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## FACULTY SENATE MEETING

**April 20, 2016**

**Architecture Auditorium (ARCH 205)**

**3:00 pm - 5:00 pm**

### ATTENDANCE

#### ***Present (57)***

ABHARI, Kaveh; ALLEN, Chizuko; ANGELO, Michael; BARGERHUFF, Mary; BHATAWADEKAR, Sai; BHATTACHARYA, Torsha; BUTLER, Marguerite; CHIN, David; COFFMAN, Makena; COONEY, Robert; ERICSON, David; FELIPE, Miguel; FLYNN, David; FRANKE, Adrian; GLAZER, Brian; GOSNELL, William; GROENIGER, Scott; HARRIS-MCCOY, Daniel; HELLEBRAND, Eric; HERENIKO, Vilsoni; HONG, Seunghye; HUTCHISON, Elisabeth; ISKANDER, Madgy; JOHNSON, Shannon; KAME'ELEIHIWA, Lilikala; KUHN, Jeffrey; LIM, Unhee; LUCAS, Christopher; MASTERS, Patricia; MAYNARD, Ashley; MCKIMMY, Paul; NGO, Viet; O'HARROW, Stephen; OLIVEIRA, Katrina-Ann; PAULL, Robert; RAI, Sarita; RICHARDSON, James; SAKAGUCHI, Ann; SANDERS, David; SHARMA, Shiv; SHIRAMIZU, Bruce; SIPES, Brent; SOON, Reni; SORENSEN-IRVINE, Christine; STEGER, Manfred; STEPHENSON, Carolyn; STEWART, Maria; SZYMCZAK, Victoria; TAM, Elizabeth; THOMAS, Florence; TSE, Alice; VALENZUELA, Hector; WARD, Cynthia; WERTHEIMER, Andrew; WITHY, Kelley; YAN, Tao; YUE, Ming-Bao

#### ***Excused (10)***

BUENCONSEJO-LUM, Lee; CSISZAR, Katalin; HARRIGAN, Rosanne; MANINI, Bonnyjean; MINATODANI, Dore; OYAMA, Ian; POISSON, Guylaine; SCHOLLY, Kristen; SUVOROV, Ruslan; XIAO, Bo Sophia

#### ***Absent (7)***

CASKEN, John; CROSS, Patrick; DEENIK, Jonathan; JUN, Soojin; NGUYEN, Hannah; OISHI, Martin; WELLS, Jenny

**1. Chair Bob Cooney called the meeting to order at 3:01 p.m.**

### **2. MINUTES**

- March 16, 2016 Senate Minutes [[DOC](#)] (*DRAFT*) were approved by acclamation.



### 3. CHAIR'S REPORT

The senate received the request to review the reorganization of the Cancer Center and JABSOM in February. We asked for an extension until after the April meeting. This request was rejected. The senate voted to reject the proposal. The dean of the medical school came back and asked for senate review. CAB reviewed the proposal in a short, two-week time period. CAB was still opposed to the reorganization. SEC received a response from the dean of the medical school that is unresponsive. The dean was not willing to wait until after the 4/20/16 senate meeting for a vote. The UHCC faculty voted against the reorganization.

- SEC reaffirms prior vote recommending disapproval of the proposed reorganization for JABSOM and UHCC into Kakaako Health Sciences
  - [SEC Chair's cover letter to Dean Jerris Hedges dated 4/8/2016](#)
  - [CAB Reorganization Checklist](#)

### 4. BUSINESS

- **Resolution Requesting Adoption of a Responsibility Management Center (RCM) Approach as a Basis for Budgeting at UHM** [[DOC](#)]  
*Recommendation from the Committee on Budget and Administration (CAB)*  
**David Chin presented the recommendation and budget model.** [[Link to Presentation](#)]
- *This model should provide incentives to reduce administrative bloat, hoarding of space, and to increase other benefits.*
- *Prof. Chin showed an example of instructional issues stemming from the budget crisis in the Math department. 130 students will be enrolled in Calculus II, with instructor TBA. There are no breakout sections for Math 203 Calculus for Business and Social Sciences.*
- *How do we solve these budget problems? Should a chancellor take funds from a college that saved up and give it to a college that spent too much? CAB suggests we use the RCM model they devised.*
  - *There are responsibility centers, which are the Level 5 Units (Schools, Colleges, ORUs). Income comes from g-funds, tuition, RTRF. With RTRF, approximately 50% of funds come back into the unit. CAB model would include Outreach College Fees. Distribution would be based on this formula:*
    - 50% based on SSH
    - 25% based on major count
    - 25% based on graduates
    - NOTE: This is different from the chancellor's model, because in that model, only 40% of the tuition returns to the units. 60% does not.
    - For graduate tuition: 100% would be based on major count.



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- *For Differential tuition: 100% would go to S/C/O.*
- *There would be an exceptions committee to review the formulae.*
- ***What are the incentives in this model?***
  - *Increase # students taught (new)*
  - *Increase enrollment (new)*
  - *Increase graduation rates (new)*
- G Funds
  - Distribution would be 100% based on permanent personnel expenditures.
  - G funds cover about 80% of the total personnel costs at Manoa. We have to have funds coming in from research or other sources.
  - Incentives? Hire more permanent faculty, fewer temps (new)
- Every RC will have to pay for direct costs out of their own budgets.
  - Personnel, supplies/equipment, utilities (the Kaka'ako campus pays for its own utilities already). What is the distribution? Utilities proportional to actual usage, proportional to square footage in shared buildings, exceptions for high-energy equipment. Incentives? Energy efficiency (new) and reduced space usage (new)
- Other highlights: Distribution to shared resources like the library with a tax proportional to S/C/O revenues. There will be zero-based budgeting for cost centers. There will be a cost-center committee. An incentive here is to reduce administrative bloat. In the chancellor's model, the administration will take its cut right off the top, and no one will question them. In this CAB model, the cost-center committee will manage tough decisions like shrinking the administration. There will be *taxes for strategic investments*. There will be *surge tanks* of funding for unusual circumstances. There will be a *tax to system* to be worked out.
- Deferred maintenance would be a cost-center issue.
- There are aspects of the model to be worked out.
- **Michael Angelo presented the resolution and thanked the CAB for the hard work in putting this together.**
  - The resolution passed: 42 for; 3 against; 2 abstentions.
  - Dr. Cooney also thanked CAB for their hard work.

### Supporting Documents:

- [Resolution Encouraging Adoption of a Responsibility Center Management \(RCM\) Approach as a Basis for Tuition and Fees Special Funds and General Fund Allocation at UHM \[passed 38:12:3\]](#)
- [CAB Presentation on UHM Budget Process for UH MFS meeting 2/16/16](#)
- [Memo from Chancellor Robert Bley-Vroman to Manoa Deans, Directors, and Vice Chancellors regarding state of the staged implementation of the new budget model dated 3/17/16](#)
- [Chancellor Presentation on UHM Budget Process for BOR meeting February 2016](#)



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[o CAB Presentation on principles of RCM for UH MFS meeting 11/19/14](#)

- **Resolution on the Degree Proposal for Doctor of Juridical Science** [[DOC](#)]

*Presented by Carolyn Stephenson, Chair of CAPP.*

- *Recommendation from the Committee on Academic Policy and Planning (CAPP)*

Supporting Documents:

[o Proposal for Doctoral Degree in Juridical Science \(SJD\)](#)

- [o The resolution passed: 43 for; 1 against.](#)

- **Resolution on Modification to the 45-Credit Upper Division Credit Requirement for a BS Botany Degree** [[DOC](#)]

*Presented by Carolyn Stephenson, Chair of CAPP.*

- *Recommendation from the Committee on Academic Policy and Planning (CAPP)*

Supporting Documents:

[o 45 UDC Waiver Request BS Botany \(Final version\)](#)

[o Memo to VCAA Dasenbrock from Interim Dean Kumashiro re: Request for a Modification to the 45 Upper Division Credit Requirement for BS Botany Degree dated 12/21/2015](#)

[The resolution passed: 42 for; 1 against; 1 abstention.](#)

- **Resolution on the Proposal for a Bachelor of Science Degree in Dietetics** [[DOC](#)]

*Presented by Carolyn Stephenson, Chair of CAPP.*

- *Recommendation from the Committee on Academic Policy and Planning (CAPP)*

Supporting Documents:

[o Proposal for Bachelor of Science in Dietetics](#)

**The resolution passed: 44 for; 0 against; 1 abstention.**

- **Resolution on the Proposal for a Graduate Certificate Program in Asian Studies** [[DOC](#)]

*Recommendation from the UHM Grad Council Program Committee*

*Presented by David Sanders, Cathryn Clayton, and Chizuko Allen*

Supporting Documents:

[o Proposal for Graduate Certificate in Asian Studies](#)

**This certificate would be available to graduate students outside the Asian Studies programs.**

**The resolution passed: 45 for (unanimous).**



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- **Motion to Endorse College of Education (COE) Senate Resolution Calling for Faculty Input on Instructional and Research Facility Needs and Prioritization of Facility Needs Related to Accreditation, Health, and Safety** [\[DOC\]](#)

*Recommendation from the College of Education Senate*

*Presented by Christine Sorensen Irvine*

Supporting Documents:

- [College of Education Resolution Calling for Faculty Input on Instructional and Research Facility Needs and Prioritization of Facility Needs Related to Accreditation, Health and Safety approved March 11, 2016](#)
- [NCATE Information](#)
- [1994 COE Project Development Plan DAGS Report](#)
- [Memo from CRDG Director Donald Young to VCAFO Cathy Cutshaw regarding request for financial assistance to support utilities infrastructure dated 9/25/2007](#)
- [Memo from COE Dean Christine Sorensen to CFPB Co-Chairs David Hafner and Eric Crispin regarding request for approval for COE building renovation and construction planning dated 6/2/2010](#)
- [UH COE Project Site Master Plan and Project Development Report - Scope of Work](#)
- [Memo from COE Dean Christine Sorensen to Tom Katsuyoshi from UHM Facilities regarding request for immediate repairs and maintenance due to health and safety concerns dated 9/8/2011](#)
- [Email regarding the need to vacate 2011](#)
- [Links to HNN Coverage of COE Facility Issues - Fall 2015](#)

**The resolution passed: 40 for; 1 against; 0 abstentions.**

- **Resolution Calling for the Board of Regents Meetings to be Televised on Olelo and Video Podcasts Posted on UH Website** [\[DOC\]](#)

*Recommendation from the Senate Executive Committee (SEC)*

**Marguerite Butler, Vice Chair of the Manoa Faculty Senate, presented the resolution.**

**The resolution was amended to include live streaming of the meetings (38 for; 0 against; 1 abstention).**

**The resolution passed: 36 for; 1 against; 0 abstentions.**

## 5. NEW BUSINESS



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**There was no new business.**

## **6. ADJOURNMENT**

*The meeting was adjourned at 4:29 p.m.*

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Respectfully submitted by Senate Secretary Ashley Maynard  
Approved on May 4, 2016.