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FACULTY SENATE MEETING MINUTES

January 17, 2018

Architecture Auditorium (ARCH 205)

3:00 PM - 5:00 PM

Present:

AGCAOILI, Aurelio; ALLEN, Chizuko; BOUSQUET, Louis; BRANNER, Mark; BROWN, Amy; CASKEN, John; CHAPMAN, William; CHESNEY-LIND, Meda; CHONG, Vanessa; CLAPP, Justin; CONWAY, Thomas; COONEY, Michael; CROOKES, Graham; DENG, Youping; DUFFY, David; ERICSON, David; FREITAS, Konia; GOSNELL, William; GRISWOLD, Jennifer; HIGA, Jason; HUFFMAN, Brian; JOHNSON, Shannon; KIRS, Marek; KOZOK, Ulrich; MEASURES, Christopher; MIYAMOTO, Camaron; MOBLEY, Joseph; MOUGINIS-MARK, Peter; OHTA, Aaron; OPPEGAARD, Brett; PAULL, Robert; PAVLOVIC, Dusko; POTEIRA, James; POWELL, Brian; ROBERTS, Stacey; ROBERTSON, Scott; SANDERS, David; SHEVELENKO, Brian; SORENSEN IRVINE, Christine; STEPHENSON, Carolyn; TALLQUIST SEIDEL, Michelle; TANNERS, Adam; TAYLOR, Brad; TOWNSEND ING, Claire; TSAI, George; WESTFALL-SENDA, Mandy; WILKENS, George; WONG, Vanessa; and ZALESKI, Halina.

Excused:

BEAMER, Jennifer; CHIN, David; COONEY, Robert; JHA, Rajesh; LIM, Unhee; MINAS, Randall; NG-Ororio, Jackie; PARK, Hyoung-June; VINCENT, Douglas; YUE, Ming-Bao; and ZIEGLER, Nicole.

Absent:

CSISZAR, Katalin; FOSTER, James; GOODWIN, Jeff; KAUAI, Willy; LINCOLN, Noa; MINAGLIA, Steven; RICHARDSON, James; and SEO, Kwanglim; SIMPSON STEELE, Jamie; and YAN, Tao;

Guest: EDWARDS Jr, Donald.



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1. CALL TO ORDER:

Meeting was called to order at 3:02 P.M.

The Chair requested that all new Senators please stand and be recognized.

2. MINUTES:

- November 15, 2017 Senate Minutes [[DOC](#)] (*DRAFT*)
Senator Robert Paull moved to approve the November 15, 2017 minutes
The minutes were approved by acclamation.

3. CHAIR'S REPORT

Chair Sorensen Irvine recognized today as the 125th anniversary of the Overthrow of the Hawaiian Kingdom.

She shared with the Senate that there was feedback given to President Lassner following his presentation on the administrative reorganization for UH Mānoa. She also shared that President Lassner has created a Design Team consisting of seven members, including Chair Sorensen Irvine, to give input regarding the administrative reorganization. She also shared information from the Campus Climate and Free Speech Committee that is currently meeting regarding climate and free speech issues on campus. The committee is developing vision and mission statements, subcommittees have been formed, and they are working on a campus climate survey and website development. Chair Sorensen Irvine is also on a Classroom Committee and a Campus Master Planning Group that is meeting monthly to examine the situation on campus regarding classrooms and master planning regarding facilities and instructional space. She asked for feedback from Senators to share with the committee.

There is a new Director of the General Education Office, Christine Beaule. A faculty member is needed to volunteer for the WASC Steering Committee. It is a four year commitment. There will be an electronic vote on the MFS bylaws coming shortly.

● Committee Reports

- Committee on Administration and Budget (CAB)

Chair Chris Measures shared that CAB worked on the bylaws this semester; met with K. Cutshaw regarding the budget. The committee looked at the College of Engineering reorganization.



- Committee on Academic Planning and Policy (CAPP)

Chair Carolyn Stephenson shared that CAPP dealt primarily with the campus wide course evaluation system and spent time trying to reduce the number of questions. There was also an issue with students having credit removed from transcripts for courses they had taken that were considered “remedial” by departments. It affected a wide range of students and the credits were reinstated. CAPP is continuing to work on the campus evaluation system, including both the evaluation itself as well as implementation issues. It is working on the Advanced Certificate in Nursing, and on giving students credit for non course-based work.

- Committee on Educational Effectiveness (CEE)

Chair Thomas Conway presented that CEE has been looking at the work of the Assessment Office; it has also reviewed some of the department assessment reports. In the upcoming semester the committee will examine ways faculty and departments can better collect and use assessment data.

- Committee on Faculty Service (CFS)

Chair Brian Huffman presented that the committee has been busy filling faculty service requests and making recommendations for appointments. Upcoming in Spring 2018 the committee will continue to fill positions as needed (see slide for open positions). CFS is also reviewing the SEC election criteria.

- Committee on Athletics (COA)

Chair Clair Townsend Ing presented that COA has dealt with four main issues; first, they are reviewing implementation of a Faculty Mentoring Program; Second, the committee is trying to ensure that faculty and student athletes understand the travel policy; third, it is reviewing the draft of the Gender Equity policy; and fourth, the committee is looking at the life of a student athlete with issues such as mentoring. Chair Townsend Ing asked for any input about the student travel issue.

- Committee on Research (COR) - No report.

- Committee on Professional Matters (CPM)

Chair Scott Robertson presented that the committee is looking at potential conflicts of interest regarding extramural funding; safety and protection of minors, an administrative



policy that involves background checks and other things that affect safety of minor students.

- Committee on Student Affairs (CSA)

Chair Chizuko Allen approved a graduate student representative for the committee. The committee also invited administrators to meet with them regarding student retention. The committee was impressed with the efforts being made regarding retention, particularly with freshmen. Graduation rates are better. The committee also met with a member from the Council of Academic Advisors and will continue to work with the committee in the future to ensure equity and inclusion for students.

- General Education Committee (GEC)

Chair Aurelio Agcaoili shared that the GEC is examining its current practices. The committee has completed an internal review related to general education. The GEC welcomed a new GEO Director. In Spring 2018 there will be an external review of the GEC and GEO and at the end of the semester the GEC will issue a report based on the internal and external reviews.

Chair Sorensen Irvine shared that the Graduate Council is concerned about the decline in graduate enrollment. It is reviewing more 4+1 programs that integrate undergraduate and graduate programs. It is also reviewing faculty members who are appointed to graduate faculty status.

4. BUSINESS

- **Internal Review of Mānoa's General Education Curriculum**
- **Resolution Endorsing the Proposed Reorganization of the College of Engineering**
[DOC]

Recommendation from the Committee on Administration and Budget (CAB)



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Presenter: Chris Measures CAB Chair

Supporting Documents:

1. [Reorganization Proposal for the College of Engineering](#)
2. [CAB Reorganization Checklist for the College of Engineering](#)

CAB Chair Measures explained the process the committee used in reviewing the proposed reorganization of the College of Engineering and that once some questions were answered, the committee voted unanimously to recommend approval of the reorganization. He moved for a vote to approve, which was seconded by R. Paull. The vote was 100% in favor of the resolution.

- **Discussion on Manoa Reorganization**

Chair Sorensen Irvine issued a caveat that her quote used in President Lassner's presentation was not necessarily reflective that she (or the SEC) supports the current plan. Last week the SEC met with President Lassner and said that before a discussion of whether and how the UHM Provost model is a good one, there needs to be a discussion of the role of the UHM Chancellor. Chair Sorensen Irvine brought up the fact that the issue of the role of the Chancellor has been long discussed, and she asked for Senators' thoughts on it. Senator R. Paull asked about the role of the Provost in the proposed model. Only three areas: athletics; compliance (e.g., Title IX); and money remain under the Chancellor's purview. Senator C. Miyamoto said that CSA would like to look at how governance would affect control over student affairs issues. Chair Sorensen Irvine said that things are changing rapidly and the "boxes" on lower levels are in a state of flux. Senator A. Agcaoili asked what the problem is that requires reorganization. Senator D. Ericson commented that under the current system, only the system President has a line of communication to the BOR or the Legislature. The Mānoa Chancellor does not have a line of communication to the BOR or Legislature. This raises the question of what is the role of the Chancellor? Senator S. Robertson stated that he felt Mānoa needs strong representation independent of the rest of the System, particularly because we are the main research entity in the System. Senator C. Measures offered that he thinks the President and Chancellor roles should be recombined. Senator R. Paull offered that he thought the relationship between the President and Chancellor might have been an issue in the past. Senator A. Agcaoili expressed concern about the university spending money on administration at the expense of students and general education and reiterated that he still couldn't clearly identify what problem this



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reorganization is attempting to solve. Senator M. Cooney used the U. of California system as an example and said he felt that there is too much management and the managers don't really have control over money. Senator A. Agcaoili asked for Chair Sorensen Irvine's opinion about the model and SEC Vice Chair David Duffy took over as Chair and Senator C. Sorensen Irvine, speaking not as SEC chair, said that she was previously in favor of the separate President and UHM Chancellor model. She has come to see that it might not be possible. First, would the system president be inclined to hire a strong, independent Mānoa Chancellor? Second, what Chancellor would come here with so little to do? Third, if there is a hiccup at Mānoa, the BOR, Legislature, etc., look to the President's office, not the Chancellor, for solutions. In a small state like Hawaii, this is the reality. There is a structural problem in that the UHM Chancellor has no direct voice to the BOR or Legislature. She feels that if we have a strong Provost or strong Executive Vice President, it might better serve the University. Senator S. Johnson asked about the separation of academic affairs and research. Chair Sorensen Irvine explained that the two areas, while related, need separate leadership. Senator R. Paull asked about whether or not the Provost would have control of the budget over academic affairs. Senator H. Zaleski asked if it wouldn't be simpler to erase the Chancellor box and move it under Provost. Senator M. Chesney-Lind said she thought the problem is administrative bloat. She thinks that we shouldn't lose sight of the failure of this model to give Mānoa any type of direct link to the BOR/Leg. She thinks a virtue of this model is the blending of academics and research, but she feels that if the roles are recombined, the person in both roles needs to be a strong advocate for Mānoa. Chair Sorensen Irvine suggested she is hearing a split among the Senators about recombining the roles, and asked what the next steps should be? A survey? Senator G. Crookes offered that a survey at a basic informational level wouldn't really get at the question. Perhaps a special Congress meeting might be helpful. Senator H. Zaleski pointed out that while the K-12 student population in Hawaii is declining, the System has been growing the West Oahu campus and ignoring the fact that there won't be students to matriculate. Senator M. Cooney said he thinks UH Mānoa is too small to warrant both a Chancellor and a Provost. He feels there are too many administrators and there needs to be a shift to have fewer administrators and more faculty members to serve student needs. Senator A. Agcaoili expressed his concern over the loss of faculty at UHM to serve students. There are too many lecturers and not enough faculty members to meet the General Education needs on campus. Senator C. Stephenson concurred that there are too many administrators at UHM, but questioned how the proposed model can save money when it adds a new position of Provost. Senator H. Zaleski said she



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would like to see data with hard numbers regarding administrative positions relative to our peers.

Senator R. Paull moved to adjourn and the motion was seconded by acclamation.

5. NEW BUSINESS

6. ADJOURNMENT

The meeting was adjourned at 5:00 P.M.

Respectfully submitted by Stacey Roberts, MFS Secretary
Approved on February 21, 2018.