

Transportation Problems

Transportation Problems

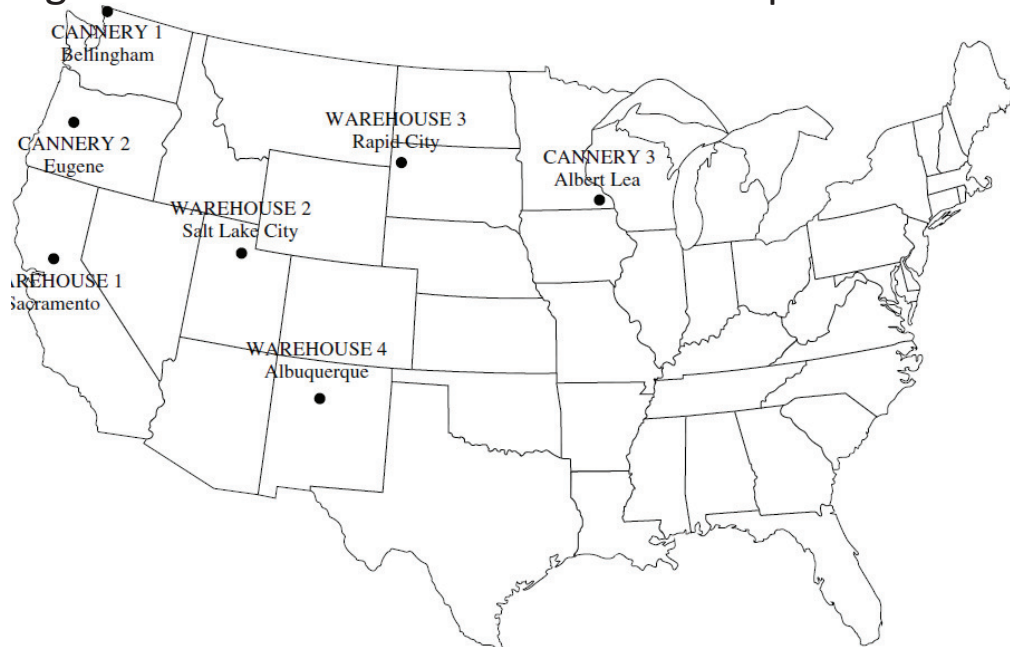
- Transportation Problems: A special class of Linear Programming Problems.
 - Assignment: Special Case of Transportation Problems
- Most of the constraint coefficients (a_{ij}) are zero.
- Thus, it is possible to develop special streamlined algorithms.

TABLE 8.1 Table of constraint coefficients for linear programming

$$\mathbf{A} = \begin{bmatrix} a_{11} & a_{12} & \dots & a_{1n} \\ a_{21} & a_{22} & \dots & a_{2n} \\ \dots & \dots & \dots & \dots \\ a_{m1} & a_{m2} & \dots & a_{mn} \end{bmatrix}$$

The Transportation Problem

- P&T Company producing canned peas.
- Peas are prepared at three canneries, then shipped by truck to four distributing warehouses.
- Management wants to minimize total transportation cost.



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The Transportation Problem

- Objective: minimum total shipping cost.
- Decisions: Determine the assignments (shipments from canneries to warehouses) , i.e. **How much to ship from each cannery to each warehouse.**

TABLE 8.2 Shipping data for P & T Co.

	Shipping Cost (\$) per Truckload				Output
	Warehouse				
	1	2	3	4	
1	464	513	654	867	75
Cannery 2	352	416	690	791	125
3	995	682	388	685	100
Allocation	80	65	70	85	

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The Transportation Problem

- Network representation
- **Arcs** (arrows, branches) show possible routes for trucks, numbers on arcs are unit cost of shipment on that route.
- Square brackets show **supply** (output) and **demand** (allocation) at each **node** (circle, vertex)

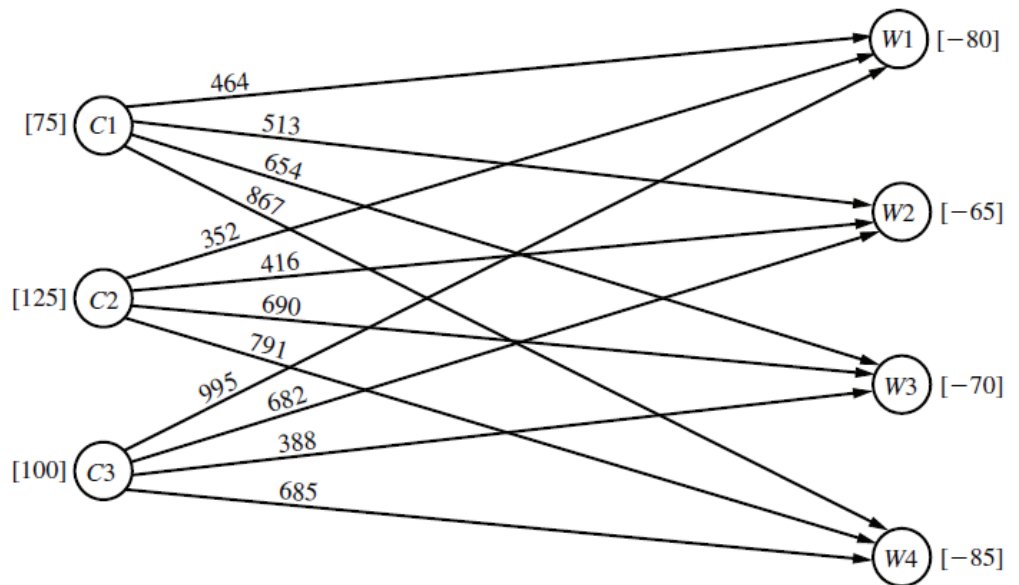


FIGURE 8.2
Network representation of
the P & T Co. problem.

The Transportation Problem

- Linear programming problem of the **transportation problem type**.

let x_{ij} ($i = 1, 2, 3; j = 1, 2, 3, 4$) be the number of truckloads to be shipped from cannery i to warehouse j . Thus, the objective is to choose the values of these 12 decision variables (the x_{ij}) so as to

$$\text{Minimize } Z = 464x_{11} + 513x_{12} + 654x_{13} + 867x_{14} + 352x_{21} + 416x_{22} + 690x_{23} + 791x_{24} + 995x_{31} + 682x_{32} + 388x_{33} + 685x_{34},$$

subject to the constraints

$$\begin{array}{rcl} x_{11} + x_{12} + x_{13} + x_{14} & & = 75 \\ & x_{21} + x_{22} + x_{23} + x_{24} & = 125 \\ & & x_{31} + x_{32} + x_{33} + x_{34} = 100 \\ x_{11} & + x_{21} & + x_{31} = 80 \\ & x_{12} & + x_{22} & + x_{32} = 65 \\ & & x_{13} & + x_{23} & + x_{33} = 70 \\ & & & x_{14} & + x_{24} & + x_{34} = 85 \end{array}$$

and

$$x_{ij} \geq 0 \quad (i = 1, 2, 3; j = 1, 2, 3, 4).$$

The Transportation Problem

- The problem has a special structure of its constraint coefficients.
- This structure distinguishes this problem as a transportation problem.

TABLE 8.3 Constraint coefficients for P & T Co.

Coefficient of:												
	x_{11}	x_{12}	x_{13}	x_{14}	x_{21}	x_{22}	x_{23}	x_{24}	x_{31}	x_{32}	x_{33}	x_{34}
$A =$	1 1 1 1				1 1 1 1				1 1 1 1			
	1 1 1 1				1 1 1 1				1 1 1 1			

} Cannery constraints
 } Warehouse constraints

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The Transportation Problem

- Generally, a transportation problem is concerned with distributing any commodity from any group of supply centers (**sources**) to any group of receiving centers (**destinations**) in a way to minimize the total transportation cost.

TABLE 8.4 Terminology for the transportation problem

Prototype Example	General Problem
Truckloads of canned peas Three canneries Four warehouses Output from cannery i Allocation to warehouse j Shipping cost per truckload from cannery i to warehouse j	Units of a commodity m sources n destinations Supply s_i from source i Demand d_j at destination j Cost c_{ij} per unit distributed from source i to destination j

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The Transportation Problem

The requirements assumption: Each source has a fixed *supply* of units, where this entire supply must be distributed to the destinations. (We let s_i denote the number of units being supplied by source i , for $i = 1, 2, \dots, m$.) Similarly, each destination has a fixed *demand* for units, where this entire demand must be received from the sources. (We let d_j denote the number of units being received by destination j , for $j = 1, 2, \dots, n$.)

→ There needs to be a balance between the **total supply** and **total demand** in the problem.

The feasible solutions property: A transportation problem will have feasible solutions if and only if

$$\sum_{i=1}^m s_i = \sum_{j=1}^n d_j.$$

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The Transportation Problem

TABLE 8.2 Shipping data for P & T Co.

	Shipping Cost (\$) per Truckload				Output
	Warehouse				
	1	2	3	4	
1	464	513	654	867	75
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The feasible solutions property: A transportation problem will have feasible solutions if and only if

$$\sum_{i=1}^m s_i = \sum_{j=1}^n d_j.$$

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The Transportation Problem

- When the problem is unbalanced, we reformulate the problem by defining a **dummy source** or a **dummy destination** for taking up the slack.
- Cost assumption:** Costs in the model are unit costs.
- Any problem** that can be described as in the below table, and that satisfies the requirements assumption and cost assumption is a transportation problem. The problem may not actually involve transportation of commodities.

TABLE 8.5 Parameter table for the transportation problem

		Cost per Unit Distributed				
		Destination				
		1	2	...	n	
Source	1	c_{11}	c_{12}	...	c_{1n}	s_1
	2	c_{21}	c_{22}	...	c_{2n}	s_2
	\vdots				\vdots
	m	c_{m1}	c_{m2}	...	c_{mn}	s_m
Demand		d_1	d_2	...	d_n	

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The Transportation Problem General Mathematical Model

Letting Z be the total distribution cost and x_{ij} ($i = 1, 2, \dots, m; j = 1, 2, \dots, n$) be the number of units to be distributed from source i to destination j , the linear programming formulation of this problem is

$$\text{Minimize } Z = \sum_{i=1}^m \sum_{j=1}^n c_{ij}x_{ij},$$

subject to

$$\sum_{j=1}^n x_{ij} = s_i \quad \text{for } i = 1, 2, \dots, m,$$

$$\sum_{i=1}^m x_{ij} = d_j \quad \text{for } j = 1, 2, \dots, n,$$

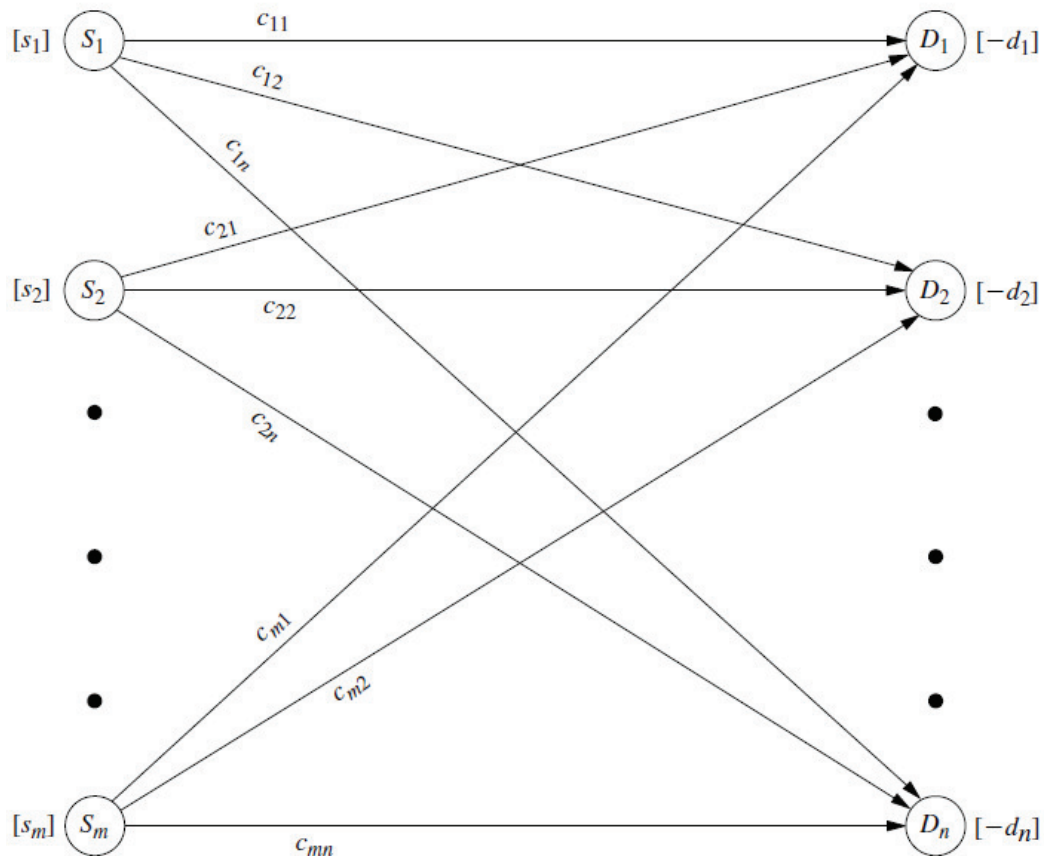
and

$$x_{ij} \geq 0, \quad \text{for all } i \text{ and } j.$$

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The Transportation Problem

General Network Representation



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The Transportation Problem

Integer solutions property: For transportation problems where every s_i and d_j have an integer value, all the basic variables (allocations) in *every* basic feasible (BF) solution (including an optimal one) also have *integer* values.

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The Transportation Problem Dummy Destination Example

- NORTHERN AIRLINE produces airplanes.
- Last stage in production: Produce jet engines and install them in the completed airplane frame.
- The production of jet engines for planes should be scheduled for the next four months at total minimum cost.

TABLE 8.7 Production scheduling data for Northern Airplane Co.

Month	Scheduled Installations	Maximum Production	Unit Cost* of Production	Unit Cost* of Storage
1	10	25	1.08	0.015
2	15	35	1.11	0.015
3	25	30	1.10	0.015
4	20	10	1.13	

*Cost is expressed in millions of dollars.

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The Transportation Problem Dummy Destination Example

- One way to formulate:
 - Define x_j : jet engines produced in month j , $j=1,2,3,4$
 → But this will not be a transportation type formulation, therefore will be harder to solve.
- Transportation formulation:

Source i = production of jet engines in month i ($i = 1, 2, 3, 4$)

Destination j = installation of jet engines in month j ($j = 1, 2, 3, 4$)

x_{ij} = number of engines produced in month i for installation in month j

c_{ij} = cost associated with each unit of x_{ij}

$$= \begin{cases} \text{cost per unit for production and any storage} & \text{if } i \leq j \\ ? & \text{if } i > j \end{cases}$$

$$s_i = ?$$

d_j = number of scheduled installations in month j .

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The Transportation Problem

Dummy Destination Example

TABLE 8.8 Incomplete parameter table for Northern Airplane Co.

	Cost per Unit Distributed				Supply	
	Destination					
	1	2	3	4		
Source	1	1.080	1.095	1.110	1.125	?
	2	?	1.110	1.125	1.140	?
	3	?	?	1.100	1.115	?
	4	?	?	?	1.130	?
Demand		10	15	25	20	

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The Transportation Problem

Dummy Destination Example

- We don't know the exact supplies (exact production quantities for each month), but we know what can be upper bounds on the amount of supplies for each month.

$$x_{11} + x_{12} + x_{13} + x_{14} \leq 25,$$

$$x_{21} + x_{22} + x_{23} + x_{24} \leq 35,$$

$$x_{31} + x_{32} + x_{33} + x_{34} \leq 30,$$

$$x_{41} + x_{42} + x_{43} + x_{44} \leq 10.$$

- To convert these inequalities into equalities, we use **slack variables**. These are allocations to a single **dummy destination** that represent **total unused production capacity**. The demand of this destination:

$$(25 + 35 + 30 + 10) - (10 + 15 + 25 + 20) = 30.$$

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The Transportation Problem

Dummy Destination Example

TABLE 8.9 Complete parameter table for Northern Airplane Co.

	Cost per Unit Distributed					Supply	
	Destination						
	1	2	3	4	5(D)		
Source	1	1.080	1.095	1.110	1.125	0	25
	2	M	1.110	1.125	1.140	0	35
	3	M	M	1.100	1.115	0	30
	4	M	M	M	1.130	0	10
Demand		10	15	25	20	30	

The Transportation Problem

Dummy Source Example

- METRO WATER DISTRICT : An agency that handles water distribution in a large geographic region.
- Sources of water: Colombo, Sacron and Calorie rivers.
- Destinations: Berdoo, Los Devils, San Go, Hollyglass.
- No water should be distributed to Hollyglass from Claorie river.
- Allocate all available water **to at least meet minimum needs** at minimum cost.

TABLE 8.10 Water resources data for Metro Water District

	Cost (Tens of Dollars) per Acre Foot				Supply
	Berdoo	Los Devils	San Go	Hollyglass	
Colombo River	16	13	22	17	50
Sacron River	14	13	19	15	60
Calorie River	19	20	23	—	50
Minimum needed	30	70	0	10	(in units of 1 million acre feet)
Requested	50	70	30	∞	

The Transportation Problem Dummy Source Example

- After allocating the minimum amounts for other cities, how much extra can we supply for Hollyglass? (**Upper bound**)

$$(50 + 60 + 50) - (30 + 70 + 0) = 60.$$

- Define a **dummy source** to send the extra demand. The supply quantity of this source should be:

$$(50 + 70 + 30 + 60) - (50 + 60 + 50) = 50.$$

TABLE 8.10 Water resources data for Metro Water District

	Cost (Tens of Dollars) per Acre Foot				Supply
	Berdoo	Los Devils	San Go	Hollyglass	
Colombo River	16	13	22	17	50
Sacron River	14	13	19	15	60
Calorie River	19	20	23	—	50
Minimum needed	30	70	0	10	(in units of 1 million acre feet)
Requested	50	70	30	∞	

The Transportation Problem Dummy Source Example

TABLE 8.11 Parameter table without minimum needs for Metro Water District

		Cost (Tens of Millions of Dollars) per Unit Distributed				
		Destination				
		Berdoo	Los Devils	San Go	Hollyglass	
Source	Colombo River	16	13	22	17	50
	Sacron River	14	13	19	15	60
	Calorie River	19	20	23	M	50
	Dummy	0	0	0	0	50
Demand		50	70	30	60	

The Transportation Problem

Dummy Source Example

- How can we take the minimum need of each city into account?
 - Los Devils: **Minimum=70 =Requested=70**. All should be supplied from actual sources. Put M cost in dummy sources row.
 - San Go: **Minimum=0, Requested=30**. No water needs to be supplied from actual sources. Put 0 cost in dummy sources row.
 - Hollyglass: **Minimum=10, Requested (UB)=60**. Since the dummy source's supply is 50, at least 10 will be supplied from actual sources anyway. Put 0 cost in dummy sources row.
 - Berdoo: **Minimum=30, Requested=50**. Split Berdoo into two destinations, one with a demand of 30, one with 20. Put M and 0 in the dummy row for these two destinations.

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The Transportation Problem

Dummy Source Example

TABLE 8.12 Parameter table for Metro Water District

			Cost (Tens of Millions of Dollars) per Unit Distributed					Supply
			Destination					
			Berdoo (min.) 1	Berdoo (extra) 2	Los Devils 3	San Go 4	Hollyglass 5	
Source	Colombo River	1	16	16	13	22	17	50
	Sacron River	2	14	14	13	19	15	60
	Calorie River	3	19	19	20	23	M	50
	Dummy	4(D)	M	0	M	0	0	50
Demand			30	20	70	30	60	

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Transportation Simplex

- At any iteration of traditional simplex:

TABLE 8.14 Row 0 of simplex tableau when simplex method is applied to transportation problem

Basic Variable	Eq.	Coefficient of:							Right Side
		Z	...	x_{ij}	...	z_i	...	z_{m+j}	
Z	(0)	-1		$c_{ij} - u_i - v_j$		$M - u_i$		$M - v_j$	$-\sum_{i=1}^m s_i u_i - \sum_{j=1}^n d_j v_j$

- u_i and v_j : dual variables representing how many times the corresponding rows are multiplied and subtracted from row 0.
- If x_{ij} is nonbasic, $(c_{ij}-u_i-v_j)$ is the rate at which Z will change as x_{ij} is increased.

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Transportation Simplex

- Regular Simplex:
 - Find an initial BFS by introducing artificial variables
 - Test for optimality
 - Determine the entering variable
 - Determine the leaving variable
 - Find the new BFS
- Transportation Simplex
 - No artificial variables needed to find an initial BFS
 - The current row can be calculated by calculating the current values of u_i and v_j
 - The leaving variable can be identified in a simple way
 - The new BFS can be identified without any algebraic manipulations on the rows of the tableau.

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Transportation Simplex

TABLE 8.15 Format of a transportation simplex tableau

		Destination				Supply	u_i
		1	2	...	n		
Source	1	c_{11}	c_{12}	...	c_{1n}	s_1	
	2	c_{21}	c_{22}	...	c_{2n}	s_2	
	\vdots	\vdots	
	m	c_{m1}	c_{m2}	...	c_{mn}	s_m	
Demand		d_1	d_2	...	d_n	$Z =$	
v_j							

Additional information to be added to each cell:

If x_{ij} is a basic variable	If x_{ij} is a nonbasic variable
<div> <div>c_{ij}</div> <div>x_{ij}</div> </div>	<div> <div>c_{ij}</div> <div>$c_{ij} - u_i - v_j$</div> </div>

Transportation Simplex: Initialization

- In an LP with n variables and m constraints :
 - Number of basic variables = $m+n$
- In a transportation problem with n destinations and m sources:
 - Number of basic variables = $m+n-1$
 - This is because one constraint is always redundant in a transportation problem, i.e. if all $m-1$ constraints are satisfied, the remaining constraint will be automatically satisfied.
 - Any BF solution on the transportation tableau will have exactly $m+n-1$ **circled** nonnegative allocations (BVs), where the sum of the allocations for each row or column equals its supply or demand.

Transportation Simplex

Initial BFS

1. From the rows and columns still under consideration, select the next BV **according to some criterion**.
2. Allocate as much as possible considering the supply and demand for the related column and row.
3. Eliminate necessary cells from consideration (column or row). If both the supply and demand is consumed fully, arbitrarily select the row. Then, that column will have a degenerate basic variable.
4. If only one row or column remains, complete the allocations by allocating the remaining supply or demand to each cell. Otherwise return to Step 1.

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The Transportation Problem

Metro Water District Problem

TABLE 8.12 Parameter table for Metro Water District

			Cost (Tens of Millions of Dollars) per Unit Distributed					Supply
			Destination					
			Berdoo (min.) 1	Berdoo (extra) 2	Los Devils 3	San Go 4	Hollyglass 5	
Source	Colombo River	1	16	16	13	22	17	50
	Sacron River	2	14	14	13	19	15	60
	Calorie River	3	19	19	20	23	M	50
	Dummy	4(D)	M	0	M	0	0	50
Demand			30	20	70	30	60	

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Transportation Simplex

Initial BFS – Alternative Criteria

1. **Northwest Corner Rule:** Start by selecting x_{11} (the northwest corner of the tableau). Go on with the one neighboring cell.

TABLE 8.16 Initial BF solution from the Northwest Corner Rule

	Destination					Supply	u_i
	1	2	3	4	5		
Source	1	16 (30) →	16 ↓ (20)	13	22	17	50
	2	14	14 ↓ (0)	13 → (60)	19	15	60
	3	19	19	20 ↓ (10)	23 → (30)	M → (10)	50
	4(D)	M	0	M	0	0 ↓ (50)	50
Demand		30	20	70	30	60	$Z = 2,470 + 10M$
v_j							

Transportation Simplex

Initial BFS – Alternative Criteria

2. **Vogel's Approximation Method (VAM):**
 - Calculate penalty costs for each row (and column) as the **difference between the minimum unit cost and the next minimum unit cost** in the row (column).
 - Select the row or column with the **largest penalty**. Break ties arbitrarily.
 - Allocate as much as possible to the **smallest-cost-cell** in that row or column. Break ties arbitrarily.
 - Eliminate necessary cells from consideration. Return to Step I.

Transportation Simplex

Initial BFS – Alternative Criteria - VAM

TABLE 8.17 Initial BF solution from Vogel's approximation method

		Destination					Supply	Row Difference
		1	2	3	4	5		
Source	1	16	16	13	22	17	50	3
	2	14	14	13	19	15	60	1
	3	19	19	20	23	M	50	0
	4(D)	M	0	M	0	0	50	0
Demand		30	20	70	30	60	Select $x_{44} = 30$ Eliminate column 4	
Column difference		2	14	0	19	15		

		Destination				Supply	Row Difference
		1	2	3	5		
Source	1	16	16	13	17	50	3
	2	14	14	13	15	60	1
	3	19	19	20	M	50	0
	4(D)	M	0	M	0	20	0
Demand		30	20	70	60	Select $x_{45} = 20$ Eliminate row 4(D)	
Column difference		2	14	0	15		

Transportation Simplex

Initial BFS – Alternative Criteria - VAM

		Destination				Supply	Row Difference
		1	2	3	5		
Source	1	16	16	13	17	50	3
	2	14	14	13	15	60	1
	3	19	19	20	M	50	0
Demand		30	20	70	40	Select $x_{13} = 50$ Eliminate row 1	
Column difference		2	2	0	2		
		Destination				Supply	Row Difference
		1	2	3	5		
Source	2	14	14	13	15	60	1
	3	19	19	20	M	50	0
Demand		30	20	20	40	Select $x_{25} = 40$ Eliminate column 5	
Column difference		5	5	7	M - 15		

Transportation Simplex

Initial BFS – Alternative Criteria - VAM

		Destination			Supply	Row Difference
		1	2	3		
Source	2 3	14 19	14 19	13 20	20 50	1 0
Demand		30	20	20	Select $x_{23} = 20$ Eliminate row 2	
Column difference		5	5	7		

		Destination			Supply	
		1	2	3		
Source	3	19	19	20	50	
Demand		30	20	0	Select $x_{31} = 30$ $x_{32} = 20$ $x_{33} = 0$	$Z = 2,460$

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Transportation Simplex

Initial BFS – Alternative Criteria

3. Russell's Approximation Method (RAM):

- I. For each source row still under consideration, determine its \bar{u}_i as the largest unit cost (c_{ij}) remaining in that row.
- II. For each destination column still under consideration, determine its \bar{v}_j as the largest unit cost (c_{ij}) remaining in that column.
- III. For each variable not previously selected in these rows and columns, calculate:

$$\Delta_{ij} = c_{ij} - \bar{u}_i - \bar{v}_j$$

- IV. Select the variable having the most negative delta value. Break ties arbitrarily. Allocate as much as possible. Eliminate necessary cells from consideration. Return to Step I.

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The Transportation Problem

RAM – Metro Water District

TABLE 8.12 Parameter table for Metro Water District

			Cost (Tens of Millions of Dollars) per Unit Distributed					
			Destination					
			Berdoo (min.) 1	Berdoo (extra) 2	Los Devils 3	San Go 4	Hollyglass 5	
Source	Colombo River	1	16	16	13	22	17	50
	Sacron River	2	14	14	13	19	15	60
	Calorie River	3	19	19	20	23	M	50
	Dummy	4(D)	M	0	M	0	0	50
Demand			30	20	70	30	60	

TABLE 8.18 Initial BF solution from Russell's approximation method

Iteration	\bar{u}_1	\bar{u}_2	\bar{u}_3	\bar{u}_4	\bar{v}_1	\bar{v}_2	\bar{v}_3	\bar{v}_4	\bar{v}_5	Largest Negative Δ_{ij}	Allocation
1	22	19	M	M	M	19	M	23	M	$\Delta_{45} = -2M$	$x_{45} = 50$
2	22	19	M		19	19	20	23	M	$\Delta_{15} = -5 - M$	$x_{15} = 10$
3	22	19	23		19	19	20	23		$\Delta_{13} = -29$	$x_{13} = 40$
4		19	23		19	19	20	23		$\Delta_{23} = -26$	$x_{23} = 30$
5		19	23		19	19		23		$\Delta_{21} = -24^*$	$x_{21} = 30$
6										Irrelevant	$x_{31} = 0$ $x_{32} = 20$ $x_{34} = 30$ $Z = 2,570$

*Tie with $\Delta_{22} = -24$ broken arbitrarily.

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Transportation Simplex

Initial BFS – Alternative Criteria - RAM

TABLE 8.18 Initial BF solution from Russell's approximation method

Iteration	\bar{u}_1	\bar{u}_2	\bar{u}_3	\bar{u}_4	\bar{v}_1	\bar{v}_2	\bar{v}_3	\bar{v}_4	\bar{v}_5	Largest Negative Δ_{ij}	Allocation
1	22	19	M	M	M	19	M	23	M	$\Delta_{45} = -2M$	$x_{45} = 50$
2	22	19	M		19	19	20	23	M	$\Delta_{15} = -5 - M$	$x_{15} = 10$
3	22	19	23		19	19	20	23		$\Delta_{13} = -29$	$x_{13} = 40$
4		19	23		19	19	20	23		$\Delta_{23} = -26$	$x_{23} = 30$
5		19	23		19	19		23		$\Delta_{21} = -24^*$	$x_{21} = 30$
6										Irrelevant	$x_{31} = 0$ $x_{32} = 20$ $x_{34} = 30$ $Z = 2,570$

*Tie with $\Delta_{22} = -24$ broken arbitrarily.

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Transportation Simplex

Initial BFS – Alternative Criteria - RAM

Iteration 0		Destination					Supply	u_i
		1	2	3	4	5		
Source	1	16	16	13 (40)	22	17 (10)	50	
	2	14 (30)	14	13 (30)	19	15	60	
	3	19 (0)	19 (20)	20	23 (30)	M	50	
	4(D)	M	0	M	0	0 (50)	50	
Demand		30	20	70	30	60	$Z = 2,570$	
v_j								

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Transportation Simplex

Initial BFS – Alternative Criteria

Comparison:

- I. Northwest: Quick and easy, usually far from optimal.
- II. VAM: Popular, easy to implement by hand, yields nice solutions considering penalties.
- III. RAM: Still easy by computer, frequently better than VAM. Which is better on the average is unclear.

- For this problem VAM gave the optimal solution.
- For a large problem, use all to find the best initial BFS.
- Let's use the RAM BFS to start transportation simplex.

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Transportation Simplex

Initial BFS

TABLE 8.19 Initial transportation simplex tableau (before we obtain $c_{ij} - u_i - v_j$) from Russell's approximation method

Iteration 0	Destination					Supply	u_i	
	1	2	3	4	5			
Source	16	16	13	22	17	50		
			40		10			
	14	14	13	19	15			60
	30		30					
3	19	19	20	23	M	50		
	0	20		30				
4(D)	M	0	M	0	0	50		
					50			
Demand	30	20	70	30	60	$Z = 2,570$		
v_j								

Transportation Simplex

Optimality test: A BF solution is optimal if and only if $c_{ij} - u_i - v_j \geq 0$ for every (i, j) such that x_{ij} is nonbasic.¹

Since $c_{ij} - u_i - v_j$ is required to be zero if x_{ij} is a basic variable, u_i and v_j satisfy the set of equations

$$c_{ij} = u_i + v_j \quad \text{for each } (i, j) \text{ such that } x_{ij} \text{ is basic.}$$

There are $m + n - 1$ basic variables, and so there are $m + n - 1$ of these equations. Since the number of unknowns (the u_i and v_j) is $m + n$, one of these variables can be assigned a value arbitrarily without violating the equations. The choice of this one variable and its value does not affect the value of any $c_{ij} - u_i - v_j$, even when x_{ij} is nonbasic, so the only (minor) difference it makes is in the ease of solving these equations. A convenient choice for this purpose is to select the u_i that has the *largest number of allocations in its row* (break any tie arbitrarily) and to assign to it the value zero. Because of the simple structure of these equations, it is then very simple to solve for the remaining variables algebraically.

Transportation Simplex

$$\begin{aligned}
 x_{31}: 19 &= u_3 + v_1. & \text{Set } u_3 = 0, \text{ so } v_1 &= 19, \\
 x_{32}: 19 &= u_3 + v_2. & v_2 &= 19, \\
 x_{34}: 23 &= u_3 + v_4. & v_4 &= 23. \\
 x_{21}: 14 &= u_2 + v_1. & \text{Know } v_1 = 19, \text{ so } u_2 &= -5. \\
 x_{23}: 13 &= u_2 + v_3. & \text{Know } u_2 = -5, \text{ so } v_3 &= 18. \\
 x_{13}: 13 &= u_1 + v_3. & \text{Know } v_3 = 18, \text{ so } u_1 &= -5. \\
 x_{15}: 17 &= u_1 + v_5. & \text{Know } u_1 = -5, \text{ so } v_5 &= 22. \\
 x_{45}: 0 &= u_4 + v_5. & \text{Know } v_5 = 22, \text{ so } u_4 &= -22.
 \end{aligned}$$

TABLE 8.19 Initial transportation simplex tableau (before we obtain $c_{ij} - u_i - v_j$) from Russell's approximation method

Iteration 0	Destination					Supply	u_i
	1	2	3	4	5		
Source	16	16	13	22	17	50	
			(40)		(10)		
	14	14	13	19	15	60	
	(30)		(30)				
3	19	19	20	23	M	50	
	(0)	(20)		(30)			
4(D)	M	0	M	0	0	50	
					(50)		
Demand	30	20	70	30	60	$Z = 2,570$	
v_j							

Transportation Simplex

TABLE 8.20 Completed initial transportation simplex tableau

Iteration 0	Destination					Supply	u_i
	1	2	3	4	5		
Source	16	16	13	22	17	50	-5
		+2	(40)		(10)		
				+4			
	14	14	13	19	15	60	-5
2	(30)		(30)				
		0		+1	(-2)		
3	19	19	20	23	M	50	0
	(0)	(20)		(30)	M - 22		
4(D)	M	0	M	0	0	50	-22
	M + 3	+3	M + 4	(-1)	(50)		
Demand	30	20	70	30	60	$Z = 2,570$	
v_j	19	19	18	23	22		

Compute $c_{ij} - u_i - v_j$

Step 1: Negative, not optimal
Select x_{25} as entering

Transportation Simplex

Step 2. Increasing the entering basic variable from zero sets off a *chain reaction* of compensating changes in other basic variables (allocations), in order to continue satisfying the supply and demand constraints. The first basic variable to be decreased to zero then becomes the leaving basic variable.

TABLE 8.21 Part of initial transportation simplex tableau showing the chain reaction caused by increasing the entering basic variable x_{25}

	Destination				Supply
		3	4	5	
Source	1	... 13 40 ⁺	22 +4	17 10 ⁻	50
	2	... 13 30 ⁻	19 +1	15 + -2	60
	
Demand		70	30	60	

There is always one chain reaction.

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Transportation Simplex

TABLE 8.22 Part of second transportation simplex tableau showing the changes in the BF solution

	Destination				Supply
		3	4	5	
Source	1	... 13 50	22	17	50
	2	... 13 20	19	15 10	60
	
Demand		70	30	60	

We can now highlight a useful interpretation of the $c_{ij} - u_i - v_j$ quantities derived during the optimality test. Because of the shift of 10 allocation units from the donor cells to the recipient cells (shown in Tables 8.21 and 8.22), the total cost changes by

$$\Delta Z = 10(15 - 17 + 13 - 13) = 10(-2) = 10(c_{25} - u_2 - v_5).$$

Transportation Simplex

TABLE 8.23 Complete set of transportation simplex tableaux for the Metro Water District problem

Iteration 0	Destination					Supply	u_i
	1	2	3	4	5		
Source	16	16	13	22	17	50	-5
	+2	+2	40+	+4	10-		
	14	14	13	19	15		
	30	0	30-	+1	+		
2						60	-5
3	19	19	20	23	M		
	0	20	+2	30	M - 22		
4(D)	M	0	M	0	0		
	M + 3	+3	M + 4	-1	50	50	-22
Demand	30	20	70	30	60	$Z = 2,570$	
v_j	19	19	18	23	22		

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TABLE 8.23 (Continued)

Iteration 1	Destination					Supply	u_i
	1	2	3	4	5		
Source	16	16	13	22	17	50	-5
	+2	+2	50	+4	+2		
	14	14	13	19	15		
	30-	0	20	+1	10+		
2						60	-5
3	19	19	20	23	M		
	0+	20	+2	30-	M - 20		
4(D)	M	0	M	0	0		
	M + 1	+1	M + 2	+	50-	50	-20
Demand	30	20	70	30	60	$Z = 2,550$	
v_j	19	19	18	23	20		

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Transportation Simplex

TABLE 8.23 (Continued)

Iteration 2		Destination					Supply	u_i
		1	2	3	4	5		
Source	1	16 +5	16 +5	13 (50)	22 +7	17 +2	50	-8
	2	14 +3	14 +3	13 (20) ⁻	19 +4	15 (40) ⁺	60	-8
	3	19 (30)	19 (20)	20 + -1	23 (0) ⁻	M M - 23	50	0
	4(D)	M M + 4	0 +4	M M + 2	0 (30) ⁺	0 (20) ⁻	50	-23
Demand		30	20	70	30	60	$Z = 2,460$	
v_j		19	19	21	23	23		

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Transportation Simplex

TABLE 8.23 (Continued)

Iteration 3		Destination					Supply	u_i
		1	2	3	4	5		
Source	1	16 +4	16 +4	13 (50)	22 +7	17 +2	50	-7
	2	14 +2	14 +2	13 (20)	19 +4	15 (40)	60	-7
	3	19 (30)	19 (20)	20 (0)	23 +1	M M - 22	50	0
	4(D)	M M + 3	0 +3	M M + 2	0 (30)	0 (20)	50	-22
Demand		30	20	70	30	60	$Z = 2,460$	
v_j		19	19	20	22	22		

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