

SKILLS FACTOR SG SKILLS						
SKILLS MAP – CHIEF TECHNOLOGY OFFICER						
Sector	Infocomm Technology					
Track	Strategy and Governance/Infrastructure/Software and Applications/Product Development					
Occupation	Chief Information Officer/Chief Technology Officer					
Job Role	Chief Technology Officer					
Job Role Description	The Chief Technology Officer oversees all technical aspects of the organisation and partners with key stakeholders within the business to evaluate new IT opportunities. for growth. He approves the deployment of new technologies to enhance or develop new services and product offerings. He devises and implements long-term strategies focused on both current and new technologies that can help an organisation go to market more effectively, in turn increasing revenue through technological enhancements.  He is an inspiring leader with a futuristic mindset with an ability to drive innovative enhancements in the organisation. He foresees connections across diverse areas and influence key stakeholder decisions.					
	Critical Work Functions	Key Tasks				
		Develop enterprise-wide digital strategy				
	Establish technology strategy	Develop a technology roadmap to align to the organisation's overall strategy and growth plans				
		Influence strategic decisions on future business initiatives related to technology				
		Provide leadership in identifying, assessing and managing technology needs within an organisation  Advise senior leadership on business opportunities arising from technology				
		developments				
	Develop technology solutions	Provide leadership in the design and development of major technical initiatives				
		Guide the final decisions on the feasibility of use of a technology solution for business implementation				
	Manage portfolio of technology solutions	Govern the integration of all solutions to ensure smooth and efficient flow of information within the organisation				
		Set objectives for IT investments, projects, services and activities to meet current and future business needs				
	Enable innovation to improve organisation's goal	Act as a Technology Evangelist to explore and adopt appropriate technology				
Critical Work		Foster an environment conducive to innovation and technological change				
Functions and Key Tasks		Set the direction for research as well as a framework for measuring innovation research outcomes				
		Evaluate new approaches to redesign IT systems or optimise performance, quality and speed of services and/or products				
	Manage stakeholders	Build strategic relationships and alliances with stakeholders				
		Manage critical internal and external stakeholders' changes in needs and priorities				
		Inspire stakeholders to pursue the organisation's technology vision				
		Drive technology alignment with the organisation's business needs				
	Manage people and organisation	Review operational strategies, policies and targets across teams and projects				
		Develop strategies for resource planning and utilisation				
		Review the utilisation of resources				
		Oversee the development of learning roadmaps for teams and functions				
		Establish performance indicators to benchmark effectiveness of learning and development programmes against best practices				
		Implement succession planning initiatives for key management positions				
		Advise stakeholders toward reaching compromises and agreeing on expectations				



	Technical Skills and Compete	ncies	Critical Core Skills		
Skills and Competencies	Business Continuity* Level 6		Communication	Advanced	
	Business Risk Management*	Level 6	Decision Making	Advanced	
	Continuous Integration and Continuous	Level 5	Developing People	Advanced	
	Deployment*				
	Enterprise Architecture*	Level 6	Influence	Advanced	
	IT Strategy*	Level 6	Transdisciplinary Thinking	Advanced	
	Organisational Analysis*	Level 6			
	Organisational Design*	Level 6	-		
	Partnership Management*	Level 6	-		
	Portfolio Management*	Level 6			
	Solution Architecture*	Level 6			
	Stakeholder Management*	Level 6			
	Strategy Planning*	Level 6			
	Agile Software Development	Level 6			
	Applications Development	Level 5			
	Artificial Intelligence Application	Level 6			
	Automation Management	Level 6			
	Budgeting	Level 6			
	Business Agility	Level 6			
	Business Negotiation	Level 5			
	Change Management	Level 6			
	Emerging Technology Synthesis	Level 6			
	Learning and Development	Level 6			
	Networking	Level 5			
	People and Performance Management	Level 5			
	Performance Management	Level 6			
	Product Management	Level 6			
	Quality Standards	Level 6			
	Service Level Management	Level 6			
	Software Design	Level 6			
	Software Testing	Level 4			
	Sustainability Management	Level 6			
	System Integration	Level 6			
	Test Planning	Level 5			
Programme	For a list of Training Programmes available for the ICT sector, please visit: www.skillsfuture.sg/skills-				
Listing	framework/ict				



The information contained in this document serves as a guide.

\*Note: Technical Skills and Competencies (TSCs) with an asterisk (\*) refer to Priority Skills (i.e., TSCs to be prioritised for this role).