

# **BUSINESS PROCESS LANDSCAPING**

Leipzig, 30.11.2021 Toni Pfeiffer

# **STRUCTURE**

**1.BUSINESS PROCESS LANDSCAPES** 

1.1.PARAMETERS

1.2.STATIC

1.3.DYNAMIC

#### 2. PROCESSES

2.1.MANAGEMENT

**2.2.CORE** 

2.3.SUPPORT

#### 3. HOW TO CREATE BPL

**3.1. STEPS** 

3.2. PROCESS DESCRIPTION

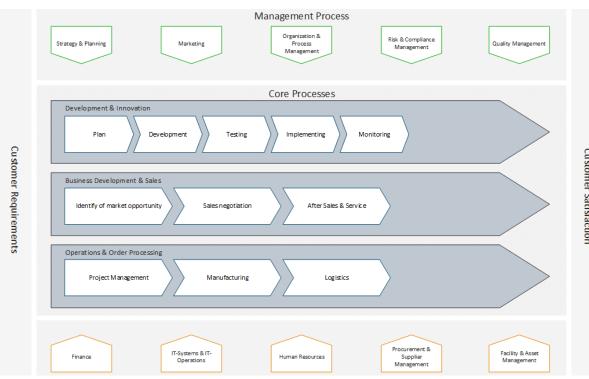
3.2.1. RACI

3.2.2. SIPOC



#### **PARAMETERS**

- Input and Output
- Sequence and Interaction
- KPI's
- Resources and Responsibilities
- Risks and Opportunities
- Competencies and Authorities
- **Documents and Methods**
- Changes
- Methods of Monitoring, Measurement and Evaluation
- Opportunities of Improvement

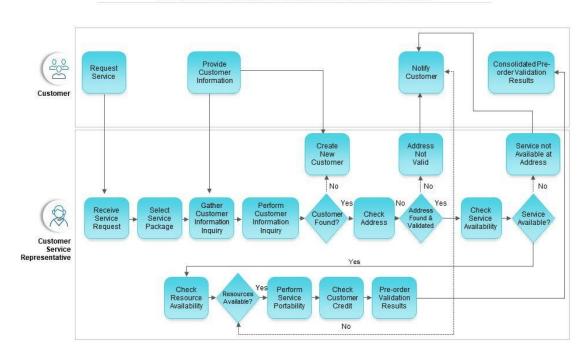


## **BENEFITS**

- Speed up Results
- Increase Efficiency
- Recognize Interfaces
- Way to Process Optimization

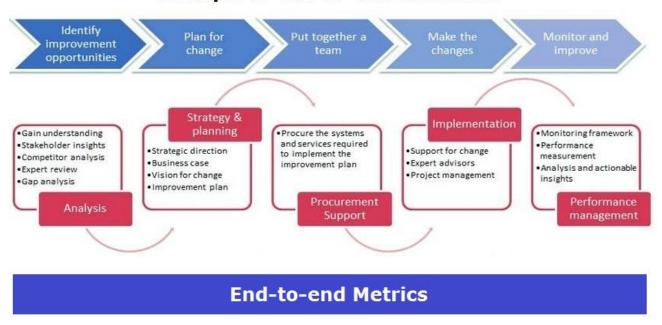
#### Telecom Services Business Process Landscape Flowchart

This slide is 100% editable. Adapt it to your needs and capture your audience's attention.



## STATIC BPL

#### **Example of end-to-end Processes**



# STATIC BPL

#### Online Shopping Customer Journey Map

| Stages of<br>Journey     | Motivation                                       | Searches for Websites  |                                   |   | Browses the<br>Site                                  | Evaluates Products                                   |  | Pay  |  |
|--------------------------|--|--|-----------------------------------|---|--|--|--|--|--|
| Activities               | Wants to buy a<br>Christmas gift for a<br>friend | Searches products<br>keywords on search<br>engines             | Clicks the 1st ads.<br>result.    | Checks online again<br>and go to the 1st.<br>original result                            | Checks out ongoing<br>deals and hot sale<br>products | Opens a product<br>page to check<br>product details. | Opens more product<br>pages to compare<br>info.                  | Processes to pay a preferred product.              | Contacts online service for help.  |
| Feelings                 |  |  | <b>(S)</b>                        | 3 1 2   | 80   | 8  | <u>Q</u>   | 篇  |  |
| Very Happy               | ⊕  |  |                                   |   |  |  |  |  |  |
| Overall Satisfied        |  | <del>\</del>   |                                   | 0   |  |  | <del></del>  |  | <u> </u>   |
| Unhappy                  |  |  | 8                                 |   |  | 8  |  | 8  |  |
| Experiences              | Excited to give a surprise to the friend.        | Happy to see many<br>options Confusing about<br>how to choose. | Annoyed at the useless info.      | Happy with the informative shopping website. Not sure about how to find the best price. | Surprise to see lots of<br>discounts                 | Frustrated about reviews from other customers.       | Pleased with usages & designs. Sad to see out of stock products. | Frustrated to find only the Paypal payment option. | Satisfied with bank<br>card payment. Feels unhappy to<br>wait for a bit of<br>long time. |
| Customer<br>Expectations | Easily to obtain discount news.                  | More user-friendly<br>search engine.                           | Allow to hide<br>unnecessary ads. | Clear and innovative website design.  | More discounts during holidays.                      | Higher quality<br>products.                          | Faster supply chain<br>system.                                   | More payment choices.                              | Faster website speed.  |

### DYNAMIC BPL

- Changing view
  - Role
  - Unit
  - Country



# 2.PROCESSES

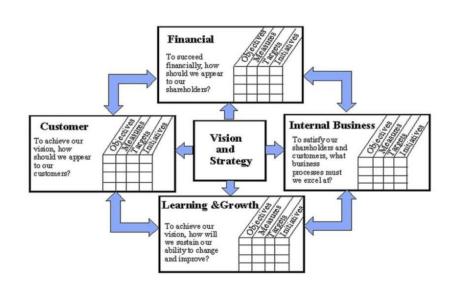
- 2.1. Management
- 2.2. Core
- 2.3. Support



## **MANAGEMENT**

- Planning
- Controlling
- Leading
- Organization
- Strategy

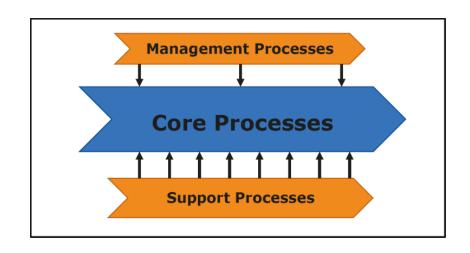
#### **BALANCED SCOREBOARD**



## **CORE**

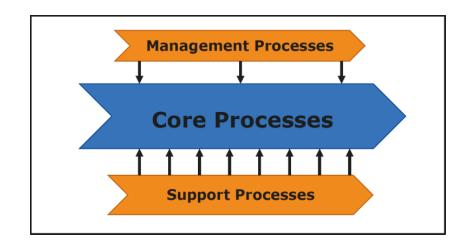
#### CUSTOMER REQUEST → VALUE CREATION PROCESS → CUSTOMER SATISFACTION

- Production
- Service
- Growth and Profit
- Logical Order



## **SUPPORT**

- Support Core Processes
- Provide:
  - IT
  - Employees
  - Materials
  - Logistics





3.1. Steps

3.2. Process Description

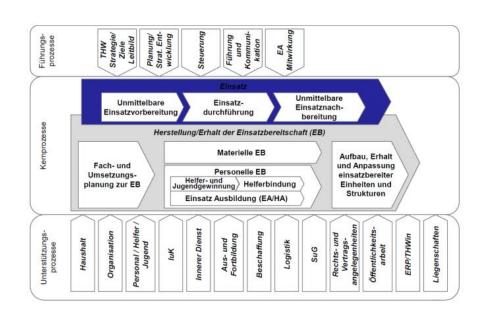
3.2.1. Raci

3.2.2. Sipoc



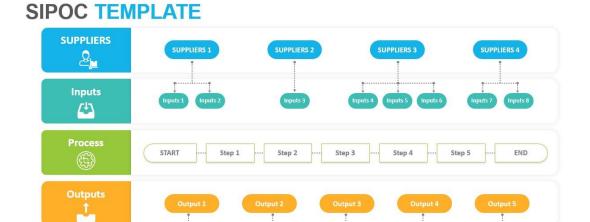
#### **STEPS**

- Goal setting
- Selection of the form of presentation
- Determination of the participations (top down vs. bottom up)
- Creation of the process map
- Announcement



# PROCESS DESCRIPTION

- S Suppliers
- I Inputs
- P Process
- O Output
- C Customers



Customer 3

Customer 5

Customer 6

WWW.POWERLIDES.COM

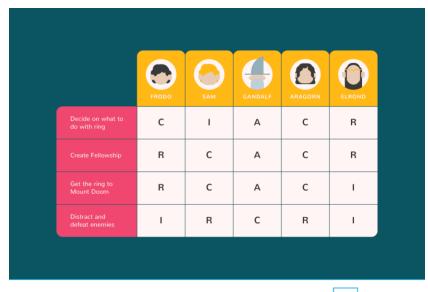
Customers

Customer 1

Customer 2

### PROCESS DESCRIPTION

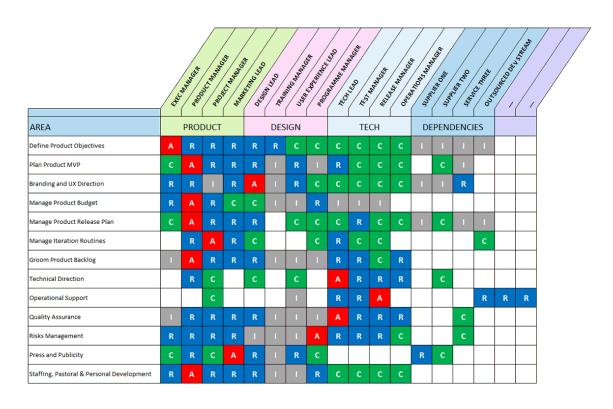
- R Responsible
- A Accountable
- C Consulted
- I Informed



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dpm

# PROCESS DESCRIPTION





# **THANK YOU**

#### SOURCES

- https://smct-management.de/prozesslandkarte/
- https://prozessoptimierung-sprung.de/prozesslandkarte-erstellen/
- https://www.business-wissen.de/hb/prozesslandkarten-erstellen/
- https://www.weka.de/qualitaetsmanagement/prozesslandschaft-damit-haben-sie-den-ueberblick/
- https://www.intellior.ag/drei-beliebtesten-prozesslandkarten-aus-der-praxis/
- https://www.tuvsud.com/de-de/-/media/de/management-service/pdf/iso-9001/broschuere-iso-9001.pdf
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