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## **Multiple Choice Quiz**

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## **Results Reporter**

Out of 15 questions, you answered 4 correctly with a final grade of 27%		
		4 correct (27%)
		11 incorrect (73%)
		0 unanswered
(0%)		
Your Results:		
The correct answer for each question is indicated by a $\checkmark$ .		
1 Which of the following is not one of the commonly heard comments of project managers?		
	INCORRECT	Where did this project come from?
		B) Why are we doing this project?
		C) How can all these projects be first priority?
	<b>V</b>	D) Why is this project so strongly linked to the strategic plan?
	•	Where are we going to get the resources to do this project?
	2 CORRECT	
Strategy considered to be under purview of senior management is		
	✓	A) Old school thinking
		B) A new school of management thought
		C) Necessary in a company structure
		D) Beneficial to the Project Manager
		E) Dependent on company goals
	3 INCORRECT	The intended outcome of strategy/projects integration is
		A) Clear organization focus
		B) Best use of scarce organization resources
		C) Improved communication across projects and departments
		D) Both A and C are correct
	<b>✓</b>	<b>E)</b> A, B, and C are all correct
	4 INCORRECT	Project managers who do not understand the role that their project plays in accomplishing the organization's strategy tend to make all the following mistakes except:
		A) Focusing on low priority problems
		Overemphasizing technology as an end in and of itself
		C) Focusing on the immediate customer
		D) Trying to solve every customer issue
	_	All the above are likely mistakes
5 The textbook indicated that is the major dimension of strategic management.  INCORRECT		
		Responding to changes in the external market
		B) Allocating scarce resources of the organization
		C) Beating competition to the market
	<b>✓</b>	D) Both a and b are correct
		E) Both a and c are correct
	6 INCORRECT	Which of the following questions does the organization's mission statement answer?
		A) What are our long-term strategies?
		B) What are our long-term goals and objectives?
		C) How do we operate in the existing environment?
	<b>✓</b>	D) What do we want to become?
		All of these are answered by the mission statement
	7 INCORRECT	Strategy formulation includes which of the following activities?

8 CORRECT

The assessment of the external and internal environments is called \_\_\_\_\_ analysis.

A) Determining alternatives
B) Creating profitability targets
C) Evaluating alternatives
D) Both a and c are correct
E) A, B, and C are all correct

<b>V</b>	SWOI analysis	
	B) Competitive	
	C) Industry	
	D) Market	
	E) Strategic	
9		ments for successful implementation of strategies through projects?
INCORRECT	which of the following is not one of the require	ments for succession implementation of strategies timough projects:
	A) Allocation of resources	
	<b>B)</b> Prioritizing of projects	
	C) Motivation of project contributors	
	<b>D)</b> Adequate planning and control systems	5
<b>✓</b>	<b>■ E)</b> All of these are requirements	
10 Susie's department is implementing many pro		ects. She finds herself starting and stopping work on one task to go and wor
INCORRECT	on another task, and then return to the work of	on the original task. Susie is experiencing
	Poor scheduling	
	B) Excess work burden	
	C) Flexible tasking	
<b>~</b>	<b>D)</b> Multitasking	
	<b>E)</b> Burnout	
11 CORRECT	Project selection criteria are typically classified a	as:
<b>✓</b>	A) Financial and non-financial	
_	B) Short-term and long-term	
	C) Strategic and tactical	
	<b>D)</b> Required and optional	
	E) Cost and schedule	
12	Which of the following is not one of the classific	rations for assessing a project portfolio?
CORRECT	o che che constitui de constitu	actions for decessing a project portrono.
<b>~</b>	A) Sacred cow	
	B) Bread-and-butter	
	C) Pearls	
	<b>D)</b> Oysters	
	<b>E)</b> White elephants	
13 INCORRECT	Which of the following is the reason(s) why pro	ject managers need to understand their organization's mission and strategy
	A) To make appropriate decisions and adju	stments
	B) To be effective project advocates	
	C) To be able to get their job done	
<b>✓</b>	D) Both A and B are correct	
•	<b>E)</b> A, B, and C are all correct	
14	Which of the following is not true of multi-weig	hted scoring models?
INCORRECT		
	A) Will include quantitative criteria	
	B) Will include qualitative criteria	
	C) Each criterion is assigned a weight	
	<b>D)</b> Projects with higher scores are conside	red more desirable
<b>~</b>	All of the above are true	
15 INCORRECT	Which of the following is a common multicriter	ia selection model?
	A) Checklist	
	B) Net Present Value	
	C) Weighted criteria model	
<b>✓</b>	D) Both A and C are correct	
•	All of these are common multicriteria s	election models
E-mail Your R	tesults	
Datos	Tile Nov 15 2016 07-26-37 GMT±1100 (Local D	avlight Time)
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My Instructor:		HTML ▼
My TA:		HTML ▼
Other:		HTML ▼

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