

Optimizing Resource Allocation in California Libraries

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Abstract

This coding sample explores predictive modeling techniques applied to library visitation data in California from 2016 to 2022. Using R, it demonstrates data preprocessing, feature selection, and the implementation of Support Vector Machine Regression (SVMR) and Random Forest models. Key steps include data cleaning to handle missing values and outliers, feature selection based on importance metrics, and model evaluation using Mean Squared Error (MSE) and R-squared. The study identifies critical factors influencing library visits, such as computer usage and program attendance, showcasing proficiency in data analytics and machine learning for public infrastructure analysis.

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Step 1: Combine Data Files

R Setup

```
rm(list = ls())

pacman::p_load(tidyverse, doParallel, caret, randomForest, wesanderson, pdp, glmnet)
```

Combine Data Files

Initially, I merged the individual CSV files and saved them as a unified dataframe.

```
paths      = dir("data/raw/", pattern="All-", full.names=TRUE)
names(paths) = basename(paths)

dfList = lapply(paths, read.csv)
df      = do.call(plyr::rbind.fill, dfList)
```

All features utilize “X.” to denote the number, so I replaced all instances of “X.” with “Num” for clarity.

```
names(df) = names(df) %>%
  str_replace_all(c("X."="Num",
                    "[.]="""))
```

Combine Features

that are the same but named differently The primary challenge I encountered at this step was that while the library collected data of the same type according to their definition, they did not maintain consistent

naming conventions. For instance, all references were to the total number of electronic books in the collection, yet the feature names varied, such as “NumofElectronicBooks,” “NumofElectronicBooksInCollection,” and “TotalElectronicBooks.”

To address this inconsistency, I consolidated the columns using “unite.”

```
df = df %>%
  unite("NumofElectronicBooks", c("NumofElectronicBooks",
    "NumofElectronicBooksInCollection", "TotalElectronicBooks")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofElectronicCollections", c("NumofElectronicCollections",
    "NumofElectronicCollectionsInCollection")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofChildrensPrograms", c("NumofChildrensPrograms",
    "NumofChildrensProgramsCalculated", "ofChildrensProgramsCalculated")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("TotalProgramAttendance", c("TotalProgramAttendance",
    "ProgramAttendance")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofOutlets", c("NumofOutlets", "TotalofOutlets")
    ,na.rm=TRUE, sep="/", remove=TRUE)

df = df %>%
  unite("NumofPhysicalAudioMaterials", c("NumofPhysicalAudioMaterials",
    "NumofPhysicalAudioMaterialsInCollection")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofPhysicalVideoMaterials", c("NumofPhysicalVideoMaterials",
    "NumofPhysicalVideoMaterialsInCollection")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofDownloadableAudioMaterials", c("NumofDownloadableAudioMaterials",
    "NumofDownloadableAudioMaterialsInCollection")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("NumofDownloadableVideoMaterials", c("NumofDownloadableVideoMaterials",
    "NumofDownloadableVideoMaterialsInCollection")
    ,na.rm=TRUE, sep="/", remove=TRUE) %>%
  unite("DoyouchargeLateFines", c("DoyouchargeLateFines",
    "DoyouchargeAnyPatronsLateFinesForPhysicalMaterials")
    ,na.rm=TRUE, sep="/", remove=TRUE)

naCountAfter = sort(colSums(is.na(df))) %>% as.data.frame(.)

write.csv(df, file = "data/CPL_Combined_Data.csv", row.names = FALSE)
```

After completing this process, regrettably, certain inconsistencies persisted. Drafting rules for each one appeared to be an impractical endeavor, prompting my decision to address these discrepancies manually in Microsoft Excel. This approach was chosen to safeguard against any potential data loss and streamline the process. Consequently, the dataframe utilized in the subsequent step, feature selection, is the version that underwent manual cleaning in Microsoft Excel.

Step 2: Data Pre-Processing

Missing Values Management

```
naCount = sort(colSums(is.na(df))) %>% as.data.frame(.)
```

```

missingSupervisor = df %>%
  filter(., is.na(LibraryVisits))

df = df %>%
  mutate(naProp = (apply ( X = is.na(df), MARGIN = 1, FUN = mean ) )) %>%
  filter(naProp < .2) %>%
  select(-naProp) %>%
  filter(!is.na(LibraryVisits))

```

Removed all features with 80% or more missing values

```

dfFixedTypes = df %>%
  mutate(across((starts_with("Numof") |
    starts_with("Total") |
    contains("Attendance") |
    contains("Loans") |
    contains("Books") |
    contains("Hours") |
    contains("Visits") |
    contains("Reference") |
    contains("Circulation") |
    contains("Population") |
    contains("Users") |
    contains("Uses") |
    contains("Children") |
    contains("Expenditures") |
    contains("Income")
  ), ~gsub("\\\\", "", .))) %>%
  mutate(across((contains("Expenditures") | contains("Income")),
    ~gsub("\\\\$", "", .))) %>%
  mutate(CIPACompliant = ifelse(CIPACompliant == "No", 0, 1)) %>%
  apply(., 2, function(x) str_replace_all(string=x, pattern=" ", repl="")) %>%
  as.data.frame(.)

locationID = dfFixedTypes$Location
year        = dfFixedTypes$FiscalYear

dfQuant = dfFixedTypes %>%
  select(., -FSCSID) %>%
  select(., PopulationofTheLegalServiceArea:NumofChildrensPrograms) %>%
  sapply(., as.numeric) %>% as.data.frame(.) %>%
  mutate(Location = locationID,
    Year = year) %>%
  select(Location, Year, everything())

```

Corrected Column Data Types

```

dfQuant[dfQuant == "-1"] <- NA
dfQuant[dfQuant == "-2"] <- NA

dfQuantImputed = dfQuant %>%
  caret::preProcess(method="medianImpute") %>%

```

```
predict(newdata = dfQuant)
```

Median Imputed Missing Data in Quantitative Features

```
caret::nearZeroVar(dfQuantImputed, saveMetrics=TRUE)
```

Checked for Features Without Meaningful Variance

##	freqRatio	percentUnique	zeroVar	nzv
## Location	1.000000	17.0309654	FALSE	FALSE
## Year	1.000000	0.5464481	FALSE	FALSE
## PopulationofTheLegalServiceArea	1.500000	99.3624772	FALSE	FALSE
## RegisteredUsersasofJune30	2.000000	99.3624772	FALSE	FALSE
## ChildrenBorrowers	9.000000	95.7194900	FALSE	FALSE
## NumofCentralLibraries	8.150000	0.1821494	FALSE	FALSE
## NumofBranchLibraries	2.966667	3.0054645	FALSE	FALSE
## NumofBookmobiles	5.147929	0.4553734	FALSE	FALSE
## NumofOutlets	2.202312	3.6429872	FALSE	FALSE
## LibraryVisits	6.444444	93.7158470	FALSE	FALSE
## HoursOpenAllOutlets	3.333333	68.8524590	FALSE	FALSE
## Totalpersonsemployed	1.000000	25.0455373	FALSE	FALSE
## NumofLibrarianFTEs	2.293103	28.2331512	FALSE	FALSE
## FTEAllototherpaidstaff	1.173913	52.8233151	FALSE	FALSE
## NumofALAMLSLibrarianFTEs	2.169231	26.3205829	FALSE	FALSE
## TotalOperatingIncome	2.000000	99.6357013	FALSE	FALSE
## LocalGovernmentIncome	2.000000	99.3624772	FALSE	FALSE
## StateIncome	30.500000	71.1293260	FALSE	FALSE
## FederalIncome	49.230769	35.8834244	FALSE	FALSE
## CapitalOutlayIncomefromLocalSources	110.285714	26.6848816	FALSE	FALSE
## CapitalOutlayIncomefromStateSources	526.000000	4.0072860	FALSE	TRUE
## CapitalOutlayIncomefromFederalSources	532.500000	2.7322404	FALSE	TRUE
## CapitalOutlayIncomefromOtherSources	193.400000	11.2021858	FALSE	FALSE
## TotalCapitalOutlayIncome	137.200000	35.5191257	FALSE	FALSE
## OtherOperatingIncome	27.000000	81.8761384	FALSE	FALSE
## TotalOperatingExpenditures	2.000000	99.9089253	FALSE	FALSE
## TotalCollectionExpenditures	1.500000	99.3624772	FALSE	FALSE
## PrintMaterialsExpenditures	1.250000	96.6302368	FALSE	FALSE
## PrintSerialSubscriptionExpenditures	8.500000	84.6994536	FALSE	FALSE
## ElectronicMaterialsExpenditures	7.800000	92.2586521	FALSE	FALSE
## OtherMaterialsExpenditures	25.000000	79.2349727	FALSE	FALSE
## TotalPrintMaterialsExpenditures	1.250000	97.6320583	FALSE	FALSE
## SalaryWagesExpenditures	11.500000	97.8142077	FALSE	FALSE
## EmployeeBenefitsExpenditures	4.666667	96.8123862	FALSE	FALSE
## TotalStaffExpenditures	11.500000	97.6320583	FALSE	FALSE
## TotalCapitalExpenditures	305.500000	44.2622951	FALSE	FALSE
## AllOtherOperatingExpenditures	2.500000	98.6338798	FALSE	FALSE
## BooksChildrenHeld	2.000000	99.1803279	FALSE	FALSE
## BooksYoungAdultHeld	2.000000	95.8105647	FALSE	FALSE
## NumofPhysicalAudioMaterials	1.333333	96.8123862	FALSE	FALSE
## NumofPhysicalVideoMaterials	2.000000	97.8142077	FALSE	FALSE
## NumofCurrentSerialSubscriptions	1.590909	42.3497268	FALSE	FALSE
## NumofElectronicBooks	6.571429	92.0765027	FALSE	FALSE
## NumofElectronicCollections	1.114286	9.5628415	FALSE	FALSE

```
## TotalPrintMaterialsHeld          2.000000    99.4535519    FALSE FALSE
## NumofDownloadableAudioMaterials  4.818182    88.5245902    FALSE FALSE
## NumofDownloadableVideoMaterials 23.666667    54.2805100    FALSE FALSE
## CirculationofNonEnglishMaterials 3.818182    92.6229508    FALSE FALSE
## CirculationofElectronicMaterials 1.000000    93.2604736    FALSE FALSE
## ILLloanstoothers                18.692308    65.0273224    FALSE FALSE
## ILLloansreceived                15.250000    62.7504554    FALSE FALSE
## ReferenceQuestions              41.333333    87.8870674    FALSE FALSE
## NumofPrograms                   1.500000    77.5956284    FALSE FALSE
## NumofYoungAdultPrograms         4.142857    30.9653916    FALSE FALSE
## YoungAdultProgramAttendance     8.571429    71.3114754    FALSE FALSE
## ChildrensProgramAttendance      1.200000    96.3570128    FALSE FALSE
## TotalProgramAttendance          1.833333    97.0856102    FALSE FALSE
## NumofAdultPrograms              2.583333    48.4517304    FALSE FALSE
## AdultProgramAttendance          3.400000    89.2531876    FALSE FALSE
## CIPACompliant                   1.351178     0.1821494    FALSE FALSE
## AnnualUsesofPublicInternetComputers 2.941176    92.8051002    FALSE FALSE
## NumofInternetTerminals          1.040000    21.4936248    FALSE FALSE
## Websitevisits                   58.000000    78.5063752    FALSE FALSE
## NumofChildrensPrograms          1.375000    65.3005464    FALSE FALSE

dfQuantImputed = dfQuantImputed %>%
  select(-CapitalOutlayIncomefromStateSources,
        -CapitalOutlayIncomefromFederalSources)

write.csv(dfQuantImputed, file = "data/CPL_Combined_Data.csv", row.names = FALSE)
```

Step 3: Feature Selection

```
df = read.csv('data/CPL_Cleaned_Data.csv')

locationID = df$Location
year       = df$Year

df = df %>%
  select(-X, -Location, -Year) %>%
  sapply(., as.numeric) %>% as.data.frame(.) %>%
  mutate(Location = locationID,
         Year     = year) %>%
  select(Location, Year, everything())

dataUnreliable = c("SANJUANBAUTISTACITYLIBRARY", "ALPINECOUNTYLIBRARY/ARCHIVES",
                  "VERNONPUBLICLIBRARY", "TEHAMACOUNTYLIBRARY")
```

Remove Unreliable Data

```
df = df %>%
  filter(!(Location %in% dataUnreliable)) %>%
  filter(!(Location == "SOUTHSANFRANCISCOPUBLICLIBRARY" & Year == "20-21")) %>%
  filter(!(Location == "COLTONPUBLICLIBRARY" & Year == "19-20"))
```

I manually checked for values that did not make sense and removed rows that included primarily unreliable data.

Standardize Features

```
df = df %>%
  mutate(TotalProgramAttendancePerProgram = TotalProgramAttendance/NumofPrograms,
         AdultProgramAttendancePerProgram = AdultProgramAttendance/NumofAdultPrograms,
         YoungAdultProgramAttendancePerProgram = YoungAdultProgramAttendance/NumofYoungAdultPrograms,
         ChildrenProgramAttendancePerProgram = ChildrensProgramAttendance/NumofChildrensPrograms,
         .keep = "all")

df[is.na(df)] = 0
leaveAloneVars = c("Location", "Year", "CIPACompliant",
                   "PopulationofTheLegalServiceArea",
                   "TotalProgramAttendancePerProgram",
                   "AdultProgramAttendancePerProgram",
                   "YoungAdultProgramAttendancePerProgram",
                   "ChildrenProgramAttendancePerProgram")
LibraryVisits = df$LibraryVisits

# Set Aside Dataframes for EDA later.
dfNotRates = df
dfRatesExceptLibraryVisits = df %>%
  select(-LibraryVisits) %>%
  mutate(across(-all_of(leaveAloneVars), .fns=~./PopulationofTheLegalServiceArea)) %>%
  mutate(LibraryVisits = LibraryVisits)

df = df %>%
  mutate(across(-all_of(leaveAloneVars), .fns=~./PopulationofTheLegalServiceArea))
```

Check Skewness

```
skewnessVec = df %>%
  select(-Location, -Year) %>%
  sapply(., e1071::skewness, na.rm=TRUE)
```

Perform Cluster Analysis

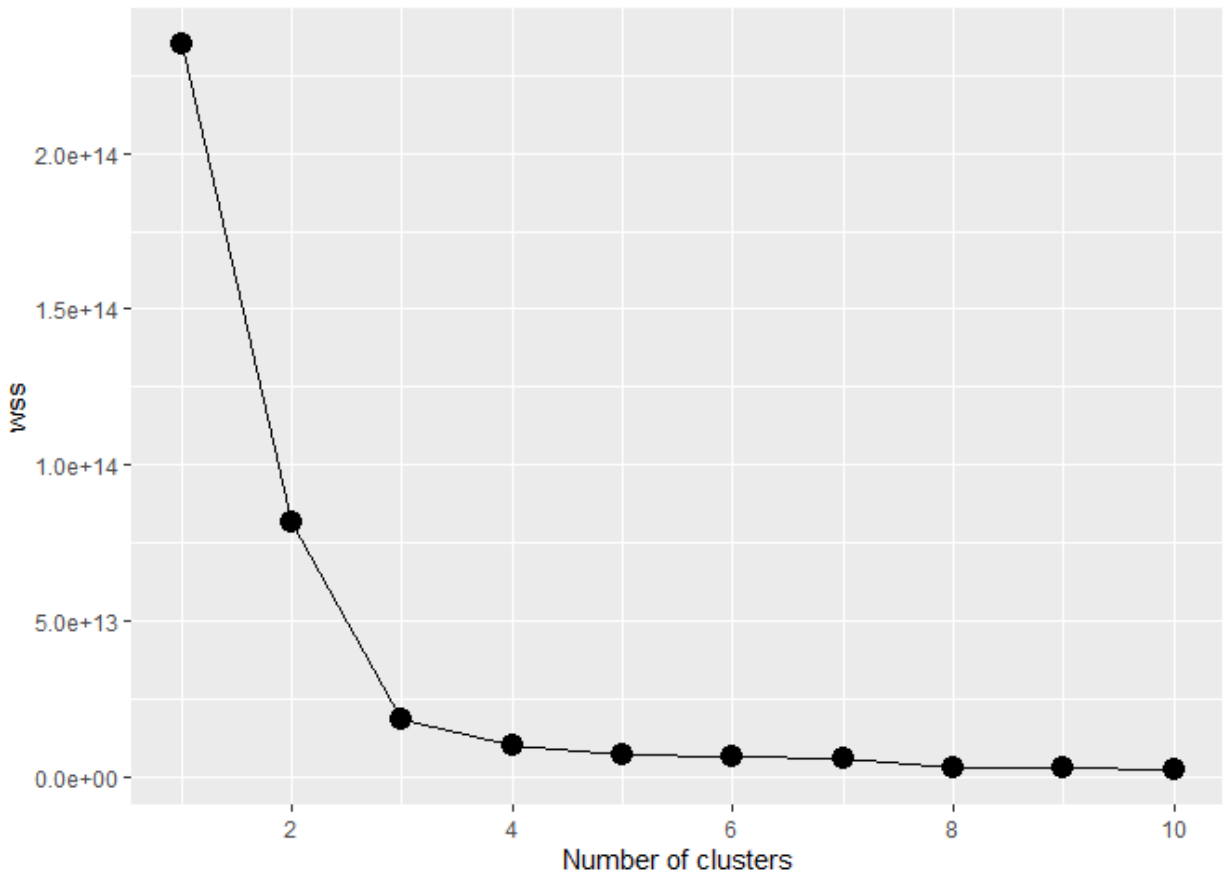
```
threeColors = wes_palette("Darjeeling1", 3, type = "discrete")
oneColor     = wes_palette("Darjeeling1", 1, type = "discrete")

n_clusters = 10
wss         = numeric(n_clusters)

for (i in 1:n_clusters) {
  km.out <- kmeans(df[, -c(1,2)], centers = i, nstart = 20)
  wss[i] <- km.out$tot.withinss
}

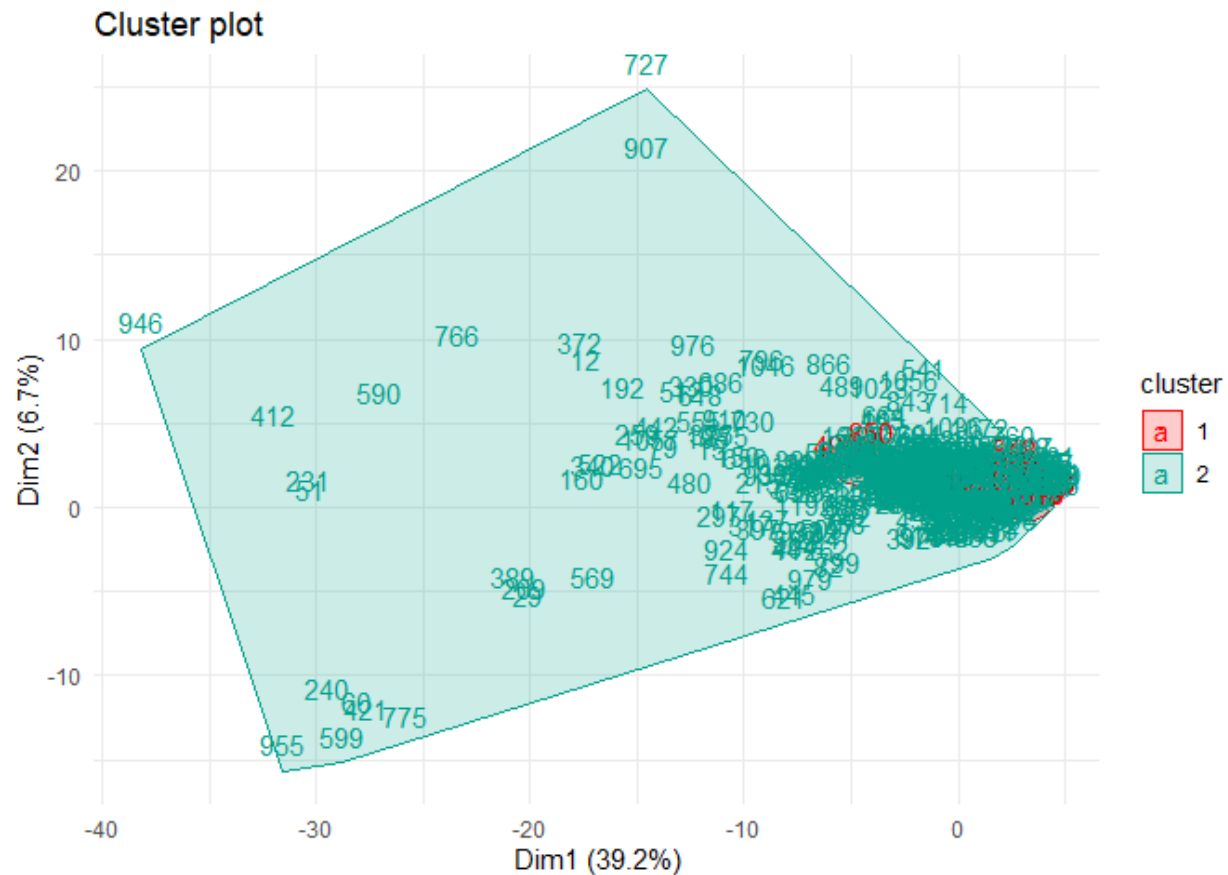
wss_df      = tibble(clusters = 1:n_clusters, wss = wss)
scree_plot  = ggplot(wss_df, aes(x = clusters, y = wss, group = 1)) +
  geom_point(size = 4) +
  geom_line() +
  scale_x_continuous(breaks = c(2, 4, 6, 8, 10)) +
  xlab('Number of clusters')
```

scree_plot



```
k = 2
km.out = kmeans(df[, -c(1,2)], centers = k, nstart = 20)

factoextra::fviz_cluster(km.out, data = df[, -c(1,2)],
  geom = "text",
  ggtheme = theme_bw(),
  ellipse.type = "convex") +
  theme_minimal() +
  scale_fill_manual(values = wes_palette("Darjeeling1", 2, type = "discrete")) +
  scale_color_manual(values = wes_palette("Darjeeling1", 2, type = "discrete"))
```



Used Cluster Analysis Information to Split Data Meaningfully

```
df$cluster = km.out$cluster
findOutlier = function(x) {
  return(x < quantile(x, .25) - 1.5*IQR(x) | x > quantile(x, .75) + 1.5*IQR(x))
}
```

Cluster analysis revealed two distinct clusters: one large cluster of small to large libraries and one cluster of extra large libraries. All data from libraries serving extra large communities were removed using Outlier criteria.

Created new dataframes to simplify Exploratory Data Analysis (EDA)

```
dfnoOutliers = df %>%
  filter(!findOutlier(df$PopulationofTheLegalServiceArea)==TRUE) %>%
  select(-cluster)

dfRatesWithClassifier = df %>%
  mutate(Neighborhood = ifelse(findOutlier(df$PopulationofTheLegalServiceArea),
                                "Large", "Small")) %>%
  mutate(Neighborhood = ifelse((PopulationofTheLegalServiceArea > 3000000),
                                "Extra Large", Neighborhood))

dfRatesWithClassifier.LV = dfRatesExceptLibraryVisits %>%
```



```

mutate(Neighborhood = ifelse(findOutlier(df$PopulationofTheLegalServiceArea),
                              "Large", "Small")) %>%
mutate(Neighborhood = ifelse((PopulationofTheLegalServiceArea > 3000000),
                              "Extra Large", Neighborhood))

dfNotRatesWithClassifier = dfNotRates %>%
mutate(Neighborhood = ifelse(findOutlier(df$PopulationofTheLegalServiceArea),
                              "Large", "Small")) %>%
mutate(Neighborhood = ifelse((PopulationofTheLegalServiceArea > 3000000),
                              "Extra Large", Neighborhood))

ProgramAttendancePerProgram = dfRatesWithClassifier %>%
select(PopulationofTheLegalServiceArea, Neighborhood, contains("AttendancePerProgram")) %>%
select(-TotalProgramAttendancePerProgram) %>%
mutate("Adults" = AdultProgramAttendancePerProgram,
       "Children" = ChildrenProgramAttendancePerProgram,
       "Young Adults" = YoungAdultProgramAttendancePerProgram) %>%
gather(key = "AgeGroup", value = "Attendance",
       "Adults", "Young Adults", "Children") %>%
select(-AdultProgramAttendancePerProgram, -ChildrenProgramAttendancePerProgram,
       -YoungAdultProgramAttendancePerProgram)

dfNotRates_NoOutliers = dfNotRates %>%
filter(!findOutlier(df$PopulationofTheLegalServiceArea)==TRUE)

dfNotRates_Outliers = dfNotRates %>%
filter(findOutlier(df$PopulationofTheLegalServiceArea)==TRUE)

dfOutliers = df %>%
filter(findOutlier(df$PopulationofTheLegalServiceArea)==TRUE)

neighborhoodCount = dfNotRatesWithClassifier %>%
group_by(Neighborhood) %>%
summarise(n = n())

totalLibraryVisits = dfNotRatesWithClassifier %>%
group_by(Year, Neighborhood) %>%
summarise(TotalLibraryVisits = sum(LibraryVisits))

totalProgramAttendance = dfNotRatesWithClassifier %>%
group_by(Year, Neighborhood) %>%
summarise(TotalProgramAttendance = sum(TotalProgramAttendance))

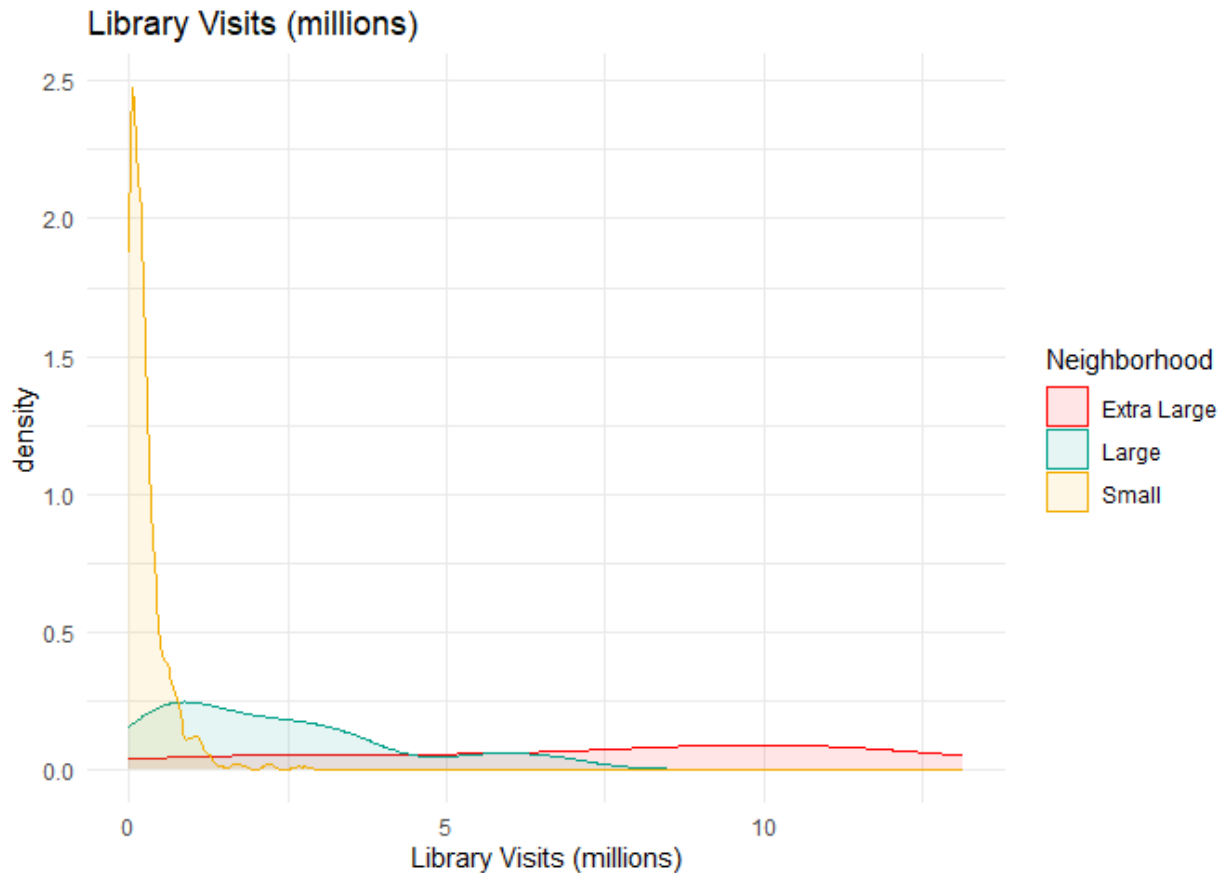
neighborhoodCount_R = dfRatesWithClassifier %>%
group_by(Neighborhood) %>%
summarise(n = n())

totalProgramAttendance_R = dfRatesWithClassifier %>%
group_by(Year, Neighborhood) %>%
summarise(TotalProgramAttendance = sum(TotalProgramAttendance))

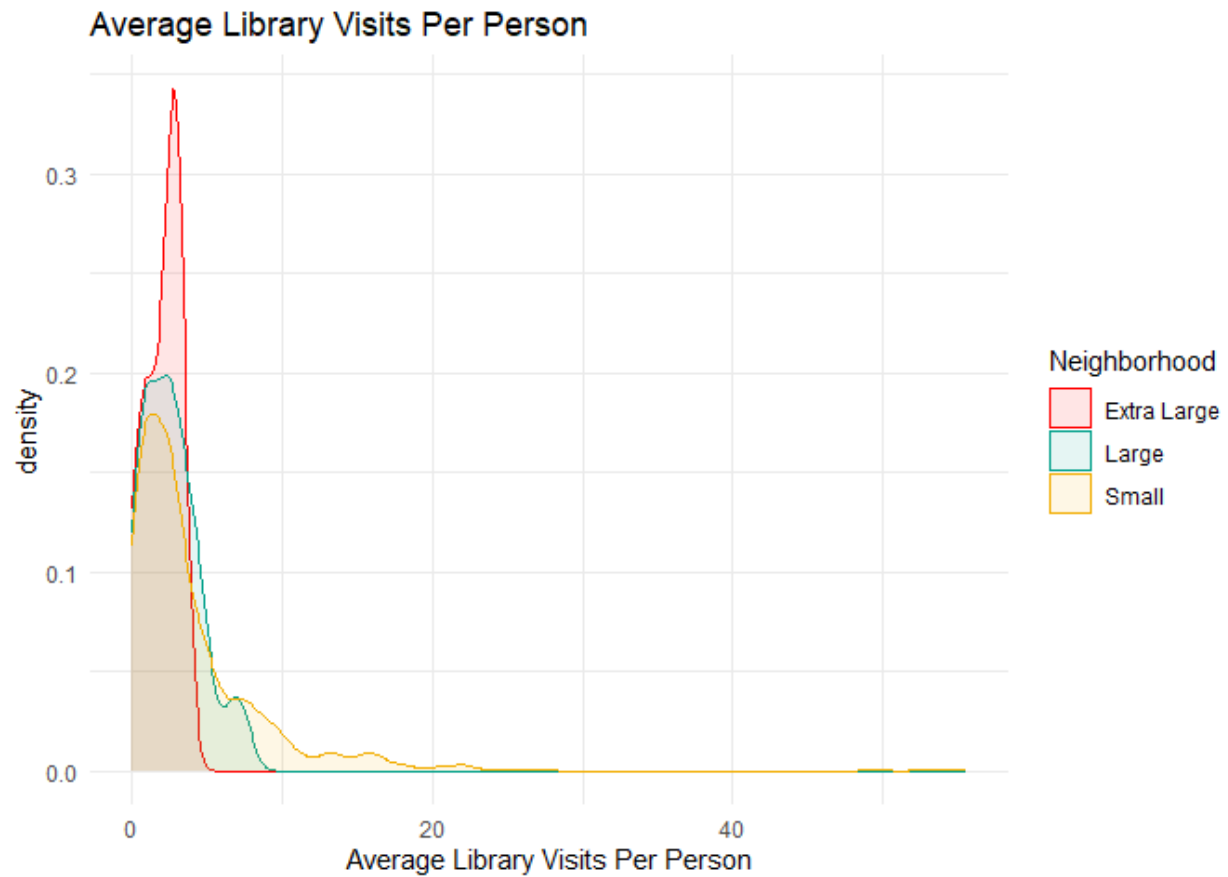
```

Data Visualizations

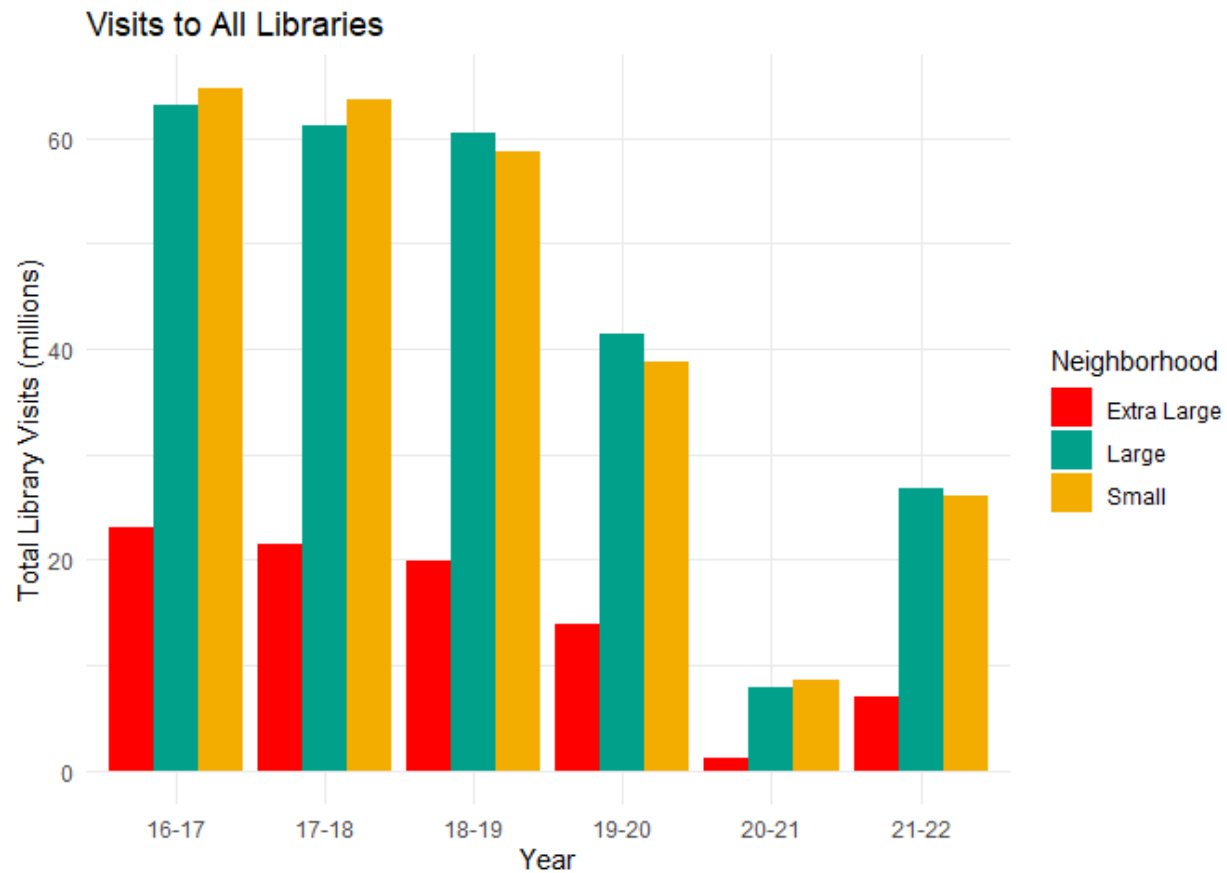
```
ggplot(dfNotRatesWithClassifier, aes(LibraryVisits/1000000, fill=Neighborhood,color=Neighborhood)) +  
  geom_density(alpha=0.1) +  
  scale_fill_manual(values = threeColors) +  
  scale_color_manual(values = threeColors) +  
  labs(title = "Library Visits (millions)",  
        x = "Library Visits (millions)") +  
  theme_minimal()
```



```
ggplot(dfRatesWithClassifier, aes(LibraryVisits, fill=Neighborhood,color=Neighborhood)) +  
  geom_density(alpha=0.1) +  
  scale_fill_manual(values = threeColors) +  
  scale_color_manual(values = threeColors) +  
  labs(title = "Average Library Visits Per Person",  
        x = "Average Library Visits Per Person") +  
  theme_minimal()
```



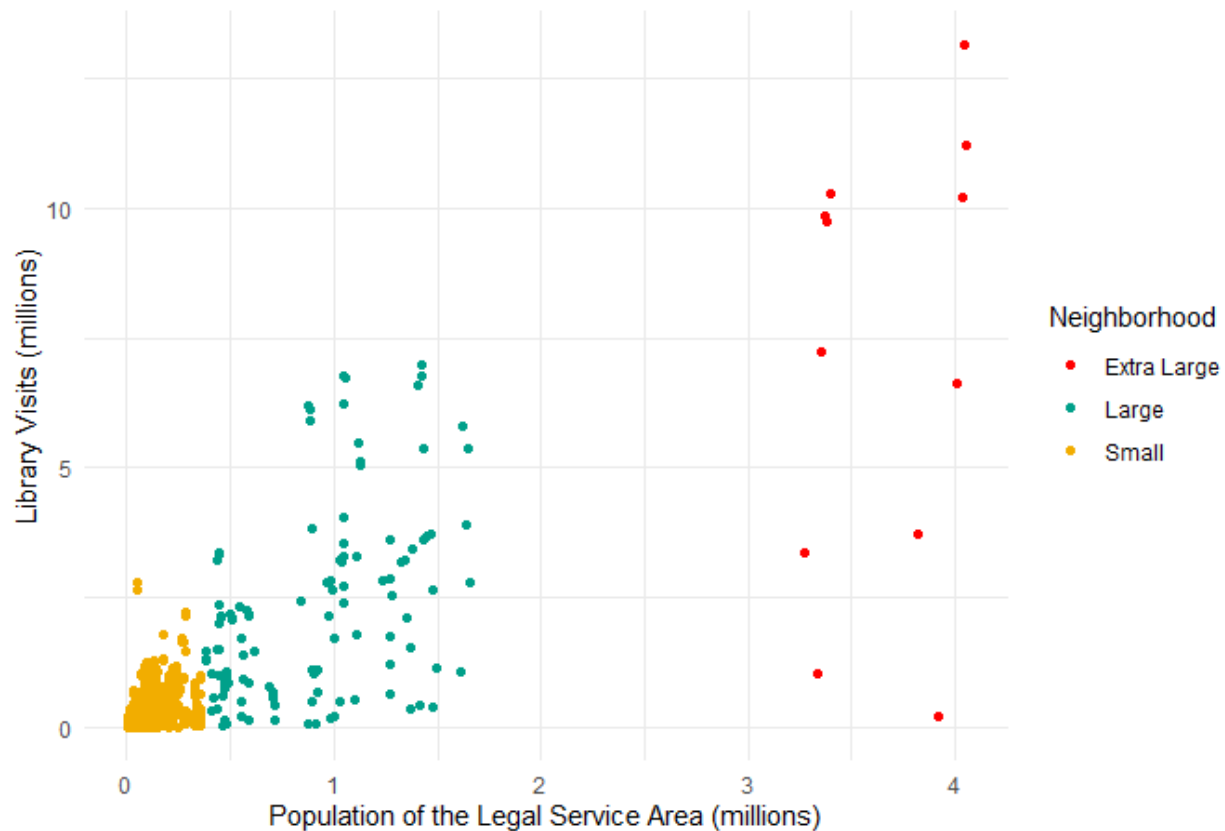
```
ggplot(totalLibraryVisits) +
  geom_col(aes(x=Year, y=TotalLibraryVisits/1000000, fill=Neighborhood),position="dodge") +
  scale_fill_manual(values = threeColors) + # Set fill colors manually
  labs(title = "Visits to All Libraries",
        x = "Year",
        y = "Total Library Visits (millions)") +
  theme_minimal()
```



```
ggplot(totalProgramAttendance) +
  geom_col(aes(x=Year, y=TotalProgramAttendance/1000000, fill=Neighborhood), position="dodge") +
  scale_fill_manual(values = threeColors) + # Set fill colors manually
  labs(title = "Total Program Attendance",
        x = "Year",
        y = "TotalProgramAttendance/ (millions)") +
  theme_minimal()
```

```
ggplot(dfRatesWithClassifier.LV) +
  geom_point(aes(x=PopulationofTheLegalServiceArea/1000000, y=LibraryVisits/1000000, color=Neighborhood),
            position="jitter") +
  scale_color_manual(values = threeColors) + # Set fill colors manually
  labs(title = "Library Visits and Population Size",
        x = "Population of the Legal Service Area (millions)",
        y = "Library Visits (millions)") +
  theme_minimal()
```

Library Visits and Population Size



```
ggplot(dfRatesWithClassifier%>%filter(Neighborhood=="Small")) +
  geom_point(aes(x=PopulationofTheLegalServiceArea/1000, y=TotalProgramAttendancePerProgram),
    position="dodge", color="#F2AD00") +
  labs(title = "Average Attendance Per Program",
    x = "Population of the Legal Service Area (thousands)",
    y = "Average Attendance Per Program") +
  theme_minimal()
```

```
ggplot(ProgramAttendancePerProgram%>%filter(Neighborhood=="Small")) +
  geom_point(aes(x=PopulationofTheLegalServiceArea/1000, y=Attendance, color=AgeGroup),
    position="jitter") +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Program",
    x = "Population of the Legal Service Area (thousands)",
    y = "Average Attendance Per Program") +
  theme_minimal()
```

```
ggplot(ProgramAttendancePerProgram %>% filter(Neighborhood == "Small")) +
  geom_boxplot(aes(x = AgeGroup, y = Attendance, color = AgeGroup)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Program",
    x = "Age Group",
    y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none")
```

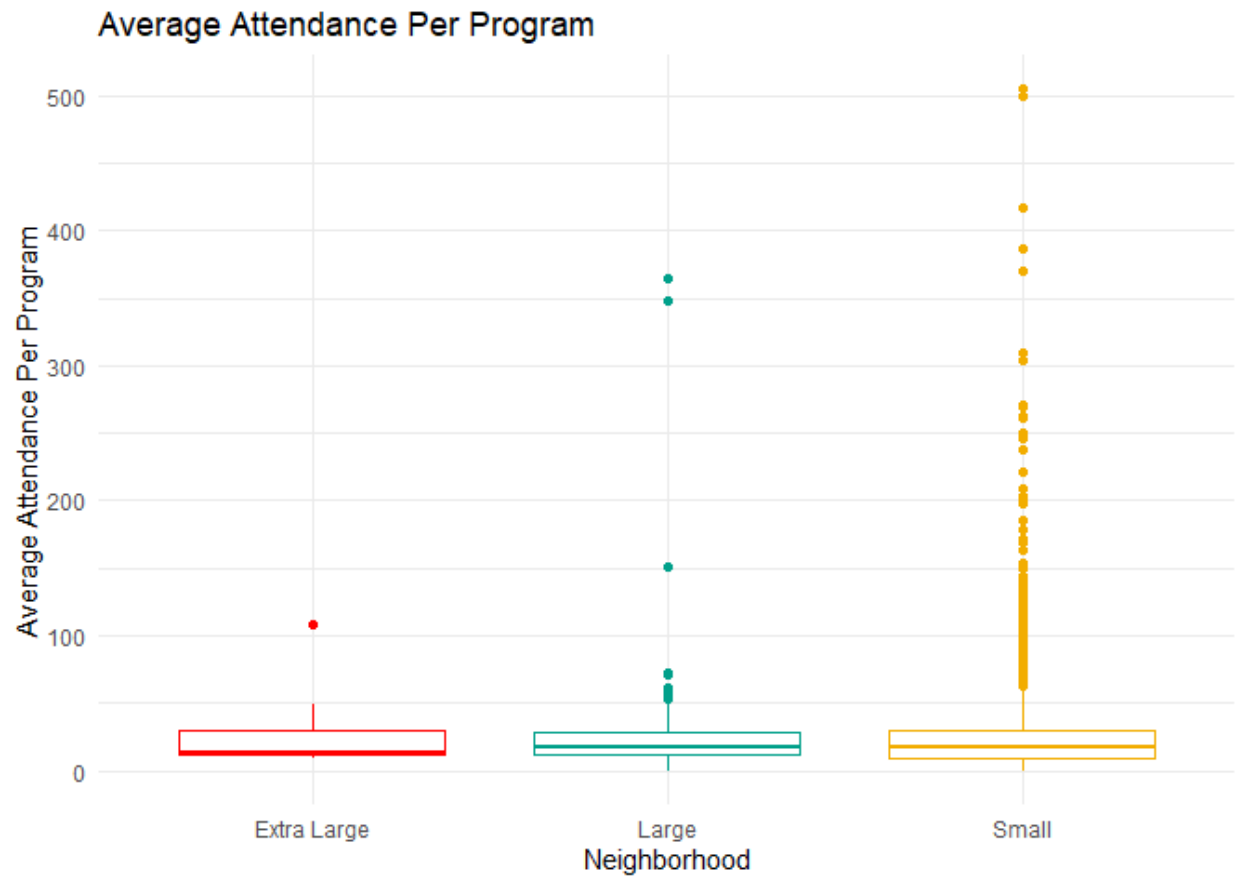
```
ggplot(dfRatesWithClassifier.LV) +
  geom_point(aes(x=LibraryVisits/1000000, y=AnnualUsesofPublicInternetComputers,
                color=Neighborhood),
            position="jitter") +
  scale_color_manual(values = threeColors) +
  labs(title = "Computer Use Per Person and Library Visits",
       x = "Library Visits (millions)", y = "Annual Uses of Public Computers Per Person") +
  theme_minimal()
```

```
ggplot(dfRatesWithClassifier.LV %>% filter(Neighborhood == "Small")) +
  geom_point(aes(x=LibraryVisits/1000000, y=AnnualUsesofPublicInternetComputers,
                color=Neighborhood),
            position="jitter", color="#F2AD00") +
  labs(title = "Computer Use Per Person and Library Visits",
       x = "Library Visits (millions)",
       y = "Annual Uses of Public Computers Per Person") +
  theme_minimal()
```

```
ggplot(dfRatesWithClassifier.LV %>% filter(Neighborhood == "Extra Large")) +
  geom_point(aes(x=LibraryVisits/1000000, y=AnnualUsesofPublicInternetComputers,
                color=Neighborhood),
            position="jitter", color=oneColor) +
  labs(title = "Computer Use Per Person and Library Visits",
       x = "Library Visits (millions)",
       y = "Annual Uses of Public Computers Per Person") +
  theme_minimal()
```

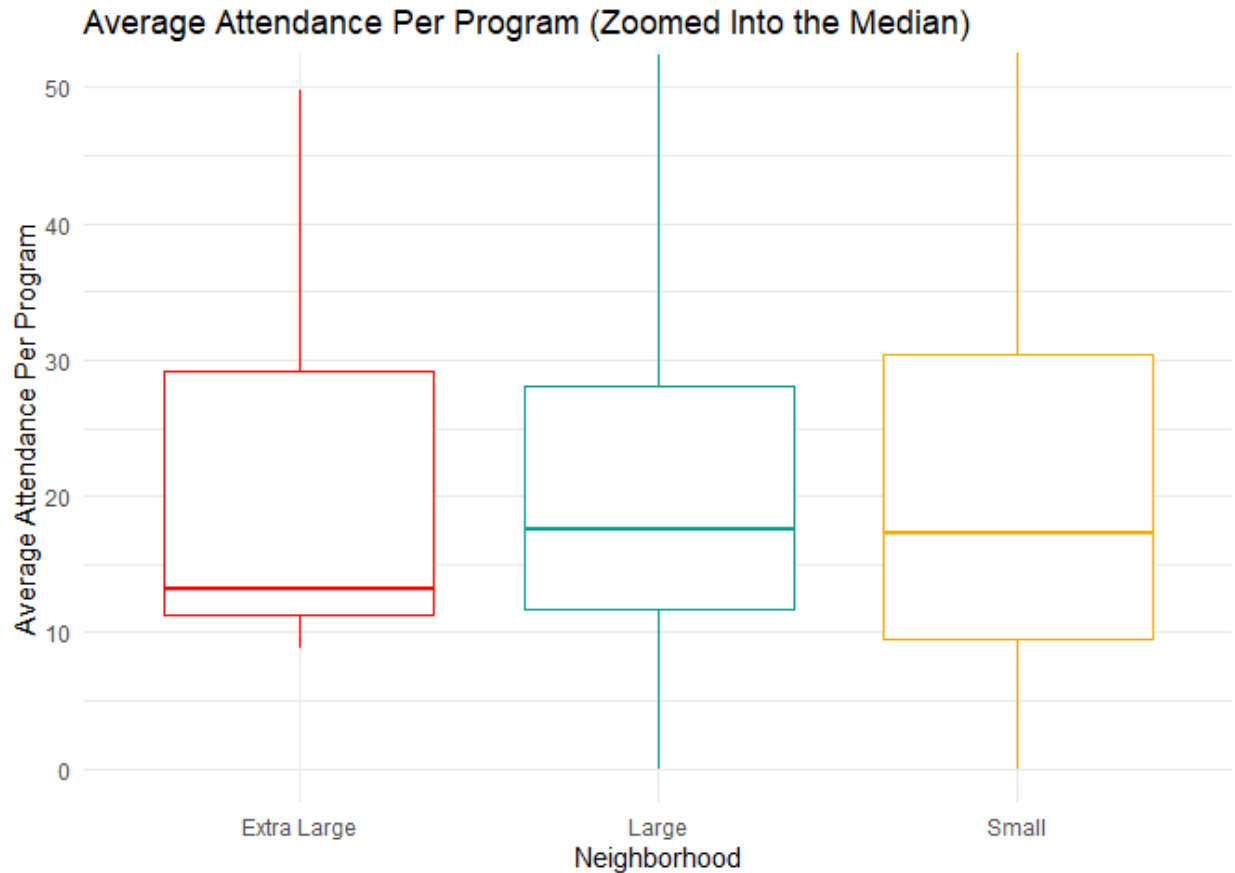
```
ggplot(dfRatesWithClassifier.LV %>% filter(Neighborhood == "Small")) +
  geom_boxplot(aes(y=AnnualUsesofPublicInternetComputers, color=Neighborhood),
              color="#F2AD00") +
  labs(title = "Computer Use Per Person and Library Visits",
       x = "Library Visits (millions)",
       y = "Annual Uses of Public Computers Per Person") +
  theme_minimal() +
  coord_cartesian(ylim=c(0,1))
```

```
ggplot(ProgramAttendancePerProgram) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Program",
       x = "Neighborhood",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none")
```



Box Plots

```
ggplot(ProgramAttendancePerProgram) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Program (Zoomed Into the Median)",
       x = "Neighborhood",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none") +
  coord_cartesian(ylim=c(0,50))
```



```
ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Adults")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Adult Program",
       x = "Neighborhood",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none")
```

```
ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Adults")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Adult Program (Zoomed Into the Median)",
       x = "Age Group",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none") +
  coord_cartesian(ylim=c(0,50))
```

```
ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Young Adults")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Young Adult Program",
       x = "Neighborhood",
       y = "Average Attendance Per Program") +
  theme_minimal() +
```



```

guides(color = "none")

ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Young Adults")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Young Adult Program
             (Zoomed Into the Median)",
       x = "Age Group",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none") +
  coord_cartesian(ylim=c(0,50))

ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Children")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Childrens Program",
       x = "Neighborhood",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none")

ggplot(ProgramAttendancePerProgram %>% filter(AgeGroup == "Children")) +
  geom_boxplot(aes(x = Neighborhood, y = Attendance, color = Neighborhood)) +
  scale_color_manual(values = threeColors) +
  labs(title = "Average Attendance Per Childrens Program (Zoomed Into the Median)",
       x = "Age Group",
       y = "Average Attendance Per Program") +
  theme_minimal() +
  guides(color = "none") +
  coord_cartesian(ylim=c(0,50))

```

Remove highly correlated features and save data

```

y = dfnoOutliers$LibraryVisits

dfNoOutliersNoVisits = dfnoOutliers %>%
  select(-LibraryVisits)

(highCorr = caret::findCorrelation(cor(dfNoOutliersNoVisits[-c(1:2)]),
                                     .7, verbose=TRUE, names = TRUE))

## Compare row 28 and column 30 with corr 0.991
## Means: 0.516 vs 0.309 so flagging column 28
## Compare row 30 and column 10 with corr 0.909
## Means: 0.504 vs 0.303 so flagging column 30
## Compare row 10 and column 27 with corr 0.894
## Means: 0.495 vs 0.296 so flagging column 10
## Compare row 27 and column 13 with corr 0.848
## Means: 0.481 vs 0.289 so flagging column 27
## Compare row 13 and column 22 with corr 0.886
## Means: 0.471 vs 0.283 so flagging column 13
## Compare row 22 and column 21 with corr 0.883
## Means: 0.464 vs 0.276 so flagging column 22

```

```

## Compare row 21 and column 12 with corr 0.867
## Means: 0.453 vs 0.27 so flagging column 21
## Compare row 12 and column 23 with corr 0.893
## Means: 0.446 vs 0.263 so flagging column 12
## Compare row 23 and column 14 with corr 0.801
## Means: 0.435 vs 0.257 so flagging column 23
## Compare row 14 and column 40 with corr 0.716
## Means: 0.419 vs 0.25 so flagging column 14
## Compare row 40 and column 9 with corr 0.764
## Means: 0.422 vs 0.244 so flagging column 40
## Compare row 9 and column 29 with corr 0.707
## Means: 0.403 vs 0.237 so flagging column 9
## Compare row 35 and column 29 with corr 0.731
## Means: 0.385 vs 0.231 so flagging column 35
## Compare row 29 and column 25 with corr 0.718
## Means: 0.362 vs 0.225 so flagging column 29
## Compare row 36 and column 33 with corr 0.825
## Means: 0.374 vs 0.219 so flagging column 36
## Compare row 24 and column 11 with corr 0.704
## Means: 0.355 vs 0.212 so flagging column 24
## Compare row 33 and column 11 with corr 0.824
## Means: 0.348 vs 0.206 so flagging column 33
## Compare row 11 and column 8 with corr 0.743
## Means: 0.317 vs 0.2 so flagging column 11
## Compare row 8 and column 57 with corr 0.754
## Means: 0.316 vs 0.195 so flagging column 8
## Compare row 57 and column 4 with corr 0.712
## Means: 0.291 vs 0.19 so flagging column 57
## Compare row 52 and column 48 with corr 0.839
## Means: 0.322 vs 0.185 so flagging column 52
## Compare row 4 and column 7 with corr 0.717
## Means: 0.262 vs 0.179 so flagging column 4
## Compare row 48 and column 51 with corr 0.837
## Means: 0.283 vs 0.174 so flagging column 48
## Compare row 51 and column 59 with corr 0.834
## Means: 0.26 vs 0.169 so flagging column 51
## Compare row 2 and column 3 with corr 0.771
## Means: 0.218 vs 0.167 so flagging column 2
## Compare row 37 and column 18 with corr 0.715
## Means: 0.262 vs 0.165 so flagging column 37
## Compare row 7 and column 5 with corr 0.72
## Means: 0.223 vs 0.159 so flagging column 7
## Compare row 53 and column 54 with corr 0.778
## Means: 0.222 vs 0.153 so flagging column 53
## Compare row 38 and column 42 with corr 0.884
## Means: 0.239 vs 0.149 so flagging column 38
## Compare row 42 and column 41 with corr 0.739
## Means: 0.195 vs 0.145 so flagging column 42
## Compare row 45 and column 46 with corr 0.923
## Means: 0.186 vs 0.141 so flagging column 45
## Compare row 49 and column 50 with corr 0.797
## Means: 0.153 vs 0.139 so flagging column 49
## Compare row 19 and column 17 with corr 0.783
## Means: 0.108 vs 0.141 so flagging column 17

```

```

## Compare row 60 and column 63 with corr 0.737
## Means: 0.087 vs 0.146 so flagging column 63
## All correlations <= 0.7

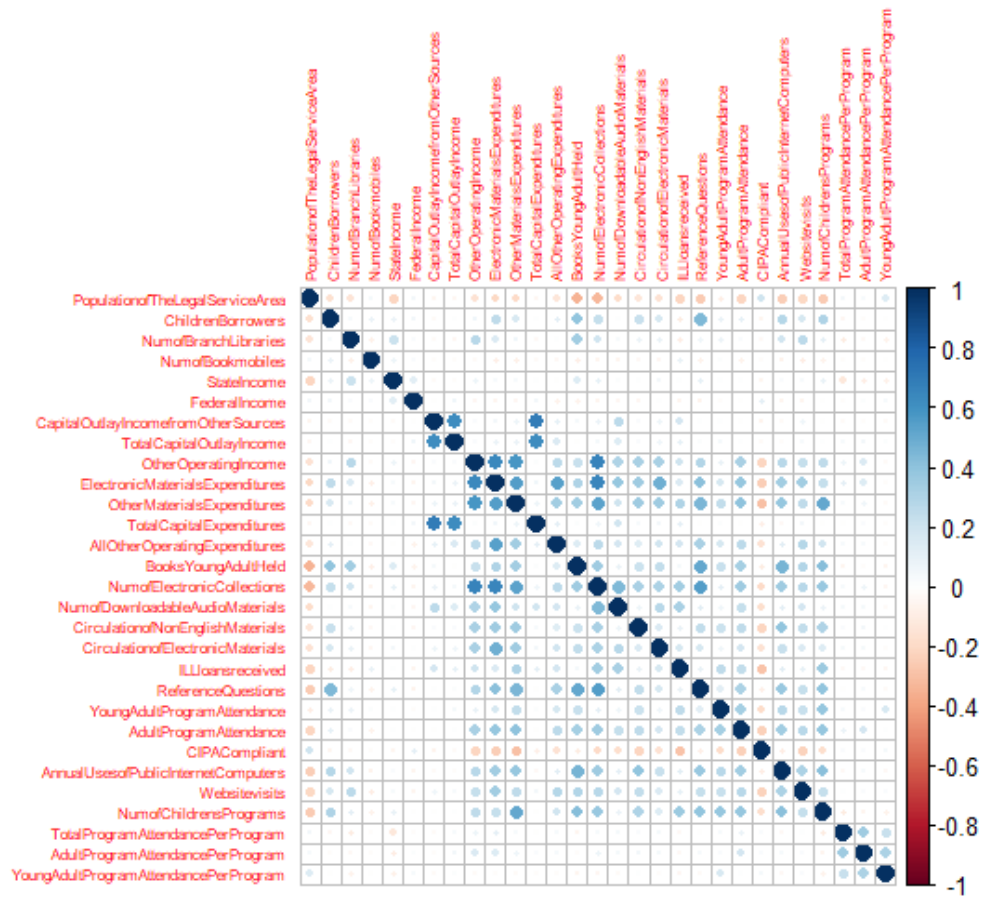
## [1] "SalaryWagesExpenditures" "TotalStaffExpenditures"
## [3] "NumofLibrarianFTEs" "TotalPrintMaterialsExpenditures"
## [5] "TotalOperatingIncome" "TotalCollectionExpenditures"
## [7] "TotalOperatingExpenditures" "NumofALAMSLibrarianFTEs"
## [9] "PrintMaterialsExpenditures" "LocalGovernmentIncome"
## [11] "TotalPrintMaterialsHeld" "Totalpersonsemployed"
## [13] "NumofPhysicalAudioMaterials" "EmployeeBenefitsExpenditures"
## [15] "NumofPhysicalVideoMaterials" "PrintSerialSubscriptionExpenditures"
## [17] "BooksChildrenHeld" "FTEAllotherpaidstaff"
## [19] "HoursOpenAllOutlets" "NumofInternetTerminals"
## [21] "TotalProgramAttendance" "NumofCentralLibraries"
## [23] "NumofPrograms" "ChildrensProgramAttendance"
## [25] "RegisteredUsersasofJune30" "NumofCurrentSerialSubscriptions"
## [27] "NumofOutlets" "NumofAdultPrograms"
## [29] "NumofElectronicBooks" "NumofDownloadableVideoMaterials"
## [31] "ILLloanstoothers" "NumofYoungAdultPrograms"
## [33] "ChildrenProgramAttendancePerProgram" "CapitalOutlayIncomefromLocalSources"

dfDropCorr = dfNoOutliersNoVisits %>%
  select(-highCorr)

X = dfDropCorr

corrplot::corrplot(cor(X[-c(1:2)]), tl.cex=.5)

```



```
dfLibraryVisitsSupervisor = cbind(X,y)
write.csv(dfLibraryVisitsSupervisor, file = "data/CPL_Ready_For_Model.csv",
          row.names = FALSE)
```

Step 4: Random Forests

```
df = read.csv('data/CPL_Ready_For_Model.csv')

locationID = df$Location
year       = df$Year

df = df %>%
  select(-X, -Location, -Year) %>%
  sapply(., as.numeric) %>% as.data.frame(.) %>%
  mutate(Year = year) %>%
  select(Year, everything())
```

Fit Model

```
set.seed(123)

num_cores = detectCores()-2
cl        = makeCluster(num_cores)
registerDoParallel(cl)
```

```

indices    = createDataPartition(df$y, p = 0.8, list = FALSE)
trainData  = df[indices, ]
testData   = df[-indices, ]

ctrl       = trainControl(method = "cv", number = 5, verboseIter = TRUE)
# rfOut = train(y ~ ., data = trainData, method = "ranger", trControl = ctrl,
#             tuneLength=30, num.trees=1000, importance="permutation")

#saveRDS - Model was saved
stopCluster(cl)

rfModel     = readRDS(file="Output/rfModel.rda")
predictions = predict(rfModel, newdata = testData)

```

Model Results

```

threeColors = wes_palette("Darjeeling1", 3, type = "discrete")
oneColor     = wes_palette("Darjeeling1", 1, type = "discrete")
allColors    = wes_palette("Darjeeling1", 5, type = "discrete")

mse_test     = mean((predictions - testData$y)^2)
rmse_test    = sqrt(mse_test)
mae_test     = mean(abs(predictions - testData$y))
rsquared_test = 1 - mse_test / var(testData$y)

```

Test Set Metrics:

Mean Squared Error (MSE): 3.22082679213214

Root Mean Squared Error (RMSE): 1.794666206327

Mean Absolute Error (MAE): 1.17957373649179

R-squared: 0.818107187180717

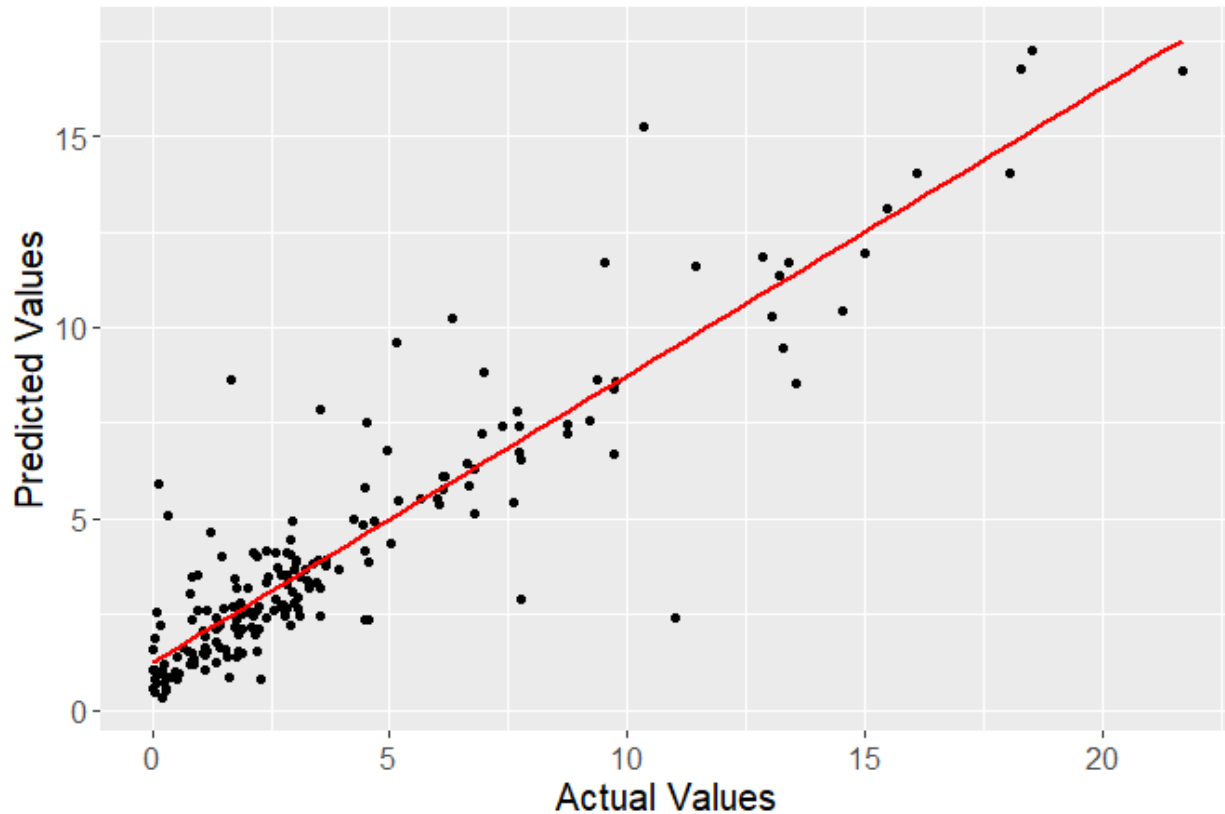
```
rfPredictions = data.frame(Actual = testData$y, Predicted = predictions)
```

```

ggplot(rfPredictions, aes(x = Actual, y = Predicted)) +
  geom_point() +
  geom_smooth(method = "lm", se = FALSE, color = oneColor) +
  ggtitle("Random Forest: Actual vs Predicted Values") +
  xlab("Actual Values") +
  ylab("Predicted Values")+
  theme(text = element_text(size=15))

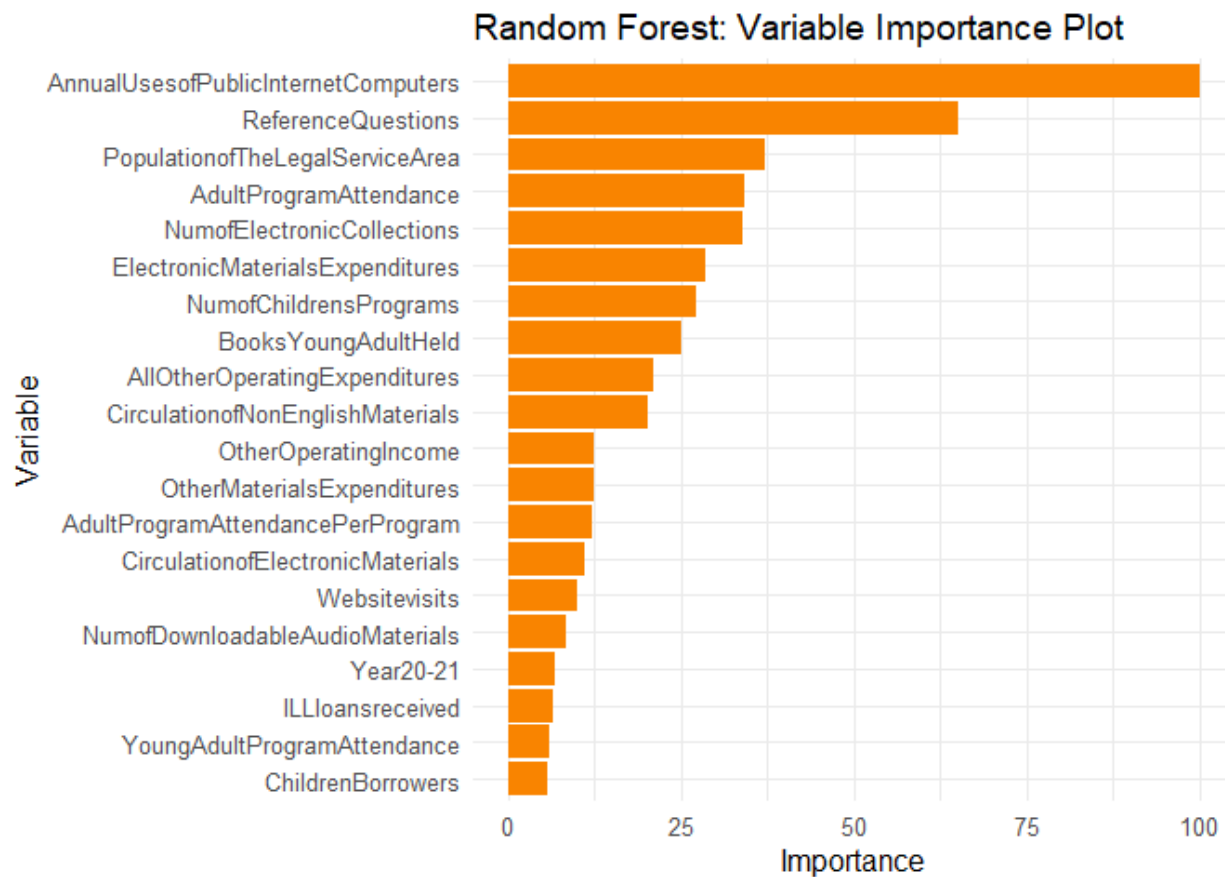
```

Random Forest: Actual vs Predicted Values



Variable Importance

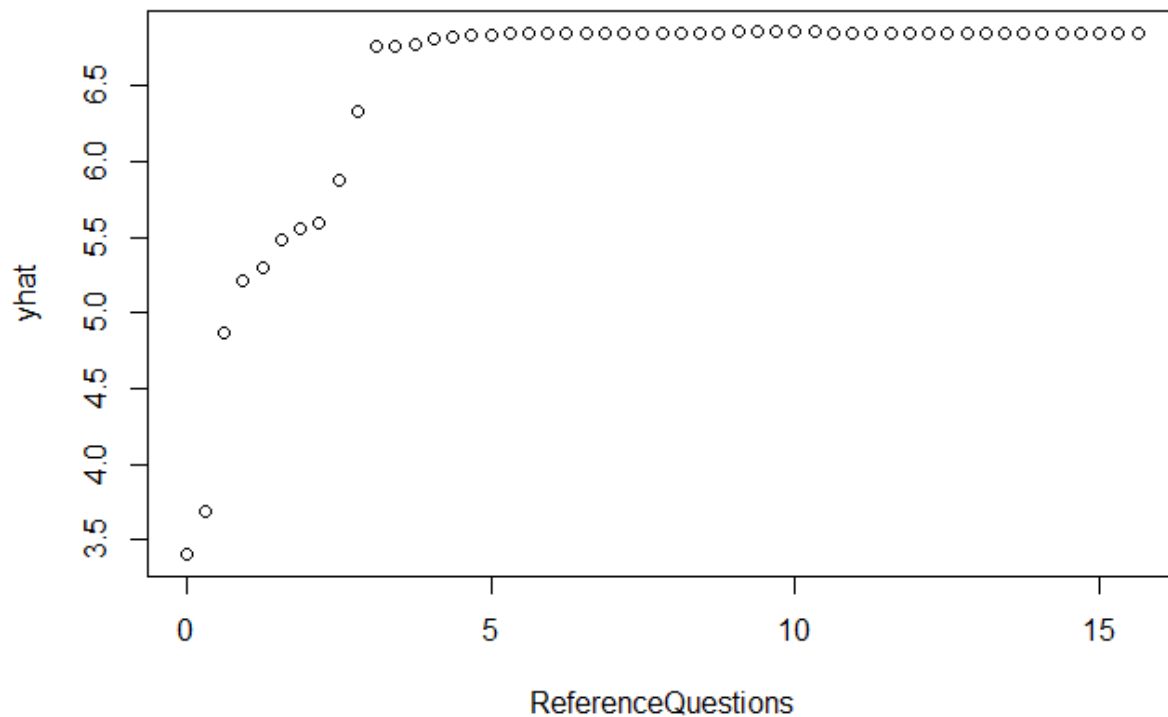
```
importance      = varImp(rfModel)$importance %>% arrange(desc(Overall)) %>%  
                  head(20)  
varNames        = rownames(importance)  
importanceScores = importance[, 1]  
  
ggplot(data = data.frame(Variable = varNames, Importance = importanceScores),  
       aes(x = Importance, y = fct_reorder(Variable, Importance))) +  
  geom_bar(stat = "identity", fill = "#F98400") +  
  labs(title = "Random Forest: Variable Importance Plot",  
       x = "Importance", y = "Variable") +  
  theme_minimal() +  
  theme(text = element_text(size=12))
```



Partial Plots

```
partialPlot = partial(rfModel, pred.var = "ReferenceQuestions")
plot(partialPlot, main = "Partial Dependence Plot: Reference Questions")
```

Partial Dependence Plot: Reference Questions



```
partialPlot = partial(rfModel, pred.var = "AnnualUsesofPublicInternetComputers")
plot(partialPlot,
     main = "Partial Dependence Plot:Annual Uses of Public Internet Computers")
```

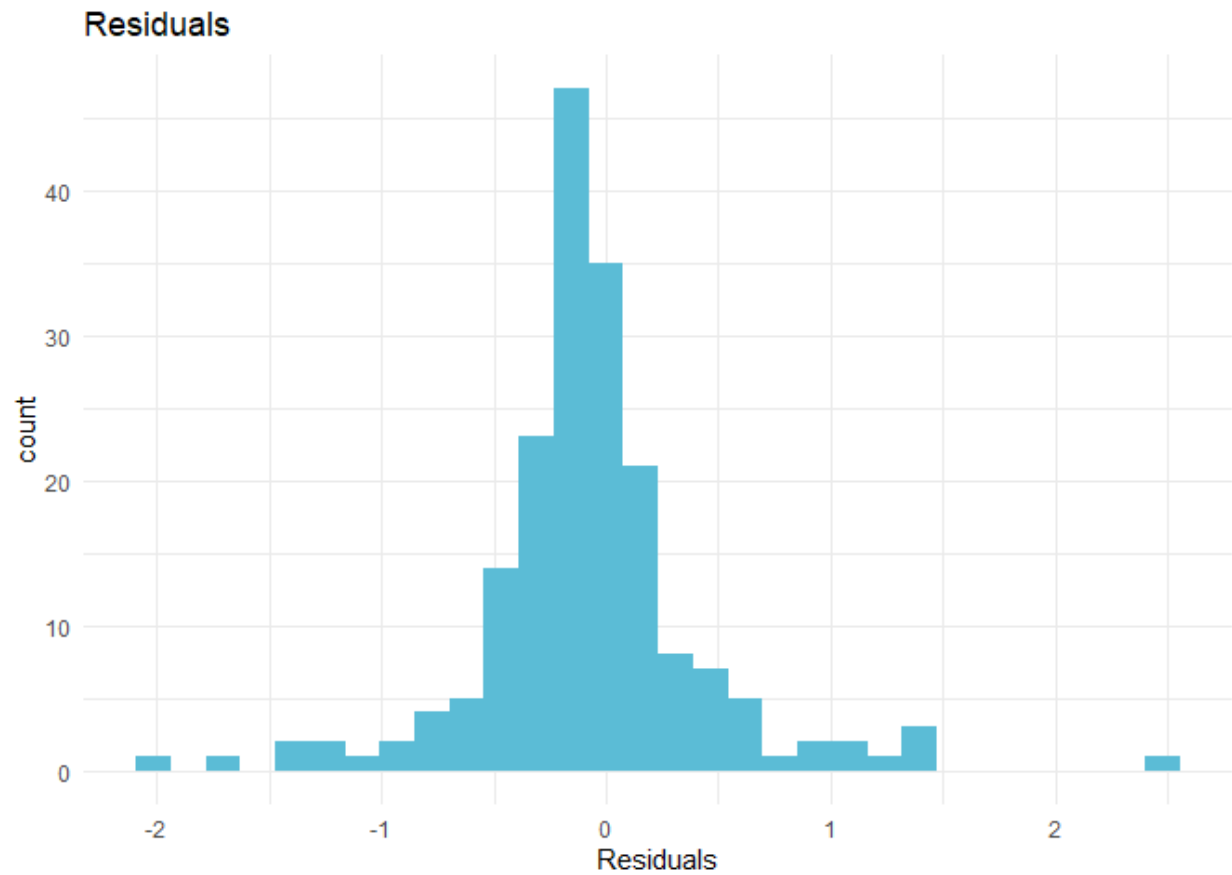
```
partialPlot = partial(rfModel, pred.var = "PopulationofTheLegalServiceArea")
plot(partialPlot, main = "Partial Dependence Plot: Population")
```

```
partialPlot = partial(rfModel, pred.var = "AdultProgramAttendance")
plot(partialPlot, main = "Partial Dependence Plot: Adult Program Attendance")
```

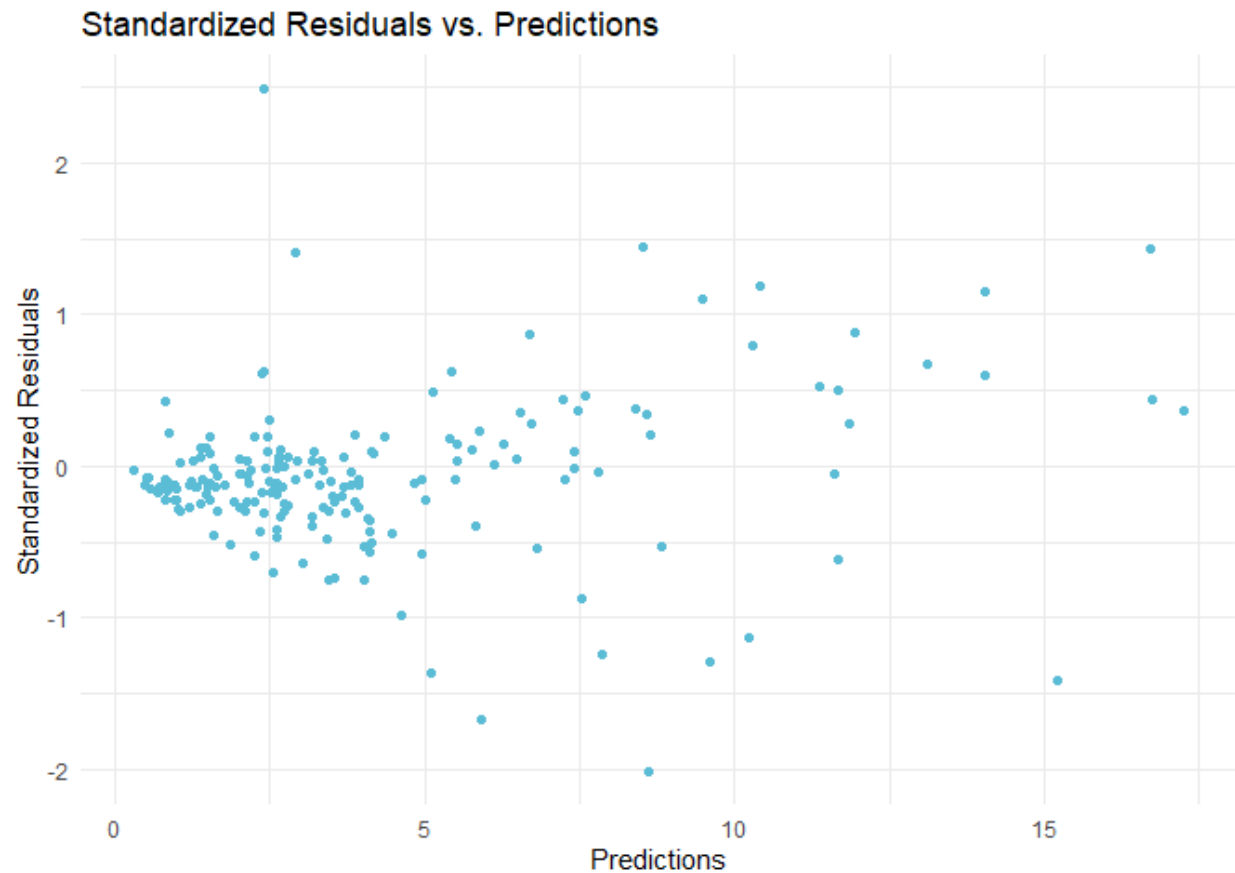
Residual Plots

```
rfPredictions['residuals'] = (testData$y - predictions) / sd(predictions)

ggplot(rfPredictions) +
  geom_histogram(aes(x=residuals),fill="#5BBCD6") +
  labs(title = "Residuals",
       x = "Residuals") +
  theme_minimal()
```

```
ggplot(rfPredictions) +  
  geom_point(aes(x=predictions, y=residuals),color="#5BBCD6") +  
  labs(title = "Standardized Residuals vs. Predictions",  
        x = "Predictions", y= "Standardized Residuals") +  
  theme_minimal()
```



Step 5: Support Vector Machine

```
CIPACompliant = df$CIPACompliant

df = df %>%
  select(-X, -Location, -Year) %>%
  sapply(., as.numeric) %>% as.data.frame(.) %>%
  mutate(Year = as.factor(year),
         CIPACompliant = as.factor(CIPACompliant)) %>%
  select(Year, everything())
```

Split Data

```
features = df[, -which(names(df) == "y")]
supervisor = df[["y"]] %>% sqrt(.)

scaled_df = features %>%
  select(-Year, -CIPACompliant) %>%
  scale(.) %>%
  as.data.frame(.) %>%
  mutate(Year = as.factor(year),
         CIPACompliant = as.factor(CIPACompliant)) %>%
  select(Year, everything())
```

```

set.seed(123)
train_indices = createDataPartition(supervisor, p = 0.8, list = FALSE)
Xtrain        = features[train_indices, ]
Xtest         = features[-train_indices, ]
Ytrain        = supervisor[train_indices]
Ytest         = supervisor[-train_indices]

```

Fit Model

```

library(doParallel)

num_cores = detectCores()-2
cl        = makeCluster(num_cores)
registerDoParallel(cl)

df        = cbind(Xtrain,Ytrain)
tuneGrid = expand.grid(C = c(0.1, 1, 10, 100),scale = c(0.1, 1, 10),
                      degree = c(2,3))
ctrl      = trainControl(method = "cv", number = 5, allowParallel = TRUE)
# svmOut   = train(Ytrain ~ .,data = df,method = "svmPoly",
#                 trControl = ctrl,tuneGrid = tuneGrid)
# Model was saved.

svmOut = readRDS("Output/svmModel.rda")

stopCluster(cl)

```

Model Results

```

predictions = predict(svmOut, newdata = Xtest)
actual_values = Ytest

mse = mean((predictions - actual_values)^2)
rmse = sqrt(mse)
mae = mean(abs(predictions - actual_values))

ss_residual = sum((actual_values - predictions)^2)
ss_total    = sum((actual_values - mean(actual_values))^2)
r_squared   = 1 - (ss_residual / ss_total)

```

```
## Mean Squared Error (MSE): 0.1971364
```

```
## Root Mean Squared Error (RMSE): 0.4440005
```

```
## Mean Absolute Error (MAE): 0.3045171
```

```
## R-squared (R2): 0.7861317
```

Variable Importance

```

PolyVarImp = varImp(svmOut)

importance = PolyVarImp$importance %>% arrange(desc(Overall)) %>% head(20)

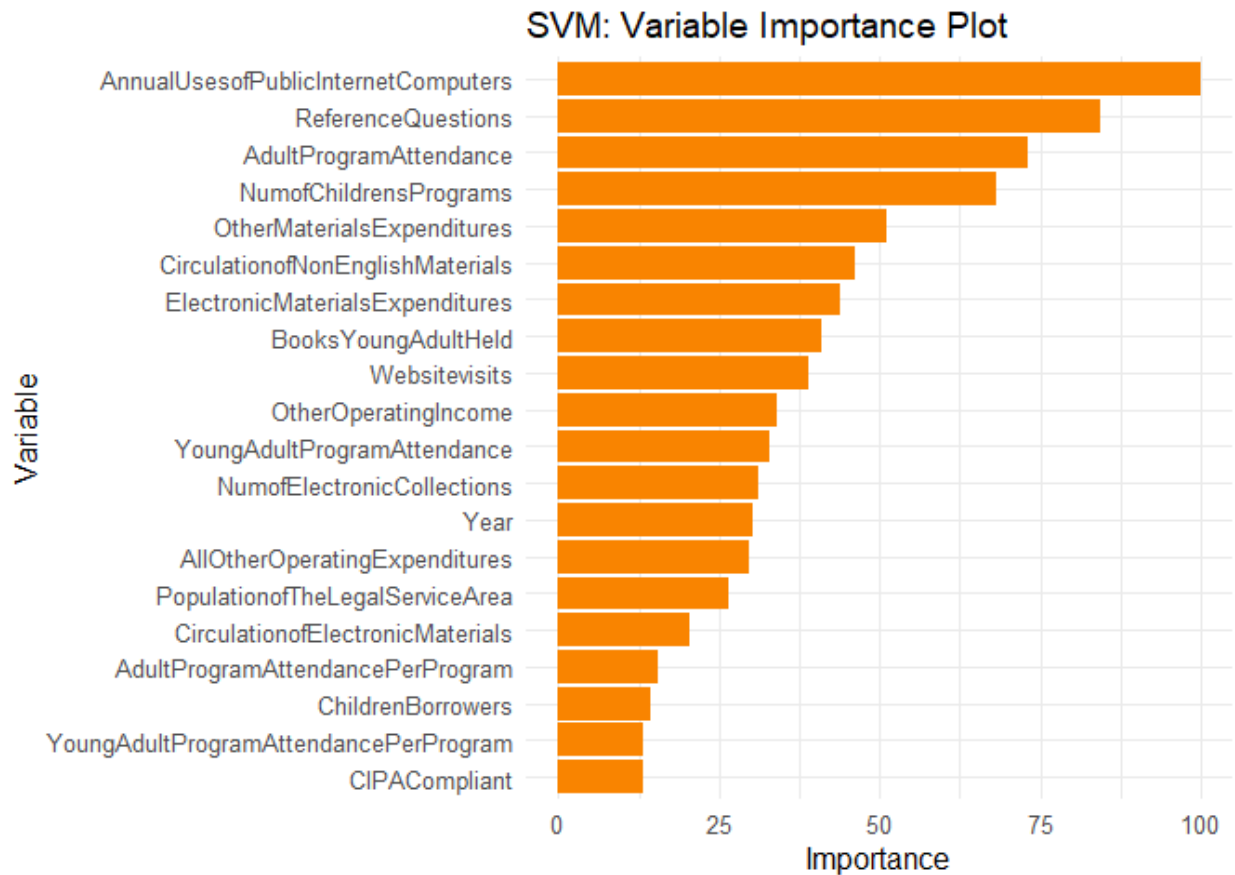
```

```

varNames      = rownames(importance)
importanceScores = importance[, 1]

ggplot(data = data.frame(Variable = varNames, Importance = importanceScores),
      aes(x = Importance, y = fct_reorder(Variable, Importance))) +
  geom_bar(stat = "identity", fill = "#F98400") +
  labs(title = "SVM: Variable Importance Plot",
       x = "Importance", y = "Variable") +
  theme_minimal() +
  theme(text = element_text(size=12))

```



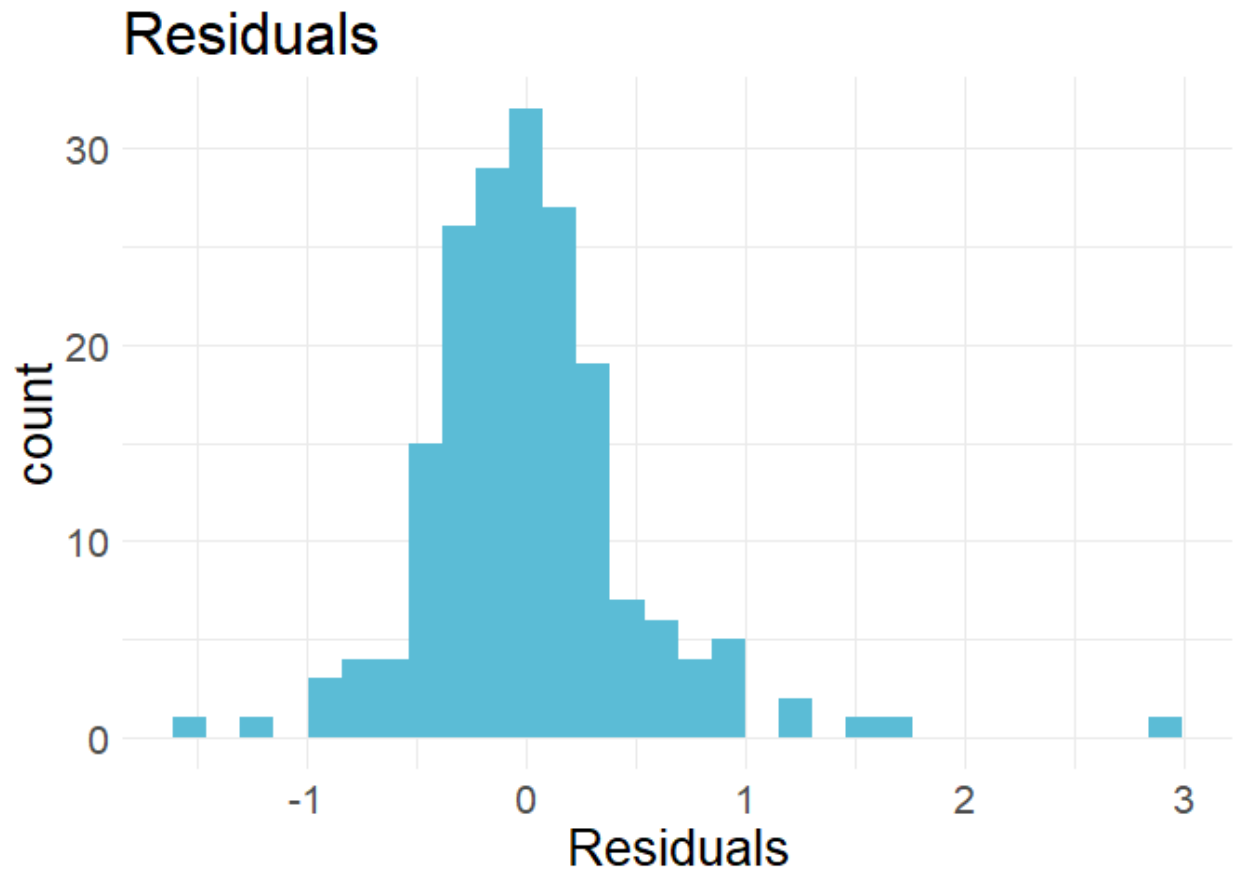
Residual Plots

```

polyPredictions = data.frame(Actual = actual_values,
                             Predicted = predictions,
                             residuals=(actual_values - predictions)/sd(predictions))

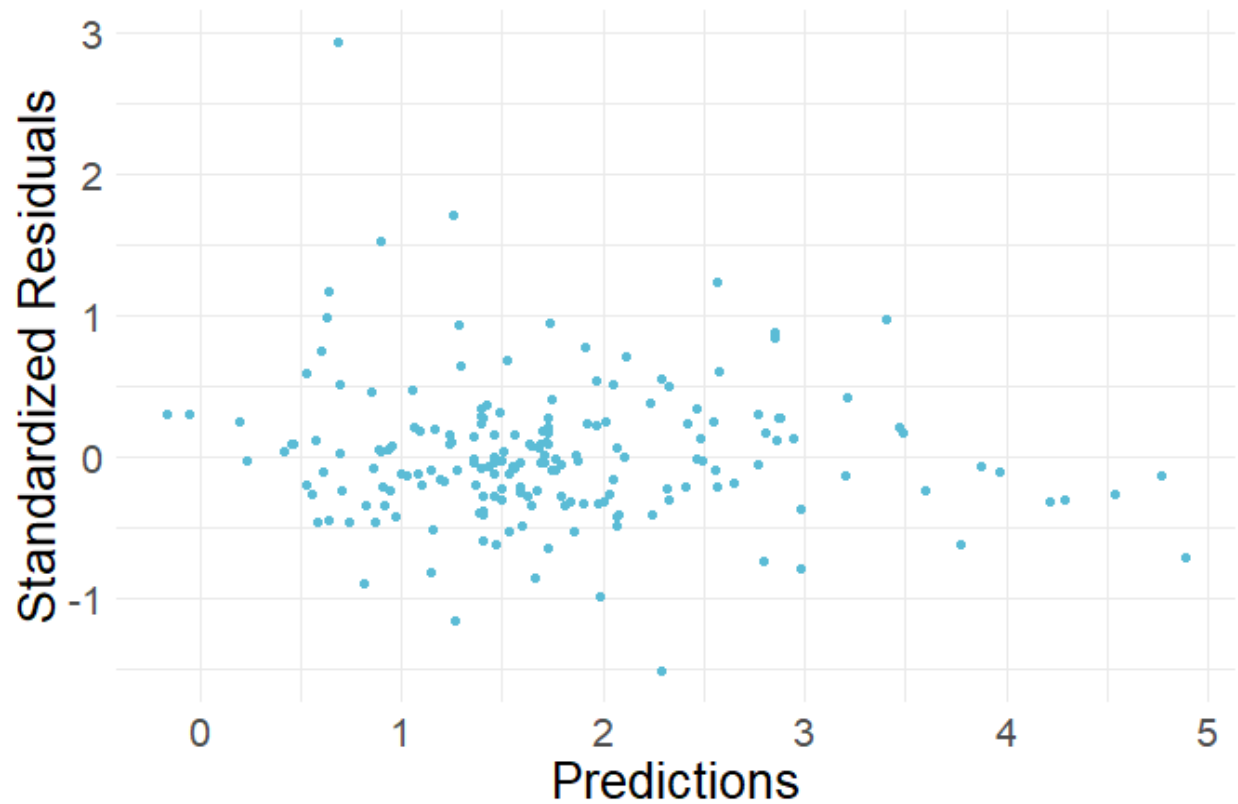
ggplot(polyPredictions) +
  geom_histogram(aes(x=residuals),fill="#5BBE66") +
  labs(title = "Residuals",
       x = "Residuals") +
  theme_minimal() +
  theme(text = element_text(size=20))

```



```
ggplot(polyPredictions) +  
  geom_point(aes(x=predictions, y=residuals),color="#5BB6D6") +  
  labs(title = "Standardized Residuals vs. Predictions",  
        x = "Predictions", y= "Standardized Residuals") +  
  theme_minimal()+  
  theme(text = element_text(size=20))
```

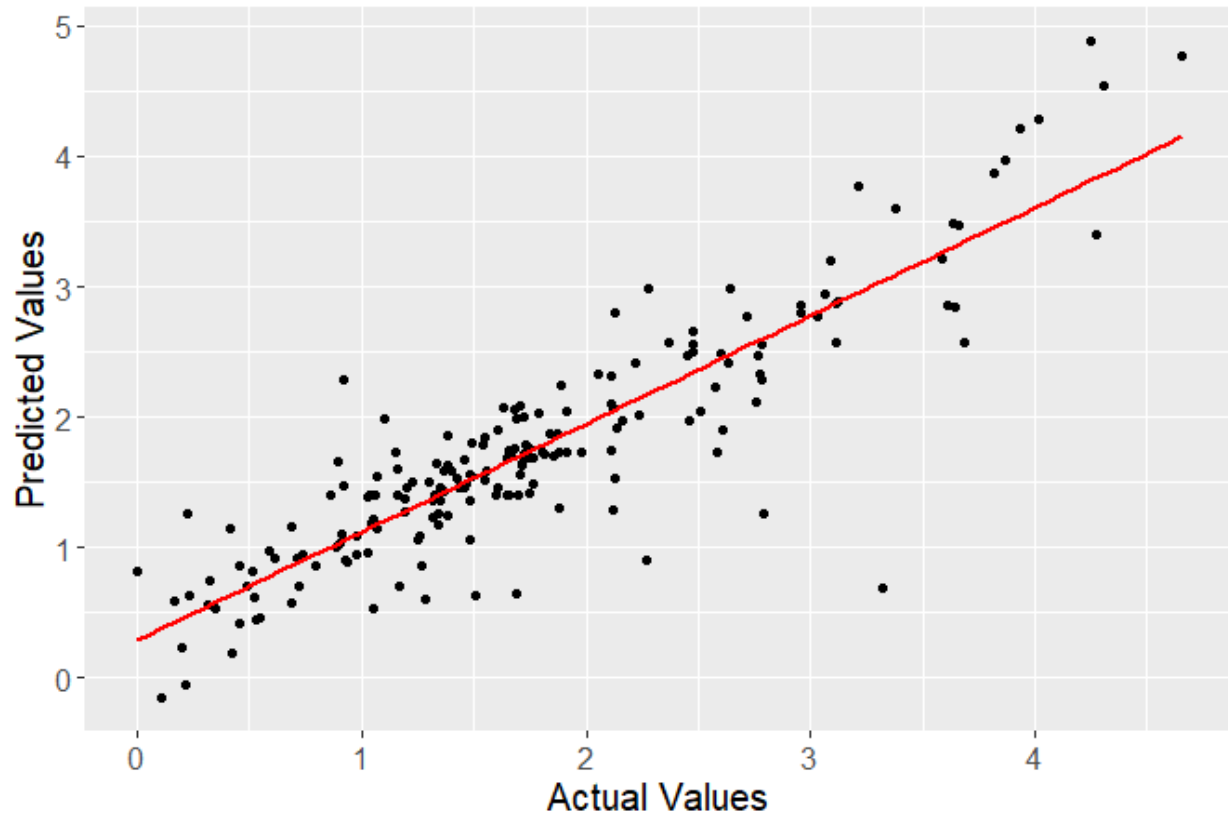
Standardized Residuals vs. Predictions



```
threeColors = wes_palette("Darjeeling1", 3, type = "discrete")
oneColor    = wes_palette("Darjeeling1", 1, type = "discrete")
allColors   = wes_palette("Darjeeling1", 5, type = "continuous")

ggplot(polyPredictions, aes(x = Actual, y = Predicted)) +
  geom_point() +
  geom_smooth(method = "lm", se = FALSE, color = oneColor) +
  ggtitle("SVMR: Actual vs Predicted Values") +
  xlab("Actual Values") +
  ylab("Predicted Values")+
  theme(text = element_text(size=15))
```

SVMR: Actual vs Predicted Values



```
CompNonEng = partial(svmOut,
  pred.var = c("AnnualUsesofPublicInternetComputers",
    "CirculationofNonEnglishMaterials"),
  pred.func=predict,
  plot=FALSE)

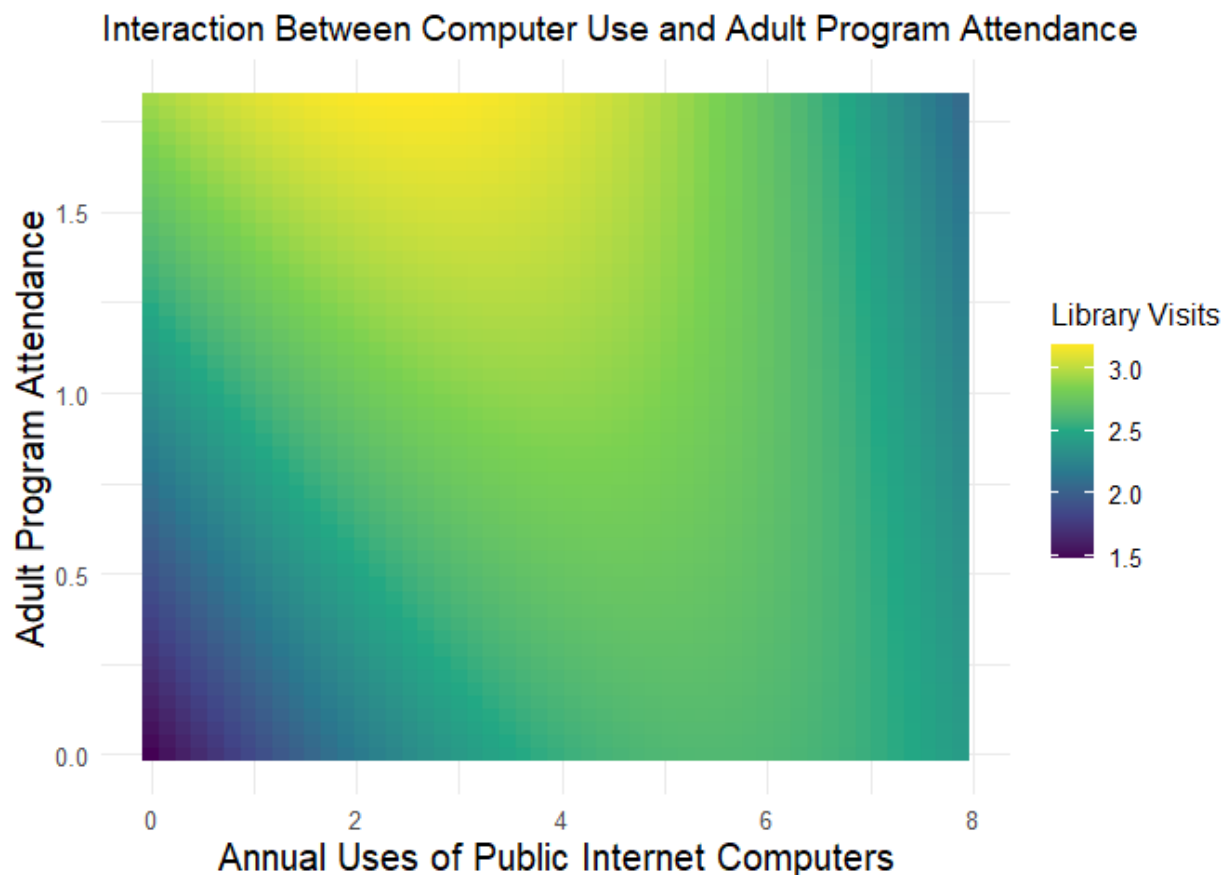
ChilProNonEng = partial(svmOut,
  pred.var = c("NumofChildrensPrograms", "CirculationofNonEnglishMaterials"),
  pred.func=predict,
  plot=FALSE)

ChilAdult = partial(svmOut,
  pred.var = c("NumofChildrensPrograms", "AdultProgramAttendance"),
  pred.func=predict,
  plot=FALSE)

CompAdult = partial(svmOut,
  pred.var = c("AnnualUsesofPublicInternetComputers",
    "AdultProgramAttendance"),
  pred.func=predict,
  plot=FALSE)

autoplot(CompAdult, contour=FALSE, legend.title="Library Visits", pdp.color=allColors) +
  labs(title="Interaction Between Computer Use and Adult Program Attendance",
```

```
x="Annual Uses of Public Internet Computers",
y="Adult Program Attendance") +
theme_minimal() +
theme(text = element_text(size=12),
axis.title = element_text(size=15))
```



Partial Plots

```
autoplot(CompNonEng,contour=FALSE,legend.title="Library Visits",
pdp.color=allColors) +
labs(title="Interaction Between Computer Use and Circulation of Non-English Materials",
x="Annual Uses of Public Internet Computers",
y="Circulation of Non-English Materials") +
theme_minimal() +
theme(text = element_text(size=12),
axis.title = element_text(size=15))
```

```
autoplot(ChilAdult,contour=FALSE,legend.title="Library Visits",
pdp.color=allColors) +
labs(title="Number of Childrens Programs and Adult Program Attendance",
x="Number of Children's Programs",
y="Adult Program Attendance") +
theme_minimal() +
theme(text = element_text(size=12),
axis.title = element_text(size=15))
```

```
autoplot(ChilProNonEng,contour=FALSE,legend.title="Library Visits",
pdp.color=allColors) +
```



```
labs(title="Number of Childrens Programs and Circulation of Non-English Materials",  
      x="Number of Children's Programs",  
      y="Circulation of Non-English Materials") +  
theme_minimal() +  
theme(text = element_text(size=12),  
      axis.title = element_text(size=15))
```