

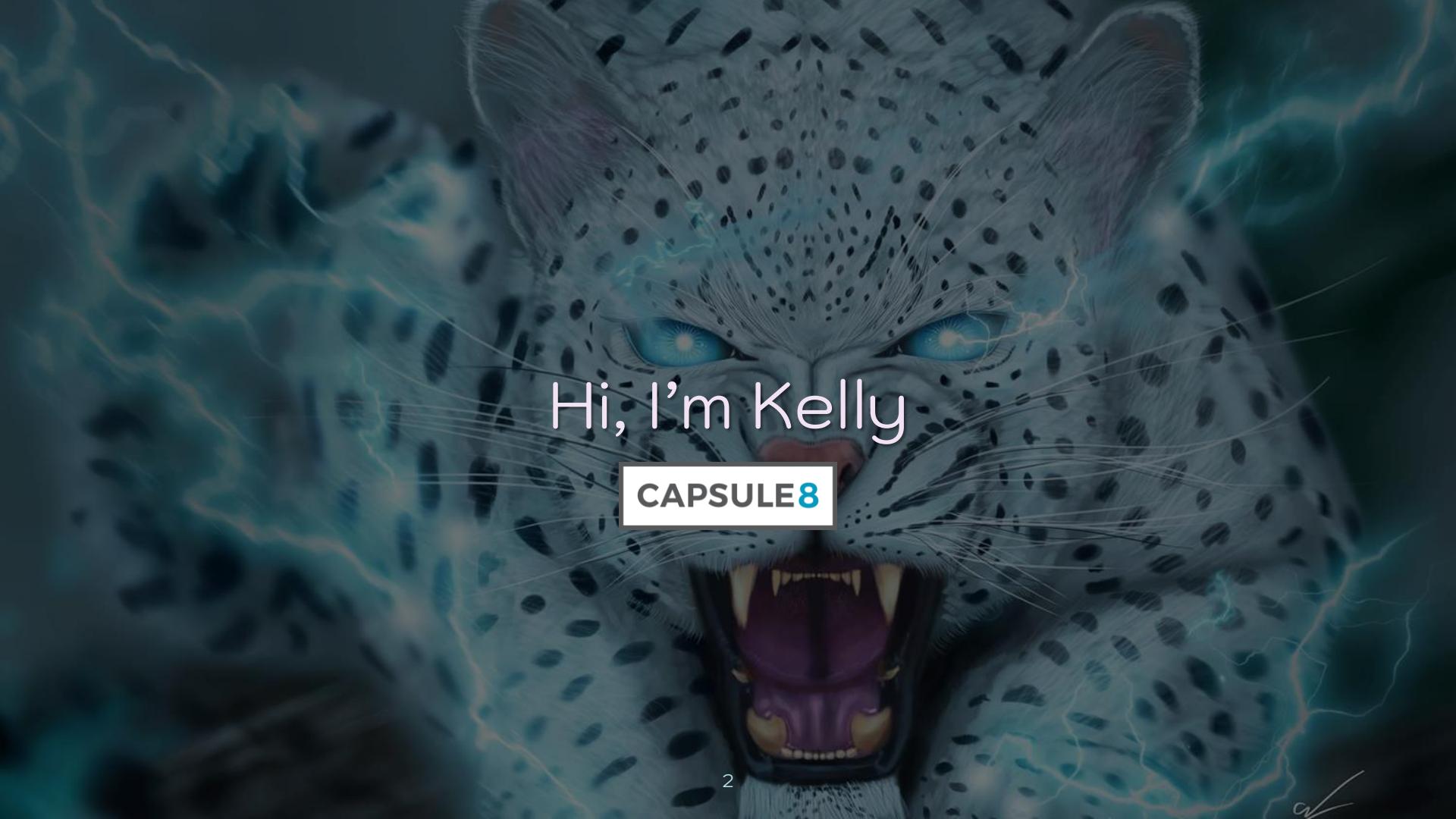
Controlled Chaos

The Inevitable Marriage of DevOps & Security

Kelly Shortridge (@swagitda_)

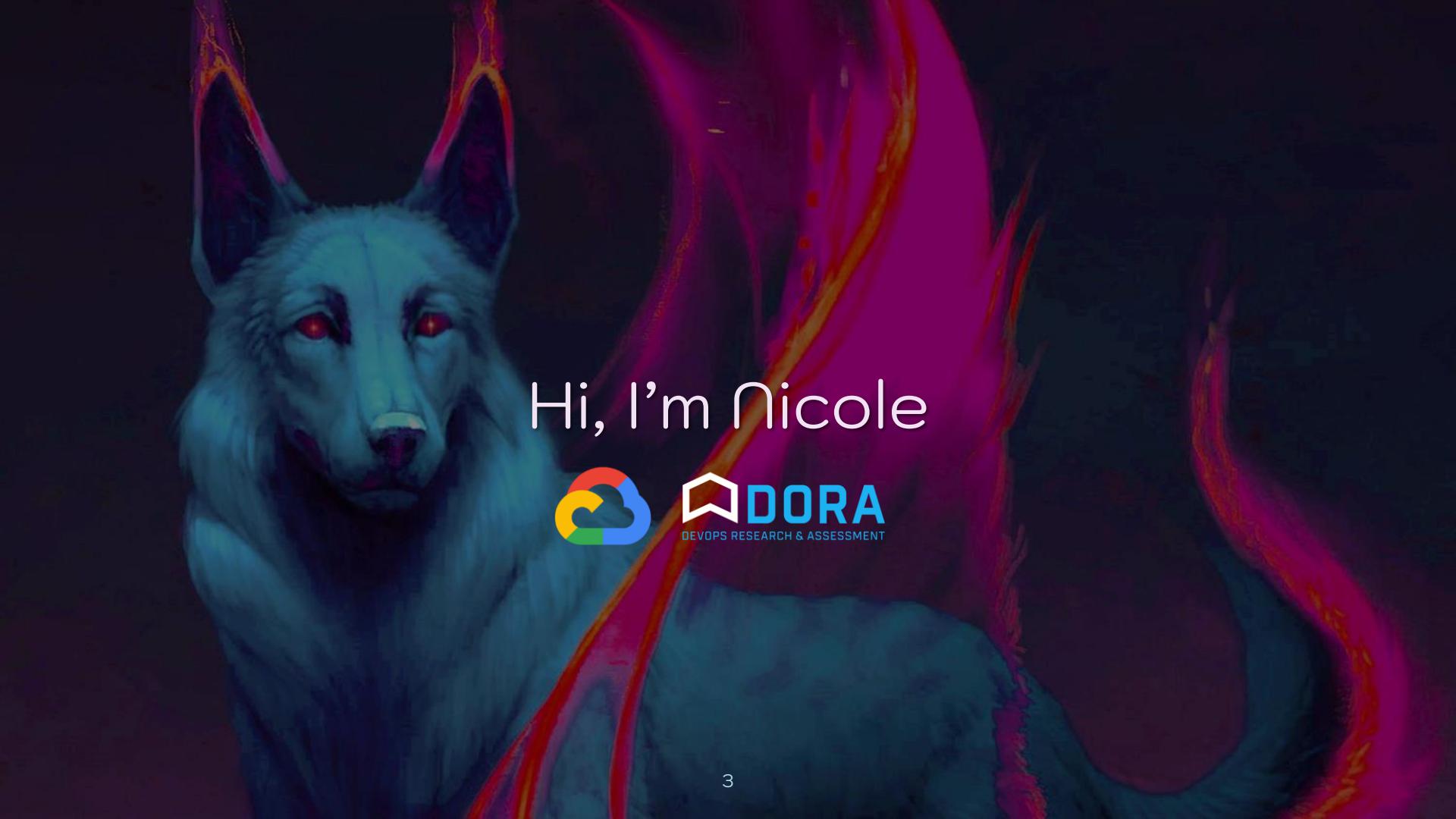
Dr. Nicole Forsgren (@nicolefv)

Black Hat USA 2019



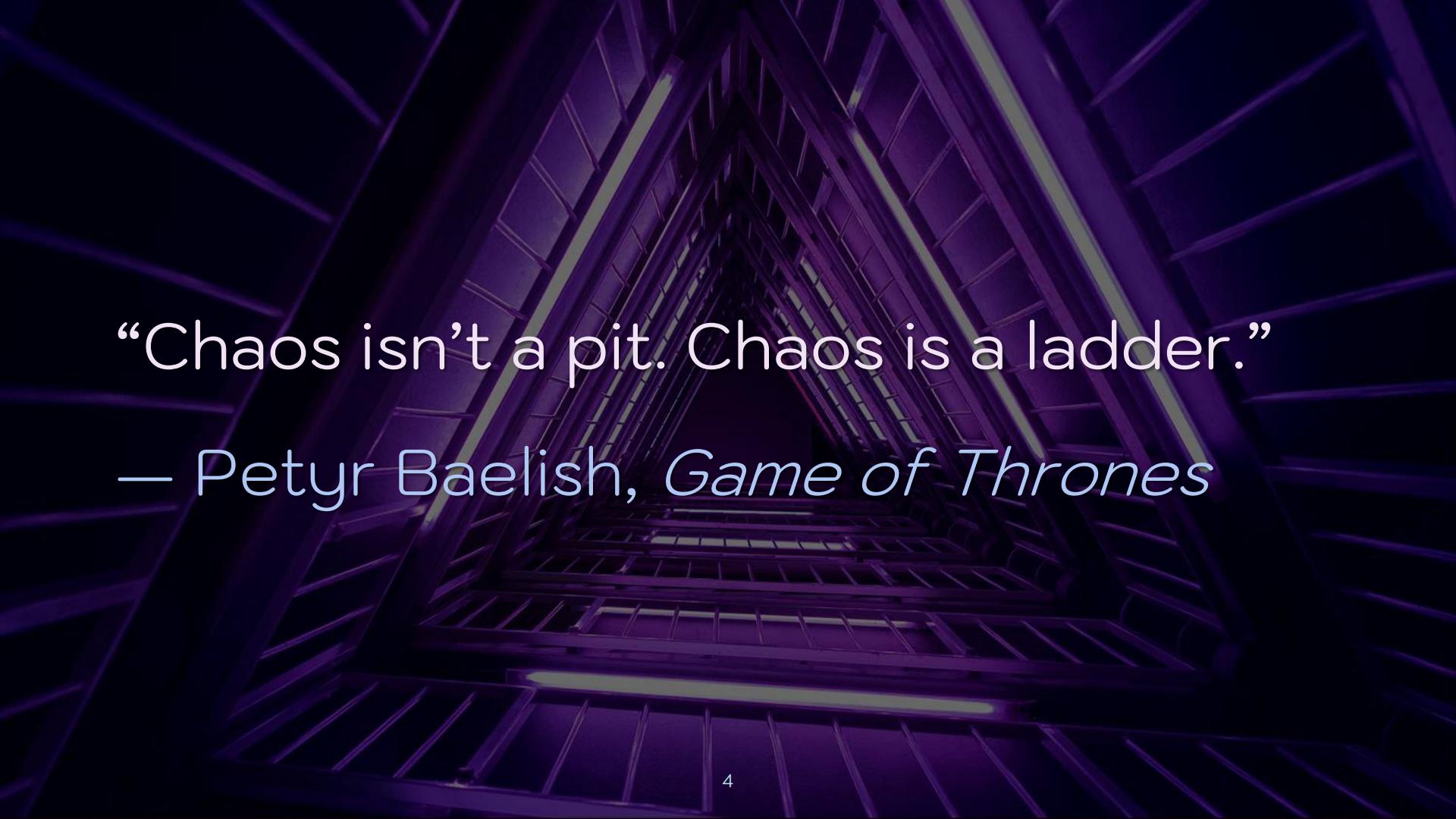
Hi, I'm Kelly

CAPSULE8



Hi, I'm Nicole





“Chaos isn’t a pit. Chaos is a ladder.”

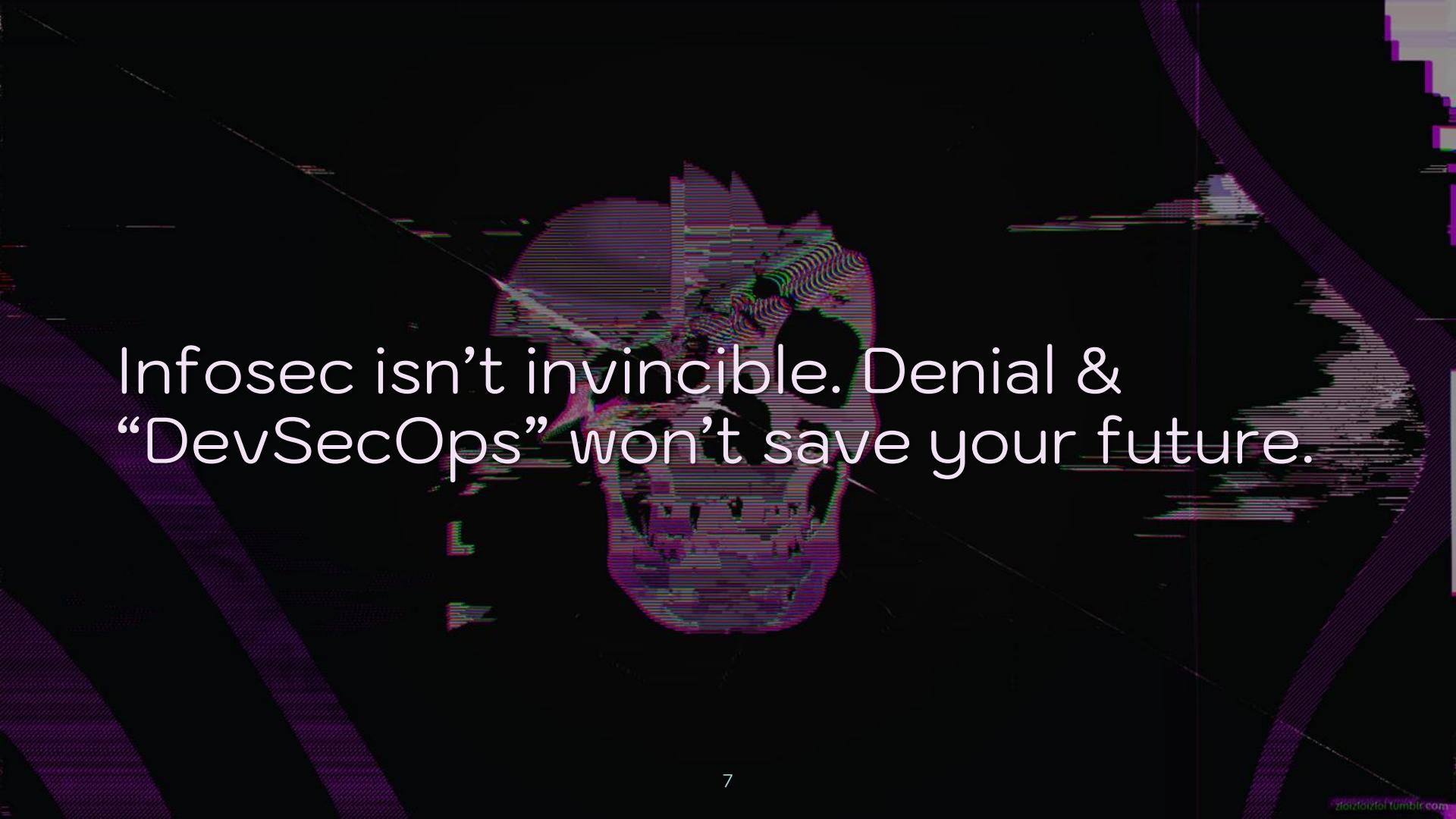
— Petyr Baelish, *Game of Thrones*



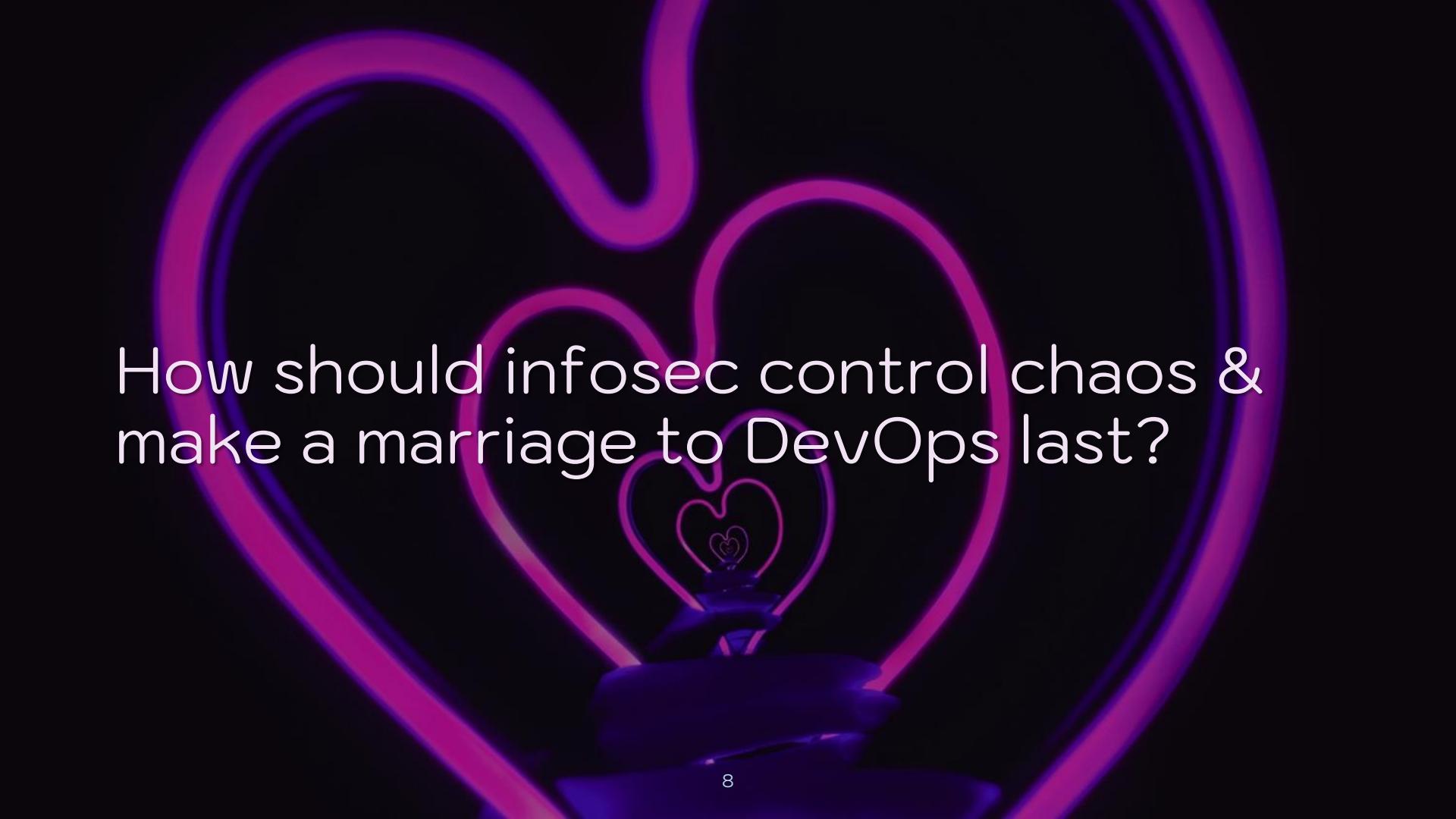
Software is eating the world.
DevOps drives its devouring.

Infosec has a choice: marry DevOps
or be rendered impotent & irrelevant





Infosec isn't invincible. Denial &
“DevSecOps” won't save your future.

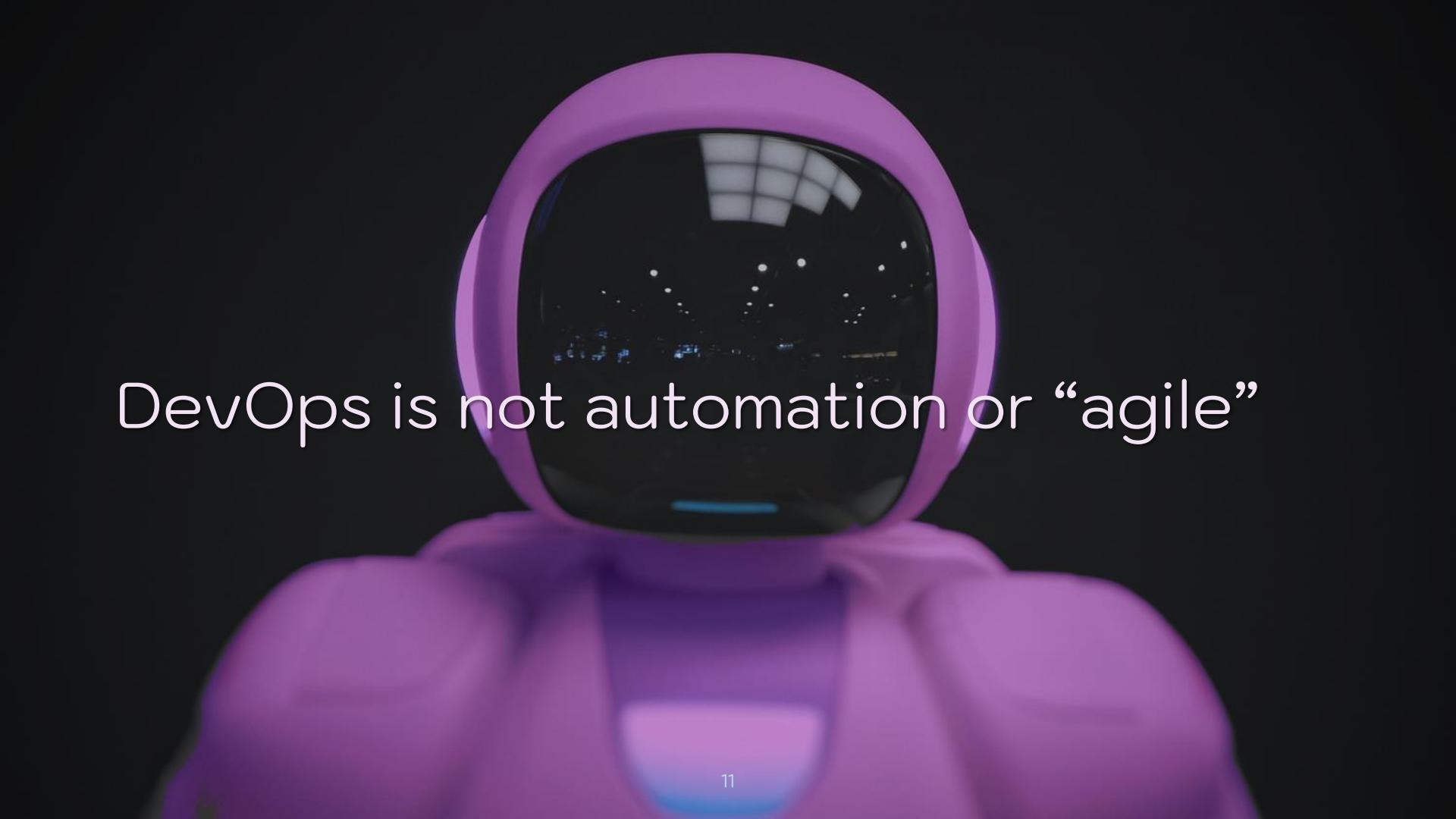


How should infosec control chaos & make a marriage to DevOps last?

1. DevOps Dominion
2. The Metamorphosis
3. Time to D.I.E.
4. A Phoenix Rises
5. Marriage Vows



DevOps Dominion



DevOps is not automation or “agile”

DevOps is a mindset that unifies responsibility and accountability.

DevOps has “crossed the chasm” –
the business benefits are too striking

DevOps integrates once-disparate roles, encouraging “shifting left”



Infosec can join DevOps or watch as
DevOps carves its own secure path

Chaos & resilience is infosec's future

Therefore, infosec & DevOps
priorities actually align...



What are DevOps's priorities?

Optimization of software delivery performance so tech delivers value



Stability & speed don't conflict –
resilience & innovation are bffs

CI/CD: implement changes in prod
rapidly, sustainably, & safely

What metrics delineate “elite”
DevOps performers from the rest?



Lead time for changes: How long does it take for committed code to successfully run in production?

Release frequency: How often is code deployed to production or released to end users?

Time to Recovery (TTR):
How long does it take to restore
service?

Change failure rate: What percentage of changes to production degrade service & require remediation?

	Elite	High	Medium	Low
Lead time for changes	< One day	1 day - 1 week	1 week – 1 month	1 month – 6 months
Release frequency	On demand (>1 daily)	1 per day – 1 per month	1 per week – 1 per month	1 per month – 1 per 6 months
Time to recovery	< 1 hour	< 1 day	< 1 day	1 week – 1 month
Change failure rate	0% – 15%	0% – 15%	0% – 15%	46% – 60%



The evidence: no tradeoff between
better infosec & DevOps leetness

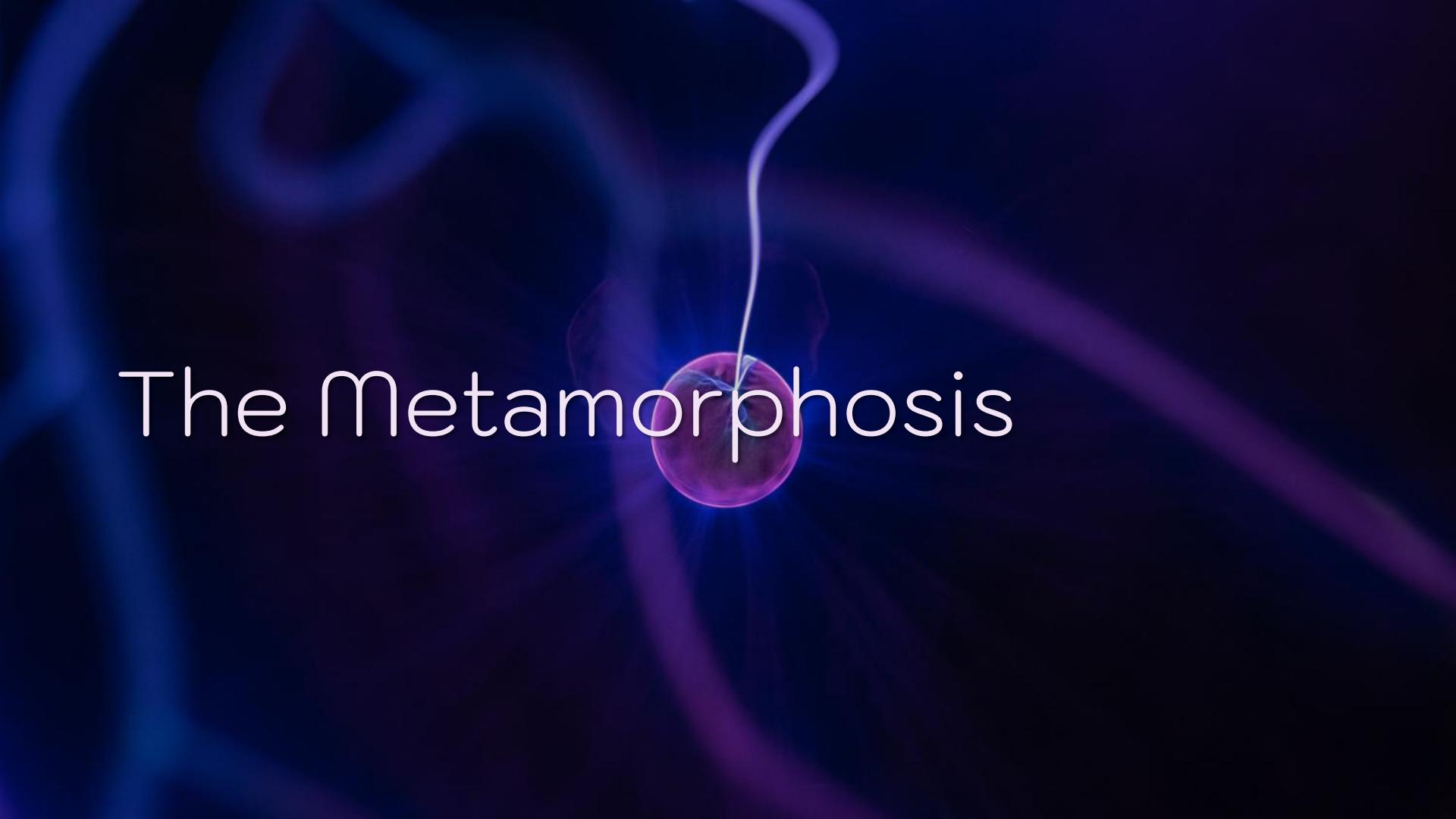
Elites conduct security reviews &
implement changes in mere days

“DevOps doesn’t care about security”
is a **lazy straw man**. Stop it.



Security drives stronger DevOps results. Now infosec must evolve.

The Metamorphosis



Partitioning of responsibility &
accountability engenders conflict

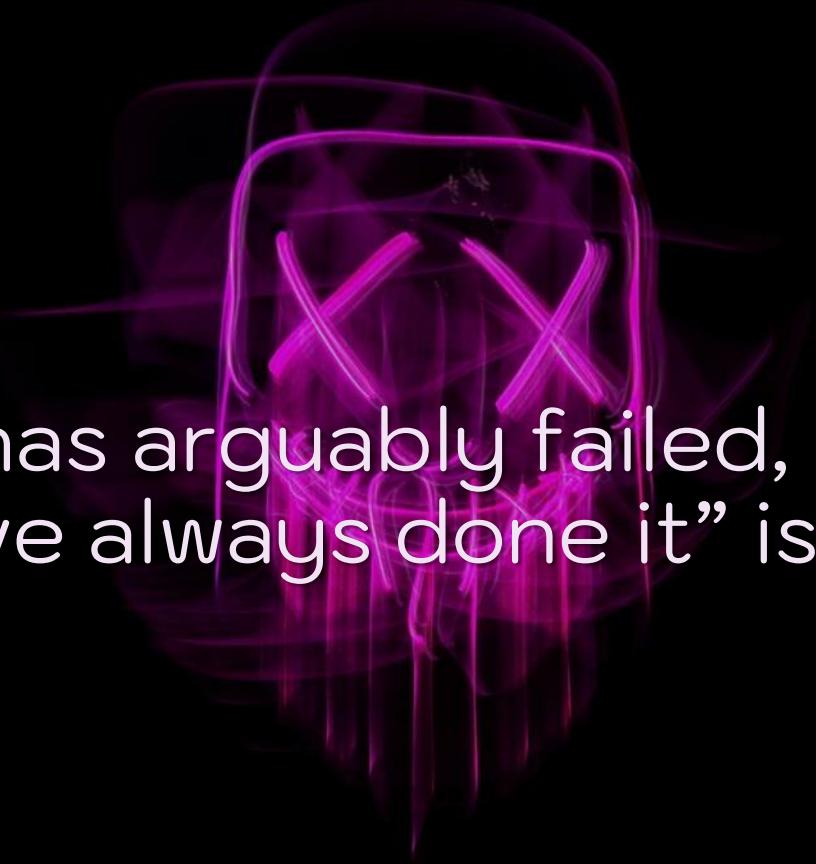
The real “DevSecOps”: DevOps will be held accountable for security fixes



What goals should infosec pursue in this evolution?

And... why should infosec goals
diverge from DevOps goals?

Infosec should support innovation in
the face of change – not add friction



Infosec has arguably failed, so “this is how we’ve always done it” is invalid

Cloud & microservices created the
“Infosec Copernican Revolution”

But the data doesn't lie: cloud & PaaS contribute to elite performance

The Security of Chaos

HURT ME

“Things will fail” naturally extends
into “things will be pwned”

Security failure is when security controls don't operate as intended



What are the principles of chaotic security engineering?

1. Expect that security controls will fail & prepare accordingly

2. Don't try to avoid incidents – hone your ability to respond to them

What are the benefits of the chaos / resilience approach?



Benefits: lowers remediation costs & stress levels during real incidents

Benefits: minimizes end-user disruption & improves confidence

A glowing pink spiral lightbulb against a black background.

Benefits: creates feedback loops to foster understanding of systemic risk

The ability to automate “toil” away
should also appeal to infosec



Toil: manual, repetitive, tactical work
that doesn't provide enduring value

Manual patching, provisioning 2FA /
ACLs, firewall rule management, etc.

What other ways can infosec become more strategic?



Time to D.I.E.

C.I.A. triad: commonly used as a model
to balance infosec priorities

Confidentiality: withhold info from people unauthorized to view it

Integrity: data is a trustworthy representation of the original info

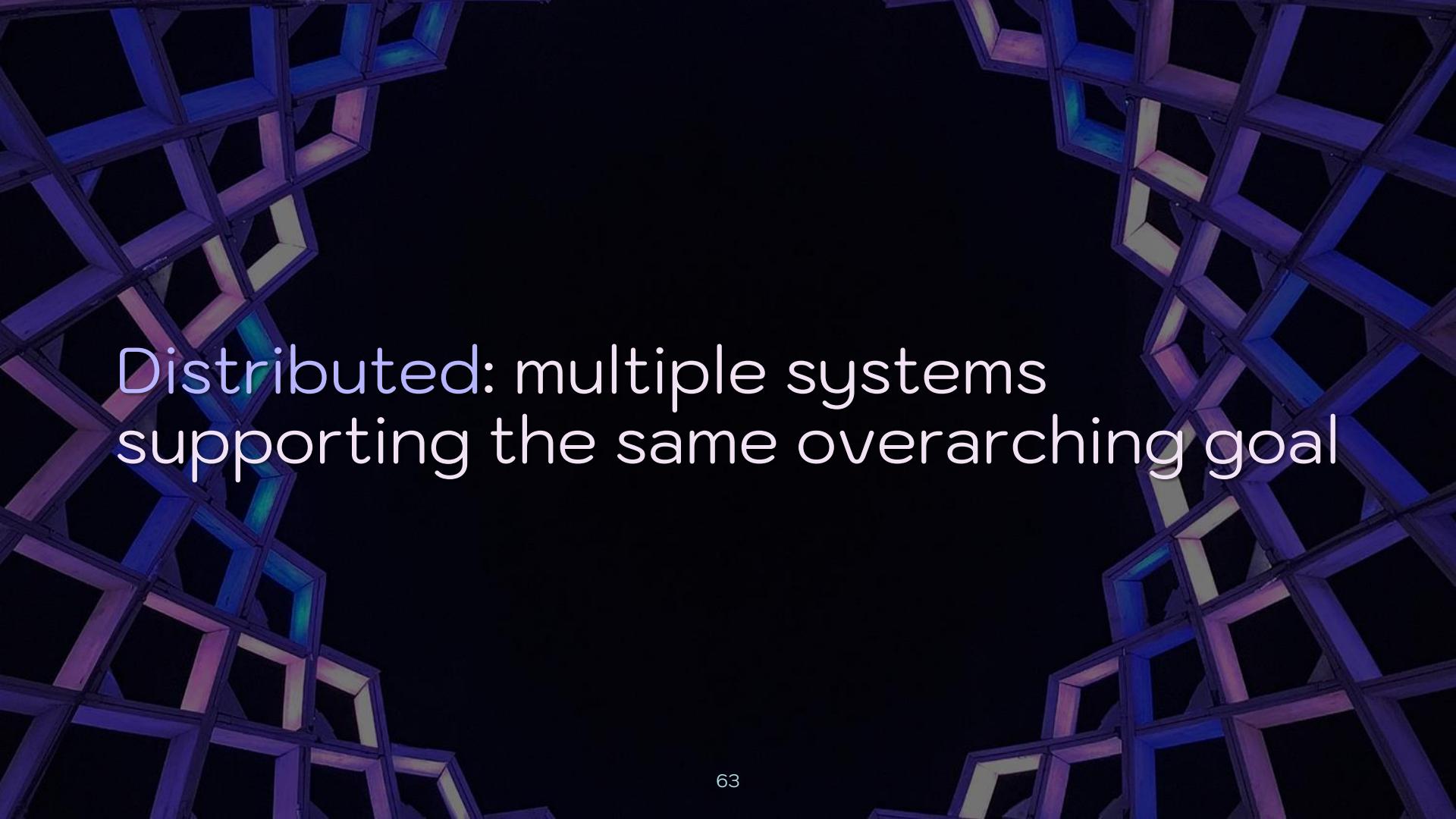
Availability: organization's services
are available to end users



But these are security values, not qualities that create security

We need a model promoting qualities
that make systems more secure

Instead, use the D.I.E. model:
Distributed, Immutable, Ephemeral



Distributed: multiple systems supporting the same overarching goal

Distributed infrastructure reduces risk of DoS attacks by design

The background of the slide features a complex, abstract geometric pattern composed of numerous small triangles. These triangles are primarily colored in shades of blue and purple, creating a sense of depth and perspective. The pattern is organized into larger, irregular shapes that overlap each other, giving it a organic, almost molecular appearance.

Immutable: infrastructure that
doesn't change after it's deployed

Servers are now disposable “cattle”
rather than cherished “pets”



Immutable infra is more secure by design – ban shell access entirely

Lack of control is scary, but unlimited lives are better than nightmare mode



Ephemeral: infrastructure with a very short lifespan (dies after a task)

Ephemerality creates uncertainty for
attackers (persistence = nightmare)



Installing a rootkit on a resource that
dies in minutes is a waste of effort

Optimizing for D.I.E. reduces risk by
design & supports resilience



A Phoenix Rises

What metrics support resilient security engineering?



TTR is equally as important for infosec as it is for DevOps

Time Between Failure (TBF) will lead
your infosec program astray



Extended downtime makes users sad,
not more frequent but trivial blips

Prioritizing failure inhibits innovation

Instead, harness failure as a tool to help you prepare for the inevitable

TTR > TTD – who cares if you detect quickly if you don't fix it?

Game days: like planned firedrills

Prioritize game days based on potential business impacts



Decision trees: start at target asset,
work back to easiest attacker paths

Determine the attacker's least-cost path (hint: it doesn't involve Oday)

A statue of David by Michelangelo, illuminated with blue and red light against a dark background.

Architecting chaos

Begin with “dumb” testing before moving to “fancy” testing



Controlling Chaos: Availability

Turning security events into availability events appeals to DevOps

The background of the slide features a dark, abstract design. It is filled with numerous small, glowing blue and white circular particles of varying sizes, resembling bokeh or distant stars. Interspersed among these particles are several bright, thin, diagonal light rays that radiate from the bottom left towards the top right, creating a sense of depth and motion.

The existing repertoire of chaos eng tools primarily covers availability

Chaos Monkey, Azure Fault Analysis Service, Chaos-Lambda...

Kube-monkey, PowerfulSeal, Pod-reaper, Pumba, Blockade...

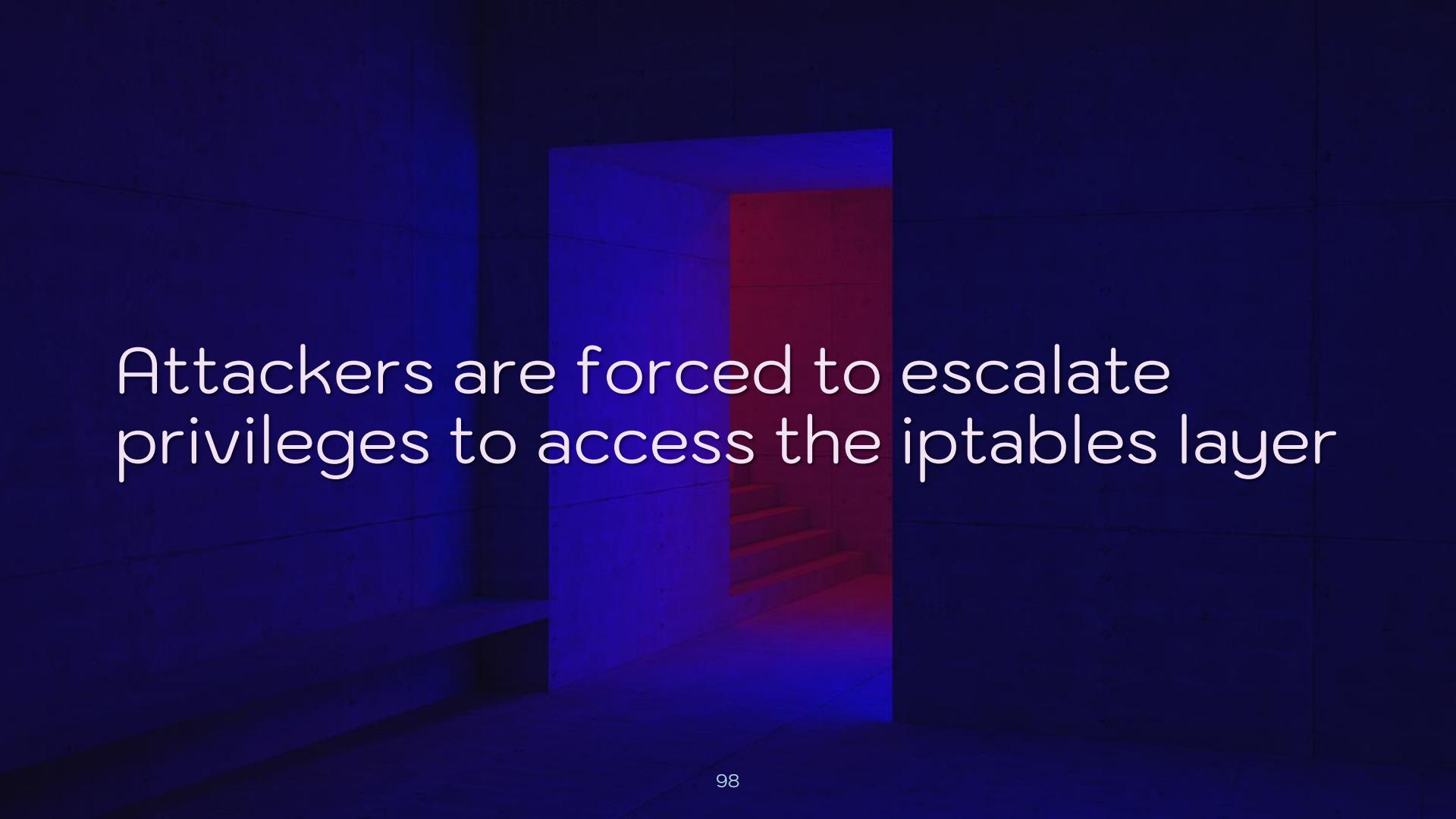
Infosec teams can use these tools but
make attackers the source of failure

A man with curly hair is wearing futuristic, translucent goggles. He is standing in front of a building with large, glowing neon signs that read "NINJA" and "29". The scene has a blue and purple color palette.

Controlling Chaos: Confidentiality

Microservices use multiple layers of auth that preserve confidentiality

A service mesh is like an on-demand
VPN at the application level



Attackers are forced to escalate
privileges to access the iptables layer

Test: inject failure into your service mesh to test authentication controls

Controlling Chaos: Integrity

Test: swap out certs in your ZTNs –
all transactions should fail

Test: modify encrypted data & see if
your FIM alerts on it

Test: retrograde libraries, containers,
other resources in CI/CD pipelines



D.I.E.ing is an art, like everything else

Controlling Chaos: Distributed

Distributed mostly overlaps with availability in modern infra contexts

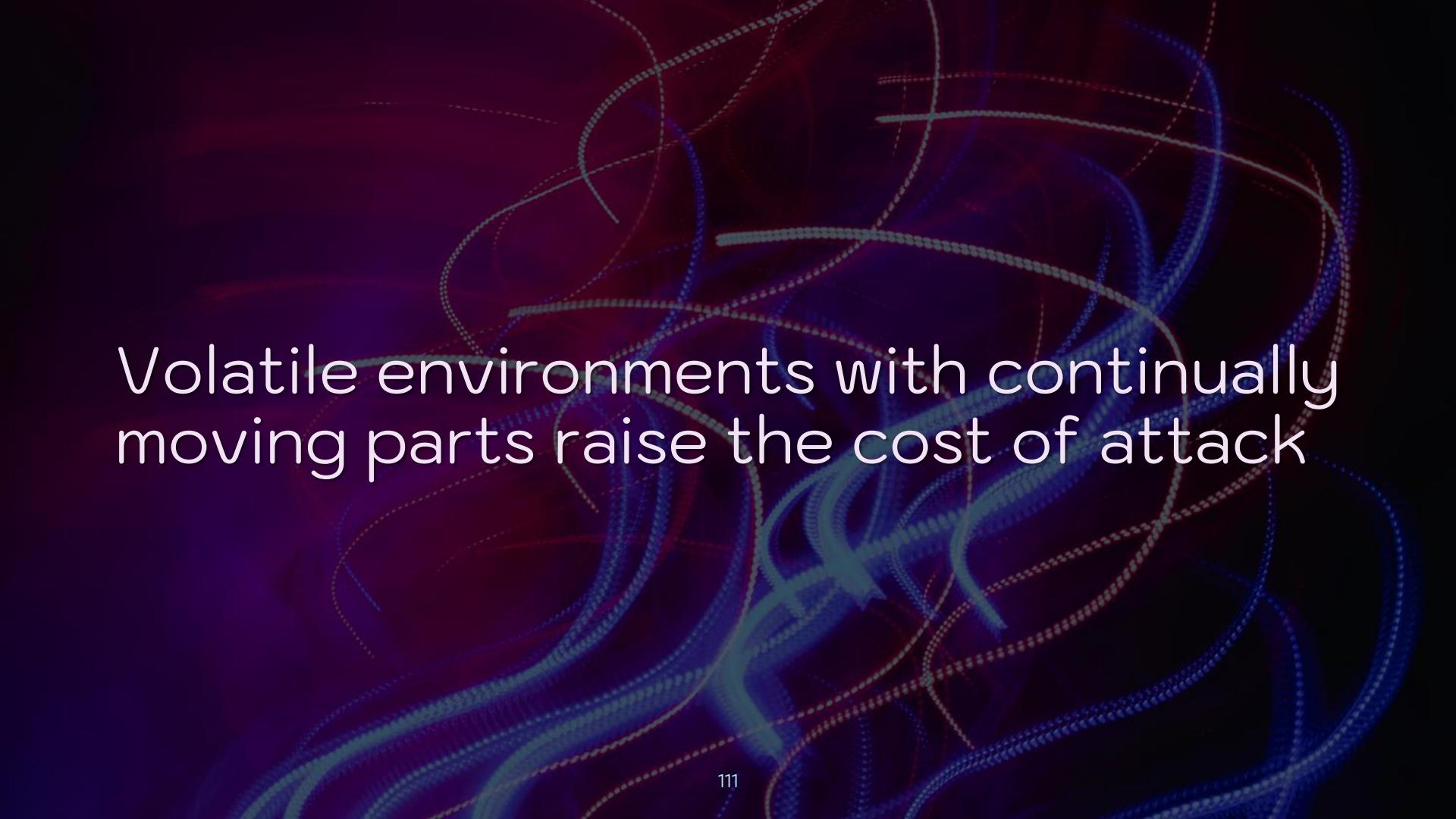
A woman stands in the center of a futuristic, glowing purple tunnel. The tunnel walls are lined with glowing blue and purple panels, and the floor is a bright white semi-circle. The perspective is looking down the length of the tunnel, which disappears into the distance.

Multi-region services present a fun opportunity to mess with attackers

Shuffle IP blocks regularly to change attackers' lateral movement game

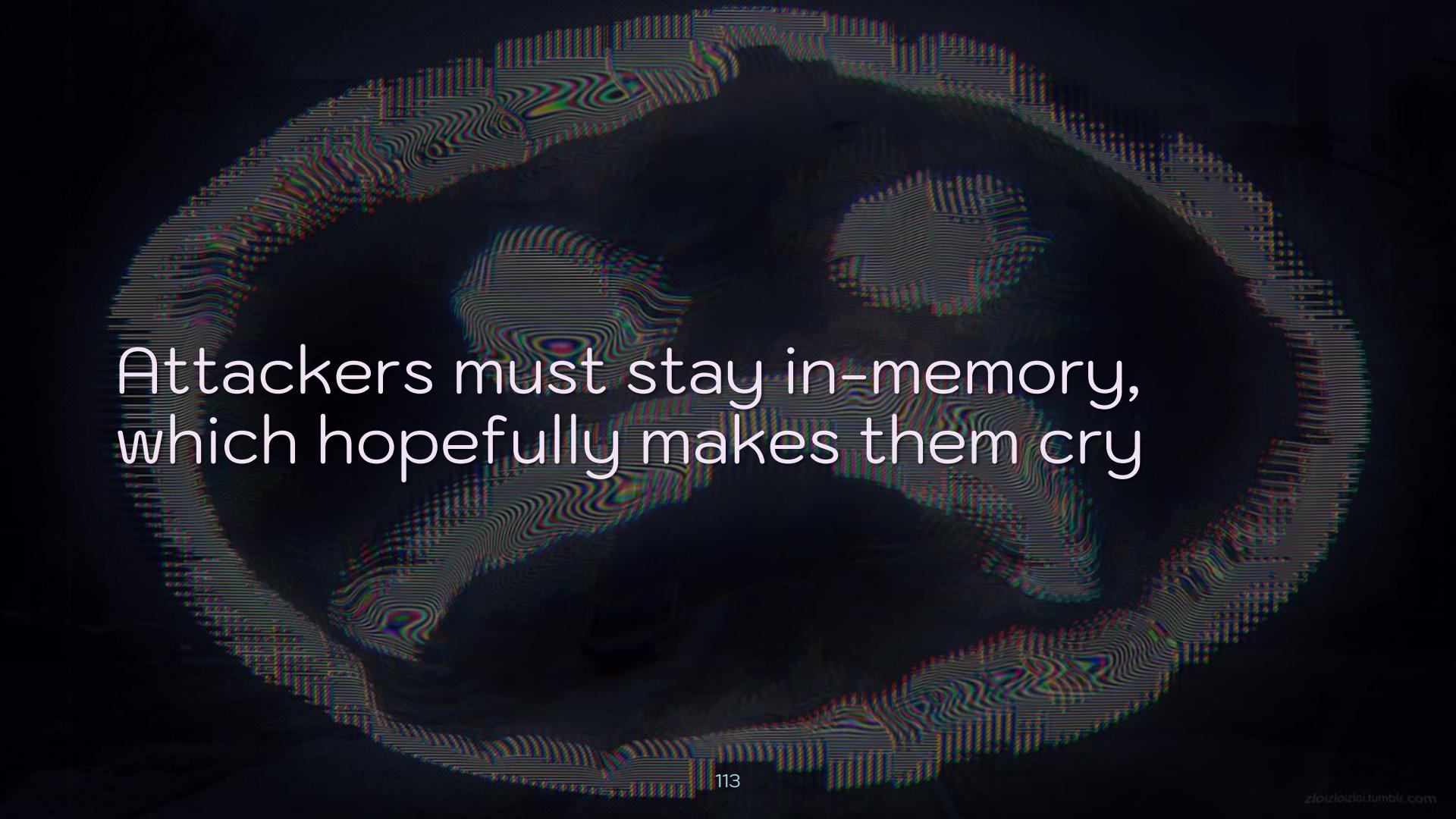
Controlling Chaos: Immutable

Immutable infra is like a phoenix – it disappears & comes back a lot



Volatile environments with continually moving parts raise the cost of attack

Create rules like, “If there’s ever a write to disk, crash the node”



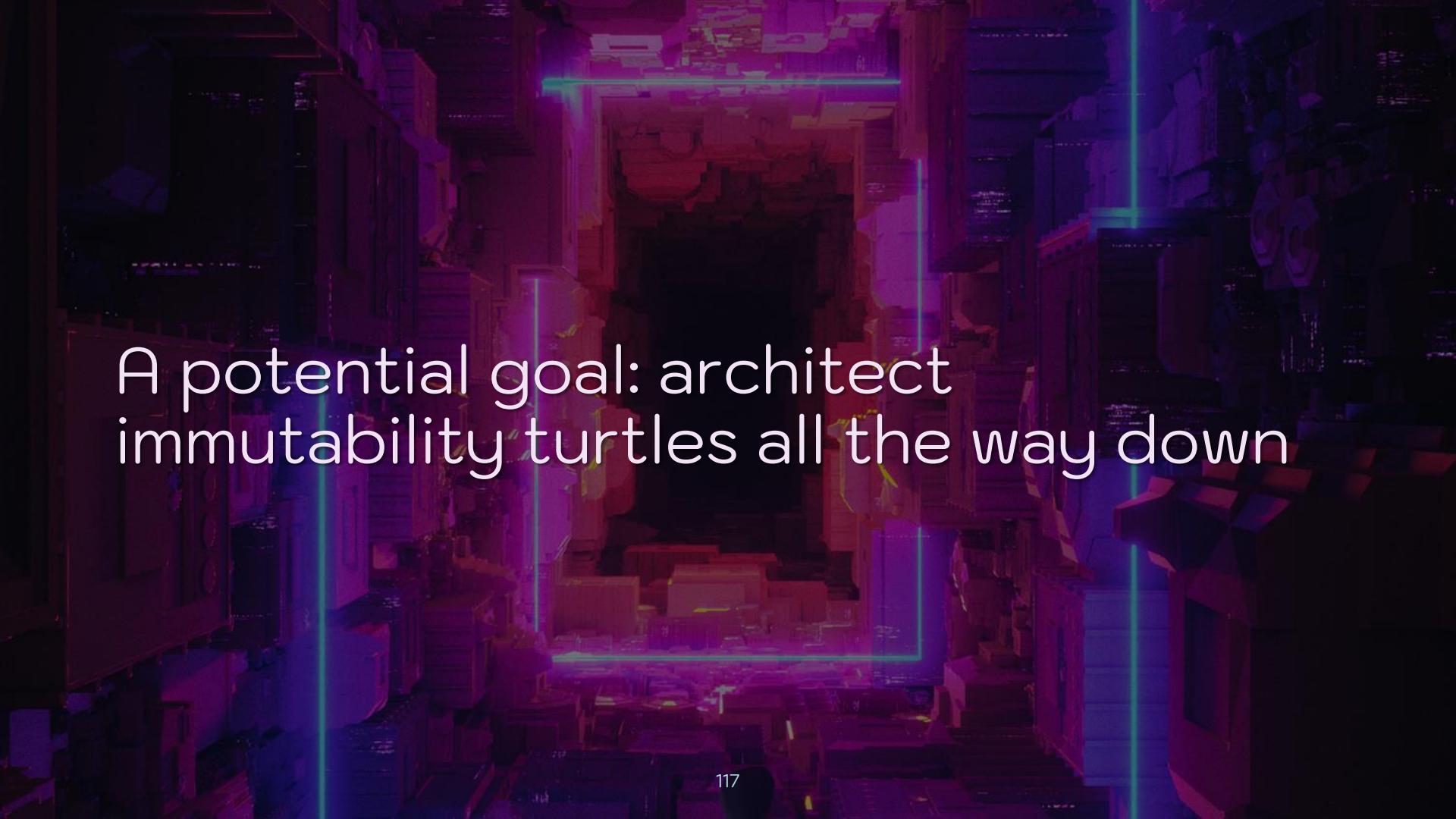
Attackers must stay in-memory,
which hopefully makes them cry

Metasploit Meterpreter + webshell:
Touch passwords.txt & kaboom



Infosec teams can build Docker images with a “bamboozle layer”

Mark garbage files as “unreadable” to craft enticing bait for attackers



A potential goal: architect
immutability turtles all the way down

Test: inject attempts at writing to disk to ensure detection & reversion

Treat changes to disk by adversaries
similarly to failing disks: mercy kill



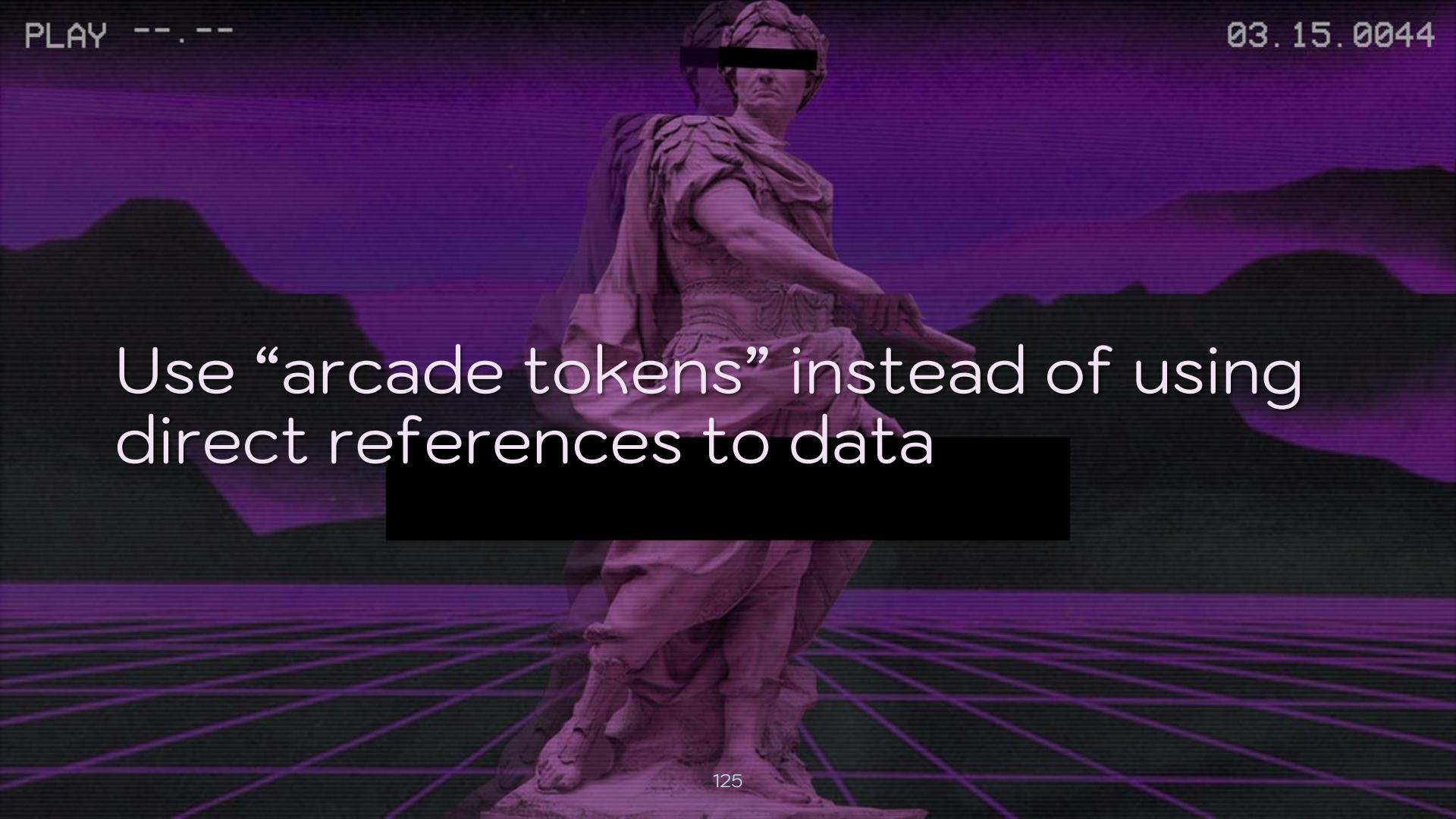
Controlling Chaos: Ephemeral

Most infosec bugs are state-related
– get rid of state, get rid of bugs

Reverse uptime: longer host uptime adds greater security risk

Test: change API tokens & test if services still accept old tokens

Test: inject hashes of old pieces of data to ensure no data persistence



Use “arcade tokens” instead of using direct references to data

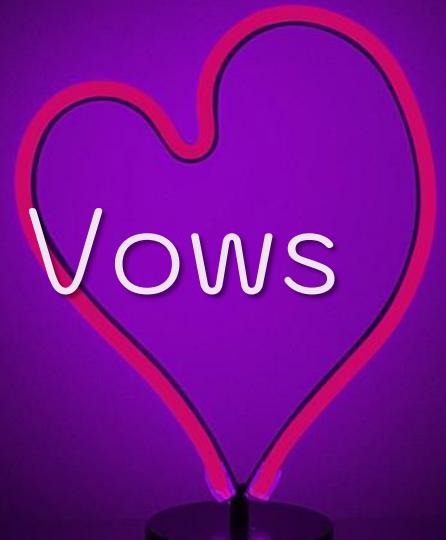
Leverage lessons from toll fraud –
cloud billing becomes security signal



Test: exfil TBs or run a cryptominer
to inform billing spike detection

So, how should infosec work with DevOps to implement all of this?

Marriage Vows



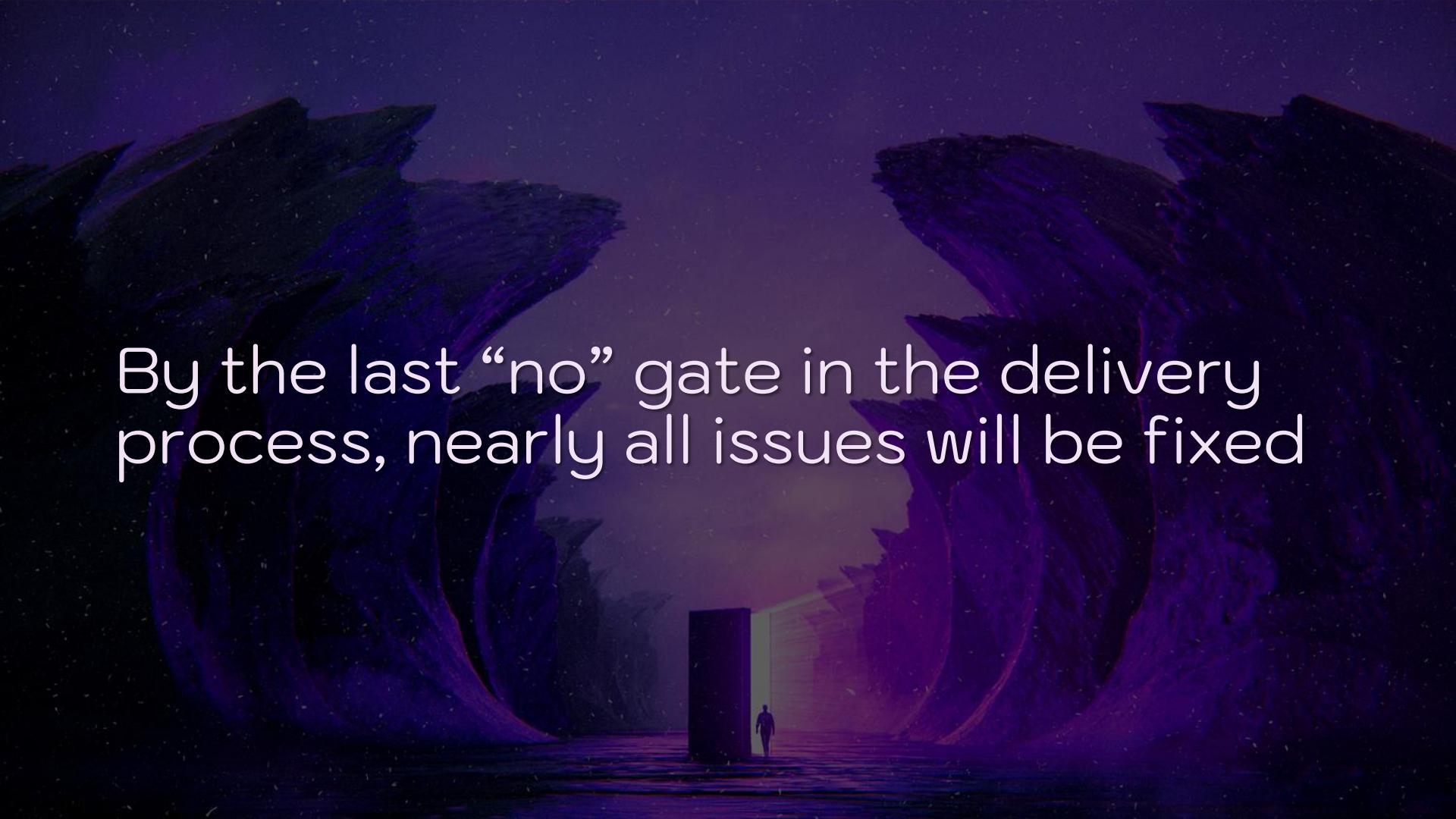
Infosec + DevOps = scalable love



How does this scalable love look?

Sit in on early design decisions &
demos – but say “No, and...” vs. “No.”

Provide input on tests so every testing suite has infosec's stamp on it

A dark, atmospheric scene featuring a person walking away from the viewer towards a large, open doorway in a rocky, mountainous terrain. The sky is filled with dark, swirling clouds.

By the last “no” gate in the delivery process, nearly all issues will be fixed

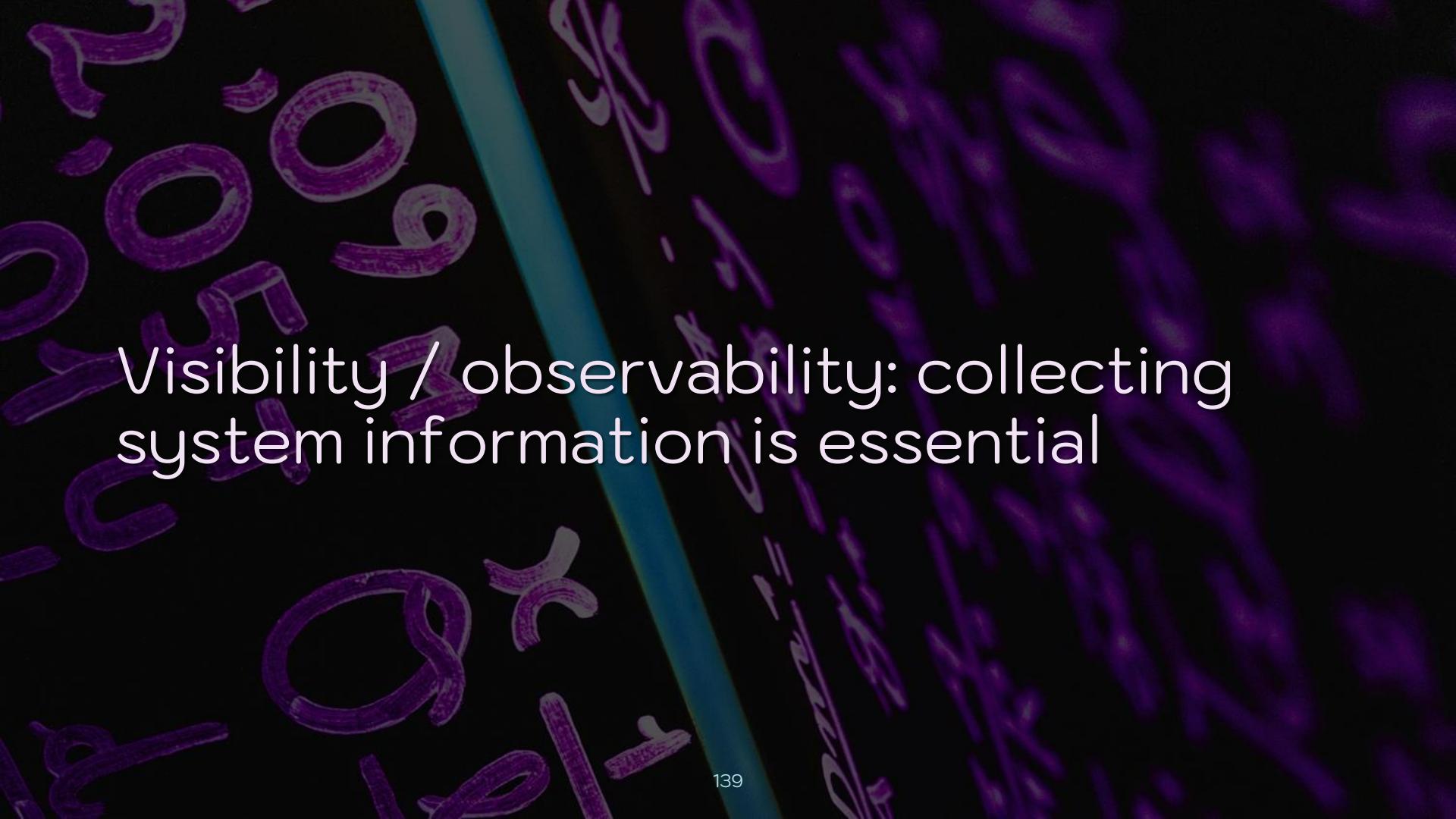
Infosec should focus on outcomes
that are aligned with business goals

TTR should become the preliminary anchor of your security metrics

A dark, atmospheric photograph of a row of video game cabinets in a arcade or gaming center. The screens of the games are brightly lit, showing various titles and progress bars. The overall mood is mysterious and focused.

Security- & performance-related
gamedays can't be separate species

Cultivate buy-in together for
resilience & chaos engineering



Visibility / observability: collecting
system information is essential

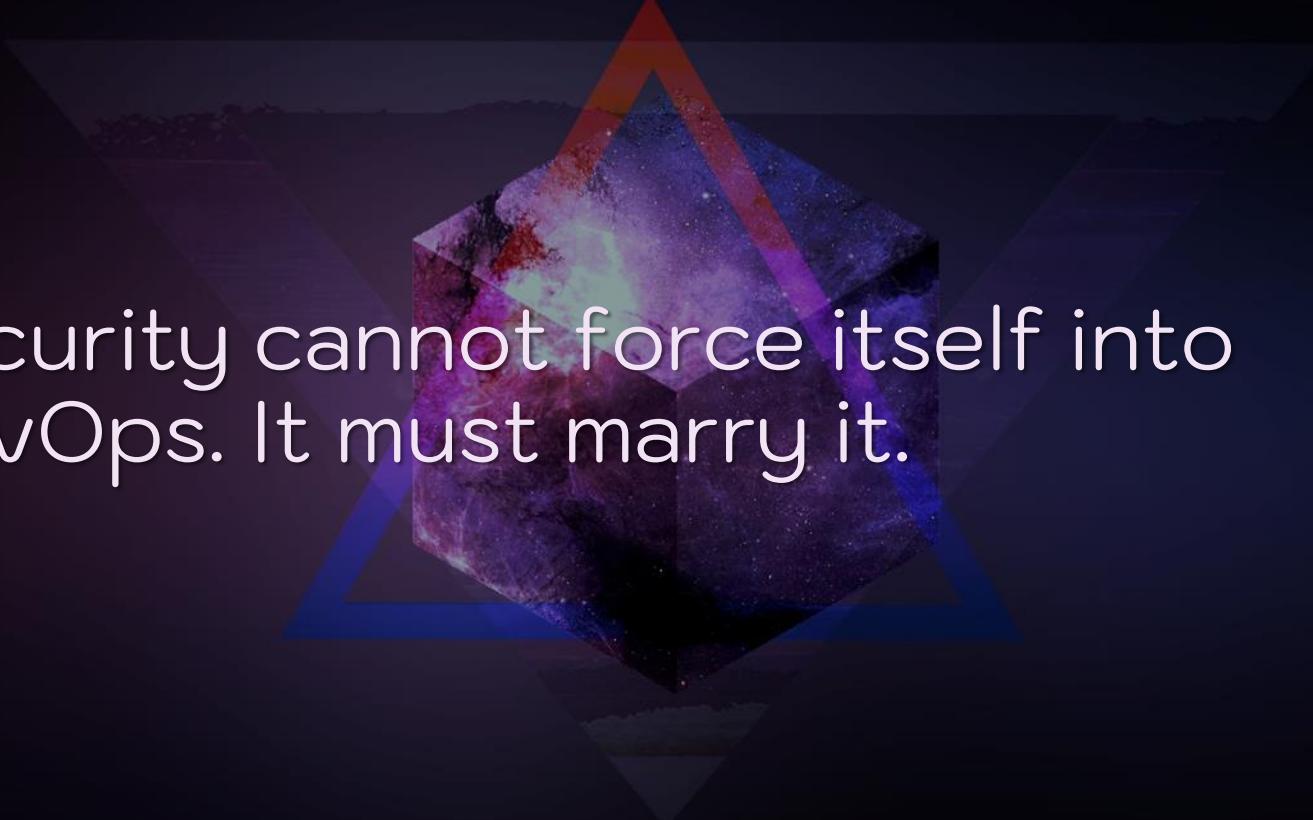
Your DevOps colleagues are likely
already collecting the data you need



Changing culture: change what people do, not what they think

Conclusion





Security cannot force itself into
DevOps. It must marry it.

The background features a minimalist design with overlapping geometric shapes. It consists of two large, semi-transparent shapes: one red triangle pointing upwards and one purple triangle pointing downwards. These are overlaid on a black rectangular area in the center. The overall aesthetic is clean and modern.

Chaos/resilience are natural homes
for infosec & represent its future.



Infosec must now evolve to unify
responsibility & accountability.



If not, infosec will sit at the kids' table
until it is uninvited from the business.



Giving up control isn't a harbinger of doom. Resilience is a beacon of hope.

The background of the slide is a dark, textured space filled with numerous small, glowing stars of varying colors. In the center, there is a more concentrated area of light, featuring a mix of purple, blue, and yellow hues, suggesting a nebula or a cluster of stars.

“You must have chaos within you to
give birth to a dancing star.”

— Friedrich Nietzsche



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