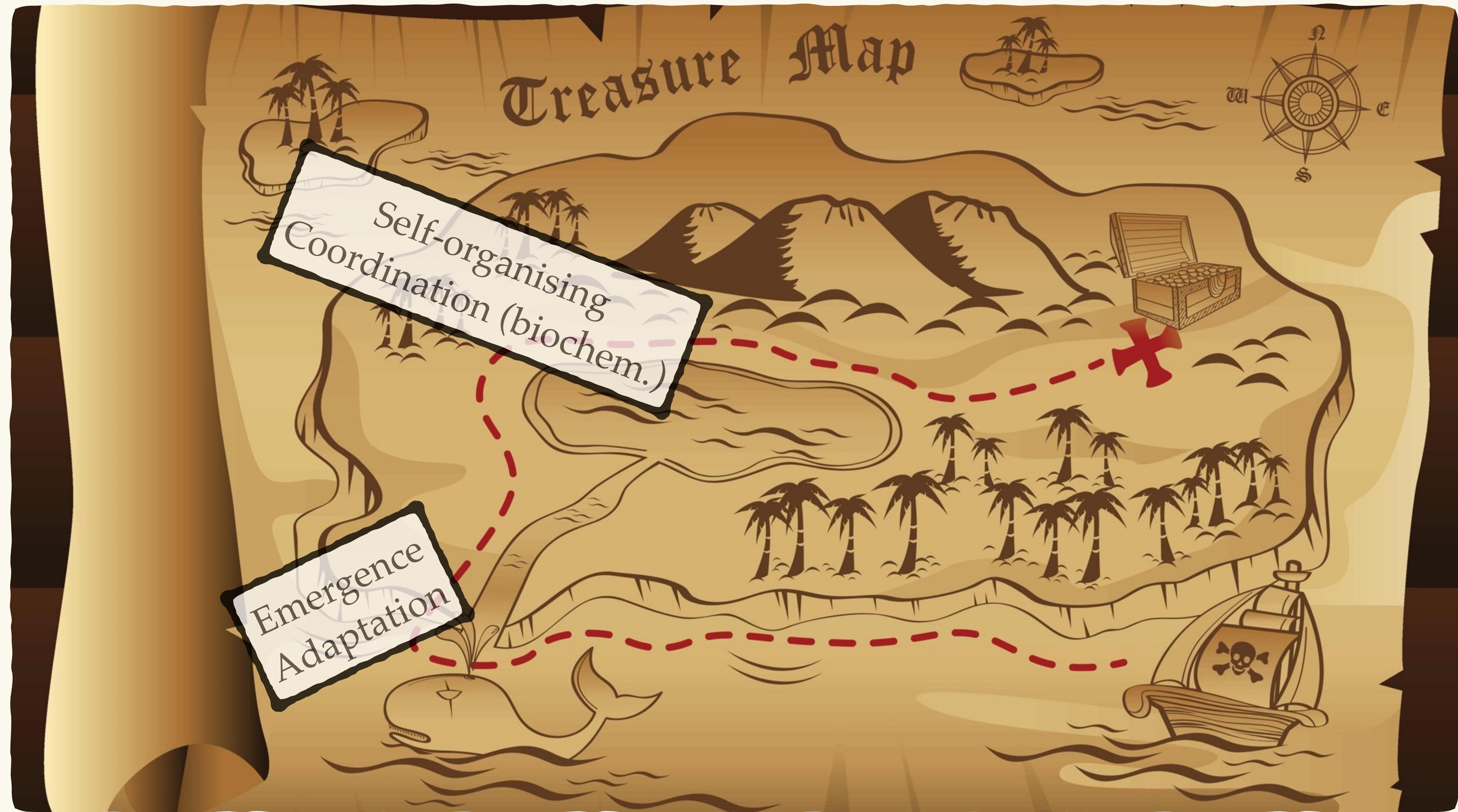


Self-organisation: biochemical coordination

- ❖ **(Bio)chemical coordination bottom line:**
 - ❖ chemical-like reactions as coordination rules
 - ❖ interplay of reactions running locally originates global patterns
- ❖ May implement many coordination “patterns” (like OO design patterns)
 - ❖ basic: aggregation, spreading, repulsion, ...
 - ❖ composite: digital phermones, gossiping, foraging, ...
 - ❖ catalogue with methodology in
[Fernandez-Marquez et. al. 2013]



Outline: 2nd opportunity



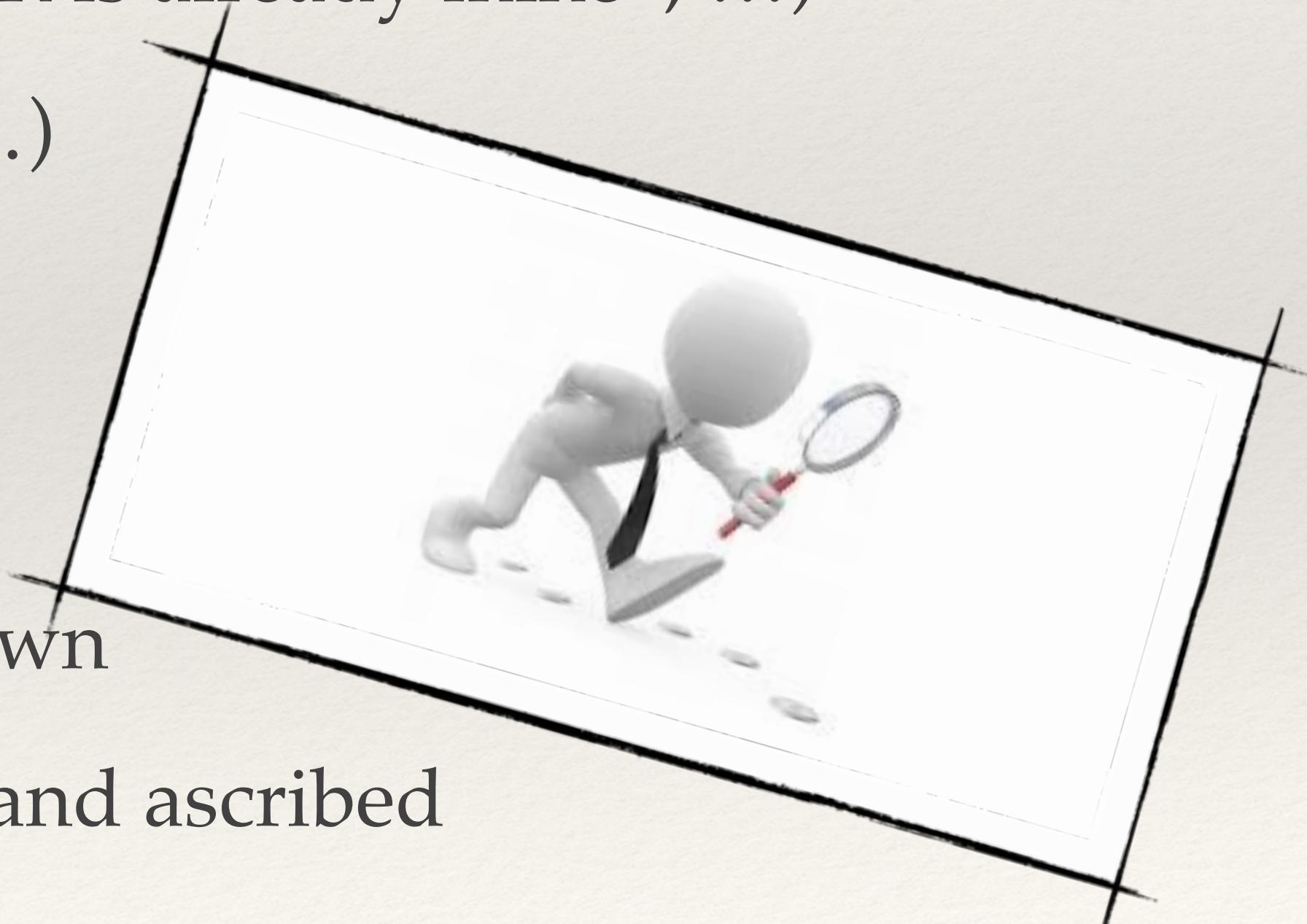
Opportunities: argumentation

- ❖ **Argumentation-based coordination**
 - ❖ well known example: *agreement technologies*
 - ❖ less known (?): *argumentation-based negotiation*
- ❖ Foundational elements:
 - ❖ **argumentation framework** (reasoning over arguments)
 - ❖ **rational agents** (i.e. stay on topic)
 - ❖ **arbiter** (i.e. decide winning argument)



Argumentation: example

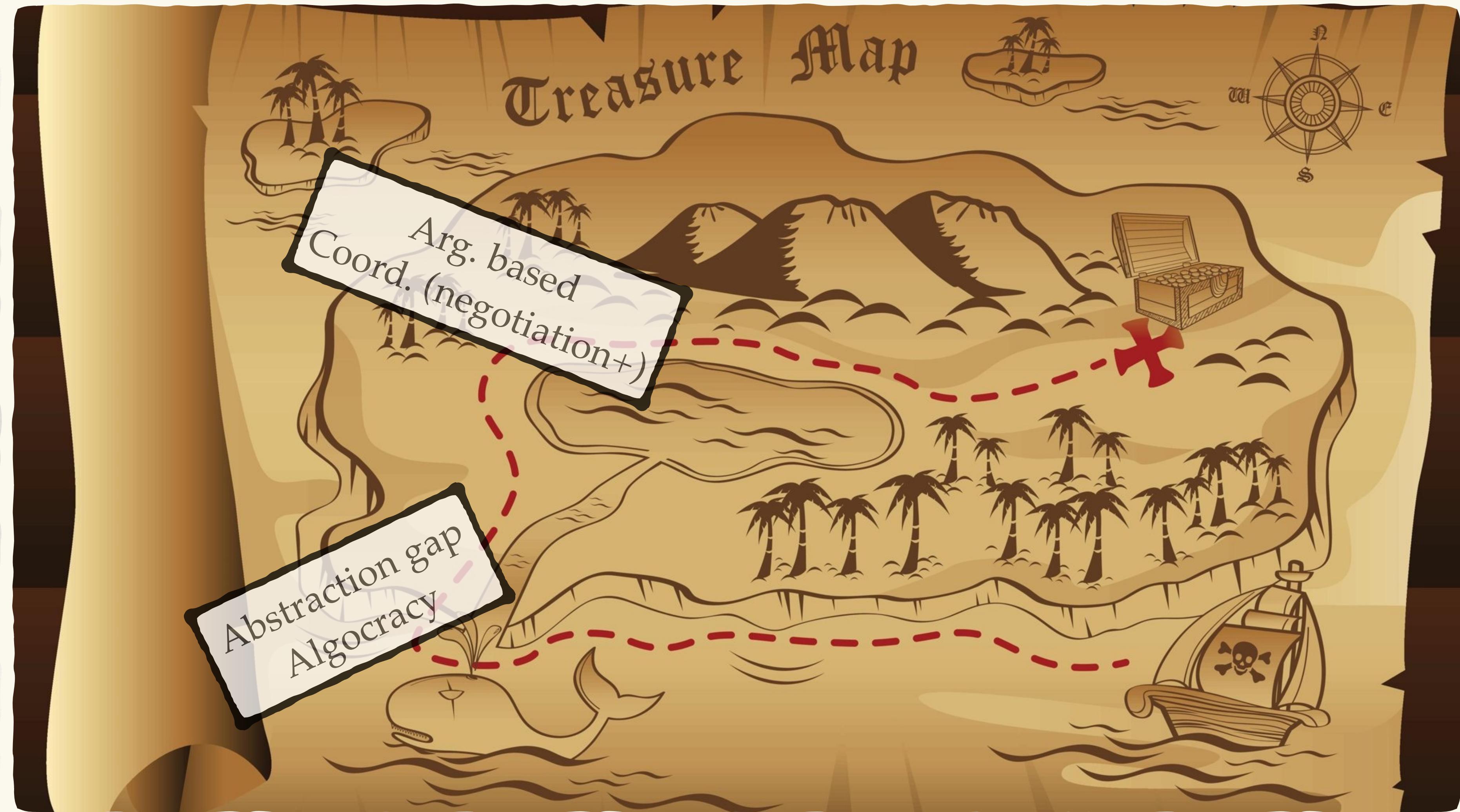
- ❖ Main outcome: **accountability**
 - ❖ agent X makes assertion A (“S is the state of the world”, “I want resource R”, ...)
 - ❖ agent Y challenges A (“State is S’ for sensor Z”, “Resource R is already mine”, ...)
 - ❖ agent X defends itself (“Z is faulty”, “Agent W is lying”, ...)
 - ❖ ...
- ❖ To win debate, agents have to *disclose* information
 - ❖ **transparency** = argumentation / negotiation rules are known
 - ❖ **accountability** = faults and malicious behaviours spotted and ascribed



Argumentation: coordination

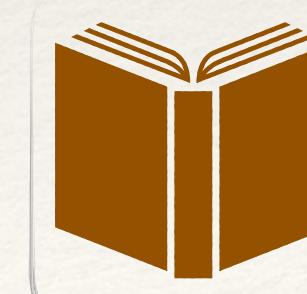
- ❖ **Argumentation-based negotiation bottom line:**
 - ❖ argumentation framework as coordination rules
 - ❖ arguments as complex info driving negotiation (i.e. strategy behind bid)
- ❖ *Not only negotiation!*
 - ❖ many different dialogue games with own goals, requirements, engagement rules, ...
 - ❖ agents engage in dialogues depending on goal (i.e. joint planning, info collection, ...)
 - ❖ reference categorisation in [Walton, Krabbe 1995]

Outline: 3rd opportunity



Approaches: Molecules of Knowledge

- ❖ Main idea:
 - ❖ exploit users' interactions to *continuously* and *spontaneously* (**self-)organise information**)
 - ❖ promote *aggregation* of related information and *diffusion* to interested prosumers
- ❖ Pillars:
 - ❖ **biochemical coordination** -> computational model
 - ❖ **behavioural implicit communication (BIC)** -> interaction model



Mariani, S. (2016)
“Coordination of Complex Sociotechnical Systems: Self-organisation of Knowledge in MoK”
Artificial Intelligence: Foundations, Theory, and Algorithms

MoK in one slide

- ❖ MoK system overview
 - ❖ network of **compartments** where **seeds** *continuously* and *spontaneously* inject **atoms**
 - ❖ atoms aggregate into **molecules**, diffuse to other compartments, gain/lose *relevance*, and so on
 - ❖ these processes are enacted by **reactions** executing within compartments and influenced by **enzymes** and **traces**
 - ❖ enzymes and traces are left within compartments by **catalysts** while performing their activities
- composite information
- information repository
- sources of information
- atomic information
- reification of actions
- actions' side effects
- coordination laws
- sw agents or human users

MoK: peculiarities

- ❖ Reactions leverage **decentralisation** and **situatedness** to promote self-organisation
 - ❖ **contextual** to information **local** to their compartment and can only affect neighbours
 - ❖ scheduled according to dynamic **rate expressions** inspired by natural chemical reactions
 - ❖ few “foundational” reactions detected through simulation
- ❖ Enzymes and traces exploit the BIC theory
 - ❖ make agents **aware** of what others are doing
 - ❖ environment **pro-actively** acts to improve coordination of agents’ activites

MoK: Information Management

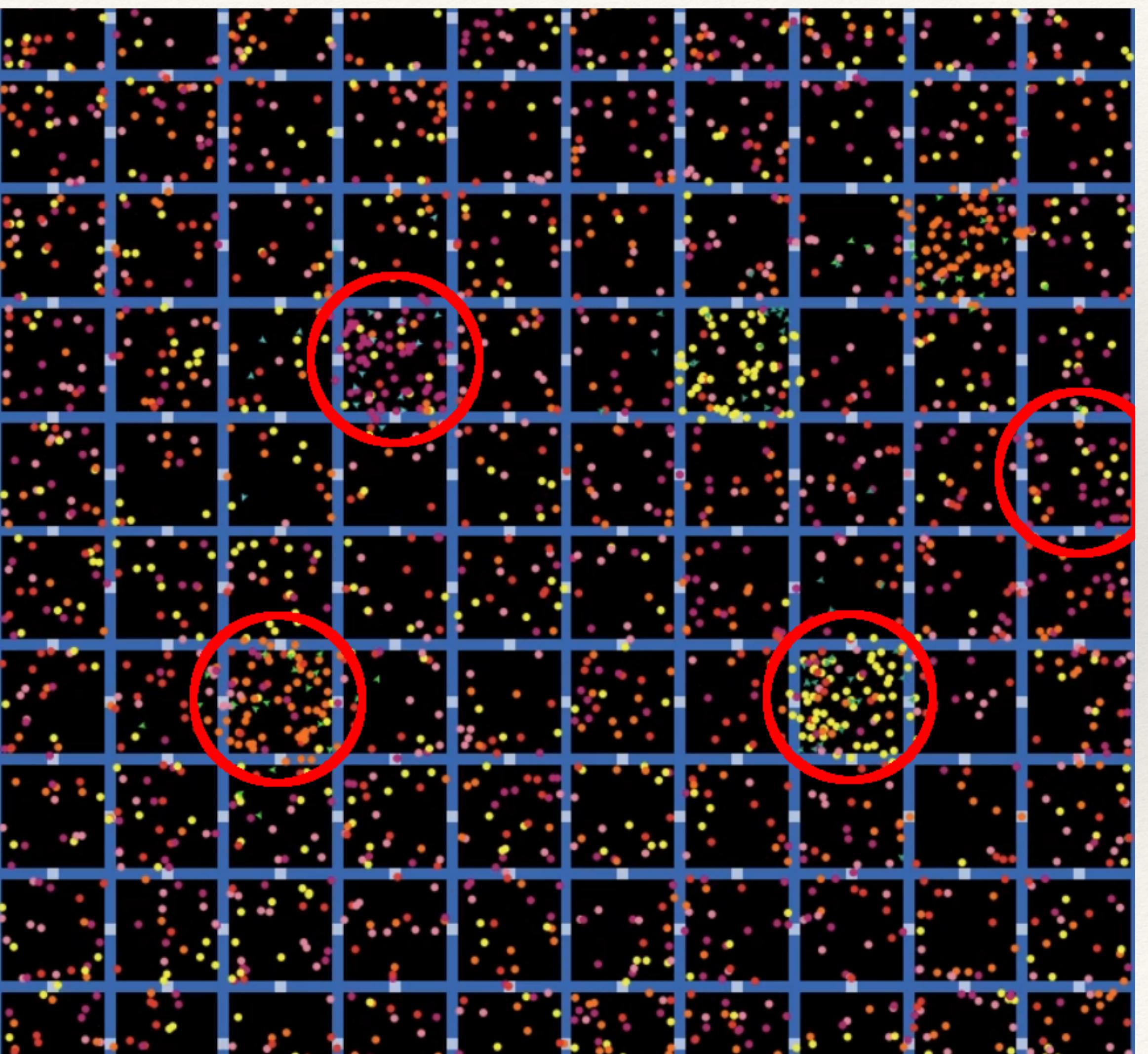
- ❖ Citizen journalism scenario
 - ❖ MoK-coordinated platform for retrieving, assembling, sharing news stories
 - ❖ while users carry out their activities, MoK processes self-organise information
- ❖ In particular:
 - ❖ (user action) whenever users mark relevant info...
 - ❖ ...MoK attracts similar one from neighbours (system re-action)



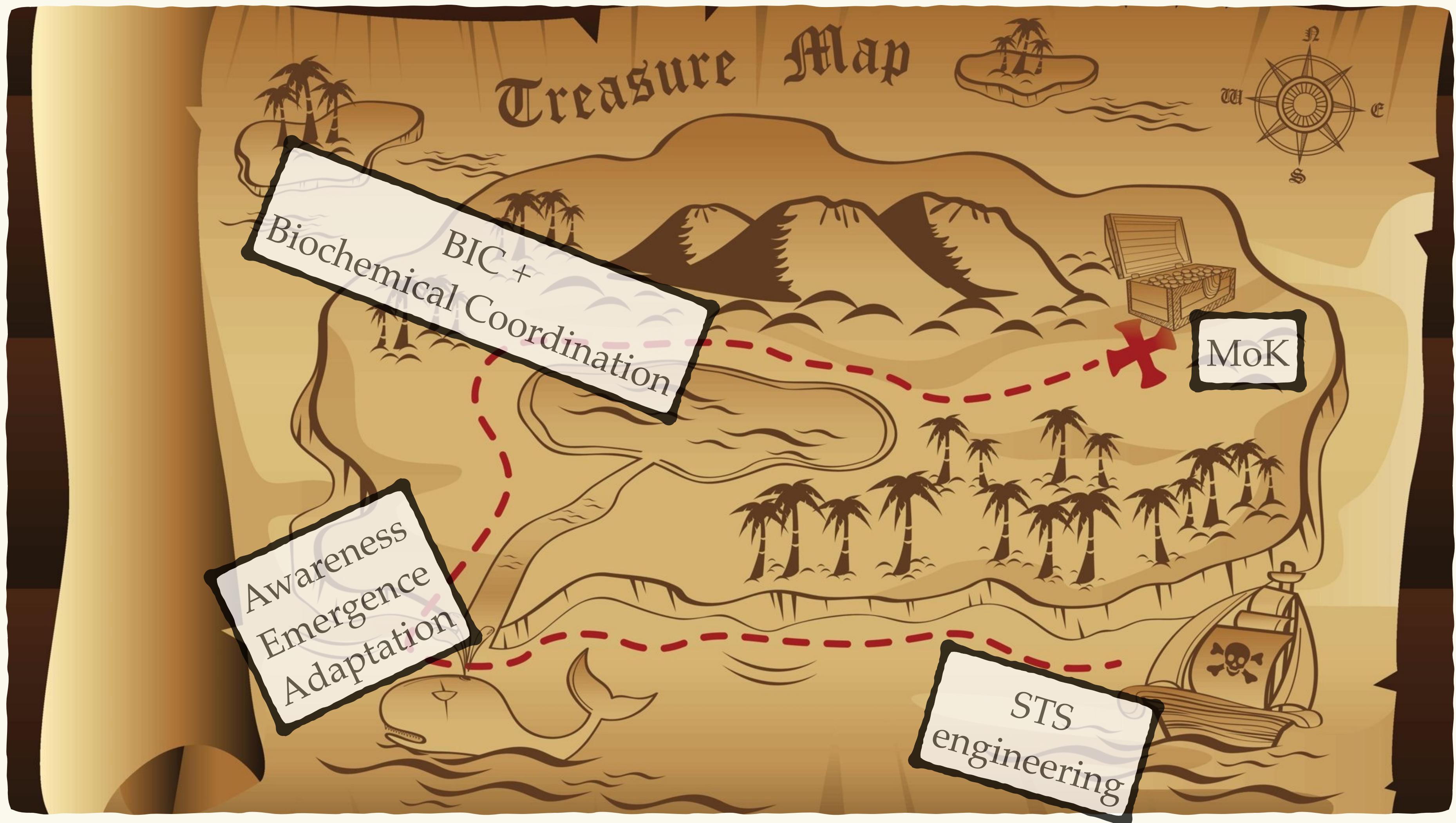
Mariani, S. and Omicini, A. (2015)
“Anticipatory Coordination in Socio-technical Knowledge-intensive
Environments: Behavioural Implicit Communication in MoK”
Advances in Artificial Intelligence, Lecture Notes in Computer Science

MoK: Information Management

- ❖ Squares are compartments
- ❖ Coloured dots are info
- ❖ Coloured flags / arrows are enzymes / traces
- ❖ From time to time clusters or similarly coloured info appear
- ❖ *Everything based on users' interactions!*



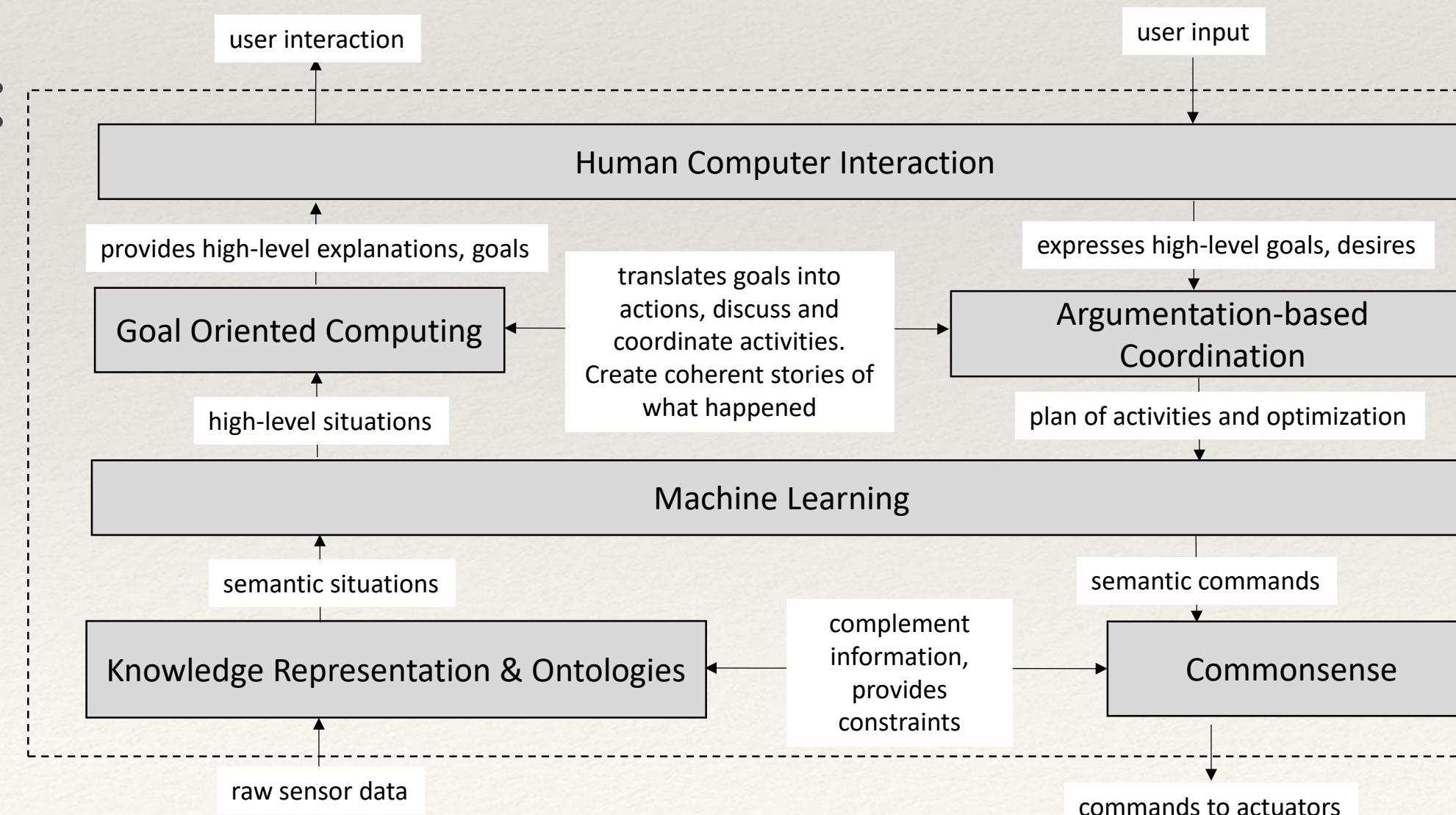
Outline: 1st approach



Approaches: Speaking Objects

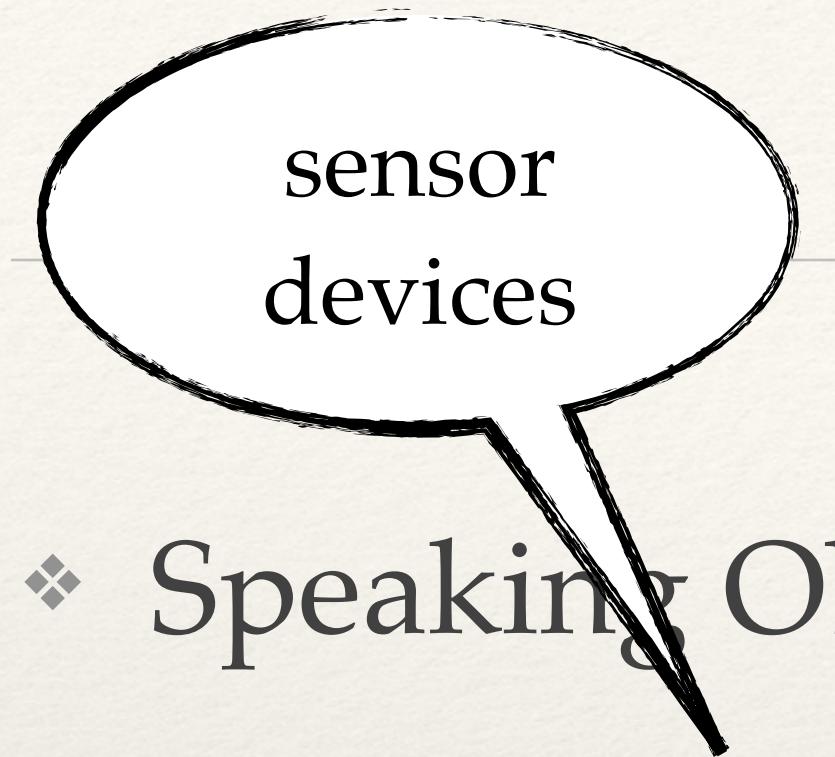
- ❖ Main idea:
 - ❖ sensor and actuator devices will be able to assert complex situations about the state of the world and to autonomously pursue goals ascribed to users or designed for the system
 - ❖ perceptions → assertions & actions → goals

❖ Pillars:

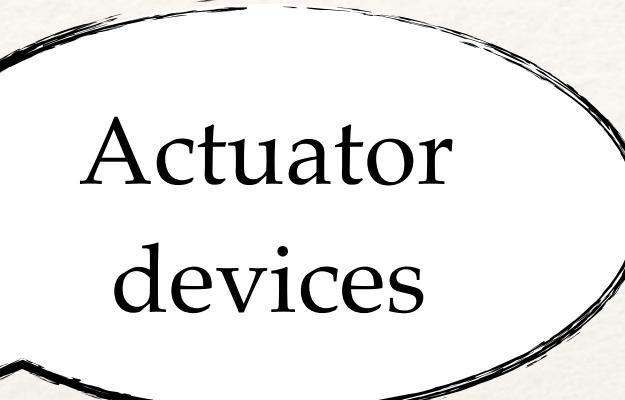


Lippi, M., Mamei, M., Mariani, S. And Zambonelli, F. (2017)
“Coordinating Distributed Speaking Objects”
International Conference on Distributed Computing Systems

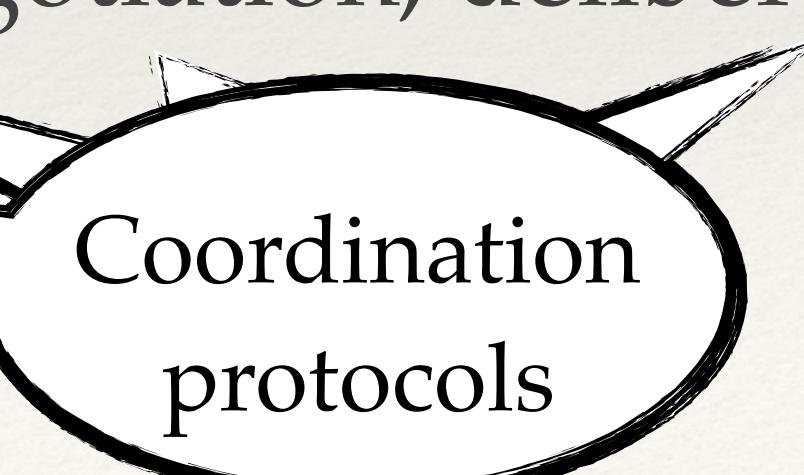
Speaking Objects in one slide



- ❖ Speaking Objects overview:



- ❖ speaking objects jointly collect information about the state of the world and assert them to whom it may concern
- ❖ hearing objects collectively plan what to do in response to the ever-changing situations perceived by speaking objects
- ❖ conversational coordination happens via argumentation between speaking and hearing objects
- ❖ information seeking, inquiry, discovery, persuasion, negotiation, deliberation dialogues are re-interpreted under the coordination perspective

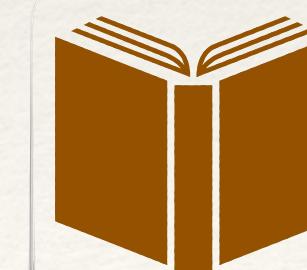


Speaking Objects: peculiarities

- ❖ Decentralised coordination by leveraging opportunities for negotiation
- ❖ Embraces “humans-in-the-loop” by enabling interaction in natural language
- ❖ Deals with *trust* and *algocracy* by making **explanations** and justifications of decision making available and amenable of inspection and **interpretation**
- ❖ Dialogue types and conversation moves as foundational mechanisms

Speaking Objects: Traffic Control

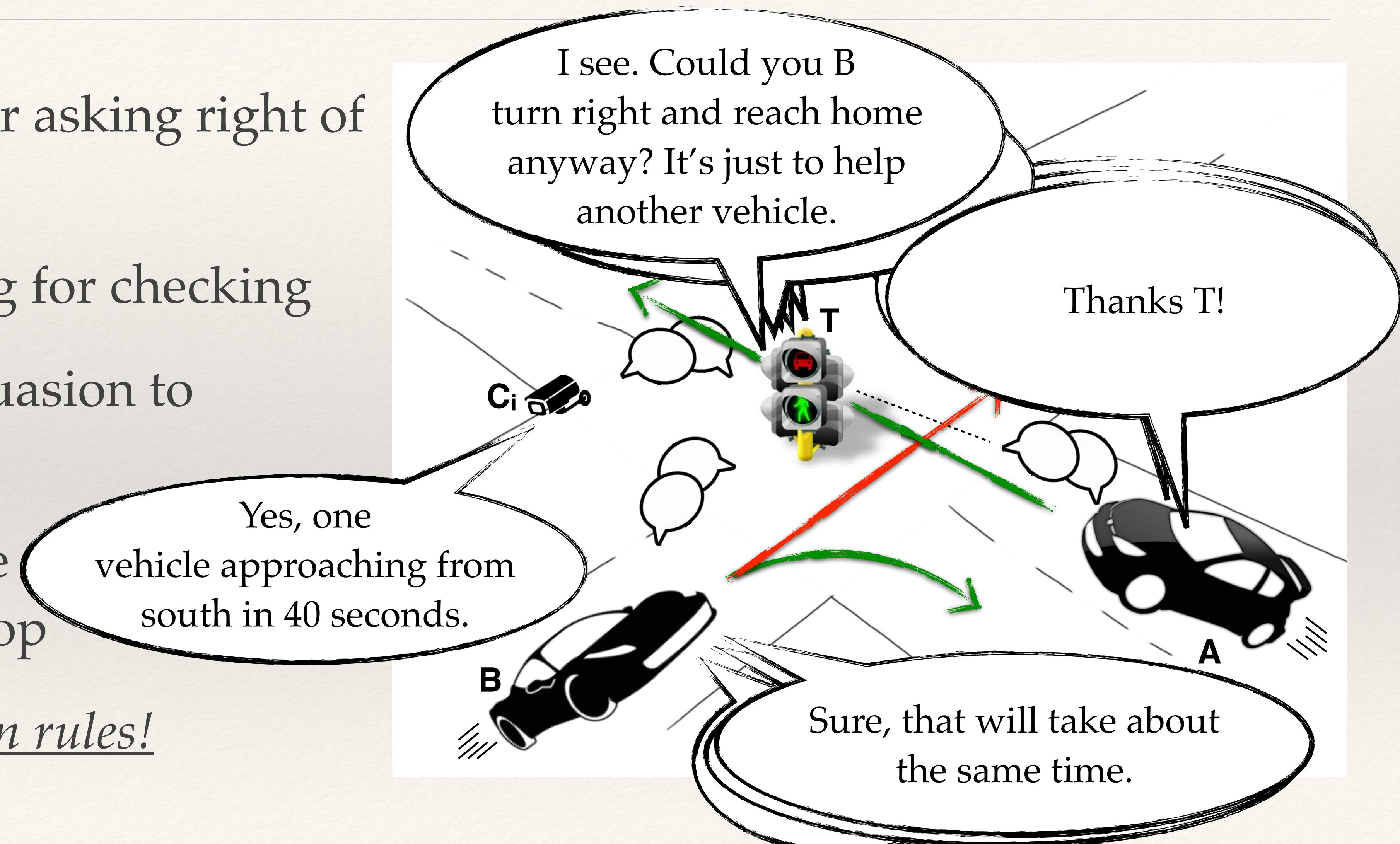
- ❖ Intersection management scenario
 - ❖ vehicles equipped with an array of speaking and hearing objects, as the intersection itself (i.e., cameras, traffic lights, ...)
 - ❖ approaching the intersection vehicles start arguing with the traffic light about who has the right of way
- ❖ In particular:
 - ❖ negotiation phase where vehicles try to persuade the traffic light to decide in their favour
 - ❖ dispute settled when the argumentation process finds a solution for which no vehicle has to stop



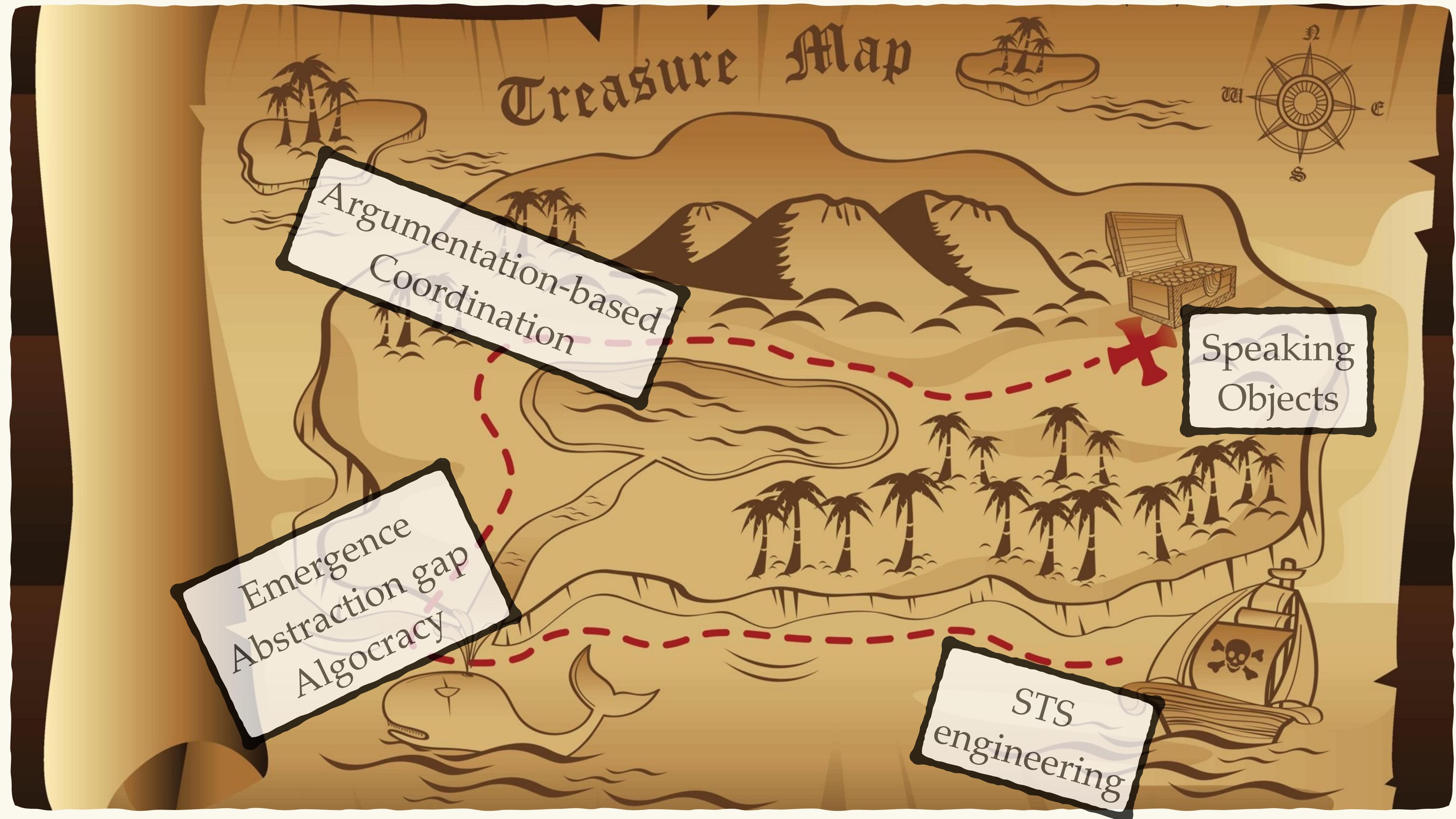
Lippi, M., Mamei, M., Mariani, S. And Zambonelli, F. (2017)
“An Argumentation-based Perspective over the Social IoT”
Journal of Internet of Things

Speaking Objects: Traffic Control

- ❖ Inquiry dialogue for asking right of way
- ❖ Information seeking for checking
- ❖ Negotiation + persuasion to converge
- ❖ Deliberation to give right of way and stop
- ❖ Shared argumentation rules!



Outline: 2nd approach



Conclusion: the bottom line

- ❖ Take aways
 - ❖ engineering STS is hard, harder if socio-technical gap disregarded
 - ❖ technical vs. socio-cognitive perspectives must be taken into account
- ❖ *So, no good news?*
 - ❖ we have ways to reconcile the above perspectives
 - ❖ MoK and Speaking Objects are examples stemming from personal experience

Conclusion: perspective

Integration as key

*as scientists and engineers,
we need to find a way to include socio-cognitive aspects in our technical solutions
since the very beginning of the design phase,
not as an orthogonal dimension to be added later on,
or dealt with in an ad-hoc way*

Integration: example

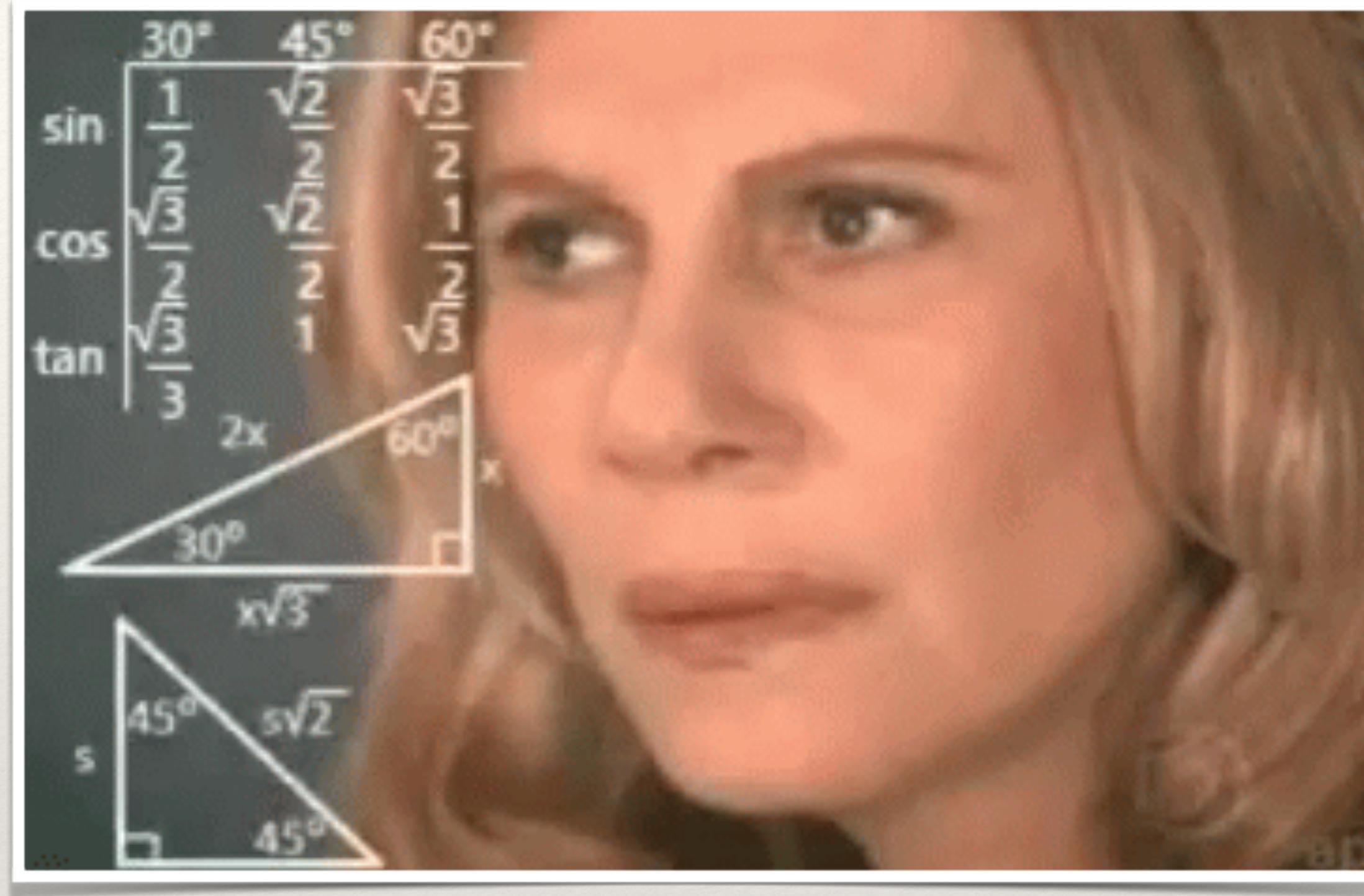
- ❖ MoK integrates chemical-inspired coordination (technical) with BIC (socio-cognitive)
- ❖ Speaking Objects integrate goal-orientation (technical) with argumentation-based coordination (socio-cognitive)
- ❖ They can even work together:
 - ❖ Smart City as a large-scale STS
 - ❖ MoK as the information handling layer
 - ❖ speaking and hearing objects scattered
 - ❖ information evolves according to MoK vision
 - ❖ speaking and hearing objects exploit it to argue



Conclusion: issues

- ❖ Despite efforts, there will always be issues
 - ❖ privacy and security clash with awareness
 - ❖ self-organisation clashes with predictability
 - ❖ decentralisation hinders accountability
 - ❖ ...
- ❖ Fine-tuning integration on application needs is of paramount importance

Thanks for your attention :)



Questions?

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References

- ❖ [Park et. al. 2012] Park, S. Y., Lee S. Y., Chen, Y.: “The effects of EMR deployment on doctors’ work practices: A qualitative study in the emergency department of a teaching hospital” *International Journal of Medical Informatics* (2012)
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- ❖ [Fernandez-Marquez et. al. 2013] Fernandez-Marquez, J.L., Di Marzo Serugendo, G., Montagna, S., Viroli, M., Arcos, J.L.: “Description and composition of bio-inspired design patterns: a complete overview” *Natural Computing* (2013)
- ❖ [Walton, Krabbe 1995] Walton, D., Krabbe, E. “Commitment in Dialogue: Basic concept of interpersonal reasoning” Albany NY: State University of New York Press (1995)

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