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April 8, 2023

Sales Insights

This analysis presents insights that explain how the ways you think and act may affect success in sales. Please keep in mind that areas for growth are salesspecific and not a critique of you as an individual. Acceptable sales values may differ significantly from your personal values, beliefs, and expectations.

There may be sales competencies that are not applicable to your current sales role, however you may find them helpful for future growth.

Remember, you are being compared to the top salespeople in the world. This analysis identifies the gaps you'll need to close to achieve world class sales performance also.

# Core Competency Groups

OMG's Core Competencies are divided into three Competency Groups. Will to Sell measures an individual's sales-specific drive to succeed, Sales DNA measures the core underlying beliefs and actions that either support or limit sales success, and Tactical Competencies measure skills and abilities necessary throughout the sales lifecycle.

#### Will to Sell

- » Desire
- » Commitment
- » Outlook
- » Responsibility
- » Motivation

#### Sales DNA

- » Doesn't Need Approval
- » Stays in the Moment
- » Supportive Beliefs
- » Supportive Buy Cycle
- » Comfortable Discussing Money
- » Handles Rejection

#### **Tactical**

- » Hunting
- » Reaching Decision-Makers
- » Relationship Building
- » Consultative Selling
- » Selling Value
- » Qualifying
- » Presentation Approach
- » Closing
- » Sales Process
- » Sales Technology

DESIRE COMMITMENT

OUTLOOK

RESPONSIBILITY

MOTIVATION

## Will to Sell

The Will to Sell Competencies measure a salesperson's overall drive to achieve success in sales. Without strong Will to Sell, it is difficult for an individual to change their habits or learn new skills.

		When this is an Opportunity for Growth, an individual might	When this is a Strength, an individual might
Desire	86 Target 60	tend to prioritize non-sales activities, lack urgency, or lack concern about sales results.	feel urgency to take action, prioritize sales results, or care deeply about achieving sales results.
Commitment	70 Target 60	give in to discomfort, avoid difficult selling scenarios, or not do what is required to achieve sales quota.	persevere in selling to a difficult prospect, push forward despite their own discomfort, or do what is required to achieve sales quota.
Outlook	75 Target 75	feel frustrated, demotivated, or distracted by their career prospects.	feel positive, focused, and appreciative about their career prospects.
Responsibility	67 Target 50	rationalize poor sales results by pointing to the economy, the competition, or the company.	hold themselves accountable for any lack of sales results.
Motivation	72 Target 67	not have a meaningful dream or goal to fuel the work they do to achieve sales success.	have a compelling dream or goal to drive sales performance.

DOESN'T NEED APPROVAL STAYS IN THE MOMENT

SUPPORTIVE BELIEFS SUPPORTIVE BUY
CYCLE

COMFORTABLE DISCUSSING MONEY

HANDLES REJECTION

## Sales DNA

The Sales DNA Competencies measure a salesperson's beliefs and actions that support or limit success in sales. Salespeople are often unaware of how their biases can negatively impact their interactions with customers.

When this is an Opportunity for Growth, an individual might...

When this is a Strength, an individual might...

Doesn't Need Approval

88

Target 86

avoid asking lots of questions or challenging the status quo, because they worry about upsetting their customer. be able to ask tough questions and challenge their customers to earn their respect.

Stays in the Moment

89

Target 88

find it difficult to capture what their prospects are saying because their self-talk captures their attention.

be able to remain objective and actively listen to their prospects and customers.

Supportive Beliefs

87

Target 86

put constraints on their actions because of negative sales-specific self-talk. feel empowered to take positive action without being sabotaged by negative sales-specific self-talk.

Supportive Buy Cycle

71

Target 70

side with their prospect's objections to price, desire to comparison shop, or indecision because it is similar to how they buy. be able to push back over price objections, competition, and indecision.

Comfortable Discussing Money

100

Target 66

skip the conversation about purchase budget because they find it too uncomfortable.

lean into discussions about budget and/or how to find funding that isn't readily available.

Handles Rejection

89

Target 50

feel hurt and hesitate for some period of time before reaching out to a prospect after being rejected. get back on another sales call immediately after being rejected without feeling hurt. HUNTING REACHING DECISION-MAKERS RELATIONSHIP BUILDING

CONSULTATIVE SELLING

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**OUALIFYING** PRESENTATION APPROACH **CLOSING** SALES PROCESS SALES TECHNOLOGY

## Tactical

Tactical Competencies measure the selling capabilities necessary to successfully find and guide potential customers through the sales process.

When this is an Opportunity for Growth, an individual might...

When this is a Strength, an individual might...



prefer to wait for inbound leads before reaching out to prospects, and when there aren't enough, choose to not prospect.

proactively and consistently look for new business by reaching out to targeted prospects.



not push to reach a decision maker, as they are more comfortable continuing the conversation with their existing contact.

find a way to reach the person responsible for deciding to purchase the products or services offered, even at the risk of seeming "pushy".



limit themselves to just rapport building and not make an effort to develop a lasting friendship.

nurture and develop strong relationships by proactively and consistently talking with a customer until they become a friend.



present earlier in the sales process than is prudent, before learning about the prospect's problems, consequences, and reasons for buying from them.

uncover compelling reasons for prospects and customers to buy from them by using active listening skills to ask good, tough, and timely questions.



talk about their service's value without personally being part of the value, leading to a buying decision based on price.

position themself as a trusted advisor and provide the customer with crucial solutions unavailable elsewhere.



tend to prematurely prepare a quote, proposal, or presentation.

ask about everything that could possibly derail an opportunity before determining that it is fully qualified.

RELATIONSHIP BUILDING

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REACHING DECISION-MAKERS

HUNTING

QUALIFYING PRESENTATION APPROACH **CLOSING** SALES PROCESS SALES TECHNOLOGY be very thoughtful about what to Presentation Approach be more focused on presenting the product or solution than considering present, when to present, and to 75 whom it should be presented. the timing, specific topics, or who should be in attendance. Target 67 Closing tend to accept stalling, and work to get a verbal agreement in advance of close the business through their the expected closing call or meeting, 43 follow-up efforts. and be certain of getting a decision. Target 67 have a formal, staged, milestone-Sales Process proceed through a sales process based on how they think things are centric sales process that provides going and what they think they need repeatable, predictable results. to do next. Target 67 Sales Technology not be proficient with CRM, ignore be a daily user of CRM, frequent user LinkedIn, and choose face-to-face of LinkedIn, and a regular user of video for sales calls and meetings, meetings over video. Target 67

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## Hunting

The Hunting Competency measures an individual's capabilities for finding new business opportunities, including the Sales DNA that should support those efforts.

Will Prospect	Your willingness to prospect for new business is the single most important driver that would lead to enough prospecting to maintain the required pipeline.
Prospects Consistently	You may be willing to prospect, but you may not do it frequently enough, depending on the requirements of your role.
Prospects via Phone and / or Walk- ins	You indicated that you are comfortable making "cold calls" (where the prospective customer doesn't know you).
Has No Need for Approval	While hunting for new business, you are able to stay objective about negative interactions with prospects.
Schedules Meetings	You indicated that you sometimes have trouble getting meetings with prospects. Coaching can help address possible reasons for this, which might include your tone, introduction, messaging, or confidence.
Recovers from Rejection	Your ability to handle rejection allows you to swiftly move on from one opportunity to the next without needing time to recover or becoming emotionally drained.
Maintains Full Pipeline	You understand the importance of maintaining a full pipeline when hunting for new opportunities.

HUNTING	REACHING DECISION-MAKERS RELAT	IONSHIP BUILDING CONSULTATIVE SELLING SELLING VALUE
QUALIFYING	PRESENTATION APPROACH CLOSI	NG SALES PROCESS SALES TECHNOLOGY
	Not a Perfectionist or it Does Not	You don't let your perfectionism delay opportunities.
	Prevent Prospecting	rou don't let your perrectionism delay opportunities.
	Believes They Are Quickly Liked by	You indicated that customers tend to quickly like you, which can
	Customers	open the door to more engagement while hunting for opportunities.
	Reaches Target Prospect	You have developed the ability to get beyond gatekeepers and waste
		little time in the process, allowing you to discover more opportunities.
	Gets Referrals from Customers /	Depending on your industry, you may not be leveraging your
	Network	relationships with existing customers enough to get quality referrals and introductions to new prospective customers.
		and introductions to new prospective customers.
	Uses Social Selling Tools	You may find that by developing your skills related to social selling tools, you can unlock new channels to discover opportunities.
		·, · · · · · · · · · · · · · · · · · ·
	Attends Networking Events	You indicated that you attend networking events and are able to use
	Attenus Networking Events	them as a means of discovering additional opportunities.

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## Reaching Decision-Makers

The Reaching Decision-Makers Competency measures an individual's ability to reach and meet with the actual decision-makers.

Calling on Actual Decision Maker	Your tendency to speak with the final decision maker allows you to uncover the real problems, discover the actual budget, learn what it will take to win the business, and shorten the sales cycle.
Believes Speaking with Decision Makers Is Required	You understand the importance of having a conversation with the decision-maker, giving you an advantage over salespeople who do not.
Reaching Decision Maker Is Milestone in Sales Process	You indicated that reaching the decision maker is a milestone in the sale process you use or are most comfortable with.
Does Not Need to be Liked	Your strength in the Doesn't Need Approval Competency helps you push prospects to put you in touch with the actual decision maker.
Comfortable with Targeted Decision Maker	You have experience and are comfortable calling on the types of decision makers that your sales organization needs you to reach.
Doesn't Begin Sales Process with Buyers	You successfully avoid calling on purchasing agents, beginning your sales process instead with people who have problems that you can solve.
Uses Selling Skills to Reach Decision Maker	It appears that you have strategies and tactics to help you reach decision makers, helping you uncover compelling reasons they would buy from you.

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## Relationship Building

The Relationship Building Competency measures an individual's ability to quickly begin, nurture, and develop strong relationships over time.

Quickly Develops Rapport	Your ability to quickly develop rapport during the first conversation helps prospects feel more comfortable with you.
Relationship Is Key Factor in Winning Business	You indicated that you sell in an industry where relationships are the key factor in getting, maintaining, and growing business. This may limit your ability to develop qualified opportunities.
Relationships Generate New Business	You have been able to build the kind of relationships that generate referrals and introductions that convert to business.
Develops Strong Relationships over Time	You are able to develop strong rapport, and also have long-term ongoing relationships with customers.
Customers Follow to New Companies	You indicated that you have had past customer relationships strong enough that the customer has followed you to a new job.
Believes That Making Friends Is Single Greatest Asset	You indicated that making friends with prospects and customers is the single most important thing you do. This can make it easier for you to build relationships.
Extroversion Supports Relationship Building	Your tendency not to self-identify as an extrovert could (but doesn't necessarily) mean that you don't enjoy building relationships.

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## Consultative Selling

The Consultative Selling Competency measures to what degree an individual has developed the ability to actively listen and ask an appropriate number of relevant, challenging, and timely questions to uncover a prospect's compelling reasons to buy.

Able to Stay in the Moment	Your ability to stay in the moment allows you to respond appropriately and maintain control of the conversation.
Uncovers Reasons to Buy	You are able to successfully listen to your prospects and learn why they would make a purchase.
Reasons to Buy Are Compelling	You are able to uncover truly compelling reasons that might cause your customer to act quickly.
Able to Listen/Ask with Ease	You do a great job listening to your customers and avoid dominating the conversation.
Asks Enough Questions	You understand the importance of not dominating the conversation. Asking lots of questions gives prospects an opportunity to share their concerns, opinions, frustrations, problems, and budget.
Asks Great Questions	Your ability to ask great questions helps you uncover important information, differentiates you from your competition and shortens the sales process.
Gets Prospects Past "Nice to Have"	Your responses indicate that you struggle with getting prospects to view what you are selling as something they MUST HAVE, as opposed to something that is nice to have.

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	Will Build Trust	You have room for improvement in your Building Trust Competency.
		Creating an environment of trust will encourage prospects to share more with you.
	Able to Ask Tough Questions	Your strength in the Doesn't Need Approval Competency supports your ability to ask tough questions, have meaningful conversations, and differentiate yourself from other salespeople.
•	Takes Nothing for Granted	Your responses show that you act on hunches, which may cause you to miss opportunities to discover more about a prospect's needs.
	Manages Appropriate Amount of Patience	It is important to keep opportunities moving through your pipeline, but being too impatient runs the risk of coming across as inconsiderate.
	Understands How Prospects Will	Buy You are able to get prospects to share with you how they will reach a decision to buy from you.
	Develops Strong Relationships	Your strong skills in the Relationship Building Competency help you sell consultatively.
	Presenting at Appropriate Times	Your responses show that you have good intuition for when to present and when to have a two-way conversation with a customer.
	Healthy Skepticism	It's important not to be too trusting of your customers. By maintaining healthy skepticism, you can get more accurate answers to tough questions.

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## Selling Value

The Selling Value Competency measures an individual's capabilities for selling value instead of focusing on price.

Focused on Value over Price	Your tendency not to shop around for the best price helps you avoid being sympathetic to prospects who want to compare your price with competitors. In doing so, you are able to better keep the conversation on value as opposed to price.
Will Discuss Finances	Your comfort discussing finances allows you to have in-depth conversations to determine exactly how much your prospect will spend and navigate challenging budget issues.
High Threshold for Money	Your supportive Buy Cycle prevents you from being sympathetic to prospects and customers when they push back on the cost of what you are selling.
Attempts to Sell Value	Your tendency to hold firm when a prospect asks for a lower price helps you keep the focus of conversations on value as opposed to price.
Sales Process Supports Selling Value	Your sales process consists of the important milestones that support identifying value opportunities for your prospects.
Learns Why Prospects Will Buy	You do a great job listening to customers to determine why they will make a purchase, which helps you keep the conversation on those reasons instead of price.

HUNTING QUALIFYING	REACHING DECISION-MAKERS PRESENTATION APPROACH	RELATIONSHIP BUILDING CONSULTATIVE SELLING SELLING VALUE CLOSING SALES PROCESS SALES TECHNOLOGY
	Doesn't Need Approval	Your strength in the Doesn't Need Approval Competency helps you push back when a prospect is focused more on price than value.
	Asks Great Questions	You ask great questions that uncover insights that help you find ways to sell on value over price.
	Asks Enough Questions	Your tendency to ask lots of questions will help you uncover opportunities to help prospects focus on the value of your solution as opposed to the price.
	Avoids Making Assumptions	You tend to not make assumptions, which helps you dig deeper into a prospect's needs and discover opportunities to articulate the value of your solution.
	Quickly Develops Rapport	You are able to quickly develop rapport with prospects, which helps you steer conversations with prospects away from price and keep the focus on value.
	Not Compelled to Quote	By limiting how many quotes or proposals you create, you may be able to more effectively keep your conversations focused on value instead of price.

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Qualifying

The Qualifying Competency measures how thoroughly and effectively an individual qualifies their prospect's ability to buy from them, assuring more accurate forecasts.

Meets with Decision Maker	Your strength in the Reaching Decision-Makers Competency helps you get the information you need to fully qualify opportunities.
Uncovers Actual Budget	Your answers show that you have been successful at getting prospects to share how much money they can spend, allowing you to properly qualify the opportunity.
Will Discuss Finances	You are comfortable talking about money with prospects, which is critical to determining whether an opportunity is qualified to move forward in the sales process.
Knows Decision-Making Process	You are able to successfully get prospects to disclose the process they will use to decide whether to buy from you.
Can Influence the Decision-Making Process	Your responses show that you may struggle to change a customer's unfavorable or complex decision-making process.
Handles High-Ticket Pricing OK	You are comfortable handling customers' objections to a solution costing a lot of money.
Need to Be Liked Doesn't Get in the Way	Your strength in the Doesn't Need Approval Competency helps you hold your ground on fully qualifying opportunities before moving them forward in the sales process.

HUNTING QUALIFYING	REACHING DECISION-MAKERS PRESENTATION APPROACH	RELATIO	NSHIP BUILDING  G SALES PROCES		JLTATIVE SELLING SALES TECHNOLOGY	SELLING VALUE
	Able to Stay in the Moment		Vous atropath in the	o Stov	o in the Mamont Co	mpetency helps you
	Able to Stay in the Moment			emotio	nal connection to a	n opportunity cloud your
	Self-Limiting Beliefs Won't be a Obstacle	n	Your Supportive B qualifying opportu		nelp ensure that you	are objectively
	Knows Why They Would Buy		You are able to un would buy from yo		the truly compelling	reasons why a prospect
	Asks about Everything				ing assumptions an ijectively qualify opp	
	Not Vulnerable to Competition		comparison shop.	When	you are in the habit	cle is your tendency to of comparison shopping, spects want to do the

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## Presentation Approach

The Presentation Approach Competency measures to what degree an individual presents the right content, at the right time, to the right people, and for the right reasons.

Emphasizes Listening over Talking	Your ability to listen more than you talk serves you well during presentations, when prospects may reveal additional details about the opportunity.
Able to Minimize Talking about Company Products or Solutions	Presentations can be more interesting and tailored to your prospect if you incorporate more questions, as opposed to mostly talking about your company and what you are selling.
Not Compelled to Present	You have a practical view on the importance of presenting, allowing you to avoid presenting when it is not required.
Not Overly Reliant on Educating and Presenting	You are able to balance presenting with other sales skills such as asking challenging questions and qualifying.
Does Not Believe Presenting Equates to Controlling the Sales Process	You indicated that you don't need to be presenting to feel in control of the selling process.
Does Not Believe Making A Proposal is the Most Important Part of the Sales Process	You appropriately feel that making a proposal is less important than other aspects of the sales process such as selling consultatively and qualifying the opportunity.
Not Compelled to Propose or Quote	You may be creating proposals or quotes too often and presenting too early in the sales process.

HUNTING QUALIFYIN	REACHING DECISION-MAKERS  NG PRESENTATION APPROACH	RELATIONSHIP BUILDING CONSULTATIVE SELLING SELLING VALUE CLOSING SALES PROCESS SALES TECHNOLOGY
	Asks Enough Questions	You understand the importance of not dominating the conversation during sales calls. While presenting your solutions, this same attribute can help you find opportunities to learn more about your customer's needs.
	Takes Nothing for Granted	You do a great job relying on factual information as opposed to assumptions or hunches, which helps you tailor your presentations to each prospect's needs.

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## Closing

The Closing Competency measures an individual's ability to get commitments and decisions when an opportunity becomes closable.

	Gets Prospect to Agree to Make a Decision	Your answers show that you can shorten your sales cycle by getting your prospects to agree when decision-making will take place.
	Will Meet with the Decision Maker	Your strength in the Reaching Decision Makers Competency ensures you are talking to the right people to be able to close opportunities.
	Will Find a Way to Close	Before trying to close an opportunity, you should ensure that your prospects have agreed to make a decision.
•	Not Likely to Take "Think it Overs"	A positive aspect of your Buy Cycle is that you don't tend to mull over purchases. This makes it easier for you to push back when prospects ask for time to think over their purchase.
	Unlikely to be Derailed by Put-Offs	You may be too accepting of prospects' stalls when you are attempting to close an opportunity.
	Manages Appropriate Amount of Patience	Though it is important to get your prospects to make a decision at closing time, being too impatient runs the risk of coming across as inconsiderate.
	Closing Urgency	Your responses show that you may not be pushing back on your clients strongly enough when they ask you to follow up later about a final purchasing decision.

HUNTING QUALIFYING		IONSHIP BUILDING CONSULTATIVE SELLING SELLING VALUE NG SALES PROCESS SALES TECHNOLOGY
	Isn't Hoping to be Liked	Your strength in the Doesn't Need Approval Competency helps you push deals over the finish line.
	Will Stay in the Moment at Closing Time	Your strength in the Stays in the Moment Competency helps you stay objective at closing and avoid emotion clouding your judgement.
	Won't Make Inappropriate Quotes	If possible, try to only create quotes and proposals when you are likely to win the business, and otherwise ask more questions and try to get a firm commitment.

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## Sales Process

The Sales Process Competency measures an individual's ability to follow the proper sequence of stages and milestones of a structured sales process.

Follows Stages and Steps	The sales process you follow or are most comfortable with includes appropriate stages or steps.
Process Has Most Key Milestones	The sales process you indicated you follow has the key milestones necessary to be effective.
Process Has Adequate Sequence	The sales process you follow or are most comfortable with lacks an effective sequence of activities.
Consistent and Effective Results	You indicated that your sales process usually produces consistent and effective results.
Little Wasted Time	You may be spending too much time with prospects that don't buy from you, which is likely the result of not following a strong sales process.
Has and/or Follows an Effective Process	The sales process you follow or are most comfortable with would generally be considered a true sales process as opposed to a series of activities.
Uses an Effective Approach	The sales process you follow or are most comfortable with consists of activities that are unlikely to lead to predictable sales results.

	HUNTING	REACHING DECISION-MAKERS	RELATIONSHIP BUILDING CONSULTATIVE SELLING SELLING VALUE	
	QUALIFYING	PRESENTATION APPROACH	CLOSING SALES PROCESS SALES TECHNOLOGY	
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		Relationship-Based	Your strength in the Relationship Building Competency will help you when your sales process requires building a strong relationship with	
			prospects in order to win the business.	
		CRM Savvy	Your ability to adhere to a structured sales process could be	
			improved by becoming more proficient in CRM tools and/or embracing them as a tool to help you achieve your goals.	
			embracing them as a tool to help you achieve your goals.	
-				
		Strategic Use of Sales Scoreca	rd You indicated that you regularly use a scorecard that predicts the likelihood of winning business as part of qualifying prospects.	
	-		,	

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## Sales Technology

The Sales Technology Competency measures an individual's ability to successfully leverage CRM, professional social media, and video selling tools.

•	CRM Savvy	Your answers show that you lack experience with using CRM platforms and/or the passion to fully embrace it as a critical contributor to sales success.
	Social Selling	Your responses indicate that you lack the experience to effectively use social media tools or the passion to use it for business development purposes.
	Video Proficient	You have the skills and passion necessary to effectively sell to customers via video.

SALES POSTURING

**NEGOTIATING** 

**BUILDING TRUST** 

ACCOUNT MANAGEMENT

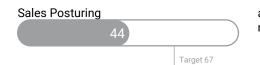
**FARMING** 

## Other

These Competencies measure capabilities that may not apply to all selling roles and salespeople. The importance of these competencies depends on the salesperson's role.

When this is an Opportunity for Growth, an individual might...

When this is a Strength, an individual might...



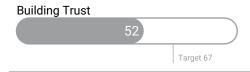
appear to lack authority or make a negative first impression.

make a good first impression by being positive, confident, and memorable.



attempt to persuade customers for a short time and then agree with their customer's demands.

be willing to walk away, ask questions, and seek a win-win outcome.



have integrity but behave in a way that causes customers to become defensive. be viewed by prospects and customers as authentic, reliable, and accountable.



take their customers for granted, and/or be content with incremental account growth actively service the account, proactively solve problems, and nurture the customer relationship to maintain that account's business.



have relationships that aren't strong enough to leverage for an increase in a customer's revenue. leverage their good relationships with stakeholders at a customer to achieve account growth. SALES POSTURING

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**FARMING** 

## Sales Posturing

The Sales Posturing Competency measures an individual's ability to make positive first impressions, differentiate themselves, and be memorable.

Good Self-Image	Your strong self-image helps to maintain a sense of being rejection- proof and makes you memorable relative to competitors.
Quickly Develops Rapport	You are generally able to build rapport on during your first meeting with a prospect.
Sales Optimism	Your responses show that you tend to not expect positive outcomes from selling situations, which could negatively impact prospect's perception of you.
Sales Assertiveness	You exhibit an appropriate amount of assertiveness with customers, being neither too timid nor too overconfident.
Sales Empathy	It is important to empathize with a prospect's problems without also empathizing with their stalls or objections.
Appropriate Amount of Patience	Your answers indicate that you tend to be impatient with customers. This runs the risk of making an impression as inconsiderate.
Will Build Trust	By addressing the areas for growth in the Building Trust Competency, you'll be more memorable to prospects and make a more lasting impression.

SALES PO	STURING	NEGOTIATING	BUILDING TRUST	ACCOUNT MANAGEMENT	FARMING
	Good I	Listener			n far more than you talk, which helps d positively differentiates you.
	Health	ny Skepticism	ma		ng of what prospects tell you. By skepticism, you can ask more able.

SALES POSTURING

NEGOTIATING

**BUILDING TRUST** 

ACCOUNT MANAGEMENT

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## Negotiating

The Negotiating Competency measures an individual's ability to effectively negotiate terms, prices, and conditions throughout the sales process.

Seeks Win/Win	You tend to find "win/win" outcomes while negotiating, where both you and the customer get something they want.
Willing to Walk	You are willing to walk away from negotiations if they are not going well, which is an important strategy.
Manages Appropriate Amount of Patience	Though it is important to move through negotiations in order to secure an opportunity, being too impatient runs the risk of coming across as inconsiderate.
Able to Listen/Ask with Ease	You know the value of listening more than talking, which helps you uncover advantages during a negotiation.
Able to Stay in the Moment	When negotiating, you are able to remain focused and not allow emotions to cloud your objectivity.
Goal Oriented	You are missing one or more attributes related to personal goal management. Having a highly disciplined goal management system will also help you successfully negotiate complex situations.
Problem Solver	You tend to think of solutions, as opposed to worrying about problems or getting consumed by them.

#### WILL TO SELL SALES DNA OVERVIEW TACTICAL

SALES POS	TURING NEGOTIATING	BUILDING TRUST	ACCOUNT MANAGEMENT	FARMING
	Doesn't Need to be Lik		ou are willing to accept that a w much a customer likes you	negotiation may negatively impact u.
	Rejection Proof		our ability to swiftly recover fr viftly during negotiations.	rom rejection allows you to respond
	Selling Value		our strength in the Selling Val sitive outcomes in negotiatio	ue Competency helps you identify ons.
	Will Discuss Finances	all		money with a great deal of ease. This s of an opportunity related to money ey-related pushback.

SALES POSTURING

NEGOTIATING

**BUILDING TRUST** 

ACCOUNT MANAGEMENT

**FARMING** 

## **Building Trust**

The Building Trust Competency measures whether an individual is seen as trustworthy by their customers and prospects.

Gains Trust Early	Your responses show that you don't believe you are able to get your prospects to trust you early in your conversations, which may make it more challenging to establish your credibility.
High Integrity Seller	When faced with a difficult business decision, you tend to choose a great opportunity over honoring an existing commitment, which can run the risk of undermining customer trust.
Customers Share Information Early	Customers tend to share information with you early in the sales process, opening the door to take a consultative approach.
Gets First Call from Customers	Your customers tend to consult or include you early in the planning process, suggesting they are more inclined to give you their business.
Quickly Develops Rapport	You indicated that you are generally able to build rapport on your first call/meeting, which supports your ability to quickly build trust.
Believes They Are Quickly Liked by Customers	You indicated that customers tend to quickly like you and/or you are able to quickly build rapport, which also helps customers quickly trust you.

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## Account Management

The Account Management Competency measures an individual's ability to manage, maintain, and grow multiple assigned accounts.

Has Strong Relationships	Your strong abilities in the Relationship Building Competency also support your ability to form the long-running relationships necessary to be an effective account manager.
Will Handle Organizational Politics	When a customer exhibits unpredictable behavior, you try to discover why instead of making assumptions. This same curiosity can also help you uncover hidden opportunities and overcome obstacles.
Will Make Friends Everywhere	Your desire to be considered a friend and/or liked by customers, while sometimes non-supportive in other areas of sales, helps you be a more effective account manager.
Will Follow Up Often	Your tendency to follow up often with customers helps ensure that they will view you as a trusted resource and provides you with more opportunities to develop additional opportunities.
Will Meet/Talk with Decision Makers	Your strength in the Reaching Decision Makers Competency also helps account managers move beyond their usual contact to the actual decision maker when needed.
Will Know the Real Budgets	You are able to get your customers to share their budget with you, which can help an account manager uncover additional opportunities.

SALES POS	STURING	NEGOTIATING	BUILDING TRUST	ACCOUNT MANAGEMENT	FARMING
	Won't	Feel Urgency to C	ma		g commitments from customers will mfortable with you and help them see
	Won't	Alienate People	thi	is is helpful in most areas of	't Need Approval Competency. While sales, it can run the risk of alienating as their go-to account manager.
		ocus on Current A than Looking for nts	New hu	int for new customers. To be	mpetency, you are strongly driven to successful in account management, ur focus on managing existing
	Will M	anage Time Effec		developing your organizatio be a more effective account	nal skills further, you will also be able manager.

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## Farming

The Farming Competency measures an individual's ability to grow a small number of key accounts.				
	Attempts to Close	Your responses show that you don't always place tremendous importance on getting a customer to agree to make a decision, which is an important step in getting more business from existing customers.		
	Has Closing Urgency	Your responses show that you tend to not push back on customers if they ask you to follow up later about a decision.		
	Won't "Understand" Most Objections	The way you make purchases in your personal life is likely to help you avoid sympathizing with their objections.		
	Won't Panic Over Objections	Your strength in the Stays in the Moment Competency allows you to stay objective when existing customers have objections.		
	Handles "It's a Lot of Money" Objection	You have a healthy perspective on value that allows you to respond appropriately when a customer objects to something costing a lot.		
	Won't Accept Put Offs	Your answers indicate that you may not object to put offs when scheduling a meeting with your customers or trying to close an opportunity.		
	Believes They Are Quickly Liked by Customers	You indicated that customers tend to quickly like you and/or you are able to quickly build rapport, which will help you gain more business from existing customers.		

Won't Alienate Customers

You scored highly in the Doesn't Need Approval Competency. While this is helpful in most areas of sales, it can run the risk of alienating customers when your role is having a long-running relationship to farm additional business.

Unlikely to be Distracted by New Accounts

Your enjoyment of hunting for new customers could cause you to lose focus on getting more business from existing customers.

We hope this analysis has given you useful insights into your current sales-related skills and strengths – both the areas where you are already strongly competent as well as any areas in which you could benefit from training and development.