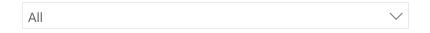


Select settings for your report

Select the time period for your report.



Choose whether to exclude certain weeks for everyone in the analysis population, for example holiday weeks.



Select an organizational attribute to view the report by.



To filter employees, select the organizational attribute and values you would like to filter by.

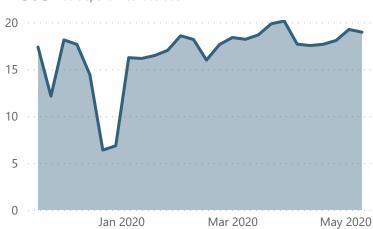


Collaboration hours and workweek span

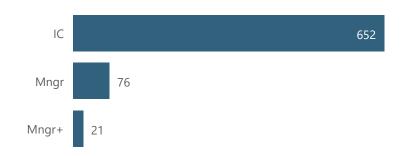
Average hours/week per person



16.8 hours spent in collaboration



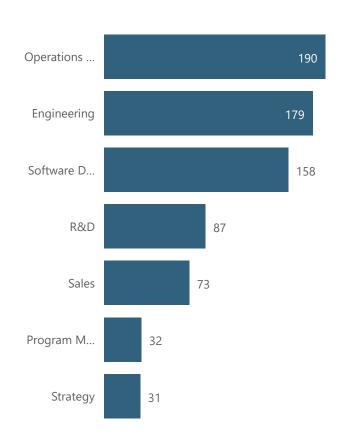
Number of employees by SupervisorIndicator



Measured employees

738

Number of employees by Organization



Note: Groups with less than 5 people will not be displayed in the report.



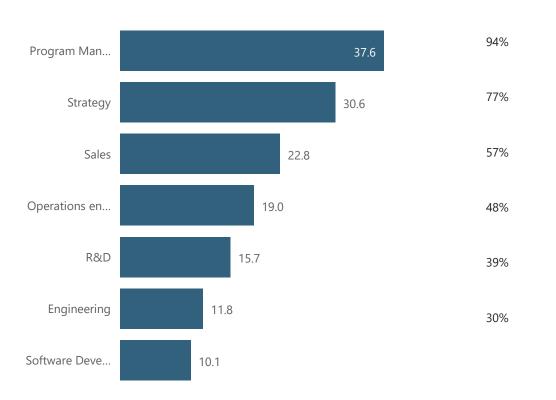
How is collaboration load impacting after-hours?

42% of workweek spent in collaboration*

Weekly collaboration hours

Average hours per week per person

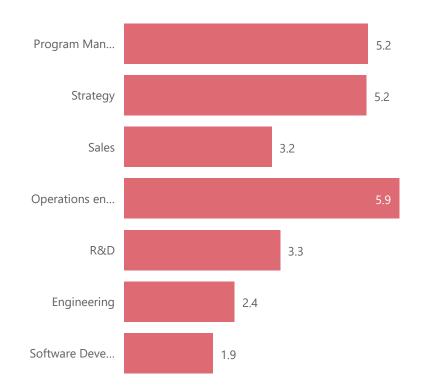
16.8 hours in collaboration



After-hours collaboration

Average hours per week per person

3.6 hours in after-hours collaboration



SupervisorIndicator

All



How much time do people spend in different collaboration channels?

Weekly hours spent in meetings, email, chats and calls

Average hours per week per person

| | 11.7 hours in meetings | 5.1 hours in email | 1.7 hours in ad-hoc calls | 0.9 hours in chats |
|----------------|-------------------------------|---------------------------|----------------------------------|---------------------------|
| Program Mana | 20.9 | 16.7 | 1.0 | 0.6 |
| Strategy | 16.0 | 14.6 | 1.7 | 1.1 |
| Sales | 12.5 | 10.3 | 1.9 | 1.0 |
| Operations en | 14.2 | 4.8 | 2.1 | 1.4 |
| R&D | 10.6 | 5.1 | 1.2 | 1.0 |
| Engineering | 9.6 | 2 | 1.6 | 0.7 |
| Software Devel | 8.2 | 1 | 1.6 | 0.5 |



Average hours per week per person

| | 3.3 hours in meetings | 0.4 hours in email | 0.5 hours in ad-hoc calls | 0.2 hours in chats |
|----------------|-----------------------|---------------------------|----------------------------------|---------------------------|
| | | | | |
| Program Mana | 4.1 | 1.2 | 0.2 | 0.1 |
| Strategy | 3.8 | 1.3 | 0.2 | 0.1 |
| Sales | 2.2 | 0.9 | 0.2 | 0.1 |
| Operations en | 5.6 | 0.3 | 0.5 | 0.3 |
| R&D | 3.1 | 0.3 | 0.3 | 0.1 |
| Engineering | 2.2 | 0.1 | 0.6 | 0.2 |
| Software Devel | 1.8 | 0.1 | 0.6 | 0.1 |

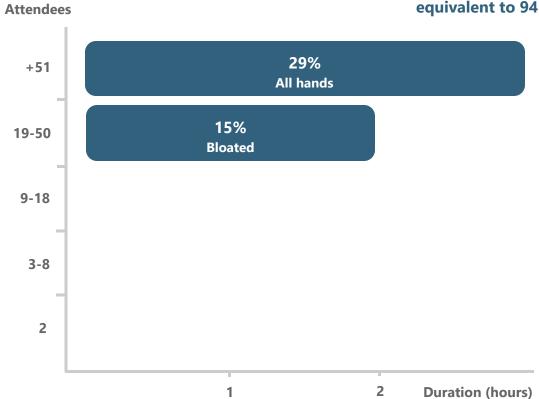


How does the organization spend its meeting time?

Meeting types by attendees and duration

% of total time spent in meetings

204K hours spent in long or large meetings annually, equivalent to 94 FTEs

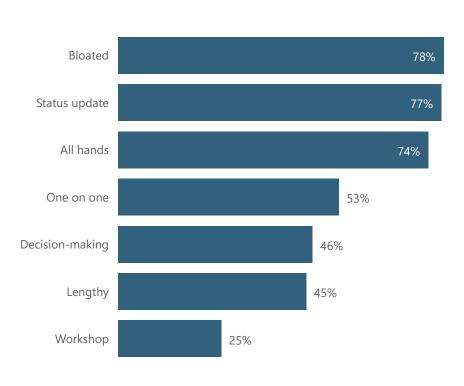


Recurring meeting hours by meeting types

% of time spent in recurring meetings by meeting type

 $\mathbf{65\%} \text{ of time spent in recurring meetings}$







How much time is going towards long or large meetings?

SupervisorIndicator

All

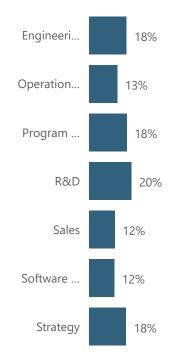
Meeting types by attendees and duration

Relative allocation of a team's meeting hours across functional categories

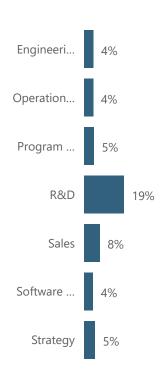
4% of meeting hours spent in **lengthy meetings**



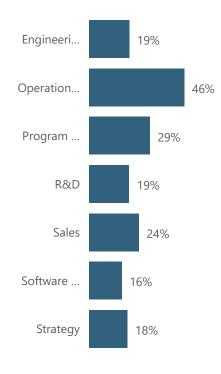
15% of meeting hours spent in bloated meetings



6% of meeting hours spent in workshop meetings



29% of meeting hours spent in all hands meetings

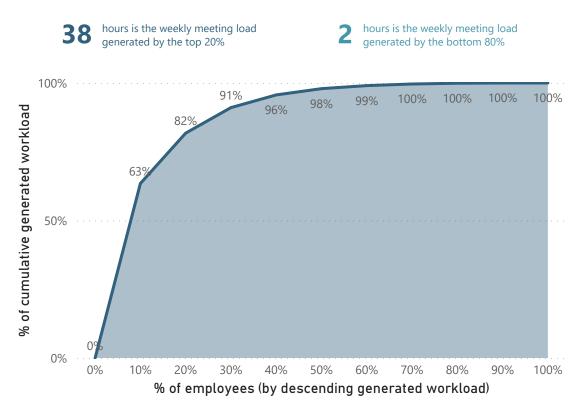


Who in the organization is generating the most workload?

Workload generated by organizing meetings



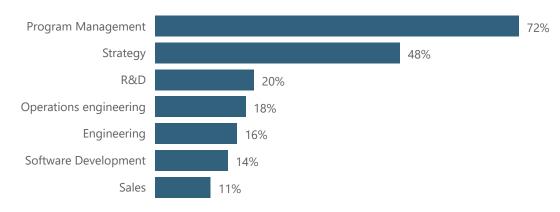
of employees generate 82% of meeting workload



Prevalence of top 20% meeting generators

Number of top 20% meeting generators divided by total number of employees

By Organization



By SupervisorIndicator



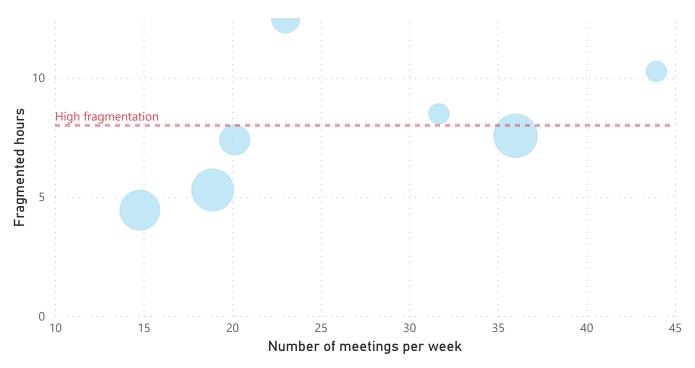


Can employees reclaim focus time through 'compact' scheduling practices?

Fragmented hours vs number of meetings

Size of the bubble represents organization headcount

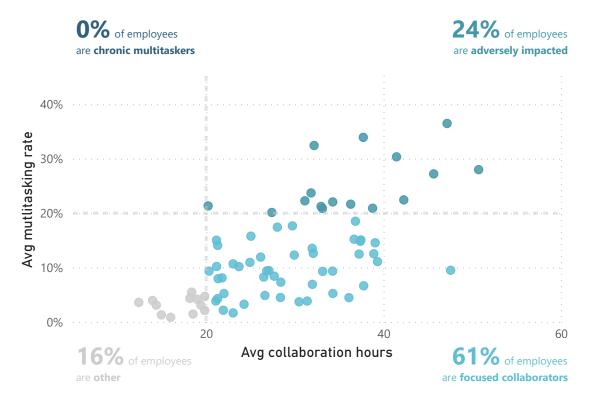
7.0 fragmented hours



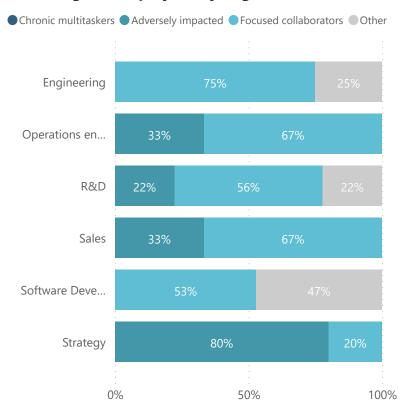
| SupervisorIndicator | ~ |
|---------------------|---|
| All | ~ |

Distribution of employees by collaboration hours and multitasking prevalence

Each dot represents an employee



Percentage of employees by Organization

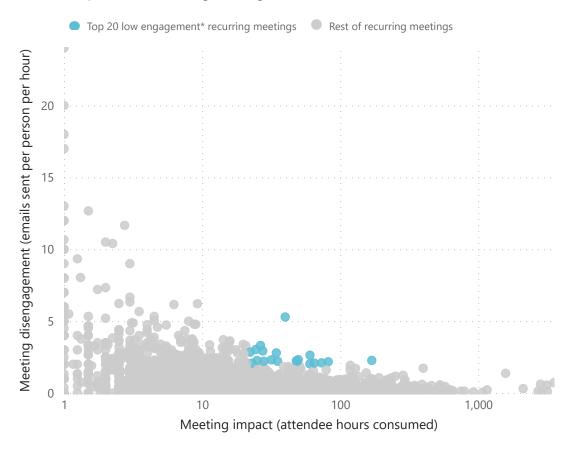


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Which recurring meetings might present streamlining opportunities?

Recurring meetings by meeting impact and meeting engagement

Each dot represents a recurring meeting series



Top 20 low engagement* recurring meetings

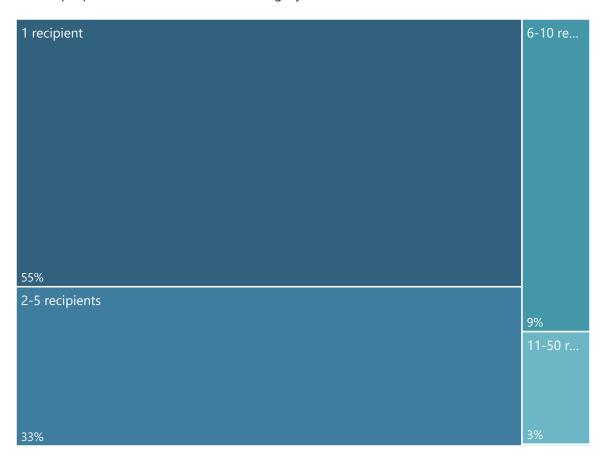
| Subject | Attendee hours | Average emails per attendee hour | Duration |
|--|-------------------|----------------------------------|-------------------|
| the fundraising | 40 | 5.3 | 3.0 |
| tom the up | 27 | 3.3 | 1.0 |
| send project | 25 | 3.0 | 1.0 |
| volometrix meeting in engineering board on every presentation | 28 | 2.9 | 0.5 |
| next training and all | 22 | 2.8 | 3.0 |
| setup direct fundraising and staff | 35 | 2.8 | 0.5 |
| the europe at all candidate | 60 | 2.6 | 1.0 |
| the team in ravi and kent | 50 | 2.3 | 4.8 |
| open training | 32 | 2.3 | 1.0 |
| staff and the face please the | 169 | 2.3 | 1.0 |
| the series and chris | 25 | 2.3 | 1.0 |
| working quick messaging | 48 | 2.2 | 0.9 |
| schedule deals from all sales and every product close Total | 35 976 | 2.2 2.5 | 0.9 1.3 |



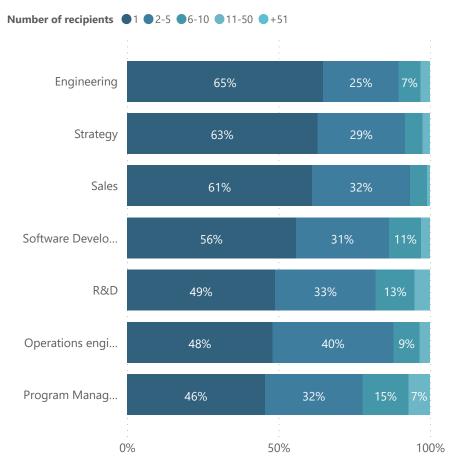
Are there opportunities to drive greater agility in emailing practices?

Distribution of emails sent by number of recipients

Area is proportional to % of emails in category



Percentage of emails sent by Organization



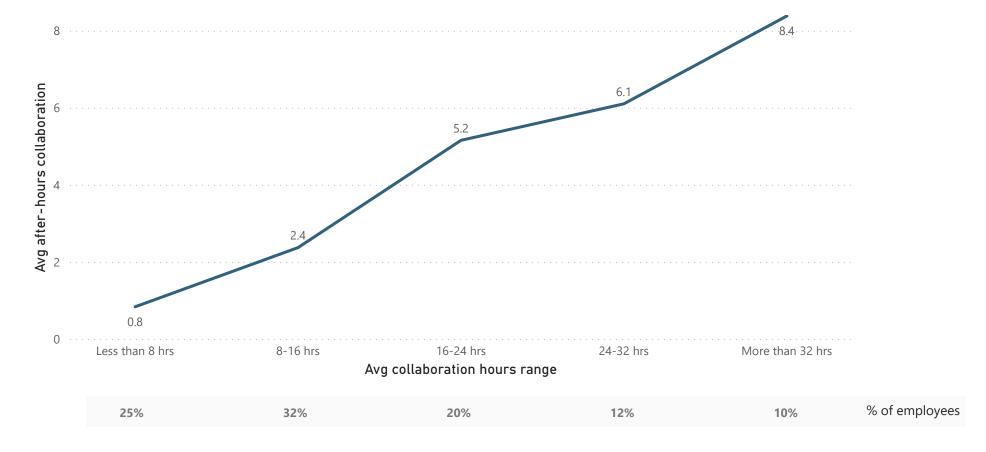




When does weekly collaboration hit a 'tipping point,' impacting after-hours workload?

After-hours collaboration

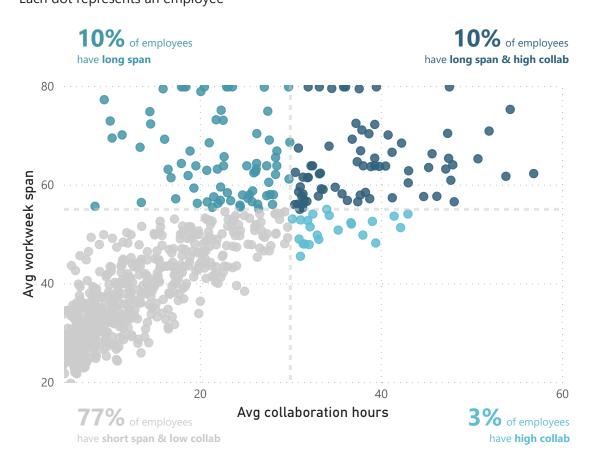
Average hours per week



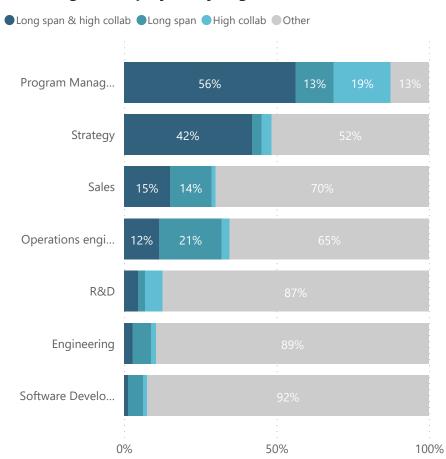
| SupervisorIndicator | ~ |
|---------------------|---|
| All | ~ |

Who in the organization is at highest risk of burnout?

Distribution of employees by collaboration hours and workweek spanEach dot represents an employee



Percentage of employees by Organization

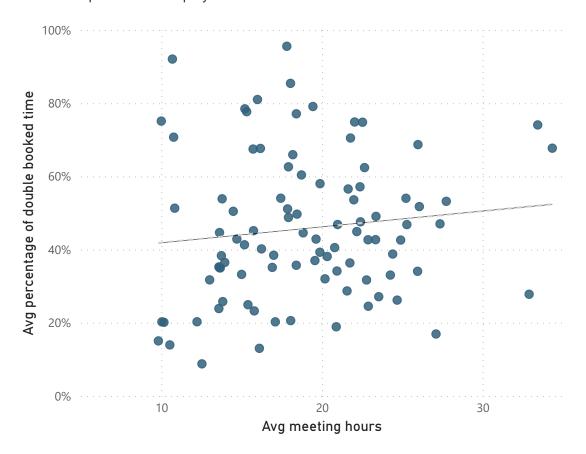


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Is manager double-booking creating potential ripple effects across the company?

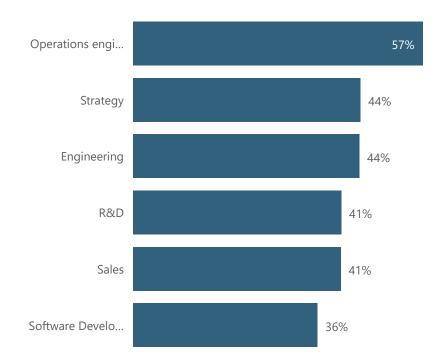
Distribution of managers by meeting hours and % of double booked time Each dot represents an employee



Percentage of double-booked manager time

Percentage of total time in meetings

 $\mathbf{46\%} \text{ of manager's meeting hours are double-booked}$



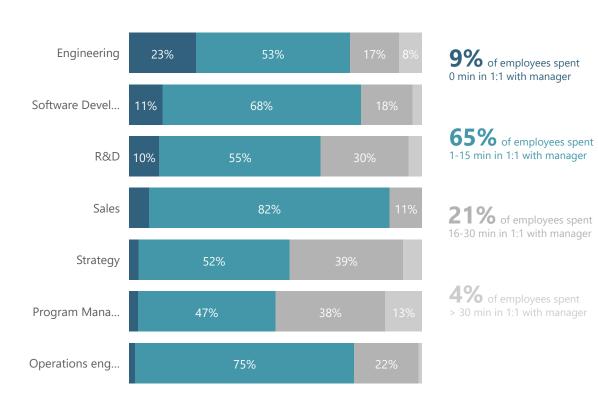
SupervisorIndicator

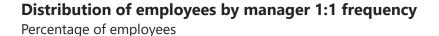
Multiple selections

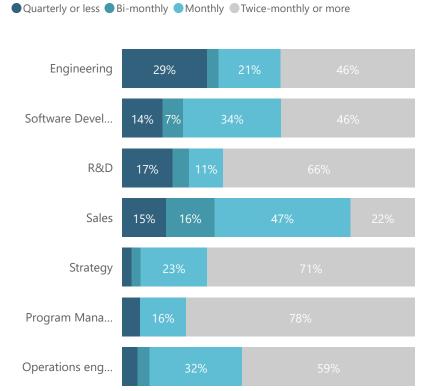
Are employees receiving sufficient manager 1:1 coaching time?

Distribution of employees by weekly manager 1:1 timePercentage of employees

● 0 min ● 1-15 min ● 16-30 min ● more than 30 min









14% of employees met 1:1 with manager quarterly or less

6% of employees met 1:1 with manager bi-monthly

28% of employees met 1:1 with manager monthly

52% of employees met 1:1 with manager twice-monthly or more



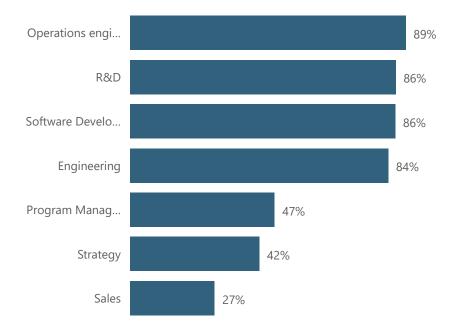
Are managers balancing oversight with employee empowerment and autonomy?

Percentage of employees with high manager co-attendance

Employees with a co-attendance rate of 30% \times employees with high co-attendance

or higher are considered

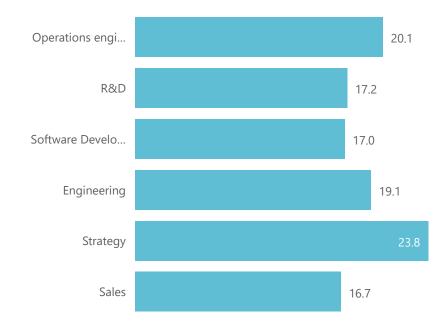
78% of employees have a high manager co-attendance rate



Manager's meeting hours

Average hours per week

18.9 hours in meetings



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Multiple selections



What managerial behaviors predominate across the company and by organization?

Distribution of employees by manager relationship

Each dot represents an employee; employees with a co-attendance rate of $30\% \sim$ or higher are considered employees with high co-attendance

