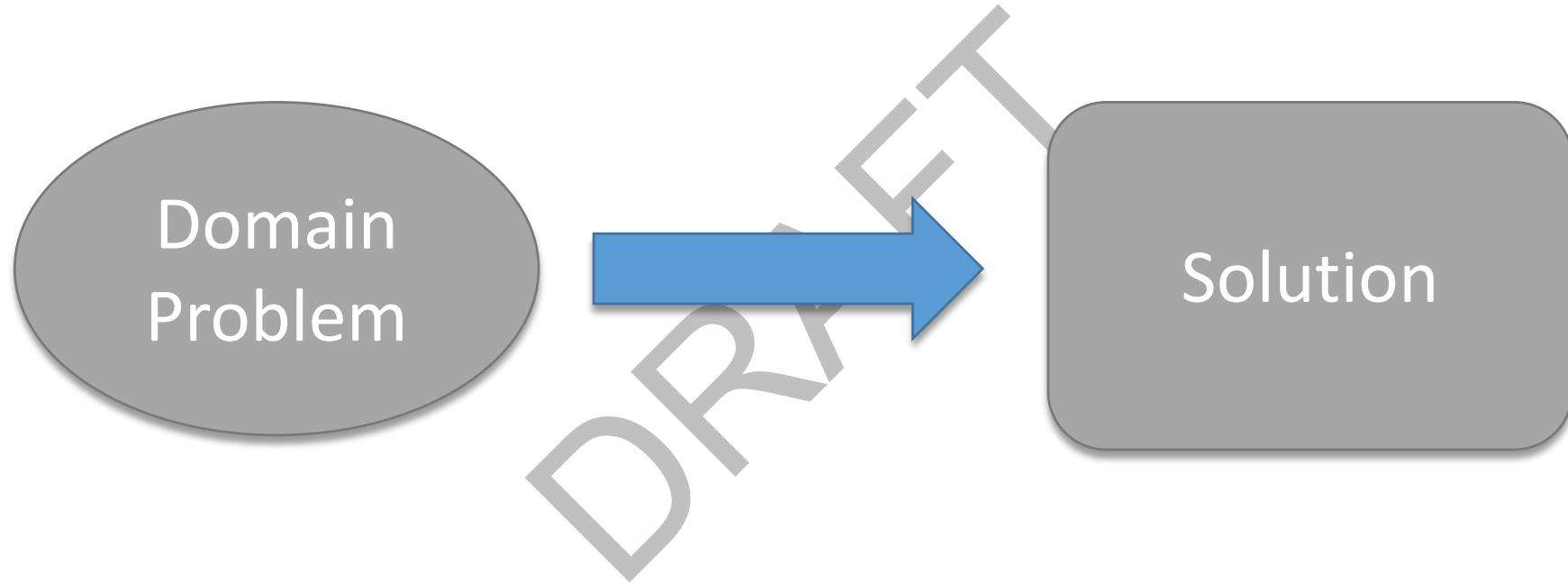


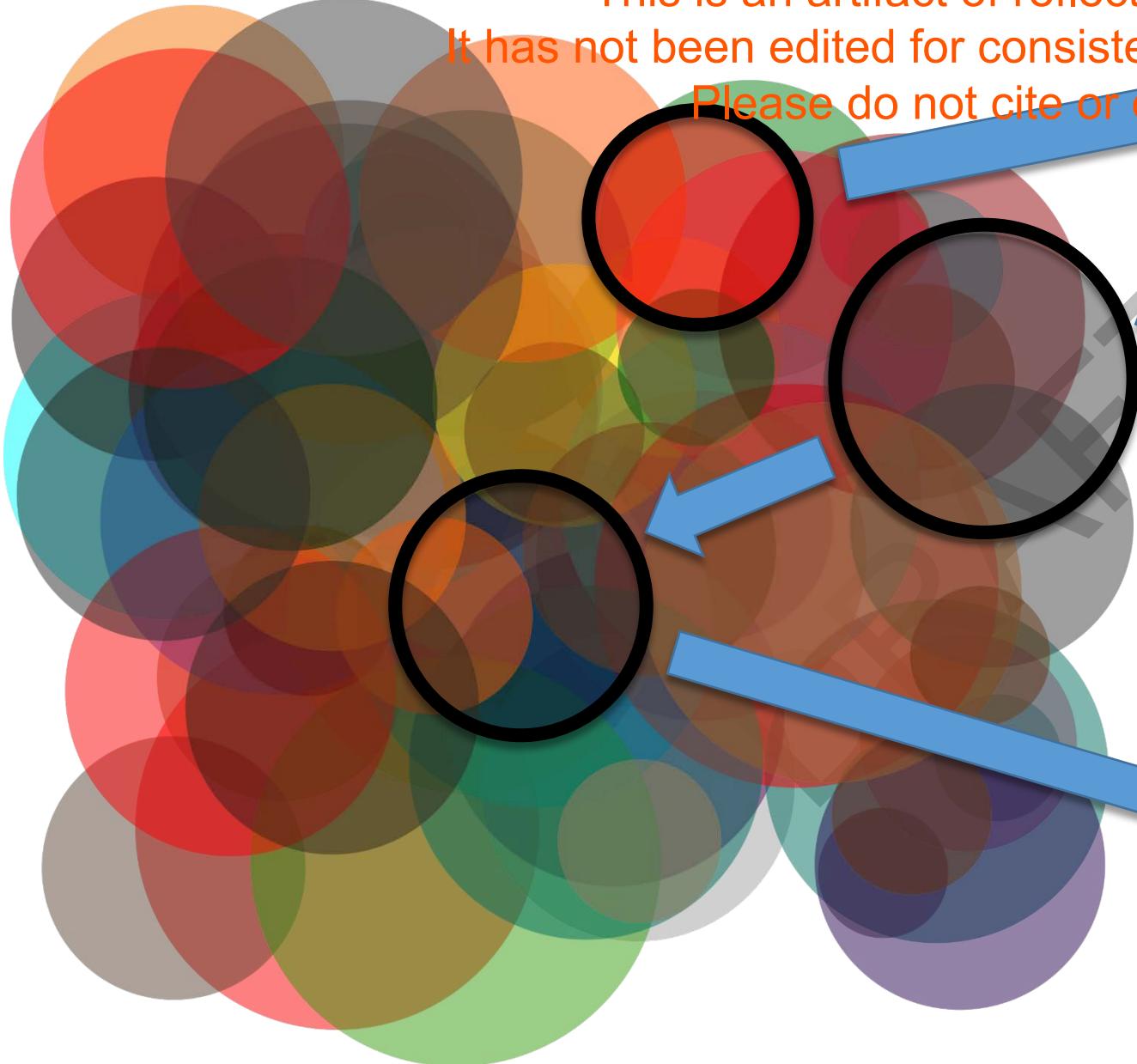
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Creativity workshops for visualization design studies

Ethan Kerzner
Proposal defense

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Solution

Solution

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Design studies are challenging

- **Intellectual:** ill-defined and conflicting needs

[Sedlmair et al. 2012]

- **Organizational:** bureaucracy and politics

[Sedlmair et al. 2010]

- **Interpersonal:** trust and rapport

[Sedlmair et al. 2012]

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Interviews and contextual inquiry

- Consume time and energy
[Holtzblatt and Jones 1993]
- Require engagement
[Sedlmair et al. 2012]
- Establish piecemeal view
[Kerzner et al. 2015]

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Creativity methods and workshops

- Aimed at fostering creativity with groups of individuals
[Osborn 1953]
- Pioneered for problem solving and software engineering
[Osborn 1953, Maiden 2004]
- Use time efficiently, build engagement, establish holistic view
[Goodwin et al. 2013, Goodwin et al. 2016, Kerzner et al. 2017]

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Creativity workshops in visualization

- Used in a variety of projects
[Dykes et al. 2010, Walker et al. 2013, Goodwin et al. 2013, Kerzner et al. 2015, Goodwin et al. 2016, Rogers et al. 2016, Kerzner et al. 2017, Nobre et al. 2017 (anticipated), Lisle and Kerzner 2017, Rogers et al. 2017]
- Report what was done in the workshop, leave the reader to figure out how and why to do it
- No established guidelines nor best practices for using creativity workshops in visualization design studies

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Anticipated contributions

- An actionable framework that describes the practical and theoretical aspects of creativity workshops in design studies
- Two formative design studies where we used creativity methods and workshops to jump-start the project

Today

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1. Related work: defining and applying creativity
2. Completed formative work: visual vulnerability analysis
3. Completed formative work: connectome visualization
4. Proposed work: visualization creativity workshops

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Related work

Defining creativity

Creativity for problem solving and software engineering

Creativity in visualization

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Defining creativity

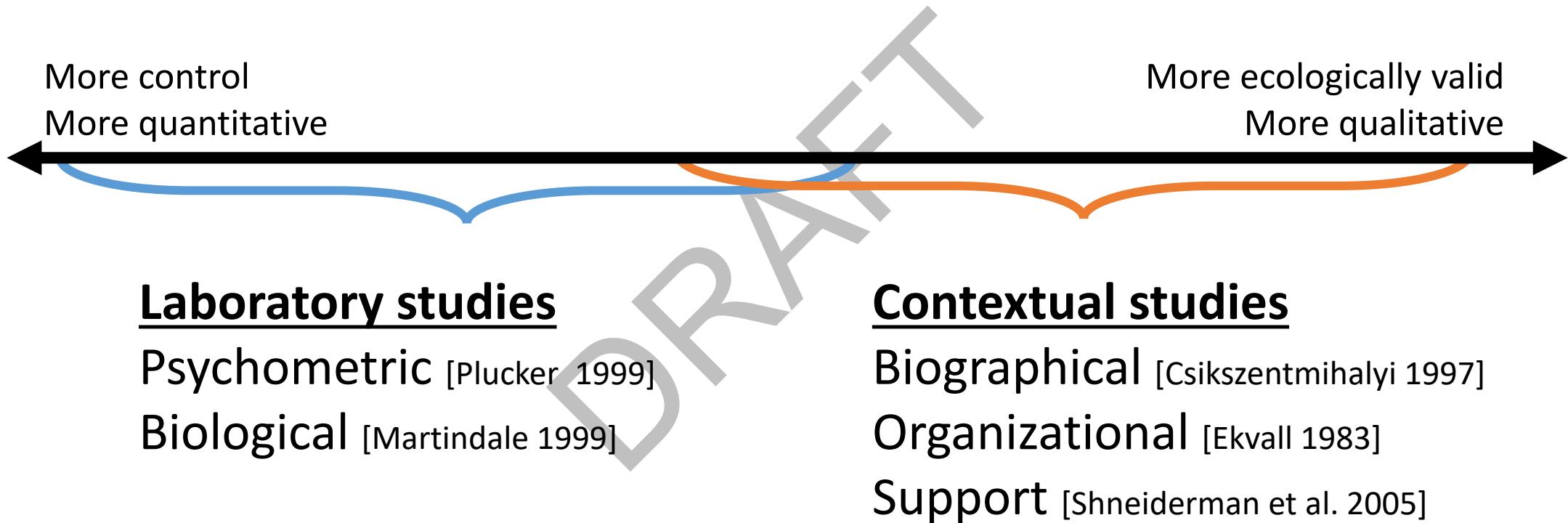
- **Creativity** is the generation of ideas that are both **new** and **useful**
[Mayer 1999]
- **Group creativity** emerges from group interactions
[Sawyer 2003]
- Creativity in visualization is about new and useful:
 - Problem characterization
 - Data/task analysis
 - Encoding/interaction techniques

Creativity research

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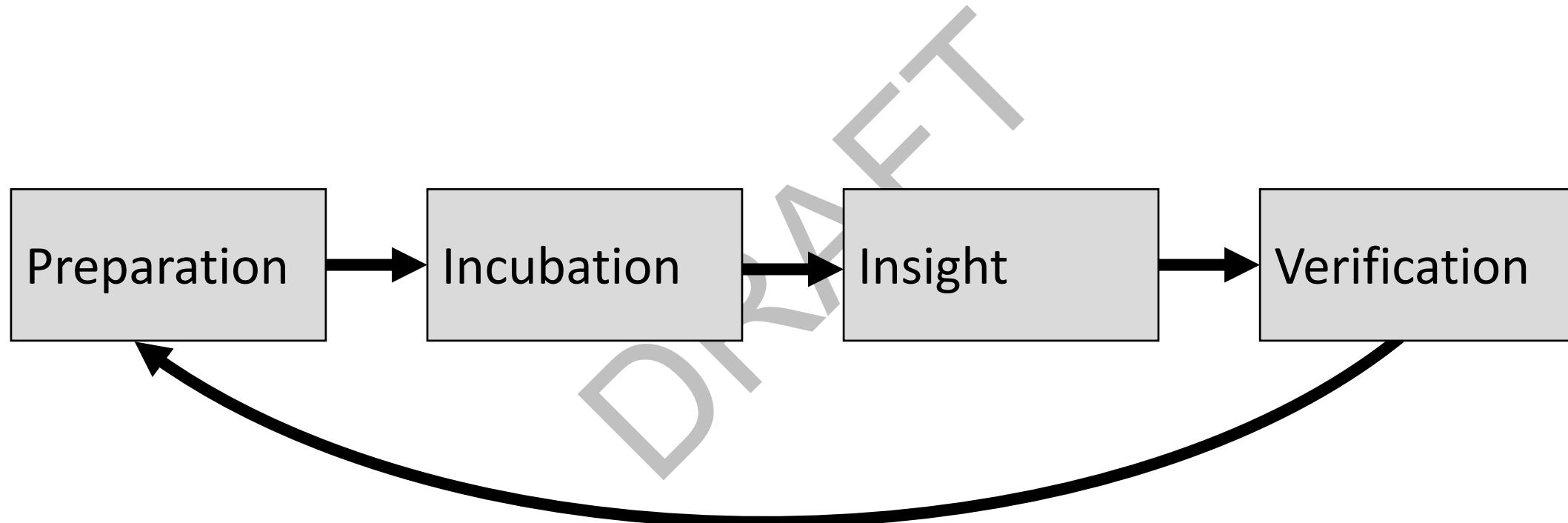
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Four stage model of creativity

[Hadamard 1945; Sawyer 2006]



Fostering creativity

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- Focused work – *flow*
[Csikszentmihalyi 1997]
- Many interconnected insights
[Sawyer 2006]
- Externalization and open communication
[Glaveneau et al. 2013; Ekvall 1983]

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Creativity for problem solving

- Creative problem solving methodology – diverge-converge
[Osborn 1953]
- Synectics – analogy and focused workshops
[Gordon 1961]
- Lateral thinking – metacognition
[de Bono 1983]

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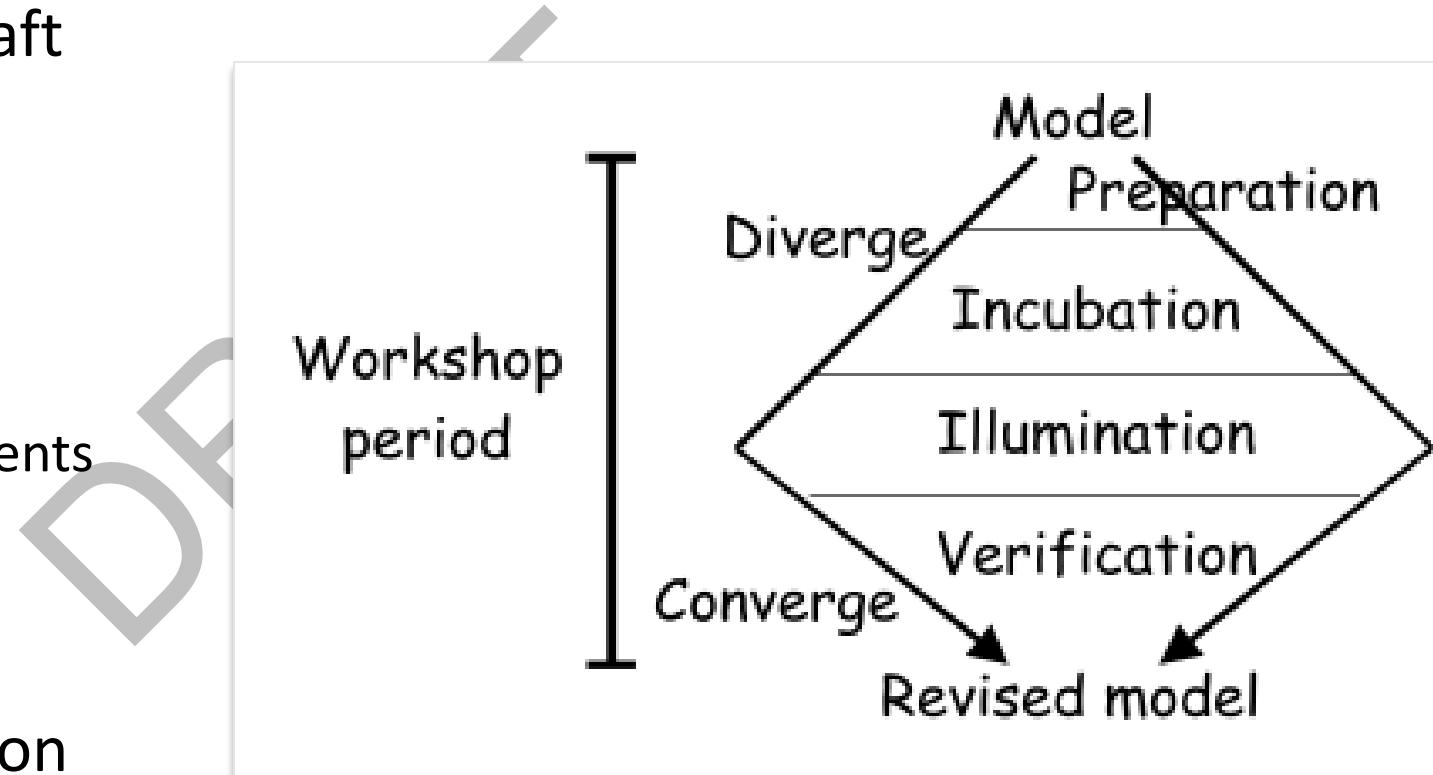
Creativity methods for software engineering

- Examples: storyboarding, inspiration cards, personas
[Kumar 2012]
- Output: structured vs unstructured
[Horkoff et al. 2015]
- Activity properties e.g., divergence vs convergence
[Biskjear et al. 2017]

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Creativity workshops for software engineering

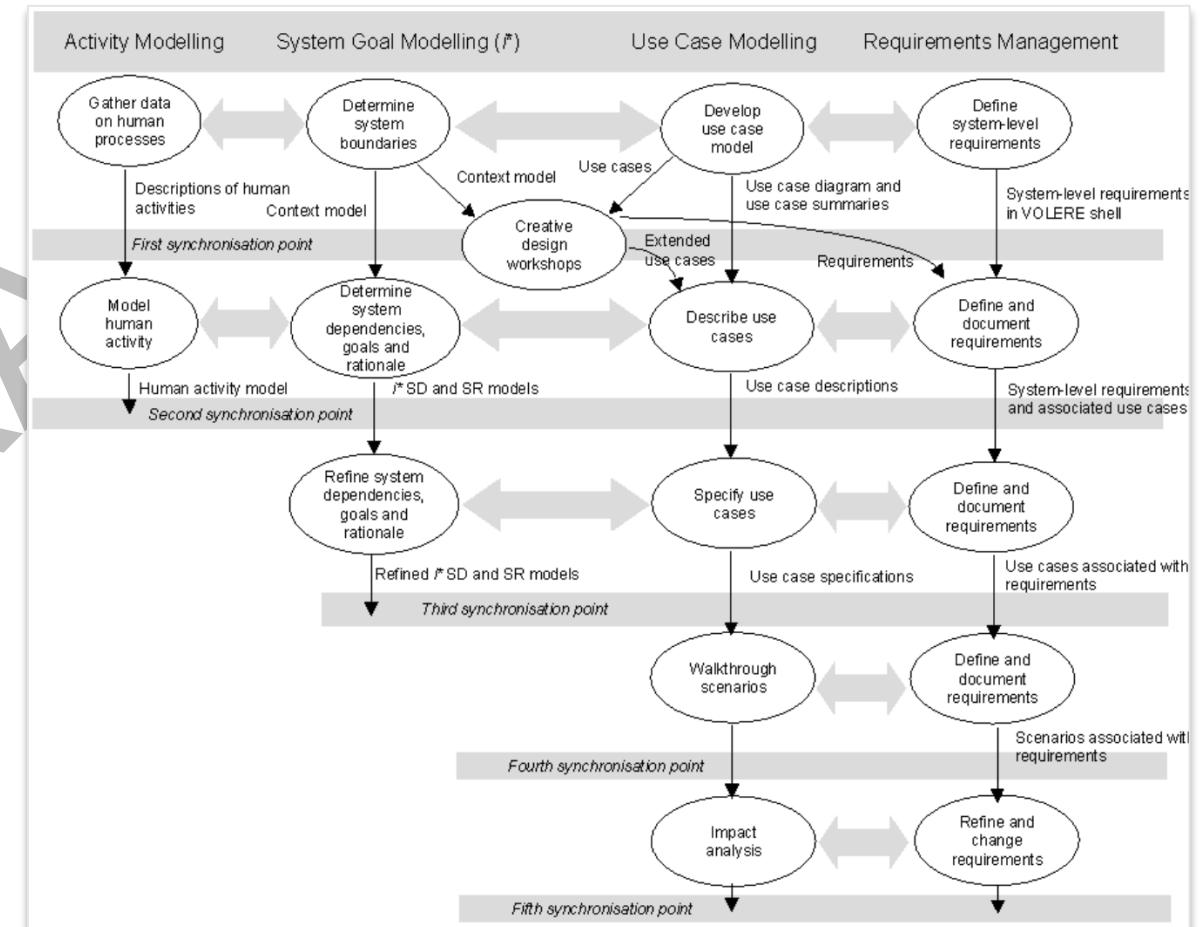
- 2-day workshop for aircraft scheduling software
[Maiden et al. 2004]
- Structured activities
 - Establish creative climate
 - Discuss current requirements
 - Analogical reasoning
 - Revise requirements
- Proposed insights based on experience



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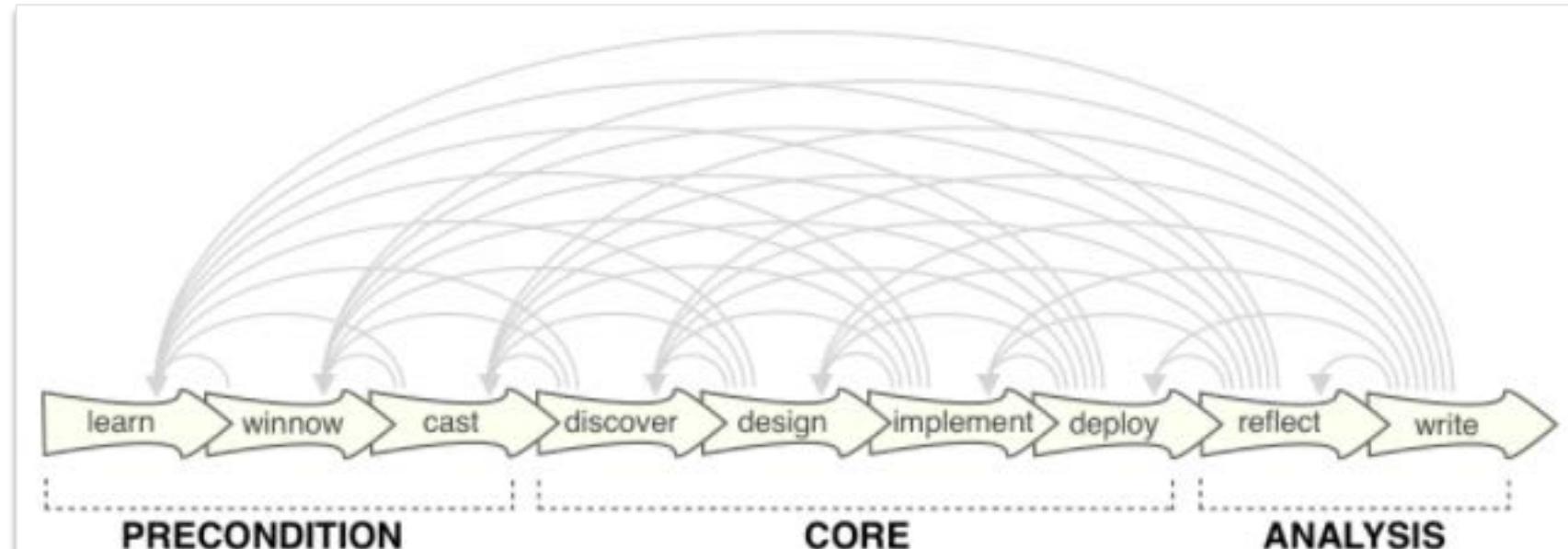
Creativity workshops for software engineering

- Similar structures and goals
[Maiden et al. 2004; Maiden et al. 2005; Maiden et al. 2007; Jones et al. 2007; Jones et al. 2008; Dove. 2015]
- Common parameters [Jones 2007]
 - Participants: 8 – 25
 - Duration: 2 hrs – 2 days
 - Ideas: hundred per workshop
- Part of larger requirements engineering processes
[Jones and Maiden 2005]

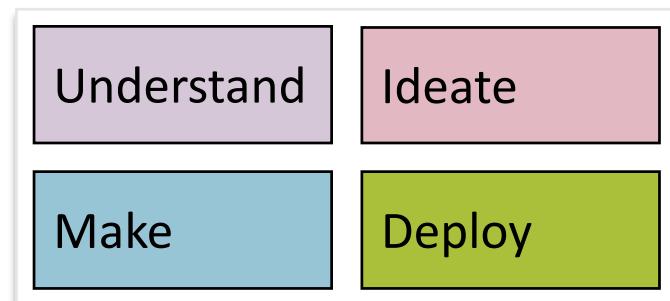


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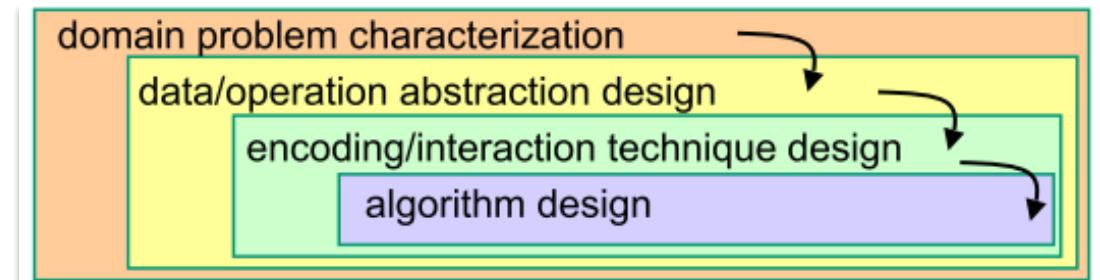
Vis design: iterative, messy, and cascading



[Sedlmair et al. 2012]



[McKenna et al. 2014]



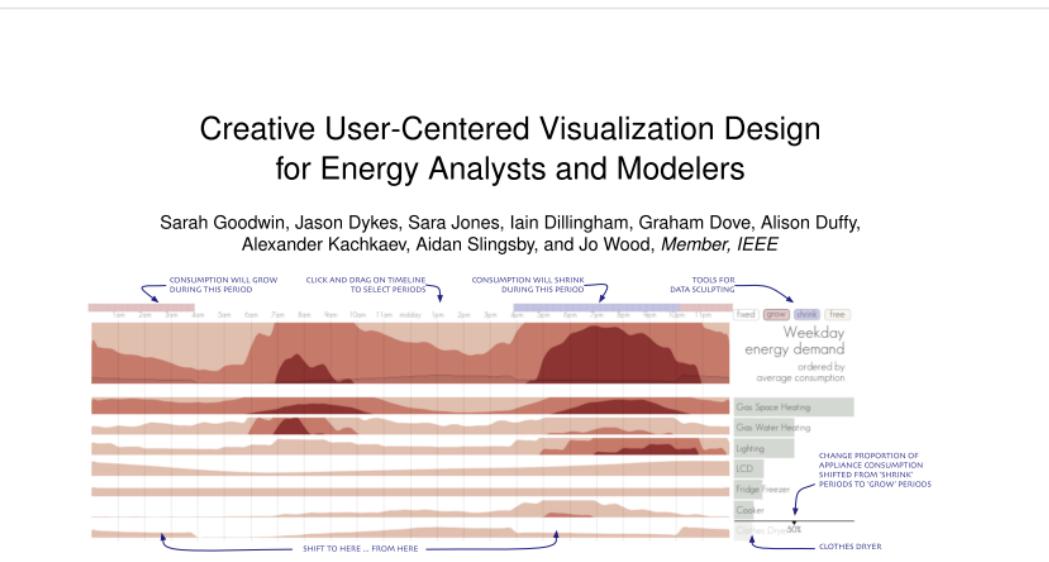
[Munzner 2009]

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Creativity workshops for visualization

- Design study with energy analysts
[Goodwin et al. 2013]
- Requirements workshop followed diverge-converge pattern
- Identified key themes for designs
- Additional workshops: design, feedback, and evaluation

DRY



Abstract—We enhance a user-centered design process with techniques that deliberately promote creativity to identify opportunities for the visualization of data generated by a major energy supplier. Visualization prototypes developed in this way prove effective in a situation whereby data sets are largely unknown and requirements open – enabling successful exploration of possibilities for visualization in Smart Home data analysis. The process gives rise to novel designs and design metaphors including *data sculpting*. It suggests: that the deliberate use of creativity techniques with data stakeholders is likely to contribute to successful, novel and effective solutions; that being explicit about creativity may contribute to designers developing creative solutions; that using creativity techniques early in the design process may result in a creative approach persisting throughout the process. The work constitutes the first systematic visualization design for a data rich source that will be increasingly important to energy suppliers and consumers as Smart Meter technology is widely deployed. It is novel in explicitly employing creativity techniques at the requirements stage of visualization design and development, paving the way for further use and study of creativity methods in visualization design.

Index Terms—Creativity techniques, user-centered design, data visualization, smart home, energy consumption

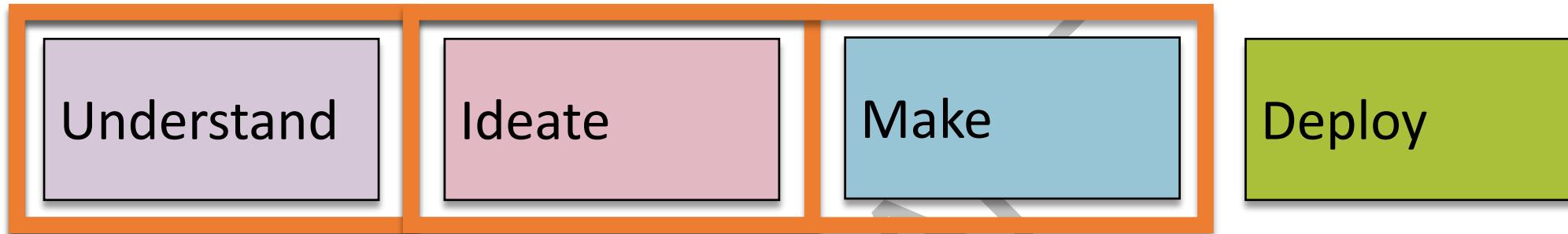
1 INTRODUCTION

These are exciting times for utility companies and their energy analysts – the energy domain is data rich and globally significant. Energy analysts and modelers are now striving to effectively use the volumes of data from emerging Smart Home technologies to understand consumer behavior, conserve energy and manage supply and demand. Data visualization can offer great potential in this domain, but developing appropriate solutions presents considerable challenges, since the nature of the data are relatively unknown and the needs of energy data an-

Participatory approaches to user-centered design, in which users and other stakeholders are involved in co-creating requirements and designs for interactive systems can lead to solutions that are more useful and usable [35]. We have successfully used human-centered approaches in the design of visualization solutions before and have documented these in detail [27]. However, the role of *creativity* in these approaches has as yet been only implicit. Over the last decade some fields of interactive systems development have increasingly focused

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Creativity workshops in design studies



[Lisle and Kerzner 2017; Es et al. 2010; Jin et al. 2013]

[Walker et al. 2013; Ab 2013; et al. 2016]

[Goodwin [Rogge 2013]; Bl. 2017 (anticipated)]

[Kerzner et al. 2015]

- Despite repeated success, no guidelines exist for visualization creativity workshops
 - [Goodwin et al. 2016]
 - [Kerzner et al. 2017]
 - [Nobre et al. 2017 (anticipated)]

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Completed formative work: Visual vulnerability analysis

- **E. Kerzner**, L. A. Butler, C. Hansen, and M. Meyer. A shot at visual vulnerability analysis. Computer Graphics Forum, 34(3), 2015
- C. Gribble, A. Naveros, and **E. Kerzner**. Multi-hit ray traversal. J. Computer Graphics Techniques, 3(1), 2014

Contributions

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Primary contributions

- Reflection on role of creativity methods in this project
- Problem characterization, data abstraction, and tasks analysis
- Shotviewer – a validated prototype tool

Secondary contributions

- Strategy for view-design parallelism
- Four recommendations for working in large orgs with sensitive data
- Algorithm for increased efficiency of simulations

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Challenges of this design study

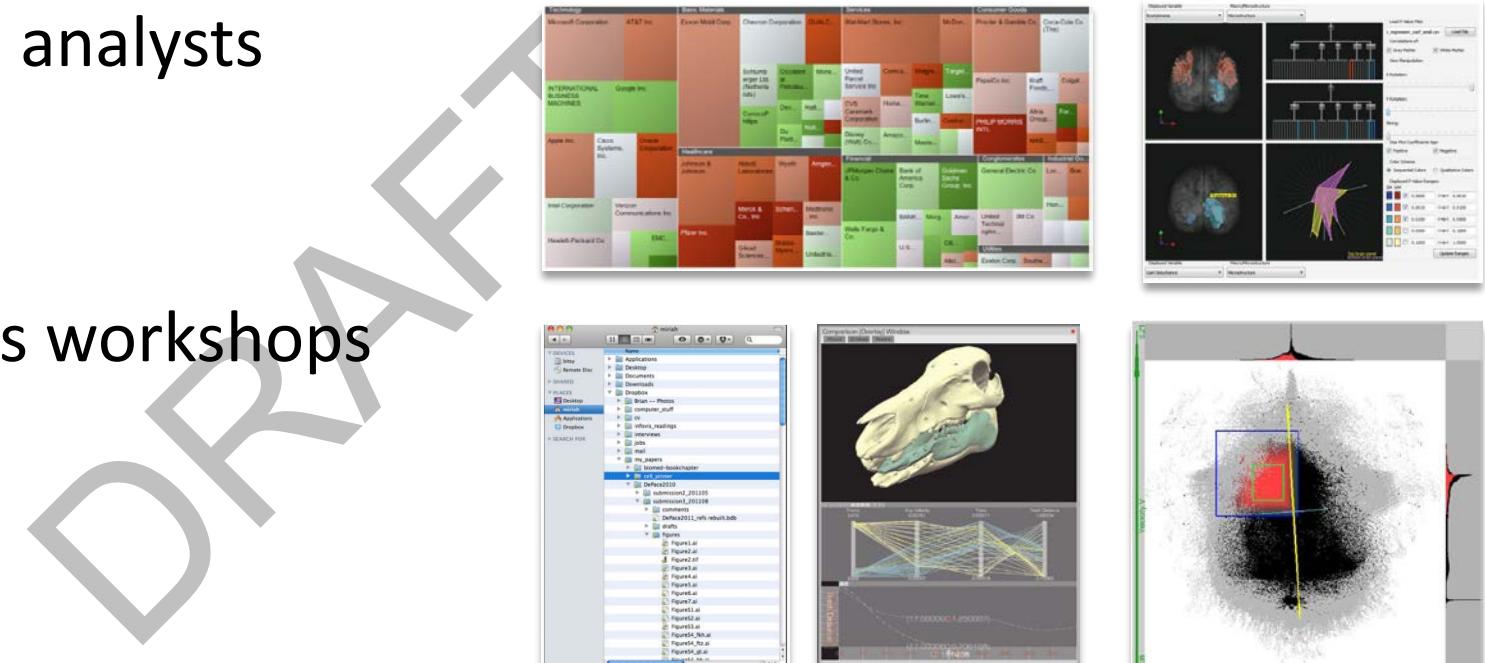
- Remote collaboration
- Limited face time
- Large organization
- No relationships

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Creativity methods to navigate challenges

- Half day meetings with analysts and managers
- Visualization awareness workshops
[Koh and Slingsby 2011]
- Brainstorming
[Osborn 1953]



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Creativity methods outcomes

- More engagement – increased meeting frequency
- Access to developers and existing applications
- Abstract understanding of domain problem and analysis tasks

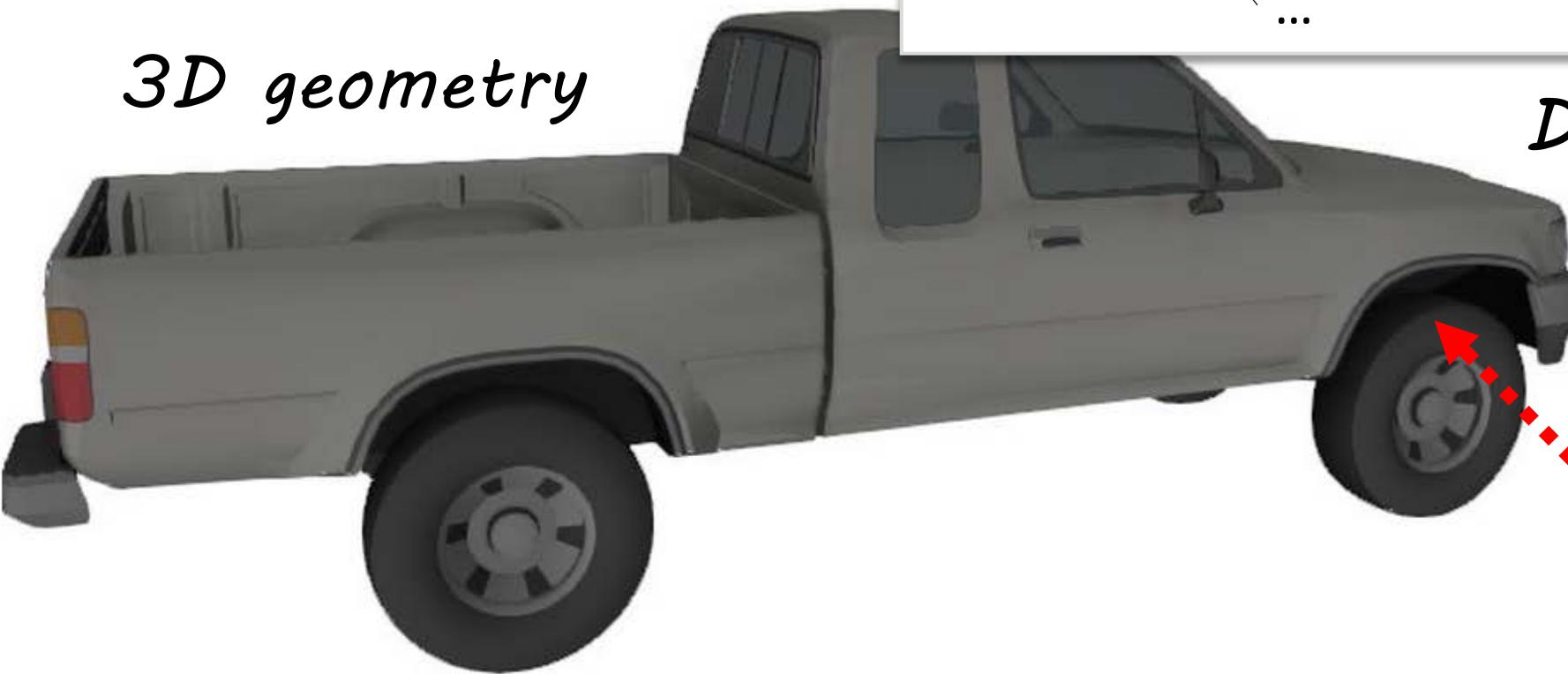
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3D geometry



Dependency graph

Shotline



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valve_assembly
spark_plug
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mobility
transmission_system
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Dependency graph

3D geometry



Shotline



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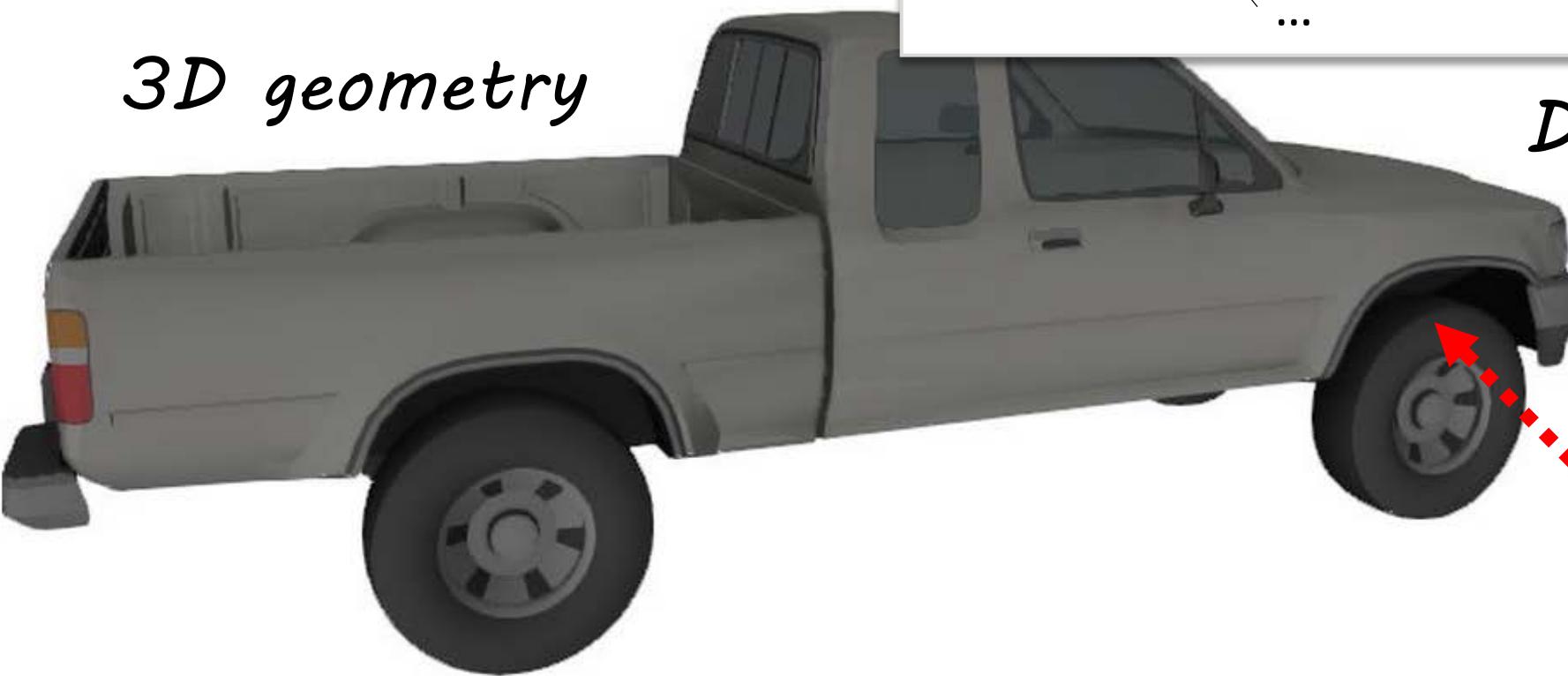
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3D geometry

Dependency graph

Shotline



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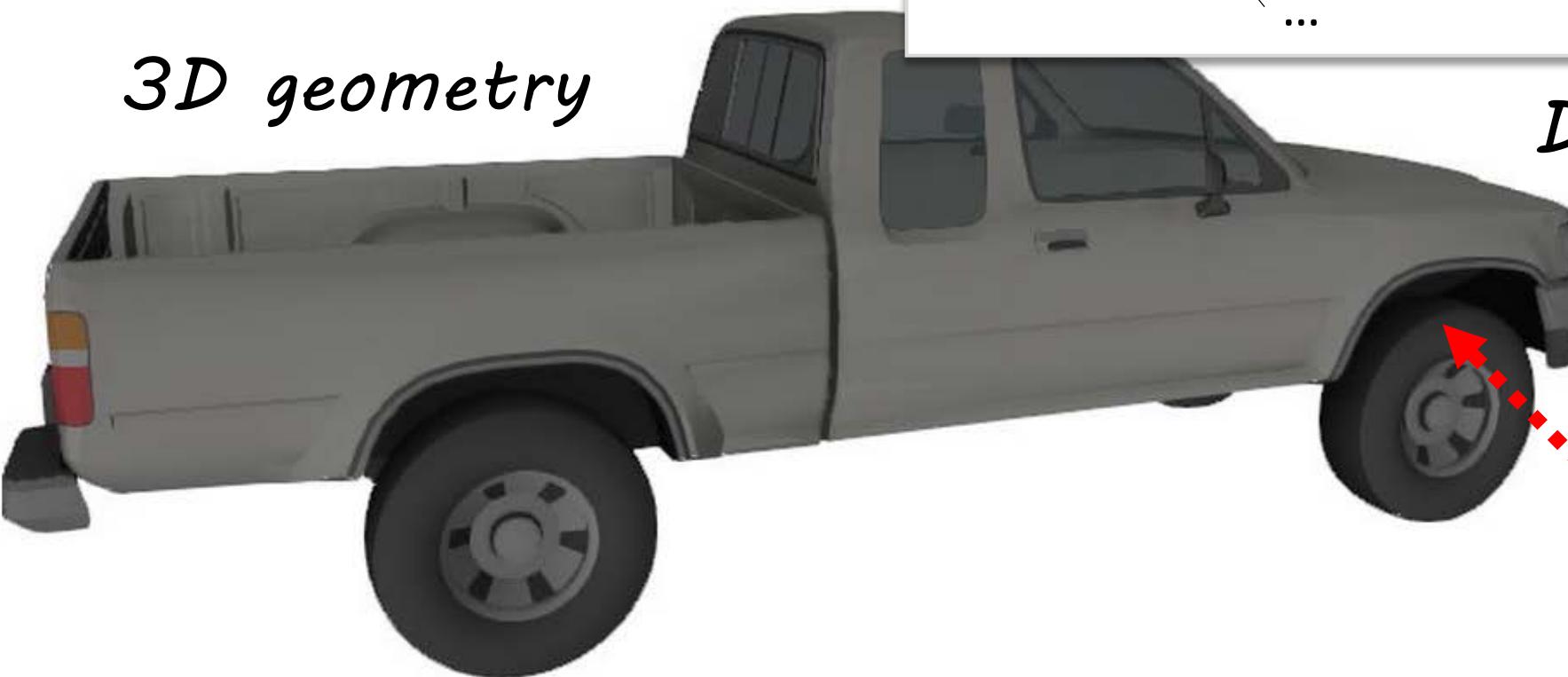
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Dependency graph



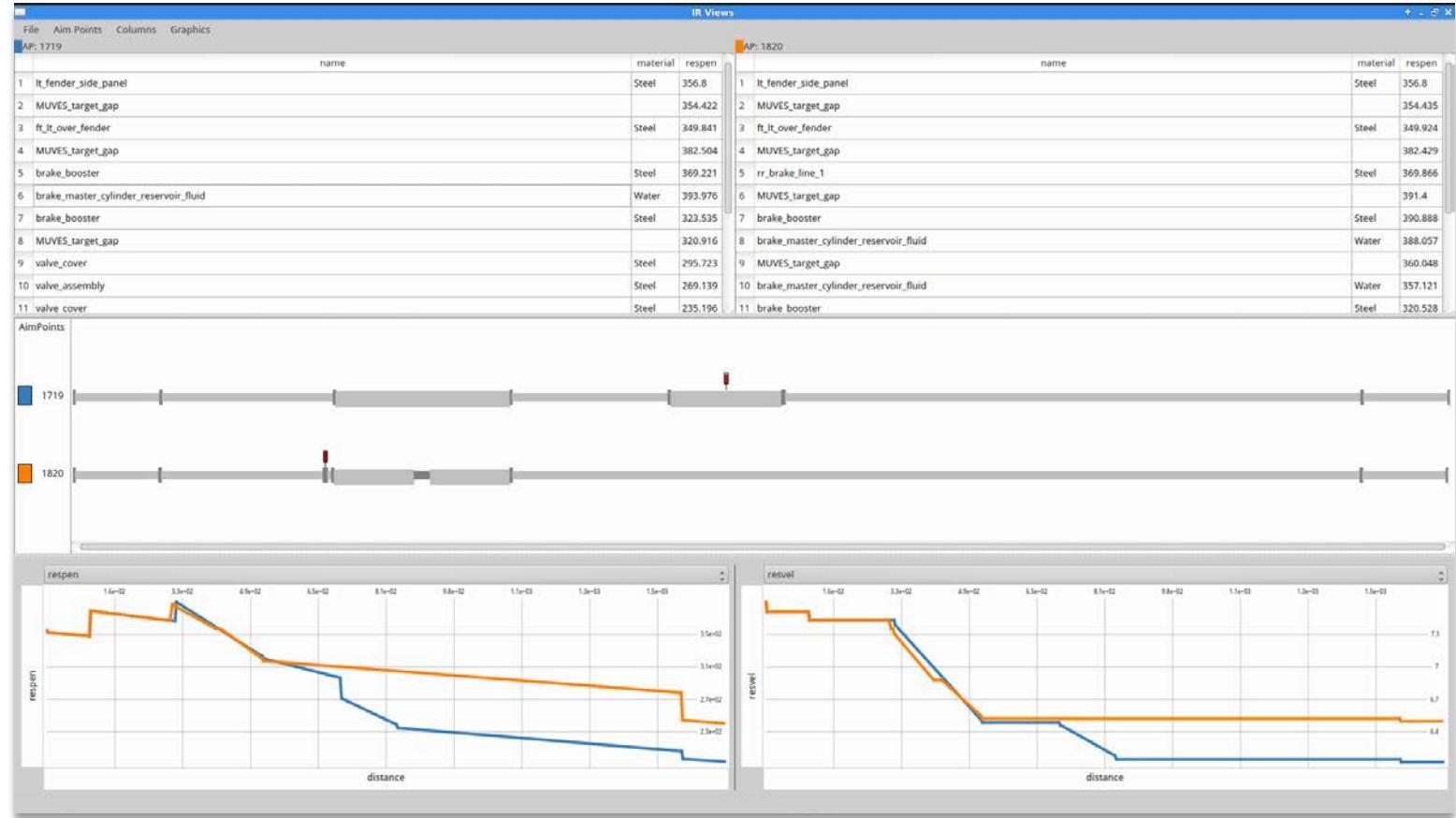
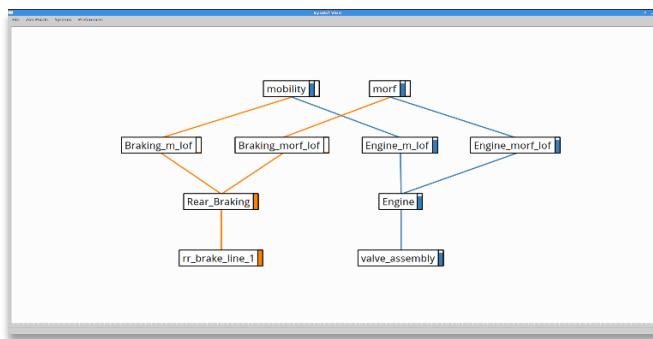
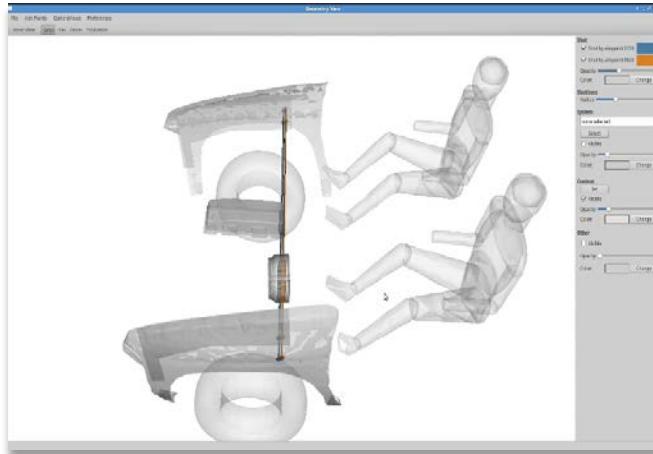
3D geometry

Shotline



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Shotviewer: spatial + non-spatial visualization

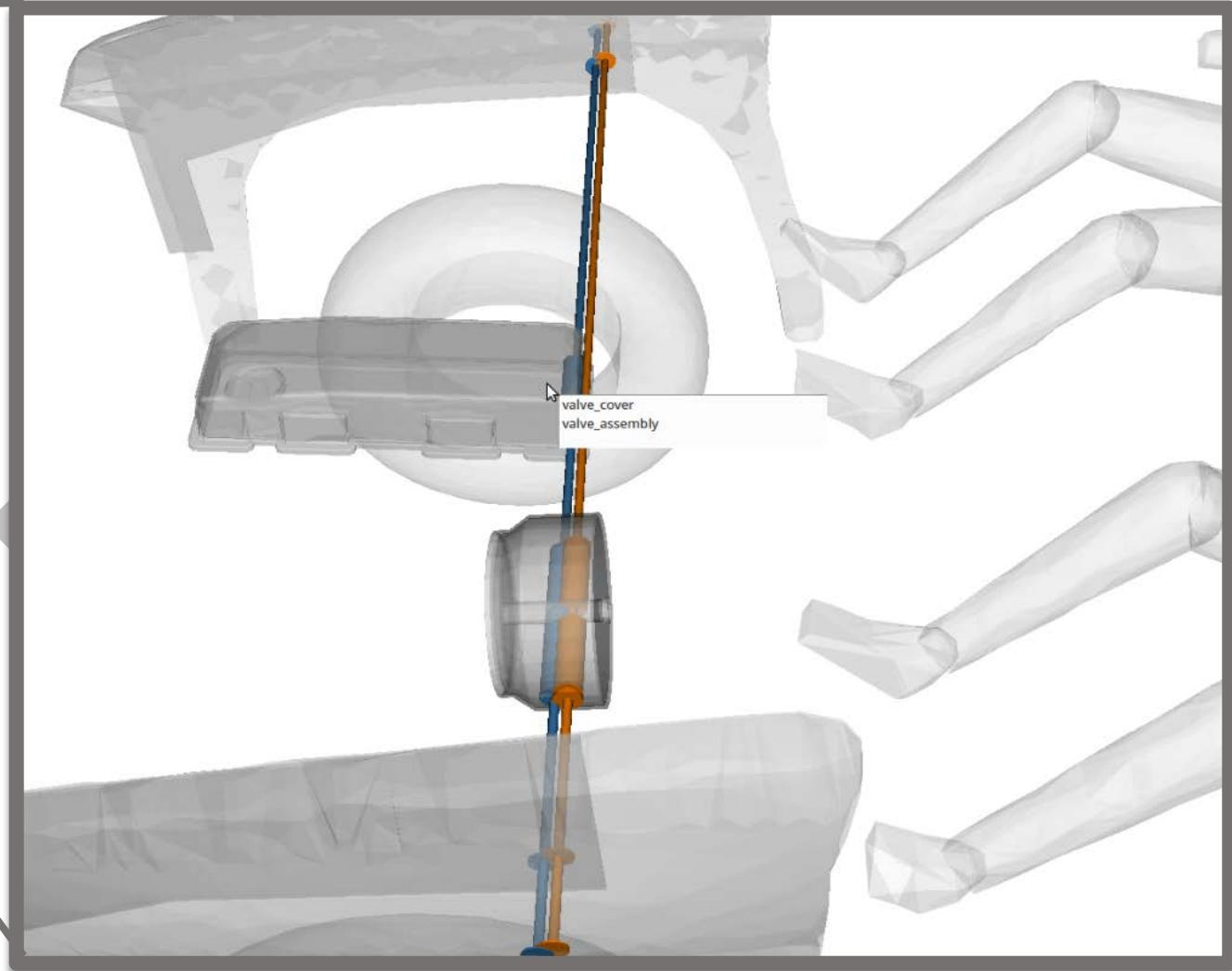


Shot spatial context

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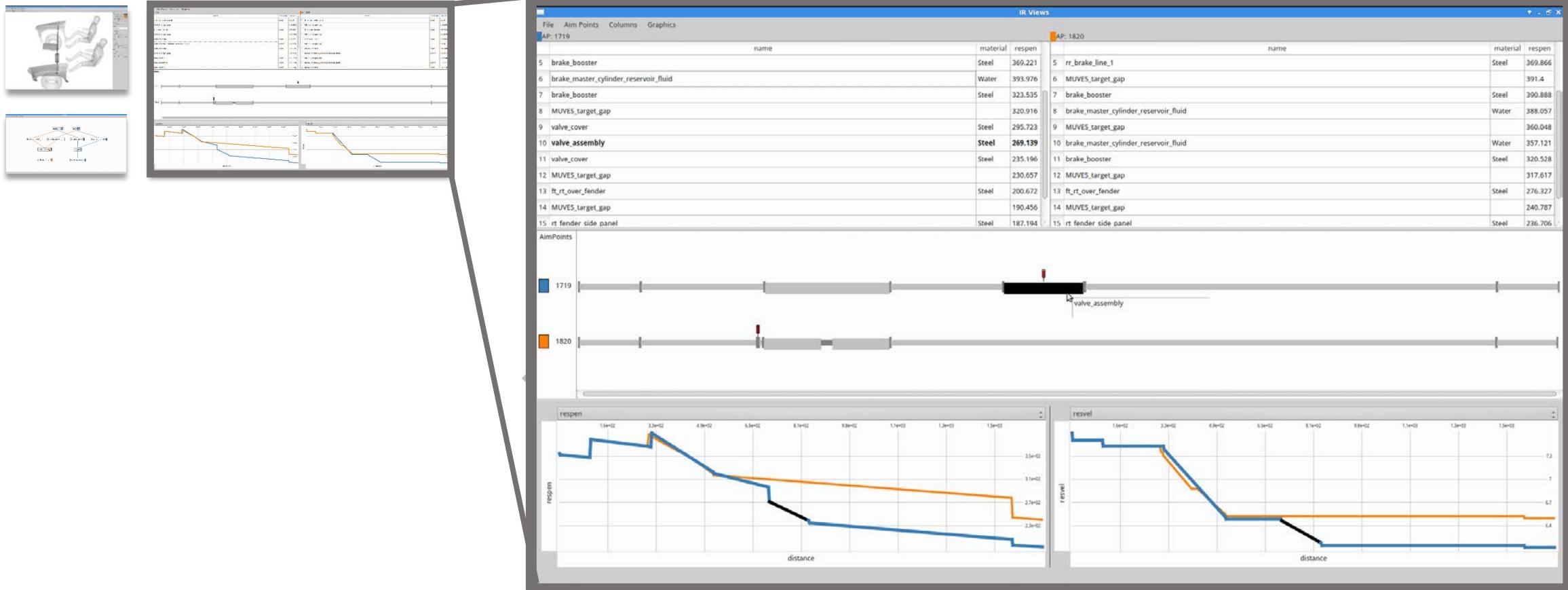
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Shot degradation and damage

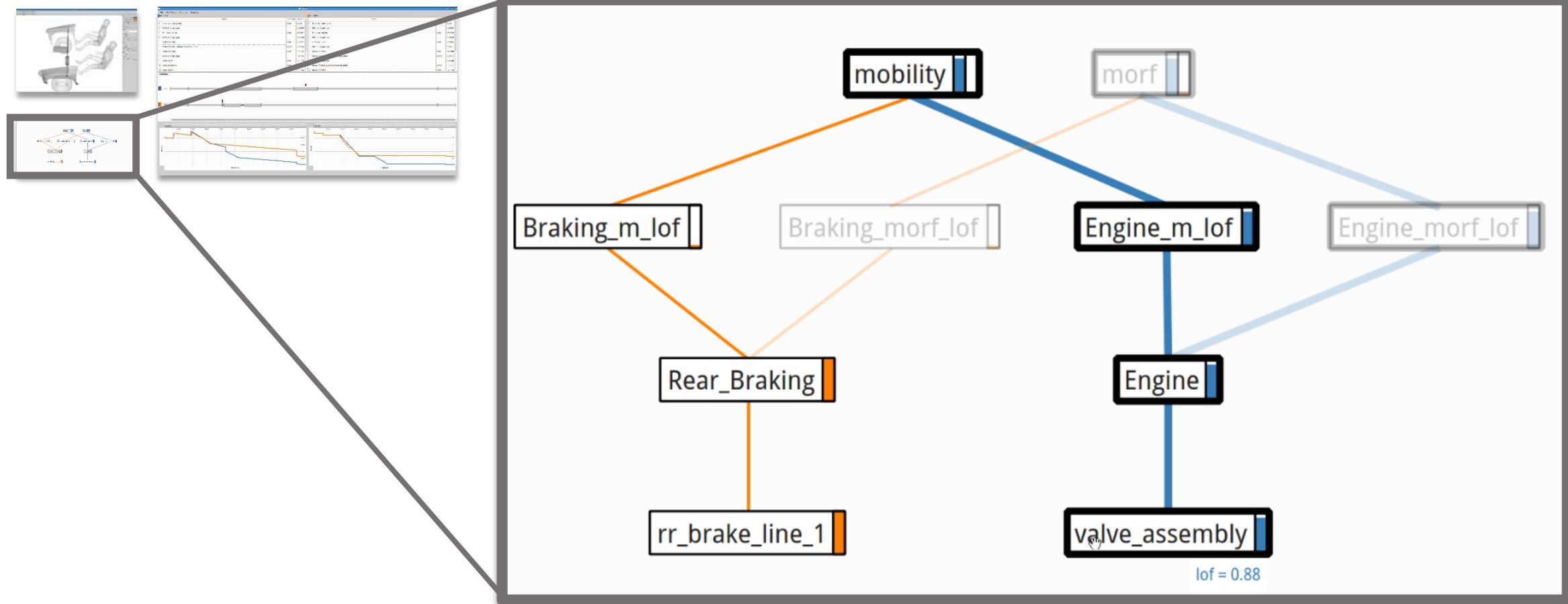


Shot systemic impact

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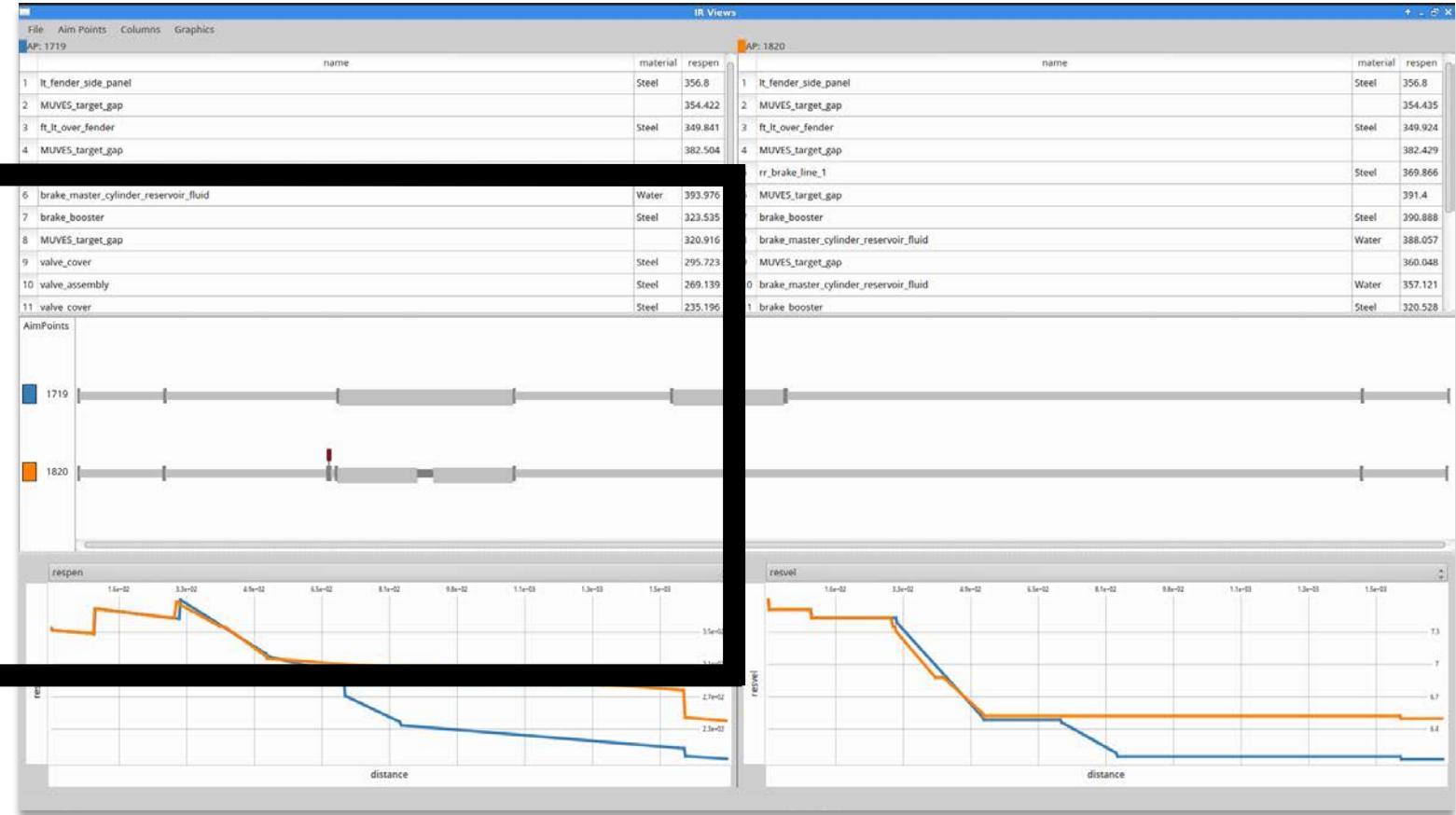
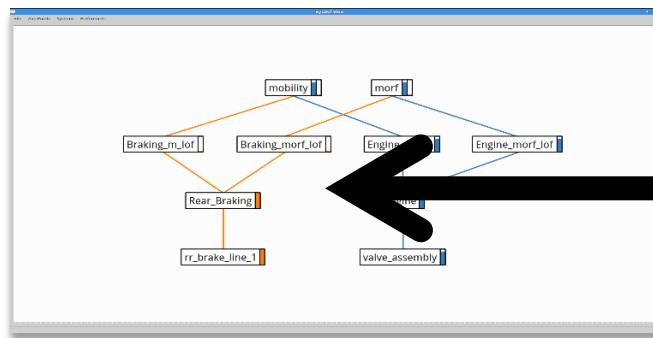
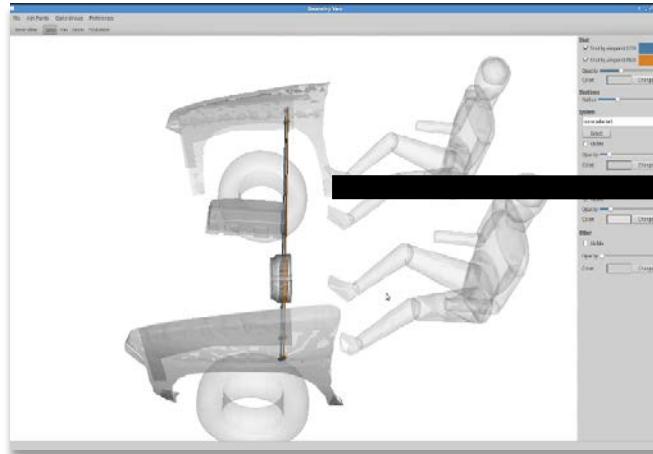
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Shotviewer: spatial + non-spatial visualization



Summary

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- Design study with defense analysts
- Reflection on creativity methods
- Vulnerability data + task analysis and prototype tool
- Publications
 - **E. Kerzner**, L. A. Butler, C. Hansen, and M. Meyer. A shot at visual vulnerability analysis. Computer Graphics Forum, 34(3), 2015.
 - C. Gribble, A. Naveros, and **E. Kerzner**. Multi-hit ray traversal. J. Computer Graphics Techniques, 3(1), 2014

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Completed formative work: Connectome visualization

- **E. Kerzner**, A. Lex, T. Urness, C. L. Sigulinsky, B. W. Jones, R. E. Marc, and M. Meyer. Graffinity: visualizing connectivity in large graphs. Computer Graphics Forum, 34(3), 2017
- J. S. Lauritzen, C. L. Sigulinsky, J. R. Anderson, M. Kalloniatis, N. T. Nelson, D. P. Emrich, C. Rapp, N. McCarthy, **E. Kerzner**, M. Meyer, B. W. Jones, and R. E. Marc. Rod-cone crossover connectome of mammalian bipolar cells. J. of Comparative Neurology, 2016.

Contributions

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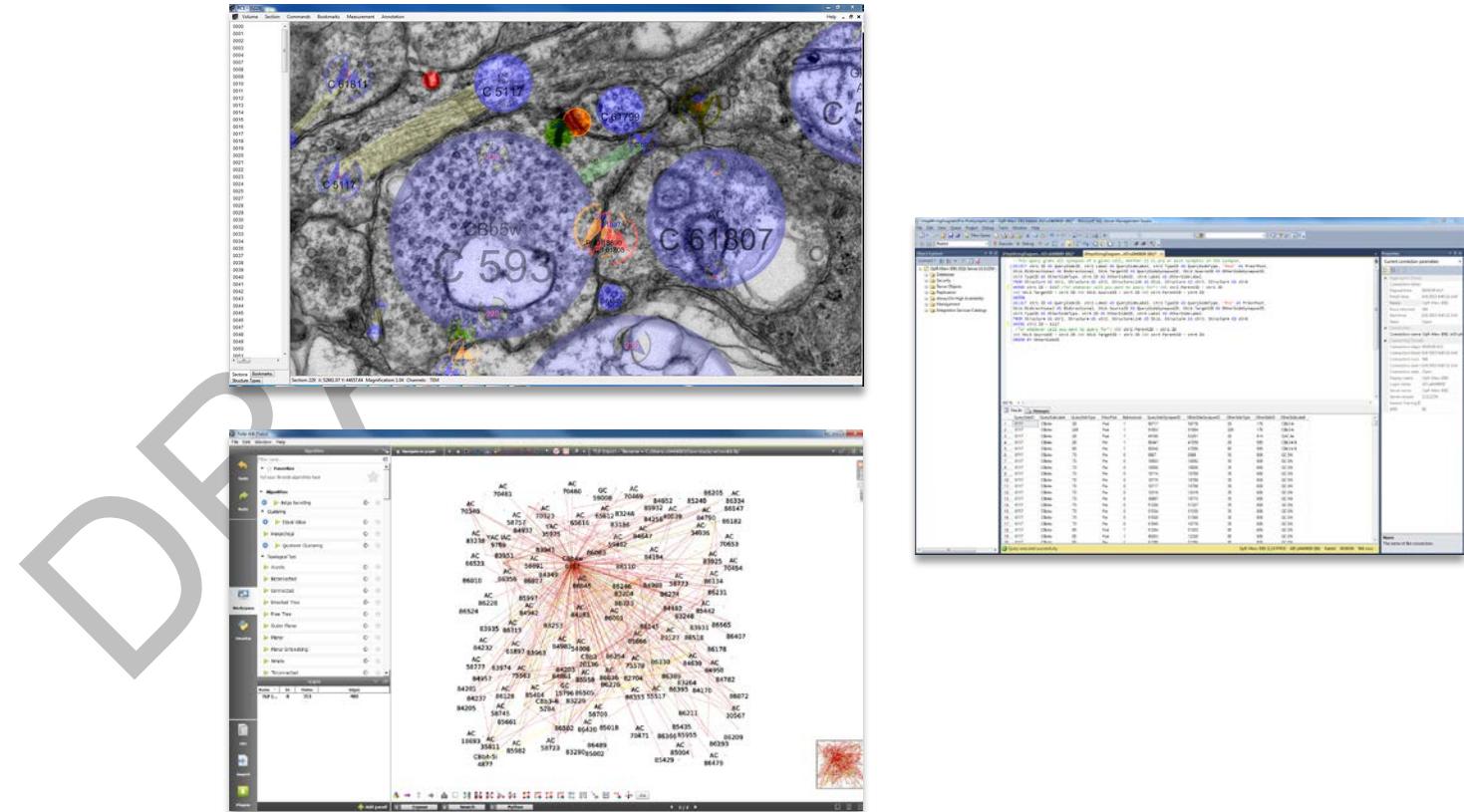
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- Reflection on creativity workshop
- Task analysis and two new visualization techniques
- Graffinity – a prototype tool for connectivity analysis
- Results appear in the Journal of Comparative Neurology

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Challenges of this design study

- Existing tools
- Diverse users
- “Talk to my post-doc”



Creativity workshop

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- Motivation
 - Wanted structured activities
 - Success with previous methods
- Based on Goodwin et al. [2013]
- Surprisingly successful

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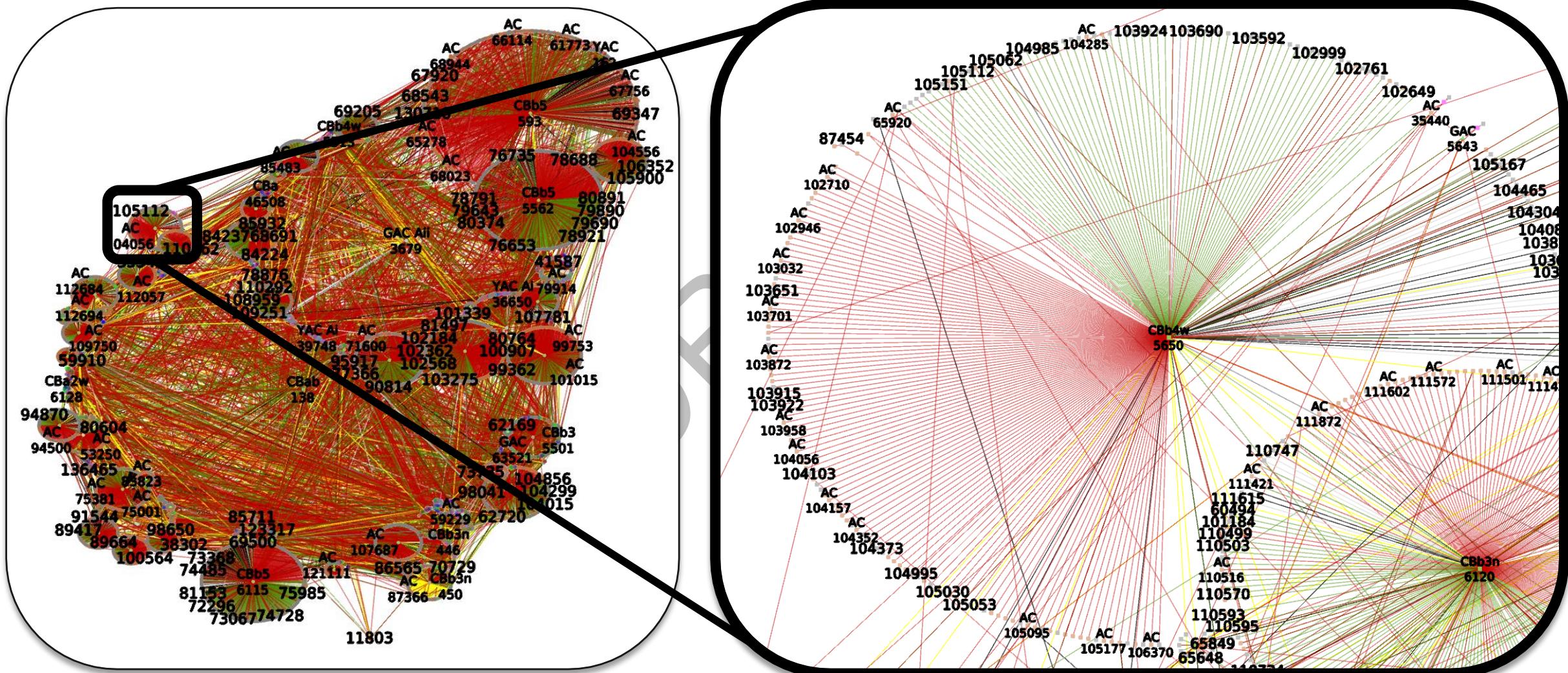
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Creativity workshop outcomes

- Articulated domain challenges
- Engaged all stakeholders – increased meetings with senior analysts
- Identified shared needs: visualizing multi-hop relationships i.e., connectivity analysis

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Connectome: a large multivariate graph



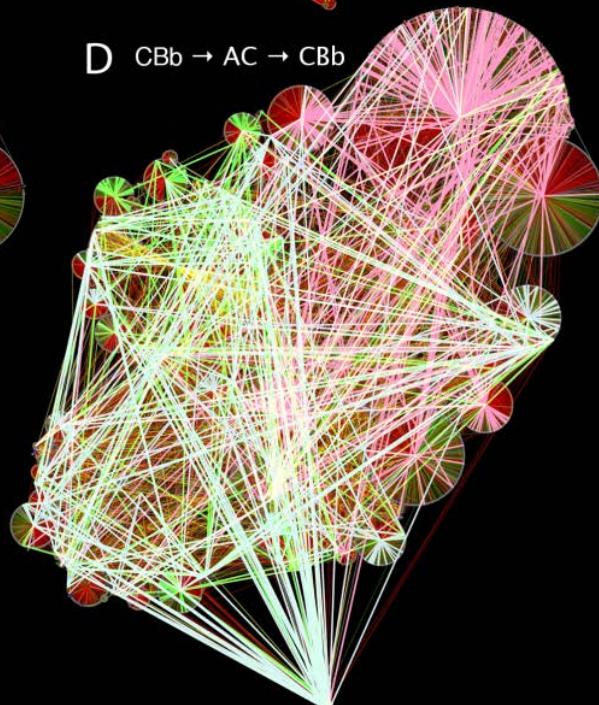
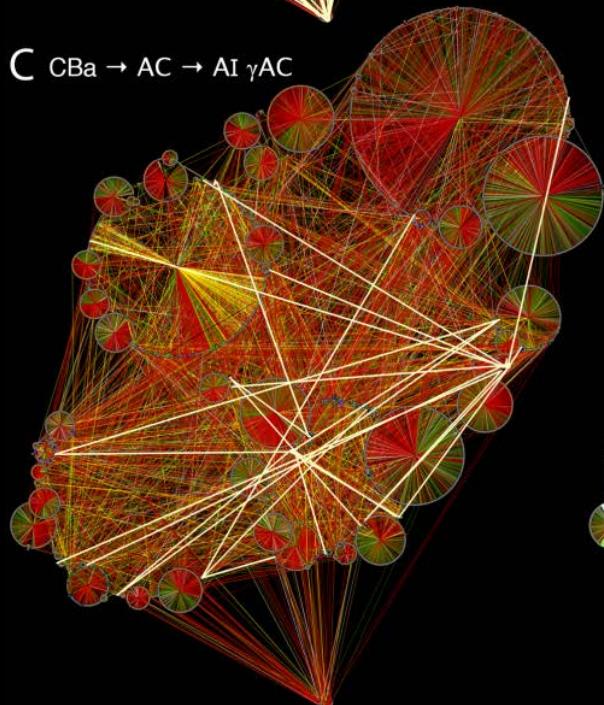
A CB_b → AC → Rod BC

B CB_a → AC → Rod BC

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C CB_a → AC → AI γ AC

D CB_b → AC → CB_b



Connectome Query

Len 2

Start

CBb3n (label) × CBb5 (label) ×
CBb4w (label) × CBb4 (label) ×
CBb3 (label) × CBb5w (label) ×

Edge * (wildcard) ×

Node

AC (label) × AC OFF (label) ×
AC ON (label) × YAC (label) ×
YAC Ai (label) ×
YAC OFF (label) ×

Edge * (wildcard) ×

End

CBb3n (label) × CBb5 (label) ×
CBb4w (label) × CBb4 (label) ×
CBb3 (label) × CBb5w (label) ×

Show cypher Submit

Connectivity Matrix Controls

Aggregate rows none

Aggregate cols none

Sort order optimal leaf

Metric path count

Encoding colormap

Scale linear



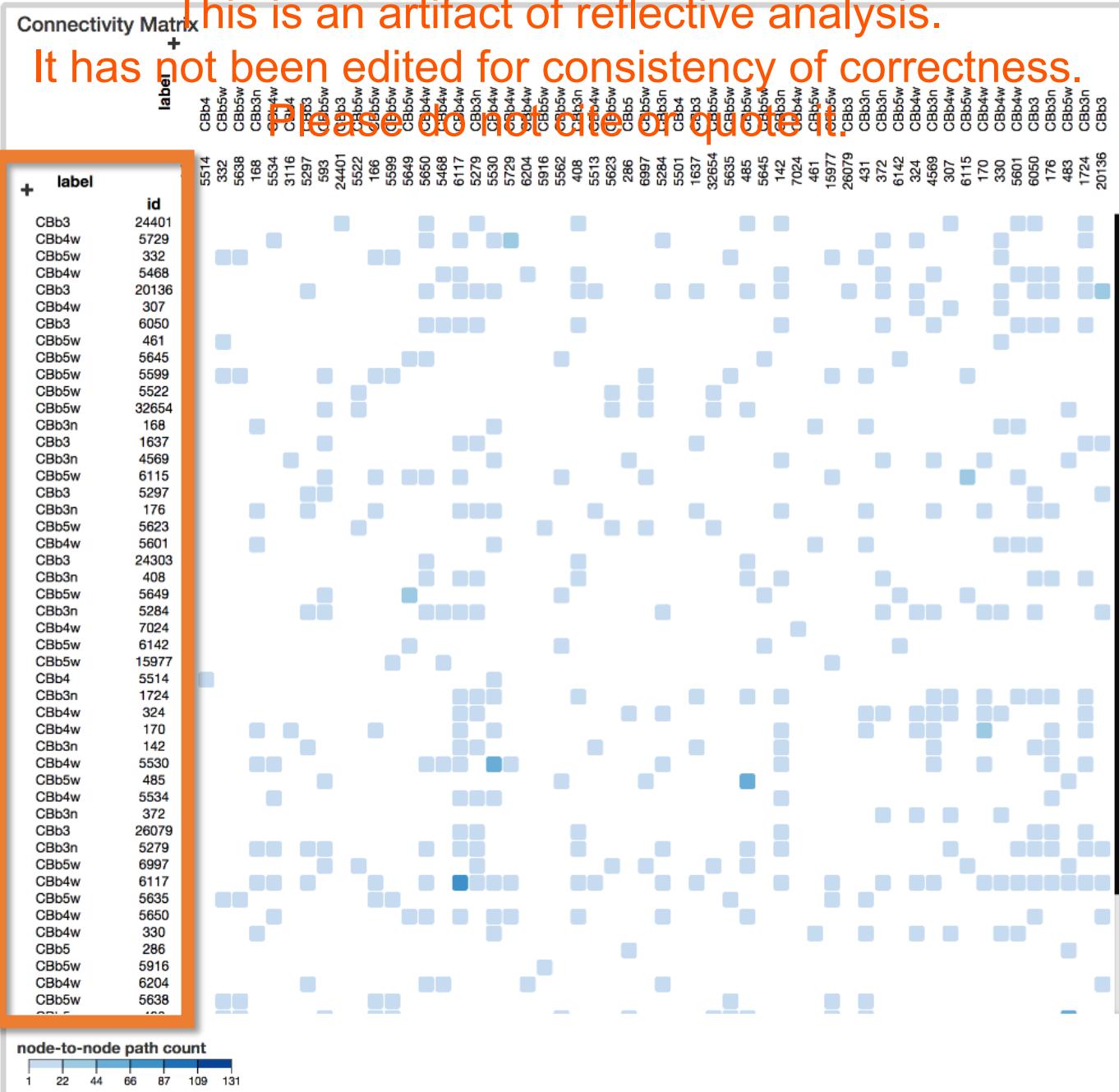
Connectome Query

Len	2
Start	CBb3n (label) × CBb5 (label) × CBb4w (label) × CBb4 (label) × CBb3 (label) × CBb5w (label) ×
Edge	* (wildcard) ×
Node	AC (label) × AC OFF (label) × AC ON (label) × YAC (label) × YAC Ai (label) × YAC OFF (label) ×
Edge	* (wildcard) ×
End	CBb3n (label) × CBb5 (label) × CBb4w (label) × CBb4 (label) × CBb3 (label) × CBb5w (label) ×

Show cypher Submit

Connectivity Matrix Controls

Aggregate rows	none
Aggregate cols	none
Sort order	optimal leaf
Metric	path count
Encoding	colormap
Scale	linear



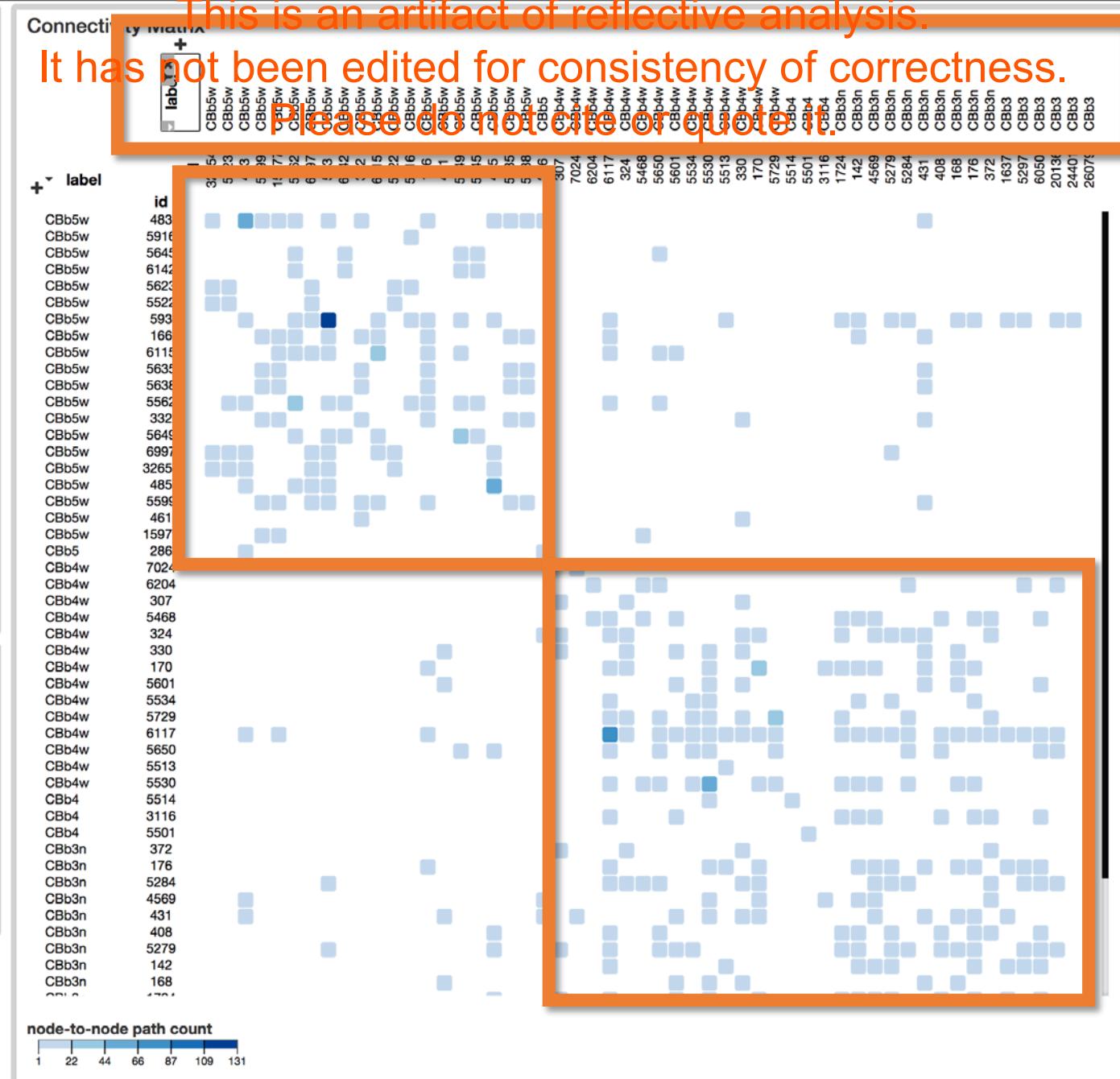
Connectome Query

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Edge	* (wildcard) ×
Node	AC (label) × AC OFF (label) × AC ON (label) × YAC (label) × YAC Ai (label) × YAC OFF (label) ×
Edge	* (wildcard) ×
End	CBb3n (label) × CBb5 (label) × CBb4w (label) × CBb4 (label) × CBb3 (label) × CBb5w (label) ×

[Show cypher](#) [Submit](#)

Connectivity Matrix Controls

Aggregate rows	none
Aggregate cols	none
Sort order	optimal leaf
Metric	path count
Encoding	colormap
Scale	linear



Connectome Query

Len	2
Start	<div style="display: flex; justify-content: space-around;"> CBb3n (label) × CBb5 (label) × </div> <div style="display: flex; justify-content: space-around;"> CBb4w (label) × CBb4 (label) × </div> <div style="display: flex; justify-content: space-around;"> CBb3 (label) × CBb5w (label) × </div>
Edge	* (wildcard) ×
Node	<div style="display: flex; justify-content: space-around;"> AC (label) × AC OFF (label) × </div> <div style="display: flex; justify-content: space-around;"> AC ON (label) × YAC (label) × </div> <div style="display: flex; justify-content: space-around;"> YAC Ai (label) × </div> <div style="display: flex; justify-content: space-around;"> YAC OFF (label) × </div>
Edge	* (wildcard) ×
End	<div style="display: flex; justify-content: space-around;"> CBb3n (label) × CBb5 (label) × </div> <div style="display: flex; justify-content: space-around;"> CBb4w (label) × CBb4 (label) × </div> <div style="display: flex; justify-content: space-around;"> CBb3 (label) × CBb5w (label) × </div>
Show cypher	Submit

Connectivity Matrix Controls

Aggregate rows	none
Aggregate cols	none
Sort order	custom
Metric	path count
Encoding	colormap
Scale	linear

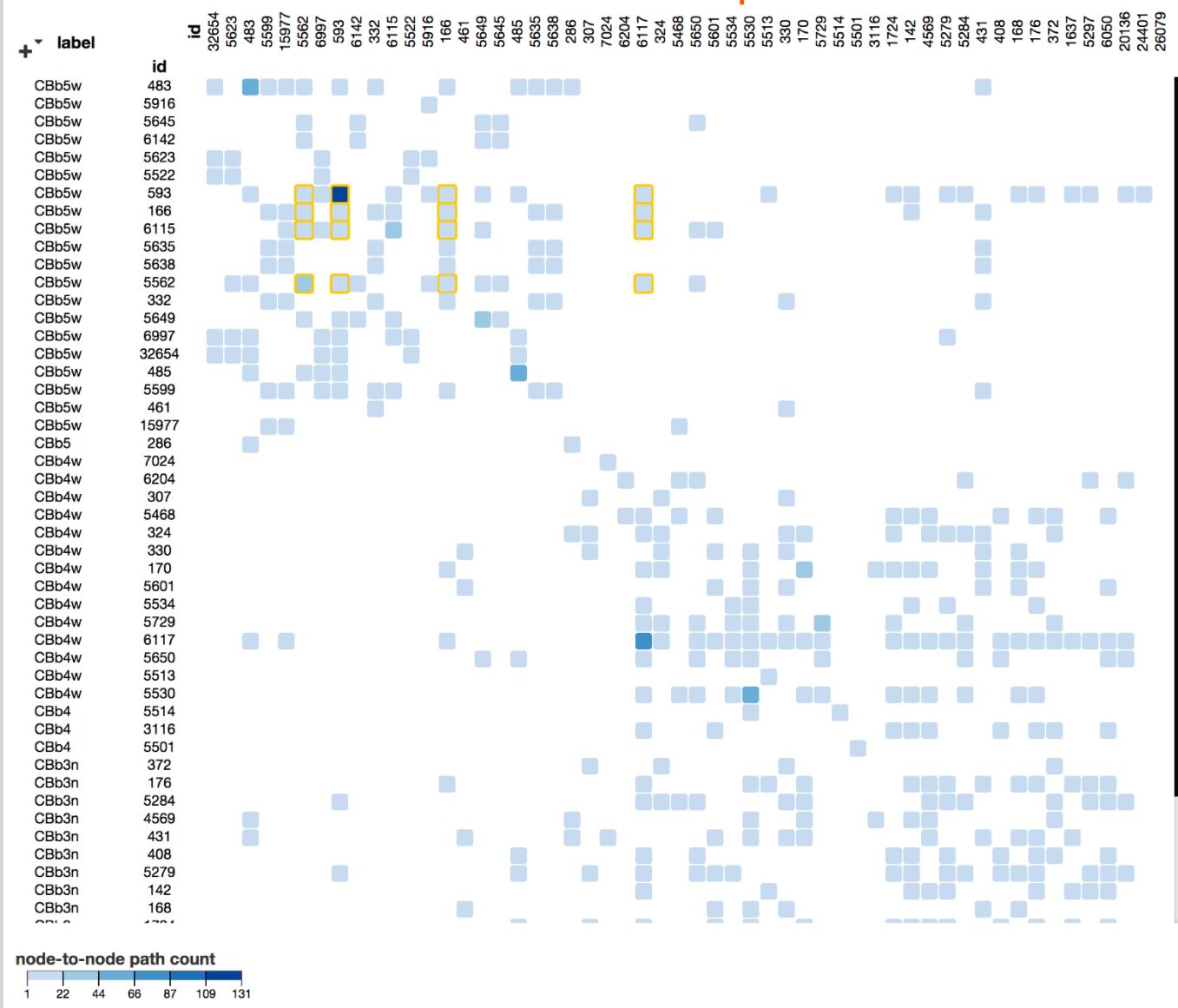
Int. Node Table Controls

Aggregate rows	none	▼
Metric	path count	▼
Encoding	colormap	▼

Connectivity Matrix

Connectivity Matrix

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Int. Node Table

num paths

id	node path count
5439	1.00
35811	42.0
35894	1.00
30567	1.00
55517	1.00
34055	1.00
47104	1.00
35240	1.00
58696	1.00
32804	1.00
598	1.00
58592	1.00
56841	1.00
55403	1.00
38632	1.00
16073	1.00
23512	1.00
38949	1.00
61960	1.00
66407	1.00
5377	1.00
40039	1.00
49489	1.00
61816	1.00
66634	1.00
36516	1.00
67671	1.00
78909	1.00
20299	1.00
67182	1.00
162	1.00
45220	1.00
6300	1.00
34868	1.00
35975	1.00
35653	1.00
39957	1.00
65576	1.00
38605	1.00
84193	1.00
59422	1.00
5294	1.00
68548	1.00
68480	1.00
58816	1.00
18693	1.00
5435	1.00
5442	1.00
32970	1.00
5281	1.00
86634	1.00
68497	1.00
34036	1.00
80609	1.00
67894	1.00
67705	1.00
67755	1.00

node path count

Connectome Query

Len	2
Start	CBb3n (label) × CBb5 (label) × CBb4w (label) × CBb4 (label) × CBb3 (label) × CBb5w (label) ×
Edge	* (wildcard) ×
Node	AC (label) × AC OFF (label) × AC ON (label) × YAC (label) × YAC Ai (label) × YAC OFF (label) ×
Edge	* (wildcard) ×
End	CBb3n (label) × CBb5 (label) × CBb4w (label) × CBb4 (label) × CBb3 (label) × CBb5w (label) ×

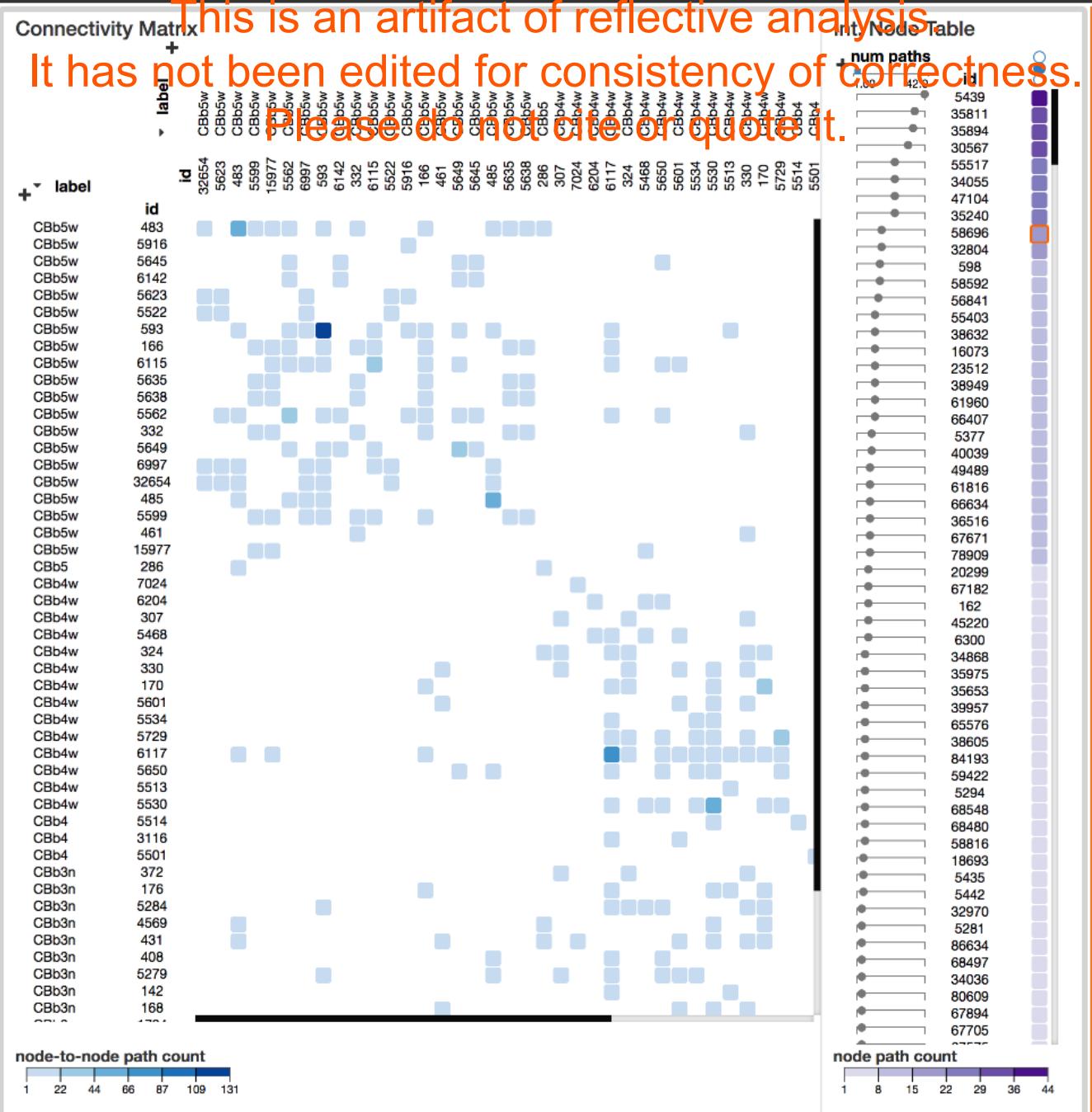
Show cypher Submit

Connectivity Matrix Controls

Aggregate rows	none
Aggregate cols	none
Sort order	custom
Metric	path count
Encoding	colormap
Scale	linear

Int. Node Table Controls

Aggregate rows	none
Metric	path count
Encoding	colormap



Node Link **Path List**

Paths **Len** **Freq**

Path	Len	Freq
> 5562 CBb5w 58696 AC 6117 CBb4w	3	1
> 5562 CBb5w 58696 AC 5562 CBb5w	3	1
> 5562 CBb5w 58696 AC 593 CBb5w	3	1
> 5562 CBb5w 58696 AC 166 CBb5w	3	1
> 6115 CBb5w 58696 AC 6117 CBb4w	3	1
> 6115 CBb5w 58696 AC 5562 CBb5w	3	1
> 6115 CBb5w 58696 AC 593 CBb5w	3	1
> 6115 CBb5w 58696 AC 166 CBb5w	3	1
> 166 CBb5w 58696 AC 6117 CBb4w	3	1
> 166 CBb5w 58696 AC 5562 CBb5w	3	1
> 166 CBb5w 58696 AC 593 CBb5w	3	1
> 166 CBb5w 58696 AC 166 CBb5w	3	1
> 593 CBb5w 58696 AC 6117 CBb4w	3	1
> 593 CBb5w 58696 AC 5562 CBb5w	3	1
> 593 CBb5w 58696 AC 593 CBb5w	3	1
> 593 CBb5w 58696 AC 166 CBb5w	3	1
> 593 CBb5w 58696 AC 6117 CBb4w	3	1
> 593 CBb5w 58696 AC 5562 CBb5w	3	1
> 593 CBb5w 58696 AC 593 CBb5w	3	1
> 593 CBb5w 58696 AC 166 CBb5w	3	1

Summary

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- Design study with neuroscientists
- Creativity workshop engaged users and exposed shared needs
- Contributed two new visualization techniques for connectivity analysis
- Publications:
 - E. Kerzner, A. Lex, T. Urness, C. L. Sigulinsky, B. W. Jones, R. E. Marc, and M. Meyer. Graffinity: visualizing connectivity in large graphs. Computer Graphics Forum, 34(3), 2017
 - J. S. Lauritzen, C. L. Sigulinsky, J. R. Anderson, M. Kalloniatis, N. T. Nelson, D. P. Emrich, C. Rapp, N. McCarthy, E. Kerzner, M. Meyer, B. W. Jones, and R. E. Marc. Rod-cone crossover connectome of mammalian bipolar cells. J. of Comparative Neurology, 2016.

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Proposed remaining work: Visualization creativity workshops

Anticipated publication in IEEE TVCG, co-authored by J. Dykes, S. Goodwin, S. Jones, and M. Meyer

Problem statement

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- We have used workshops in 15+ projects, including this proposal's completed formative work
- No formal guidelines exist for *visualization* creativity workshops:
 - Evolution of data and tasks [Tory and Moller 2004]
 - Specialized process models [Sedlmair et al. 2012]
 - Importance of data and abstraction [Munzner 2009]
 - Mutual influence of stakeholders [McCurdy et al. 2016]

Problem statement

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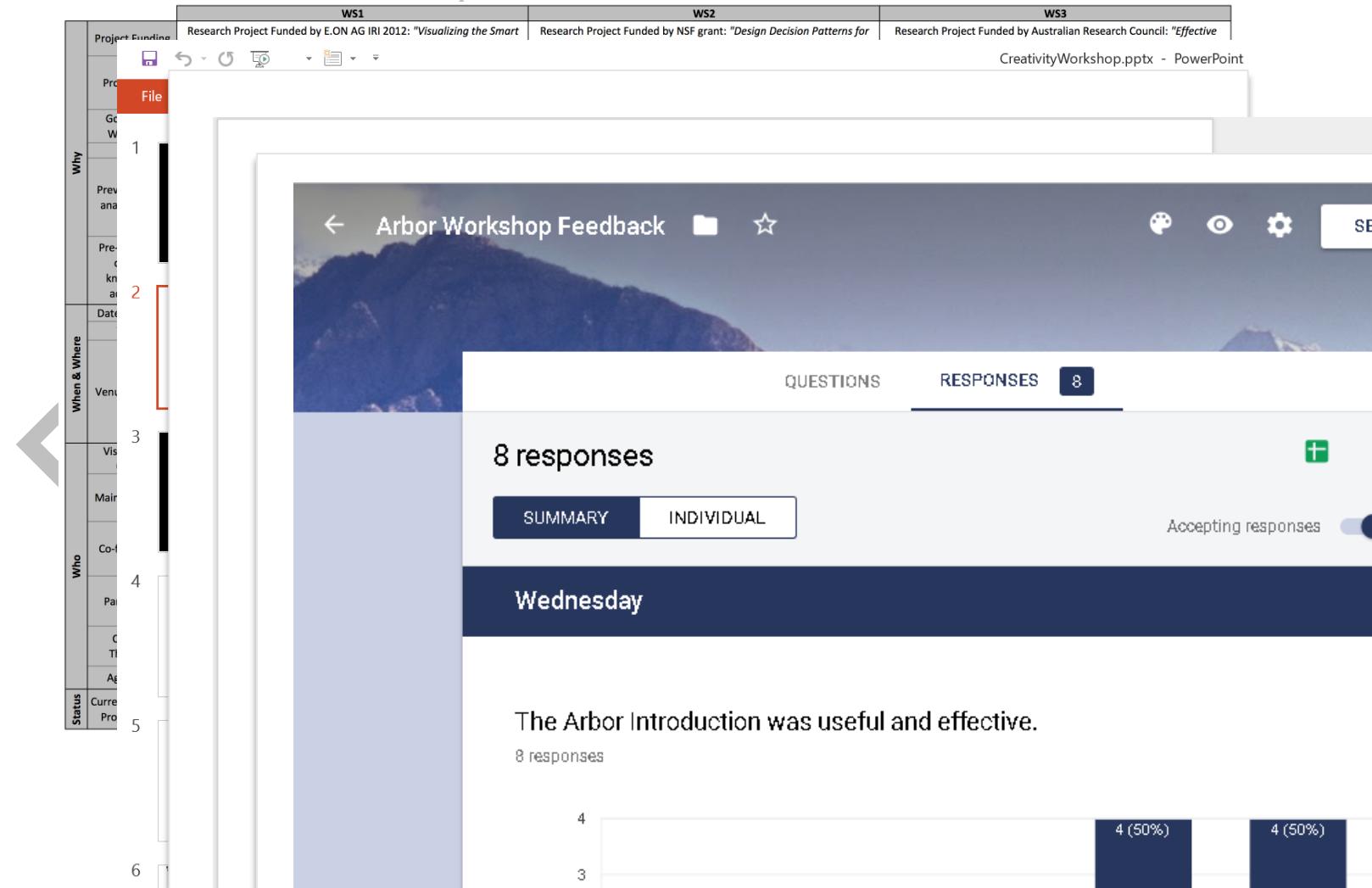
Please do not cite or quote it.

- Communicate insights from our experience using creativity workshops in various visualization design studies
 - Practical – describe process of planning, running, and analyzing workshops
 - Theoretical – connect workshops to creativity and visualization theory
- Hedge appropriately: from *our experience* what has worked (or not)

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Framework based in qualitative data

- Creativity literature review
 - Psychology
 - Problem solving
 - Software engineering
 - Visualization
- Data from past projects
 - Project context
 - Workshop plan
 - Notes and transcripts
 - Artefacts
 - Project output
 - Feedback



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Qualitative analysis methods

- Thematic analysis
[Braun and Clark 2006]
- Collaborative reflection
[Prilla et al. 2012]
- Writing as a creative analytical process
[Richardson and Pierre 2005]

DRAFT

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Visualization creativity workshop framework

- Describes how to use creativity workshops
- Connects workshop methods to underlying theory
- Details workshop common mistakes and pitfalls
- Identifies areas for future work

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Timeline

Completed and remaining work

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Three projects of this proposal

- **2013 – ’15:** Visual vulnerability analysis (completed)
- **2015 – ’17:** Connectome visualization (completed)
- **2015 – present:** Visualization creativity workshops (remaining)

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Visualization creativity workshops: completed

- ✓ **Jun '15 – Sep '16:** informal discussions and reflection; narrow literature review
- ✓ **Sep '16 – May '17:** assisted in running 4 creativity workshops; qualitative data analysis
- ✓ **Jan '17 – Jun '17:** broad literature review; proposed the current framework; iterated with collaborators

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Visualization creativity workshops: remaining

- **July '17 – Aug '17:** qualitative analysis; draft paper; get feedback
- **Aug '17 – Sept '17:** revise paper from feedback; submit to IEEE TVCG
- **Sept '17 - Dec '17:** write dissertation

Creativity workshops for visualization design studies

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It has not been edited for consistency of correctness.
Please do not cite or quote it.

Publications

- E. Kerzner, L. A. Butler, C. Hansen, and M. Meyer. A shot at visual vulnerability analysis. Computer Graphics Forum, 34(3), 2015
- C. Gribble, A. Naveros, and E. Kerzner. Multi-hit ray traversal. J. Computer Graphics Techniques, 3(1), 2014
- E. Kerzner, A. Lex, T. Urness, C. L. Sigulinsky, B. W. Jones, R. E. Marc, and M. Meyer. Graffinity: visualizing connectivity in large graphs. Computer Graphics Forum, 34(3), 2017
- J. S. Lauritzen, C. L. Sigulinsky, J. R. Anderson, M. Kalloniatis, N. T. Nelson, D. P. Emrich, C. Rapp, N. McCarthy, E. Kerzner, M. Meyer, B. W. Jones, and R. E. Marc. Rod-cone crossover connectome of mammalian bipolar cells. J. of Comparative Neurology, 2016.
- Anticipated publication in IEEE TVCG, co-authored by J. Dykes, S. Goodwin, S. Jones, and M. Meyer