Purpose

- Give basis for the management decision of project approval
- Describes
 - Necessity of project
 - Feasibility of project
 - Affordability of project
 - Market and economic effect of project

Outline

- Initial situation
- General conditions and constraints
- Project objectives and system concepts
- Opportunities and risks
- Planning

Initial Situation – Content

- Describe current situation
- Need for action is clearly visible
 - * This may lead into a new system / product

Initial Situation – Driving Questions

- What are our abilities? What can we do now?
- * What shall be our abilities? What do we want to do in the future?
- * What is the gap?
 - What are we currently missing to get the desirable abilities?

General Conditions and Constraints – Content

- Describe the frame work conditions
 - Budget situation
 - Organizational constraints
 - Technical constraints

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General Conditions and Constraints – Driving Questions(1)

- Framework conditions
 - What is our budget situation?
 - What is our know-how?
 - * With whom can we cooperate?
 - * Which commitments do we have to our partners?
 - * Which commitments do we have in terms of deadlines?

General Conditions and Constraints – Driving Questions(2)

- Technical conditions
 - Which development environment and platform is available?
 - Which IT infrastructure is available?
 - Which standards and regulations have to be considered?

Project Objectives and System Concepts – Outline

- Describe your concept or vision of a new system
- Describe it without technical details
- Convey your basic idea and how it brings us to the desired state as described in "Initial Situation"

Opportunities and Risks – Outline

- Make a market analysis
 - List potential customers
 - * Estimate your chances to make profit
 - Estimate your risk to fail and make loss

Planning – Content

- List the rough project milestones
- Assign project lead and other outstanding roles to team members
- * Give a rough estimate how many resources you need
 - Human resources
 - Licenses
 - * etc.

Planning – Driving Questions

- When will the project end?
- When will be a first prototype available
- * When will the project start?
- When does implementation work start?
- What are the big blocks of work to be done?
- * Is this work doable in the given period of time?
- * Do we need any other stuff to make our work (licenses, servers, ...)?