

Student Edition

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Multiple Choice Quiz

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Results Reporter

Out of 15 questions, you answered 7 correctly with a final grade of 47%

7 correct (47%)
8 incorrect (53%)
0 unanswered (0%)

Your Results:

The correct answer for each question is indicated by a ✓.

1 CORRECT

Organizational culture is best explained as organizational

- ✓ ☒ A) Personality
☐ B) Hierarchy
☐ C) Reporting relationships
☐ D) Background
☐ E) Management style

2 INCORRECT

A good project management system provides for defining the interface between the project team and the organization in all the following areas except

- ✓ ☒ A) Authority
☐ B) Allocation of resources
☐ C) Development of project team members
☐ D) Integration of the project into the organization
☐ E) All of these are provided

3 CORRECT

Which of the following is an advantage of a functional project management organization?

- ✓ ☒ A) Maximum flexibility in the use of staff
☐ B) Good integration across functional units
☐ C) Shorter project duration
☐ D) Strong motivation of project team members
☐ E) All of these are advantages

4 INCORRECT

MegaComputers, Inc. has assigned a project manager for each of the five new-product teams. The managers as well as the project team members work on the projects on a full-time basis. The structure being used is _____ organization.

- ✓ ☒ A) Functional
☐ B) Balanced matrix
☐ C) Weak matrix
☐ D) Strong matrix
☐ E) Project

5 INCORRECT

Elizabeth is considering how to structure a project team that will not directly disrupt ongoing operations. The project needs to be done quickly and a high level of motivation will be needed in order to do that. For this situation, the _____ organization would be the best choice.

- ✓ ☒ A) Functional
☐ B) Balanced matrix
☐ C) Weak matrix
☐ D) Strong matrix
☐ E) Project

6 INCORRECT

A project management system provides a framework for launching and implementing project activities within a _____ organization.

- ✓ ☒ A) Matrix
☐ B) Balanced
☐ C) Weak
☐ D) Sponsor
☐ E) Parent

7 CORRECT

In which of the following is the balance of authority strongly in favor of the functional managers?

- ✓ ☒ A) Weak matrix
☐ B) Balanced matrix
☐ C) Strong matrix
☐ D) Strong
☐ E) Both C and D are correct

8 INCORRECT

Matrix management violates the management principle of

- ✓ ☒ A) Span of control
☐ B) Unity of command
☐ C) Parity principle
☐ D) Empowerment
☐ E) All of these management principles
- 9 CORRECT** The project structure that is ranked as least effective is _____ organization.
- ✓ ☒ A) Functional
☐ B) Balanced matrix
☐ C) Weak matrix
☐ D) Strong matrix
☐ E) Project
- 10 INCORRECT** From the list below, which is not a primary characteristic of organization culture?
- ✓ ☒ A) Control
☐ B) Team emphasis
☐ C) History
☐ D) Conflict tolerance
☐ E) Risk tolerance
- 11 CORRECT** Who is responsible for determining how tasks will be done in a matrix project management structure?
- ✓ ☒ A) The functional manager
☐ B) The project manager
☐ C) Both are responsible
☐ D) This is no pattern of who takes responsibility
☐ E) None of these are true
- 12 CORRECT** The Macintosh development team at Apple is a good example of what kind of project structure?
- ✓ ☒ A) Project
☐ B) Balanced Matrix
☐ C) Project Matrix
☐ D) Functional Matrix
☐ E) Functional
- 13 INCORRECT** The Organizational Culture Diagnosis Worksheet classifies cultural characteristics into all of the following except:
- ☒ A) Physical characteristics
☐ B) Public documents
☐ C) Behavior
☐ D) Folklore
☐ E) Ethics
- 14 CORRECT** Which of the following is not one of the typical forms of a project management office?
- ✓ ☒ A) Command center
☐ B) Control tower
☐ C) Resource pool
☐ D) Weather station
☐ E) All of these are typical forms of a project management office
- 15 INCORRECT** Which of the following cultural characteristics relates to the degree to which management focuses on outcomes rather than on techniques and processes used to achieve those results?
- ✓ ☒ A) Risk tolerance
☐ B) Reward criteria
☐ C) Conflict tolerance
☐ D) Means versus end orientation
☐ E) Open-systems focus

E-mail Your Results

Date: Tue Nov 15 2016 07:25:40 GMT+1100 (Local Daylight Time)

My name:

Section ID:

E-mail these results to:

E-mail address:

Format:

Me:

▼

My Instructor:

▼

My TA:

▼

Other:

▼

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