

UNCLASSIFIED

Eligible Receiver 97-1

Agenda

- **Introduction**
- **Threat**
- **What happened?**
- **Key Observations / Discussion**
 - Information Operations
 - Indications and Warning
 - Command and Control
 - Consequence Management
 - Interagency
- **Summary**



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Program Objectives

Improve the readiness of U.S. Forces to conduct Joint Contingency operations by exercising the following:

- Crisis Action Planning Procedures ("No-Notice")**
- Command and Control Relationships**
- Communications Connectivity**
- DOD relationships with other Federal Agencies**



Chairman's Instruction
3510.01 April 4, 1994

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Agenda

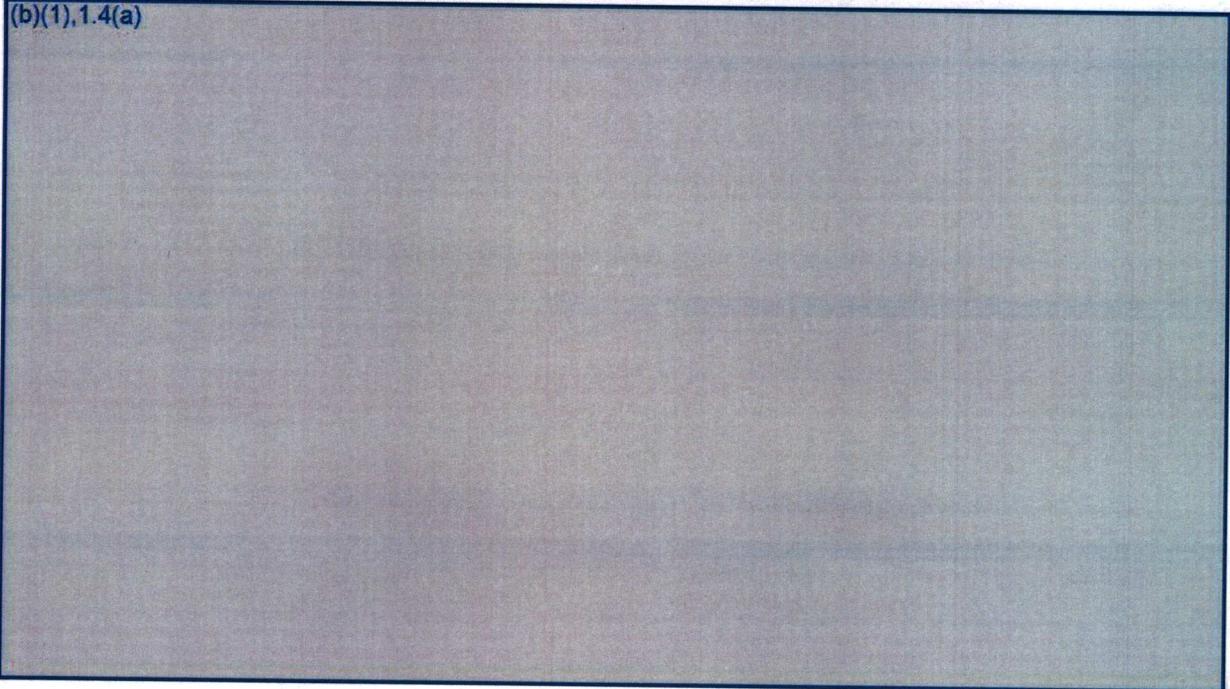
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07-0870-0002.DOCX 10 of 7

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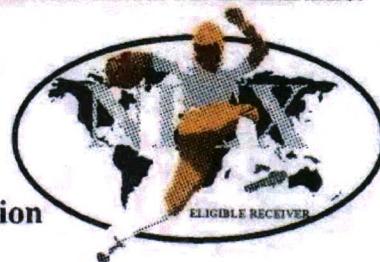
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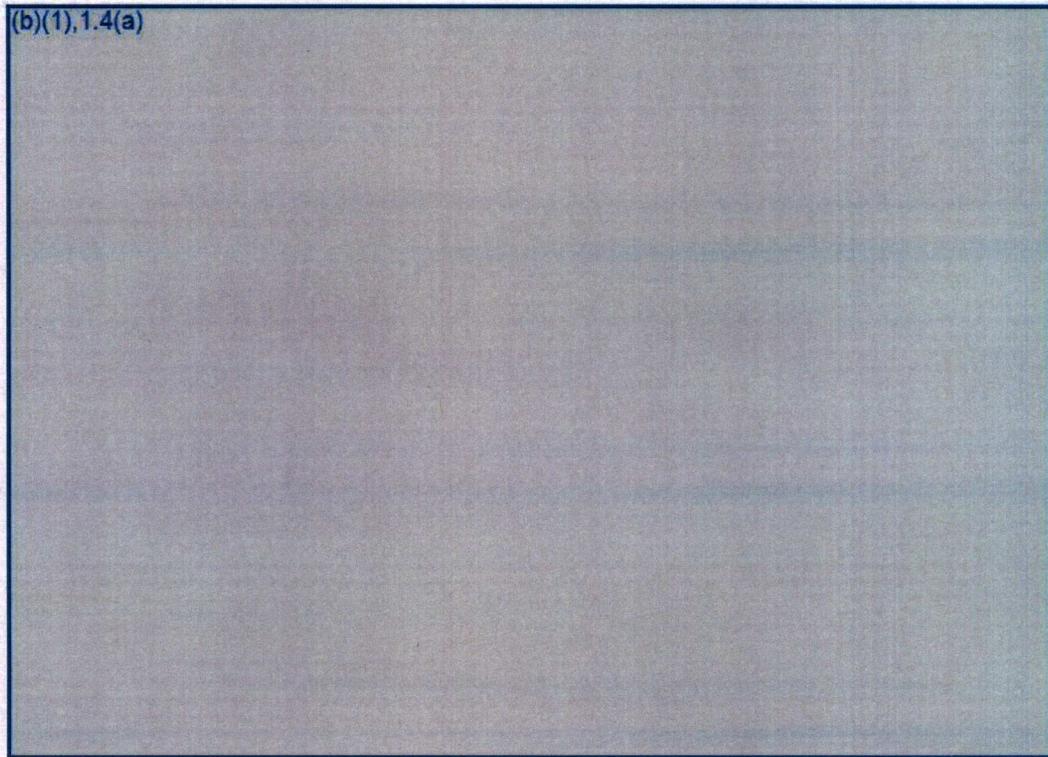
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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

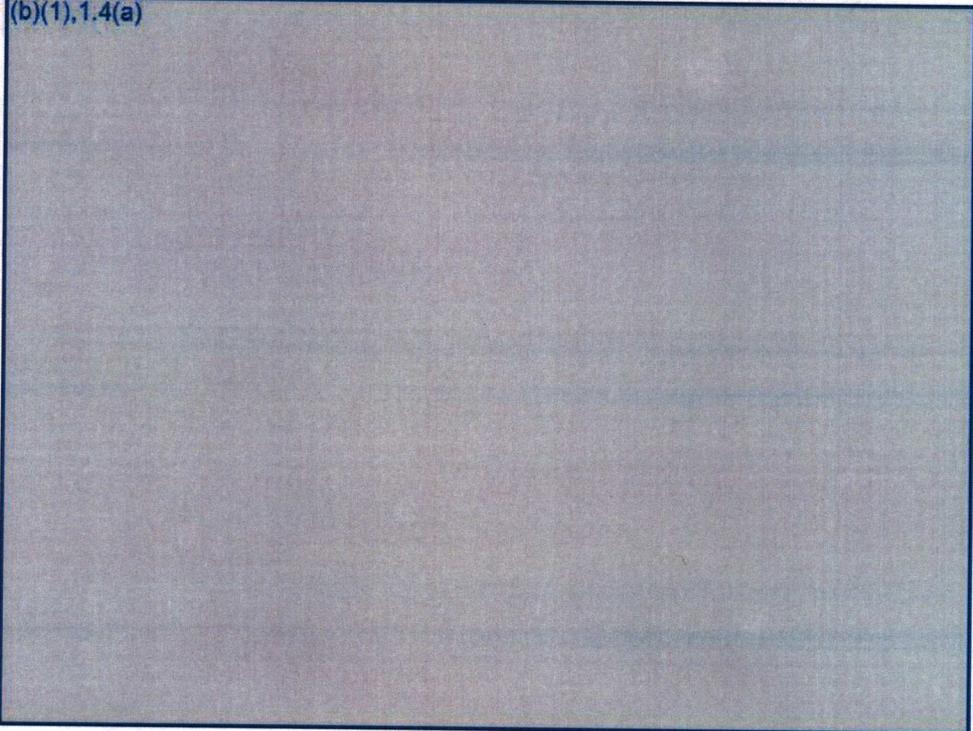
COMMAND & CONTROL

CONSEQUENCE MANAGEMENT

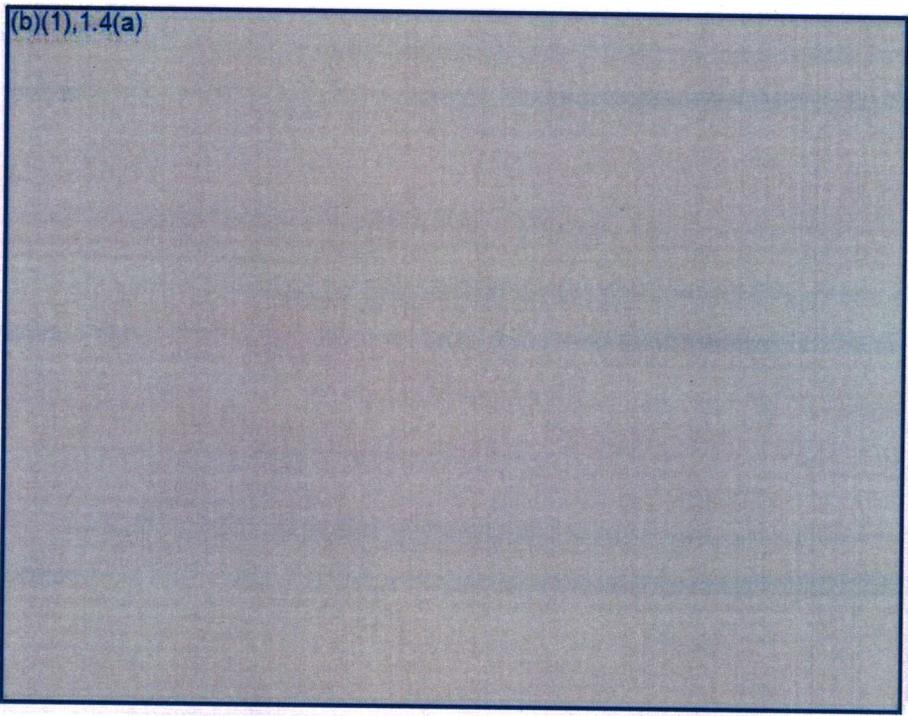
INTERAGENCY

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Key Intelligence Players: 10



CLASSIC

DIA
NSA
CIA
NIMA
NRO
DOS
Services

ADDITIONAL

NSC
DOJ
DOT
DOE
DOC
TRANS
FEMA
FBI
DISA

National CERTS

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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

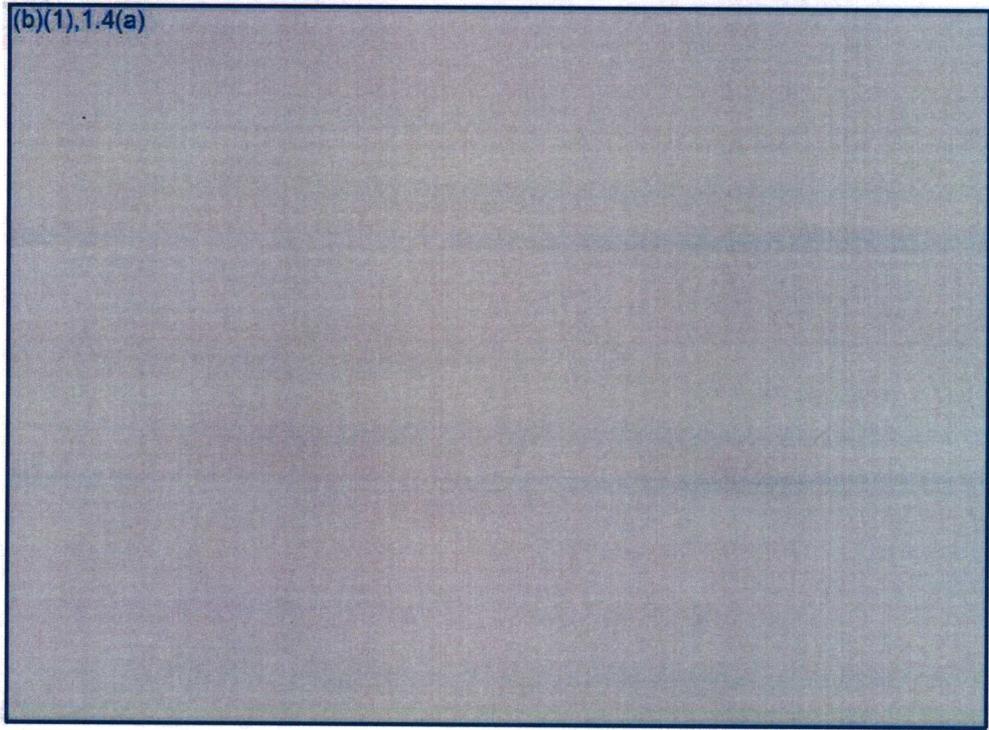
COMMAND & CONTROL

CONSEQUENCE MANAGEMENT

INTERAGENCY

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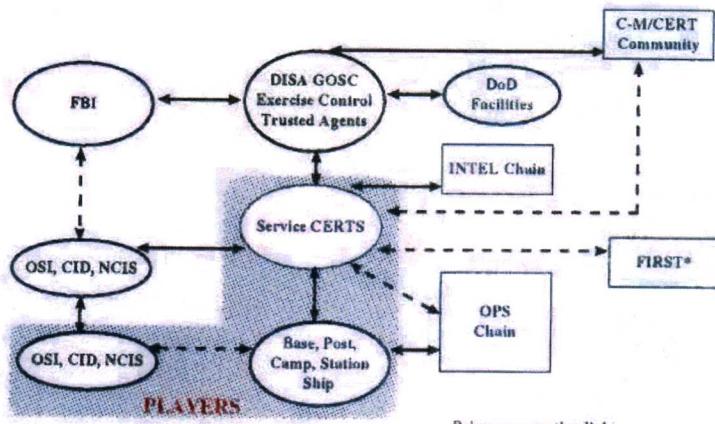
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Computer Emergency Response - Reporting system



* Forum for Incident Response Support Teams (International)

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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

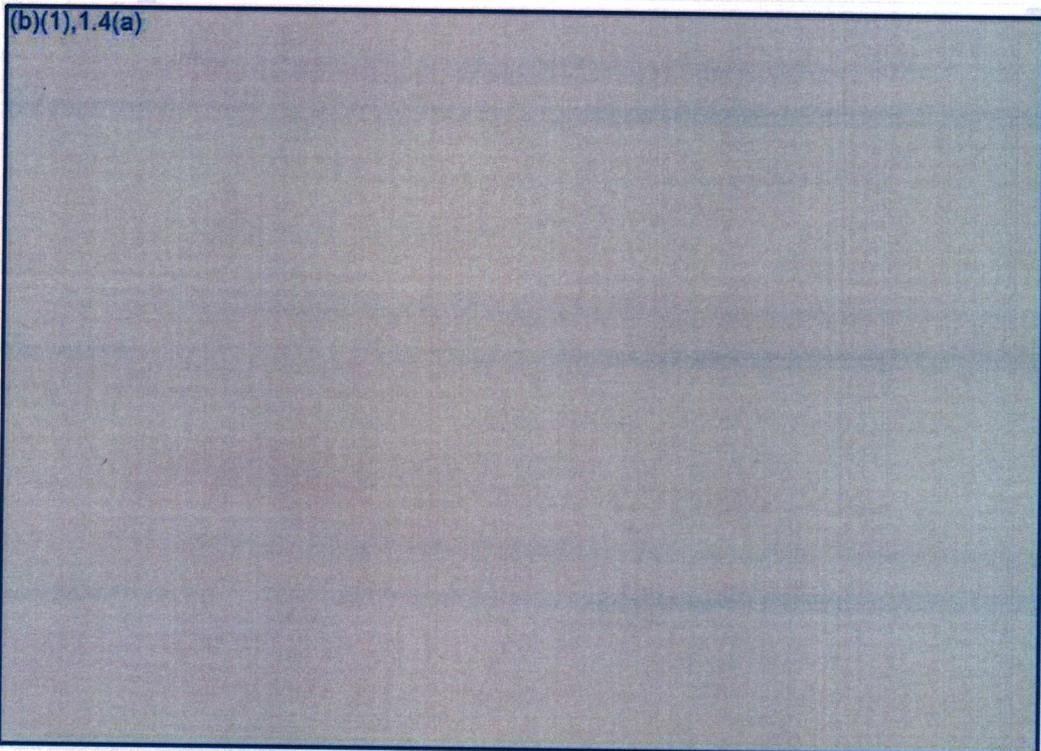
COMMAND & CONTROL

CONSEQUENCE MANAGEMENT

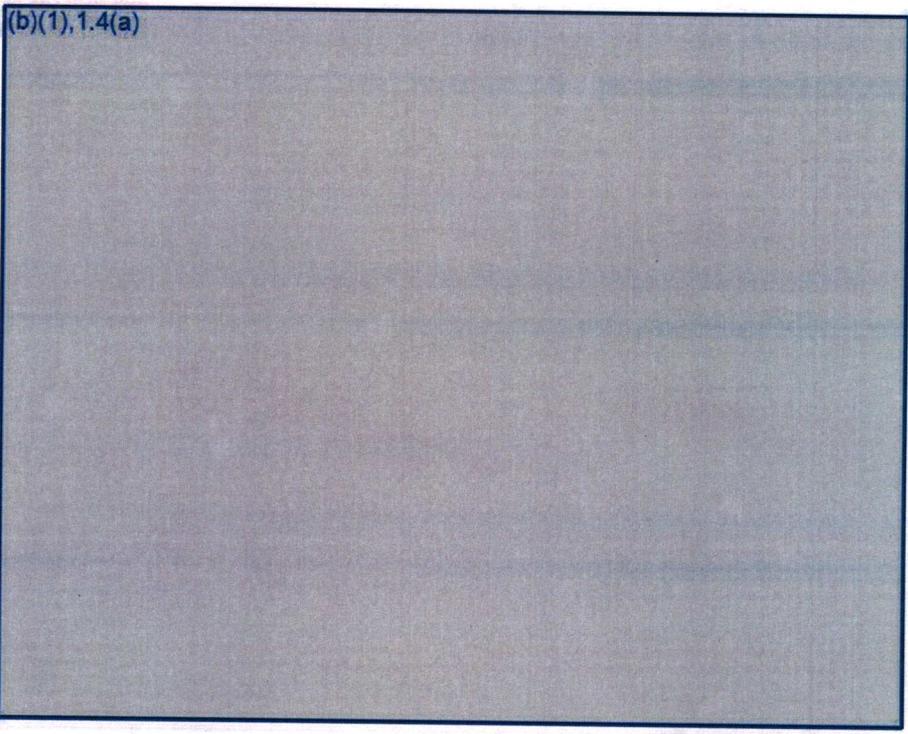
INTERAGENCY

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INFORMATION OPERATIONS

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COMMAND & CONTROL

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INTERAGENCY

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Summary

WHERE DO WE GO FROM HERE?

- Promulgate ER After Action Review
 - Mobile Briefing Teams (NSA/DISA)✓
 - CINCs Conference - 25 June✓
 - PCCIP - 26 June✓
 - Service Briefs - 2 July✓
 - SECDEF Brief - 3 July
 - Final Observation Report



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Summary



WHERE DO WE GO FROM HERE?

NSA / DISA

- Restoration of systems continues
- NSA listing of vulnerabilities (80%) to DISA
 - Compiling remainder - Estimate 1 August completion
- Technical briefings / assistance visits
 - SOCOM / PACOM - 23 June
 - DLA - 24 June
 - NMCC - 25 June
 - SPACECOM - 30 June
 - TRANSCOM - 3 July
- Discussions with ASIMs engineers

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Summary



WHERE DO WE GO FROM HERE?

JOINT STAFF OPR:J3

- Identify Lessons Learned and POA&M timeline
 - What happened?
 - What capabilities do we need?
 - What organizational/technology fixes do we need?
 - Developing issues / assigning responsibilities
- Integrate EVIDENT SURPRISE 96 & 97 Lessons Learned
- Test recommended fixes in follow-on exercises
- Support President's Commission on Critical Infrastructure Protection

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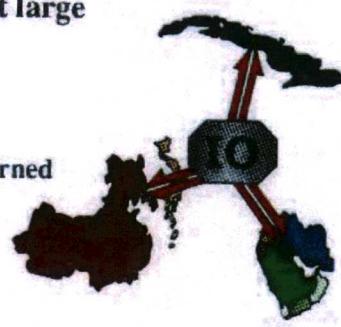
Summary



WHERE DO WE GO FROM HERE?

CINC Exercises

- Continue integration of IO writ large
- Selective use of CNA
 - CNA Red Teams
 - Validate solutions to Lessons Learned



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Summary



WHERE DO WE GO FROM HERE?

OSD

- Continue to refine policy / technological issues
 - Within DoD - Group of 5 - "G5"
 - DOD and IC - "Small group", IO Steering committee
 - Need to establish DOD, DOJ, IC working group
- In depth technical review of exercise data
(ASD (C3I) w/DISA, NSA)
- Continue to support Presidential Commission on Critical Infrastructure Protection

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Summary



WHERE DO WE GO FROM HERE?

National

- Continued refinement of organizational and policy issues at National Level
- Presidential Commission on Critical Infrastructure Protection
- Expanded CSG (?)

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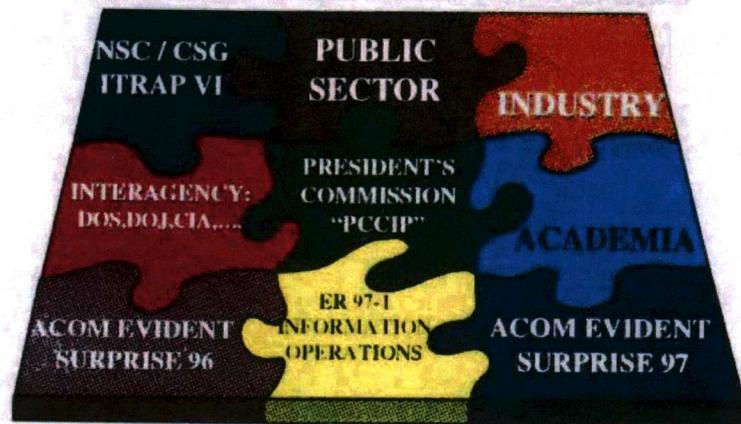
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"A TEAM EFFORT"



Significant Lessons Learned - Need to Work



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EXERCISE EXERCISE EXERCISE - ELIGIBLE RECEIVER 97
NATIONAL PRIDE UPDATE

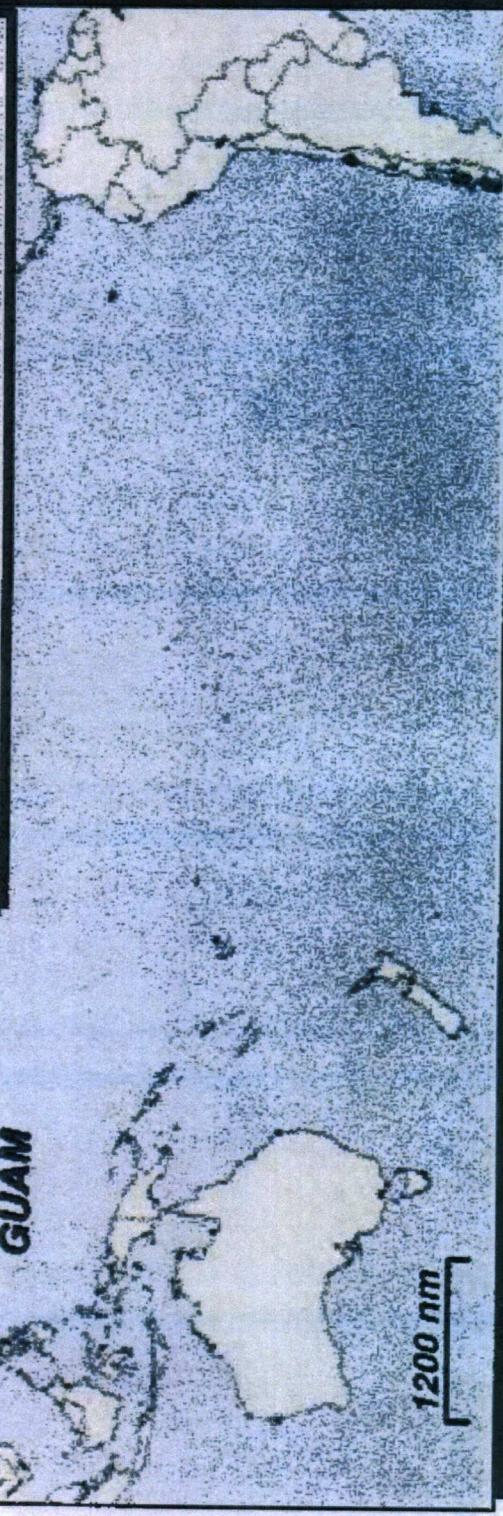
24



- **MV National Pride has engine problems**

- Rendezvous with similar - size ship 25 nm N of Guam app. 1030Z

- **Destination still unknown**
- **Probable Iranian aboard**



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**EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
COMMENT**

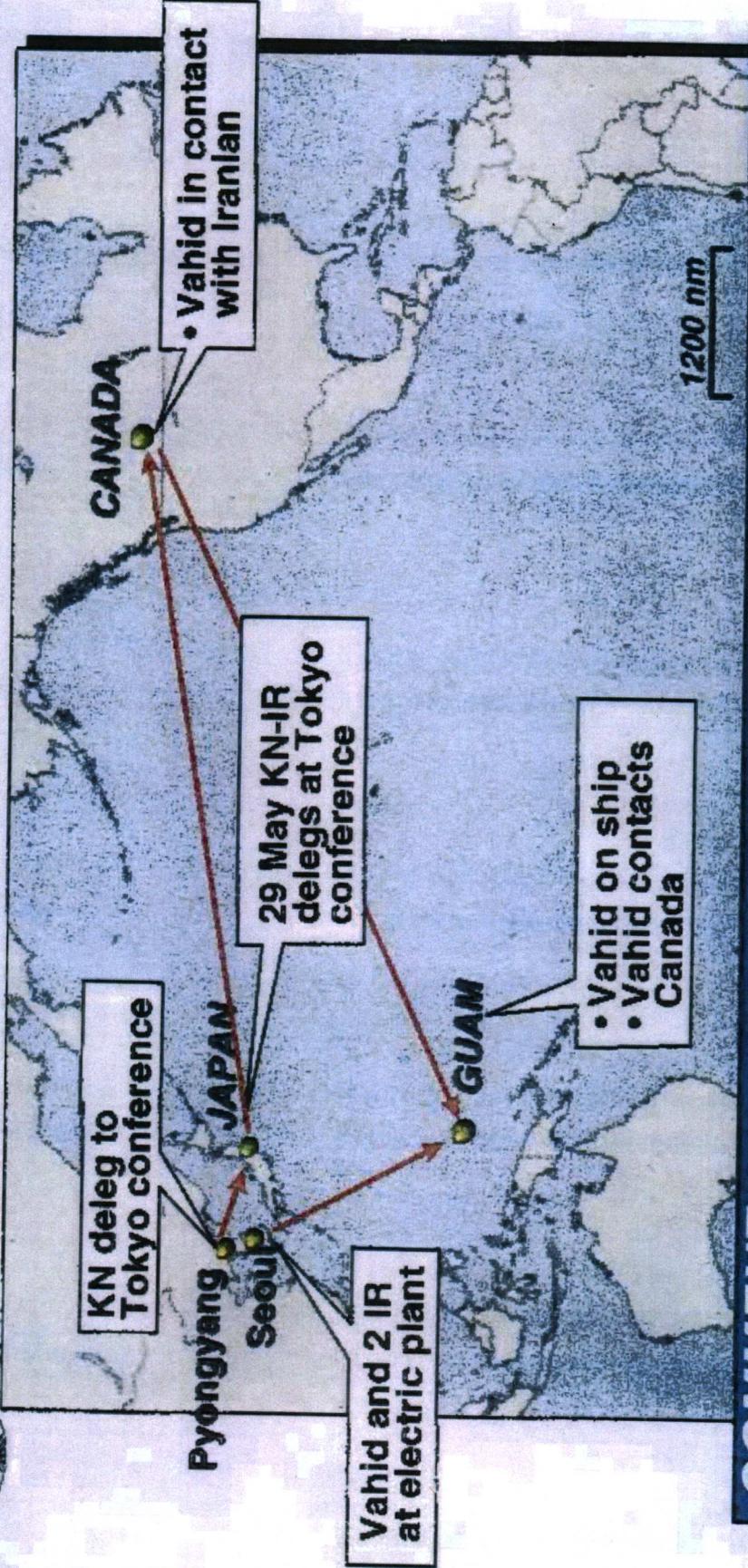


- “National Pride” hijacked before the attack
- “Friends” may refer to North Koreans
- Activity consistent with KN naval SOF operations



71627051

**EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
NORTH KOREA/IRAN EMERGING TIES**



COMMENT:

- Circumstantial evidence of North Korean/Iranian cooperation
- State support likely but no direct evidence

71627052

EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER '97
TERRORIST CULPABILITY



- Iran/North Korea appear responsible for ongoing terrorist campaign despite only minor previous links
 - Vahid and Asadi presence on Philippine ship points to Iranian involvement

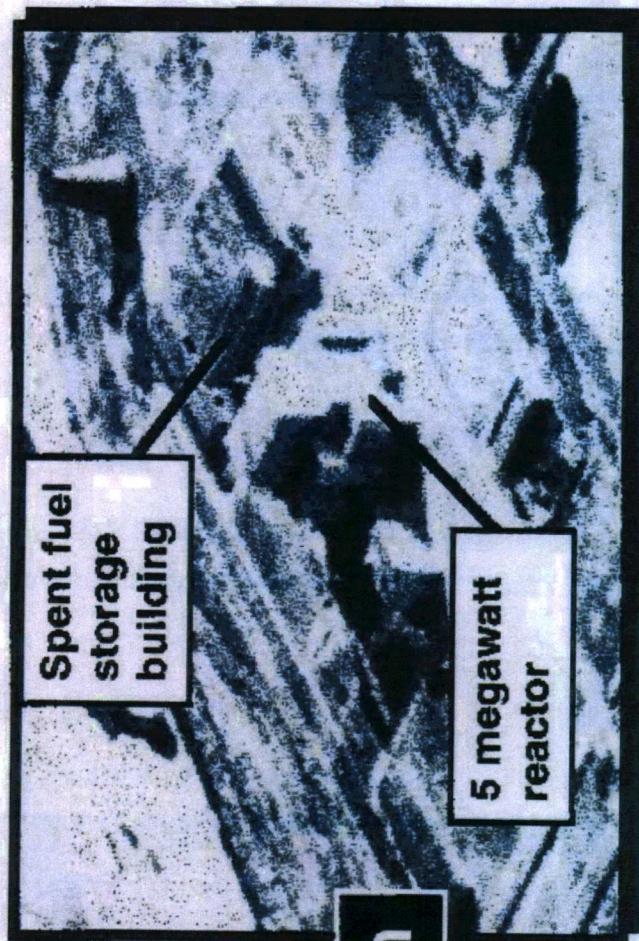
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SECRET

**EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
INTERNAL INSTABILITY COMMENT**



- Food problems continue
- US DOE officials working at Yongbyon
 - No unusual developments reported
- No additional evidence of internal upheaval



EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
SURPRISE ATTACK OPTION

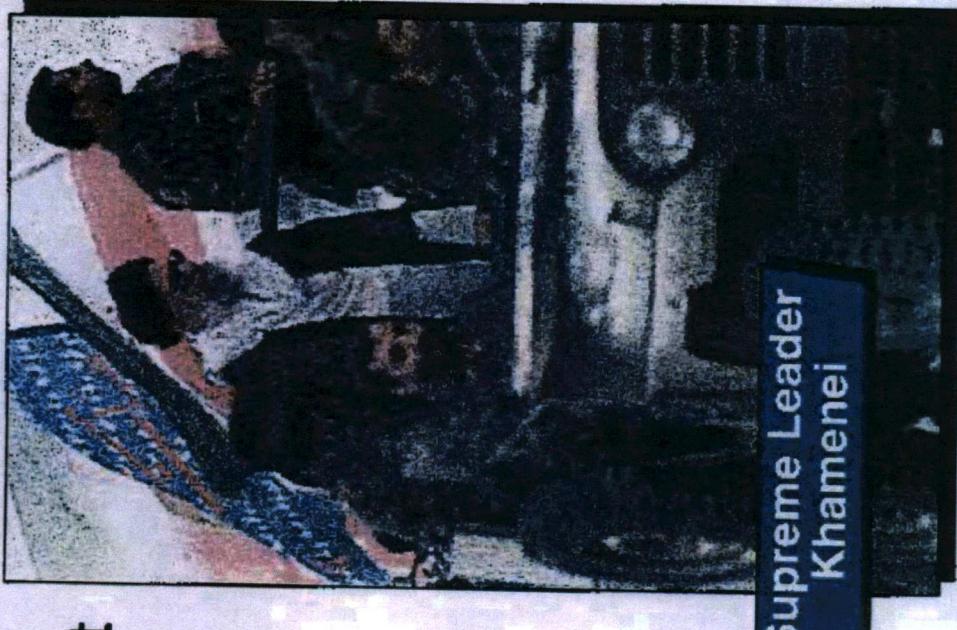


- North Korea capable of attacking with limited preparations
- Major detectable preparations – none reported
 - Removal of mines/clearing DMZ
 - Lateral comms between corps
 - Activation of Supreme Command
 - Activity across DMZ
 - Increased tactical recce

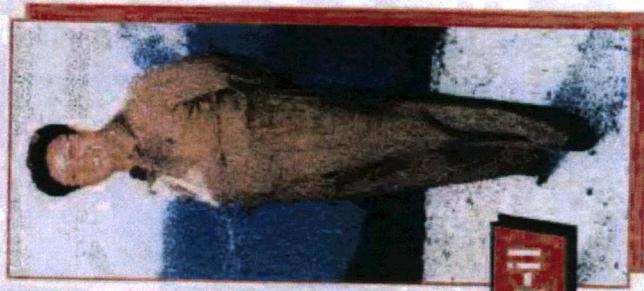
**EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
IRANIAN MOTIVES TO WORK WITH KN**



- Carrot and stick tactics to lift US sanctions
- Reduce US influence in Persian Gulf



Supreme Leader
Khamenei



Kim Jong-il

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EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
STATUS OF IW INDICATORS



- **25 active of 150 indicators of IW attack**

- PSY OPS **5 of 19**
 - DESTRUCTION **4 of 14**
 - INTEL OPS **3 of 26**
 - COMPUTER NETWORK ATTACK **10 of 50**
 - EW **1 of 12**
 - MISC ACTS **2 of 5**
- No indicators active for:
 - Deception; defensive IO

EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
STATUS OF INDICATORS



• **10 of 50 active-computer network attack attempts to:**

- Remotely access protected systems
- Implant malicious software to destroy data and deny service
- Penetrate/attack of US systems
- Virus incident reports
- Report of attack on networks originating from US government domains
- Access/possession of passwords to US networks
- Searching for/downloading of intrusion software/techniques
- Denial of service attacks on networks
- Theft of computer/systems
- DISA COMSPOT's (communications incidents, actions, etc.)

EXERCISE EXERCISE EXERCISE -- ELIGIBLE RECEIVER 97
ASSESSMENT



- KN/Iran probably cooperating
- Significant danger of simultaneous large scale IO/IW attack
 - Events have been cumulative, increasingly more violent and potentially more dangerous
 - Moved from civil to military targets
 - Spread from CONUS to PACOM
- IW assailants increasingly sophisticated
 - IW attacks have probed to find weaknesses in US systems
 - IW probes have practiced/rehearsed access
- Capable of large-scale civil and military disruptions
 - Also capable of more destructive attacks on selective targets

JOINT STAFF ACTION PROCESSING FORM

15-F-1806_doc_004

CLASSIFICATION	SECRET	ACTION NUMBER J-3A 01321-97
TO DJS	THRU	ORIG SUSPENSE 970609
SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Exercise Eligible Receiver 97- 1 (U)		

EXECUTIVE SUMMARY

1. (U) Purpose. Forward message to DJS activating a Joint Staff Crisis Action Team (CAT) for Exercise Eligible Receiver 97-1.

2. ~~for~~ Discussion.

- Joint Staff involvement in Exercise Eligible Receiver 97-1 requires additional personnel to monitor exercise operations 24 hours a day and provide timely information to the exercise CJCS and SECDEF.
- J-3 has determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997 (10:00 Local Time).
- Message at (TAB) activates a CAT to support Exercise Eligible Receiver 97-1 effective 091400Z June 1997 (10:00 Local Time).

3. (U) Recommendation. DJS sign message at TAB.

COORDINATION					
NAME	AGENCY	DATE	NAME	AGENCY	DATE
MGEN VAN ALSTYNE (for)	J-3	970609	COL (b)(6)	NOSD	970609
RDML KEATING	J-33	970609	COL	OTE	970609
LTC (b)(6)	J-4	970609	LTC	OPS & SYS	970609
LTC	J-2	970609	MAJ	CSOD	970609
CAP	J-33A	970609			
COL	J-33B	970609			
COL	J-33C	970609			
AO/J/DIV/EXT	Major (b)(6)	USMC, J-33, NMCC Ops/Tng/Ex Br. Ext. (b)(6)		Date	970609
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS			
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD: 020609			

~~CONFIDENTIAL~~

ENDNOTE

~~CONFIDENTIAL~~

J-3A 01321-97

*** ~~SECRET~~ ***

Page 1 of 3

ZCZCCMB967

OTTSZYUW RUEKJCS0068 1601106-SSSS--RUEKCMA.

ZNY SSSSS

O 091601Z JUN 97

FM JOINT STAFF WASHINGTON DC//DJS//

TO RUEKJCS/Joint STAFF WASHINGTON DC//J-7 JECG//

RUEADWD/CSA WASHINGTON DC//DACS-AZ/DAMO-ODO/DAMO-ZA/DAPE-MO//

RUENAAA/CNO WASHINGTON DC//N00/N3/N5/N312/N511//

RUEAHQA/CSAF WASHINGTON DC//CC/AF/XO/X000E/X0000//

RUEACMC/CMC WASHINGTON DC//PP&O/POC//

RULSJGA/COMDT COGARD WASHINGTON DC//G-C/G-RER-2//

RUCBACM/CINCUSACOM NORFOLK VA//J01/ECCC/EC-J3//

RUCJACC/USCINCCENT MACDILL AFB FL//CCDC/CCC/ECJ3/CCJ3-EC//

RUFGNQA/USCINCEUR VAIHINGEN GE//ECCS/ECJ3/ECJ3/EX//

RHMMUNA/USCINCPAC HONOLULU HI//J01/J00/J3/J35//

RHLBAAA/USCINCSO QUARRY HEIGHTS PM//SCDC/SCCC/SCJ3//

RUPEUNA/USCINCSpace PETERSON AFB CO//UD/CC/J3/J3Z//

RUCJAAS/USCINCSOC MACDILL AFB FL//SODC/SOCC/SOJ3/SOJ3-T//

RUCUSTR/USCINCSTRAT OFFUTT AFB NE//J001/J00/J3/J313//

RHCUAAA/USCINCTRANS SCOTT AFB IL//TCDC/TCCC/TCJ3/TCJ3-ORX//

TCJ2-PX//

RUEKDIA/DIA WASHINGTON DC//J2/OICC//

RUETIAA/NSACSS FORT GEORGE G MEADE MD//JJJ//

PAGE 02 RUEKJCS0068 ~~SECRET~~

RUDHASP/HQ DMA FAIRFAX VA//PR/PRB//

RUEAIIA/CIA WASHINGTON DC//JJJ//

RUEHC/DEPT OF STATE WASHINGTON DC//JJJ//

RHEHNSC/NSC WASHINGTON DC//CCC//

RUEKJCS/SECDEF WASHINGTON DC //CCC//

RUEOFAA/COMJSOC FT BRAGG NC//J3/J3EX//

RUEHZP/AMBASSY PANAMA CITY PN//JJJ//

BT

~~SECRET~~

MSGID/GENADMIN/DJS//

SUBJ/JOINT STAFF CRISIS ACTION TEAM (CAT) ACTIVATION FOR NO-NOTICE
INTEROPERABILITY EXERCISE ELIGIBLE RECEIVER 97-1 (U)//

RMKS/1. ~~(U)~~ EFFECTIVE 091400Z JUN 97, THE JOINT STAFF ACTIVATED A
TAILORED CAT TEAM IN THE CRISIS SITUATION ROOM (CSR) OF THE NMCC FOR
24-HOUR COVERAGE OF EXERCISE ELIGIBLE RECEIVER 97-1.

2. (U) REQUEST ALL PARTICIPANTS SUBMIT TO THE JOINT STAFF THEIR KEY
POC'S, PHONE/FAX AND GCCS E-MAIL ADDRESS VIA MSG.

3. (U) KEY PERSONNEL MANNING THE CAT TEAM:

A. (U) CHIEF, TEAM ONE: COL ~~(U)~~

B. (U) CHIEF, TEAM TWO: COL ~~(U)~~

PAGE 03 RUEKJCS0068 ~~SECRET~~

4. (U) TELEPHONE NUMBERS:

A. (U) TEAM CHIEF: DSN ~~(U)~~ (STU-III CAPABLE). RED

SWITCH: ~~(U)~~. GREY PHONE: ~~(U)~~. STU II: 01666-514-1252.

ELCROVOX: 02314-514-1279.

B. (U) ASST TEAM CHIEF: DSN ~~(U)~~ (STU-III CAPABLE). RED

SWITCH: ~~(U)~~. GREY PHONE: ~~(U)~~.

C. (U) INTELLIGENCE OFFICER (J-2): DSN ~~(U)~~ (STU-III
CAPABLE). RED SWITCH: ~~(U)~~. GREY PHONE: ~~(U)~~.

*** ~~SECRET~~ ***

*** SECRET ***

Page 2 of 3

- D. (U) OPERATIONS OFFICERS (J-3): DSN (b)(6) OR
(b)(6) (STU-III CAPABLE). RED SWITCH: (b)(6)
E. (U) LOGISTICS TEAM CHIEF (J-4): DSN (b)(6) (STU-III
CAPABLE). RED SWITCH: (b)(6).
F. (U) PLANS AND POLICY OFFICER (J-5): DSN (b)(6) (STU-III
CAPABLE). RED SWITCH: (b)(6).
G. (U) MANPOWER AND PERSONNEL (J-1)/COMMUNICATIONS (J-6)/OCJCS
PA/OCJCS LC/SERVICE OFFICERS: DSN (b)(6) (STU-III CAPABLE). RED
SWITCH: (b)(6).
H. (U) CRISIS ACTION TEAM SECURE FAX: DSN (b)(6)
(U) CRISIS ACTION TEAM UNCLAS FAX: DSN (b)(6)
I. (U) LOGISTICS READINESS CELL SECURE FAX: DSN (b)(6)

PAGE 04 RUEKJCS0068 S E C R E T

- (U) LOGISTICS READINESS CELL UNCLAS FAX: DSN (b)(6).
5. A. (b)(6) GCCS E-MAIL (SIPRNET):
 DJ9CATOP(AT)MAILHOST.NMCC.SMIL.MIL
 (b)(6) LRC GCCS E-MAIL (SIPRNET):
 DJ9J4LRC(AT)LRC.NMCC.SMIL.MIL
B. (b)(6) GCCS HOMEPAGE (URL):
HTTP://NMCC20A.NMCC.SMIL.MIL/(TILDA)DJ9JDICO/CRISIS_OPS/ER97.HTML
C. (b)(6) NEWSGROUP: NEWS.NMCC.SMIL.MIL(EXERCISE.ER97) (LOCAL
UNLIMITED)
D. (b)(6) NCCS E-MAIL (JWICS): CATMAIL(AT)NMCC.IC.GOV
E. (b)(6) DIA E-MAIL:
 J2(UNDERLINE)CAT(UNDERLINE)TEAM(AT)PACE.PENT.DIA.IC.GOV//
CLASSIFIED BY LTGEN PETER PACE, DIR J-3, JOINT STAFF, REA: 1.5(A),
DECLON: 09 JUN 02//
BT

FINAL DISTR ADDED FOR JCS PER CWO4 TIBBALS/SJS

MCN 97160/14400

SECDEF V2
ACTION+USDP:ESC
INFO CHAIRS(*) SECDEF-C(1) OASD:C3I-ADN(*)
 USDAT:STS(*) OASD:C3I-C2(*) USDP:SFO(*)

1

DIA V3
ACTION
INFO USTRANSCOMWO(*) OASD:C3I(*) USDAT:AT(*)
 +COMUSNAVCENT//N2//
 +DIRNSA FT GEORGE G MEADE MD

0

JOINT STAFF V1
ACTION SJS-C(1)
INFO J1(*) J3(*) J33(*) J4(*) J3JODEU(*) J7(*) J5(*)
 J3JODPA(*) J4:LRC(*) J6(*) J8(*) J2(*) NMCC:CWO(*)
 CMAS(1) JSAMS(*)
 +USCINCSO QUARRY HEIGHTS PM
 +SAFE

(M)

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TOTAL COPIES REQUIRED 3

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Page 3 of 3

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01 04

00 SSSS

JOINT STAFF WASHINGTON DC//DJS//
JOINT STAFF WASHINGTON DC//J-7 JECG//
CSA WASHINGTON DC//DACS-AZ/DAMO-ODO/DAMO-ZA/DAPE-MO//
CNO WASHNGTON DC//N00/N3/N5/N312/N511//
CSAF WASHINGTON DC//CC/AF/X0/X000E/X0000//
CMC WASHINGTON CD//PP&0/POC//
COMDT COGARD WASHINGTON DC//G-C/G-RER-2//
CINCUSACOM NORFOLK VA//J01/ECCC/EC-J3//
USCINCCENT MACDILL AFB FL//CCDC/CCC/ECJ3/CCJ3-EC//
USCINCEUR VAIHINGEN GE//ECCS/ECJ3/ECJ3/EX//
USCINCPAC HONOLULU HI//J01/J00/J3/J35//
USCINCSO QUARRY HEIGHTS PM//SCDC/SCCC/SCJ3//
USCINCSPACE PETERSON AFB CO//UD/CC/J3/J3Z//
USCINCSOC MACDILL AFB FL//S0DC/S0CC/S0J3/S0J3-T//
USCINCSTRAT OFFUTT AFB NE//J001/J00/J3/J313//
USCINCTRANS SCOTT AFB IL//TCDC/TCCC/TCJ3/TCJ3-0RX/
TCJ2-PX//
DIA WASHINGTON DC//J2/OICC//
NSACSS FORT GEORGE G MEADE MD//JJJ//
HQ DMA FAIRFAX VA//PR/PRB//

J3/J33/J3J0DPA/J3J0DEU/J3J0DCE/J1/J2/J4/J5/J6/J7/
J8

MAJ (b)(6) [REDACTED], OPS OFF, NMCC

FINAL: (PGD) 06/09/97 1030L

RELEASER

JSISC ALTERNATE MESSAGEFORM

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02 04

00 SSSS

CIA WASHINGTON DC//JJJ//
DEPT OF STATE WASHINGTON//JJJ//
NSC WASHINGTON DC//CCC//
SECDEF WASHINGTON DC-//CCC//
COMJSOC FT BRAGG NC//J3/J3EXE//
AMEMBASSY PANAMA CITY PN//JJJ//

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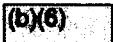
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- B. (U) CHIEF, TEAM TWO: COL 

4. (U) TELEPHONE NUMBERS:

FINAL: (PGD) 06/09/97 1030L

RELEASER

JSISC ALTERNATE MESSAGEFORM

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03 04

00 SSSS

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SWITCH: (b)(6). GREY PHONE: (b)(6)

C. (U) INTELLIGENCE OFFICER (J-2): DSN (b)(6) (STU-III
CAPABLE). RED SWITCH: (b)(6). GREY PHONE: (b)(6)

D. (U) OPERATIONS OFFICERS (J-3): DSN (b)(6) OR
(b)(6) (STU-III CAPABLE). RED SWITCH: (b)(6).

E. (U) LOGISTICS TEAM CHIEF (J-4): DSN (b)(6) (STU-III
CAPABLE). RED SWITCH: (b)(6).

F. (U) PLANS AND POLICY OFFICER (J-5): DSN (b)(6) (STU-III
CAPABLE). RED SWITCH: (b)(6)

G. (U) MANPOWER AND PERSONNEL (J-1)/COMMUNICATIONS (J-6)/OCJCS
PA/OCJCS LC/SERVICE OFFICERS: DSN (b)(6) (STU-III CAPABLE). RED
SWITCH: (b)(6)

H. (U) CRISIS ACTION TEAM SECURE FAX: DSN (b)(6)

(U) CRISIS ACTION TEAM UNCLAS FAX: DSN (b)(6)

I. (U) LOGISTICS READINESS CELL SECURE FAX: DSN (b)(6)

(U) LOGISTICS READINESS CELL UNCLAS FAX: DSN (b)(6)

FINAL: (PGD) 06/09/97 1030L

RELEASER

JSISC ALTERNATE MESSAGEFORM

~~SECRET~~

~~SECRET~~

04 04 00 SSSS

5. A. ~~←→~~ GCCS E-MAIL (SIPRNET):

DJ9CATOP(AT)MAILHOST.NMCC.SMIL.MIL

~~↔~~ LRC GCCS E-MAIL (SIPRNET):

DJ9J4LRC(AT)LRC.NMCC.SMIL.MIL

B. ~~↔~~ GCCS HOMEPAGE (URL):

HTTP://NMCC20A.NMCC.SMIL.MIL/(TILDA)DJ9JDICO/CRISIS_OPS/ER9?.HTML

C. ~~←→~~ NEWSGROUP: NEWS.NMCC.SMIL.MIL(EXERCISE.ER9?)(LOCAL
UNLIMITED)

D. ~~↔~~ NCCS E-MAIL (JWICS): CATMAIL(AT)NMCC.IC.GOV

E. ~~↔~~ DIA E-MAIL:

J2(UNDERLINE)CAT(UNDERLINE)TEAM(AT)PACE.PENT.DIA.IC.GOV//

CLASSIFIED BY LTGEN PETER PACE, DIR J-3, JOINT STAFF, REA: 1.5(A),
DECLON: 09 JUN 02//

FINAL: (PGD) 06/09/97 1030L

RELEASER

JSISC ALTERNATE MESSAGEFORM

~~SECRET~~

\\\DOBIIS.IC.GOV\HOME\NEDIA\0\0081356\DESKTOP\ELIGIBLE RECEIVER 97-1\J-3A 03321-97 (S)\J-3A_01321-
97_ACTMSG.DOC

E

15-F-1806_doc_005

ROUTING COVER SHEET

MULLER *mp*

CLASSIFICATION SECRET	DATE RECEIVED	ACTION NUMBER
	06/09/97	J-3A 01322-97

SUBJECT

JOINT STAFF CRISIS ACTION TEAM (CAT) ACTIVATION OF ELIGIBLE RECEIVER
97-1 (MEMO)

DJS REPLY

CIRCULATION OF THIS DOCUMENT WILL BE TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE SUPPORT BRANCH FOR DISPATCH OR FILING. THIS FORM SHOULD NOT BE REMOVED FROM ATTACHED DOCUMENT.

TO	NAME	INITIAL	COMMENTS
	CHAIRMAN OF THE JCS		<i>ATS</i> — — —
	EXECUTIVE ASSISTANT		<i>AD</i> — —
	DEPUTY EXECUTIVE ASSISTANT		
	VICE CHAIRMAN OF THE JCS		
	EXECUTIVE ASSISTANT		
	ASSISTANT TO THE JCS		
	EXECUTIVE ASSISTANT		
	SPECIAL ASSISTANTS		
	LEGAL COUNSEL		
	LEGISLATIVE ASST		
	PROTOCOL		
	JOINT HISTORY OFFICE		
	PUBLIC AFFAIRS		
	COMMUNICATIONS ADVISOR		
3	DIRECTOR, JT STAFF		
	EXECUTIVE ASSISTANT	<i>8/10</i> <i>6/9</i>	
2	VICE DIRECTOR, JT STAFF	<i>6/9</i>	
	EXECUTIVE ASSISTANT	<i>A</i> <i>6/9</i>	
1	SECRETARY, JT STAFF		
	CHIEF, ACTIONS DIVISION	<i>A</i> <i>6/9</i>	
	RETURN TO ADM SUPPORT BR		
CLASSIFICATION		SECRET	

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION	SECRET	ACTION NUMBER	J-3A 01322-97
TO DJS	<i>[Signature]</i> THRU	ORIG SUSPENSE	970609
SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Eligible Receiver 97-1 (U)			

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.
2. (S) Discussion.
 - Joint Staff involvement in Exercise Eligible Receiver 97-1 requires additional personnel to monitor exercise operations 24 hours a day and provide timely information to the exercise CJCS and SECDEF.
 - J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
 - CAT Watchbill Worksheet, ^(ENCL TO TAB) reflects manning and information requirements for CAT personnel. Two twelve hour shifts are scheduled between two teams. CAT members must possess a TS/SCI clearance. SSN is used to verify clearances for Joint Staff and NMCC access.
3. (U) Recommendation. DJS sign memorandum at TAB.

COORDINATION					
NAME	AGENCY	DATE	NAME	AGENCY	DATE
VAN ALSTYNE (FORI)	J-3	9 JUN	CAPT (b)(6)	J-4	970609
RDML KEATING	J-33	970609	COL	J-5	970609
CAPT (b)(6)	J-33A	970609	CDR	CJCS/PA	970609
CAPT	J-33B	970609	CDR	CJCS/LC	970609
COL	J-33C	970609	COL	J-6	970609
MAJ	J-38	970609	COL	J-39	970609
MR CARMEN	J-2	970609	COL	J-34	970609
AOW/DIV/EXT	Maj (b)(6)	USMC, NMCC OPS/TNG/EX BR. Ext. (b)(6)		Date Prepared	970609
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS			
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD 970609			

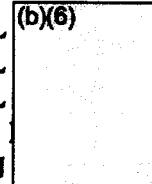
~~CONFIDENTIAL~~

ENDNOTE

Coordination Con't:

J-1	970609
NOSD	970609
O/T/E	970609
OPS & SYS	970906
CSOD	970609

COL
COL
COL
LTC
MAJ



~~CONFIDENTIAL~~



~~SECRET~~
THE JOINT STAFF
WASHINGTON, DC

Reply ZIP Code:
20318-0300

DJSM-502-97
9 June 1997

MEMORANDUM FOR: Director for Manpower and Personnel
Director, Defense Intelligence Agency
Director for Operations
Director for Logistics
Director for Strategic Plans and Policy
Director for Command, Control,
 Communications, and Computer Systems
Director for Operational Plans and
 Interoperability
Director for Force Structure, Resources, and
 Assessment Directorate
Legal Counsel, OCJCS
Special Assistant for Public Affairs, OCJCS

**Subject: Joint Staff Crisis Action Team Activation for ELIGIBLE RECEIVER
97-1 (U)**

1. **(S)**-A tailored Joint Staff Crisis Action Team (CAT) is established effective 9 June 1997 in the Crisis Situation Room (CSR) of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to Exercise ELIGIBLE RECEIVER 97-1. The CAT will function under the Director for Operations and operate on a two-shift per day basis.

2. (U) Normal Staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates/agencies. The CAT will respond to requirements of an immediate nature in coordination with the Service staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," 31 July 1996, specifies representation from the directorates.

Classified By :Director, J-3
Reason: 1.5(a)
Declassify On: 020809

~~SECRET~~

SECRET

Request you provide two action officers (AOs) to support the CAT. AOs will be assigned one per 12-hour shift to support the two-team shift schedule. Legal Counsel and Public Affairs will provide 24-hour per day points of contact to respond to CAT requirements as necessary. Full-time representation from other areas of the staff will be added as required.

3. (U) All persons assigned to the CAT must have a TOP SECRET clearance with SI/TK access and be authorized entrance into the NMCC. Personnel who are identified as CAT team members will remain so until released by the Director for Operations. (See the enclosed CAT Manning document)

4. (U) Provide name of individuals to Maj [b](6) USMC, NMCC
Operations, Training and Exercise Branch, [b](6)

VIR

Sgt [Signature] MC USA
DANIEL C. MAIR
Vice Admiral, U.S. Navy
Director, Joint Staff

Enclosure

ENCLOSURE

**JOINT STAFF CRISIS ACTION TEAM (CAT) MANNING DOCUMENT
(12 PAGES)**

Date: _____

JOINT STAFF CRISIS ACTION TEAM (CAT)
MANNING DOCUMENT

<u>Billet Title</u>	<u>Team #1 TIME/DATE - TIME/DATE</u>	<u>Team #2 TIME/DATE - TIME/DATE</u>
TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
DEP TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-1 AO	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____

J-2 AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (JOO)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (STON)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (SOC)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (J-34)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (C800)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-4 AO (LRC)

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-5 AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-6 AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-3 ADMIN NCO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

ARMY AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

NAVY AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

MARINE AO

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

AIR FORCE AO

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

CIA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

NINA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOT AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOJ AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DIA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DIA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

osp/ccc AO (O/C)

Home Phone

Work Phone

Beeper

SSN

NSA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

FBI AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOS AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

FEMA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DIA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

PAO AO (O/C)

Home Phone

Work Phone

Beeper

SSN

LC AO (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 ROD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 DSOD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

TM BRIFER

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

BRIFING AO

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

**GRAPICS NCO
(J-33 Graphics)**

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION ~~SECRET~~

ACTION NUMBER J-3A 01322-97

TO DJS

THRU

ORIG SUSPENSE 970609

SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Eligible Receiver 97-1 (U)

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.
2. (S) Discussion.
 - Joint Staff involvement in Exercise Eligible Receiver 97-1 requires additional personnel to monitor exercise operations 24 hours a day and provide timely information to the exercise CJCS and SECDEF.
 - J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
 - CAT Watchbill Worksheet** reflects manning and information requirements for CAT personnel. Two twelve hour shifts are scheduled between two teams. CAT members must possess a TS/SCI clearance. SSN is used to verify clearances for Joint Staff and NMCC access.
3. (U) Recommendation. DJS sign memorandum at TAB.

COORDINATION							
NAME	AGENCY	DATE			NAME	AGENCY	DATE
VAN ALSTYNE (FOR)	J-3	9 JUN	CAPT	(b)(6)		J-4	970609
RDML KEATING	J-33	970609	COL			J-5	970609
CAPT (b)(6)	J-33A	970609	CDR			CJCS/PA	970609
CAPT	J-33B	970609	CDR			CJCS/LC	970609
COL C	J-33C	970609	COL			J-6	970609
MAJ	J-38	970609	COL			J-39	970609
MR CARMEN	J-2	970609	COL			J-34	970609
AO/J/DIV/EXT	Maj (b)(6)	USMC, NMCC OPS/TNG/EX BR. Ext.	(b)(6)		Date	970609	
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS					
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD 970609					

~~CONFIDENTIAL~~

ENDNOTE

Coordination Con't:

J-1	970609
NOSD	970609
O/T/E	970609
OPS & SYS	970906
CSOD	970609

COL	(b)(6)
COL	
COL	
LTC	
MAJ	

~~CONFIDENTIAL~~

~~SECRET~~

Reply ZIP Code:
20318-0300

MEMORANDUM FOR: Director for Manpower and Personnel
Director, Defense Intelligence Agency
Director for Operations
Director for Logistics
Director for Strategic Plans and Policy
Director for Command, Control,
 Communications, and Computer Systems
Director for Operational Plans and
 Interoperability
Director for Force Structure, Resources, and
 Assessment Directorate
Legal Counsel, OCJCS
Special Assistant for Public Affairs, OCJCS

Subject: Joint Staff Crisis Action Team Activation for ELIGIBLE RECEIVER
97-1 (U)

1. ~~(S)~~ A tailored Joint Staff Crisis Action Team (CAT) is established effective 9 June 1997 in the Crisis Situation Room (CSR) of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to Exercise ELIGIBLE RECEIVER 97-1. The CAT will function under the Director for Operations and operate on a two-shift per day basis.

2. (U) Normal Staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates/agencies. The CAT will respond to requirements of an immediate nature in coordination with the Service staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," 31 July 1996, specifies representation from the directorates.

Classified By :Director, J-3
Reason: 1.5(a)
Declassify On: 020609

~~SECRET~~

~~SECRET~~

Request you provide two action officers (AOs) to support the CAT. AOs will be assigned one per 12-hour shift to support the two-team shift schedule. Legal Counsel and Public Affairs will provide 24-hour per day points of contact to respond to CAT requirements as necessary. Full-time representation from other areas of the staff will be added as required.

3. (U) All persons assigned to the CAT must have a TOP SECRET clearance with SI/TK access and be authorized entrance into the NMCC. Personnel who are identified as CAT team members will remain so until released by the Director for Operations. (See the enclosed CAT manning document)
4. (U) Provide name of individuals to Maj (b)(6) USMC, NMCC
Operations, Training and Exercise Branch, (b)(6)

Enclosure

~~SECRET~~

2

~~SECRET~~

JOINT STAFF CRISIS ACTION TEAM (CAT)
MANNING DOCUMENT

Date: _____

<u>Billet Title</u>	<u>Team #1</u> TIME/DATE - TIME/DATE	<u>Team #2</u> TIME/DATE - TIME/DATE
TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
DEP TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-1 AO	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-2 AO	_____	_____

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (JOD)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (STOD)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (SOD)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

J-3 AO (J-34)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (CBOD)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-4 AO (LRC)

Home Phone _____
Work Phone _____

Beeper

SSN

J-5 AO	
Home Phone	
Work Phone	
Beeper	
SSN	

J-6 AO

Home Phone

Work Phone

Beeper

SSN

J-3 ADMIN NCO

Home Phone

Work Phone

Beeper

SSN

ARMY AO

Home Phone

Work Phone

Beeper

SSN

NAVY AO

Home Phone

Work Phone

Beeper

SSN

MARINE AO

Home Phone

Work Phone

Beeper

SSN

AIR FORCE AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

CIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

NIMA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DOD AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOJ AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DIA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DIA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN

OSD/CCC AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

NSA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

FBI AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOS AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

TEMA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DISA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

PAO AO (O/C)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

LC AO (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 ROD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 DSND (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____

SSN

TM BRIEFER

Home Phone

Work Phone

Beeper

SSN

BRIEFING AO

Home Phone

Work Phone

Beeper

SSN

**GRAPICS NCO
(J-33 Graphics)**

Home Phone

Work Phone

Beeper

SSN

15-F-1806_doc_006

ROUTING COVER SHEET

MULLER

CLASSIFICATION SECRET	DATE RECEIVED	ACTION NUMBER
SUBJECT	06/09/97	J-3A 01323-97

JOINT STAFF CRISIS ACTION TEAM (CAT) ACTIVATION FOR ELIGIBLE RECEIVER
97-1 (SERVICE STAFF)

DJS REPLY

CIRCULATION OF THIS DOCUMENT WILL BE TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE SUPPORT BRANCH FOR DISPATCH OR FILING. THIS FORM SHOULD NOT BE REMOVED FROM ATTACHED DOCUMENT.

TO	NAME	INITIAL	COMMENTS
	CHAIRMAN OF THE JCS		
	EXECUTIVE ASSISTANT		
	DEPUTY EXECUTIVE ASSISTANT		
	VICE CHAIRMAN OF THE JCS		
	EXECUTIVE ASSISTANT		
	ASSISTANT TO THE JCS		
	EXECUTIVE ASSISTANT		
	SPECIAL ASSISTANTS		
	LEGAL COUNSEL		
	LEGISLATIVE ASST		
	PROTOCOL		
	JOINT HISTORY OFFICE		
	PUBLIC AFFAIRS		
	COMMUNICATIONS ADVISOR		
3	DIRECTOR, JT STAFF		
	EXECUTIVE ASSISTANT	JP 6/9	
2	VICE DIRECTOR, JT STAFF		
	EXECUTIVE ASSISTANT	M 6/9	
1	SECRETARY, JT STAFF		
	CHIEF, ACTIONS DIVISION	G 9 L	
	RETURN TO ADM SUPPORT BR		

CLASSIFICATION ~~SECRET~~ATS
ASB
AD/HC

DJS directs
that EXERCISE
ELIGIBLE
RECEIVER
be marked on all
these monos.

AS WILL
MANAGE
+ COPY TO
SUS AFTER
SIGNATURE.

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION	SECRET		ACTION NUMBER	J-3A 01323-97
TO DJS	THRU J3 VAN ALSTYNE (FOR) 9 JUN		ORIG SUSPENSE	970609 / 1800
SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Exercise Eligible Receiver 97-1 (U)				

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.
2. (S) Discussion.
 - Service Staff involvement in Exercise Eligible Receiver 97-1 requires personnel to monitor operations 24 hours a day and provide timely information to the Exercise CJCS and SECDEF.
 - J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
 - CAT Watchbill Worksheet (Enclosure to Tab) reflects manning and information requirements for CAT personnel. Two twelve hour shifts are scheduled between two teams. CAT members must possess a TS/SCI clearance. SSN is used to verify clearances for Joint Staff and NMCC access.
3. (U) Recommendation. DJS sign memorandum at TAB.

COORDINATION					
	NAME	AGENCY	DATE	NAME	AGENCY
COL	(b)(6)	USA	970609	COL (b)(6)	OTR
CAP		USN	970609		970609
COL		USAF	970609		
COL		USMC	970609		
RDML KEATING		J33	970609		
CAPT	(b)(6)	J33A	970609		
COL		NOSD	970609		
AO/JOIV/PAT	Maj (b)(6)	USMC, NMCC OPS/TNG/EX BR. Ext. (b)(6)		Date Prepared	970609
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS			
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD 020609			

EXERCISE



SECRET
THE JOINT STAFF
WASHINGTON, DC

EXERCISE

Reply ZIP Code:
20318-0300

DJSM-503-97
9 June 1997

MEMORANDUM FOR: Army Operations Deputy
Navy Operations Deputy
Air Force Operations Deputy
Marine Corps Operations Deputy

Subject: Joint Staff Crisis Action Team Activation for ELIGIBLE RECEIVER 97-1 (U)

1. (S) A tailored Joint Staff Crisis Action Team (CAT) is established effective 9 June 1997 in the Crisis Situation Room (CSR) of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to ELIGIBLE RECEIVER 97-1. The CAT will function under the Director for Operations and operate on a two-shifts per day basis.
2. (U) Normal staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates/agencies. The CAT will respond to requirements of an immediate nature in coordination with the Service staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," 31 July 1996, specifies representation from the directorates. Request you provide required action officers (AOs) reflected in the enclosed CAT Manning Worksheet. AOs will be assigned one per 12-hour shift to support the two-team shift schedule.
3. (U) All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access and be authorized entrance into the NMCC. Personnel who are identified as CAT team members will remain so until released by the Director for Operations.

Classified By: Director, J-3
Reason: 1.5(a)
Declassify On: 09 Jun 02

EXERCISE

SECRET

EXERCISE

EXERCISE

~~SECRET~~

EXERCISE

4. (U) Provide name of individuals not later than 1800, 9 June 1997 to Major
(b)(6) USMC, NMCC Operations, Training and Exercise Branch. (b)(6)
(b)(6)



DENNIS C. BLAIR
Vice Admiral, U.S. Navy
Director, Joint Staff

Enclosure

EXERCISE

~~SECRET~~

2

EXERCISE

Date: _____

JOINT STAFF CRISIS ACTION TEAM (CAT)
MANNING DOCUMENT

<u>Billet Title</u>	<u>Team #1</u> TIME/DATE - TIME/DATE	<u>Team #2</u> TIME/DATE - TIME/DATE
TM CHIEF		
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
DEP TM CHIEF		
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-1 AO		
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-2 AO		

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (JOD) _____

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (STOD) _____

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (SOD) _____

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

J-3 AO (J-34)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (CSOD)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-4 AO (LRC)

Home Phone _____
Work Phone _____

Beeper

SSN

J-5 AO

Home Phone

Work Phone

Beeper

SSN

J-6 AO

Home Phone

Work Phone

Beeper

SSN

J-3 ADMIN NCO

Home Phone

Work Phone

Beeper

SSN

ARMY AO

Home Phone

Work Phone

Beeper

SSN

NAVY AO

Home Phone

Work Phone

Beeper

SSN

MARINE AO

Home Phone

Work Phone

Beeper

SSN

AIR FORCE AO

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

CIA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

NIMA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DOT AO (O/C)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

DOJ AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____

SSN

OSD/CCC AO (O/C)

Home Phone

Work Phone

Beeper

SSN

NSA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

FBI AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DOS AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

FEMA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

DISA AO (O/C)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

PAO AO (O/C)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

LC AO (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 ROD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 DSOD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____

SSN

TM BRIEFER

Home Phone

Work Phone

Beeper

SSN

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BRIEFING AO

Home Phone

Work Phone

Beeper

SSN

**GRAPHICS NCO
(J-33 Graphics)**

Home Phone

Work Phone

Beeper

SSN

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION	SECRET	ACTION NUMBER J-3A 01323-97
TO DJS	THRU J3 VAN ALSTYNE (FOR) 9 JUN	ORIG SUSPENSE 970609
SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Exercise Eligible Receiver 97-1 (U)		

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.
2. (U) Discussion.
 - Service Staff involvement in Exercise Eligible Receiver 97-1 requires personnel to monitor operations 24 hours a day and provide timely information to the Exercise CJCS and SECDEF.
 - J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
 - CAT Watchbill Worksheet (Enclosure to Tab) reflects manning and information requirements for CAT personnel. Two twelve hour shifts are scheduled between two teams. CAT members must possess a TS/SCI clearance. SSN is used to verify clearances for Joint Staff and NMCC access.
3. (U) Recommendation. DJS sign memorandum at TAB.

COORDINATION							
NAME		AGENCY	DATE	NAME		AGENCY	DATE
COL (b)(6)		USA	970609	COL (b)(6)		OTE	970609
CAPT		USN	970609				
COL		USAF	970609				
COL		USMC	970609				
RDML KEATING		J33	970609				
CAPT (b)(6)		J33A	970609				
COL		NOSD	970609				
AO/J/DIV/EXT	Maj (b)(6)	USMC, NMCC OPS/TNG/EX BR. Ext. (b)(6)			Date	970609	
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS					
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD 020609					

~~SECRET~~

Reply ZIP Code:
20318-0300

DJSM-503-97
9 June 1997

MEMORANDUM FOR: Army Operations Deputy
Navy Operations Deputy
Air Force Operations Deputy
Marine Corps Operations Deputy

Subject: Joint Staff Crisis Action Team Activation for ELIGIBLE
RECEIVER 97-1 (U)

1. ~~(S)~~ A tailored Joint Staff Crisis Action Team (CAT) is established effective 9 June 1997 in the Crisis Situation Room (CSR) of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to ELIGIBLE RECEIVER 97-1. The CAT will function under the Director for Operations and operate on a two-shifts per day basis.
2. (U) Normal staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates/agencies. The CAT will respond to requirements of an immediate nature in coordination with the Service staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," 31 July 1996, specifies representation from the directorates. Request you provide required action officers (AOs) reflected in the enclosed CAT Manning Worksheet. AOs will be assigned one per 12-hour shift to support the two-team shift schedule.
3. (U) All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access and be authorized entrance into the NMCC. Personnel who are identified as CAT team members will remain so until released by the

Classified By: Director, J-3
Reason: 1.5(a)
Declassify On: 09 Jun 02

~~SECRET~~

~~SECRET~~

Director for Operations.

4. (U) Provide name of individuals not later than 1800, 9 June 1997 to Major
[redacted] USMC, NMCC Operations, Training and Exercise Branch, [redacted]
[redacted]

Enclosure

~~SECRET~~

~~SECRET~~

E

15-F-1806_doc_007

ROUTING COVER SHEET

YODER

CLASSIFICATION SECRET	DATE RECEIVED	ACTION NUMBER
SUBJECT	06/10/97	
J-3A 01324-97		

JOINT STAFF CRISIS ACTION TEAM (CAT) ACTIVIATION OF ELGIBLE RECEIVER
97-1 (AGENCIES)

DJS REPLY

CIRCULATION OF THIS DOCUMENT WILL BE TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE SUPPORT BRANCH FOR DISPATCH OR FILING. THIS FORM SHOULD NOT BE REMOVED FROM ATTACHED DOCUMENT.

TO	NAME	INITIAL	COMMENTS
	CHAIRMAN OF THE JCS		
	EXECUTIVE ASSISTANT		
	DEPUTY EXECUTIVE ASSISTANT		
	VICE CHAIRMAN OF THE JCS		
	EXECUTIVE ASSISTANT		
	ASSISTANT TO THE JCS		
	EXECUTIVE ASSISTANT		
	SPECIAL ASSISTANTS		
	LEGAL COUNSEL		
	LEGISLATIVE ASST		
	PROTOCOL		
	JOINT HISTORY OFFICE		
	PUBLIC AFFAIRS		
	COMMUNICATIONS ADVISOR		
3	DIRECTOR, JT STAFF	PS/10	
	EXECUTIVE ASSISTANT	200	✓/10
2	VICE DIRECTOR, JT STAFF		
	EXECUTIVE ASSISTANT	116/10	
1	SECRETARY, JT STAFF	PP/10	
	CHIEF, ACTIONS DIVISION	PP/10	
	RETURN TO ADM SUPPORT BR		
CLASSIFICATION		SECRET	

~~SECRET~~

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION ~~SECRET~~

ACTION NUMBER J-3A 01324-97

TO DJS

B6/10

THRU J-3 MG Van Alstyne (for)

ORIG SUSPENSE 970609

SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Exercise Eligible Receiver 97-1 (U)

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.

2. (S) Discussion.

- U. S. Government Agency involvement in Exercise Eligible Receiver 97-1 requires personnel to monitor operations 24 hours a day and provide timely information to the Exercise CJCS and SECDEF.
- J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
- CAT Watchbill Worksheet* reflects manning and information requirements for CAT personnel. Request you provide a point of contact (POC) that is accessible 24 hours a day to support the Joint Staff CAT. This POC will remain in an on-call status. All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access, in order to be authorized entrance into the NMCC.

3. (U) Recommendation. DJS sign and release memoranda at TAB with attachment *.

Attachments:

- * CAT Watchbill Worksheet

COORDINATION					
NAME	AGENCY	DATE	NAME	AGENCY	DATE
RDML KRETING	J-33	970609	MAJ MATTNER	NSA	970609
MAJ MATTNER	CIA	970609	MR BELCHER	FEMA	970609
LTC CARMACK	NIMA	970609	MR BRADLEY	FBI	970609
MR PRATHER	OSD	970609	MR IGNACIO	DOJ	970609
MR CARMEN	DIA	970609	TJG MOOREHOUSE	DOT	970609
MR HEINZ	DISA	970609	MR BYSFIELD	DOS	970609
COL GRICE	DIA	970609	CAPT (b)(6)	J-33A	970609
AOH/Div/Ext	Mail (b)(5)	USMC, NMCC OPS/TNG/EX BR. Ext. (b)(5)			Date Prepared 970609
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS			
SECRET		DERFR: MULT SOURCES DECLON: Source: OADR DTD 020609			

~~SECRET~~



Exercise ELIGIBLE RECEIVER
THE JOINT STAFF
WASHINGTON, DC

Reply ZIP Code:
20318-0300

DJSM-511-97
10 June 1997

MEMORANDUM FOR:

Executive Secretary, Department of State
Attn: S/SO, Military Representative
Director, Central Intelligence Agency
Attn: Senior Duty Officer, CIA Operations Center
Director, National Imagery and Mapping Agency
Director, Crisis Coordination Center, OSD
Director, National Security Agency
Director, Federal Emergency Management Agency
Attn: NP
Director, Federal Bureau of Investigation
Attn: Senior Operations Center Officer
Attorney General, Department of Justice
Secretary, Department of Transportation
Director, Defense Intelligence Agency
Director, Defense Information Systems Agency
Director, Defense Logistics Agency

Subject: Joint Staff Crisis Action Team Activation for Exercise ELIGIBLE RECEIVER 97-1 (U)

1. ~~(S)~~ A tailored Joint Staff Crisis Action Team (CAT) was established effective 9 June 1997 in the Crisis Situation Room of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to Exercise ELIGIBLE RECEIVER 97-1.
2. (U) Normal staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates and agencies. The CAT will respond to requirements of an immediate nature in coordination with Service and Government agency staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, 31 July 1996, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," specifies representation from the directorates.

Classified By: LtGen Peter Pace, Director, J-3
Reason: 1.5(a)
Declassify On: 2 Sep 06

Exercise ELIGIBLE RECEIVER
~~SECRET~~

~~SECRET~~

Exercise ELIGIBLE RECEIVER

3. (U) Request you provide a point of contact (POC) that is accessible 24 hours a day to support the Joint Staff CAT. This POC will remain in an on-call status. All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access in order to be authorized entrance into the NMCC.

4. (U) Please provide the name of your POC in accordance with the Enclosure to Maj [REDACTED] USMC, NMCC Operations, Training and Exercise Branch.
[REDACTED]



DENNIS C. BLAIR
Vice Admiral, U.S. Navy
Director, Joint Staff

Enclosure

Exercise ELIGIBLE RECEIVER
~~SECRET~~

Date:

JOINT STAFF CRISIS ACTION TEAM (CAT)
MANNING DOCUMENT

<u>Billet Title</u>	<u>Team #1</u> TIME/DATE - TIME/DATE	<u>Team #2</u> TIME/DATE - TIME/DATE
TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
DEP TM CHIEF	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____
J-1 AO	_____	_____
Home Phone	_____	_____
Work Phone	_____	_____
Beeper	_____	_____
SSN	_____	_____

J-2 AO

Home Phone _____
Work Phone _____
Beeper _____

SSN _____

J-3 AO (JOD)

Home Phone _____
Work Phone _____
Beeper _____

SSN _____

J-3 AO (STON)

Home Phone _____
Work Phone _____
Beeper _____

SSN _____

J-3 AO (SOD)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (J-34))

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (CSOD))

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-4 AO (LRC)

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-5 AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-6 AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-3 ADMIN NCO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

ARMY AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

NAVY AO

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

MARINE AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

AIR FORCE AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

CIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

NIMA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DOJ AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DOJ AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DIA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

DIA AO (O/C)

Home Phone

Work Phone

Beeper

SSN

OSD/CCC AO (O/C)

Home Phone

Work Phone

Beeper

SSN

NSA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

FBI AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DOS AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

FEMA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DISA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

PRO AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

LC AO (O/C)

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-38 ROD (O/C)

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

J-38 DSON (O/C)

Home Phone	_____
Work Phone	_____
Beeper	_____
SSN	_____

TM BRIEFER

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

BRIEFING AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

**GRAPHICS NCO
(J-33 Graphics)**

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

JOINT STAFF ACTION PROCESSING FORM

CLASSIFICATION

~~SECRET~~

ACTION NUMBER J-3A 01324-97

TO DJS

THRU J3 MG Van Alstyne (for)

ORIG SUSPENSE 970609

SUBJECT Joint Staff Crisis Action Team (CAT) Activation for Exercise Eligible Receiver 97-1 (U)

EXECUTIVE SUMMARY

1. (U) Purpose. Forward memorandum at TAB for DJS signature.
2. ~~(S)~~ Discussion.
 - U. S. Government Agency involvement in Exercise Eligible Receiver 97-1 requires personnel to monitor operations 24 hours a day and provide timely information to the Exercise CJCS and SECDEF.
 - J-3 had determined it will be necessary to activate a Joint Staff Crisis Action Team (CAT) at 091400Z June 1997.
 - CAT Watchbill Worksheet* reflects manning and information requirements for CAT personnel. Request you provide a point of contact (POC) that is accessible 24 hours a day to support the Joint Staff CAT. This POC will remain in an on-call status. All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access, in order to be authorized entrance into the NMCC.
3. (U) Recommendation. DJS sign and release memoranda at TAB with attachment *.

Attachments.

* CAT Watchbill Worksheet

COORDINATION					
NAME	AGENCY	DATE	NAME	AGENCY	DATE
RDML KEATING	J-33	970609	MAJ MATTNER	NSA	970609
MAJ MATTNER	CIA	970609	MR BELCHER	FEMA	970609
LTC CARMACK	NIMA	970609	MR BRADLEY	FBI	970609
MR PRATHER	OSD	970609	MR IGNACIO	DOJ	970609
MR CARMEN	DIA	970609	TJG MOOREHOUSE	DOT	970609
MR HEINZ	DISA	970609	MR BYSFIELD	DOS	970609
COL GRICE	DLA	970609	CAPT (b)(6)	J-33A	970609
AOI/J/DIV/EXT	Maj (b)(6)	USMC, NMCC OPS/TNG/EX BR. Ext. (b)(6)		Date	970609
CLASSIFICATION		CLASSIFICATION/DECLASSIFICATION INSTRUCTIONS			
SECRET		DERFR: MULT SOURCES DECLON: Source OADR DTD 020609			

~~SECRET~~
Exercise ELIGIBLE RECEIVER

Reply ZIP Code:
20318-0300

MEMORANDUM FOR: Executive Secretary, Department of State
Attn: S/SO, Military Representative
Director, Central Intelligence Agency
Attn: Senior Duty Officer, CIA Operations Center
Director, National Imagery and Mapping Agency
Director, Crisis Coordination Center, OSD
Director, National Security Agency
Director, Federal Emergency Management Agency
Attn: NP
Director, Federal Bureau of Investigation
Attn: Senior Operations Center Officer
Attorney General, Department of Justice
Secretary, Department of Transportation
Director, Defense Intelligence Agency
Director, Defense Information Systems Agency
Director, Defense Logistics Agency

Subject: Joint Staff Crisis Action Team Activation for Exercise ELIGIBLE RECEIVER 97-1 (U)

1. ~~(S)~~ A tailored Joint Staff Crisis Action Team (CAT) was established effective 9 June 1997 in the Crisis Situation Room of the National Military Command Center (NMCC). This CAT will provide a centralized coordination element responsive to issues attending to Exercise ELIGIBLE RECEIVER 97-1.
2. (U) Normal staff operations and functions remain unchanged. Responsibility for routine logistics, operations, and plans and policy issues is retained by respective directorates and agencies. The CAT will respond to requirements of an immediate nature in coordination with Service and Government agency staffs and will draw upon staff and administrative support as required. CJCSM 3430.01, 31 July 1996, "Crisis Staffing Procedures of the Chairman of the Joint Chiefs of Staff," specifies representation from the directorates.

Classified By: LtGen Peter Pace, Director, J-3
Reason: 1.5(a)
Declassify On: 2 Sep 06

Exercise ELIGIBLE RECEIVER
~~SECRET~~

~~SECRET~~

Exercise ELIGIBLE RECEIVER

3. (U) Request you provide a point of contact (POC) that is accessible 24 hours a day to support the Joint Staff CAT. This POC will remain in an on-call status. All personnel assigned to the CAT must have a TOP SECRET clearance with SI/TK access in order to be authorized entrance into the NMCC.

4. (U) Please provide the name of your POC in accordance with the Enclosure to Maj (b)(6) USMC, NMCC Operations, Training and Exercise Branch, (b)(5)

Enclosure

Exercise ELIGIBLE RECEIVER
~~SECRET~~

Date: _____

JOINT STAFF CRISIS ACTION TEAM (CAT)
MANNING DOCUMENT

Billet Title

Team #1

TIME/DATE - TIME/DATE

TM CHIEF

Home Phone

Work Phone

Beeper

SSN

Team #2

TIME/DATE - TIME/DATE

Home Phone

Work Phone

Beeper

SSN

DEP TM CHIEF

Home Phone

Work Phone

Beeper

SSN

J-1 AO

Home Phone

Work Phone

Beeper

SSN

J-2 AO

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (JOD)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (STOD)

Home Phone _____

Work Phone _____

Beeper _____

SSN _____

J-3 AO (SOD)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

J-3 AO (J-34)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-3 AO (CSOD)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-4 AO (LRC)

Home Phone _____
Work Phone _____

Beeper
SSN

J-5 AO

Home Phone

Work Phone

Beeper
SSN

J-6 AO

Home Phone

Work Phone

Beeper
SSN

J-3 ADMIN NCO

Home Phone

Work Phone

Beeper

SSN

ARMY AO

Home Phone

Work Phone

Beeper

SSN

NAVY AO

Home Phone

Work Phone

Beeper

SSN

MARINE AO

Home Phone

Work Phone

Beeper

SSN

AIR FORCE AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

CIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

NINA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DOT AO (O/C)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

DOJ AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DIA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DLA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____

SSN

OSD/CCC AO (O/C)	
Home Phone	
Work Phone	
Beeper	
SSN	

NSA AO (O/C)

Home Phone	
Work Phone	
Beeper	
SSN	

FBI AO (O/C)

Home Phone	
Work Phone	
Beeper	
SSN	

DOS AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

FEMA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

DISA AO (O/C)

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

PDO AO (O/C)

Home Phone _____

Work Phone _____
Beeper _____
SSN _____

LC AO (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 ROD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____
SSN _____

J-38 DSOD (O/C) _____
Home Phone _____
Work Phone _____
Beeper _____

SSN

TM BRIEFER

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

BRIEFING AO

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

**GRAPHICS NCO
(J-33 Graphics)**

Home Phone _____
Work Phone _____
Beeper _____
SSN _____

SECRET

OBSERVATION REPORT

1. (U) SUBMITTED BY: MajGen Byron, USMC OFFICE: VDJ-5

DSN: 227-1887 COMMERCIAL: (703) 697-1887

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. (U) TITLE: Threshold and Decision Process for Determining Necessity and Extent of Military Involvement

5. (U) OBSERVATION: It is not easy to judge the threshold between a criminal act (terrorist, hacker, etc.) or a series of criminal acts, and a concerted attack on the security of the United States. This is important in deciding whether jurisdiction belongs to law enforcement agencies or the DoD.

6. (b)(5)

7. (b)(5)

8. (b)(5)

9. (U) COMMENTS: The Administration will need to work with Congress to get support and avoid impressions of violation of rules of posse comitatus.

~~SECRET~~

~~SECRET~~

OBSERVATION REPORT

DSN: 227-1887 **COMMERCIAL: (703) 697-1887**

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. (U) TITLE: Tactical vs Strategic Focus

5.

6.

7.

8.

9.

SWEET-

-SECRET-

OBSERVATION REPORT

1. (U) SUBMITTED BY: MajGen Byron, USMC OFFICE: VDJ-5

OFFICE: VDJ-5

DSN: 227-1887

COMMERCIAL: (703) 697-1887

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. (U) TITLE: Threshold and Decision Process for Determining Necessity and Extent of Military Involvement

5. (U) OBSERVATION: It is not easy to judge the threshold between a criminal act (terrorist, hacker, etc.) or a series of criminal acts, and a concerted attack on the security of the United States. This is important in deciding whether jurisdiction belongs to law enforcement agencies or the DoD.

6. (b)(5)

7.

8.

9. (U) COMMENTS: The Administration will need to work with Congress to get support and avoid impressions of violation of rules of *posse comitatus*.

~~-SECRET~~

-EBERB-

OBSERVATION REPORT

1. (U) SUBMITTED BY: MajGen Byron OFFICE: VDJ-5

DSN: 227-1887 COMMERCIAL: (703) 697-1887

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. (U) TITLE: J-5 Exercise Involvement

5. (U) OBSERVATION: Opportunities for J-5 policy coordination, both within the Joint Staff (CAT, J-3 planning/execution cells, update briefings) and outside the Joint Staff (OSD, CSGs, NSC interagency meetings) did not exist; thus, the exercise did not benefit from J-5 policy inputs.

6. (U) DISCUSSION: This exercise was tailored to allow J-2 to gather intelligence and J-3/J-6 to determine tactical responses to cyberwar. There was no explicit role for J-5. The Major Scenario Event List (MSEL) did not require J-5 actions. Because of this focus, even an attempt by J-5 to explain policy implications of a larger-picture strategic attack by an outside nation or group of nations was dismissed as irrelevant to the exercise. As a consequence, only 4 officers from J-5 were extensively involved in the exercise, and only 4 others had any involvement at all.

7. (U) LESSON LEARNED: J-5 involvement must be planned into each exercise, and J-5 inputs must be considered by senior Joint Staff and DoD leaders during the exercise.

8. (U) RECOMMENDED ACTION: Incorporate J-5 officers into the established war planning organizational structure, such as a functional CAT team, the J-3 planning cells, CSGs and interagency groups, OSD policy meetings, and SecDef daily updates. Include J-5 MSELs into the exercise, such as DCs and PCs, crucial policy decisions that must be coordinated with the interagency, and policy briefings to the J-3.

9. (U) COMMENTS: J-5 involvement should include adding members to current war planning teams, and will require interagency acceptance of the J-5 role.

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OBSERVATION REPORT

1. (U) SUBMITTED BY: MajGen Byron OFFICE: VDJ-5

DSN: 227-1887 COMMERCIAL: (703) 697-1887

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. () TITLE:

5. () OBSERVATION:

6. () DISCUSSION:

7. () LESSON LEARNED:

8. () RECOMMENDED ACTION:

9. () COMMENTS:

~~SECRET~~

~~SECRET~~

OBSERVATION REPORT

1. (U) SUBMITTED BY: OFFICE: J-5
DSN: 224-9405 COMMERCIAL: (703) 616-9405
2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1
3. () TASKS:
4. () TITLE:
5. () OBSERVATION:
6. () DISCUSSION:
7. () LESSON LEARNED:
8. () RECOMMENDED ACTION:
9. () COMMENTS:

~~SECRET~~

~~SECRET~~

**(LAST FORM)
OBSERVATION REPORT**

1. (U) SUBMITTED BY:

OFFICE: J-5

DSN: 224-9405

COMMERCIAL: (703) 616-9405

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. () TITLE:

5. () OBSERVATION:

6. () DISCUSSION:

7. () LESSON LEARNED:

8. () RECOMMENDED ACTION:

9. () COMMENTS:

~~SECRET~~

EXERCISE EXERCISE EXERCISE EXERCISE EXERCISE

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J-5 TASKING—10 JUN 97

The United States has experienced multiple electronic attacks on many power systems throughout the country (over a dozen during the last few days), as well as physical attacks on two satellite tracking sites (in Guam and Hawaii) that resulted in taking of four civilian hostages.

There is a strong possibility that this is a coordinated, multi-tiered attack on the U.S., and that this attack may involve Iran, North Korea, and Cuba.

Assuming we are able in the next few hours to link those countries with this attack, what does J-5 propose for response options with each country?

Need one slide covering:

- Political: xxxxxxxxxxxxxxxxxxxx
- Economic: yyyyyyyyyyyyyyyy
- Military: zzzzzzzzzzzzzzzzz
- Information Warfare: iiiiiiiiiiiiiiiiiii

Need one slide covering:

- Major Limitations (why some options may not work or be less effective)

If you have more info, perhaps one slide on “Next Steps”:

- Need info on:
- Need to coord with:
- Etc. (These are just examples)

DUE TO COL [REDACTED] J-5/APAC, [REDACTED] BY 1445, 10 JUN 97

EXERCISE EXERCISE EXERCISE EXERCISE EXERCISE