December 29, 2022

Dick Brooks Reliable Energy Analytics 23 Linda Dr Westfield, MA 01085

Dear Dick,

Thank you for participating in the Joint FERC-DOE Supply Chain Risk Management Technical Conference on December 7, 2022. I appreciated the thoughtful comments and insights you provided during the conference. Your participation supports the Commission's on-going efforts to better understand supply chain security challenges related to the Bulk-Power System.

The Commission and our staff look forward to continuing with you the conversation regarding supply chain risk management. Thank you again for your participation.

Sincerely,

Richard Glick Chairman