

Dedication

This report is dedicated to the 11 men who lost their lives on the *Deepwater Horizon* rig on April 20, 2010 and to their families, in hope that this report will help minimize the chance of another such disaster ever happening again.

Jason Anderson

Aaron Dale Burkeen

Donald Clark

Stephen Curtis

Gordon Jones

Roy Wyatt Kemp

Karl Dale Kleppinger, Jr.

Blair Manuel

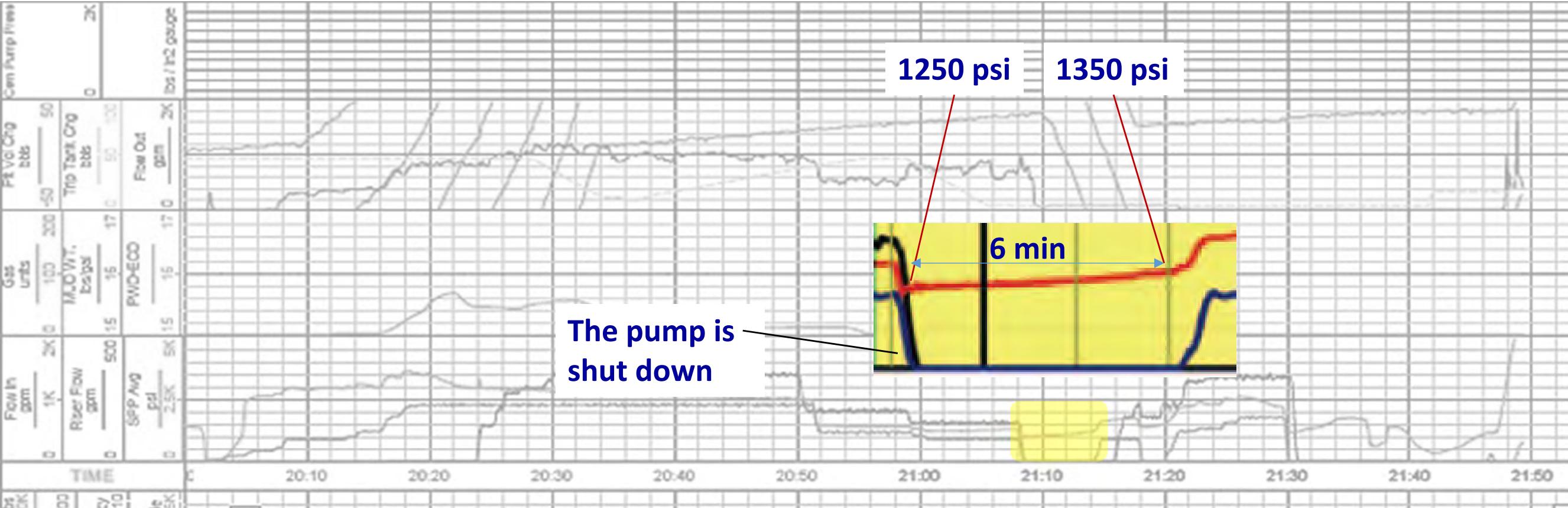
Dewey Revette

Shane Roshto

Adam Weise

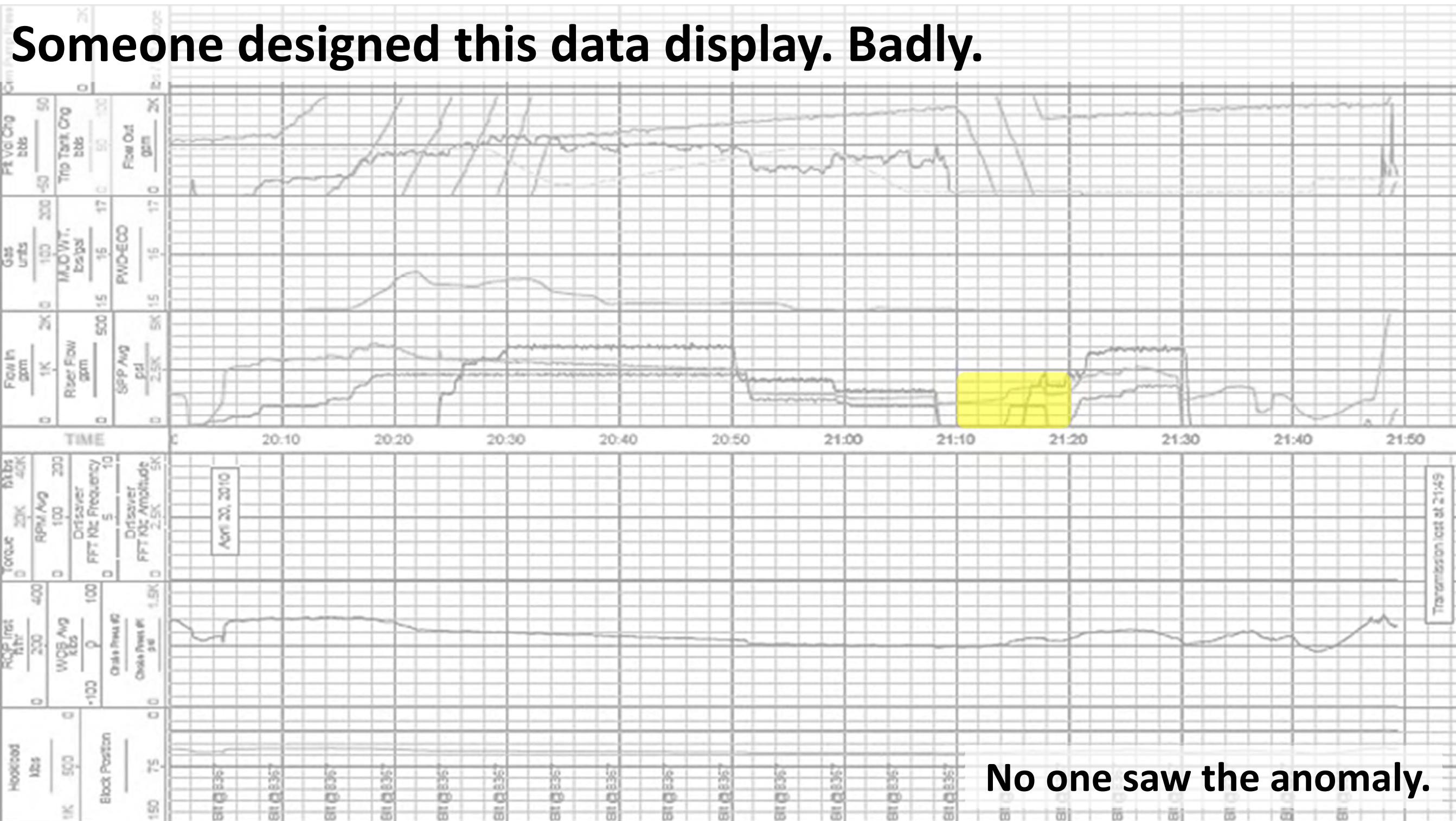
Beware of poorly designed displays





The pressure increased 100 psi in 6 minutes.
 With no pump, it should have dropped.
 It didn't.
 The pressure increase could have only one physical cause.

Someone designed this data display. Badly.





No one saw the anomaly.