



CHALMERS
UNIVERSITY OF TECHNOLOGY



UNIVERSITY OF GOTHENBURG

Testing and Agile

Agile Development Processes

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Organizational



- Respond to change:
 - Proposal to switch TDD and LSD: Have TDD today?
- Course representatives:
 - Send email (very recent), please let me know if you can help
 - Need a volunteer from GU
 - Goal: meet today after lecture

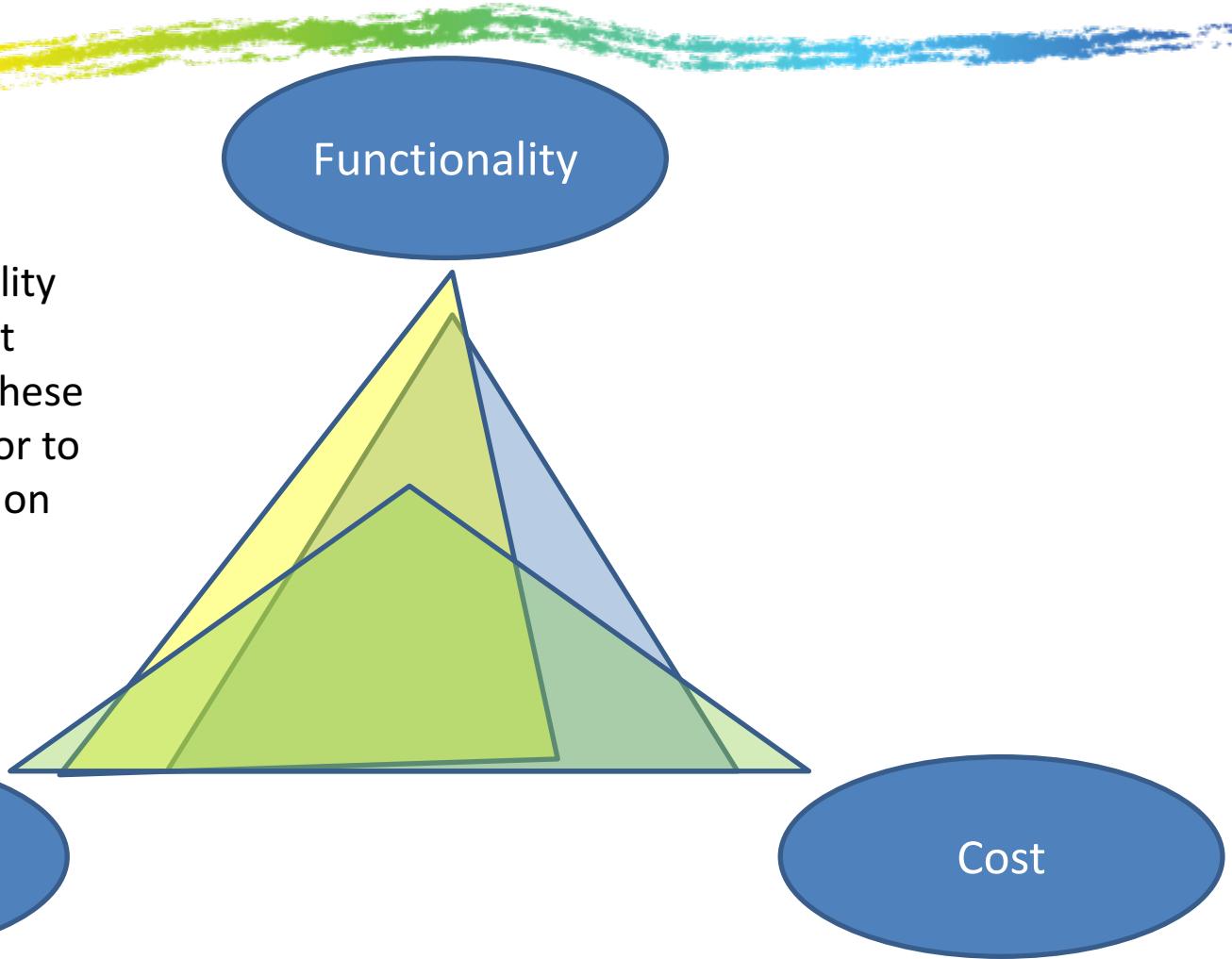
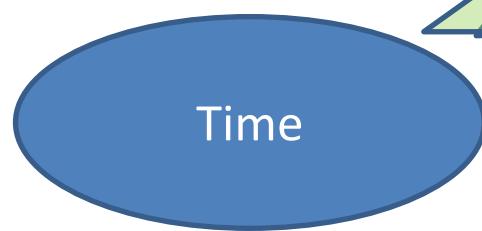
Course Objectives

Knowledge and understanding	Skills and ability	Judgement and approach	
Compare agile and traditional softw. dev,	Forming a team organically	Explain: people/commun. centric dev.	Sprint 3
Relate lean and agile development	Collaborate in small software dev. teams	Apply fact: people drive project success	
Contrast different agile methodologies	Interact and show progress continuously	Describe: No single methodology fits all	
Use the agile manifest and its accompanying principles	Develop SW using small and frequent iterations	Discuss: methodology needs to adopt to culture	
Discuss what is different when leading an agile team	Use test-driven dev. and automated tests		
Sprint 2	Refactor a program/design		
	Be member of agile team		
	Incremental planning using user stories		

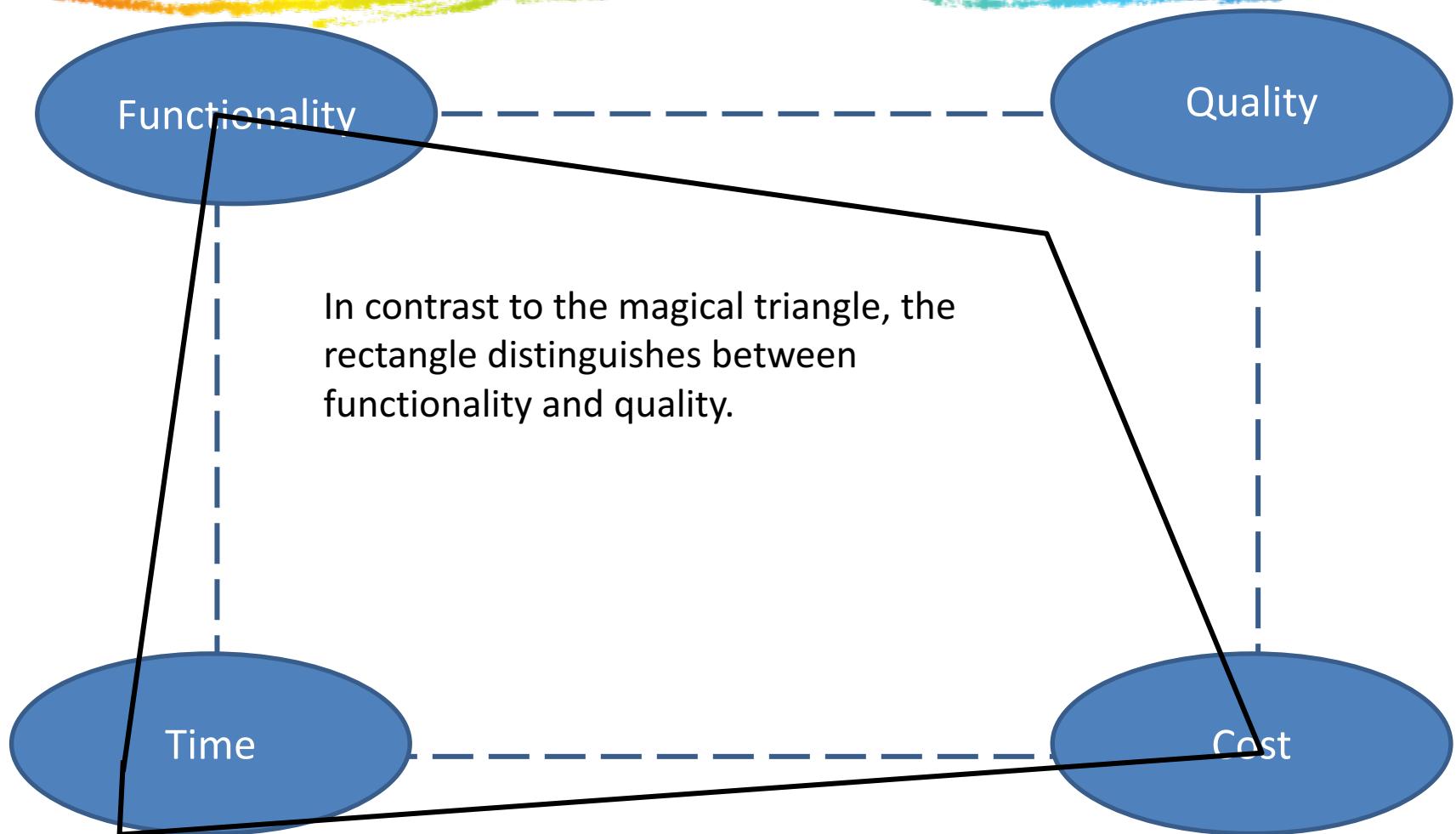


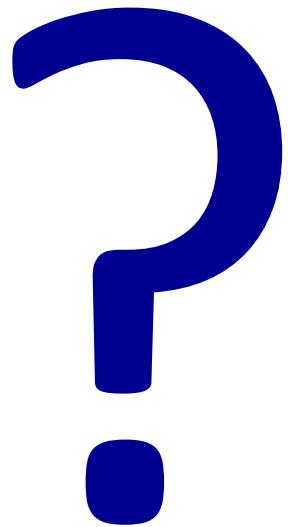
Magical Triangle of Project Management

The triangle consists of deadline, budget, and project goals (functionality and quality). The project manager tries to fulfill these goals at the same time or to balance them. Changes on one dimension lead to changes on one or both other dimensions..



Magical Rectangle of Project Management





In scope of this lecture
(agile!): Only b) is a valid
answer!

- How would you shorten time-to-market?
 - a) Reduce testing effort
 - b) Reduce functionality
 - c) Add more developers

How do you manage software quality?



Regression tests

White box tests

Checklist based reviews

Integration tests

Black box tests

Perspective based reviews

Walkthroughs

Stress tests

Acceptance tests

And many more...

How do you manage software quality?

Test-driven development

Integration tests

Stress tests

Regression tests

White box tests

Black box tests

Acceptance tests

Onsite customer

Checklist based reviews

Perspective based reviews



Pair programming



TestFirst



- If testing is good, then testing more often / always is even better
 - We want to embrace change – Regression testing
- Idea: Write test early, even before implementation
 1. Write test
 2. Let test fail
 - Do we really test non-existing functionality?
 3. Implementing, until test is green
 - As *simple as possible*!
 4. Refactoring

Principle of TestFirst: a Dialogue

Task: Java method len(int) returns number of digits of an int.

Test starts

```
„len(5) should be 1“  
assertEquals (1,  
    len (5));
```

Test: Just you wait!
„len(321) should be 3!“
assertEquals (3,
 len (321));

Test: I don't believe this!
“len(12345678) should be 8!“
assertEquals (8, len (12345678));

JUnit

COMPILER-ERROR!
What is the meaning of
“len”?

Program: That is easy:

```
public int len (int num) { return 1; }
```

JUnit: ok. Testcase
fulfilled.

JUnit: Error!
1 instead of 3

Program: No problem ...
if num<10 then return 1 else return 3

JUnit: ok.

JUnit: Error!
3 instead of 8

Program: ... ok, I see a pattern here:
for (i=...

Test-Driven Development



Testcases and automatic regression tests for every class in product

- 10 The automated tests are the design. The on-site customer makes the acceptance tests.
- 8 After doing design and prototypes, we create a few testcases
- 6 As soon as the code is done, we create thorough unit tests,
only after that goes the code to the test team.
- 4 We have heard about JUnit. Never tried it though.
- 2 Our system test phase always runs out of time: There are many errors!
- 0 We do not test explicitly. Sometimes a customer tells us when there is a problem.

c.f.: Krebs, William (2002):
Turning the Knobs: A Coaching
Pattern for XP through Agile
Metrics. Springer, Lecture Notes
on Computer Science 2418

Roman Numbers Kata

- Idea of Katas: Practice by repetition.
 - Here: Test-First

The Kata says you should write a function to convert from normal numbers to Roman Numerals: eg

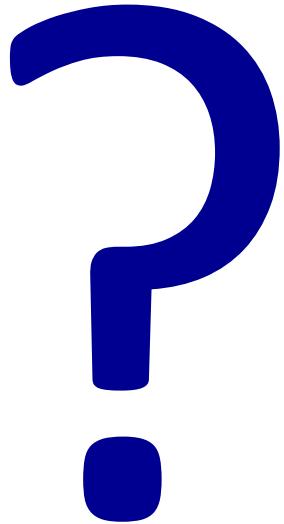
1 --> I

10 --> X

7 --> VII

etc. For a full description of how it works, take a look at
http://www.novaroma.org/via_romana/numbers.html.

For some ideas on how to continue, look at
<https://github.com/pedrovgs/RomanNumerals-Kata>



- Are those tests Blackbox or Glassbox?
- Traditionally, programmers and testers are supposed to be different persons.
 - Why?
 - Does that not kill the testfirst idea?

Assume that you are a quality agent



- What is your goal?
 - Systematically manage quality
 - Make sure that system works as specified
- What are your competencies?
 - Methods and practices of QM
 - Delay delivery to customer?
- What are your responsibilities?
 - Sign off that software was developed according to state of practice in quality management

You are a Quality Agent / Agile Coach

Daily builds		
Face-to-face communication over written documents		
Iterative requirements		
Long code- / feature-freezing		
Exact specification		
QM strategy		



Inspired by / based on Original Software: The reality of software testing
in an agile Environment, Whitepaper

TESTING IN AGILE ENVIRONMENTS

“You only need to unit test”



- Investigative testing?
 - Goal of developer: Show that code works
 - Goal of tester: Show that code does not work

“You can reuse unit tests to build a regression test suite”



Unit test

- Prove that code will do what is expected

Regression test

- Ensure that no unexpected effects result from changes

“Unit tests remove the need for manual testing”

- Manual testing is a repetitive task; it's expensive, boring and error-prone.
- Though manual testing is a time-consuming (and therefore expensive) way to find errors, the costs of not finding them are often much higher.

“We no longer need testers”



- Quantity of productive code = quantity of test code
- Need to do regression tests
- Need to ensure a systematic approach
- Need to coach developers

“User acceptance testing is no longer necessary”

- Seeing the product leads to new requirements
 - Expectations change / are not met
- Agile offers feedback cycles to capture this effect early
- Still need to sign off

“Developers have adequate testing skills”



From story to unit test – “For each requirement, how would I test that?”

Integration testing – “Which tests do I need to run to ensure the new code works seamlessly with the surrounding code”

System testing – “Does the functionality supported by the new code dovetail with functionality elsewhere in this system, or in other systems within the process flow?”

Regression testing – “How often do I need to run a regression test to ensure there are no unforeseen impacts of the new code?”

Acceptance testing – “While TDD (in collaboration with business users) should ensure that a specific function performs correctly, is the cumulative impact of changes still acceptable to the business users?”

“The unit tests form 100% of our design specification”

- That might be a lot of stuff
- Is test code always a good choice to document that amount of information?
- As size of project is increased, the execution time of tests is increased as well
 - Need to partition the project and/or the tests
 - Test and Execution Management!

Conclusion

- QA can play an important role in agile projects
- Who else is better placed to
 - Bridge the gap between users and developers,
 - Understand what is required,
 - Understand how it can be achieved
 - Understand how it can be assured prior to deployment?
- To allow this, QA's need to be experts in
 - Quality management
 - Agile development
 - Requirements engineering

