

# Endogenous Returns to Scale

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- **Organizational design:** managerial hierarchies, communication structure
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What drives individual scalability decisions and how do they shape aggregate outcomes?

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- Endogenous scalability allows top firms to grow larger  $\implies$  higher GDP and GDP growth
- Distortions that affect the top firms are particularly harmful

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We **calibrate** the model to the Spanish economy: large effects on GDP level and growth.

# Literature review

- Classic work
  - Kuznets (1973), Chandler (1977, 1990)
- Endogenous scalability
  - Smirnygin (2022), Lashkari et al. (2024), De Ridder (2024), Argente et al. (2025), Engbom et al. (2025), Gottlieb et al. (2025)
  - **Contribution:** tractable aggregation in general equilibrium, role of intermediate inputs, role of wedges
- Production function and RTS estimation
  - Hall (1990), Basu and Fernald (1997), De Loecker et al. (2020), Gao and Kehrig (2020), Demirer (2020), Ruzic and Ho (2023), Chiavari (2024), Chan et al. (2025).
  - **Contribution:** within-firm changes, impact of intermediate input prices, cross-country comparison
- Technique choice in production networks
  - Oberfield (2018), Acemoglu and Azar (2020), Kopytov et al. (2024, 2025)
  - **Contribution:** returns to scale as a technology choice

## A model of endogenous returns to scale

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## Production

- **Static** model with **competitive firms** and representative household
- $N$  sectors, each with a **continuum of firms** producing a **homogenous good**

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$$F_i(L_{il}, X_{il}, \eta_{il}) = e^{\varepsilon_{il}} A_i(\eta_{il}) \zeta_{il}(\eta_{il}) \left( L_{il}^{1-\sum_{j=1}^N \alpha_{ij}} \prod_{j=1}^N X_{ij,l}^{\alpha_{ij}} \right)^{\eta_{il}}$$

- $A_i(\eta_{il})$  captures the cost of higher ret. to scale;  $a_i(\eta_{il}) := \log A_i(\eta_{il})$  strict. decreasing and concave
  - coordination and management costs, complications from more complex processes, etc.
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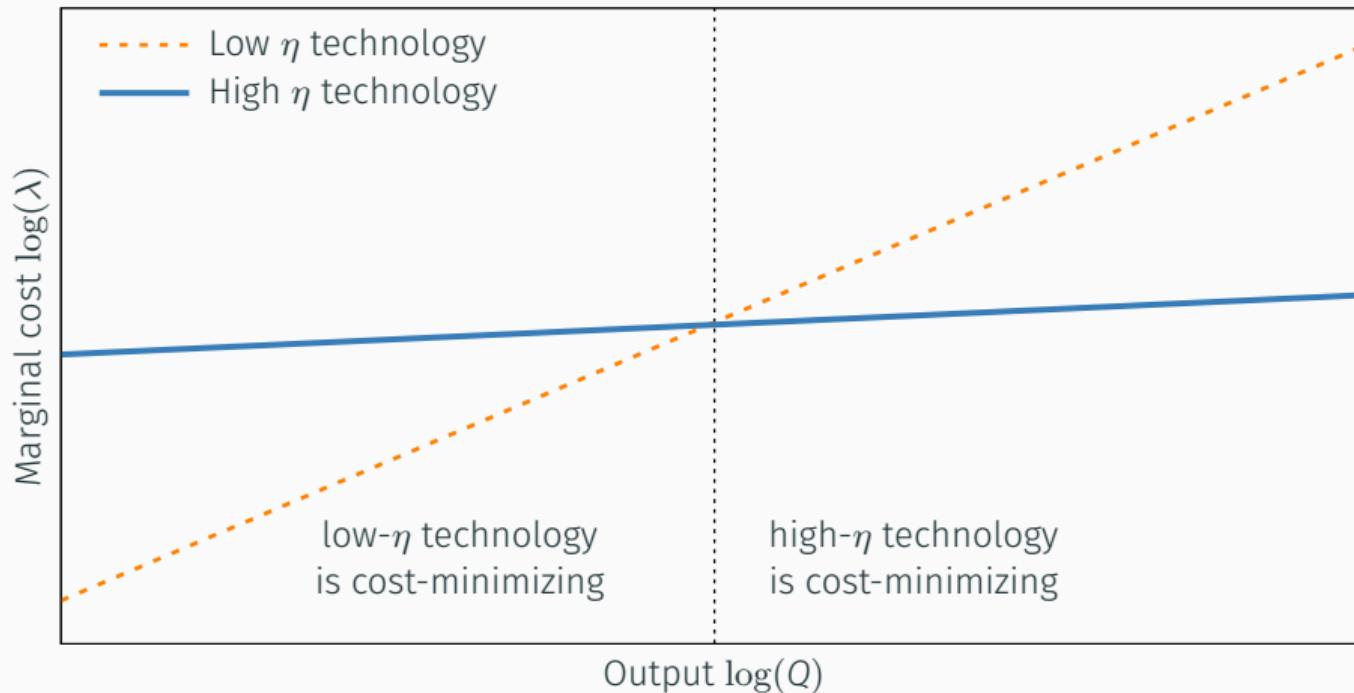
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- Productivity draw  $\varepsilon_{il} \sim \text{iid } \mathcal{N}(\mu_i, \sigma_i^2)$  is the only source of heterogeneity across firms within sector
- Firms maximize profits by jointly choosing inputs and **returns to scale** ( $\eta_{il}$ )

$$\Pi_{il}(\varepsilon_{il}, P, W) = \max_{\eta_{il}, L_{il}, X_{il}} P_i F_i(L_{il}, X_{il}, \eta_{il}) - WL_{il} - \sum_{j=1}^N P_j X_{ij,l}$$

## The Scalability Trade-off

High- $\eta$  technologies are better at large scale; low- $\eta$  technologies are better at small scale



## Cost minimization problem

McKenzie (1959): A decreasing-returns technology can be interpreted as a constant-returns technology with a **fixed entrepreneurial factor** ( $E_{il} = 1$ ).

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### Lemma

The firm's marginal cost of production is

$$\lambda_{il} = \frac{1}{e^{\varepsilon_{il}} A_i(\eta_{il})} H_i^{\eta_{il}} \Pi_{il}^{1-\eta_{il}},$$

where  $\eta_{il}$  governs the exposure to factor prices:

- $H_i = W^{1-\sum_{j=1}^N \alpha_{ij}} \prod_{j=1}^N P_j^{\alpha_{ij}}$  is price of the **variable input bundle** (Labor + Materials)
- $\Pi_{il}$  is price of the **fixed factor** (Profits = Shadow cost of entrepreneur)

### Lemma

The firm chooses its returns to scale  $\eta_{il} \in (0, 1)$  to minimize its marginal cost

$$\frac{da_i(\eta_{il})}{d\eta_{il}} = \log H_i - \log \Pi_{il},$$

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- Increasing  $\eta_{il}$  is costly and shifts input mix from fixed entrepreneurial factor to variable inputs
  - Cheaper variable inputs ( $H_i \downarrow$ )  $\implies$  higher returns to scale ( $\eta_{il} \uparrow$ )
  - Any change pushing firm to be bigger (e.g.,  $\varepsilon_{il} \uparrow$  or  $P_i \uparrow$ ) puts pressure on entrepreneurial factor which is in fixed supply  $\implies$  firm relies less on it, i.e.  $\eta_{il}$  is higher

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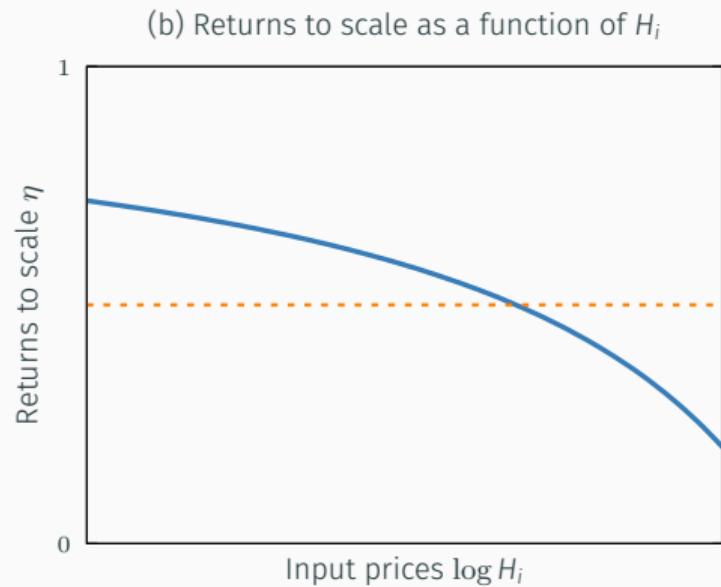
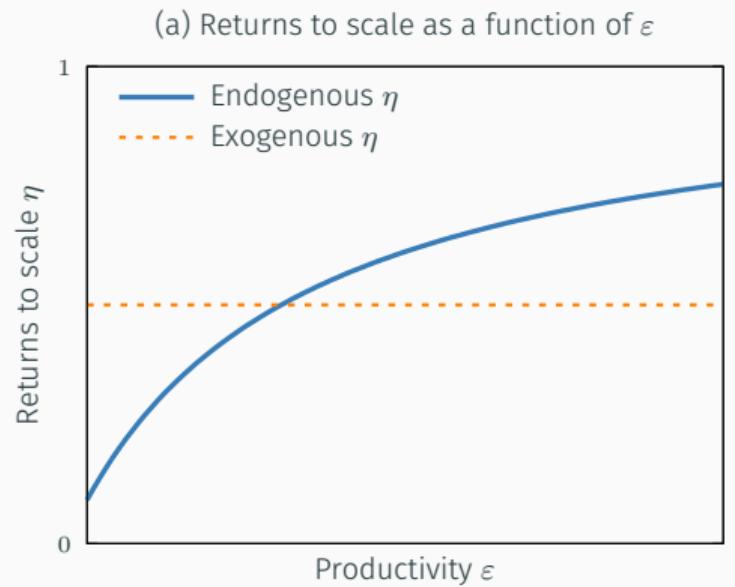
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### Lemma

Returns to scale  $\eta_{il}$  satisfy

$$\frac{d\eta_{il}}{d\varepsilon_{il}} = \frac{d\eta_{il}}{d \log P_i} = - \left[ (1 - \eta_{il}) \frac{d^2 a_i}{d\eta_{il}^2} \right]^{-1} > 0, \quad \text{and} \quad \frac{d\eta_{il}}{d \log H_i} = \left[ (1 - \eta_{il}) \frac{d^2 a_i}{d\eta_{il}^2} \right]^{-1} < 0.$$



## Impact on firm size: Double blessing of high $\varepsilon_{il}$

### Lemma

Endogenous returns to scale amplify the response of output

$$\frac{d \log Q_{il}}{d \varepsilon_{il}} = \underbrace{\frac{1}{1 - \eta_{il}}}_{\text{Fixed } \eta \text{ effect}} + \underbrace{\frac{1}{1 - \eta_{il}} \frac{d \eta_{il}}{d \varepsilon_{il}}}_{\text{Superstar effect}} \quad \text{and} \quad \frac{d \log Q_{il}}{d \log H_i} = \underbrace{-\frac{\eta_{il}}{1 - \eta_{il}}}_{\text{Fixed } \eta \text{ effect}} + \frac{1}{1 - \eta_{il}} \frac{d \eta_{il}}{d \log H_i}.$$

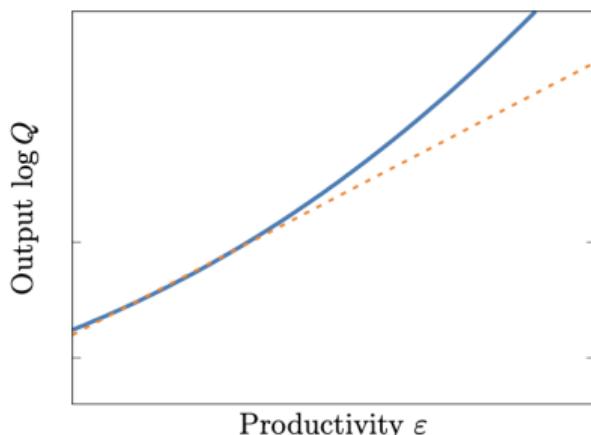
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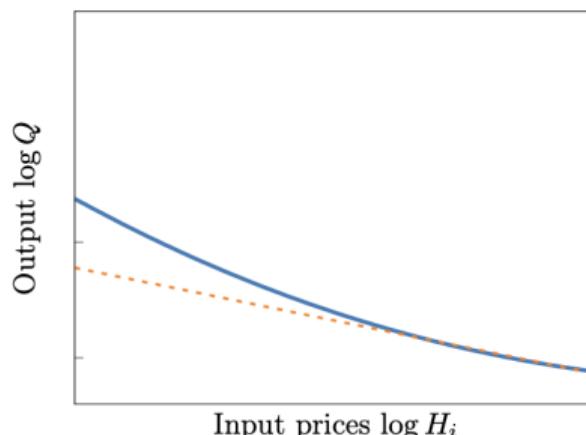
Endogenous returns to scale **amplify the response of output**

$$\frac{d \log Q_{il}}{d \varepsilon_{il}} = \underbrace{\frac{1}{1 - \eta_{il}}}_{\text{Fixed } \eta \text{ effect}} + \underbrace{\frac{1}{1 - \eta_{il}} \frac{d \eta_{il}}{d \varepsilon_{il}}}_{\text{Superstar effect}} \quad \text{and} \quad \frac{d \log Q_{il}}{d \log H_i} = \underbrace{-\frac{\eta_{il}}{1 - \eta_{il}}}_{\text{Fixed } \eta \text{ effect}} + \frac{1}{1 - \eta_{il}} \frac{d \eta_{il}}{d \log H_i}.$$

(c) Output as a function of  $\varepsilon$



(d) Output as a function of  $H_i$



## Assumption for tractable aggregation

The cost function takes the form  $a_i(\eta_{il}) = -\frac{\gamma_i}{1-\eta_{il}}$ , where  $\gamma_i > \sigma_i^2/2$ . Let  $\varphi_i := \sigma_i^2/(2\gamma_i) \in [0, 1)$  denote the **effective productivity dispersion** in sector  $i$ .

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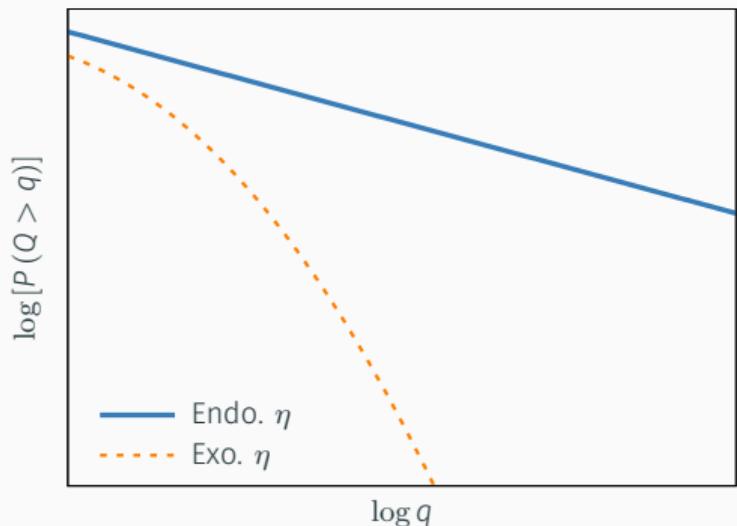
## Proposition

With fixed returns to scale, firm size is log-normal. With **endogenous returns to scale**, the right tail becomes **Pareto**:

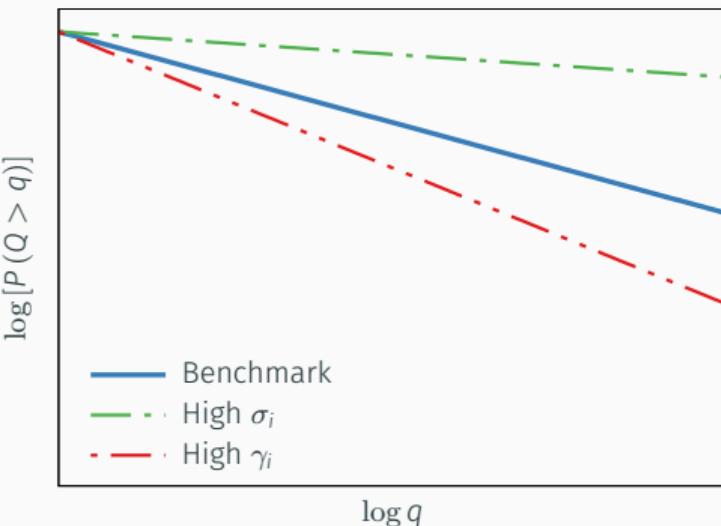
$$\log(\mathbb{P}(Q_{il} > q)) \sim -\frac{1}{\varphi_i} \log q, \text{ as } q \rightarrow \infty.$$

# Pareto tail of firm-size distribution

(a) Impact of endogenous returns to scale



(b) Impact of  $\sigma_i$  and  $\gamma_i$  (endo.  $\eta$ )



## Aggregation

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1. Free-entry condition: Firms enter sector  $i$  until expected profits equal the entry cost ( $\kappa_i W$ )

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2. Representative household

- Supplies  $\bar{L}$  units of labor inelastically
- Cobb-Douglas preferences over sectoral goods

$$U(C) = \prod_{i=1}^N \left( \frac{C_i}{\beta_i} \right)^{\beta_i}$$

- Budget constraint (profits are dissipated through entry costs )

$$\sum_{i=1}^N P_i C_i \leq W\bar{L}$$

## Aggregation: Effective returns to scale

**Definition:** The effective returns to scale  $\hat{\eta}_i$  in sector  $i$  is the sales-weighted average of  $\eta_{il}$ .

$$\hat{\eta}_i := \int_0^{M_i} \frac{P_i Q_{il}}{P_i Q_i} \eta_{il} dl$$

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### Lemma

The returns to scale  $\eta_{il}$  of firm  $l$  in sector  $i$  can be expressed in terms of  $\hat{\eta}_i$  and  $\varepsilon_{il}$

$$\frac{1}{1 - \eta_{il}} = \frac{1 - \varphi_i}{1 - \hat{\eta}_i} + \frac{\varepsilon_{il} - \mu_i}{2\gamma_i}.$$

- **Implication:**  $\hat{\eta}_i$  is a sufficient statistic for the distribution of  $\eta_{il}$
- **Selection effect:**  $\hat{\eta}_i > \mathbb{E}[\eta_{il}]$ . The effective scale is higher than the average because large firms are more scalable

## Sectoral aggregation

- Free entry  $\implies$  sector behaves like a CRS technology with endo. TFP  $z_i(\hat{\eta}_i)$  and input shares  $\hat{\eta}_i$

### Proposition

The sectoral marginal cost of production is

$$\lambda_i = \frac{1}{\exp(z_i(\hat{\eta}_i))} W^{1-\hat{\eta}_i \sum_{j=1}^N \alpha_{ij}} \prod_{j=1}^N P_j^{\hat{\eta}_i \alpha_{ij}},$$

where sectoral productivity  $z_i(\hat{\eta}_i)$  decomposes into

$$z_i(\hat{\eta}_i) = \underbrace{\mu_i + a_i(\hat{\eta}_i) + \frac{\sigma_i^2}{2} \frac{1}{1-\hat{\eta}_i}}_{\text{Exogenous returns to scale}} + \underbrace{\frac{1}{2} (1-\hat{\eta}_i) \log \left( \frac{1}{1-\varphi_i} \right)}_{\text{Superstar effect}} - \underbrace{(1-\hat{\eta}_i) \log \kappa_i}_{\text{Entry cost}}.$$

- Result: Endogenous ret. to scale ( $\varphi_i > 0$ ) boosts sectoral TFP through superstar effect

## Proposition

1. In equilibrium, sectoral prices  $P = (P_1, \dots, P_N)$  equal marginal costs:

$$\log(P/W) = - \underbrace{\mathcal{L}(\hat{\eta})}_{\text{Network Multiplier}} \times \underbrace{z(\hat{\eta})}_{\text{Sectoral TFP}},$$

where  $\mathcal{L}(\hat{\eta}) = (I - \text{diag}(\hat{\eta})\alpha)^{-1}$  is the endogenous Leontief inverse matrix.

2. Equilibrium log GDP  $y$  is

$$y = \omega(\hat{\eta})^\top z(\hat{\eta}) + \log \bar{L},$$

where  $\omega_i = \frac{P_i Q_i}{PY} = \beta^\top \mathcal{L}(\hat{\eta}) \mathbf{1}_i$  is the endogenous Domar weight of sector  $i$ .

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**Key insight:** Returns to scale shape GDP through two channels

1. Productivity  $z(\hat{\eta})$ : Efficiency gains from superstar firms
2. Network  $\omega(\hat{\eta})$ : Higher  $\hat{\eta}$  makes sectors more input-intensive  $\implies$  higher Domar weights

Equilibrium returns to scale

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An increase in average productivity  $\mu_j$  induces higher returns to scale in all downstream sectors:

$$\frac{d\hat{\eta}_i}{d\mu_j} = \Psi_i^{-1} \mathcal{K}_{ij} \geq 0,$$

where

1.  $\Psi_i := (1 - \varphi_i) \frac{d^2 a_i}{d\hat{\eta}_i^2} \leq 0$  captures how rigid  $\hat{\eta}_i$  is

2.  $\mathcal{K}_{ij} := \partial \log(H_i/W) / \partial z_j = -[\alpha \mathcal{L}]_{ij} \leq 0$  captures the impact of  $z_j$  on the price of  $i$ 's input bundle

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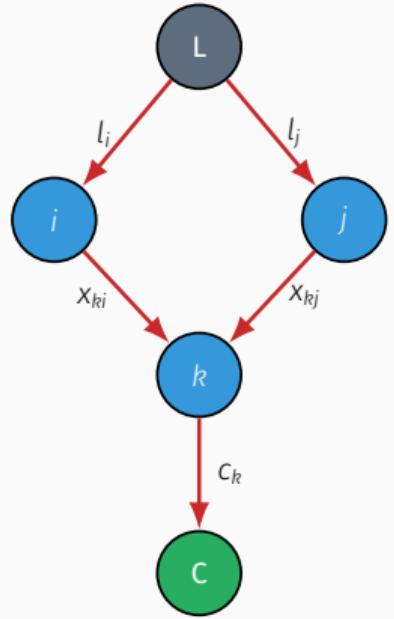
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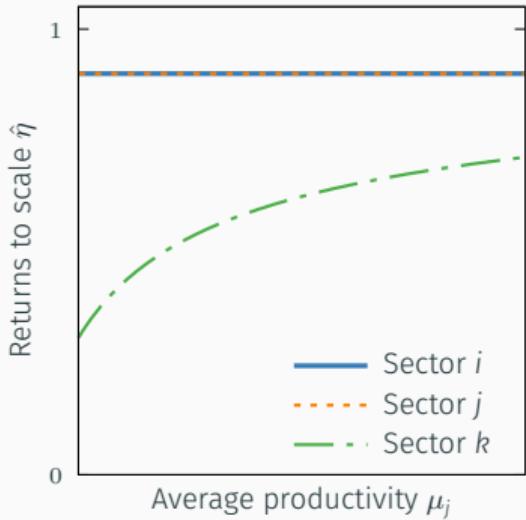
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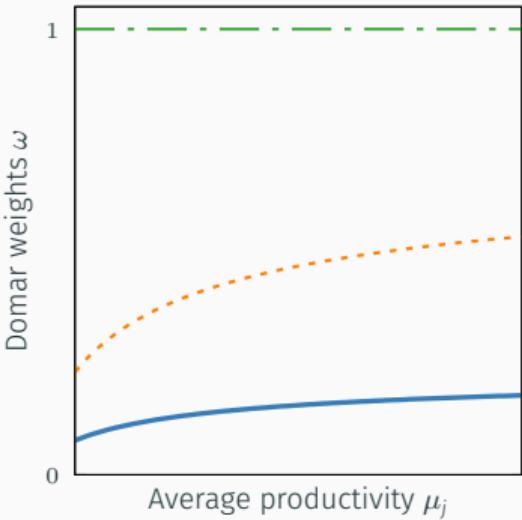
- Higher productivity  $\mu_j$  lowers  $P_j \implies$  all firms downstream of  $j$  increase  $\hat{\eta}_i$

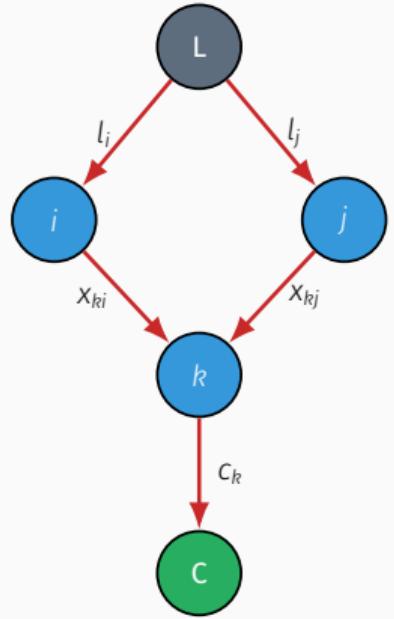


(a) Impact of  $\mu_j$  on  $\hat{\eta}$

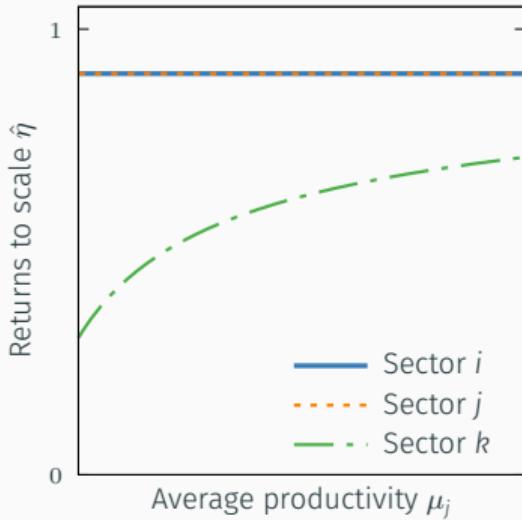


(b) Impact of  $\mu_j$  on  $\omega$

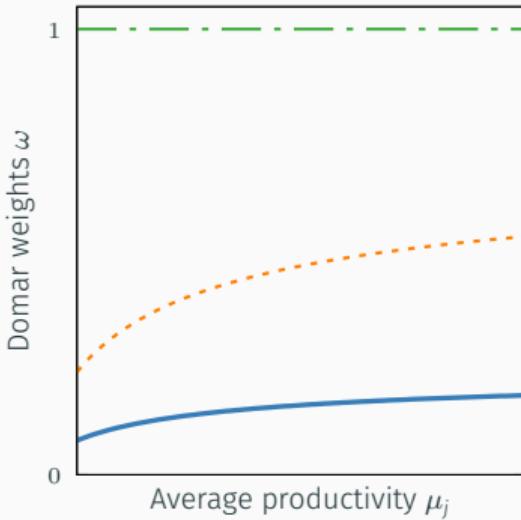




(a) Impact of  $\mu_j$  on  $\hat{\eta}$



(b) Impact of  $\mu_j$  on  $\omega$



- Similar results for  $\kappa_j$  (lowers ret. to scale) and  $\sigma_j$  (increases ret. to scale)

## Aggregate Implications

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## Endogenous returns to scale increase GDP

Define an alternative economy without endogenous returns to scale

Definition (Fixed returns-to-scale economy)

Fix all firms' returns to scale at the sectoral effective level ( $\tilde{\eta}_{il} = \hat{\eta}_i$ ).

- By construction, this economy has the same sectoral Domar weights as the baseline.

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### Proposition

Endogenous returns to scale **increase the level of GDP**

$$y - \tilde{y} = \sum_{i=1}^N \omega_i \frac{1}{2} (1 - \hat{\eta}_i) \log \left( \frac{1}{1 - \varphi_i} \right) > 0.$$

- With endogenous returns to scale, the **most productive firms** adopt the **most scalable technology** and **grow disproportionately**  $\implies$  Resources reallocate to the **most effective producers**.

## Response of GDP to shocks

### Proposition

The response of log GDP  $y$  to a shock  $\Delta\mu_i$  is

$$\Delta y = \underbrace{\omega_i \Delta\mu_i}_{\text{Hulten's theorem}} + \underbrace{\frac{1}{2} \frac{d\omega_i}{d\mu_i}}_{\text{Endogenous ret. to scale}} (\Delta\mu_i)^2 + o((\Delta\mu_i)^2).$$

Furthermore, the second-order term is non-negative,

$$\frac{d\omega_i}{d\mu_i} = \left( - \sum_{k=1}^N \mathcal{K}_{ki} \omega_k \frac{d\hat{\eta}_k}{d\mu_i} \right) \geq 0.$$

## Response of GDP to shocks

### Proposition

The response of log GDP  $y$  to a shock  $\Delta\mu_i$  is

$$\Delta y = \underbrace{\omega_i \Delta\mu_i}_{\text{Hulten's theorem}} + \underbrace{\frac{1}{2} \frac{d\omega_i}{d\mu_i}}_{\text{Endogenous ret. to scale}} (\Delta\mu_i)^2 + o((\Delta\mu_i)^2).$$

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- Upstream/downstream propagation
  - Higher  $\mu_i \implies$  higher returns to scale downstream  $\implies$  higher Domar weights upstream

# Response of GDP to shocks

## Proposition

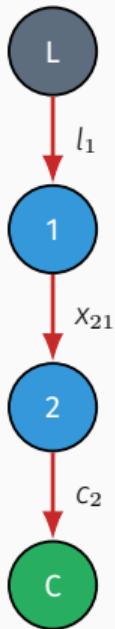
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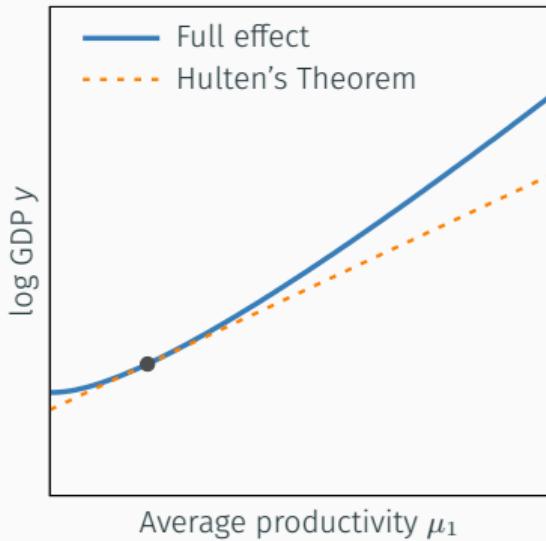
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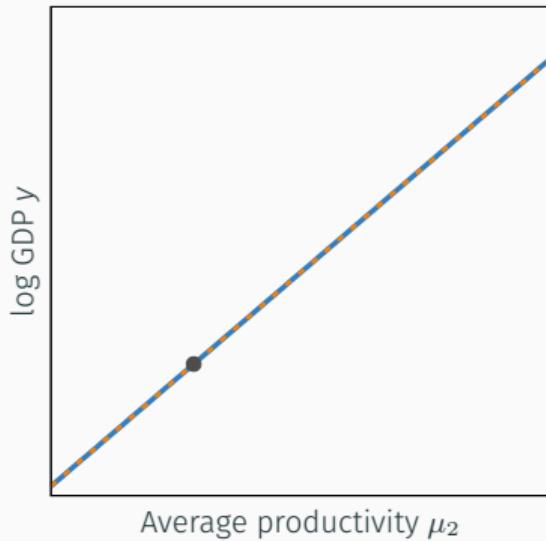
- Upstream/downstream propagation
  - Higher  $\mu_i \implies$  higher returns to scale downstream  $\implies$  higher Domar weights upstream
- Asymmetric response
  - Magnifies the impact of positive shocks ( $\Delta\mu_i > 0$ )
  - Dampens the impact of negative shocks ( $\Delta\mu_i < 0$ )



(a) Impact of  $\mu_1$  on  $y$



(b) Impact of  $\mu_2$  on  $y$



## Implications for growth: Acceleration

One sector economy with constant TFP growth  $d\mu/dt = g_\mu > 0$ .

## Implications for growth: Acceleration

One sector economy with constant TFP growth  $d\mu/dt = g_\mu > 0$ .

### Lemma

As productivity rises, firms adopt more scalable technologies:

$$\frac{d\hat{\eta}}{dt} = -\Psi^{-1} \frac{\alpha}{1 - \hat{\eta}\alpha} g_\mu > 0, \quad \text{and} \quad \lim_{t \rightarrow \infty} \hat{\eta} = 1.$$

- Productivity increases  $\implies$  cheaper inputs  $\implies$  higher  $\hat{\eta}$

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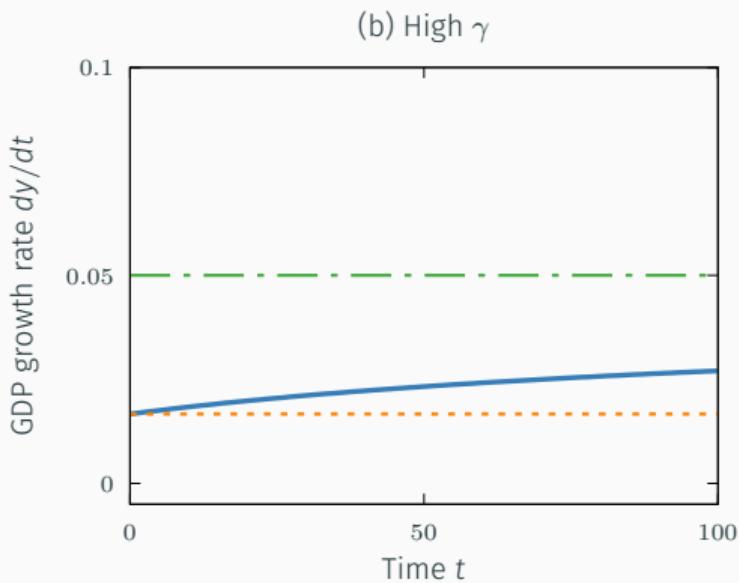
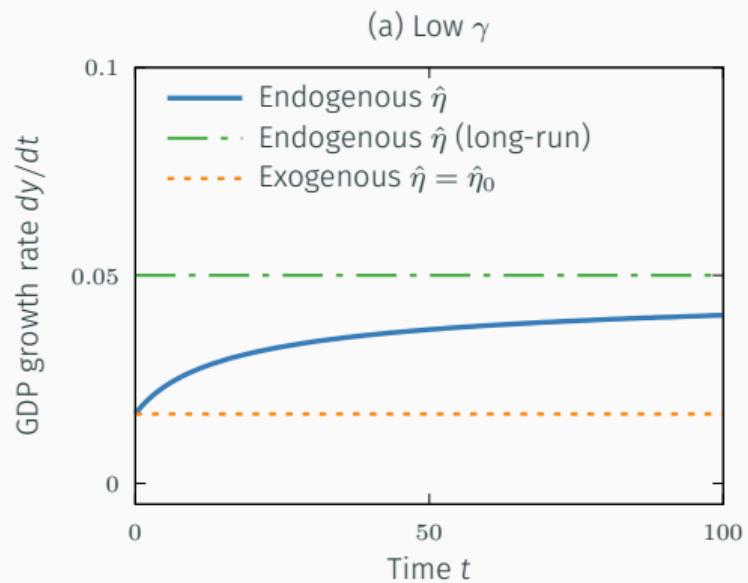
- Productivity increases  $\implies$  cheaper inputs  $\implies$  higher  $\hat{\eta}$

### Lemma

Endogenous scalability leads to strictly higher long-run growth:

$$\lim_{t \rightarrow \infty} \frac{dy}{dt} = \underbrace{\frac{1}{1 - \alpha}}_{\text{Domar weight}} g_\mu > \underbrace{\frac{1}{1 - \hat{\eta}_0 \alpha}}_{\text{Domar weight}} g_\mu = \lim_{t \rightarrow \infty} \frac{d\tilde{y}}{dt},$$

- Intuition: Higher  $\hat{\eta}$   $\implies$  Higher Domar weights  $\implies$  Each increase in  $\mu$  is more impactful



## Empirical evidence

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## Testing model predictions

Model: more productive firms should have higher returns to scale

$$\text{Cov}(\varepsilon_{il} + a_i(\eta_{il}), \eta_{il}) > 0.$$

This quantity also provides a measure of the strength of the endogenous scalability mechanism.

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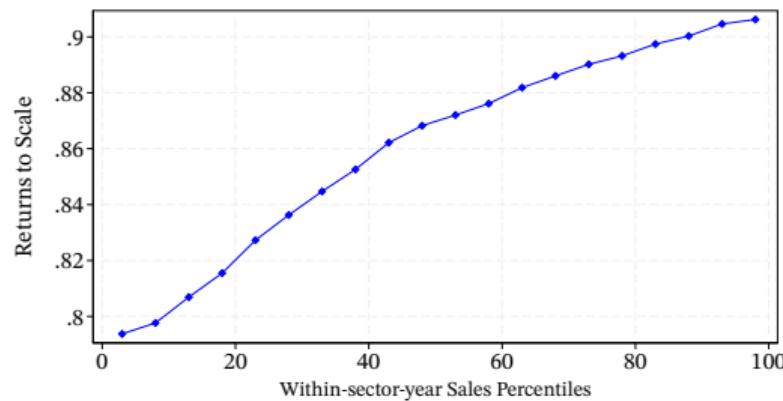
This quantity also provides a measure of the strength of the endogenous scalability mechanism.

### Empirical strategy

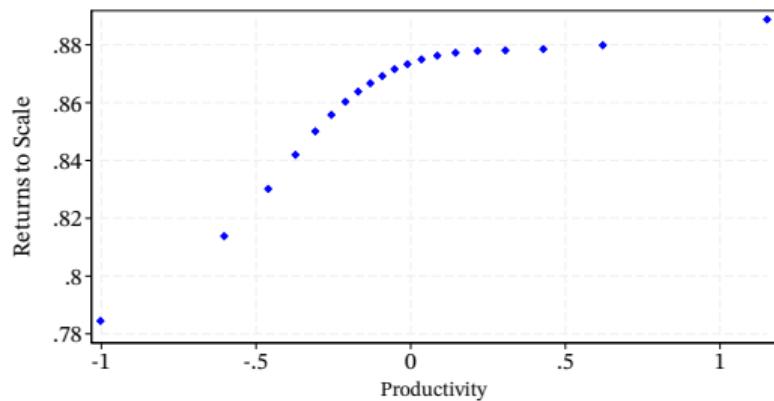
- **Data:** near-universe of Spanish firms (Orbis), 1995–2019 (9,754,405 firm-year observations)
- **Methodology:**
  - Group firms into size deciles within each sector-year
  - Estimate production functions (CD with  $K, L, M$ ) for each decile using Blundell-Bond (2000).
  - Recover returns to scale as sum of output elasticities
- Productivity is measured using a Törnqvist input-quantity index to handle heterogeneous technologies

## More productive firms have higher returns to scale

Model prediction: more productive firms should have higher returns to scale



(a) Returns to scale and firm size

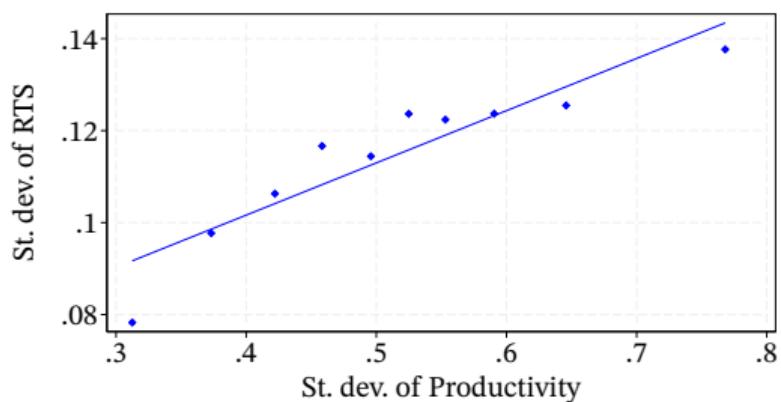


(b) Returns to scale and productivity

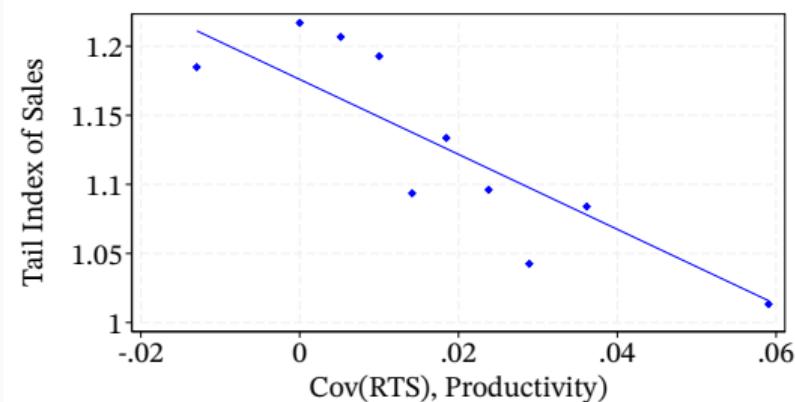
# Sectoral evidence: Dispersion and tails

## Model predictions

1. Sectors with more dispersed productivity should have more dispersed ret. to scale
2. Sectors with stronger endo. ret. to scale mechanism should have thicker tail of firm-size dist.
  - Covariance between ret. to scale and productivity as proxy



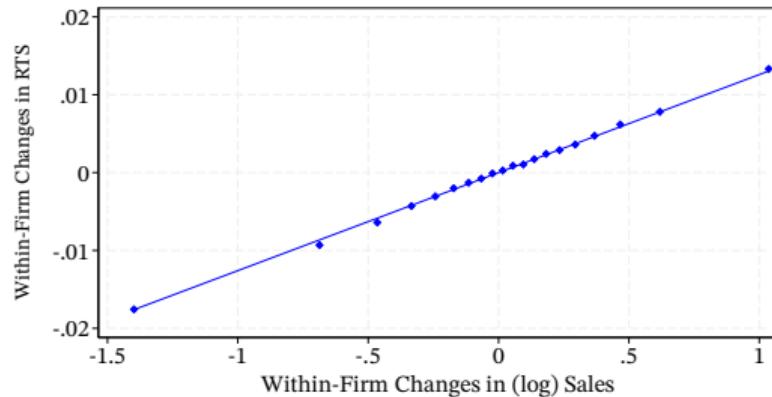
(a) Dispersion in returns to scale and productivity



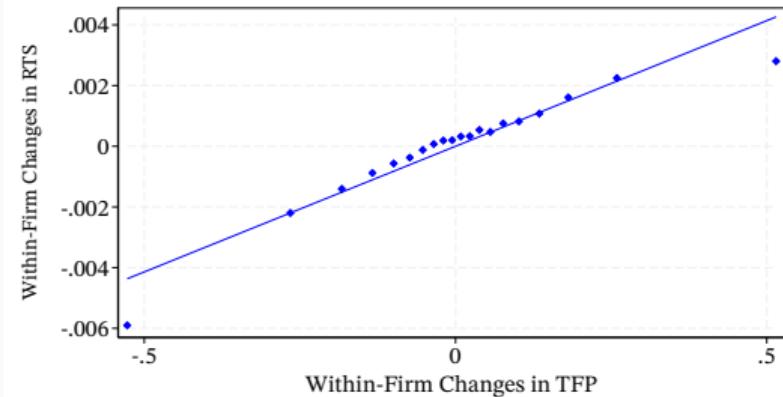
(b) Tail indices of sales and endogenous scalability

## Within-firm evidence: Firms increase $\eta$ as they grow

Model prediction: As firms become more productive, they increase their returns to scale



(a) Returns to scale and sales



(b) Returns to scale and productivity

Note: Regression absorbing firm and sector-year fixed effects

## Testing the cost channel: Tariff shocks

**Model prediction:** Higher input prices force firms to reduce returns to scale:

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**Empirical approach:**

- Local projections using tariff-induced input cost shocks ( $T_{it}$ ) from Teti (2024):

$$\eta_{ilt+h} - \eta_{ilt-1} = \beta_h \log T_{it} + \gamma_{lh} + \gamma_{th} + \varepsilon_{ilth},$$

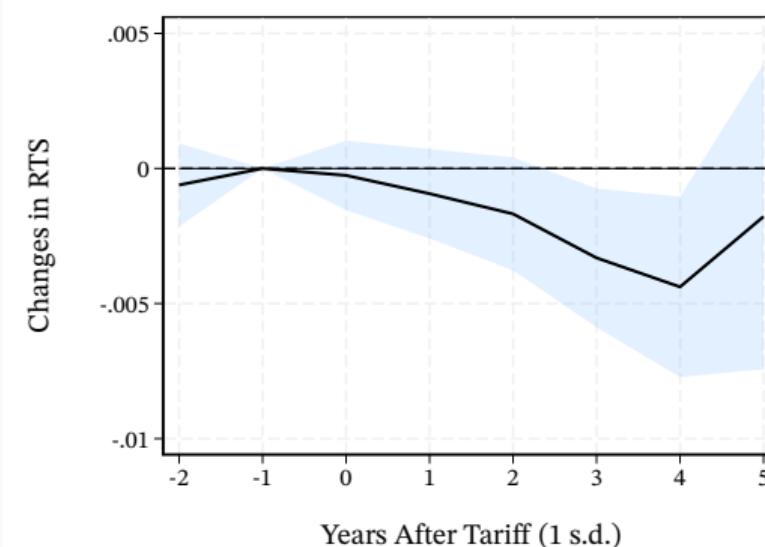
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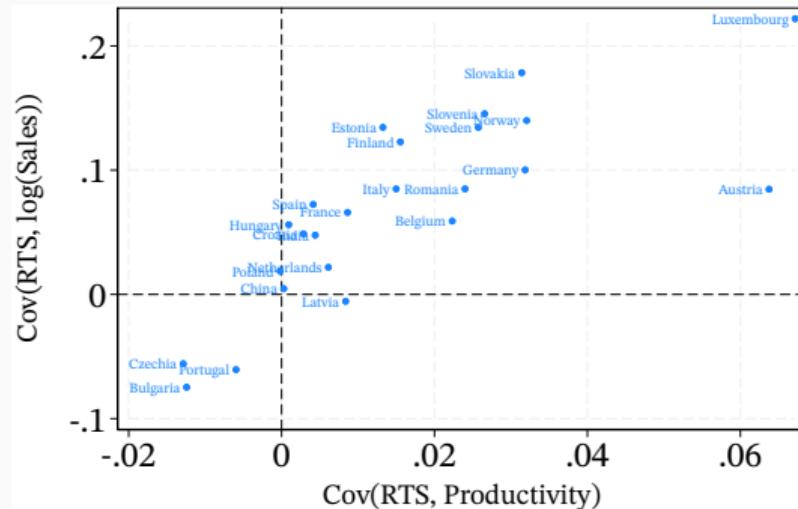
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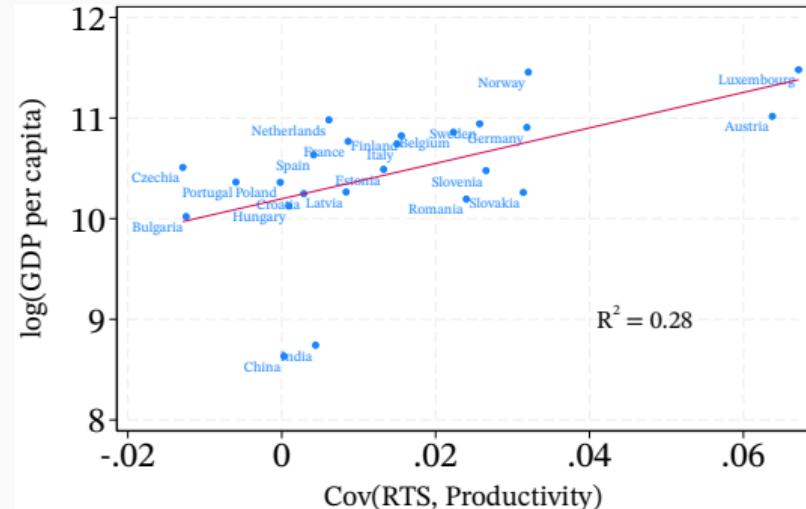


# Endogenous scalability and development

- We replicate the estimation for manufacturing firms in 24 countries.



(a) Endogenous scalability across countries



(b) Economic development and endogenous scalability

- Left: the mechanism is visible globally ( $\text{Cov}(\eta, \text{TFP}) > 0$ )
- Right: Richer countries have stronger endogenous scalability

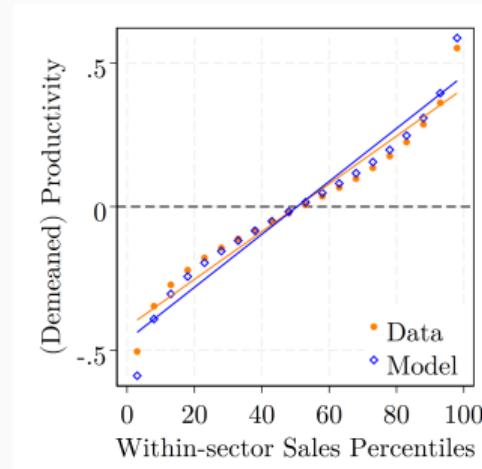
## Calibration

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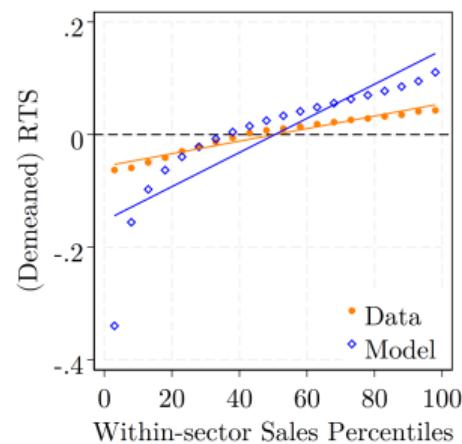
- We calibrate the model to the Spanish economy (62 sectors)
- Some parameters have direct empirical counterparts
  - Consumption shares  $\beta$  and supply chain structure  $\alpha$
- Left to choose: productivity parameters  $\mu$  and  $\sigma$ ; cost function parameter  $\gamma$ ; entry cost  $\kappa$ 
  - $\sigma$  and  $\gamma$  govern within-sector heterogeneity
    - Target sectoral interquartile range in log profits and RTS (Bloom et al., 2018)
  - No need to pick  $\mu$  and  $\kappa$ ; they always can be chosen to match  $\hat{\eta}$

▶ Fit

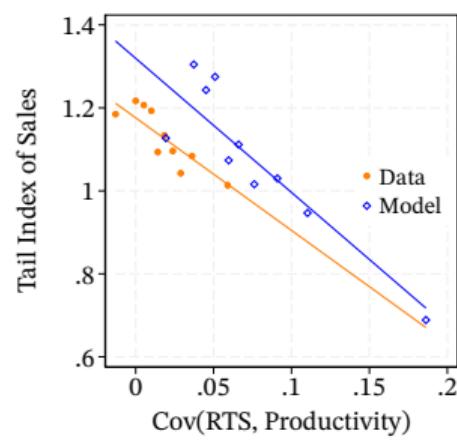
## Untargeted moments: Productivity, size, and returns to scale



(a) Productivity and sales



(b) Ret. to scale and sales



(c) Ret. to scale and productivity

## Implications for GDP

How much does endogenous scalability matter for the **level of GDP?**  $y - \tilde{y} \approx 10\%$

- Better allocation of resources to most productive firms

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Impact of endogenous ret. to scale on the **growth rate of GDP**

- Constant productivity growth in all sectors ( $\mu_i(t) = \mu_i(0) + 0.01 \times t$ )
- Consider three economies
  - Baseline: firms are free to adjust returns to scale, so they pick  $\eta_{il}(\mu(t))$
  - Dispersed RTS: firms keep their initial RTS  $\eta_{il}(\mu(0))$
  - Fixed RTS: firms' returns to scale is set to the initial sectoral average  $\hat{\eta}_i(\mu(0))$

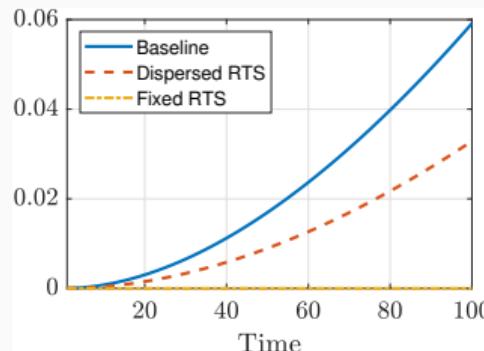
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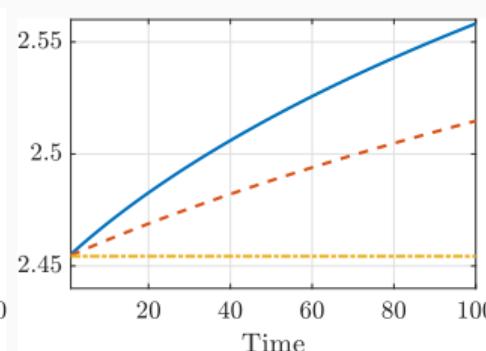
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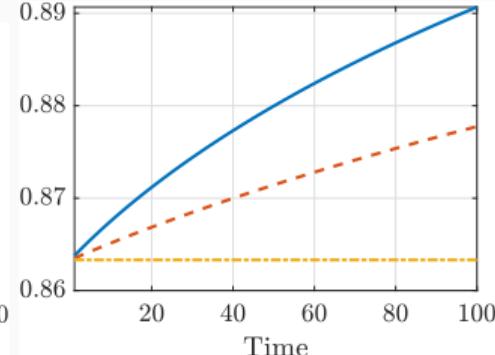
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(a) Log GDP relative to fixed RTS



(b) GDP growth rate [%]



(c) Average  $\hat{\eta}_i$

## Wedges

- So far we have considered an efficient economy. What if we introduce **wedges**?
- Measure sales wedges a la Hsieh and Klenow (2009):  $\frac{1}{1 - \tau_i^S} = \frac{\text{MRPL}}{w}$ 
  - Fit the **level + size-dependent component**:  $\log(1 - \tau_{il}^S) = \log(1 - \tau_i^S) - b_i(\varepsilon_{il} - \mu_i)$ ,
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**Table 1:** Returns to scale and GDP when wedges are removed

	Size-dependent wedges		Flat wedges	
	$\Delta$ Ret. to scale	$\Delta$ GDP	$\Delta$ Ret. to scale	$\Delta$ GDP
Baseline economy	0.067	167%	0.020	62%
Fixed ret. to scale	0	70%	0	58%

- Gains are **>2x larger** in the Baseline vs. Fixed model (167% vs 70%).
- Wedges that affect the **top firms** are responsible for most of the action

▶ More

## Conclusion

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# Conclusion

## Main contributions

- Tractable multisector model with **endogenous returns to scale**
  - Input-output linkages play a crucial role in driving mechanisms
- Matches key patterns in Spanish +cross-country data
- Substantial quantitative effect on level and growth rate of GDP

## More results in the paper

- Comparative static with respect to key parameters
- Analytical expression for growth rate along transition path
- Full-fledged model with wedges

## Future work

- Role of capital
- Interaction of returns to scale with market power
- Individual margins that affect returns to scale (microfoundation for  $A_i$ )

## Expression for $\zeta(\alpha_i)$

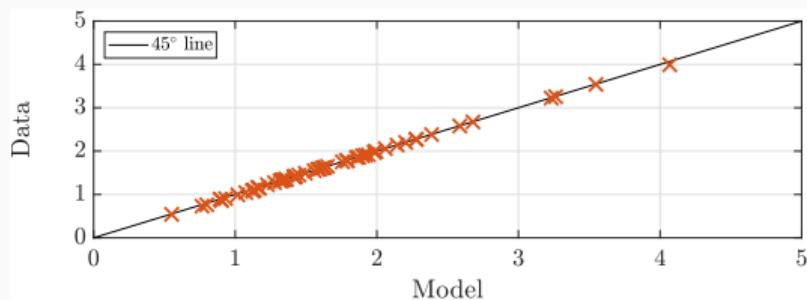
The function  $\zeta_{il}(\alpha_i)$  is

$$\zeta_{il}(\eta) := \left[ \left( \left( 1 - \sum_j \alpha_{ij} \right) \eta \right)^{\eta(1-\sum_j \alpha_{ij})} \prod_j (\eta \alpha_{ij})^{\eta \alpha_{ij}} (1-\eta)^{1-\eta} \right]^{-1}$$

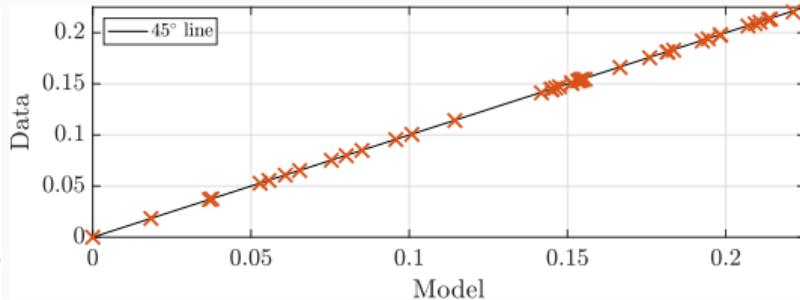
This functional form allows for a simple expression for the unit cost  $K$

◀ Back

## Fit of the calibrated model



(a) IQR of log profits



(b) IQR of returns to scale

◀ Back

## Impact of wedges on calibrated economy

Table 2: Returns to scale and GDP when wedges are removed

	Size-dependent wedges		Flat wedges	
	$\Delta$ Ret. to scale	$\Delta$ GDP	$\Delta$ Ret. to scale	$\Delta$ GDP
Baseline economy	0.067	167%	0.020	62%
Dispersed ret. to scale	0.046	138%	0.010	60%
Fixed ret. to scale	0	70%	0	58%

◀ Back