How UPL has addressed

- The Company started as manufacturer of phosphorusbased industrial chemicals
- It ventured into crop protection chemicals and specialty chemicals 38 years ago
- The Company enhanced its presence in patented, proprietary and post-patent products
- \blacksquare The Company is now the 8th largest crop protection chemicals company in the world
- The Company focused on the insecticides segment in the crop protection chemicals space
- The Company ventured into other segments (herbicides, fungicides and rodenticides, among others)
- The Company extended its footprint to cover a host of crop protection solutions ranging from seeds to post-harvest products
- The Company's operations were restricted to India until 1994
- The Company ventured into global geographies thereafter
- The Company's marketing presence is in 130+ countries through 88 subsidiaries
- The Company has 19 international manufacturing units across 13 countries in 4 continents
- 82% of the Company's consolidated revenues are derived from international markets

UPL was largely an industrial chemicals company until 1980

> UPL was largely a insecticides company

> > UPL was largely an India-focused company