

Misurare Processi di Business

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Business Process Management

- BPM affronta la modellazione, l'organizzazione, l'applicazione e l'ottimizzazione delle attività necessarie per raggiungere un determinato obiettivo (es. offrire un determinato servizio, oppure produrre un certo manufatto).
- In BPM, i processi vengono rappresentati attraverso formalismi grafici, permettendo di comunicare in modo non ambiguo le regole di business, e quindi discuterle o modificarle, tra gli svariati ruoli coinvolti che vanno dagli esperti del dominio di business o del settore, agli architetti software e sviluppatori.

Obiettivi

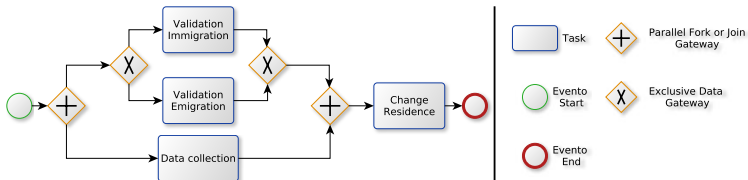
- “Group” application interactions into process instances
- Monitor process evolution
- Monitor SLAs
- Detect and inspect protocol failures

Strategia

- Adottare ed estendere esistenti metodi formali (Petri Nets)
- Integrare ed estendere esistenti infrastrutture software (ProM)
- Metodologia dei work-flow
 - ① I processi sono descritti con BPMN diagrams
 - ② Il BPMN diagram viene trasformata in una Petri Net
 - ③ I log delle istanze di processo sono processati usando tecniche disponibili per le Petri Net
 - ④ I risultati delle analisi sono proiettati indietro sul modello di partenza BPMN.

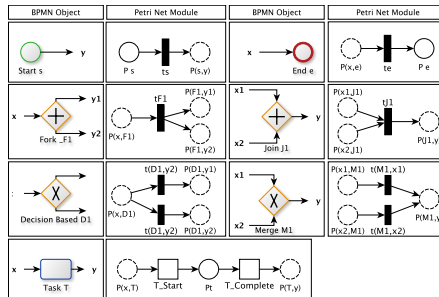
Esempio di modello BPMN

- Permette di modellare i processi ad un alto livello di astrazione, questo modello pu essere compreso o creato anche dai non addetti ai lavori.



From BPMN to Petri Net

- Sfruttiamo una metodologia di trasformazione esistente (Dijkman, R.M., Dumas, M., Ouyang, C.) estesa
- successivamente affrontiamo il problema di riportare i risultati di queste analisi sul modello BPMN di partenza.

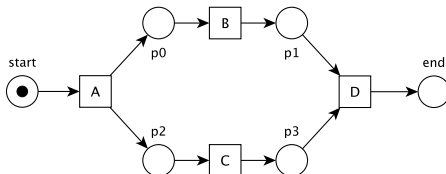


Analisi basata su Petri Nets

- Gli eventi delle istanze di processo del log sono ordinati (e.s. timestamp)
- Gli eventi sono mappati sulle transizioni della rete
- **Log Replay**: replay delle istanze di processo del log (non-blocking way)
 - ① l'algoritmo parte con un token nella piazza iniziale delle rete
 - ② Estrae dalla testa del log l'evento
 - ③ viene effettuato il fire della corrispondente transizione
 - se la transizione non è abilitata i token mancanti vengono creati artificialmente e chiamati **missing token**
- Metriche
 - Il numero di missing/remaining token per ogni piazza/transizione
 - Il numero di archi attraversati
 - Il tempo di soggiorno/attesa/sincronizzazione per ogni piazza.

Log-replay examples

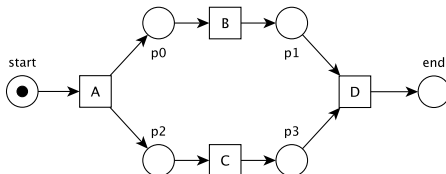
Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$



Measures

Log-replay examples

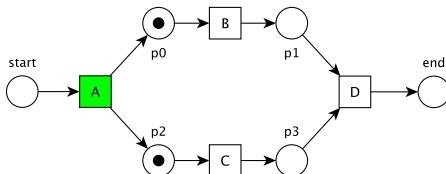
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Measures

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

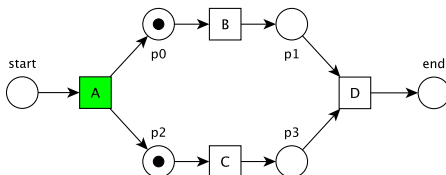


Measures

	p0	p2
⊗	0	0

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

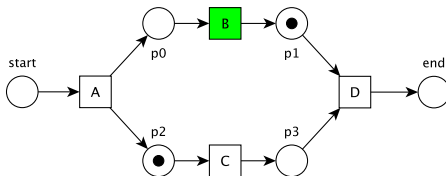


Measures

	p0	p2
⊗	0	0

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

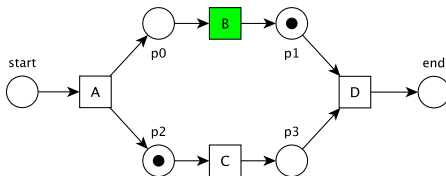


Measures

	p0	p2
⊗	0	0
⊗	1	

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

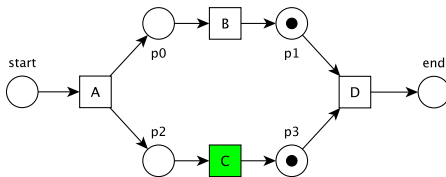


Measures

	p0	p2
⊗	0	0
⊗	1	

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

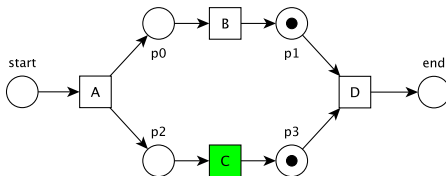


Measures

	p0	p2	p1	p3
⊗	0	0	2	0
⊗	1	3		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

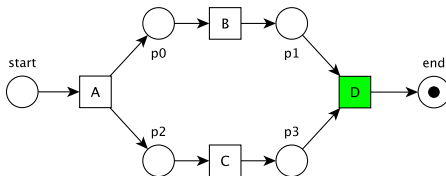


Measures

	p0	p2	p1	p3
⊗	0	0	2	0
⊗	1	3		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4s), (D, 8s)$

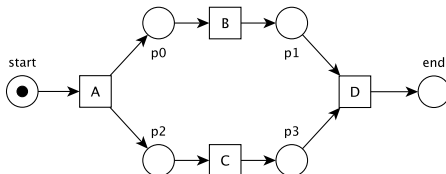


Measures

	p0	p2	p1	p3
⊗	0	0	2	0
⊗	1	3	6	4

Log-replay examples

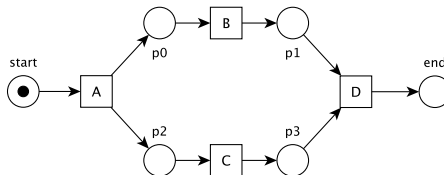
Trace log $(A, 1s), (B, 2s), (D, 8s)$



Measures

Log-replay examples

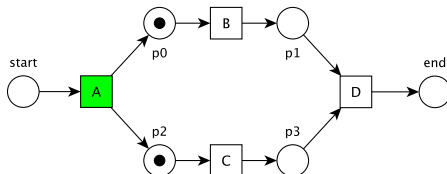
Trace log $(A, 1s), (B, 2s), (D, 8s)$



Measures

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

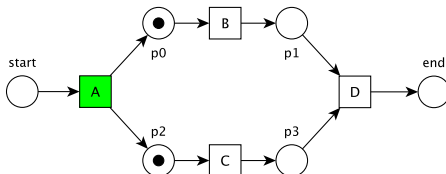


Measures

	p0	p2
⊗	0	0

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

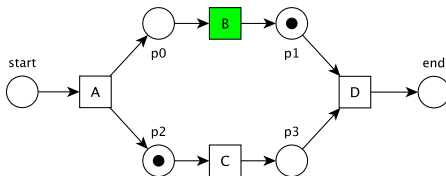


Measures

	p0	p2
⊗	0	0

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

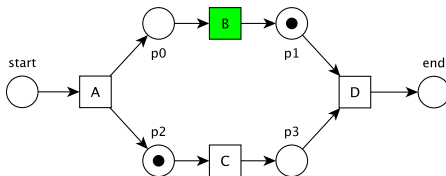


Measures

	p0	p2
⊗	0	0
⊗	1	

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

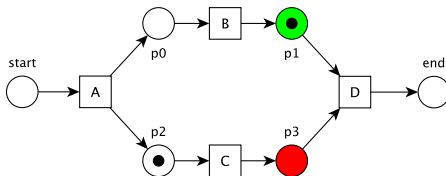


Measures

	p0	p2
✕	0	0
⊗	1	

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

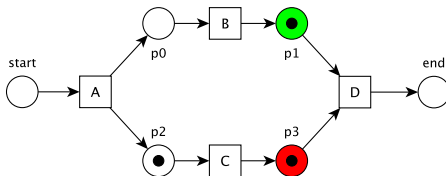


Measures

	p0	p2
⊗	0	0
⊗	1	

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

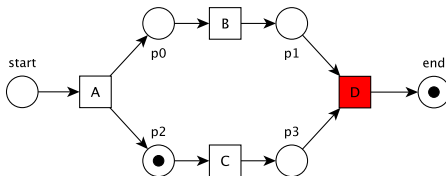


Measures

	p0	p2		p3
⊗	0	0		
⊗	1		Missing	1

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

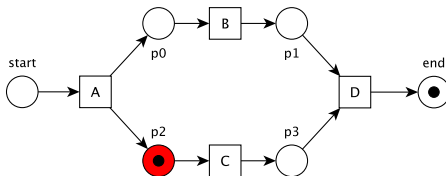


Measures

	p0	p2		p3
⊗	0	0		
⊗	1		Missing	1

Log-replay examples

Trace log $(A, 1s), (B, 2s), (D, 8s)$

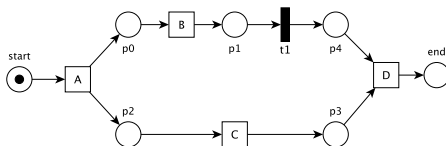


Measures

	p0	p2		p3	p2
⊗	0	0	Missing	1	0
⊗	1		Remaining	0	1

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

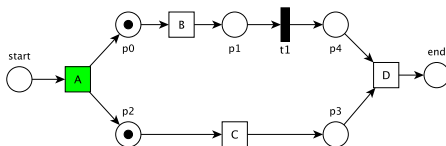


Measures



Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

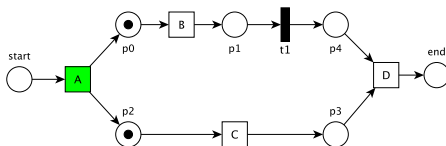


Measures

	p0	p2
×	0	0
⊗		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

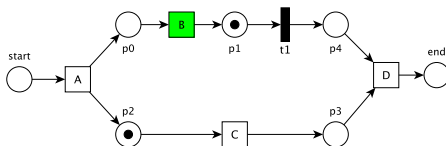


Measures

	p0	p2
×	0	0
⊗		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

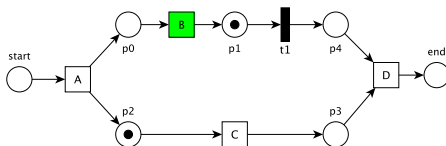


Measures

	p0	p2	p1
×	0	0	0
⊗	1		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

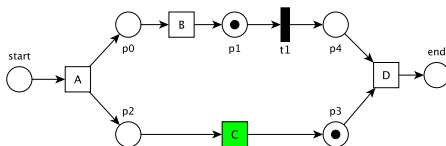


Measures

	p0	p2	p1
×	0	0	0
⊗	1		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

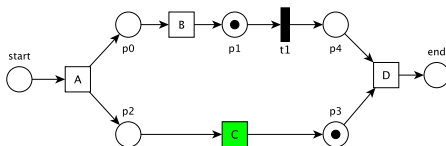


Measures

	p0	p2	p1	p3
×	0	0	0	
⊗	1	3		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

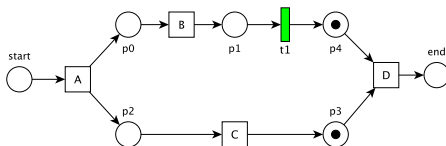


Measures

	p0	p2	p1	p3
×	0	0	0	
⊗	1	3		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$

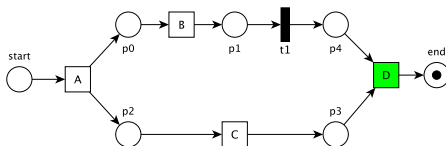


Measures

	p0	p2	p1	p3	p4
×	0	0	0	4	0
⊗	1	3	6		

Log-replay examples

Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$



Measures

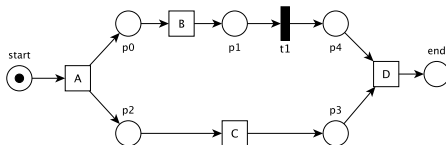
	p0	p2	p1	p3	p4
×	0	0	0	4	0
⊗	1	3	6	4	0

A refined Performance analysis

- Exploit standard log-replay techniques in order to reuse existing sw infrastructure
- Transform resulting transition list into eager sequences
 $R = [tr_1, \dots, tr_n]$ for each tr_i invisible transition
 - let tr_p the last preceding ($p < i$) visible transition
 - $\bullet tr_i \cap tr_p \bullet \neq \emptyset$
- Straightforward algorithm: for each invisible transition tr_i
 - 1 left shift the transition until a visible transition $\bullet tr_i \cap tr_p \bullet \neq \emptyset$ is found
- All conformance metrics are not changed

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
- Resulting eager sequence $A, B, t1, C, D$

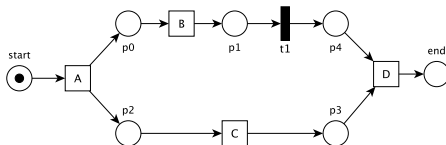


Measures



Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
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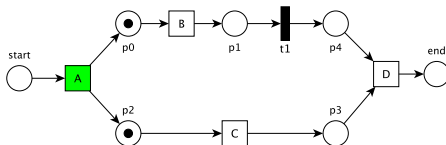


Measures



Refined Performance example

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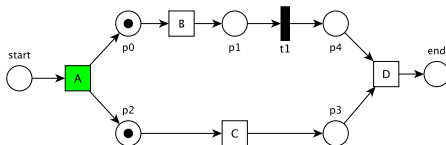


Measures

	p0	p2
×	0	0
⊗		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
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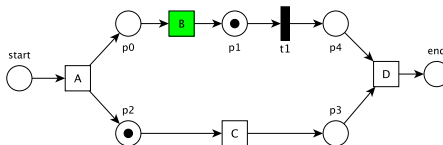


Measures

	p0	p2
×	0	0
⊗		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
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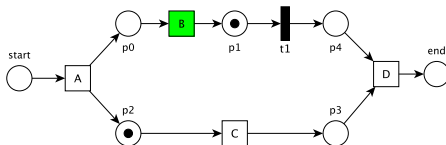


Measures

	p0	p2	p1
×	0	0	0
⊗	1		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
- Resulting eager sequence $A, B, t1, C, D$

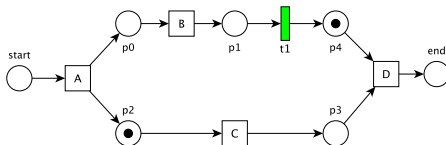


Measures

	p0	p2	p1
⊗	0	0	0
⊗	1		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
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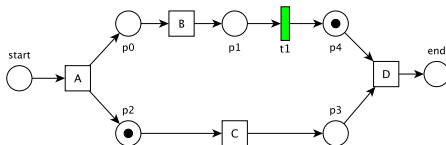


Measures

	p0	p2	p1	p3	p4
⊗	0	0	0		
⊗	1		0		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
- Resulting eager sequence $A, B, t1, C, D$

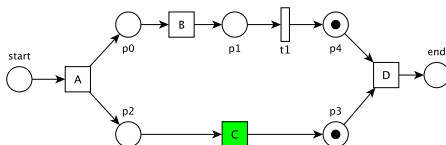


Measures

	p0	p2	p1	p3	p4
×	0	0	0		
⊗	1		0		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
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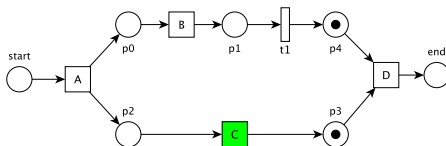


Measures

	p0	p2	p1	p3	p4
⊗	0	0	0	0	2
⊗	1	2	0		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
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- Resulting eager sequence $A, B, t1, C, D$

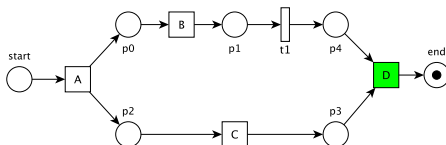


Measures

	p0	p2	p1	p3	p4
⊗	0	0	0	0	2
⊗	1	2	0		

Refined Performance example

- Trace log $(A, 1s), (B, 2s), (C, 4), (D, 8s)$
- Log replay transition sequence $A, B, C, t1, D$
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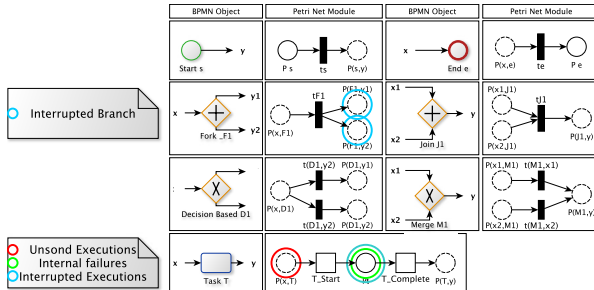


Measures

	p0	p2	p1	p3	p4
⊗	0	0	0	0	2
⊗	1	2	0	4	6

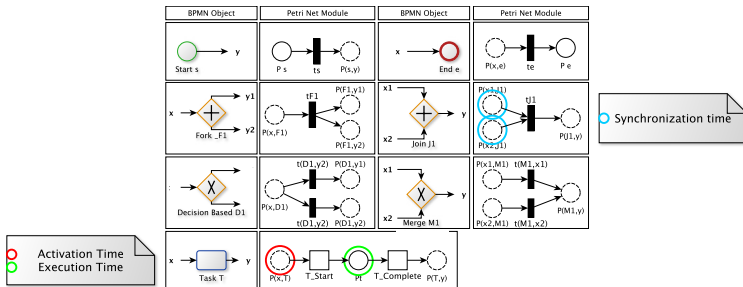
From Analysis to BPMN (Conformance)

- **Missing tokens:** Log replay produces missing tokens only to fire visible transitions \Rightarrow pre-set of at least one visible transition
- **Remaining tokens** fires invisible transitions fired only if required by visible transition \Rightarrow places in the post-set of a visible transition or of an invisible transition spawning several tokens



From Analysis to BPMN (Performance)

- **Waiting time:** invisible transitions fired immediately \Rightarrow pre-set of visible transitions
- **Synchronization time** places having at least one transition in their post-set that depends on another place.



Theoretical results

- Refined PetriNet techniques to handle invisible transitions
- Measurement projection on the BPMN model

Development results

- A new ProM context to execute the plug-ins into a GUI-less environment
- New ProM plug-ins
 - Model transformation from BPMN to PetriNet
 - Eager Sequence transformer
 - PetriNet performance evaluator
 - Projection of PetriNet measures to the starting BPMN model

- 1 Introduzione
 - Business Process Management
 - Sommario
- 2 Supporto alla modellazione tramite BPMN
 - From BPMN to Petri Net
- 3 The The Process Monitoring platform
 - Engineering efforts
- 4 Formal Analysis based on Petri nets
 - Adopted Petri Net techniques
 - A refined Performance analysis
 - From Analysis to BPMN
- 5 Concluding Remarks