

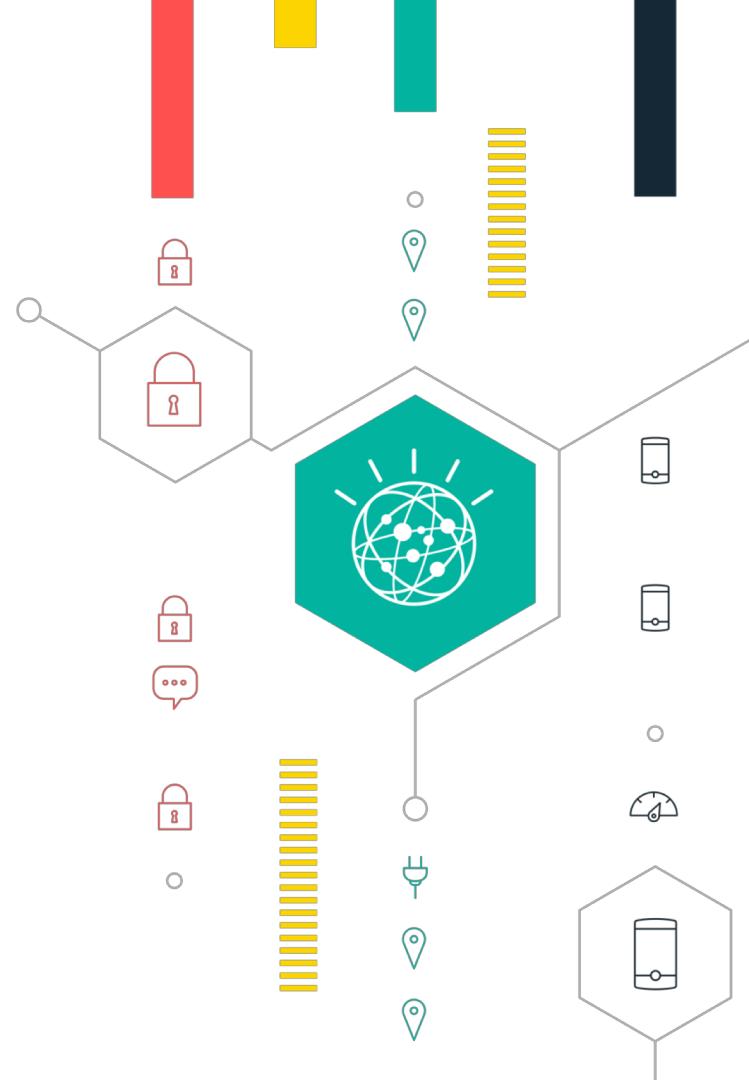
Beyond RE: Solving the really hard problems in engineering and development

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REConf 2019



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Session description

Requirements are only meaningful if they are defined and used within a development process – ideally one that guides teams to maximum impact and maximum efficiency. This statement has many implications for your development process and the many tools your developers and engineers use as they bring your development process to life. A foundational enabler is the ability to create a shared development context for your teams and evolving it in a controlled way: across multiple tools from multiple vendors, maintaining dependencies among the data in these tools, and with effective change management. This session will briefly survey ways this is typically addressed today with the various compromises that are inherent in these approaches, then explain the concepts and promise of “global configurations” in your engineering tool chain as enabled by OASIS OSLC Configuration Management and implemented by the IBM Continuous Engineering solution for software and systems engineering.

Smart and connected products challenge existing engineering processes

- More features, mostly in software
- Higher quality / recall avoidance
- Multi-tier value chains
- Growing regulatory demands
- Time-to-market pressure

Complexity is rising!

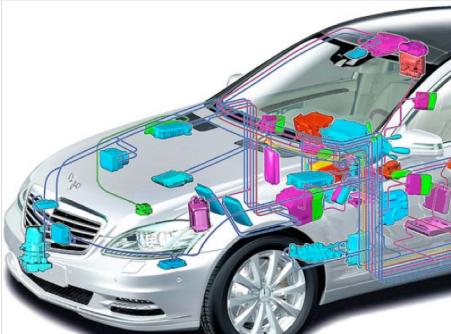
Lines of code

Mars Curiosity rover: 0.5m

F-35 fighter jet: 25m

Premium car: 100m

Fully autonomous car: 800m



The challenge

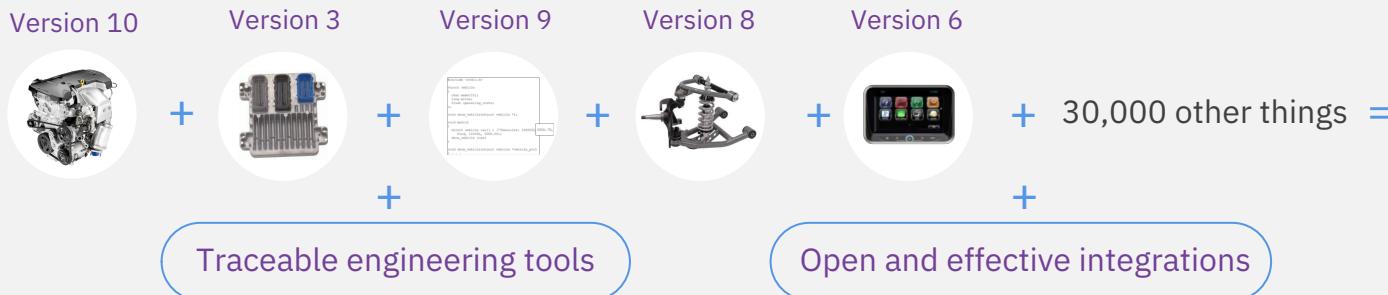
Design and develop a complex product
from **very many** ...

- Software and hardware components
- Engineering specialties, teams, suppliers and subcontractors spread around the planet
- Engineering tools & their data

Then create **many product variants**

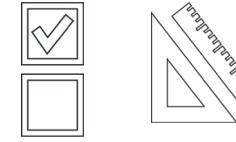
Then evolve them in way that is

- Controlled
- Cost effective
- Time effective
- High quality





- Systems engineering
- Requirements management
- Change management
- V&V
- Version management / configuration management
- Reuse / product variants
- Traceability
- Auditability
- Reporting
- Good process
- Good people



Correctness



Efficiency

$$\sum_1^n LocalOptimization$$

$$\sum_1^n LocalOptimization \neq GlobalOptimization$$

$$max \left(\sum_1^n LocalOptimization + \sum_1^m GlobalOptimization \right)$$

IBM Engineering Lifecycle Management: transforming smart products engineering



Early design verification

Verify at all stages of the product lifecycle with **model based engineering** and **digital twins**



Scaled agility

Effective **agile engineering** with digital governance, real-time feedback, team collaboration, and continuous delivery



Engineering insights with AI

Use AI and advanced analytics to improve quality and support engineering decision making



Strategic reuse and product line engineering

Reuse engineering data in parallel development and product variants



Correctness



Efficiency

IBM Requirements Quality Assistant

Reduce risk and ambiguity using Watson AI

- Scores requirements against criteria consistent with the **INCOSE Guidelines for Writing Good Requirements**
- Authors receive coaching from Watson to improve the quality of their requirements
- Pre-trained to detect 10 quality issues
- Add additional dimensions of quality, or customize to your industry or company

The screenshot shows the 'Mini Dashboard' for 'Project Cambridge'. It features a 'Welcome Watson to your Requirements Team' message, a note about checking requirement quality, and links for 'Welcome Watson User' and 'Logout'. Below this is a 'Start over to make new selections.' button and a 'Start over' link. A 'Quality Scores: 0-100' section shows '2 artifacts checked' with a 'Recheck these artifacts' link. Two requirements are listed:

- 415: The GPS System shall show ... (Ambiguous Term, Look for: clear perspective, View details, Teach Watson)
- 418: The GPS System shall use ... (Unspecific quantity, Look for: minimum power, View details, Teach Watson)

A sidebar on the right contains several lines of text related to vehicle control systems, such as 'The vehicle speed shall be controlled to maintain a set speed', 'The ACC system shall enter the standby mode after ACC On', and 'The ACC system shall accelerate the vehicle to the target speed within the specified tolerance'.

Embedded in DOORS Next Generation (DNG)
Uses Watson Natural Language Understanding

Requirements Quality Assistant - Intelligentes Anforderungsmanagement
mit IBM Watson (Dominik Jergus, IBM Watson IoT)

Wednesday, 13th of März 2019, 10:50am

IBM Engineering Lifecycle Management: transforming smart products engineering



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Effective **agile engineering** with digital governance, real-time feedback, team collaboration, and continuous delivery



Engineering insights with AI

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Digital continuity

Enable cross discipline **digital threads** to streamline impact of change analysis and **standards compliance**



Strategic reuse and product line engineering

Reuse engineering data in parallel development and product variants



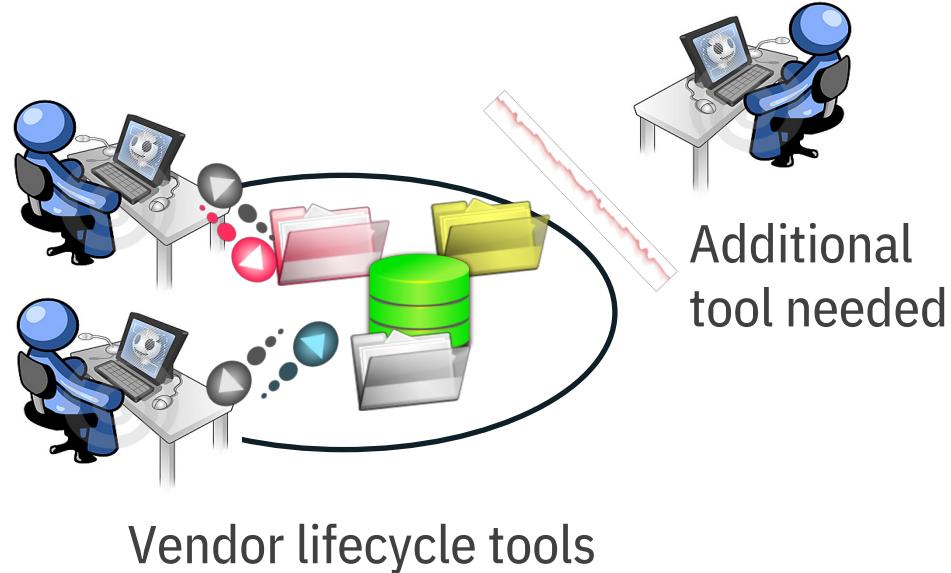
Correctness



Efficiency

Half-way solution (1) single-repository version/configuration mgmt

- Not practical: tools come from many vendors
- Can't use best-of-breed tools across HW & SW configuration management
- Life happens:
mergers, acquisitions,
re-organizations



Half-way solution (2) file-based version/configuration mgmt

- Your files in SCM are not in sync with the artifacts in the tools
- Loss of artifact versioning, history, and audit trail
- Hard to create and maintain dependencies between resources
- Queries and reports on past baselines require reconstructing tool data
- Difficult to monitor or enforce adherence to policies



User-managed and file-based Software Configuration Mgmt

Files are lowest common denominator

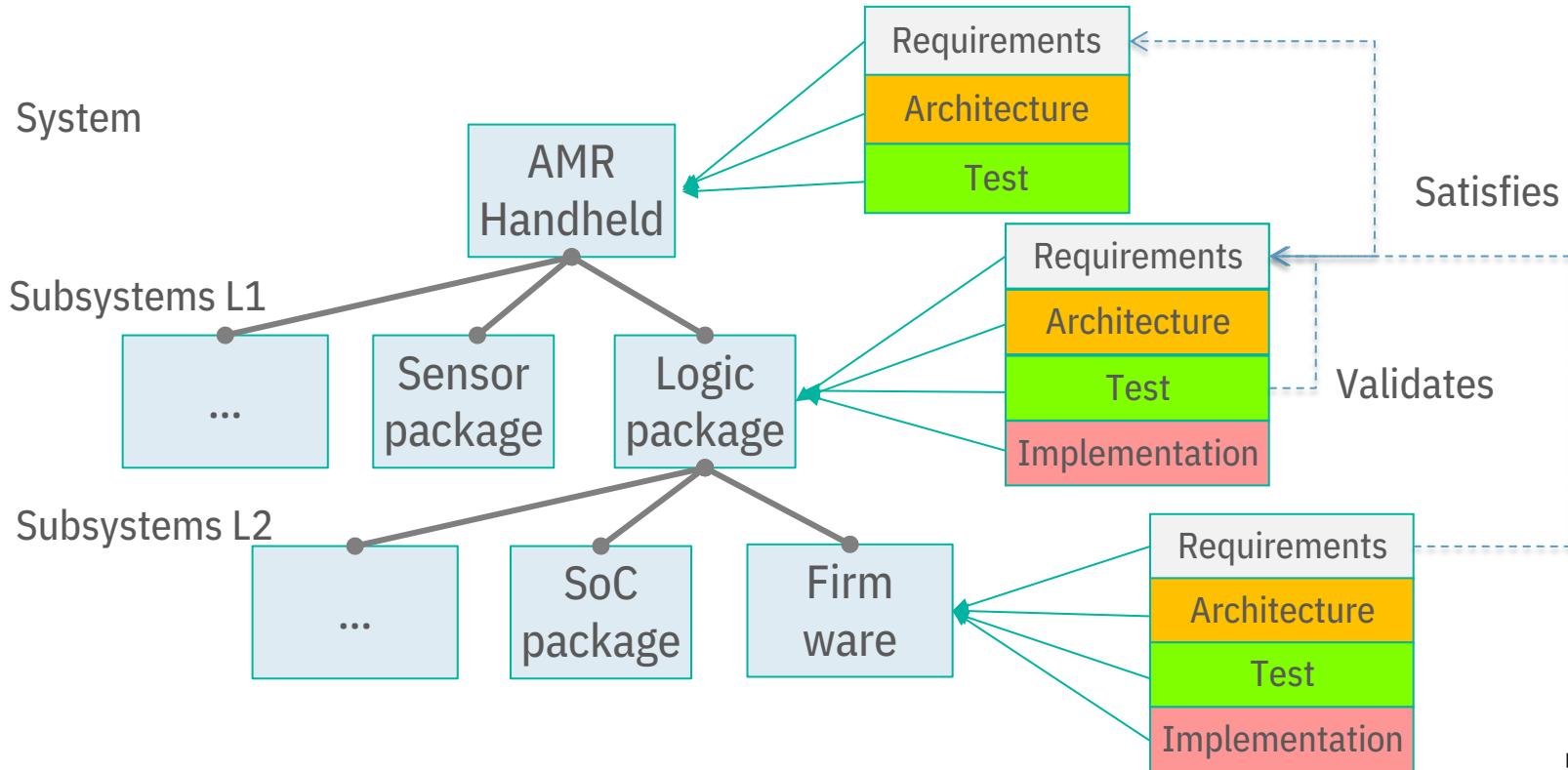
Creating shared development context: assumptions and conclusions

- | | | |
|--|---|---|
| Open world assumptions | ⇒ | OASIS OSLC |
| Non-homogenous tools, data, teams, processes | ⇒ | W3C linked data, federated data stores |
| Shared configuration context | ⇒ | Configuration Mgmt specification defines “global configuration” dev streams and baselines |
| Products are systems of systems | ⇒ | Global config hierarchies |
| Automation improves correctness and efficiency | ⇒ | Resolve link and resource versions based on GC |

A configuration includes...

- | | |
|---|--|
| Versions of the artifacts | → Requirements, designs, documents, test plans, test cases, calibrations, source files |
| Build environment | → Type systems, database schemas
Tools, scripts, compilers, library and operating system version and patch information
User environment (options, settings, ini files, config files, etc.) |
| Revision history, including change comments | → Who changed what, when, and why |
| Links between artifacts | → Links need to be versioned just as other properties of artifacts
And then navigated in the context of the relevant configurations (including baselines) |

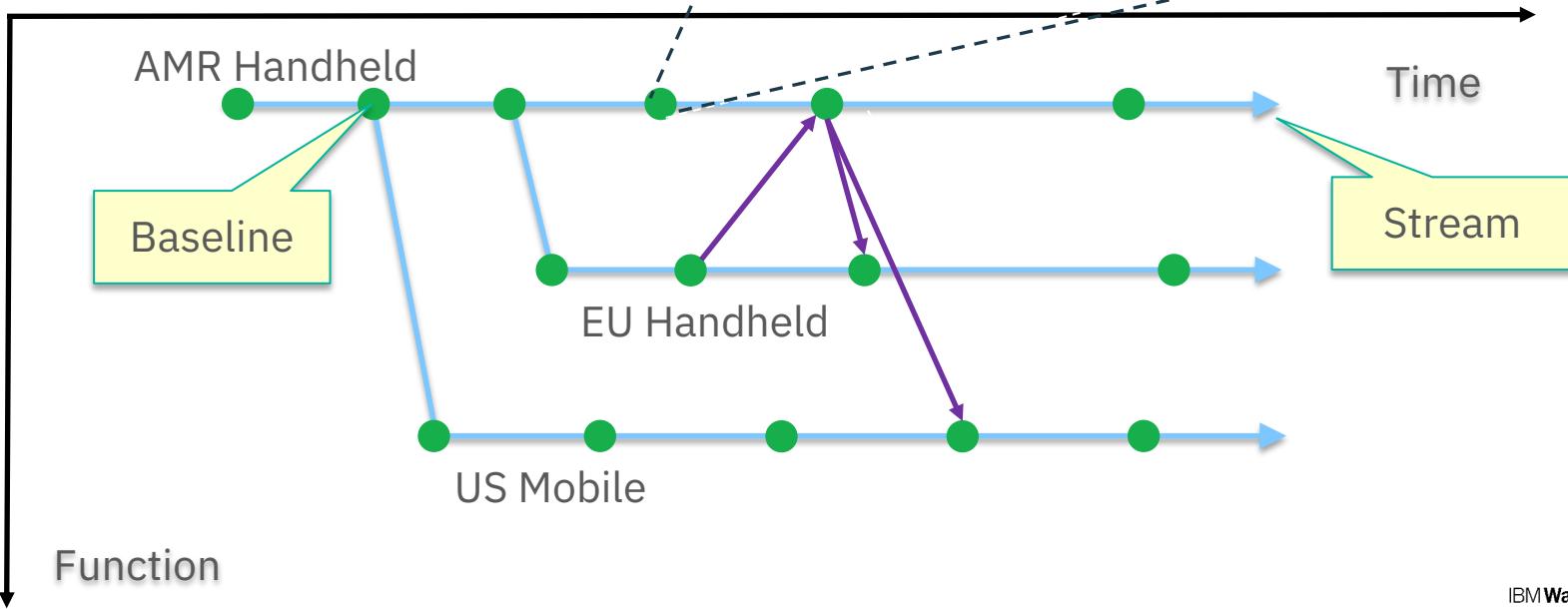
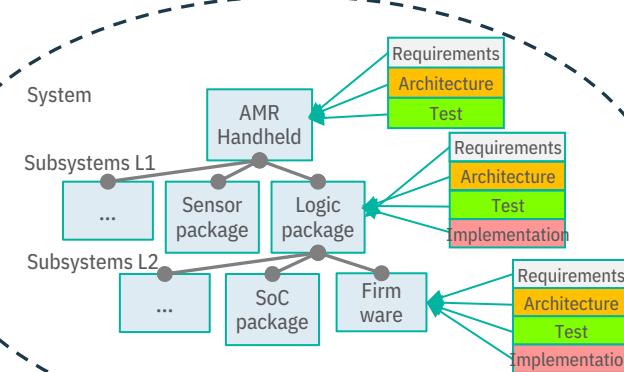
Complex products are a hierarchy of streams and baselines



Complex products in a product line

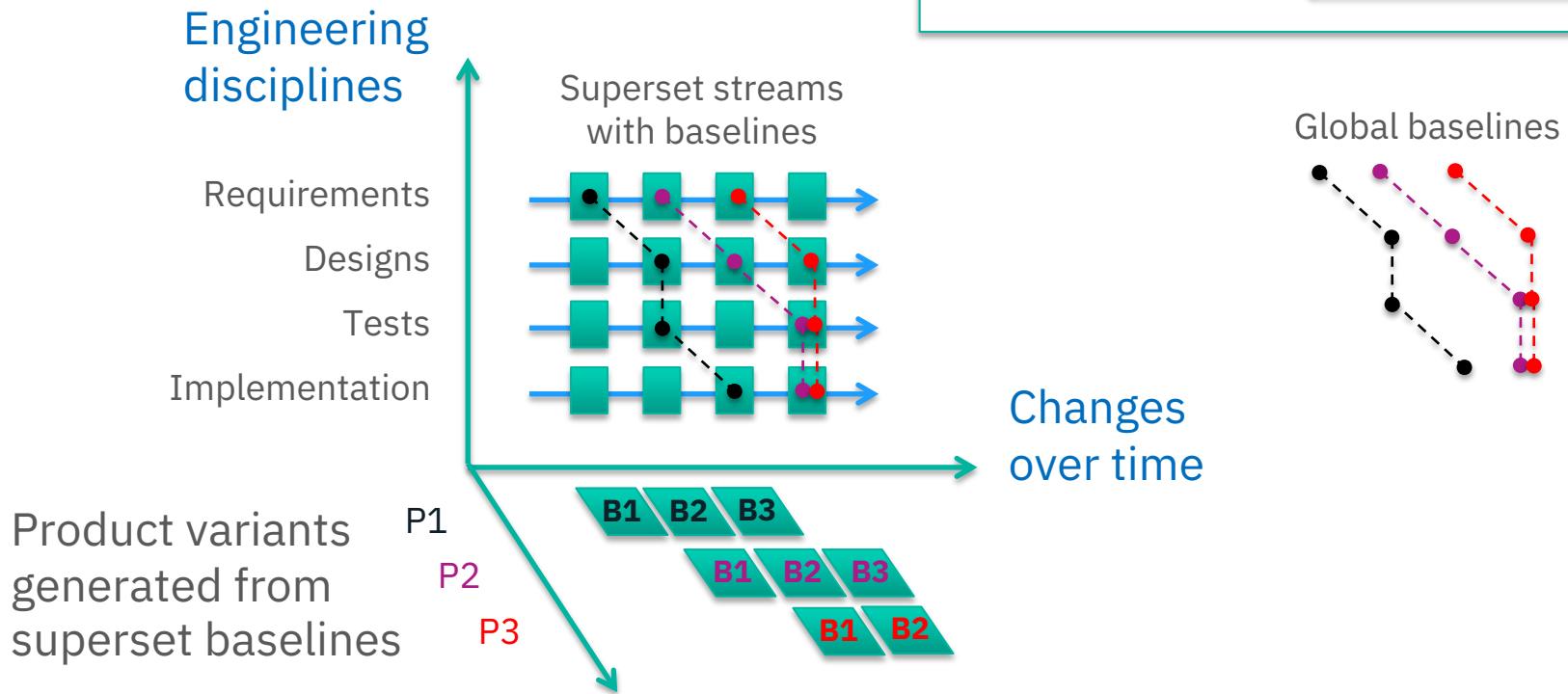
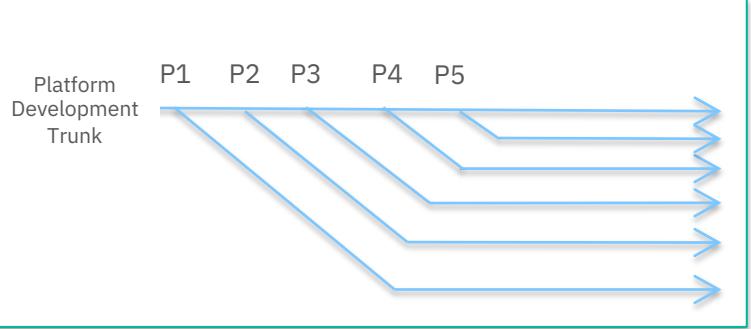
Evolves over time ...

with variants to meet different needs

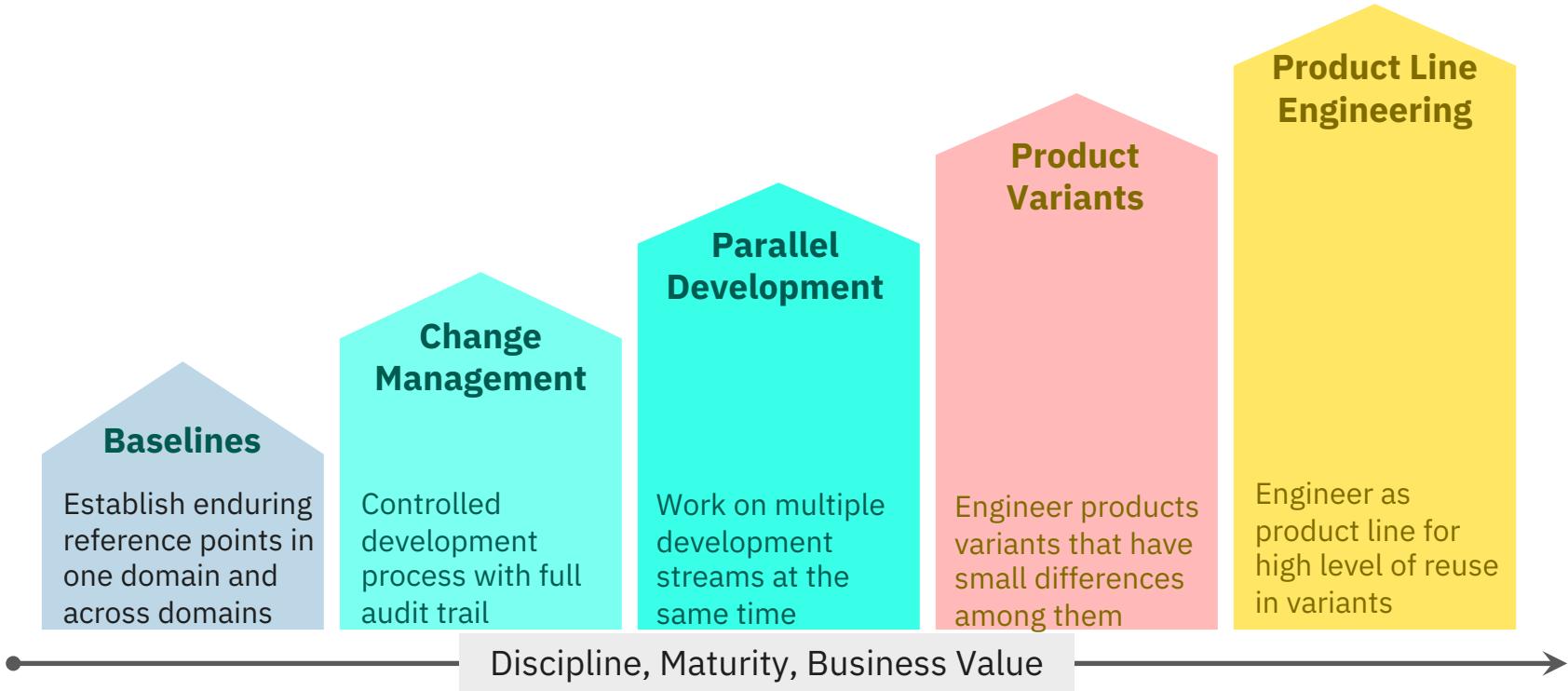


Generating product variants

Where our feature-modeling partners fit
pure-systems and BigLever

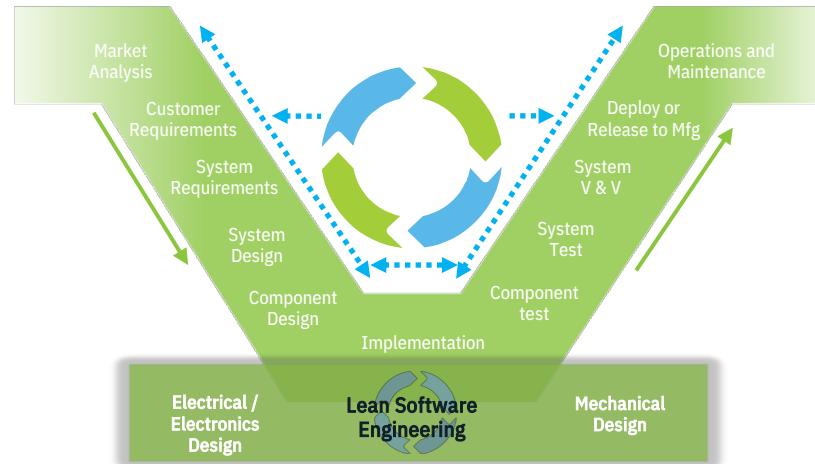


Which is your target?



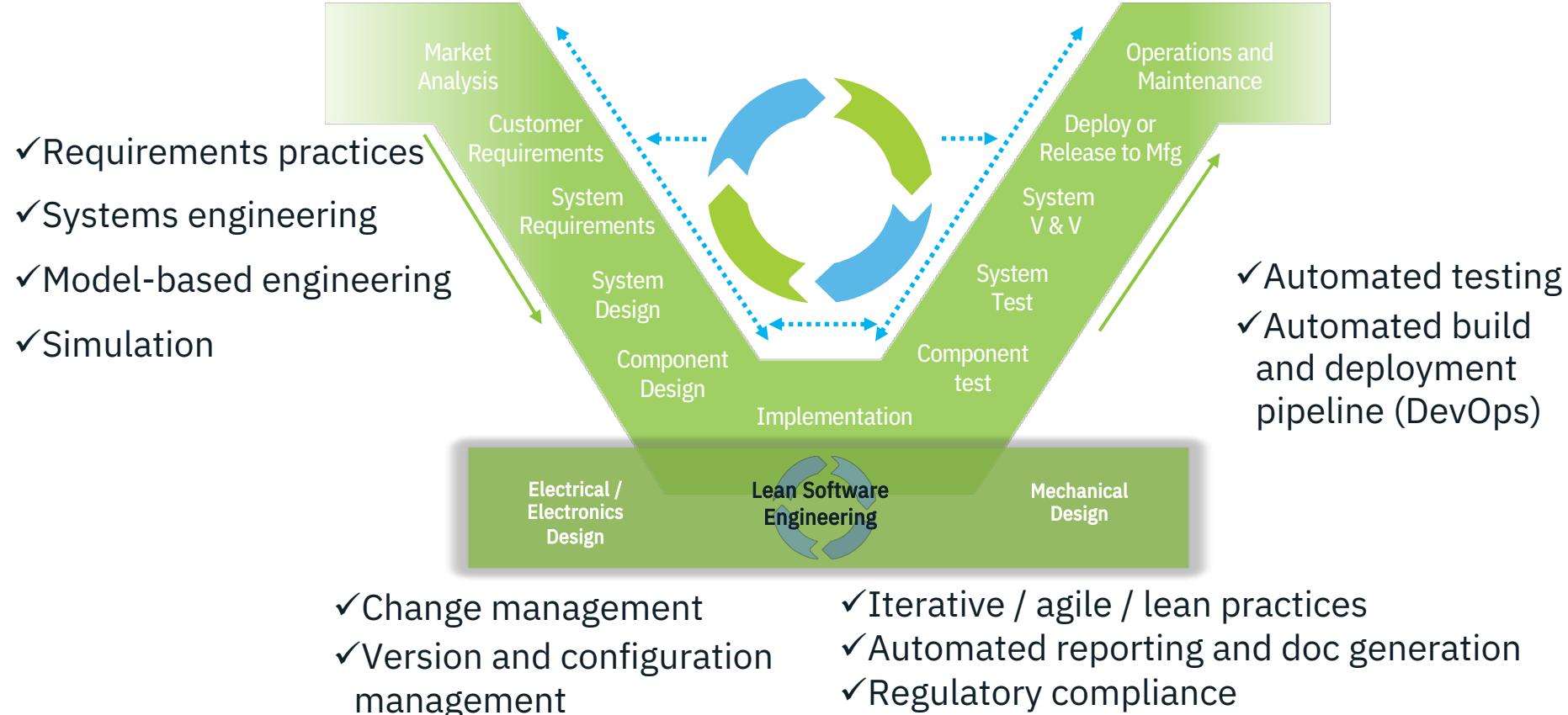
We need **systems thinking** to design complex products ... and to design modern engineering processes and tools

1. A system is not the sum of its parts, it is the product of the interactions of its parts
2. Performance of a system is dependent on how the parts fit and work together
3. Performance improvement programs can fail because they optimize individual parts at the expense of the whole
4. Finding and removing deficiencies is not the best way to improve the system
5. Discontinuous improvement (creativity, breaking away from the past) can be more impactful than incremental improvements



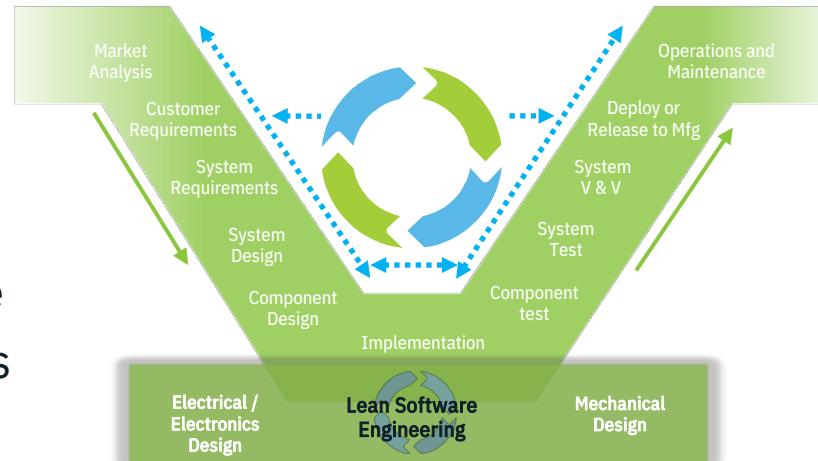
Global configurations are a way of realizing
systems thinking

Engineering Lifecycle Management with IBM



We help teams to design and develop complex software-intensive products and systems

1. With change management and configuration management
2. With traceability
3. At scale
4. With high levels of reuse
5. Addressing standards and compliance
6. Using open standards and integrations to bring together multiple teams using tools from multiple vendors
7. Across the whole Systems V





We help teams to design and develop complex software-intensive products and systems





Learn more

1. Russell Akoff on [Systems Thinking](#)
2. Systems and software engineering:
<https://www.ibm.com/internet-of-things/solutions>
3. Interactive whitepaper:
<https://www.ibm.com/internet-of-things/learn/continuous-engineering-IoT/>
4. [Strategic reuse and product line engineering](#)
5. Engage with us at <https://jazz.net> where
we use our tools to develop our tools

Summary

- Configuration management across the engineering lifecycle is an essential need in today's complex product engineering to deal with the growing complexity
- Global configuration management enables agile engineering, industry compliance, cross program reuse, and product line engineering
- IBM offers unique engineering lifecycle management capabilities with open, federated configuration management
- Advanced PLE use cases with partner feature modeling tools make use global configurations to automate the creation of product variants

