
Software Construction and User Interfaces (SE/ComS 319)

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INTRODUCTION TO SOFTWARE PROCESS & TEST-DRIVEN DEVELOPMENT

Outline

- Introduction to software process
 - Aspects of software engineering
 - Waterfall model, Incremental model, Evolutionary
 - Agile process
- XP process model – Test-driven development (TDD)
 - XP practices
 - Test-driven development (TDD)
 - XP mini project (Example)

INTRODUCTION TO SOFTWARE PROCESS

Brief history of software engineering

- The pioneering era
 - No Software Engineering: no way to estimate software development time
- Starting 1960s
 - The Software Crisis 1965-1985
 - Therac-25 (radiation treatments to cancer patients): 1985-1987
 - Morris worm 1988
- 1985 – 2000
 - No silver bullet: OO, design patterns, formal methods, process
- 2000 – present
 - Agile software development process, Model-driven design, tools, Program synthesis, ...

What are the aspects of software engineering?

- Software engineering is the **technological** and **organizational** discipline for the **systematic development** and **maintenance** of software systems that fulfill specified **functional** and **non-functional** attributes
- Organizational aspects
- Aspects of software production
 - Gathering requirements
 - Design
 - Development
 - Testing & debugging
 - Maintenance

Organizational aspects

- **Planning:** how, where, when is what to do by whom; what does it cost?
- **Staffing:** finding qualified personnel
- **Work organization:** rules for cooperation (processes, tasks, responsibilities, relations, obligation to report)
- **Leadership:** motivation and communication of goals
- **Supervision:** Check if work progresses according to plan, requirement are met?

Aspects of software engineering

- **Systematic**
 - It is not tried or advised (trial and error)
 - Methods and tools are used purposefully and according to the state-of-the-art
- **Development and maintenance** of software systems
 - For having a successful software, maintenance is required after the development (corrections, adjustments, extensions).

Other aspects of software engineering

- **Functional** requirements (attributes) specify the functions of the software
- **Non-functional** requirements (attributes) – aka quality requirements – specify how well the software performs its functions
 - Such as reliable, how fast, how user-friendly, how secure
 - But also internal qualities such as changeability, degree of documentation,...

Other aspects of software engineering

- A social contract to software engineering: produce software
 - sufficient quantity
 - of satisfactory quality
 - on schedule
 - at competitive costs and within the budget
- Not necessary: in vain, perfection, immediately

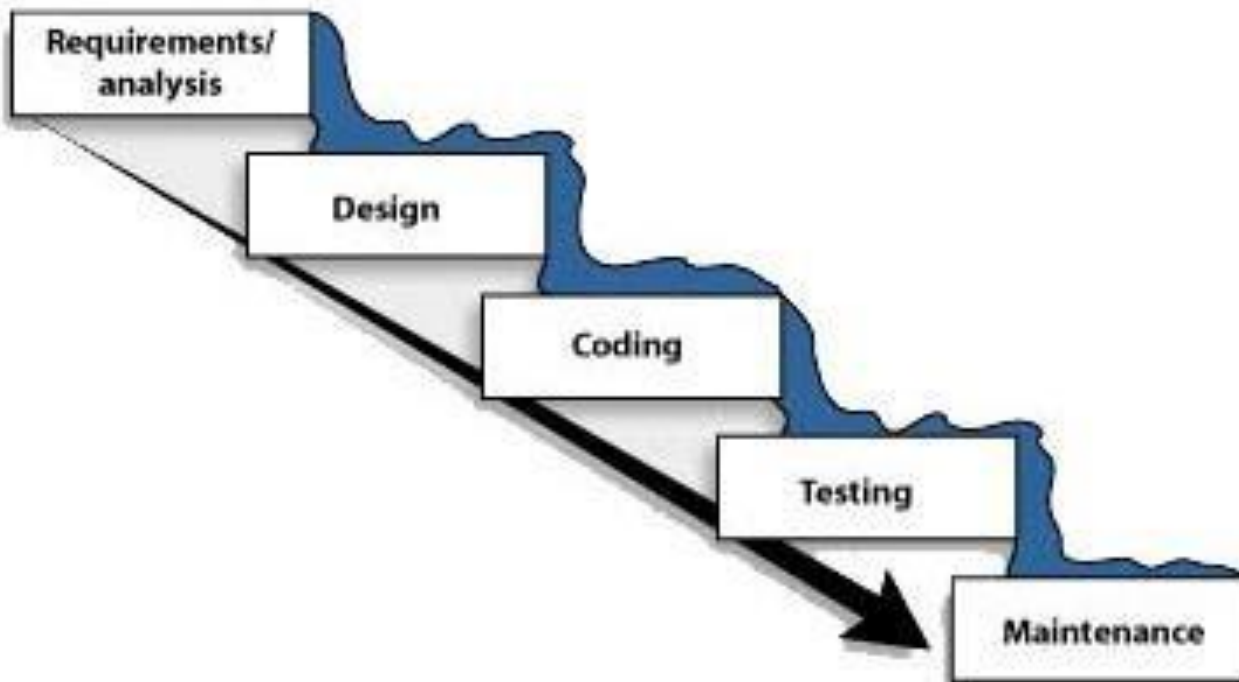
Software engineering process models

- A sequence of activities that lead to the production of a software product
- There are many processes proposed
 - Waterfall
 - Incremental
 - Evolutionary (Spiral), V-Model, ...
- Agile process model
 - Extreme programming (aka TDD)
 - Scrum

Waterfall process model

- A sequence of separated phases
 - Activities in separate process phases

The classic waterfall development model



Waterfall model – phase 1

- Requirement & analysis
 - Where do we obtain the requirement?
 - Interview with customer
 - Questionnaires
 - On-site observations
 - Should we modify or refine the requirements?
 - What should we consider?
- Output
 - Requirement documents
 - **Actors** and **use case diagrams**

Waterfall model – phase 2

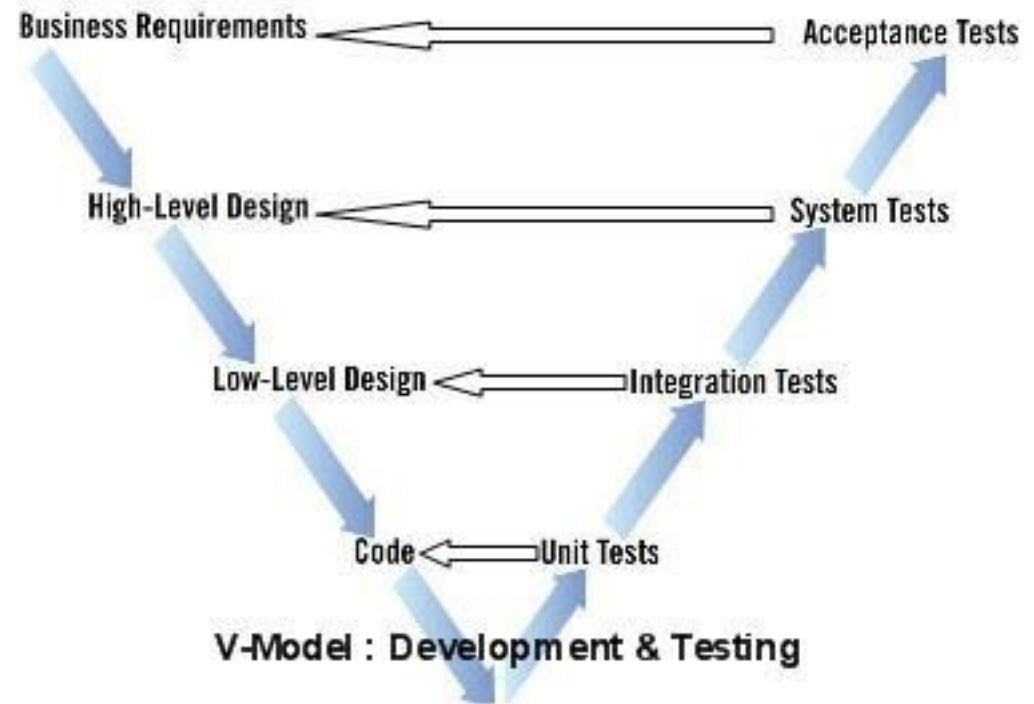
- Design
 - What need to be designed?
 - User interfaces (GUI)
 - Data structure (component design)
 - Module, API interface (architecture design/architectural styles)
- Output
 - Design document
 - **Class diagram**
 - Component diagrams
 - **GUIs**, etc.

Waterfall model – phase 3

- Implementation
 - Programming language, tools, frameworks/IDEs
 - Platforms, hardware, etc.
- Output
 - Source code

Waterfall model – phase 4

- Testing
 - **Unit (module) test**
 - Integration test
 - System test
 - Acceptance test
- Output
 - Test results
 - Source code



Waterfall model – phase 5

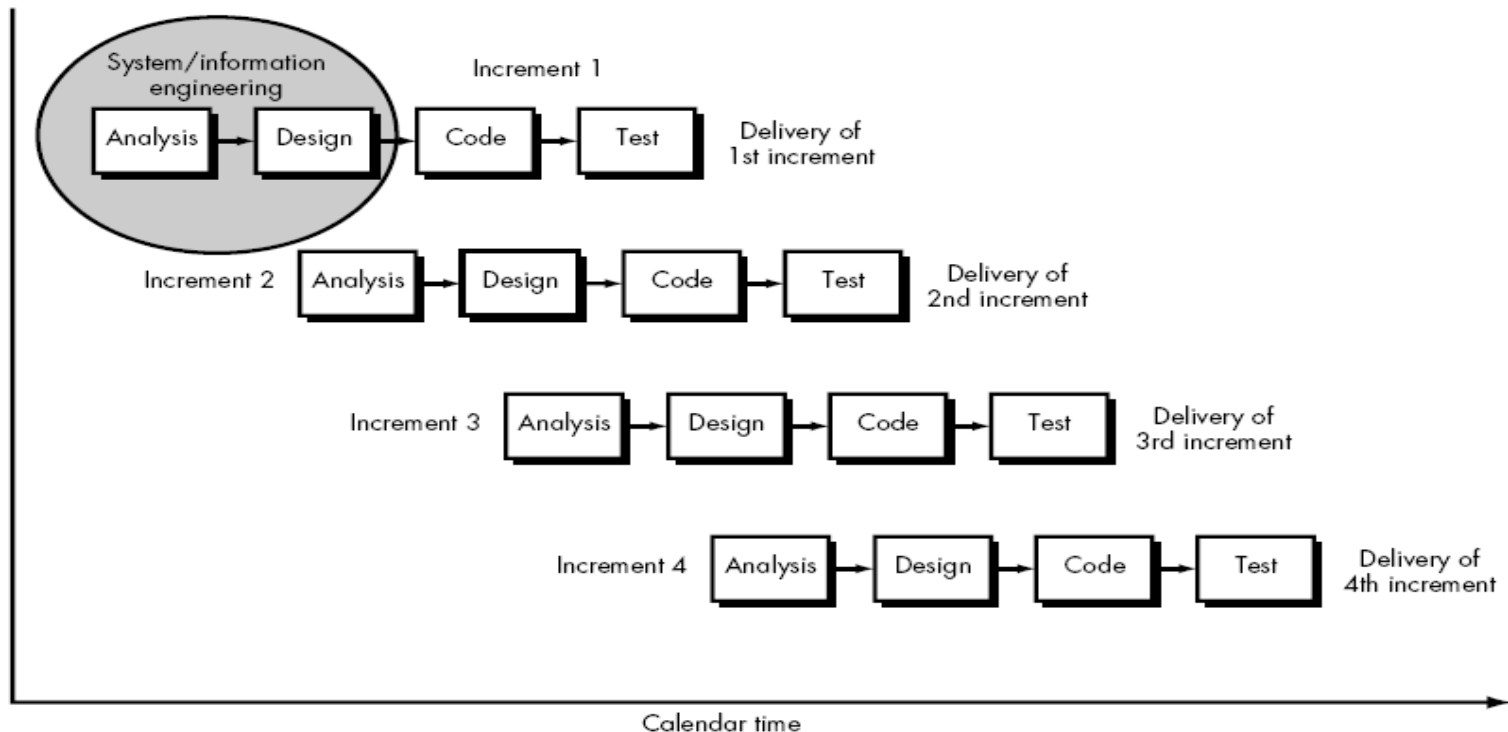
- Maintenance
 - New changes
 - New bugs, etc.
 - Regression tests
 - Verifies if the changed software still performs the same way
- Ratio of cost among phases
 - Maintenance can cost up to 2/3 of the total cost!

Problems with waterfall model

- Difficult to handle changes (not in model, high cost)
- Error fixing expensive
- Hard to estimate time
- Takes long time to deliver

Improving waterfall – Incremental model

- **Incremental process model:** “multi-waterfall” cycle
- Building different prototypes of different features, then merging them all into one over-arching design concept



Incremental model

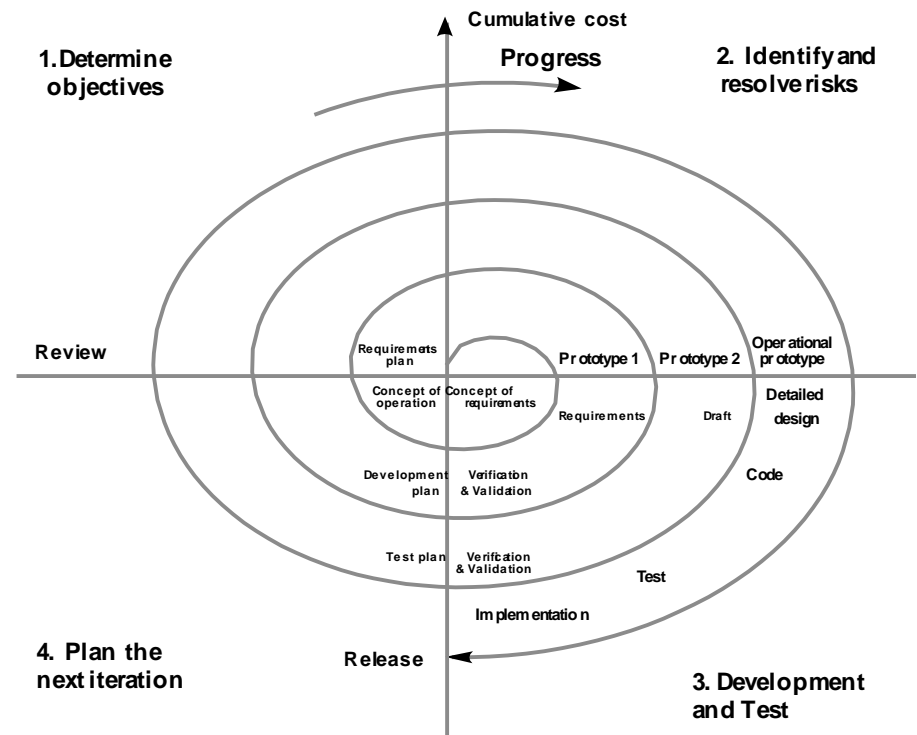
- Produce core products first: initially the software is released with the **basic requirement**
- Further refinements are produced in follow-up releases
- Deliver faster
- More flexible – less costly to change scope and requirements
- Higher cost than waterfall – needs a clear and complete definition of the whole system before it can be broken down and built incrementally
- Example:
 - Text editor: in the first increment the basic text edit e.g. notepad is delivered. Then in the second increment the auto spell check and the grammar feature is delivered

Handling changes better – Evolutionary process

- Requirements that are **well understood and defined** are used to build an initial functional prototype
- Gradually, more and more requirements come into focus and they are built around the original prototype
 - Planning
 - Risk analysis (design)
 - Engineering
 - Evaluation

Evolutionary process

- Spiral model
- Handle changes better
- High amount of risk analysis
- Good for large and mission-critical projects



AGILE PROCESS

Agile process

- Why Agile?
- Example
 - Airplane's control system needs 10 years to develop
 - Too much document
 - Too late code delivery
 - Not easy to deal with changes
 - Too much bureaucracy
 - Hard to finalize design without implementation
 - Hard to estimate time before design & imp.
 - Hard to finish planning (prioritize) without estimating time
- We need planning, planning, planning! ➔ planning game

Agile process

- Introduced in 2001
- The Agile manifesto
 - <http://agilemanifesto.org/>
- Better ways of developing software
- Core values
 - **Individuals and interactions** over processes and tools
 - **Working software** over comprehensive documentation
 - **Customer collaboration** over contract negotiation
 - **Responding to change** over following a plan
- Culture of the whole team with shared responsibility and accountability
- Agile process model: XP (eXtreme Programming) aka TDD

XP process model (aka TDD)

- Intended to improve software quality and responsiveness to changing customer requirements
- **Each release** (iteration, weekly cycle) is **2 weeks** (aka **Sprint**)
- For each release:
 - Review & planning
 - Design
 - Implementation (**Test Driven Development – TDD**)
 - Following 12 key XP practices
 - Detailed design activity with multiple tight feedback loops
 - Effective implementation through testing and refactoring (continuously)

12 key practices of XP process

- Planning game
- **Small releases**
- Metaphor
- **Simple design**
- **Testing (customer tests & Test Driven Development – TDD)**
- Refactoring
- Pair programming
- Collective code ownership
- Continuous integration
- 40 hour week
- On-site customer
- Coding standards

We focus more on XP
development practices!
No management
practices!

How to end an iteration? – Small releases

- Team releases running, tested software by the end of every iteration
- Releases are small and functional
- The customer can evaluate or release to end users and provide feedback
- **Important:** The software is visible and given to the customer at the end of every iteration

Simple design (1)

- Principle – KIS (keep it simple)
 - Build software to a simple design: Through programmer testing and design improvement, keep the software simple and the design suited to current functionality
 - Not a one-time thing nor an up-front thing
 - The requirements will change tomorrow, so only do what's needed to meet today's requirements
- Teams design and revise design through refactoring in the course of the project

Simple design (2)

- Output
 - CRC Card (Class-Responsibility-Collaboration)
 - Considers class structure and its behavior together
 - CRC is a collection of standard index cards used for design sessions
 - It is divided into three sections:
 - class name, responsibilities and collaborators
- UML diagrams

Example:
Student
CRC card

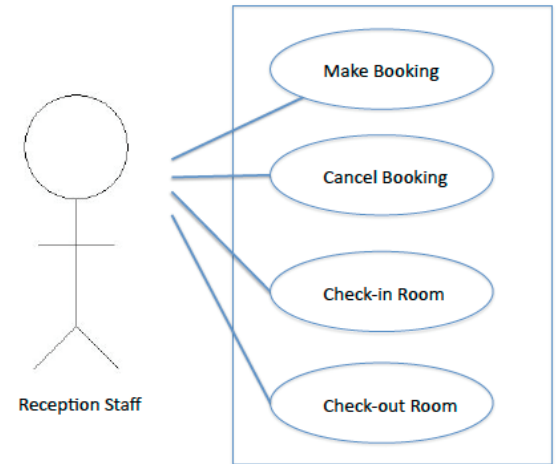
Class Name	
Responsibilities	Collaborators

Student	
Student number Name Address Phone number Enroll in a seminar Drop a seminar Request transcripts	Seminar

Simple design (3)

- Output
 - CRC
 - **UML diagrams:** Divides structural and behavioral modelling from each other

Example:
Use Case
diagram –
Reception
Scenario



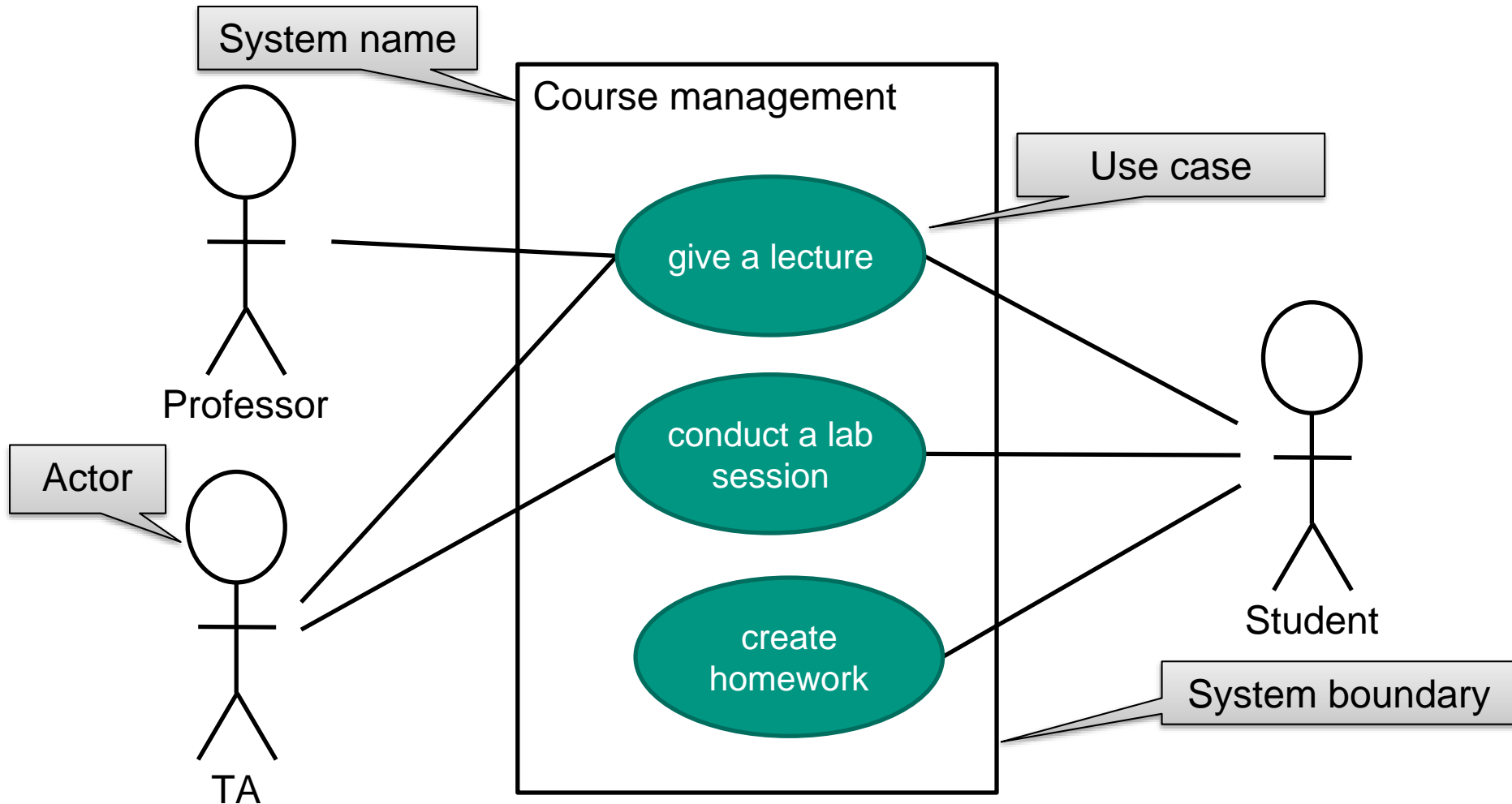
We focus only on
UML diagrams!

- We can model using both UML use-case/class/component diagrams and CRC
 - Go to CRC and go on to UML diagrams
 - Such translations will surely filter much of your misunderstandings and errors.

Use case diagrams (UML) for system modeling

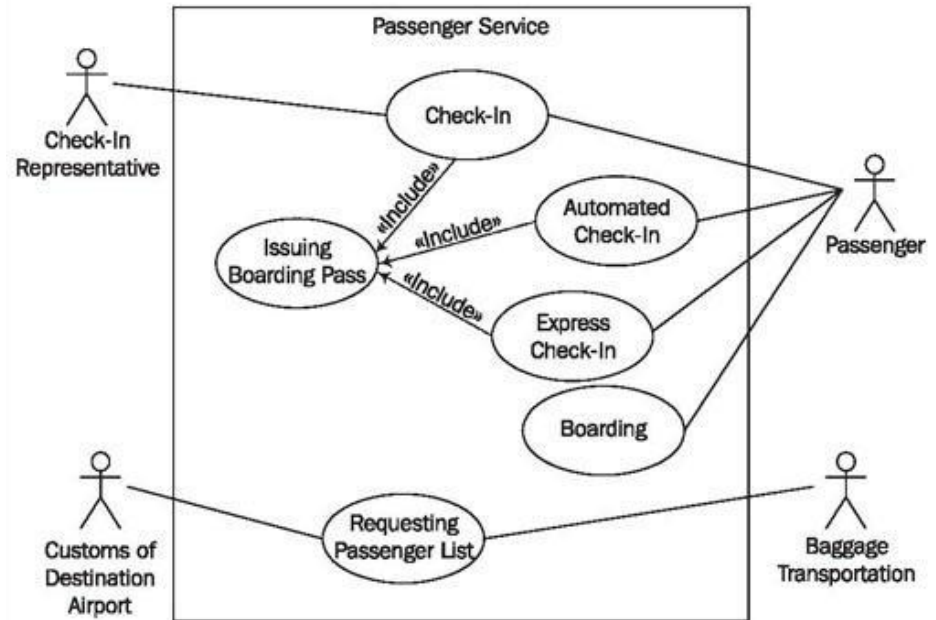
- Use case diagrams are used during the requirement engineering to represent the **externally visible behavior** of the system.
- An **actor** specifies a **role of a user or other system** that interacts with the system we are analyzing.
- A **use case** represents a **class of functions** offered by the system.
- A **use case model** is the set of all use cases that describe the **entire functionality** of the system.
- A use case diagram includes
 - Actors, use cases, associations, system boundary

Use case diagram – Example: Course management



Use case diagram – Example: Airport Passenger Service

- Airport Checking Scenario [Robertson, s., Mastering the Requirements Process]
- **Include** relationship represents functionality that is used by more than one use case



Use case text – Describing use case in text format

- Use case name
- Main **scenario**
 - **Steps**
- Extensions
 - Extension condition; steps
- Specify **what** to do, **not how** to do
- Do not specify user interface
- Optional: priority, trigger, pre-condition, post-condition (guarantees), sub-use case

Use case text – Example

- **Name:**
 - Create homework
- **Participating actor:**
 - College student
- **Input condition:**
 - Student receives exercise sheet
 - Student is healthy
- **Output condition:**
 - Student makes solution
- **Flow of events:**
 - Student brings current exercise sheet
 - Student reads through the tasks
 - Student solves the task and enters it into the computer
 - Student prints the solution
 - Student submit the solution
- **Special requirements:**
 - No

Activity diagrams

- An activity – multiple actions
 - Can be used **to describe a use case**
 - Can represent parallel relationship
- An activity diagram describes a procedure
 - Operational or business processes
 - Technical processes of workflows and use cases
 - Concrete algorithmic processes in programs
- Activity diagrams consist of
 - Action, object nodes and control nodes, as well
 - Object flows and control flows.

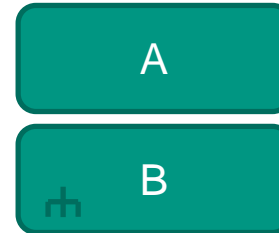
Activity diagram – Main components

- Main components
 - Start
 - Actions
 - Fork/Join
 - Decision/Merge
 - Flow
 - Final

Activity diagram symbols and elements (1)

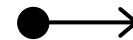
- Actions

- Elementary action
- Nested action



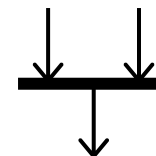
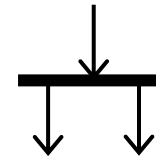
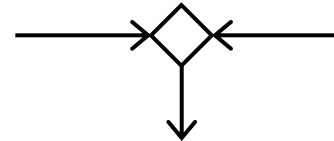
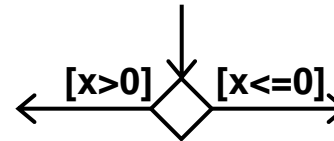
- Nodes

- Starting node
 - Starting point of a process
- End nodes
 - Ends all actions and control flows
- Flow final
 - Ends a single object flow and control flow



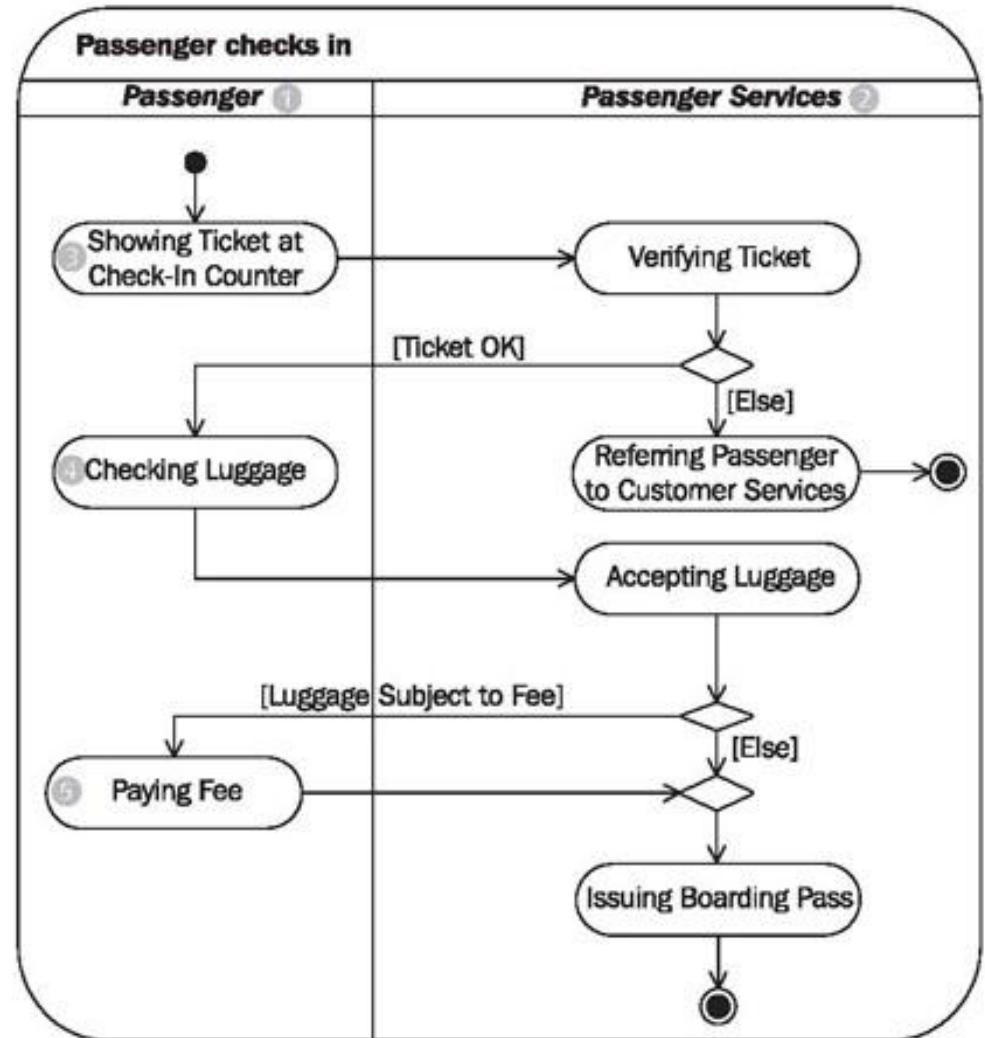
Activity diagram symbols and elements (2)

- Decision
 - Conditional branching
- Merging
 - "or" connecting
- Forking
 - Dividing a control flow
- Synchronization
 - "and" joining



Activity diagram – Example: Airport Passenger Service

- Airport Checking Scenario [Robertson, s., Mastering the Requirements Process]
- Example with partitions:

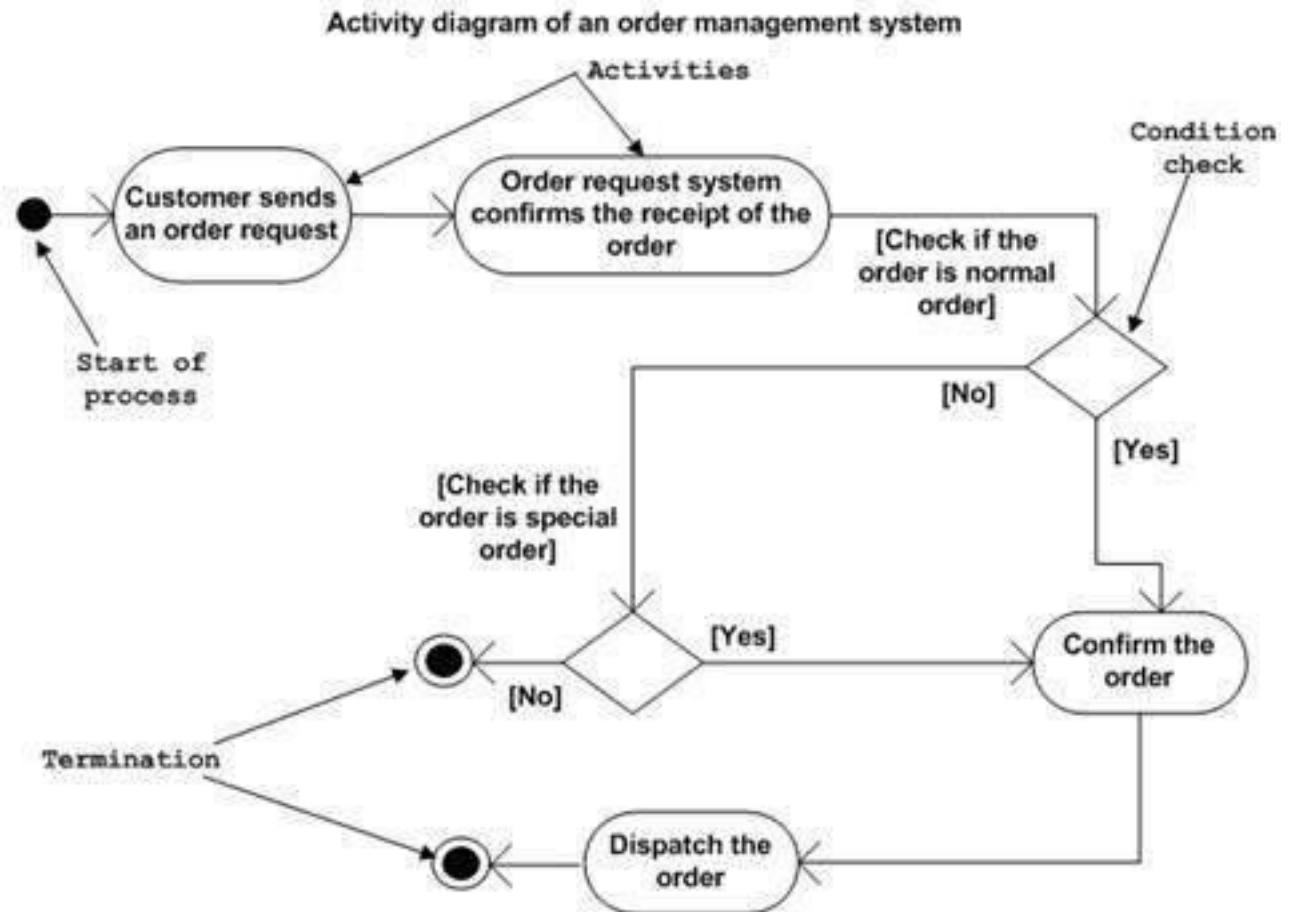


Activity diagram – Example: Order management

- An activity diagram for order processing

Source:

<https://www.tutorialspoint.com/uml/>

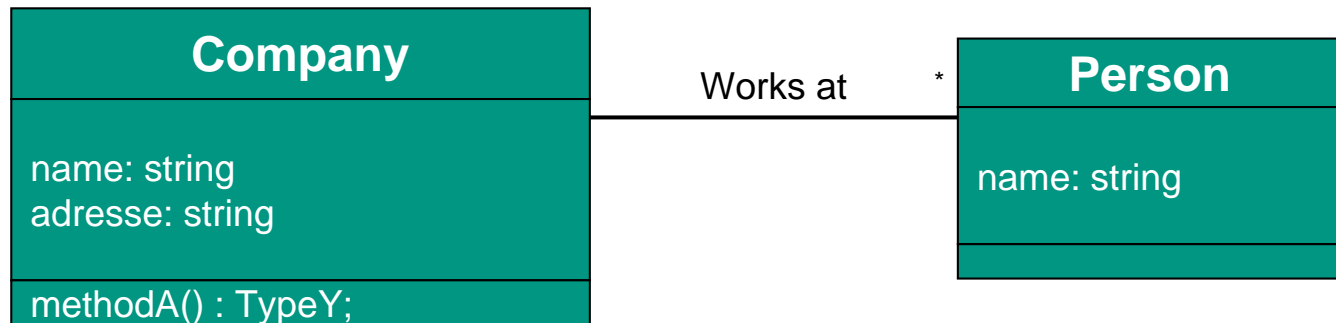


Class diagram (UML) – Designing your system

- Describes the types of objects in the system
- Describes the **static relationships** among them
- Basic components of class diagrams
 - Class name
 - Class properties
 - Attributes
 - Associations (could be bi-directional)
 - Class operations
 - Visibility name (parameter list): return-type {property-string}

Class diagram (UML) – Example

- Describes the types of objects in the system
- Describes the static relationships among them



An important development
practice of XP!!

TEST-DRIVEN DEVELOPMENT (TDD)

Implementation – Test-driven development (TDD)

- **TDD (test-driven development)**
 - Unit tests
 - Test suite
 - Regression testing & continuous integration
- Teams practice TDD by working in short cycles of **adding a test, and then making it work**
- Easy to produce code with 100 percent test coverage
- Each time a pair releases code to the repository, every test must run correctly

How to apply TDD in XP?

Planning
Game

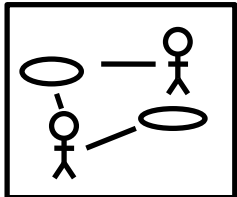
Analysis

Simple
Design

Testing
(TDD)

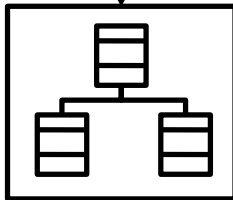
Implementation
(Pair
Programming)

Acceptance
&
Deployment



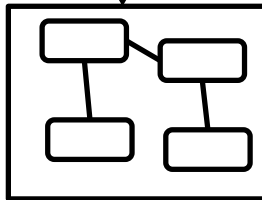
Use cases

Expressed by



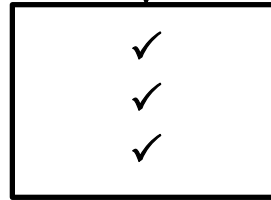
Application
domain objects

Structured by



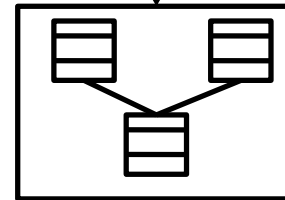
Sub-systems

Tested by



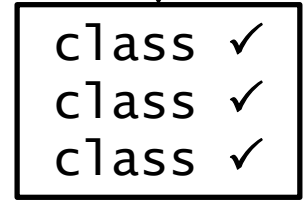
Test cases

Realized by



Solution
domain objects

Implemented by



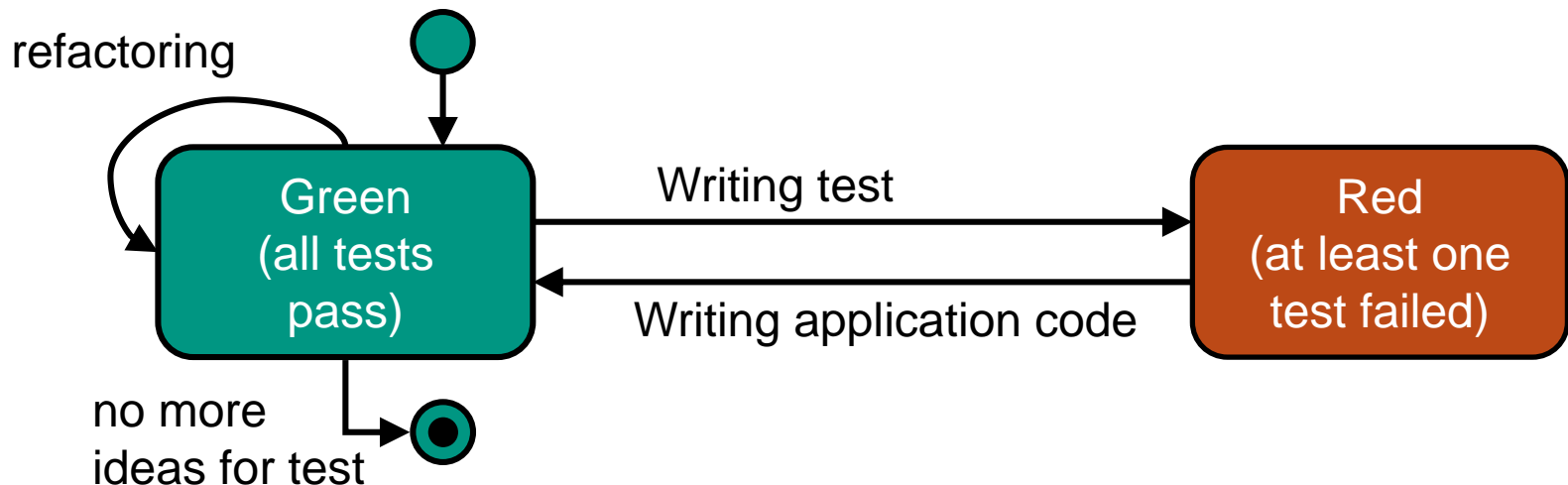
Source code &
Acceptance tests

Test-driven development (TDD)

- Test / Code / Refactor Cycle: Motivate any behavioral change to the code through an automated test.
- Refactoring and simple design: Always put the code in the simple form.
- Continuous integration: Integrate the code as often as necessary.
- Pair Programming: Defeat the inner temptation.

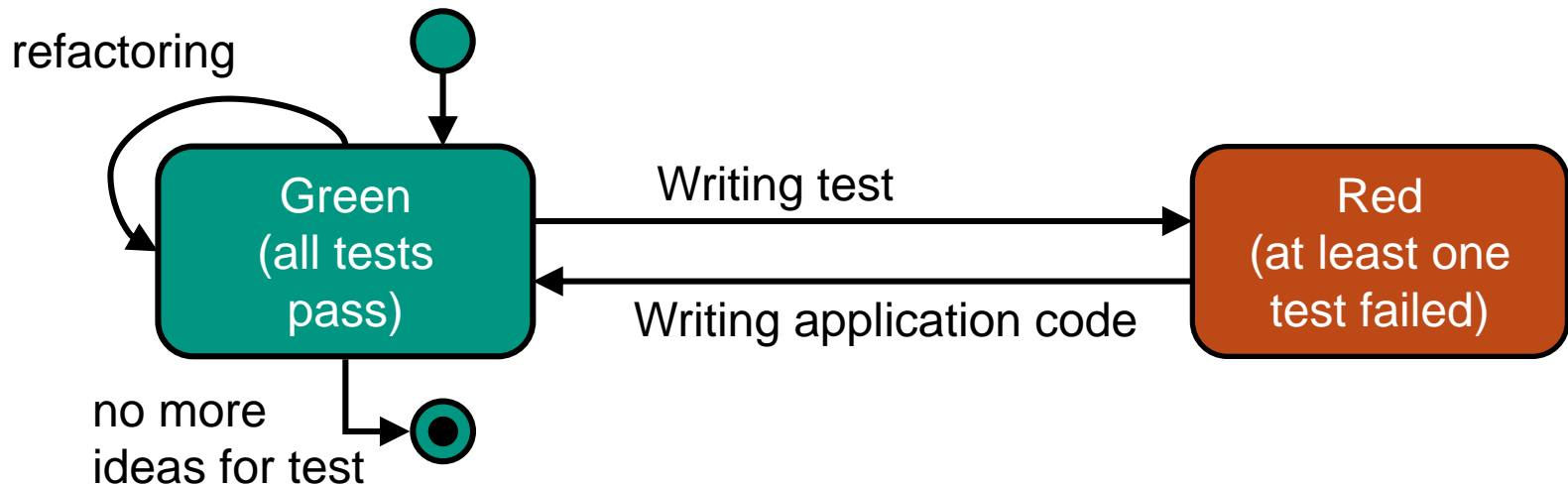
TDD Cycle

- State diagram idealized
- Test code before application code
- Small steps
- Incremental design



TDD Cycle – Test/Code/Refactor Cycle

- Green → Red: Write a test that fails. If necessary, just write enough code that the test can be compiled.
- Red → Green: Just write enough code for all tests to run successfully.
- Green → Green: Eliminate duplication and other unnecessary code.
- Make it fail – make it work – make it better.



Test-driven development (TDD)

1. Write a failing test to prove code or functionality is missing from the end product.
2. Make the test pass by writing production code that meets the expectations of your test. The production code should be kept as simple as possible
3. Refactor your code.

Test-driven development (TDD)

- Refactoring means changing a piece of code without changing its functionality
 - Renaming, splitting large methods into smaller ones, removing duplicate code, ...
- By seeing a test fails and then seeing it passes without changing the test, you're basically testing the test itself.

Unit Tests

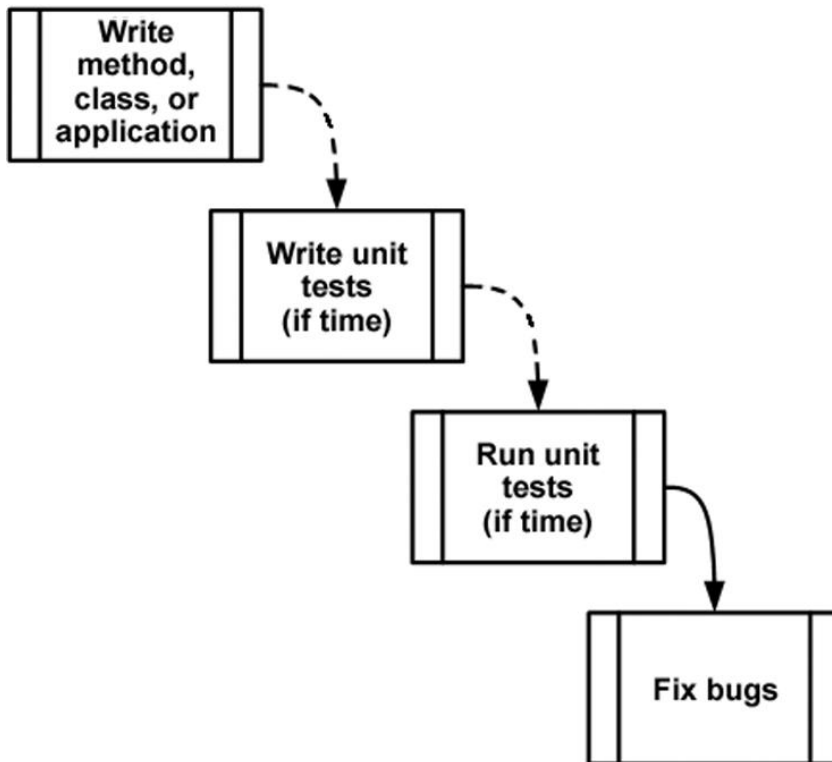
- Unit tests in XP (TDD) process...
- ... are written by the developer himself/herself
- ... give concrete feedback and security
- ... enable safe changes
- ... secure the existing functionality
- ... must run at 100% with every code integration

Efficient testing

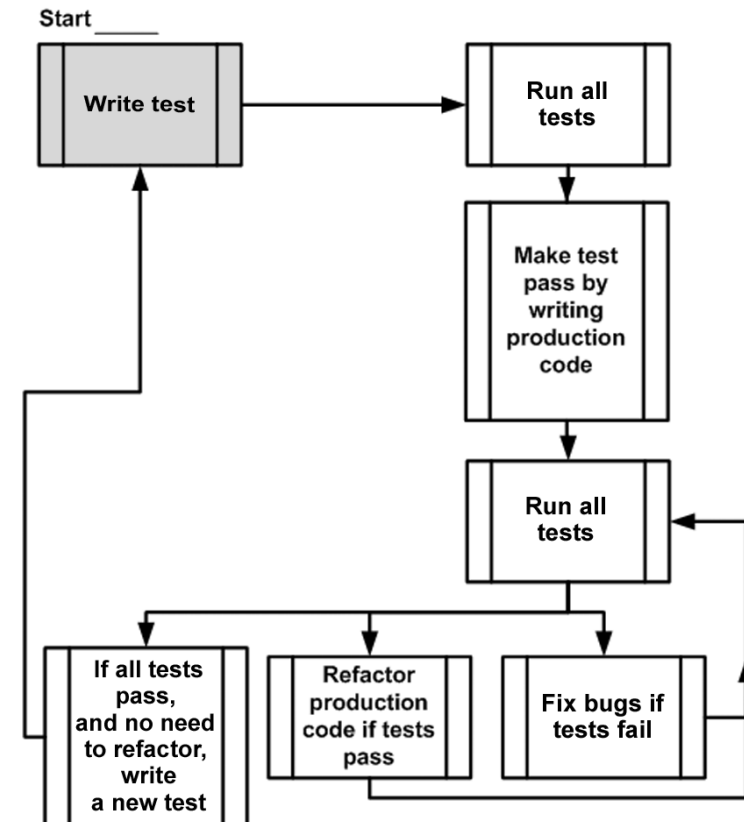
- Should be done as soon as possible for programming
- Is automated and thus repeatable
- Has to be fun
- Testing as often and as easy as compiling
- Finding mistakes, not proving faultlessness

TDD vs. conventional development and testing

- Conventional development and testing



- Test driven development



Test driven development

- Does help...

- Design
- Simplify production code
- Code coverage
- Understanding the problem at hand
- Contract for development
- You Always have some running code to show, Continuous delivery
- Improves code quality
- Incremental development

- Does not help...

- Test Maintainability
- Test Readability

JUnit framework

- JUnit is Java framework for writing and running automatic unit tests
- Also available for many other programming languages (available in Eclipse)
- A JUnit *test* is a method contained in a class which is only used for testing. This is called a ***Test class***.
- To define that a certain method is a test method, annotate it with the **@Test** annotation
- You use an ***assert*** method, provided by JUnit to check an expected result versus the actual result!
 - These method calls are typically called *asserts* or *assert statements*

JUnit Test Class

- Contains (related) test cases in the form of methods.
- Holds references to the test objects to be tested
- The comparisons of target and actual values take place using assertions from the class **org.junit.Assert**.
- Defining test methods is done with annotations (**@Test**).
- Assert statements (methods):
 - **assertEquals(Object shall, Object is)**
 - **assertTrue(boolean expression), etc**

JUnit – Example

```
package demo;  
import static org.junit.Assert.assertTrue;  
import org.junit.Test;
```

Assertions are
imported via **import
static**

```
public class BookLibraryTest {  
    private BookLibrary lib;
```

@Test defines a
Test case.

```
    @Test public void bookIsInLibrary() {  
        boolean b = lib.checkAvaibility("TestTitle");  
        assertTrue("TestTitle must be in the library.", b);  
    }  
}
```

Test-driven development (TDD) – Example: bank.Account

```
public Account(String customer)
public String getCustomer()
public int getBalance()
public void deposit(int amount)
public void withdraw(int amount)
```

For **deposit**, **withdraw** only positive values are allowed,
otherwise throw an exception
IllegalArgumentException

We think about first test cases...

Create new (**Account**) for customers.

Make a (**deposit**).

Make a (**withdraw**).

Transfer between two accounts.

Forbid negative amounts.

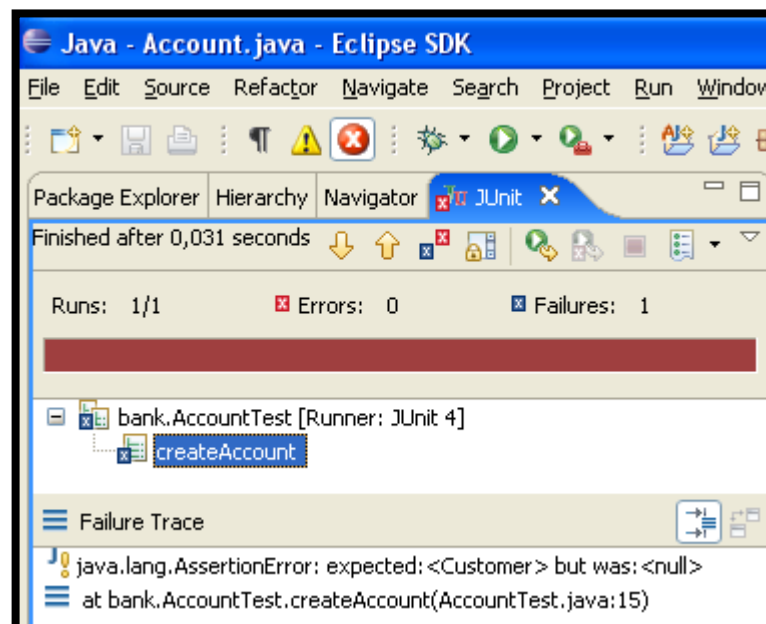
We design a test that should fail first

```
public class AccountTest {  
    @Test  
    public void testCreateAccount() {  
        Account a = new Account("Customer");  
        assertEquals("Customer",  
a.getCustomer());  
        assertEquals(0, a.getBalance());  
    }  
}
```

**We are currently writing so much code that
the test can be compiled**

```
public class Account {  
    public Account(String customer) {  
    }  
    public String getCustomer() {  
        return null;  
    }  
    public int getBalance() {  
        return 0;  
    }  
}
```

We check if the test fails



We are currently writing so much code that the test should be fulfilled!

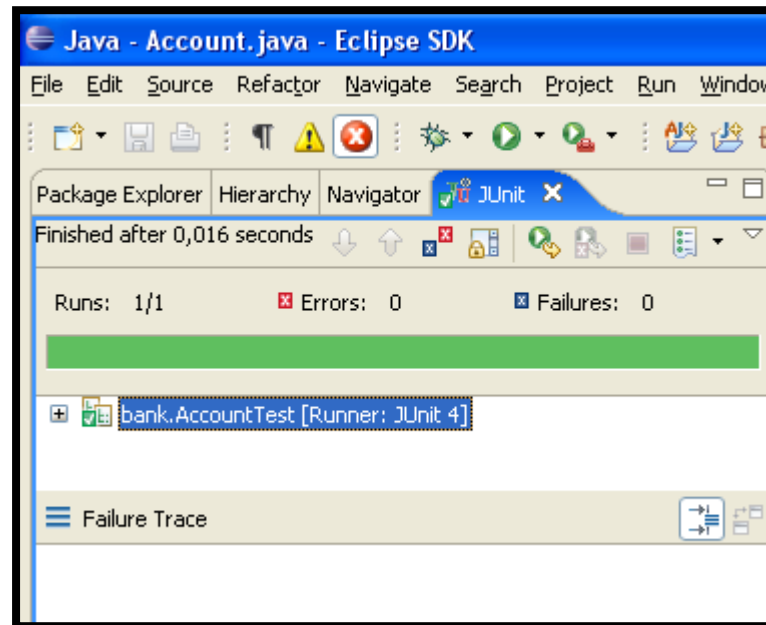
```
public class Account {  
    public Account(String customer) {  
    }  
    public String getCustomer() {  
        return "Customer";  
    }  
    public int getBalance() {  
        return 0;  
    }  
}
```

We do not write more code than the tests claim because it would be unspecified and unsecured.

→ The goal is to reach the green, safe terrain as fast as possible.

Make it Work!

We check if the test goes through



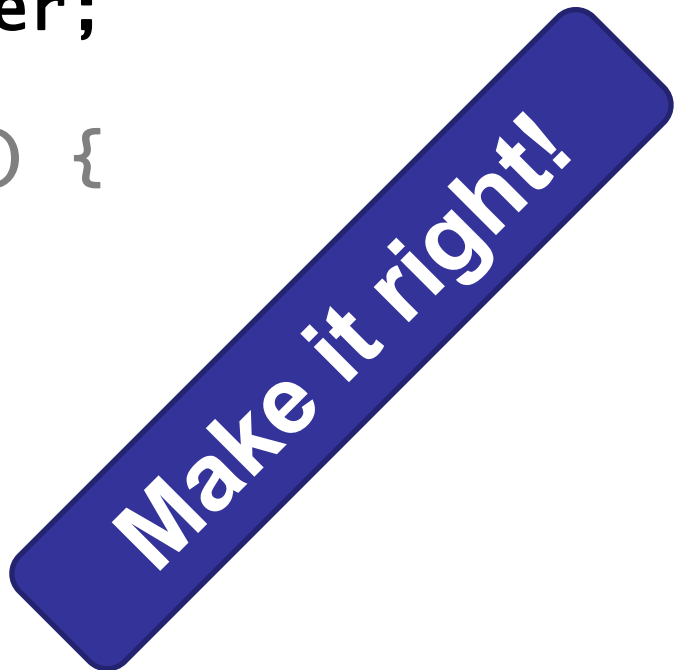
We remove duplication – but where is it?

```
public class Account {
    public Account(String customer) {
    }
    public String getCustomer() {
        return "Customer";
    }
    public int getBalance() {
        return 0;
    }
}

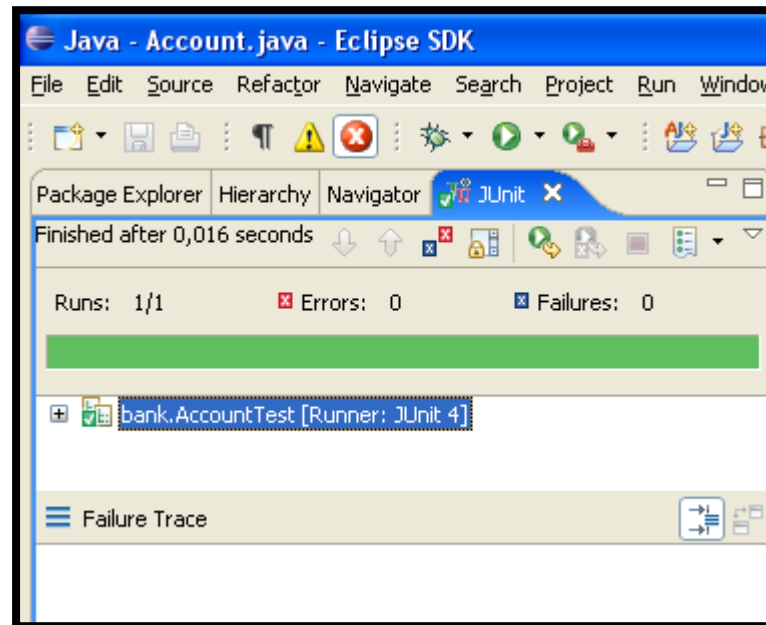
public class AccountTest {
    @Test public void testCreateAccount() {
        Account a = new Account("Customer");
        assertEquals("Customer", a.getCustomer());
        assertEquals(0, a.getBalance());
    }
}
```

We remove duplication

```
public class Account {  
    private String customer;  
    public Account(String customer) {  
        this.customer = customer;  
    }  
    public String getCustomer() {  
        return customer;  
    }  
    public int getBalance() {  
        return 0;  
    }  
}
```



We check if the test is still running



Tests and code in interplay

- The failing test decides which code to write next to drive the development of the program logic.
- Based on the code we have written so far, we decide which test we will tackle next in order to further the development of the design.

Selection of the next test case

Create new (**Account**) for customers.

Make a (**deposit**).

Make a (**withdraw**).

Transfer between two accounts.

Forbid negative amounts.

Next Test: Deposit

```
public class AccountTest {
    [...]
    @Test public void testDeposit() {
        Account a = new Account("Customer");
        a.deposit(100);
        assertEquals(100, a.getBalance());
        account.deposit(50);
        assertEquals(150, a.getBalance());
    }
}

public class Account {
    [...]
    private int balance = 0;

    public int getBalance() { return balance; }

    public void deposit(int amount) { balance += amount; }
}
```



TDD

XP KEY PRACTICES

12 key practices of XP process

- Planning game
- **Small releases**
- Metaphor
- **Simple design**
- **Testing (customer tests & Test Driven Development – TDD)**
- Refactoring
- Pair programming
- Collective code ownership
- Continuous integration
- 40 hour week
- On-site customer
- Coding standards



Planning game

- No more freezing requirement
 - No more requirement document
- No more exact prediction
 - Predict what will be accomplished by the due date
 - Determine what to do next
- **Story cards** (user stories)
 - Customer presents required features ...
 - Developers estimate difficulty ...
 - Revise regularly

Planning game (2)

- XP Release Planning
 - Customer describes required features
 - Programmers estimate difficulty
 - Imprecise but revised regularly
- XP Iteration Planning
 - **Two week** iterations
 - Customer presents features required
 - Programmers break features down into tasks
 - Team members sign up for tasks
 - Running software at end of each iteration

Story

- A specific system behavior from the user's perspective
- No exact specification
- Basis for discussion
- Implementable in an iteration

How stories are produced?

- Customer tells something about how to use the system
- Developers ask comprehension questions
- Customer writes story in his own words
- Over time, stories are discarded, rewritten, shared and merged

(for our group project a TA or a team member can serve as a customer)

Story card – Example (1)

- ID and Task Description
- Priority
- Estimation
- Confirmation

Front of Card

173

As a student I want to purchase a parking pass so that I can drive to school

Priority: ~~High~~ Should
Estimate: 4

Back of Card

Confirmations:

~~The student must pay the correct amount~~
One pass for one month is issued at a time
The student will not receive a pass if the payment isn't sufficient
The person buying the pass must be a currently enrolled student.
The student may only buy one pass per month.

Story card – Example (2)

Examples of user stories for a parking pass system:

- Students can purchase monthly parking passes online.
- Parking passes can be paid via credit cards.
- Parking passes can be paid via PayPal.

Story card – Example (3)

Example of user stories for a seminar management system:

- Professors can input student grades.
- Students can obtain their current seminar schedule.
- Students can order official transcripts.
- Students can only enroll in seminars for which they have prerequisites.
- Transcripts will be available online via a standard browser.

Refactoring

- What is the problem of KIS?
 - Simplicity vs. generality
- Solution is Refactoring
 - Teams design and revise design through refactoring in the course of the project
- Continuous design improvement process by 'refactoring':
 - Removal of duplication
 - Increase cohesion
 - Reduce coupling
- Refactoring is supported by comprehensive testing – customer tests and programmer tests

Continuous integration

- Teams keep the system fully integrated at all times
- Daily, or multiple times a day builds
- Avoid **'integration hell'**
- Avoid code freezes
- **Only if all unit tests run 100%!**

Implementation – Pair programming

- Code is built by two programmers, sitting side by side, at the same machine (pilot/co-pilot)
- All production code is therefore reviewed by at least one other programmer
- Research shows that pair programming produces better code in the same time as programmers working singly
- Pairing also communicates knowledge throughout the team

Collective code ownership

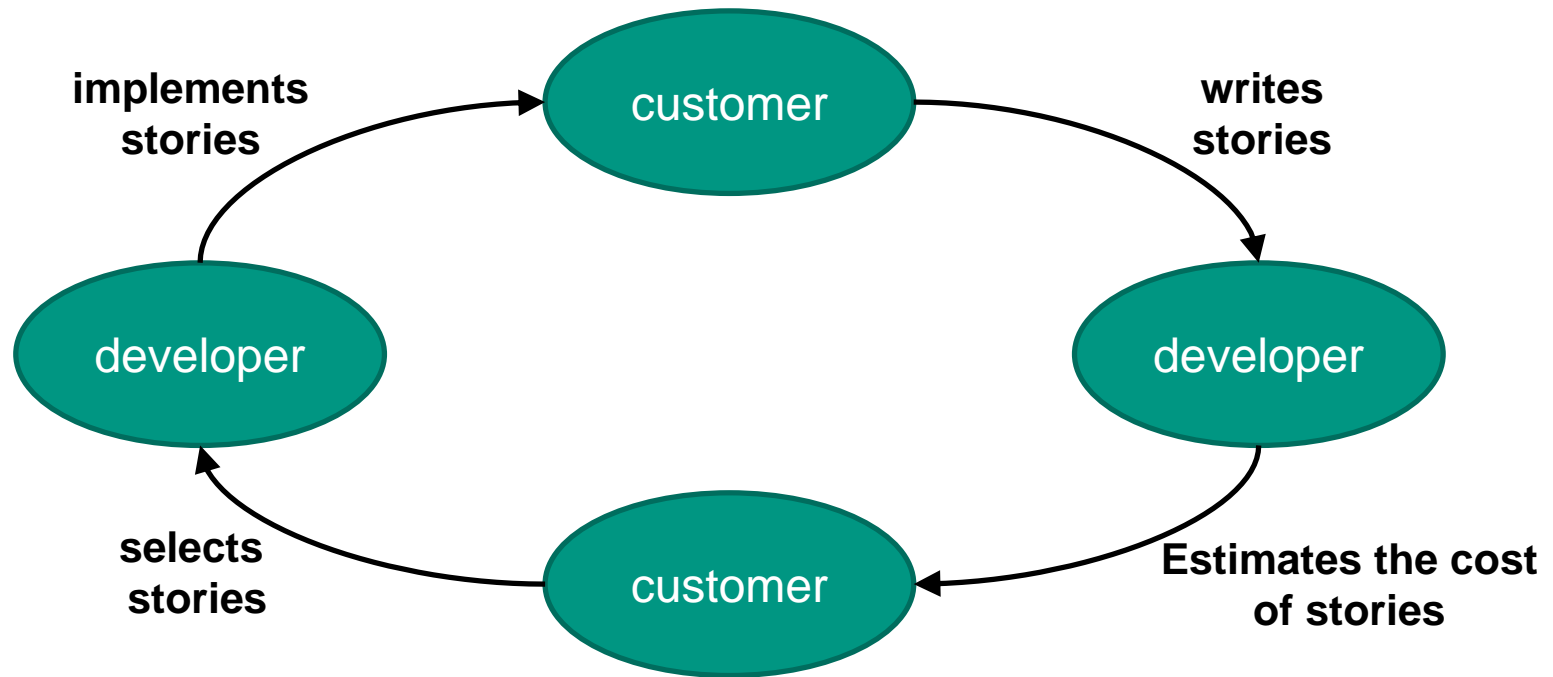
- Any pair of programmers can improve any code at any time
- No secure workspaces
- All code gets the benefit of many people's attention
- Avoid duplication
- Programmer tests catch mistakes
- Pair with expert when working on unfamiliar code

Whole Team – Customer on-site

- All contributors to an XP project are one team
- Must include a business representative – the '**customer on-site**'
 - Provides requirements
 - Sets priorities
 - Steers project
- Team members are **programmers, testers, analysts**, coach, manager
 - Coach: supports the team in adhering to practices
 - manager: tracks the estimated and actual development effort
- Best XP teams have no specialists

Our project team members
are **programmers, testers,
analysts!**

Interaction between customer and developer



If no customer can be on-site

- Determine local representative
- Customer comes to the planning meeting
- Customer is visited
- More frequent releases

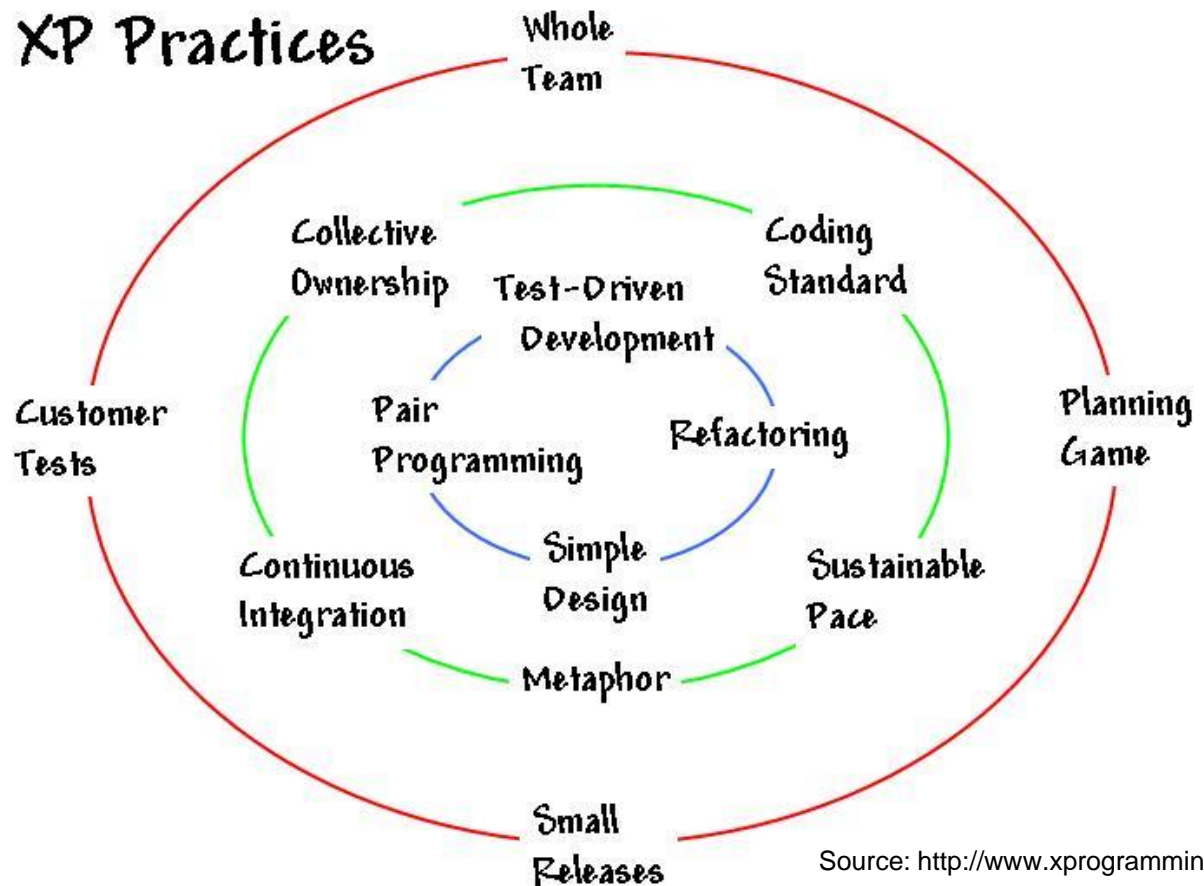
(for our group project a TA or a team member can serve as a customer)

Customer tests (acceptance tests)

- The customer defines one or more automated acceptance tests for a feature
- Team builds these tests to verify that a feature is implemented correctly
- Once the test runs, the team ensures that it keeps running correctly thereafter
- System always improves, never backslides

12 key practices

- Our focus on XP development practices:
 - **TDD**
 - **Simple Design**
 - **Small releases**
 - Refactoring
 - Continuous integration



The rules of XP

- XP describes 5 basic rules that are performed within the software development process:
 - **Planning**
 - Managing
 - **Designing**
 - **Coding**
 - **Testing**

XP rule – Planning

- User stories are written
- Release planning creates the release schedule
- Make frequent small releases
- The project is divided into iterations
- Iteration planning starts each iteration

XP rule – Managing

- Give the team a dedicated open work space
- Set a sustainable pace
- A stand up meeting starts each day
- The project velocity is measured
- Move people around
- Fix XP when it breaks

(Not applicable for our group project)

XP rule – Designing

- Simplicity
- Choose a system metaphor
 - Teams develop a common vision of the system
 - Everyone understands how the system works
- Use CRC cards or **UML diagrams** for design sessions
- Create **spike** solutions to reduce risk
 - A very simple program to explore potential solutions and figure out answers to tough technical or design problems
- No functionality is added early
- Refactor whenever and wherever possible

XP rule – Coding

- The customer is always available
- Code must be written to agreed standards
- **Code the unit test first, and then production code**
- All production code is pair programmed (revised by another team member)
- Only one pair integrates code at a time
- Integrate often
- Set up a dedicated integration computer
- Use collective ownership

XP rule – Testing

- All code must have unit tests
- All code must pass all unit tests before it can be released
- When a bug is found tests are created
- Acceptance tests are run often and the score is published

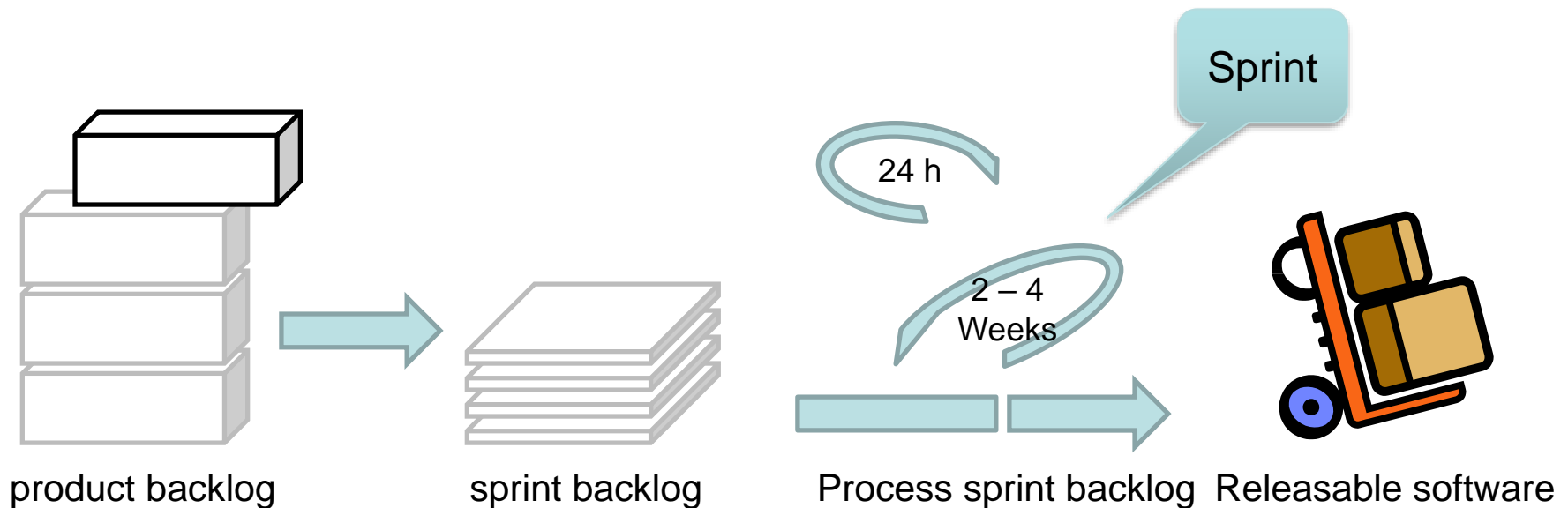
Typical XP artifacts

- **Story cards**
- Task cards
- Delivery plan
- Iteration plan
- **Code and tests**
- Acceptance tests

Our projects artifacts are
story cards, code and tests!

Scrum – Project management

- Scrum is a process model for agile project management (In this course we focus more on agile **development practices – XP/TDD practices**)



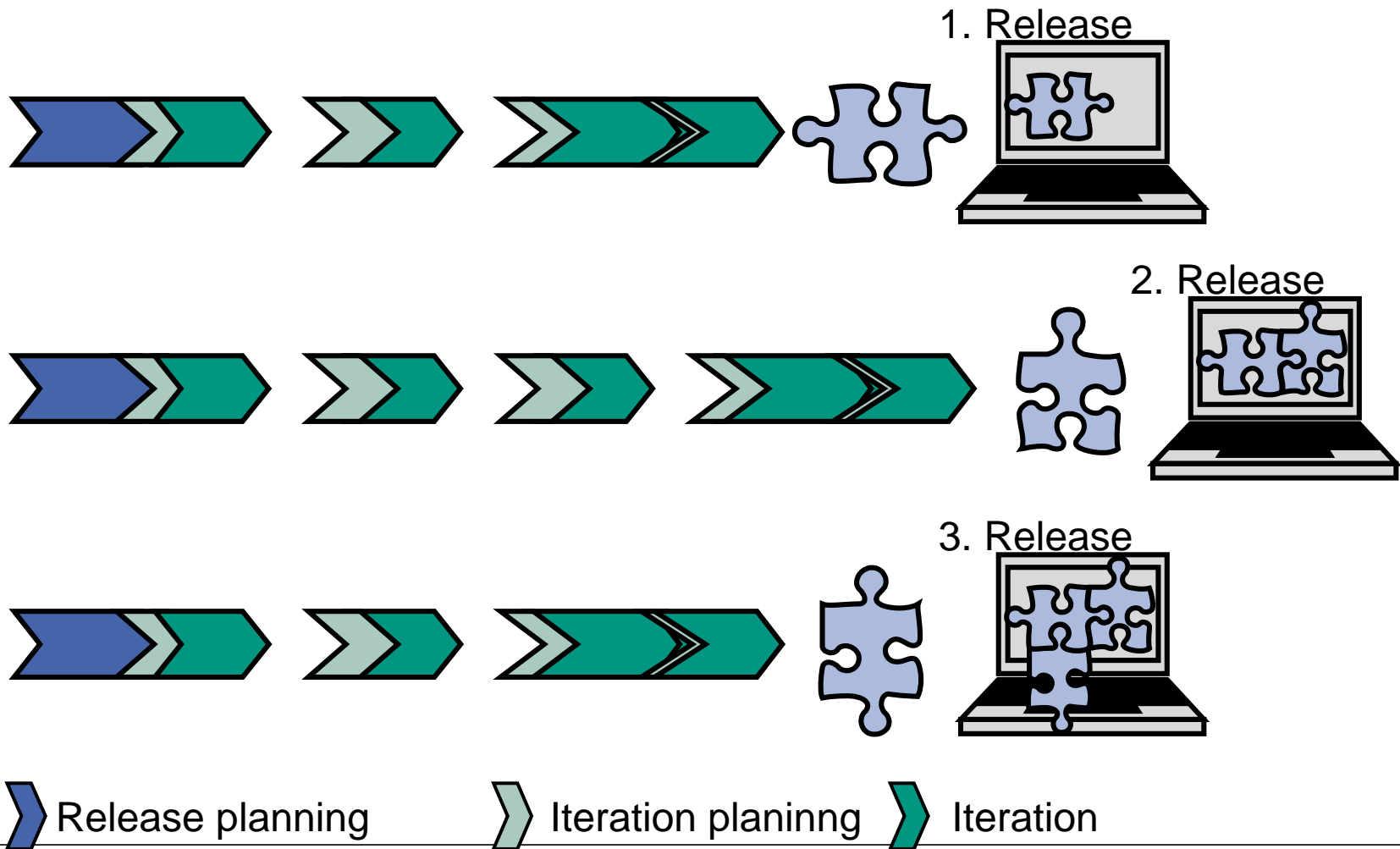
Did agile process solve the problems?

- Process adaptation! (as we did it for our group projects!)
- Customer involvement: difficult to find a customer who can become part of the XP team
- Architectural design: the incremental style of development can cause inappropriate architectural decisions at an early stage of the process
 - Not clear until many features have been implemented and refactoring could make the architecture very expensive
- Test complacency: easy to believe the system is properly tested (since it has many tests)
 - Because of the automated testing, there is a tendency to develop tests that are easy to automate rather than tests that are 'good' tests

Example

XP / TDD MINI PROJECT

Planning game – Overview



Planning game – Step 1

- Customer [a team member] writes stories on cards
- Developers estimate stories in points/scores (in the beginning: ideal effort)
- Developers determine speed in points/scores per planning period (X points/scores)
- Customer [team] selects stories for X points/scores

Planning game – Step 2: Estimate stories

- First iteration: estimate time
 - E.g. couple days
- More iterations: estimate difficulty
 - Compare with finished stories
 - Abstract unit of measurement (e.g. dots, points, ...)
- No estimate possible:
 - Sharing the story by the customer
 - Experiments ("spikes") as stories

Spikes

- "Never made anything comparable"
- Experiment
 - Once through the whole problem
 - Do not aim for a perfect solution
 - Stop as soon as possible

Planning game – Step 3: Determine the speed

- Speed = points/scores of all finished stories per iteration
- Speed changes
 - growing experience of the team → increase the speed
 - Support of the finished subsystems → decrease the speed

Planning game – Step 4: Selection of the stories

- Customer [team] selects stories
- Usual selection criteria:
 - Estimated effort
 - Assumed business value (how important is)
 - Speed of the team

A task is causing problems...

- Discuss problem in the team
 - New solutions
 - Change the order of tasks
 - Group couples again
- Inform customers
 - Delete stories from the iteration
 - Simplify stories

XP/TDD mini project: “Counter application”

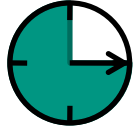

- Development of a small application in iterations of 15 minutes
- Procedure per iteration:
 - Estimation and selection of stories
 - Detailed iteration planning
 - Implementation (TDD)
 - Integration
 - Acceptance test (manual)
 - Determining the speed

XP mini project: Iteration 1

- Available time: 2 pairs x 15 minutes (= 6 points)
- Estimated effort:
 - Estimation in full 5 minutes
 - Initial definition of points: 5 minutes = 1 point

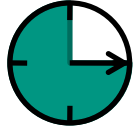

Story 1

- The counter reading is displayed (initial value 0) and can be increased by 1 with the command '+'.

- estimated: =  
15 min 3 Points

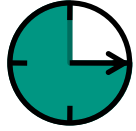

Story 2

- The counter reading can be set directly to any positive value with a new command '='.

- estimated: =  
5 min 1 Point

Story 3

- An upper limit can be set for the counter reading.

- estimated: =  
10 min 2 Points

XP mini project: Iteration 1

- Available time: 2 x 15 minutes (= 6 points)
- Estimated effort:
 - Story 1: 15 min = 3 points
 - Story 2: 5 min = 1 point
 - Story 3: 10 min = 2 points
- All stories can be done!

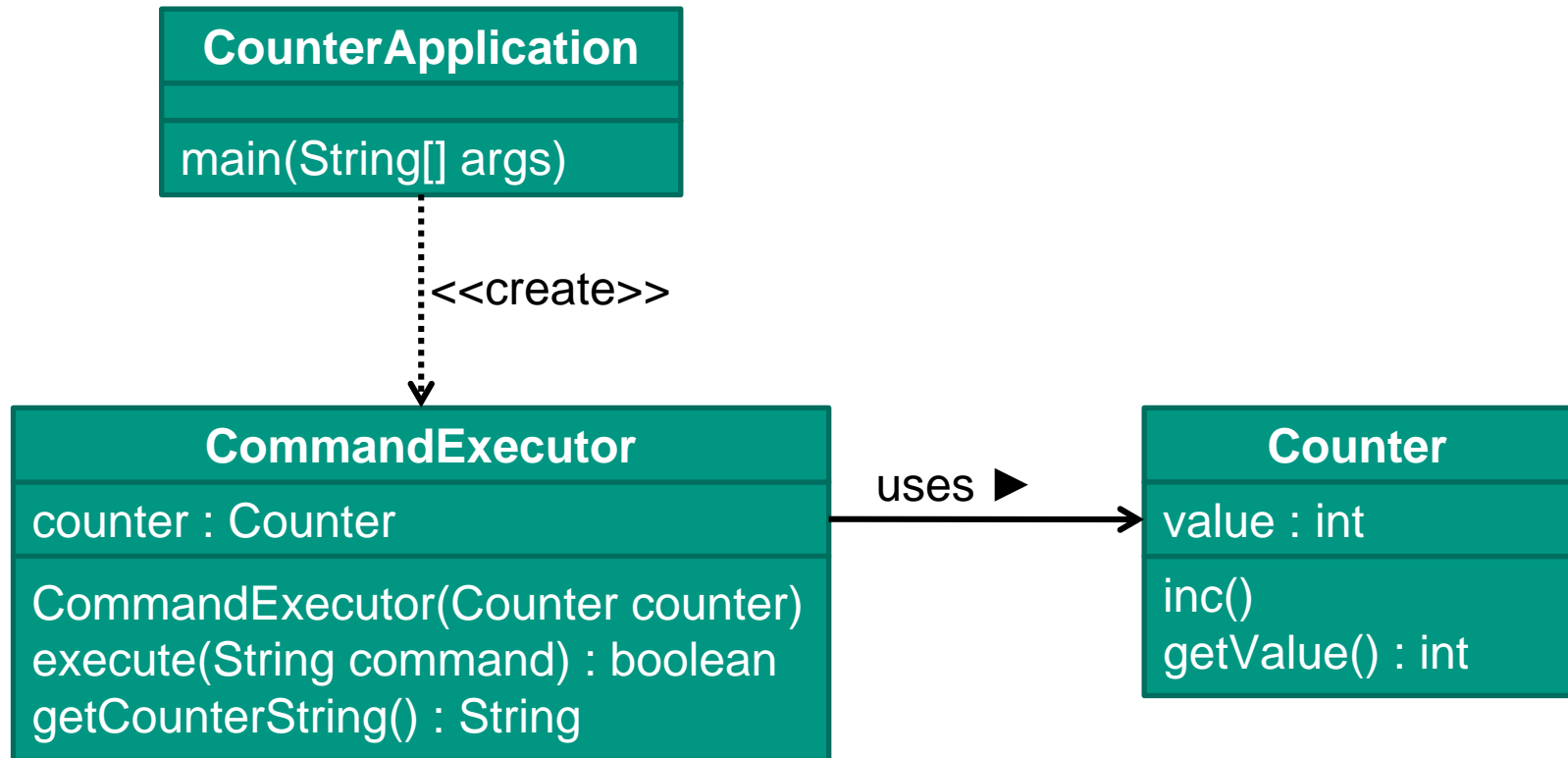
XP mini project: Iteration planning

- Break down stories into tasks
- Story 1:
 - Task 1: CommandExecutor
 - Task 2: Model Class Counter
 - Task 3: Linking executor and counter
 - Task 4: CommandApplication.main (..)
- Story 2:
 - ...

XP mini project: Implementation

- 2 pairs work on the tasks for Story 1
 - Pair 1 implements Task 1 in 10 min
 - Pair 2 implements Task 2 in 5 min
 - Pair 2 implements Task 4 in 5 min
 - Both pairs implement task 3 in negligible more than 5 min
- **Story 2 and 3 can not be fully implemented**

Implementation Story 1



XP mini project: Acceptance tests (AT)

- Small language for AT specification:
 - `exec (x)`: execute command x
 - `check (value)`: Check the counter value displayed
- Acceptance Test for Story 1:
 - `check (0)`, `exec (+)`, `check (1)`, `exec (+)`, `exec (+)`, `exec (+)`,
`check (4)`

XP mini project: Evaluation Iteration 1

- Acceptance test for Story 1 successful
 - In fact, completed stories: one
 - Sum of points of completed stories: 3 points
- Estimated speed: 6 points
- Actual speed: 3 points
- Accepted speed for iteration 2: **3 points**

➔ iteration 2: 3 points for next Story Cards...

Summary

- Introduction to software process
 - Waterfall
 - Drawbacks of waterfall
 - Incremental process
 - Evolutionary
- Agile process: Test-driven development (TDD)
 - XP practices and rules
 - Challenges, etc.
 - Test-driven development (TDD)
- XP /TDD mini project example

Literature – TDD

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- Beck, K.: Extreme Programming explained, Addison-Wesley 1999
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