PLANNING BOARD

FOR THE

CITY OF CAMBRIDGE

GENERAL HEARING
TUESDAY, JUNE 20, 2023
6:30 p.m.
Remote Meeting
Cambridge, Massachusetts

Mary T. Flynn, Chair Catherine Preston Connolly, Vice Chair

Louis J. Bacci, Jr.

Steven A. Cohen

H Theodore Cohen

Hugh Russell

Ashley Tan

Community Development Staff
Daniel Messplay
Swaathi Joseph
Erik Thorkildsen
Khalil Mogassabi
Drew Kane



Precision, Speed, Reliability 617.547.5690 transcripts@ctran.com

Page 2

		Page 2
1	INDEX	
2		
3	CASE	PAGE
4	General Business	
	Update from the Community Development Department	6
5		
	Public Hearing	
6	Ian Ferguson et. al. Zoning Petition (Withdrawn)	
7	Alewife Overlay District Quadrangle Zoning Petition	15
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		

1 PROCEEDINGS 2 3 (6:30 p.m.) Sitting Members: Mary T. Flynn, Catherine Preston Connolly, 4 5 Louis J. Bacci, Jr., Steven A. Cohen, H Theodore Cohen, Hugh Russell, and Ashley 6 7 Tan 8 MARY FLYNN: Welcome, everyone to the June 20, 9 2023 meeting of the Cambridge Planning Board. My name is 10 Mary Flynn, and I am the Chair. Pursuant to Chapter 2 of the Acts of 2023 adopted 11 12 by the Massachusetts General Court and approved by the 13 Governor, the City is authorized to use remote participation 14 at meetings of the Cambridge Planning Board. 15 All Board members, applicants, and members of the public will state their name before speaking. All votes 16 17 will be taken by roll call. 18 Members of the public will be kept on mute until it is time for public comment. I will give instructions for 19 20 public comment at that time, and you can also find instructions on the City's webpage for remote Planning Board 21 22 meetings.

```
1
               This meeting is being video and audio recorded and
2
     is being streamed live on the City of Cambridge online
 3
     meeting portal and on cable television Channel 22, within
     Cambridge. There will also be a transcript of the
 4
5
     proceedings.
                I'll start by asking Staff to take Board member
 6
7
     attendance and verify that all members are audible.
               DANIEL MESSPLAY: Lou Bacci, are you present, and
9
     is the meeting visible and audible to you?
10
               LOUIS J. BACCI, JR.: Present, visible, and
11
     audible.
12
               DANIEL MESSPLAY: H Theodore Cohen, are you
13
     present, and is the meeting visible and audible to you?
14
               H THEODORE COHEN: Present, visible, and audible.
15
               DANIEL MESSPLAY: Steven Cohen, are you present,
     and is the meeting visible and audible to you?
16
17
               [Pause]
18
               Absent.
19
               Tom Sieniewicz, are you present, and is the
20
     meeting visible and audible to you?
21
               [Pause]
22
               Absent.
```

```
DANIEL MESSPLAY: Hugh Russell, are you present,
1
 2
     and is the meeting visible and audible to you?
 3
               HUGH RUSSELL: Present, visible, audible.
 4
               DANIEL MESSPLAY: Thank you, Hugh.
               I do see Steve has joined, so I'll just quickly
5
 6
     jump back to Steve. Steven Cohen, are you present, and is
7
     the meeting visible and audible to you?
               [Pause]
 9
               We'll try Steve again momentarily.
10
               DANIEL MESSPLAY: Ashley Tan, are you present, and
11
     is the meeting visible and audible to you?
12
               ASHLEY TAN: Present, visible, and audible.
13
               DANIEL MESSPLAY: Catherine Preston Connolly, are
14
    you present, and is the meeting visible and audible to you?
15
               CATHERINE PRESTON CONNOLLY: Present, visible, and
    audible.
16
17
               DANIEL MESSPLAY: Mary Flynn, are you present, and
     is the meeting visible and audible to you?
18
19
               MARY FLYNN: Present, and it's visible, and
20
    audible.
21
               DANIEL MESSPLAY: And we'll try Steven Cohen one
22
    more time. Are you present, and is the meeting visible and
```

```
1
     audible to you?
 2
               [Pause]
 3
               Absent.
               DANIEL MESSPLAY: Looks like Steve might be having
 4
5
     some challenges with his audio at the moment.
 6
               MARY FLYNN: Okay.
7
               DANIEL MESSPLAY: So we'll mark him present, but
8
    we all maybe check back in shortly. So that's seven members
9
    present with one member absent, which constitutes a quorum.
10
               MARY FLYNN: Okay, great. Excellent. Thank you,
11
     Dan.
12
13
     (6:34 p.m.)
14
     Sitting Members: Mary T. Flynn, Catherine Preston Connolly,
15
                       Louis J. Bacci, Jr., Steven A. Cohen, H
16
                       Theodore Cohen, Hugh Russell, and Ashley
17
                       Tan
18
               MARY FLYNN: So the first item tonight is an
    Update from the Community Development Department. So I'm
19
20
     going to turn it back over to Daniel.
21
               And Daniel, please introduce the Staff present who
22
    are with you at the meeting.
```

DANIEL MESSPLAY: Thank you, Chair Flynn. My name is Daniel Messplay and I'm the Acting Director in Zoning and Development.

And with me here tonight from the Zoning and Development Team we have Swaathi Joseph. Also, from the Community Development Department we have Erik Thorkildsen, CDD Urban Designer; and Khalil Mogassabi, our Deputy Director, and Chief Planner.

I believe we will also be joined by Melissa

Peters, our Director of Community Planning; and Drew Kane,
who is a Land Use Planner in Community Planning as well.

The first announcement is related to the first item on tonight's agenda, the Ferguson et al. Zoning

Petition, which we have received word that the petitioner has withdrawn that petition as of today.

So after this Update and a little bit of housekeeping, depending on the time left, the Planning Board may have to recess prior to the Alewife Petition starting, because that item was publicly noticed to begin at 7:00 p.m.

So just to reiterate, if there are any members of the public that are in attendance tonight to speak on the Ferguson et al. Zoning Petition, which we've also referred

```
to as The Sloped Roofs Zoning Petition, that petition has
1
 2
    been formally withdrawn, so will not be discussed tonight.
 3
    And after the CDD Update, we'll likely need to go into a
     short recess until 7:00 p.m. before the Alewife hearing can
 4
    begin.
 5
               So that's the business for tonight. Next week,
 6
7
    we'll have our Annual Utility Report. That takes us
     straight into July, and the first Tuesday of the month is
 9
     the July 4 holiday, so just a reminder we won't have a
    meeting that first week in July.
10
11
               We are also looking at a possible cancellation of
12
     we have, in which case the items that are currently
13
```

the July 11 meeting, just due to some quorum challenges that scheduled for July 11 may need to be pushed out to July 18. But we'll obviously keep the Board and the public up to speed once that's definitive.

14

15

16

17

18

19

20

21

22

There are no City Council updates this evening because the City Council did not meet yesterday.

There are some upcoming Ordinance Committee hearing dates which may be of interest.

So the Cannabis Special Permit Amendments are scheduled for June 27 at 12:30. The Planning Board voted to

```
forward a positive recommendation on that zoning at last
1
 2
     week's meeting.
 3
               And then depending -- well, the Ferguson Petition,
     which was originally scheduled for June 28 at three will be
 4
5
     canceled because that petition has been withdrawn now.
               And the Ordinance Committee will hold its hearing
 6
7
     on the Alewife Zoning. So that's the petition that will be
8
     discussed this evening on Wednesday, July 19 at 5:30 p.m.
 9
               That concludes the Update. But before I send it
    back to the Chair, I'm just going to try Steve one more time
10
11
     for attendance.
12
               So Steven Cohen, are you present, and is the
    meeting visible and audible to you?
13
14
               STEVEN A. COHEN: Present, visible, and audible.
15
               DANIEL MESSPLAY: Great. Thank you, Steve. All
            So I will turn it back to you, Chair Flynn. Thank
16
17
     you.
18
                            Thank you. So as Daniel noted, the
               MARY FLYNN:
19
    next hearing on the agenda is scheduled for 7:00 p.m. So --
    well, I see Ted had his hand up. Ted? You had a question?
20
               H THEODORE COHEN: Well, yes. I have a question,
21
22
     I guess, for Daniel or --
```

1 MARY FLYNN: Okay. 2 H THEODORE COHEN: -- Staff. So since the 3 Ferguson Petition has been withdrawn, Staff did make some comments about how it raises some interesting questions, and 4 5 that perhaps the Zoning Ordinance ought to be amended to address some of those issues. 6 7 And I wonder if it would be appropriate for us to 8 ask Staff to further look into that question, and maybe 9 suggest what they think would be appropriate amendments to 10 the Zoning Ordinance to address that issue. 11 I mean, it's always been an area I've never quite 12 understood how it got determined, and I assume there probably are a lot of people who don't understand it. 13 14 And if it can be put into simpler language and 15 could promote greater light and air for owners and surrounding abutters, maybe it's something that we ought to 16 17 be doing. 18 MARY FLYNN: Okay. Yeah. I think that's a very good point. 19 20 Hugh, did you want to comment? 21 HUGH RUSSELL: Yeah. I guess a question or

comment, sort of an amendment to Ted's suggestion, which is

22

```
how long would it take to actually accomplish a thorough
1
 2
     review of the setbacks? It strikes me that it might be --
 3
     that's a question I'd like to have the Staff answer --
               MARY FLYNN: Yeah.
               H THEODORE COHEN: -- respond to, because I think
 5
     it might take a lot of effort.
 6
 7
               I'd also comment that it's -- the variable -- the
8
     formula setback date back a long way, I think to the 1960s.
 9
               MARY FLYNN: Yeah.
10
               H THEODORE COHEN: And that was a time when, you
11
     know, it's sort of like the way public housing projects were
12
     designed in the '50s. Like, it was really important to get
     light in there.
13
14
               So this was a formula that helped to do that,
15
     except in our city, which has been, you know, 80 percent
     developed for residential uses in 1960 it -- you know, and
16
17
     in huge areas of the city the houses are not conforming.
18
               It's just sort of an odd thing, because we
     couldn't do anything much about it. And in some ways, it
19
20
    wasn't particularly fair to a new guy to have to follow much
21
    more stringent rules.
```

Anyway, it's a -- I would favor myself numerical

22

setbacks, because they're easier to understand.

I thought the Ferguson Petition had a very nice feature, because it basically said, if you've got a pitched roof that's parallel to the property line, its impact on adjacent structure that's, you know, one story less, depending on exactly which dimension it is and what time of year it is, and all that.

I suspect it would take a lot of work to redo the system. And there may be more urgent things on the agenda.

MARY FLYNN: All right. Daniel, do you want to respond now, or do you need a little time to sort of ponder how the brunt, you know, how much time this would take, how broad an impact it would have on the Ordinance in general?

DANIEL MESSPLAY: Sure. Thank you, Mary. And it's a good -- I'll call it a single question, because I think Ted and Hugh's questions are sort of threaded together in a lot of --

HUGH RUSSELL: Yes.

DANIEL MESSPLAY: -- ways. And I think tangentially related, but also strongly related in a strange way is, you know, the conversation around setbacks and how we calculus setbacks in the City I think is tied directly to

some of the broader conversations that we've been having around encouraging multifamily housing citywide and removing barriers to housing production.

And I think that these two efforts really go hand in hand in a lot of ways.

I do think having some basic analysis and study of sort of what existing conditions are like across many different neighborhoods in the city will be important to figuring out then where are we starting from when we begin to reconsider how setbacks would be calculated if we transition from a formula-based setback to an absolute number.

And I do think that that can take some time.

We've got some real wizards in our GIS team that can do a

lot of pretty amazing number crunching and analysis based on

parcel data and existing building footprints.

But I think we'll want to move strategically and methodically through that data to be able to really tell the story.

So the short answer is, you know, I think I can hear loud and clear from the Board that this is something that is of interest to the Board, and it merits additional

study from Staff.

And maybe at a future meeting when our agendas lighten up a little bit, we could maybe pencil in a work session or a discussion to talk kind of where we left multifamily housing last, and how this might fit in, and then where we think we might want to go.

So if that sounds like a plan to the Board, you know, we're certainly happy to kind of proceed along that course.

MARY FLYNN: Okay, I'm seeing a thumbs up from
Hugh and Lou, Ted, yeah. Okay. It does seem as though the
Board is comfortable with that sign for continuing the
discussion down the road. I agree with my colleagues, I
think simple numbers are a lot easier for everybody, but you
don't understand the impressions of those until you've done
the analysis.

All right. Any other questions or comments? I didn't mean to cut people off before, it's just so rare that we have questions, that we've got to make sure.

Okay. So it is now 6:45, and the next hearing is scheduled for 7:00. So we will go into recess for the next several minutes, and we will reconvene at 7:00. Thank you,

```
1
     everyone.
 2
               [RECESS]
 3
 4
     (7:00 p.m.)
5
     Sitting Members: Mary T. Flynn, Catherine Preston Connolly,
                       Louis J. Bacci, Jr., Steven A. Cohen, H
 6
 7
                       Theodore Cohen, Hugh Russell, and Ashley
                       Tan
 9
               MARY FLYNN: All right. Well, welcome back,
10
     everyone. The next item on this evening's agenda is a
11
    public hearing on the zoning petition by the City Council to
12
    amend Article 20 and 21 of the Zoning Ordinance to eliminate
13
     the Alewife Overlay Districts 1,2,3 and 4 and establish a
14
    new Overlay District called The Alewife Overlay District
15
    Quadrangle, among other changes.
               First, CDD Staff will begin by summarizing why
16
17
     this is before us. And then they will present the petition.
     Then we will take public comment. And then the Board will
18
     discuss the petition and decide whether or not to transmit a
19
20
     recommendation to the City Council.
               So Daniel is going to begin by summarizing, and
21
22
    then also by beginning the presentation.
```

1 So Daniel?

DANIEL MESSPLAY: Thank you, Chair Flynn. So just a little bit on the origination of this petition, and then I'll go ahead and share my screen and we'll get right into it.

So this is a new zoning petition by the City Council. Beginning last year, the City Council adopted a development moratorium in the Quadrangle until December 2023, or until new zoning was adopted for the area.

So the City following that action established a Working Group of residents and business owners, developers and other stakeholders who then met regularly since the summer of last year to develop recommended zoning for the area.

And tonight, I along with Melissa Peters, our Director of Community Planning, will walk the Board through the specific zoning recommendations of that group.

So now I'm going to go ahead and just share my screen. Is that coming up for everybody? Good. I got to see some thumbs up. Great. Okay.

So just maybe a quick agenda for this evening's meeting. So I'm going to first pass the mic to Melissa

Peters to give a recap on the Planning background and Working Group process that led us to this point.

And then I'll go through the zoning sort of cover to cover and discuss the details of the individual provisions that have been laid out. And then we'll take public comment as Chair Flynn indicated, Board questions and discussion, and then document the Board's recommendation.

So with that, we will jump right in and Melissa, if you're able, you could take it from here. I'll move the slides for you.

MELISSA PETERS: Great. Thank you. Thanks,

Planning Board for having us here tonight. We're excited to
intro this zoning petition. I was here a few weeks ago kind
of presenting the Working Group process and the public
process that preceded that. So this will be a refresher.

But I think it's really important to kind of underscore the foundation and meeting process that kind of is what these recommendations are built on.

So as Daniel mentioned, this Working Group process came out a moratorium imposed by City Council to establish a group to come up with zoning before the moratorium expires at the end of this year.

And prior to that, we had spent three years that culminated in 2019 with the Alewife District Plan, which encompassed a lot of community process about how this area should be redeveloped.

After the Alewife District Plan, as you all know there was the Cabot, Cabot & Forbes Petition. That failed on a Council vote.

And really, the shortcomings in that petition were the Council felt that there were no guarantees in the community benefits that could be delivered. And it only included AOD District 1.

And so, we were kind of charged along with the Working Group to build off of the work of the Alewife District Plan --

You can go to the next slide, Daniel.

-- and incorporate lessons learned from what we learned through that zoning petition, refine the Alewife District Plan based on the changes that have happened to date and also through Development review, and also make sure that it's districtwide and there's a mechanism really to avoid what people were seeing as, like, parcel by parcel development.

So how can we have a districtwide approach to Zoning that helps us to achieve our -- the goals?

Next slide?

So we convened a really broad stakeholder group of residents, business representatives, property owners and institutional representatives. Just kind of convene, meet approximately monthly for eight months.

And if I were to describe this group, I'd say, you know, really it was about compromise and really bringing together some strong opposing opinions about how the area should be developed and really building consensus.

And so, we're really excited about the recommendations we have to present tonight.

Quick recap on the schedule: We started last

June. Worked pretty frequently monthly through December of
this past year as we were meeting with the Working Group
doing Planning and Urban Design analysis to come up with the
draft recommendations, and then spent earlier this year
really with the Zoning and Development team writing the
zoning language that we presented her tonight.

And so, to kind of summarize the Planning objectives and really what we aim to achieve, obviously

Daniel will go into the details of the Zoning of how we think this will play out. But it really was to create a mixed-use district.

So we talked a lot about, you know, that this should be a 50/50 use mix balancing economic growth with housing development, but really recognizing how important it is to increase our housing supply, including affordable housing, and that if we were to give developers additional commercial density, it needs to be in exchange for production of housing, neighborhood uses, open space, infrastructure.

We've talked a lot about the importance of the bike/ped bridge connection, Terminal Road, the Commuter Rail. So how can we ensure that community benefits are generated through this development?

We talked a lot about a variety of ground floor uses. If you may recall, in the 2019 Alewife District Plan, there was a huge emphasis on Light Industrial District.

That still is retained in this, although not at the exclusion of other ground floor uses. So really the mix of active street life and ground floor spaces is really emphasized by this Working Group.

Again, how can we ensure that infrastructure is delivered. And so, we tie that to City bonuses. And Daniel will talk about the FAR settings. But we really lowered the commercial FAR, and they get back to what they were at previously, in exchange delivering on infrastructure, providing housing, we increased open space.

So really use this zoning as a mechanism to deliver the community vision that we desire. Again, Open Space Requirements were increased. When we talked about the general development patterns, the tallest commercial heights were near the railroad track at the back of the Quad, and real importance of scaling down to existing neighborhoods.

So particularly the Cambridge Highlands residential neighborhood, making sure that there's the existing green and height buffer remains, and that, you know, we'll talk a lot about a DPW density bonus. There was a preference for lower-scale uses like DPW to higher heights in residential and commercial uses.

So kind of to give a visual picture of that vision, we really can see this as a mixed-use district with new streets and bike connections. Kind of had that active street life.

We -- you'll see here on the west, that there's that -- the green and height buffer next to Cambridge

Highlands. There's actually a proposal there from

Healthpeak to DPW in exchange for additional benefits.

New streets -- again, talking about all the critical transportation infrastructure priorities that the Working Group discussed.

And then as we translated that about how -- what is likely -- how likely it is for this to be redeveloped and by what type of use, based on the zoning, we did a build-up projection to 2040.

And we think by 2040 maybe about 3,000 new housing units: that's about 600 inclusionary zoning units. And that would equal about 6,000 residents. And there would be also just shy of 5,000 new jobs.

And it's important to note that, you know, we really -- the Working Group really wanted this to be a mixed-use district. So where we're starting at today, what we would have done with existing zoning if the zoning wasn't changed, what that mixed-use would be, and you'll see about 41 percent residential, 39 percent commercial, compared to really upping up the residential to get 51 percent

residential in this proposed zoning.

And I really think this is emphasized on this last slide, where you'll see that, you know, we were really keeping the commercial development the same. It's a slight increase from current zoning, but a significant increase in residential development.

And again, we're tying commercial density bonuses to a delivery of residential, of open space, infrastructure delivery, and active ground floor use.

So I'll turn it over to Daniel, and he can kind of talk through the zoning of how we're able to draft the zoning in such a way to deliver these public benefits.

DANIEL MESSPLAY: Thanks, Melissa. So now we'll go through the Zoning just section by section. I want to start by maybe zooming out first before we zoom in. So we'll spend a few slides talking about the overall structure of the zoning before discussing individual Standards and Requirements.

Just to reiterate, you know, the basis for the zoning was to sort of use the Envision Alewife District Plan as a launchpad. So that's sort of where we started from.

And then the discussion with the Working Group

became, you know, what do we want to take from Envision

Alewife? What is still relevant? What should perhaps

change or be updated to reflect the current status of the

district? Both from an economic and market perspective, but

also from an ownership perspective and a Planning

perspective.

That's a theme that I hope you'll see throughout the zoning. And just as an example, the Working Group supported adopting the Envision Alewife recommendation of a height buffer from residential neighborhoods, as Melissa indicated.

But then there's also new concepts, like the concept of neighborhood uses, which we'll talk more about.

If we distill sort of what we've heard over the past year from the Working Group, I think you could distill it down to these four principles: Increase housing, promote neighborhood uses so that Alewife Quad is a mixed-use district, prioritize the early delivery of key infrastructure, and maintain an appropriate transition from the district to existing neighborhoods that the district abuts.

For fellow Zoning nerds who like to know how this

is actually threaded into the existing Zoning Ordinance,

here's how it'll work: So the proposed zoning covers what

we call The Quadrangle which is Alewife Overlay Districts 1,

2, 3, and 4. This AOD-Q, which stands for Alewife Overlay

District Quadrangle, would replace AOD 1 through 4. So AOD

through 4 goes away.

AOD-5, which is the shopping center district, and AOD-6, which is -- we commonly refer to that as The Triangle, that's the area of Alewife north of the tracks -- will remain. AOD-Q becomes a new Overlay District section in the Ordinance.

And then other parts of the Zoning Ordinance that current reference AOD 1 through 6 collectively get updated to reference AOD-Q and then AOD-5 and 6. So that's the transfer of development rights, provisions, and the Floodplain Overlay District.

Here's a chart that tries to visually explain a bit of how Development Review will work. So Development Review falls into sort of two categories -- the by right development, which goes through Advisory Review or Administrative Review, and then the type of development that needs discretionary approval, meaning that that the Planning

Board would need to vote.

A traditional special permit is intended to cover single-building development. We've carved out sort of a suite of requirements that apply just to that type of development, and the PUD process is intended to cover the review of multiple buildings.

So there are sort of two types of PUD. There could be a basic two- or three- building development on a couple of parcels, which would go through the basic PUD process.

We do know that there's also the Healthpeaks of the world. So Healthpeak owns a significant amount of property in the Quadrangle and may have plans for 10 or more buildings.

A couple other things to note just from the zoning: So all development that seeks a special permit from the Planning Board must provide at least 40 percent of the total floor area for housing development.

So for the single building special permits, there is an in lieu of contribution that can be made, but for PUD development there's no real "buyout option," quote, unquote.

The special permit process is not intended to be a

punishment. There's a lot that you get in return going through a special permit. You get more flexibility, you get taller heights, you get more density. And it also provides the City the greatest opportunity for implementing the specific land use plan vision that the Working Group has on a site-by-site specific basis.

As we've said before, the idea is as you get more density in height, that is also balanced by the delivery of more significant public benefits and a more robust public review process.

And just to beat a dead horse, to sort of recap some of the information from the previous slides, but in a different way. So new development generally falls into, you know, smaller development that doesn't require discretionary approval before it's built, and then larger development that will be subject to Planning Board Review.

We wanted to make sure that all development is contributing positively to the district. So there are requirements that apply to all types of new development, and we'll go over those requirements.

And for that larger development, the special permit process provides that critical venue to implement the

planning goals from Envision Alewife and from the Alewife
Zoning Working Group on a site-by-site level, or for a
multiple building development, sort of at a schematic and
conceptual plan level, and then a more rigorous Design
Review for the individual buildings that are proposed.

So now that we've talked about the overall structure, we'll get into individual standards. And always like to start with Use Standards.

So as it is currently in the Alewife Overlay

District, the permitted uses will generally follow the

permitted uses of the base zoning, with some additional

permitted uses as-of-right in the district. So things like

residential uses, retail uses, and some institutional uses.

There are also uses that would be permitted only by special permit from the Planning Board. Generally, other uses that would be permitted in a Business B district could be permitted upon written determination by the Planning Board upon finding that such use is consistent with the goals and objectives of the district and conforms to the district Special Permit criteria.

Another use that would be permitted only by special permit would be Principal Use Parking. Raher than

the having each new development provide parking that is limited to just the users of that development, the Working Group thought that a district-wide approach to parking that serves multiple uses simultaneously could result in less total spaces overall and help the city achieve it's mode share targets.

Also, you know, having a stand-alone parking garage might be easier to convert that to another use in the future than trying to convert structured parking within the footprint of an existing building.

There are specific design requirements in the zoning that would need to be met for any sort of structured parking, either screening that parking from visibility from adjacent streets or wrapping it with other uses.

A key priority of the Working Group was to incentivize uses that would make the Quadrangle become a self-sufficient neighborhood.

And in our discussions with the Working Group,
these uses aren't just limited to retail and consumer
service uses; they could also include things like arts and
culture uses or maker spaces or health care uses or
coworking spaces. So we wanted to create a new category of

use that would be all of the things that the community desire to see in a neighborhood.

In order to incentivize neighborhood uses, a development can seek a special permit from the Planning Board to exempt the floor area dedicated to that neighborhood use.

In addition to that, a development includes neighborhood uses can increase its allowable floor area by the amount equal to the size of that neighborhood use.

In order to qualify, neighborhood uses need to meet certain design requirements. So generally, they need to be located at the ground story of the building and have direct access to an abutting sidewalk or street.

The Working Group did note that some neighborhood uses might be better suited on the upper floors of a building, for instance something like a dentist office. So the Planning Board in approving a neighborhood use can approve modifications to those Design Standards on a caseby-case basis.

For PUD developments, so a development that contains multiple buildings, we included a minimum requirement for the inclusion of neighborhood uses. So at

least three percent of the total non-residential floor area must be devoted to neighborhood uses.

And, you know, three percent may not sound like a significant amount, but remember that that three percent is based on all of the floor area, not just the footprint of the building; not just the ground story.

So across a larger PUD, it can end up being a lot of floor area devoted to neighborhood uses.

A big focus of the Envision Alewife Plan which Melissa mentioned included recommendations for the preservation and inclusion of light industrial uses in the district, due to the fact that they bring high wage, low barrier entry jobs to the area.

There's also a little bit of a culture of Light Industrial Uses in the Quadrangle that has sort of helped solidify some of the Quadrangle's identity and character over the years.

The Working Group supported creating a separate incentive for light industrial uses above and beyond what was created for neighborhood uses.

So in addition to the possible floor area exemption, including light industrial uses in a development

make those uses eligible for a floor area bonus that's equal to two times the size of the area dedicated to that light industrial use.

The special permit would need to specify what specific light industrial use is -- we have quite a few in our Use Table -- would qualify. And then any future modifications or changes of use for that particular area would require an amendment to the special permit.

So now we'll go through some Dimensional Standards, starting with height. I wanted to start with height because height is possibly the most complicated dimensional provision that we have in the Zoning. We've addressed height sort of in two ways.

So first, there are different permitted heights based on the scale of the project proposed. So a project going straight to a building permit would be able to achieve the lowest heights allowable. And a project going through the infrastructure PUD process, in contrast, can achieve the greatest heights.

The Working Group also wanted to establish height subdistricts based on where in the Quadrangle the development occurs. So taller heights the Working Group

felt would be more appropriate for the north. So we had this Quadrangle North Subdistrict along the railroad tracks.

For the lower heights -- that would be the Quadrangle West -- so the Quadrangle West regardless of the size and scale of the development proposed has a lower height than the Quadrangle North. And the Quadrangle South is sort of our Goldilocks subdistrict. That's right in the middle.

Here's a graphic that illustrates the allowable non-residential heights, based on both the subdistrict factor, which are the rows on the left side of this graphic, and the scale of development, which are the columns across the top.

So non-residential heights, depending on where you are, range from two stories for base development up to eight stories for infrastructure PUDs along the railroad tracks.

Here's the same graphic, but for residential heights. So there's three stories, which are permitted for base development, so a development that -- again, can proceed directly to building permit. And for special permit in PUD development up to 12 stories in the North and South subdistrict and six stories in the West subdistrict.

One thing to note here: You'll probably notice that the residential height limit is the same across all the North and the South subdistricts for both special permit and PUD development. The Working Group, again, wanted to prioritize housing development in the district and make that an attractive option to developers. And that's why there's taller heights than are generally permitted for residential in these areas.

The Alewife District Plan recommended a height buffer from the Highlands neighborhood, which included a max height of 35 feet within 100 feet of a residential zoning district boundary and a max height of 45 feet within 200 feet of a residential zoning district.

So we have transplanted that recommendation from the Alewife District Plan into the new zoning.

When we get to the next couple of slides, we'll talk density bonus. As you might recall, in the current Alewife Overlay districts, there's a floor area bonus that allows you to get extra floor area for dedicating land for public uses. Most of the time, that floor area bonus can be absorbed back into the building development, without exceeding allowable height.

So the Board may recall 75-109 Smith Place as an example and 180 Fawcett Street as examples, where a portion of the front -- of their front yard was conveyed the City for the purpose of retrofitting some of the streets to include things like wider sidewalks and bike lanes.

And that works well when you've got sort of a small area in your front yard that you want to convey for a public use. But it doesn't really address a situation where a developer may want to convey a larger amount of land, whether that's for a public park or, as Melissa mentioned, a new municipal facility like a DPW or other public use.

Most likely, if a developer were to do that under the current zoning, they would not be able to use all of the bonus floor area from that conveyance without needing to exceed the allowable height in the district.

So we created a mechanism which is only limited to the PUD special permit, where a large land conveyance -- so what we're calling one acre or more will permit the developer to exceed the allowable heights in either the north or south subdistricts -- not the west -- by up to one story.

And the proposed sites for that additional story

would be specified at the time of the PUD special permit application.

We've used a similar provision in other PUDs where a building or part of the development parcel can see additional heights subject to Planning Board Review and approval.

I touched on this briefly in the last slide, but one of the current challenges in the Zoning is that development with floor area bonuses end up with excess floor area that can't be utilized because the allowable heights become a limiting factor.

What we've done here -- so the petition proposes to increase the base residential FAR to 4.0 or 5.2 if you add in the 30 percent floor area bonus for inclusionary projects, which is not an insignificant increase, but is one that the Working Group and Staff felt would be needed to achieve the residential heights that are being proposed for the district.

For the non-residential FAR, Melissa mentioned we're slightly lowering the baseline so that in order to achieve greater non-residential floor area and residential floor area for that matter, public benefits would need to be

provided as part of a special permit or a PUD development.

Here are the density bonuses that are proposed.

You'll notice if you're a bit of an existing Zoning sleuth
that these are very similar to what currently exist.

So we have both of these density bonuses already in the Alewife Overlay Districts. One is for the bridge, and one is for conveyance of land for public use.

We've made, I think, two notable changes to the way these bonuses work under the petition. And this is based directly on feedback that we had from Working Group.

The first change is that the -- there is language currently in the Zoning that allows for the bridge bonus if you construct a bridge, but also if you incorporate structural elements into a building design to accommodate a bridge, and an easement to the City to make the connection that the City would ultimately pursue it.

The Working Group wanted to shore up that language so that it was clear that in order to achieve the bonus, you have to build a bridge, or a commuter rail stop. And that bonus is also a requirement of the infrastructure PUD.

So if you want to unlock the greatest heights and densities in the Zoning, you have to provide one of these

two major infrastructure components. And the bonus back is that you have a 0.25 FAR that's applied to the development parcel.

The second change is for the land conveyance bonus, we heard from the Working Group that if the City wants to see things like significant public open space, completion of trails and streets, the bonus needs to be more than just you get the floor area, or you get the area dedicated to that bonus back in floor area, and should include a multiplier to really incentivize it, like we've done with the neighborhood uses and light industrial uses.

So that bonus is now 1.5 times the applicable FAR applied to the size of the conveyance.

The major infrastructure component, as I mentioned on the previous slide, applies to either building the bridge, a bike/ped bridge between the Triangle and the AOD-Q district, or the MBTA Commuter Rail station.

And one of the Working Group's priorities is ensuring that this major infrastructure component doesn't get delayed and delayed and delayed until, you know, after everything in a development plan is already built and operational.

So the zoning includes timing conditions around these major infrastructure components. The construction must commence at 50 percent of the non-residential build out of the development plan and must be substantially complete by 75 percent.

And additional details around specific timing conditions could also be part of the Planning Board's special permit approval for a PUD development.

The Alewife District Plan recommended establishing a form based approach to front yard setbacks, because there are plans to retrofit existing streets and create new streets to improve connectivity in the quad.

Our Community Planning team went back to look at the street plan from Envision Alewife, and then added measurements from façade to façade, which established a 5' wide build-to zone.

And a build-to zone, it's almost like a setback in reverse. So it says a portion of the building's principal front wall plane needs to occupy that zone in order to create a continuous street wall effect and a more walkable and active urban realm.

So the Standard is that at least 70 percent of a

building's front needs to land in that build-to zone.

The Concord Avenue Parkway subdistrict, which is a current zoning overlay that goes along Concord Ave, establishes a 25' setback for parcels fronting Concord Ave.

And the Working Group expressed support for keeping new development in line with that standard along Concord Ave.

So we've kept that standard.

As is currently in Alewife, on a case-by-case basis, the Planning Board can waive or modify setback requirements. And I should note that the updated yard standards apply to special permit projects -- that as-of-right development will continue to follow base requirements.

In terms of open space, there's currently a 15 percent open space requirement in the Quad, which would be increased to 20 percent to match the standard we have in many other parts of the city.

There's currently a 25 percent permeable area requirement, which is existing and will remain.

The Working Group wanted both bigger regional park-like open spaces as well as opportunities for smaller, more frequent open spaces throughout the Quad. So things like pocket parks and playgrounds and plazas.

We included a requirement that at least 25 percent of required open space as part of a special permit or a PUD be public open space or publicly beneficial open space.

And there's currently a provision in the Alewife
Overlay District that open space can be combined or pooled
across development to create larger, more contiguous open
spaces it the Quad. And the Working Group saw merit in
keeping that provision in. So that has also been
transplanted from the existing zoning.

In terms of parking and loading requirements, so the City recently eliminated parking minimums citywide for all uses. We included the parking maximum ratios, as recommended in the Alewife District Plan. And off-street loading would continue to follow Article 6 requirements.

As I mentioned earlier, structured parking we need to meet specific Design Requirements if it's located above grade. As with pooled open space, there's a provision for pooled parking, which would live on in the new zoning.

And again, these strategies together are meant to utilize a more flexible approach to providing parking, with the hope that over time as the new bicycle and pedestrian infrastructure is built, the city can continue to transition

away from single-occupancy automobile dependency for the majority of trips in the district.

We're near the end. So the last bit to touch on relates to building design and other standards in the zoning. There's other urban form recommendations from the Envision Alewife Plan that translated -- got translated into the new zoning. So there's a limitation on long, unbroken façades, which would require a massing recess or forecourts at certain intervals.

There's a minimum height for first floors, which could be increased, depending on what type of use is being proposed for the ground story. Buildings must be oriented towards and have public entrances along sidewalks and abutting public streets.

Street trees are required to be planted at regular intervals of no more than 30 feet, unless specifically waived by the City Engineer.

The Envision Alewife Plan recommended establishing a fee for non-residential development in order to fund much of the public infrastructure that's planned for district.

In the Envision Alewife Plan that fee was estimated at \$5 a square foot, which the Working Group felt

was inadequate to address all of the needs for infrastructure in the Quad. So that fee is updated to \$20 a square foot based on our current cost estimates, and it's applied on the incremental density above and beyond what's permitted in base FAR/GFA limitations.

If you're already completing a major infrastructure component as part of an infrastructure PUD, you're not required to pay this fee because you're already providing that infrastructure.

In terms of sustainability, so development in a district will generally need to follow the City's Green Building Requirements as applicable, including applicable Green Roofs Requirements, Emissions Accounting Requirements, the City's new climate zoning, which includes Green Factor Standards and new Flood Resilience Standards.

And I'm glad Melissa touched on this, I hope I hope I didn't burry the lede, because a huge chunk of the effort in bringing this petition forward has included kind of a wholesale update to the Alewife Design Guidelines, which will supplement and be a partner to the Zoning.

And Erik Thorkildsen and Drew Kane, who I believe both are on the Zoom, undertook this sort of mammoth effort

to do that, and they've done a great job.

For any development seeking a Planning Board special permit, the Planning Board would need to find that the proposal is consistent with the goals and objectives of the AOD-Q district, as well as these guidelines.

There's a ton of material that's covered here, from site and building organization to build form to open space to specific standards that apply to various subdistricts throughout the Alewife area.

I'm sure there's plenty more to discuss and go over, but I did want to sort of stay tight with time if I could. I hope that gives you an overview of the proposed zoning.

Chair Flynn, I will turn it back to you for the next part of the hearing.

MARY FLYNN: All right. Thank you very much. Thank you for that presentation, it was very, very thoughtful.

We're now going to move to public comment, as this is a public hearing. Any members of the public who wish to speak should now click the button that says, "Raise hand."

If you're calling in by phone, you can raise your hand by

1 pressing *9.

As of 5:00 p.m. yesterday, the Board had received no written communications on this case. Written communications received after 5:00 p.m. yesterday will be entered into the record. So let me see.

Okay. We do have some members of the public who wish to speak. So I will ask Staff to unmute speakers one at a time. Speakers should begin by saying your name and address, and Staff --

[Phone ringing]

I apologize. That was a phone call that came through. It kicked me out. Staff will confirm that we can hear you. After that, you'll have up to three minutes to speak before I ask you to wrap up.

So if I could turn it over to Daniel, and we will begin public comment.

DANIEL MESSPLAY: Thank you, Chair Flynn. Our first speaker is Doug Brown, followed by Kelvin Moses. So Doug, please begin by unmuting yourself and giving your name and address.

DOUG BROWN: Hi. Doug Brown, 35 Standish Street, and a member of the Alewife Zoning Task Force. I just

wanted to thank everybody for their participation over last few years, and it's been a great process. I'm proud of the work that we've done, and I'm glad to see it move ahead to the next step.

I have two areas which I would like -- I would suggest that maybe the Planning Board might want to consider. One is around the infrastructure milestones. So one of the things that we learned is that the infrastructure milestones are tied to the specific level of build-out, but my concern is that it's tied to non-residential build-out, rather than overall build-out.

And my worry is that even though I don't want to necessarily disincent housing or place an extra burden on housing, I'm also worried that I -- I feel like it would be a failure if we got all of the housing built and none of the infrastructure. And that could theoretically happen if we tie the infrastructure only to commercial. So that's something I'd love to hear the Board weigh in on.

The other thing is that the map that we have, because the Eversource site was historically part of the shopping center in the Concord Alewife Plan, it's similarly not included in this AOD-Q District.

And I would argue that perhaps it should be included in this new district, because I feel like the central issue related to the Eversource site is the connection to Terminal Road from Wheeler Street. And that really is a Quadrangle issue, rather than a shopping center issue.

And I think by including it in the district, we would be better able to speak to that issue. But I think we would also be able to use more tools like, we have a transfer of development rights within the district.

If Eversource could make use of their unused development rights, perhaps they could, you know, use that to generate some income that could be used towards that project.

Or if they decide they're not going to ever develop that site, they could make use of the development rights, and vice versa.

So those are the only two things I might highlight as perhaps worthy of some further discussion from the Board but I'm excited to move this along to the next step and to hear your thoughts on it. Thank you.

DANIEL MESSPLAY: Thank you. The next speaker is

Kelvin Moses, followed by Ann Stewart.

So Kelvin, please begin by unmuting yourself and giving your name and address.

KELVIN MOSES: Good evening. My name is Kelvin Moses. I'm the Senior Vice-President of Healthpeak Properties. Can you all hear me okay?

DANIEL MESSPLAY: Yes. Please go ahead.

KELVIN MOSES: Just for a little bit of background, Healthpeaks is a publicly traded real estate investment trust and invested in health care real estate.

And I wanted to start by saying I've had the pleasure of representing health peak on the Alewife Zoning Working Group over the past 12 months, and it has been exciting to be a part of a community-based zoning process alongside of all of the members of the Working Group that really understand the challenges that exist in the Quad and transforming the Quad, and the importance of setting a series of priorities.

To provide a little bit more background on our involvement here, we're an owner of roughly 40 acres of holdings in the Quad, which we'd acquired starting back in 2000 -- or sorry, 2021.

And many of these properties come with a significant number of specific challenges that are unique to each site in order to achieve the outcomes that the community has outlined.

With that said, we're in a position to come forward with an PUD special permit application that seeks to take on a number of those challenges through our holding directly, provide infrastructure including a pedestrian footbridge over the commuter rail and engage in a design and development of a very dynamic public realm, incorporate new streets and housing into the zoning that are required as part of the zoning petition.

So we are encouraged by the direction that the community has taken to move this process forward. And we've -- you know, made a number of strategic investments in the neighborhood, including acquisitions of parcels to be able to bring those plans to life.

Melissa, Daniel, Erik Thorkildsen, all the City
Staff have been extremely impressive throughout the process,
and it's been made very clear to us that transforming the
Quad into a mixed-use neighborhood is the only acceptable
outcome.

And we understand the critical role we must play here in order to achieve the desired outcomes for the neighborhood. So we're committed to seeing this process through and will continue to listen and work with the Working Group and community to make the vision for the neighborhood come to fruition.

We'd like to see the Planning Board recommend the zoning petition to the City Council, and we look forward to beginning the process of developing a Master Plan that achieves the requirements of the neighborhood.

Thank you for your time this evening.

DANIEL MESSPLAY: Thank you. The next speaker is Ann Stewart, followed by Joseph Sultan. Ann, please begin by unmuting yourself and giving your name and address.

ANN STEWART: My name is Ann Stewart. I live at 25-31 Wheeler Street. And I took my statistics from Iram Farooq's memo to the City Council on May 17, which was conveyed by the City Manager.

So I refer to some pages in my comment. Page 4, the General Provisions, include maintaining and preserving a regulated transition to a large -- larger scale development in the district and nearby smaller-scale residential

neighborhoods and communities.

And I happen to live in AOD-Q South, which is once -- which is the eastern side of the Quad behind the shopping center -- behind one of the shopping centers.

And one side of Wheeler Street is lined with one market-rate at 50 percent affordable rental building, a 72-unit condominium, and 525 market-rate and 20 percent affordable rentals in three buildings on the same site.

And the latter has the largest number of affordable units in the city at this time. And I thank the Planning Board or past members for approving 55 Wheeler Street.

The Zoning Petition's AOD South Residential
Heights table allows 12 stories above grade at 145'. At its
tallest, 55 Wheeler Street is seven stories. And if this
petition bumps up against the heights proposed by the
Affordable Housing Overlay amendment, then affordable will
no longer be preferable to market-rate.

The petition I think should give lower heights for market-rate and residential, and I would really appreciate it if you would treat the edge, the eastern edge, which also includes Fawcett Street, which is primarily residential,

with some planning kindness, because the Quad will be a brand-new mixed-use community.

My other concern is some clarification on h), which is Neighborhood Uses and Open Space Advisory Committee Plan, which is something that we asked for.

And right now, it says that "for development seeking an infrastructure PUD special permit, a plan shall be submitted for the formation of an Advisory Committee consisting of neighborhood residents and stakeholders to provide inputted guidance." And you will be the people who probably approve that.

But if the dominant landowner and smaller landowners build without a PUD, the rezoning petition still applies to the entire Quad, so I'd like the petition to clarify that the Advisory Committee overseeing implementation consists of neighborhood residents and stakeholders from the entire Quad.

I appreciate CDD's help and explanations, and look forward to, as Doug said and Kelvin said, working with you. Thank you.

DANIEL MESSPLAY: Thank you. The next speaker is Joseph Sultan, followed by John Chung. Please begin by

unmuting yourself and giving your name and address.

JOSEPH SULTAN: I am unmuted. I am Joseph Sultan.

My commercial address -- we'll call it 767 Concord Ave -
I've got seven buildings over there and my residential

address is in Boston.

Thank you all for your time. And I wanted to say, great job Melissa and Daniel, as always. I think the Working Group went really well. I like the Brown's description of it as a Task Force a little bit more. So I think I'm going to steal that, if it's okay.

I -- just by way of introduction, we've been in Cambridge since my dad went to MIT and taught there. My mother came in the 1970s, about a decade after him. He started developing in Milton, Massachusetts in the '70s. He built 875 Mass Ave in the '80s. We've been in and around Cambridge for 40 plus years.

So I just wanted to point out a couple things that are sort of me-centric. I've got almost four acres over in the Alewife area, which I realize tonight after listening to Kelvin, I'm like a one-tenth Healthpeak, which I don't know if that's a good or bad thing but the issues I've got with this is that really Cambridge is a very successful city.

We've been a part of building the city from what it was in the 1980s to where we are today. And we've been very proud of that. Because of the success that we've helped achieve, the commercial rents in Cambridge are very robust. And business has been very good for us, especially for the last 10 years or so.

So what I'm getting at is a couple things in this draft zoning language do not incentivize us to do any sort of development. And most of that really revolves around the street width of 77' for Spinelli, which is a little bit excessive. That's probably wider than the street over at 875 Mass Ave, you know, where Mass Ave is. And that's a fairly busy thoroughfare.

But the bigger one is that the neighborhood group really wants to keep this area very low-density residential. I know that their neighborhood itself probably lends itself more to Belmont than Cambridge. I think that's great. It's a really beautiful neighborhood. We've been neighbors with that group for over 30 years. And I have a lot of respect for them.

But because of that 200' no-build barrier, or build 245' barrier, there's really no economic way to

redevelop buildings that are cash flowing so well for us right now.

What I would like to say is we're ready and willing to do this with the City of Cambridge. We've been partnering with City Councils and mayors for a couple generations now. This is very exciting. And we'd like to take part in this as developers.

But the way the draft zoning language is written - and I've communicated this to CDD and Councillors -- it
would prohibit us from participating at this point.

So I'd just like to leave it on that. If
Cambridge wants to develop this area, if we want to start
the increased density, if we want to do this now, that's
great. If not, we are here as Cantabridgians, as
developers. I'll be here in 20 years, 25 years. The time
will come one day.

Thank you.

DANIEL MESSPLAY: Thank you. The next speaker is John Chun, followed by Elizabeth Feigenbaum. John, please begin by unmuting yourself and giving your name and address.

JOHN CHUN: Sure. Good evening. I'm John Chun from 48 Loomis Street in the Quadrangle, and I'm a member of

the Working Group. I'm here to support the passage of the Alewife Overlay District Quadrangle Zoning Petition.

The City and the Working Group have been working hard during the past year drafting this petition. We represented diverse backgrounds and competing interests. If for one have been advocating for lower building heights, given the fact that the Quad is in a flood zone landlocked by all sides, except Concord Avenue.

My concern has been focused on the overdevelopment that could lead to traffic congestion and gridlocks around the rotaries that are already congested. The zoning petition tonight does not reflect the lower height limits I've been advocating, especially for special permit and PUD development. However, I believe it is a good outcome that compromises (sic) the diverse interests from the Working Group.

While I'll continue advocating for lower height development in the future, I give my support tonight for this draft petition and moving it forward. Thank you.

DANIEL MESSPLAY: Thank you. The next speaker is Elizabeth Feigenbaum, followed by Mike Nakagawa.

Elizabeth, please begin by unmuting yourself and

giving your name and address.

ELIZABETH FEIGENBAUM: Hello. My name is Lizzie Feigenbaum. I live in the Cambridge Highlands, and I support the petition. I also was a member of the Working Group.

The Working Group considered and weighed many factors, and in the end came up with recommendations in which none of us got exactly what we wanted, but that we could all agree to. And it's a very good thing, because it created a well-balanced plan that did not prioritize one factor over another.

As somebody who's watched 30 years of planning not to come to fruition, it's really exciting to see this moving forward. I want to speak to the polarized discussion that's been happening in our city about increased building heights for more housing. And there's no question that we need more affordable housing.

I work as an R.N. in Community Health supporting families with young children in Cambridge and Somerville and encounter families daily who need housing. My sons -- adult sons -- can't afford to live here. However, Cambridge is doing its part. And our housing crisis is regional, and we

need a regional solution.

So I urge the Planning Board to accept and recommend the petition as it is and not to increase heights in the Quad.

I want to speak to open space. Everybody in the Working Group knows that that was something I talked about -- livable neighborhoods and open space.

So rates of depression, anxiety and behavioral health concerns have increased significantly even before the pandemic, and even in very young children. And spending time in nature is now being prescribed by medical providers as a way of increase well-being.

Access to nearby open space matters not only for creating beautiful cities, but for our health. And the sky is our most accessible connection to nature. If you're stuck in the house with little kids, if you're elderly and you can't move very well, so home times have you each taken solace or felt a sense of awe watching the clouds, a full moon hanging low in the sky, the pinks of sunrise and sunset?

So I'm asking you to not limit our access to the sky by further increasing heights in the Quad, and to make

sure that the tallest buildings are in the north district along the railroad tracks and in the South district centralized in one area, so that there's significant and thoughtful lower height transitions to all abutting neighbors and conquer that.

So thank you for your time. And I look forward to seeing this move forward.

DANIEL MESSPLAY: Thank you. The next speaker on our list is Mike Nakagawa.

Mike, please begin by unmuting yourself and giving your name and address.

MIKE NAKAGAWA: Hi. My name is Mike Nakagawa, 51
Madison Avenue in the north area of North Cambridge. Thank
you for giving me the opportunity. In case anyone missed
who may be listening, everyone who spoke thus far, including
me, was on the Alewife Zoning Working Group.

And none of us on the Working Group live in affordable housing. And I just want to keep that in mind when we're -- when you're thinking about this.

I do want to start off saying that I appreciate all the work that Healthpeak has done trying to work with the community. And it's mainly through their efforts that

something -- that we came up with things that are -- can be seen as good.

There are many things that I could focus on.

Usually I'm on the environmental side, but I want to focus

on the light industrial aspect, because light industrial was

a whole section of the Alewife District Plan, they cannot

have envisioned.

And there's a whole section explaining the importance of light industrial, of how it creates jobs, diversity of jobs, jobs that pay four times what service and retail jobs pay for those who work in non-corporate environment who need a career.

Now, light industrial is almost an afterthought.

And originally in the Envision Alewife Working Group

discussions, we established light industrial as

foundational.

And then at the end of the process, CDD added three stories of commercial on top of the light industrial, supposedly to support having light industrial uses.

Now that commercial base is the base value that we use, and we're incentivizing all kinds of things to make up for the loss of value for things like light industrial or

housing or amenities. And originally commercial was added to support light industrial. And now it's incentivizing the incentive.

And now there's so many bonuses for all kinds of things. I can't even figure out what's allowed after you add up all the bonuses together. And I don't think that a FAR of 5.2 plus whatever bonuses is really low-density housing.

I was talking with my kid today. And just to note, the Quad is the last area in Cambridge that has well-paying, noncorporate career jobs. I was talking with my kid this evening who's in college but grew up in the city. And they say they don't want to come back to live because the diversity is gone. His friends are gone. They can't find jobs. They can't afford to live in the jobs that they — with the jobs that they have.

I'm concerned about the amenities and businesses for people in the nonluxury units who are noninclusionary -- nonluxury, inclusionary units that will be in this area.

And I just want you to consider how much total development is in this area. I think it comes out to several John Hancock buildings with new develop, and how do

we fit that all in this area that's kind of cut off from anything with Alewife as being at the end of the line for public transit.

So thank you very much. I wish I could say I was more supportive of this. Thanks.

DANIEL MESSPLAY: Thank you. Chair Flynn, that concludes the speakers on the list, so I will turn it back to you.

MARY FLYNN: Thank you very much and thank you to the members of the public who spoke. So we're now going to turn to Board questions and discussion.

So let me first start with questions. There's an awful lot of material here, so it's always difficult to figure out where to begin. Okay. Here we go, thoughts.

Okay, Ted, let's start with you.

H THEODORE COHEN: Thank you. It's an incredible job. And, you know, I'll preface my questions by saying that obviously -- I've been on similar task forces and know that it is the subject -- the final product is the subject of a lot of compromises and a lot of discussions, and that it's very difficult to just pick out any one small thing and try to address it.

And I really don't intend to do that. I don't want to do that. But I do have a couple of questions based on the actual text that I'm just curious how things -- some of the things work.

I'm pleased to see in the text it constantly refers to the pedestrian bridge. And I know in the past there have been discussions about whether a bridge should be pedestrian or a pedestrian and bicycle, or only bicycle.

In the presentation tonight, I think it was pretty clear that it is pedestrian -- a bike/ped bridge; that it is for both uses.

I think the language could be made a little clearer that it is for both uses, rather: There's, the preference is pedestrian bridge, and there's references to bike paths. And I'm happy that it is for both uses. And I think that could be clarified a little bit.

There is also a reference to certain uses being for noncommercial galleries. And I'm not quite sure what is a noncommercial gallery, and why not any type of gallery would be acceptable neighborhood use. Just didn't quite understand it.

In one section it refers to measurement by the

street line, but everywhere else it refers to measurements by the center line of the street. And I was wondering if that was an oversight or was very intentional.

Another section, 5593, talks about waiving -- the Planning Board, I believe, can waive certain rear yard requirements, but it's in a section where there says there is no rear yard requirement. And so, I'm wondering if I missed reading that, or whether that's just something that got overlooked in final reviews.

There's reference to that things have to comply with the Alewife Design Guidelines with the specific date, and I'm a person who likes to allow for updating guidelines and not having to go back and amending the Zoning Ordinance to do it.

And so, I'd suggest that the reference be made to those guidelines, or as they may be updated, so that if something is -- you know, if you're looking at a 17-20-year build-out maybe five-10 years from now, you'll decide that a guideline ought to be changed.

Anyway, those were really -- you know, my suggestions. There is -- and either there is a sentence missing in the very beginning at Section 2.1.e) and f). I

think they were really intended to be one section. And that if that's the case, then it should be e) and then what's now g) should become f). But it, you know, it's an extraordinary effort.

And, you know, I applaud everybody who's been working on it and acknowledge that I might prefer some changes here or there, but that as the product of a lot of effort and a lot of compromises, I'm not willing to put my two cents in and say this should be changed to something else, because of it not being subject to all of the discussions that went forward as to why something is one way and not another.

But thank you.

MARY FLYNN: All right. Thanks. Daniel, rather than collecting questions until the end, it might be better in this case, given technical issues, et cetera, to answer as we go along.

DANIEL MESSPLAY: Sure.

MARY FLYNN: Ted had sort of a combination of questions and comments, but --

H THEODORE COHEN: Yeah, sorry.

MARY FLYNN: No, no, that's fine. That's fine.

But just if you could answer the questions, and if you want to respond to any of the comments, that's fine.

DANIEL MESSPLAY: Sure. Thank you, Chair Flynn.

And I appreciate that as well. I try to take as good notes as I can, but it certainly -- I start falling behind with multiple --

MARY FLYNN: Right.

DANIEL MESSPLAY: -- comments and questions come in. So Ted, thank you for your questions. You asked I think first about clarification about bridge access and whether it would be guaranteed for both bicycle and pedestrian access. And we will certainly do a scan of the zoning to make sure that's clear and make sure our presentations are clear.

We define major infrastructure component, and specifically the bridge in Section 7.3 Subsection a) and specify that it must guarantee pedestrian and bicycle access. But we will absolutely, you know, make sure that that's clear.

Great catch on the noncommercial gallery question.

That's actually -- it's a Use category in our Table. I

don't know historically why the city differentiated

1 galleries this way.

If, you know, certainly we want to encourage I think both commercial and noncommercial galleries as potentially neighborhood-supported types of uses. So we'll make sure that, you know, both are included.

Also, great catch on having one front yard standard that references this street line as opposed to the center line. That was intentional. That street line measurement is for development that fronts on Concord Ave.

And development efforts on Concord Ave, as you recall, will have a 25' setback measured from the street line, as that is what the standard is in the Concord Avenue subdistrict. And that's what the Working Group wanted to preserve.

And then elsewhere in the city, that -- or, excuse me, elsewhere in the district, that front yard setback would be measured from the center line to establish that build-to zone.

I'll take a look. I don't have the waiver, the yard requirement waiver clause in front of me, but absolutely agree if there would be no point in having a waiver of a standard that doesn't exist.

So we'll take a look at that as well. And also appreciate your sign about trying to find a way of making it some language that maintains flexibility should the Design Guidelines be updated. I think that's an excellent suggestion.

I know this Board has wrangled with having to find development in Alewife complying with a plan that I believe is now 18, 17 years old, 18 years old. So that is certainly a challenge. And if there's a way that we can do that, we'll coordinate with our Law Department on specific language. But I think that that would be an excellent improvement.

And then the last bit, I think you're absolutely right. I'm not sure how the formatting error happened, but in Section 2.1 e) and f) I believe are supposed to be combined into a single provision.

So thank you again for your comments and for your questions.

MARY FLYNN: Great. Ted always does a great job at finding details. It's much appreciated. Some of us are much more general, so it's good to have you here to do that, Dan.

Hugh, let's hear from you next. 1 2 HUGH RUSSELL: Sure. On the last point that --3 when you talked about problems, there's an extra carriage return in the middle of the word, "larger." It's just a 4 5 typo. 6 MARY FLYNN: Okay. 7 HUGH RUSSELL: The paragraph 3.2, there's a phrase 8 at the end dealing with special permit authority which says, 9 "-- or by other provisions in the Zoning Ordinance." 10 I can't figure out what that means, but it's -- so 11 I think that needs to be -- the language needs to be rethought, because I can't figure it out. And I figure if I 12 can't figure it out --13 14 MARY FLYNN: Mm-hm. 15 HUGH RUSSELL: -- others will have the problem. 16 And similarly, on 3.3.1, there appear to be two different 17 date standards in the last sentence. I can't -- again, I 18 can't figure out which is what. So, you know, I don't care, I just want to know which one it is but I think it should be 19 20 clear. Now, on 5.1.3.2, under the "Other contribution," 21 22 there's a contribution rate of \$90 per square foot. And I'm just curious as to how that was determined. It's certainly much less on the construction cost; is it some kind of differential cost that will incentivize somebody to do it themselves? Anyway.

I'm going to skip through the build design discussion and come back to that, because that's my major comment. It conflicts. I don't understand it. It doesn't make sense.

On Section 8.4.3 under, "Criteria for the Planning Board" and end of paragraph b) there's a reference for, the "Principles of the Alewife Zoning Working Group 2023." It wasn't -- the principles were not attached as a document so I can't tell whether those are inconsistent with the other documents. I'd look into that and find some way of making clear what those are because we as a Planning Board end up going -- churning through every criterion; if we don't know what they are, it's hard to do that.

Let's see. So we come, then, back to the build-to zone. And so my first observation is that the street width of the primary street, the secondary street, are much wider than one would expect and so, I'm wondering what's included on the street. Is that the edge of the pedestrian pavement?

You know? And then outside of that are pedestrian and bike lanes and vehicle lanes and maybe street parking?

Because if it -- if that's the case, then there's a big problem. Because people get -- they have to set their building in that first five feet. There's no space for landscaping.

Now on Fawcett Street, the existing development is set back -- residential development is set back about 10 feet. Now, you'd say, "Well yeah, but we've got the street trees." Well, yes, eventually you'll have the street trees if the City continues to be diligent about supporting them while they're growing.

Because I once paid the City to install 20 street trees. This would have been 30 years ago. As far as I know, none of those trees are alive today. That was a memorial to my first partner.

The other use is if you've -- on the street that has -- I guess the other ones with the blue dashes on the Vision Plan map. Those seem to be -- there are no street names. So I'm not quite sure what the streets are named, but I think those are intended to be pedestrian shopping streets, community-centric streets, a place where there

might well be cafes.

And I don't think we want to have people be putting Jersey barriers out in the street. We provide café seating. And if a building at the most allows five feet, there isn't room for a table in front of a cafe, let alone landscaping.

So I think the build-to zone should be 10 feet back from the sidewalk, rather than 5 feet, especially in the residential uses. I think in the pure commercial areas where there aren't going to be a lot of retail, you can build right up to the sidewalk, particularly with a street of this width, the street that's spelled wrong -- seems like "Cambrian" (sic). But I think you have to change the build-to or revise that concept in some way.

Now, I'll take a step backwards, or maybe it's forward from your point of view. I think this is a really outstanding effort. I think the list of principles on the second or third page you showed us is clear in what you're doing and what the language does. It's speaks to those principles.

And to me, the reason that they're 12 story apartment buildings is because we're setting a really high

```
priority to build housing. We can't take away much
1
 2
     commercial entitlement, or it doesn't make sense to do that.
 3
     So in order to get the housing, you have to provide that
 4
     incentive. That's driving a lot.
 5
               And then once you have the housing, you have to
    make it a decent place to live. Yes, it's going to be a
 6
7
     relatively high-density residential neighborhood. And,
    well, so what? It could be a very nice reasonably high-
9
     density residential neighborhood.
10
               Just look across the tracks, the one that isn't
11
     quite as tall --
12
               MARY FLYNN: Mm-hm.
               HUGH RUSSELL: -- architecturally it's pretty nice
13
14
    but fell way down on the Neighborhood Use. I'm sure you
15
     did. That's why they're on this side, on the south side of
     the tracks.
16
17
               So I feel this is a really serious effort.
18
     really like thank the members of the Working Group for
    hammering out a good compromise. And I think we should
19
20
     refer this to the City Council favorably, making comments on
    whatever things we find need a little -- need tweaking.
21
```

MARY FLYNN: All right. Thank you.

22

1 HUGH RUSSELL: So that's it. 2 MARY FLYNN: Okay, thanks. Daniel, again, do you 3 want to address any of the issues that Hugh raised, or 4 questions? 5 DANIEL MESSPLAY: Yeah, absolutely. And thank you, Hugh, for your -- again, your thoughtful and detailed 6 7 comments and questions. I think for a couple of your 8 questions, I might have to call in some of our bench from 9 Community Development. So I'll probably look to Melissa and 10 Eric to talk a little bit about it. But before we get there 11 12 HUGH RUSSELL: Well for some of them, I just -you know, like, the first couple, you can just figure it 13 14 out, you know. 15 MARY FLYNN: Mm-hm. HUGH RUSSELL: Because I think that's all I'm 16 17 asking you to do is to work it out. 18 DANIEL MESSPLAY: Sure. Just to clarify, Hugh, would you like me to address any -- like for instance I was 19 20 going to speak to the two different date standards, question that you had, and the principles of the Alewife Zoning 21 22 Working Group and the criteria clause that you raised.

could -- I'll speak to those maybe quickly.

So the two different date standards -- so that's a good thing that you picked up on -- that is part of a clause that requires that if you're developing more than 250,000 square feet of non-residential development, that you have to go through the PUD Review procedures.

And we landed at the 250,000 square feet because we felt like that is probably bigger than any individual building would be able to be in terms of non-residential floor area in the district without them having to be split into multiple buildings.

And what the Working Group was concerned about was okay, you've got a developer that owns a few different parcels, and they don't really want to go through the more robust review process that's associated with a PUD review.

So they'll go and they'll get a single special permit for one site, you'll then apply for a second special permit for another site, and now we're kind of going along with this piecemeal site-by-site development approach that I think all of us wanted to avoid.

And so, what this says is that if you're going to be over that 250,000 square-foot threshold, then you need to

go through the PUD procedures.

And we also wanted to include a time period by which if you do develop above that threshold, this clause would trigger. So that's why there are sort of two dates. There's a start date, and then there's an end date for that five years.

So the start date would be the date of application for the special permit, and then five years from that would be the end date. And I realize that it says the beginning on the date of adoption of this section, which is sort of confusing, because if the zoning is effective, then this clause would be effective. I don't know if we needed to say on the date of adoption.

So absolutely hear you there; we'll take a look at that.

And then on the "Criteria for Principles of the Alewife Zoning Working Group" yeah, that was -- that was -- so before the Working Group started -- before we started actually drafting the zoning petition, we wanted to make sure that we had consensus on sort of the main points from the Working Group and we used this framework as a guidance document. It should be included in this package. So I

1 apologize that it's not.

I think that there weren't significant changes or departures from the themes in that framework document.

We'll go back and take a look just to make sure, but I think the plan was so that we had something beyond just the Design Guidelines and the Special Permit Criteria that this Board could use and point to when granting a special permit as sort of overall planning guidance. So that's -- we'll make sure that that's, you know, out in the world.

For the \$90 a square foot, this is where I meet lean on Melissa a little bit. But we developed that figure in collaboration with our Housing Staff. And I wish we had Chris Cotter here from the Housing team, because he could probably much more eloquently explain it than I can.

But from what I understand, it costs the City to build an affordable unit -- roughly \$450 a square foot.

And so, the \$90 a square foot is the amount of subsidy that would be required for an inclusionary unit, which is 20 percent of the overall floor area. So the \$450 is a simple arithmetic of $$450 \times 20$ percent.

Melissa, did I -- tell me I got that -- okay, you're nodding, so that's --

And then for the build-to zone requirement, we agonized a lot about this as Staff. It's a much more difficult requirement to write into zoning when you don't have a form-based code already.

I do want to say the width, it's probably not a good idea for us to call it "street width" because then you think that that's pavement width. And what that is is actually façade-to-facade width. So there's a bunch of other stuff that gets included in that space between building façades.

And I'm going to actually ask Eric if you're able to maybe quickly highlight some of the things that we were looking at when we were thinking about what the -- what all needs to go in between the two building façades.

ERIK THORKILDSEN: Yes. Thanks, Daniel and Hugh for question.

Right. The width that we're giving are façade-to-façade widths. And so a whole lot of things go in that width.

The street itself, street parking, parallel parking, street trees, sort of a street tree planning zone, the sidewalk itself and a sort of flexible zone that can be

used for front yard planting or other uses right next to the building façade.

Compared to the Alewife District Plan, pretty much what we did was we allowed wider sidewalks and reduced the pretty large -- they had about a 10 or more square-foot depth between the sidewalk and the building with the small planting in there.

So trying to keep the -- you know, the façade-to-façade with the same. They're pretty wide façade widths, since that's -- others have commented on that compared to a lot of typical streets in Cambridge.

So we were trying to balance several different things, trying to remain close to the overall façade-to-facade width that we had in the Alewife District Plan, trying to have something that was consistent enough that you had a reasonable amount of continuity of the street wall, as you move along the street, and recognize that we don't know whether a particular building might be commercial building or a building with retail on the ground-floor or a residential building that might or might not have retail on the ground floor.

And so, and we want to provide some flexibility

for what happens in the front -- the front zone of the building between the sidewalk and the building façade, especially for residential where you really do want to have a kind of landscaped zone along there and kind of interface between the private interior and the building.

So basically, trying to come up with a system that would kind of compromise all these things without excessive street width but have enough continuity of the street façade and the continuity of the street trees that it really feels like -- the street feels like a significant public space.

We didn't include the -- all the sort of subdivisions, all the dimensional strings that run across from façade to façade for all those zones. We're going to take another, more careful look at exactly what all those details want to be.

Oh, and actually when I was listing the list, all the different things that may -- that we want to go in there, bike lanes are one of them. I think I forgot to list that.

So then finally, this build-to zone, we said that applies to say 70 percent of the length of the building's façade. So that means the other 30 percent can be set back

```
a greater amount, or it could be set back to form a
1
 2
     forecourt.
 3
               So the idea that those larger setbacks for a
    portion of the building façade could accommodate the sorts
 4
5
    of outdoor dining and so on that Hugh was talking about.
               So that was the thinking. Does that answer the
 6
7
     questions?
               DANIEL MESSPLAY: I think so. Thanks, Eric.
9
    not to speak too much for Hugh, but I think, you know, well,
    we'll continue to take a close look at that and make sure
10
11
     that we got those numbers right. Because that's an
12
    absolutely critical part of making sure that the future of
13
     the Quad is creating an active and inviting and pedestrian-
14
     friendly public realm.
15
               MARY FLYNN: Great.
                                    Thank you.
               HUGH RUSSELL: Just if I could comment?
16
17
              MARY FLYNN: Sure.
18
               HUGH RUSSELL: Well, it's -- I think we're
19
    basically on the same wavelength. And I know -- remember on
20
    NorthPoint, there are dozens and dozens of sidewalk and
    building sections that end up getting developed.
21
22
    very, very scientific kind of thing.
```

And so, if you're confident that we've got room to put in a planting strip in the residential -- that the things we want to have happen in between the building and the curb line is enough room, then I'm satisfied.

ERIK THORKILDSEN: Hugh, I think it is. We'll continue to look at the specific numbers. And it's -- it really starts to matter down to a foot or even less than a foot, to make sure that there's enough room for planting and enough room for sidewalk width.

Actually, subsequent to this, we've had a series of different investigations and some of us have gone out and measured sidewalks and just got a feel for what sidewalk widths make sense in what sort of an area, and also, we have comparing to Boston's standards.

So we'll take a -- we'll continue to look at it.

And so, thanks for your pointing out this very important issue. Thanks.

HUGH RUSSELL: Yeah.

MARY FLYNN: Lou, you're next.

LOUIS J. BACCI, JR.: Everybody's pretty much got all of my questions. But I want to stick on this one. So Erik, you're saying that outside of that 5' dimension of the

sidewalk, there is including that planting strip for trees?

Because a 5' sidewalk area doesn't seem adequate for street trees. So are we talking about another 3' or 4' planting zone and then a bike lane?

ERIK THORKILDSEN: Yeah.

LOUIS J. BACCI, JR.: We seem to be putting a lot in this package. And I agree. I think the setback and the -- from the sidewalk, we're trying to get more planting and so forth in some of these buildings.

I don't know if we need a larger setback, as you were saying. That 10' is kind of tempting. Just because these hard walls up against sidewalks and no planting and so forth, it's not as advantageous, I think.

But so if you're -- you're saying you included the planting strip for trees and so forth outside of the sidewalk area. I guess that's adequate. But it seems like that would be somewhere in the 9' to 10'. So I'd just like to hear what you have to say on that.

ERIK THORKILDSEN: Yeah, it's -- the street tree zone is on the street side of the sidewalk, and that -- I think we allowed it was either 4' or 5' which is -- the DPW is happy with. And basically, assuming that they are more

or less continuous, as we've been doing elsewhere in Alewife. It's not individual, you know, sort of square tree pits, and, you know, for greater infiltration and kind of keeping the trees happy. So that's one thing.

Then on the building side of the sidewalk, either the building -- the idea of the build-to zone, rather than a build-to line is that the building façade could be within that five feet.

It could be tight against the sidewalk, as you might want to say in a -- you know, a retail area like

Central Square or Harvard Square, or it can be set back by up to 5', allowing obviously not a serious tree zone, but a sort of a planting hedge, low planting zone and actually, you know, smaller-scale trees could be in a zone like that.

So in addition to that, those two zones, there's the option of 30 percent of the building's face being pulled back farther -- really at the discretion of the designers and the developer to further increase that zone, which could be used for planting, or it could be a paved area for dining, or -- you know, some combination or really anything else that was appropriate for the project.

So yeah. That was the thinking. So yeah.

Thanks. I think your concerns are, you know, good concerns.

LOUIS J. BACCI, JR.: Yes. No. As long as it was all included and we didn't just get 5' sidewalks and try to stick trees in, that was -- I understood the building zone. I think you probably have enough small plantings along the back of the sidewalk. But as long as the trees were included and so forth, we're all set.

ERIK THORKILDSEN: Okay. Thanks.

MARY FLYNN: Any other questions from Board members at this point?

Okay. Seeing none, I know we've already had some comments, but are others -- are there other comments from Board members in regard to the overall petition, or in or around the action that we might want to take tonight?

Catherine?

CATHERINE PRESTON CONNOLLY: Thanks, Mary. So I just want to kind of lend my voice to Ted's earlier words where, you know, having served on various committees, Task Force Working Groups over the years, I think it is no small feat to achieve the kind of unified vision that has been put forward here with, you know, lots of committee members who have shown up this evening to support it.

And, you know, while -- as, you know, I think there are technical corrections that should be made. In general, I am very hesitant to tinker with what's being recommended, because it is such a delicate balancing act. And it's appropriate.

You know, Committee members noted that while they support the petition, they're going to continue to advocate for their point of view and before the City Council, because the City Council will tinker, and that's ok, that's their job.

But I really worry that, you know, the more tinkering that either we or City Council do with such a presentation to us after so much process and thought and care and frankly exactly the kind of thoughtful deliberation between reasonable neighbors that one would hope for in this kind of process goes on.

If we then, you know, disregard -- not that anyone here is suggesting that we do, but I think it's so important that we support what they've come up with, because it could be seen as disregarding what they -- the careful compromise that's been worked out.

And, you know, it makes service on those

committees seem less important than I think it is. And I think you hear from a lot of voices that we might not otherwise hear from.

And, you know, I just -- I feel like we lose a lot if we lose the confidence that the City -- and trust that the City puts in committees that do think of work.

And so, you know, I really appreciate the careful reading that my colleagues have done, in particular of the documents to make sure that, you know, there aren't conflicts -- internal conflicts in the language and those kinds of things.

But I personally would recommend it as written with those technical corrections and no other tweaks, because I so want it to reflect the value of the work -- MARY FLYNN: Mm-hm.

CATHERINE PRESTON CONNOLLY: -- that the Committee has done to get to this point. And, you know, and it's not like they did it in isolation. They had guidance from the City Staff from all different departments, and certainly input from other neighbors -- I'm sure from Councillors.

And I just -- I think that's tremendously important. And I want to support it as is. My two cents on the matter.

MARY FLYNN: And very well put, as always. So thank you so much. I'm seeing smiles and thumbs up from other Board members. So if there's anyone who disagrees with that approach, or wants to add their additional comment, please do so now.

All right. So I'm, therefore, assuming based on what Catherine and others have said, and quite honestly, Catherine, I mean I agree with you. I mean, to me there are things that maybe could be tinkered with, but I wasn't on the Committee.

I don't know, again, sort of how that balance was crafted. They do. Staff does. They went through all of it. And there are, you know, again, some technical corrections which people are always very good and thorough about reading it and picking those up.

But I don't see any reason why we can't put forth a recommendation tonight to adopt the package as is with technical corrections, you know, following up on those that have been noted tonight and that may come out in further discussion, to be sure that it really achieves the objectives of the committee intended it to.

So if people are -- if the Board is comfortable

```
with that, and somebody else would like to make a motion to
1
2
    that effect, I'd be happy to hear it. We can take a vote.
    Is there a motion?
 3
 4
               STEVEN A. COHEN: Yes. Steve, so moved.
5
              LOUIS J. BACCI, JR.: Louis second.
              MARY FLYNN: Okay. Any questions from anybody
 6
7
    before we do the vote?
8
              No. Okay. All right. Then Daniel, are you clear
9
    on what we're voting on?
10
              DANIEL MESSPLAY: Yes.
11
              MARY FLYNN: Okay, good. All right. Then may we
12
    have a roll call, please?
13
              DANIEL MESSPLAY: Roll call on that motion: Lou
14
    Bacci?
15
              LOUIS J. BACCI, JR.: Yes.
16
              DANIEL MESSPLAY: H Theodore Cohen?
17
              H THEODORE COHEN: Yes.
18
              DANIEL MESSPLAY: Steve Cohen?
19
               STEVEN A. COHEN: Yes.
20
              DANIEL MESSPLAY: Hugh Russell?
21
              HUGH RUSSELL: Yes.
22
              DANIEL MESSPLAY: Ashley Tan?
```

```
1
               ASHLEY TAN: Yes.
 2
               DANIEL MESSPLAY: Catherine Preston Connolly?
 3
               CATHERINE PRESTON CONNOLLY:
 4
               DANIEL MESSPLAY: And Mary Flynn?
 5
               MARY FLYNN: Yes.
 6
               [All vote YES]
 7
               DANIEL MESSPLAY: That's all members voting in
8
     favor.
9
               MARY FLYNN: Wonderful. And I would just like to
     add my thanks to the Committee. It is a tremendous amount
10
11
    of work. It was very carefully thought out, and to Staff.
12
     I think, you know, you've done a great job of, you know, not
     only doing the analysis but coming up with a petition -- you
13
14
     know, well ahead of the deadline that was set.
15
               So I commend everybody involved and look forward
    to this moving forward.
16
17
               So thank you, everyone.
18
               That concludes the business on our agenda this
19
    evening. Does Staff have anything they would like to add at
20
    this point?
               DANIEL MESSPLAY: No. Just thank the Board for
21
22
    all of their thoughts and comments and questions this
```

```
evening. Thank you.
 1
              MARY FLYNN: Okay. Staff -- yeah, now Planning
 2
 3
     Board, anything additional?
              No. Okay. Well, thank you all very much for your
 4
    careful review. And we'll see you soon. Goodnight,
 5
 6
     everyone. We are adjourned.
 7
              COLLECTIVE: Goodnight, everyone.
              LOUIS J. BACCI, JR.: Great work.
 8
              COLLECTIVE: Goodnight. Have a good evening.
 9
     [08:44 p.m. End of proceedings.]
10
11
12
13
14
15
16
17
18
19
20
21
22
```

1	ERRATA SHEET
2	Page Line 'Change From' 'Change To' Reason for change
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	I have read the foregoing transcript of the Planning
16	Board meeting, and except for any corrections or changes
17	noted above, I hereby subscribe to the transcript as an
18	accurate record of the proceedings.
19	
20	
21	Name Date
22	

1	CERTIFICATE
2	Commonwealth of Massachusetts
3	Middlesex, ss.
4	I, Michele Dent, Notary Public in and for the
5	Commonwealth of Massachusetts, do hereby certify that the
6	above transcript is a true record, to the best of my
7	ability, of the proceedings.
8	I further certify that I am neither related to nor
9	employed by any of the parties in or counsel to this action,
10	nor am I financially interested in the outcome of this
11	action.
12	In witness whereof, I have hereunto set my hand this
13	
14 15	fifth_ day of _August, 2023.
16	Notary Public
17	My commission expires:
18	June 12, 2026
19	
20	Michele Y. Dent Notary Public COMMONWEALTH OF MASSACHUSETTS
21	My Commission Expires June 12, 2026
22	

	l	ı	l	I
	85:14 93:9,11	51:17 57:17	37:12 51:14	application 36:2
ability 93:7	active 20:21	59:18 77:16	72:4	49:6 76:7
able 13:18 17:9	21:21 23:9	afterthought	alongside 48:15	applied 38:2,13
23:11 32:16	39:21 81:13	60:13	amazing 13:15	43:4
35:13 47:8,9	Acts 3:11	agenda 7:13	amend 15:12	applies 38:15
49:16 75:9	actual 63:3	9:19 12:9	amended 10:5	52:14 80:21
78:11	add 36:14 61:6	15:10 16:21	amending 64:13	apply 26:4 27:19
absent 4:18,22	88:4 90:10,19	90:18	amendment	40:11 44:8
6:3,9	added 39:14	agendas 14:2	10:22 32:8	75:17
absolute 13:11	60:17 61:1	ago 17:13 71:14	51:17	appreciate
absolutely 66:18	addition 30:7	agonized 78:2	amendments	51:20 52:18
67:21 68:13	31:21 84:15	agree 14:13 57:9	8:21 10:9	59:20 66:4
74:5 76:14	additional 13:22	67:21 83:7	amenities 61:1	68:2 87:7
81:12	20:8 22:4	88:8	61:17	appreciated
absorbed 34:21	28:11 35:22	ahead 16:4,18	amount 26:12	68:20
abuts 24:21	36:5 39:6 88:4	46:3 48:7	30:9 31:4 35:9	approach 19:1
abutters 10:16	91:3	90:14	77:17 79:16	29:3 39:10
abutting 30:13	address 10:6,10	aim 19:22	81:1 90:10	41:20 75:19
42:14 59:4	35:8 43:1 45:9	air 10:15	analysis 13:6,15	88:4
accept 58:2	45:20 48:3	al 2:6 7:13,22	14:16 19:17	appropriate
acceptable	50:14 53:1,3,5	Alewife 2:7 7:18	90:13	10:7,9 24:19
49:21 63:20	55:20 57:1	8:4 9:7 15:13	Ann 48:1 50:13	33:1 84:21
access 30:13	59:11 62:22	15:14 18:2,5	50:13,15,15	86:5
58:13,21 66:10	74:3,19	18:13,17 20:17	announcement	approval 25:22
66:12,18	addressed 32:13	23:20 24:2,9	7:12	27:15 36:6
accessible 58:15	adequate 83:2	24:17 25:3,4,9	Annual 8:7	39:8
accommodate	83:16	28:1,1,9 31:9	answer 11:3	approve 30:18
37:14 81:4	adjacent 12:5	34:9,15,18	13:20 65:16	52:11
accomplish 11:1	29:14	37:6 39:9,14	66:1 81:6	approved 3:12
Accounting	adjourned 91:6	40:8 41:4,13	anxiety 58:8	approving 30:17
43:13	Administrative	42:6,18,21	anybody 89:6	51:11
accurate 92:18	25:21	43:19 44:9	Anyway 11:22	approximately
achieve 19:2,22	adopt 88:17	45:22 46:21	64:20 70:4	19:7
29:5 32:16,18	adopted 3:11	48:12 53:19	AOD 18:11 25:5	architecturally
36:17,21 37:18	16:7,9	56:2 59:16	25:5,13 51:13	73:13
49:3 50:2 54:3	adopting 24:9	60:6,14 62:2	AOD-5 25:7,14	area 10:11 16:9
85:20	adoption 76:10	64:11 68:7	AOD-6 25:8	16:14 18:3
achieves 50:10	76:13	70:11 74:21	AOD-Q 25:4,10	19:10 25:9
88:20	adult 57:20	76:17 79:3,14	25:14 38:16	26:18 30:5,8
acknowledge	advantageous	84:2	44:5 46:22	31:1,5,8,13,21
65:6	83:13	alive 71:15	51:2	32:1,2,7 34:18
acquired 48:21	Advisory 25:20	allow 64:12	apartment	34:19,20 35:7
acquisitions	52:4,8,15	allowable 30:8	72:22	35:14 36:9,10
49:16	advocate 86:7	32:17 33:9	apologize 45:11	36:14,21,22
acre 35:18	advocating 56:6	34:22 35:15,19	77:1	38:8,8,9 40:17
acres 48:20	56:13,17	36:10	appear 69:16	44:9 53:19
53:18	afford 57:21	allowed 61:5	applaud 65:5	54:15 55:12
act 86:4	61:15	79:4 83:21	applicable 38:12	59:3,13 61:10
Acting 7:2	affordable 20:7	allowing 84:12	43:12,12	61:19,21 62:1
action 16:10	51:6,8,10,17	allows 34:19	applicants 3:15	75:10 77:19
	<u> </u>	<u> </u>	<u> </u>	l

	1	1	1	
82:13 83:2,16	b 28:16 70:10	30:19 40:9	30:17 35:1	72:11 73:1
84:10,19	Bacci 1:8 3:5 4:8	beat 27:11	36:5 40:9 44:2	77:16
areas 11:17 34:8	4:10 6:15 15:6	beautiful 54:18	44:3 45:2 46:6	build- 72:13
46:5 72:9	82:20 83:6	58:14	46:18 47:19	build-out 46:9
argue 47:1	85:2 89:5,14	beginning 15:22	50:7 51:11	46:10,11 64:18
arithmetic	89:15 91:8	16:7 50:9	58:2 62:11	build-to 39:16
77:20	back 5:6 6:8,20	64:22 76:9	64:5 68:6	39:17 40:1
Article 15:12	9:10,16 11:8	behavioral 58:8	70:10,15 77:6	67:17 70:18
41:14	15:9 21:4,11	believe 7:9	85:9,13 88:3	72:7 78:1
arts 29:20	34:21 38:1,9	43:21 56:14	88:22 90:21	80:20 84:6,7
as-of- 40:11	39:13 44:14	64:5 68:7,15	91:3 92:16	build-up 22:10
as-of-right	48:21 61:13	Belmont 54:17	Board's 17:7	building 13:16
28:12	62:7 64:13	bench 74:8	39:7	19:11 26:8,19
Ashley 1:10 3:6	70:6,18 71:8,8	beneficial 41:3	bonus 21:16	28:3 29:10
5:10,12 6:16	72:8 77:4	benefits 18:10	32:1 34:17,18	30:12,16 31:6
15:7 89:22	80:22 81:1	20:14 22:4	34:20 35:14	32:16 33:20
90:1	84:11,17 85:6	23:12 27:9	36:14 37:12,18	34:21 36:4
asked 52:5 66:9	background	36:22	37:20 38:1,5,7	37:14 38:15
asking 4:6 58:21	17:1 48:9,19	best 93:6	38:9,12	42:4 43:12
74:17	backgrounds	better 30:15	bonuses 21:2	44:7 51:6 54:1
aspect 60:5	56:5	47:8 65:15	23:7 36:9 37:2	56:6 57:15
associated 75:15	backwards	beyond 31:19	37:5,9 61:4,6,7	71:5 72:4 75:9
assume 10:12	72:15	43:4 77:5	Boston 53:5	78:10,14 79:2
assuming 83:22	bad 53:21	bicycle 41:21	Boston's 82:14	79:6,18,18,19
88:6	balance 79:12	63:8,8 66:11	boundary 34:12	79:20 80:2,2,5
attached 70:12	88:11	66:17	brand-new 52:2	81:4,21 82:3
attendance 4:7	balanced 27:8	big 31:9 71:4	bridge 20:13	84:5,6,7 85:4
7:21 9:11	balancing 20:5	bigger 40:19	37:6,12,13,15	building's 39:18
attractive 34:6	86:4	54:14 75:8	37:19 38:16,16	40:1 80:21
audible 4:7,9,11	barrier 31:13	bike 21:21 35:5	63:6,7,10,14	84:16
4:13,14,16,20	54:21,22	63:15 71:1	66:10,16	buildings 26:6
5:2,3,7,11,12	barriers 13:3	80:18 83:4	briefly 36:7	26:14 28:5
5:14,16,18,20	72:3	bike/ped 20:13	bring 31:12	30:21 42:12
6:1 9:13,14	base 28:11 33:15	38:16 63:10	49:17	51:8 53:4 55:1
audio 4:1 6:5	33:19 36:13	bit 7:16 14:3	bringing 19:9	59:1 61:22
authority 69:8	40:12 43:5	16:3 25:18	43:18	72:22 75:11
authorized 3:13	60:20,20	31:14 37:3	broad 12:13	83:9
automobile 42:1	based 13:15	42:3 48:8,19	19:4	built 17:18
Ave 40:3,4,6	18:18 22:10	53:9 54:10	broader 13:1	27:15 38:21
53:3,15 54:12	31:5 32:15,21	63:16 68:13	Brown 45:18,21	41:22 46:15
54:12 67:9,10	33:10 37:10	74:10 77:11	45:21	53:15
Avenue 40:2	39:10 43:3	blue 71:18	Brown's 53:8	bumps 51:16
56:8 59:13	63:2 88:6	Board 1:1 3:9	brunt 12:12	bunch 78:8
67:12	baseline 36:20	3:14,15,21 4:6	buffer 21:15	burden 46:13
avoid 18:21	basic 13:6 26:8	7:17 8:15,22	22:2 24:10	burry 43:17
75:20	26:9	13:21,22 14:7	34:10	business 2:4 8:6
awe 58:18	basically 12:3	14:12 15:18	build 18:13	16:11 19:5
awful 62:13	80:6 81:19	16:16 17:6,12	37:19 39:3	28:16 54:5
B	83:22	26:1,17 27:16	44:7 52:13	90:18
	basis 23:19 27:6	28:15,18 30:5	54:22 70:5	businesses 61:17
	l	l	l	l

	l	Ī	ı	Ī
busy 54:13	case-by-case	changes 15:15	76:3,12	commend 90:15
button 44:21	40:8	18:18 32:7	clear 13:21	comment 3:19
buyout 26:21	cash 55:1	37:8 65:7 77:2	37:18 49:20	3:20 10:20,22
by-case 30:19	catch 66:20 67:6	92:16	63:10 66:13,14	11:7 15:18
	categories 25:19	Channel 4:3	66:19 69:20	17:6 44:19
C	category 29:22	Chapter 3:11	70:15 72:18	45:16 50:19
C 3:1	66:21	character 31:16	89:8	70:7 81:16
cable 4:3	Catherine 1:7	charged 18:12	clearer 63:13	88:5
Cabot 18:6,6	3:4 5:13,15	chart 25:17	click 44:21	commented
cafe 72:5	6:14 15:5	check 6:8	climate 43:14	79:10
café 72:3	85:15,16 87:16	Chief 7:8	close 79:13	comments 10:4
cafes 72:1	88:7,8 90:2,3	children 57:19	81:10	14:17 65:20
calculated 13:10	CDD 7:7 8:3	58:10	clouds 58:18	66:2,8 68:17
calculus 12:22	15:16 55:9	Chris 77:13	code 78:4	73:20 74:7
call 3:17 12:15	60:17	Chun 55:19,21	Cohen 1:8,9 3:5	85:12,12 90:22
25:3 45:11	CDD's 52:18	55:21	3:6 4:12,14,15	commercial
53:3 74:8 78:6	center 25:7	Chung 52:22	5:6,21 6:15,16	20:9 21:4,10
89:12,13	46:21 47:5	chunk 43:17	9:12,14,21	21:18 22:21
called 15:14	51:4 64:2 67:8	churning 70:16	10:2 11:5,10	23:4,7 46:17
calling 35:18	67:17	cities 58:14	15:6,7 62:16	53:3 54:4
44:22	centers 51:4	city 1:2 3:13 4:2	65:21 89:4,16	60:18,20 61:1
Cambrian 72:13	central 47:3	8:17,18 11:15	89:17,18,19	67:3 72:9 73:2
Cambridge 1:2	84:11	11:17 12:22	collaboration	79:18
1:6 3:9,14 4:2	centralized 59:3	13:8 15:11,20	77:12	commission
4:4 21:13 22:2	cents 65:9 87:22	16:6,7,10	colleagues 14:13	93:17
53:12,16,22	certain 30:11	17:20 21:2	87:8	committed 50:3
54:4,17 55:4	42:9 63:17	27:4 29:5 35:3	collecting 65:15	committee 8:19
55:12 57:3,19	64:5	37:15,16 38:5	COLLECTIVE	9:6 52:4,8,15
57:21 59:13	certainly 14:8	40:16 41:11,22	91:7,9	85:21 86:6
61:10 79:11	66:5,12 67:2	42:17 49:18	collectively	87:16 88:10,21
canceled 9:5	68:8 70:1	50:8,17,18	25:13	90:10
cancellation	87:19	51:10 53:22	college 61:12	committees
8:11	CERTIFICA	54:1 55:4,5	columns 33:12	85:18 87:1,6
Cannabis 8:21	93:1	56:3 57:15	combination	commonly 25:8
Cantabridgians	certify 93:5,8	61:12 66:22	65:19 84:20	Commonwealth
55:14	cetera 65:16	67:15 71:11,13	combined 41:5	93:2,5
care 29:21 48:10	Chair 1:7,7 3:10	73:20 77:15	68:16	communicated
69:18 86:14	7:1 9:10,16	86:8,9,12 87:5	come 17:21	55:9
career 60:12	16:2 17:6	87:6,19	19:17 49:1,5	communicatio
61:11	44:14 45:17	City's 3:21	50:6 55:16	45:3,4
careful 80:14	62:6 66:3	43:11,14	57:13 61:13	communities
86:20 87:7	challenge 68:9	citywide 13:2	66:8 70:6,18	51:1
91:5	challenges 6:5	41:11	80:6 86:19	community 1:11
carefully 90:11	8:12 36:8	clarification	88:19	2:4 6:19 7:6,10
carriage 69:3	48:16 49:2,7	52:3 66:10	comes 61:21	7:11 16:16
carved 26:3	change 24:3	clarified 63:16	comfortable	18:3,10 20:14
case 2:3 8:13	37:11 38:4	clarify 52:15	14:12 88:22	21:8 30:1
45:3 59:14	72:13 92:2,2,2	74:18	coming 16:19	39:13 49:4,14
65:2,16 71:3	changed 22:20	clause 67:20	90:13	50:5 52:2
case- 30:18	64:19 65:9	74:22 75:3	commence 39:3	57:18 59:22
3	UT.17 UJ.7	17.44 13.3	commence 37.3	31.10 33.22
	1	•	1	•

	1	1	1	
74:9	51:7	80:8,9	29:22	45:17 47:22
community-b	confidence 87:5	continuous	crafted 88:12	48:7 49:18
48:14	confident 82:1	39:20 84:1	create 20:2	50:12 52:21
community-ce	confirm 45:12	contrast 32:18	29:22 39:11,20	53:7 55:18
71:22	conflicts 70:7	contributing	41:6	56:20 59:8
commuter 20:13	87:10,10	27:18	created 31:20	62:6 65:14,18
37:19 38:17	conforming	contribution	35:16 57:10	66:3,8 74:2,5
49:9	11:17	26:20 69:21,22	creates 60:9	74:18 78:15
compared 22:21	conforms 28:19	convene 19:6	creating 31:18	81:8 89:8,10
79:3,10	confusing 76:11	convened 19:4	58:14 81:13	89:13,16,18,20
comparing	congested 56:11	conversation	crisis 57:22	89:22 90:2,4,7
82:14	congestion	12:21	criteria 28:20	90:21
competing 56:5	56:10	conversations	70:9 74:22	dashes 71:18
complete 39:4	connection	13:1	76:16 77:6	data 13:16,18
completing 43:6	20:13 37:15	convert 29:8,9	criterion 70:16	date 11:8 18:19
completion 38:7	47:4 58:15	convey 35:7,9	critical 22:6	64:11 69:17
complicated	connections	conveyance	27:22 50:1	74:20 75:2
32:11	21:21	35:14,17 37:7	81:12	76:5,5,7,7,9,10
comply 64:10	connectivity	38:4,13	crunching 13:15	76:13 92:21
complying 68:7	39:12	conveyed 35:3	culminated 18:2	dates 8:20 76:4
component	Connolly 1:7 3:4	50:18	culture 29:21	day 55:16 93:13
38:14,19 43:7	5:13,15 6:14	coordinate	31:14	dead 27:11
66:15	15:5 85:16	68:10	curb 82:4	deadline 90:14
components	87:16 90:2,3	corrections 86:2	curious 63:3	dealing 69:8
38:1 39:2	conquer 59:5	87:13 88:14,18	70:1	decade 53:13
compromise	consensus 19:11	92:16	current 23:5	December 16:8
19:9 73:19	76:20	cost 43:3 70:2,3	24:3 25:13	19:15
80:7 86:20	consider 46:7	costs 77:15	34:17 35:13	decent 73:6
compromises	61:20	Cotter 77:13	36:8 40:3 43:3	decide 15:19
56:15 62:20	considered 57:6	Council 8:17,18	currently 8:13	47:15 64:18
65:8	consistent 28:18	15:11,20 16:7	28:9 37:4,12	dedicated 30:5
concept 24:13	44:4 79:15	16:7 17:20	40:8,13,17	32:2 38:9
72:14	consisting 52:9	18:7,9 50:8,17	41:4	dedicating
concepts 24:12	consists 52:16	73:20 86:8,9	cut 14:18 62:1	34:19
conceptual 28:4	constantly 63:5	86:12		define 66:15
concern 46:10	constitutes 6:9	Councillors	<u>D</u>	definitive 8:16
52:3 56:9	construct 37:13	55:9 87:20	D 2:1 3:1	delayed 38:20
concerned 61:17	construction	Councils 55:5	dad 53:12	38:20,20
75:12	39:2 70:2	counsel 93:9	daily 57:20 Dan 6:11 68:22	deliberation
concerns 58:9	consumer 29:19	couple 26:9,15	Dan 6:11 68:22 Daniel 1:11 4:8	86:14
85:1,1	contains 30:21	34:16 53:17		delicate 86:4
concludes 9:9	contiguous 41:6	54:7 55:5 63:2	4:12,15 5:1,4	deliver 21:8
62:7 90:18	continue 40:12	74:7,13	5:10,13,17,21 6:4,7,20,21 7:1	23:12
Concord 40:2,3	41:14,22 50:4	course 14:9	7:2 9:15,18,22	delivered 18:10
40:4,6 46:21	56:17 81:10	Court 3:12	12:10,14,19	21:2
53:3 56:8 67:9	82:6,15 86:7	cover 17:3,4	15:21 16:1,2	delivering 21:5
67:10,12	continues 71:11	26:2,5	17:19 18:15	delivery 23:8,9
conditions 13:7	continuing	covered 44:6	20:1 21:2	24:18 27:8
39:1,7	14:12	covers 25:2	23:10,13 45:15	densities 37:22
condominium	continuity 79:16	coworking	23.10,13 43.13	density 20:9
	l	l	I	l

				Tage 70
21:16 23:7	developers	32:9,12 80:12	47:2,7,10	14:14 29:8
27:3,8 34:17	16:11 20:8	dining 81:5	50:22 56:2	eastern 51:3,21
37:2,5 43:4	34:6 55:7,15	84:20	59:1,2 60:6	economic 20:5
55:13 73:9	developing 50:9	direct 30:13	67:16 75:10	24:4 54:22
Dent 93:4	53:14 75:4	direction 49:13	79:3,14	edge 51:21,21
dentist 30:16	development	directly 12:22	district-wide	70:22
Department 2:4	1:11 2:4 6:19	33:20 37:10	29:3	effect 39:20 89:2
6:19 7:6 68:10	7:3,5,6 16:8	49:8	districts 15:13	effective 76:11
	18:19,22 19:19	Director 7:2,8	25:3 34:18	76:12
departments 87:19	20:6,15 21:10	7:10 16:16	37:6	effort 11:6 43:18
departures 77:3	23:4,6 25:15	disagrees 88:3	districtwide	43:22 65:4,8
_	25:18,18,20,21	discretion 84:17	18:20 19:1	72:17 73:17
dependency 42:1		discretion 84.17	diverse 56:5,15	efforts 13:4
1	26:3,5,8,16,18	25:22 27:14	· · · · · · · · · · · · · · · · · · ·	59:22 67:10
depending 7:17	26:21 27:13,14		diversity 60:10 61:14	
9:3 12:6 33:14 42:11	27:15,17,19,21	discuss 15:19	-	eight 19:7 33:15 either 29:13
	28:3 29:1,2	17:4 44:10	document 17:7	
depression 58:8 depth 79:6	30:4,7,20 31:22 32:22	discussed 8:2 9:8 22:7	70:12 76:22 77:3	35:19 38:15 64:21 83:21
			documents	
Deputy 7:7 describe 19:8	33:5,12,15,19	discussing 23:17 discussion 14:4	70:14 87:9	84:5 86:12
	33:19,21 34:4			elderly 58:16 elements 37:14
description 53:9	34:5,21 36:4,9	14:13 17:7	doing 10:17 19:17 57:22	
design 19:17 28:4 29:11	37:1 38:2,21	23:22 47:19	72:19 84:1	eligible 32:1
	39:4,8 40:6,12	57:14 62:11	90:13	eliminate 15:12
30:11,18 37:14 41:16 42:4	41:6 42:19 43:10 44:2	70:6 88:20 discussions	dominant 52:12	eliminated 41:11
43:19 49:9				
	47:10,12,16	29:18 60:15	Doug 45:18,19	Elizabeth 55:19
64:11 68:3 70:5 77:5	49:10 50:21	62:20 63:7 65:11	45:21,21 52:19	56:21,22 57:2
	52:6 54:9	disincent 46:13	dozens 81:20,20	eloquently 77:14
designed 11:12 Designer 7:7	56:14,18 61:21		DPW 21:16,17 22:4 35:11	Emissions 43:13
designers 84:17	67:9,10 68:7 71:7,8 74:9	disregard 86:17	83:21	
designers 84.17 desire 21:8 30:2	75:5,19	disregarding 86:20	draft 19:18	emphasis 20:18 emphasized
desired 50:2	· · · · · · · · · · · · · · · · · · ·	distill 24:14,15	23:11 54:8	20:22 23:2
detailed 74:6	developments 30:20	district 2:7	55:8 56:19	employed 93:9
details 17:4 20:1	devoted 31:2,8	15:14,14 18:2	drafting 56:4	encompassed
39:6 68:20	different 13:8	18:5,11,14,18	76:19	18:3
80:15	27:13 32:14	20:3,17,18	Drew 1:13 7:10	encounter 57:20
determination	69:16 74:20	21:20 22:18	43:21	encounter 37.20 encourage 67:2
28:17	75:2,13 79:12	23:20 24:4,18	driving 73:4	encourage 07.2 encouraged
determined	80:17 82:11	24:20,20 25:5	due 8:12 31:12	49:13
10:12 70:1	87:19	25:7,10,16	dynamic 49:10	encouraging
develop 16:13	differential 70:3	27:18 28:10,12	uynamic 77.10	13:2
47:16 55:12	differentiated	28:16,19,20	E	engage 49:9
61:22 76:3	66:22	31:12 34:5,9	e 2:1 3:1,1 65:2	Engineer 42:17
developed 11:16	difficult 62:13	34:12,13,15	68:15 92:1,1,1	ensure 20:14
19:11 77:11	62:21 78:3	35:15 36:18	earlier 19:18	21:1
81:21	diligent 71:11	38:17 39:9	41:15 85:17	ensuring 38:19
developer 35:9	dimension 12:6	41:5,13 42:2	early 24:18	entered 45:5
35:12,19 75:13	82:22	42:20 43:11	easement 37:15	entire 52:14,17
84:18	dimensional	44:5 46:22	easier 12:1	entitlement 73:2
07.10	willichsiviiai	TT.J TU.LL		entitionical / J.Z
	-	-	-	•

entrances 42:13	46:1 58:5 65:5	F	feet 34:11,11,12	floor 20:16,20
entry 31:13	90:15	f 64:22 65:3	34:13 42:16	20:21 23:9
environment	Everybody's	68:15	71:5,9 72:4,7,8	26:18 30:5,8
60:12	82:20	facade 79:14	75:5,7 84:8	31:1,5,8,21
environmental	exactly 12:6	façade 39:15,15	Feigenbaum	32:1 34:18,19
60:4	57:8 80:14	78:18 79:2,9,9	55:19 56:21	34:20 35:14
Envision 23:20	86:14	80:2,8,13,13	57:2,3	36:9,9,14,21
24:1,9 28:1	example 24:8	80:22 81:4	fell 73:14	36:22 38:8,9
31:9 39:14	35:2	84:7	fellow 24:22	75:10 77:19
42:6,18,21	examples 35:2	façade-to- 78:17	felt 18:9 33:1	79:21
60:14	exceed 35:15,19	79:8,13	36:16 42:22	floors 30:15
envisioned 60:7	exceeding 34:22	façade-to-faca	58:18 75:8	42:10
equal 22:14 30:9	excellent 6:10	78:8	Ferguson 2:6	flowing 55:1
32:1	68:4,11	façades 42:8	7:13,22 9:3	Flynn 1:7 3:4,8
Eric 74:10 78:11	excess 36:9	78:10,14	10:3 12:2	3:10 5:17,19
81:8	excessive 54:11	face 84:16	figure 61:5	6:6,10,14,18
Erik 1:12 7:6	80:7	facility 35:11	62:14 69:10,12	7:1 9:16,18
43:21 49:18	exchange 20:9	fact 31:12 56:7	69:12,13,18	10:1,18 11:4,9
78:15 82:5,22	21:5 22:4	factor 33:11	74:13 77:11	12:10 14:10
83:5,19 85:8	excited 17:12	36:11 43:14	figuring 13:9	15:5,9 16:2
error 68:14	19:12 47:20	57:11	final 62:19 64:9	17:6 44:14,16
especially 54:5	exciting 48:14	factors 57:7	finally 80:20	45:17 62:6,9
56:13 72:8	55:6 57:13	failed 18:6	financially	65:14,19,22
80:3	exclusion 20:20	failure 46:15	93:10	66:3,7 68:19
establish 15:13	excuse 67:15	fair 11:20	find 3:20 44:3	69:6,14 73:12
17:20 32:20	exempt 30:5	fairly 54:13	61:14 68:2,6	73:22 74:2,15
67:17	exemption	falling 66:5	70:14 73:21	81:15,17 82:19
established	31:22	falls 25:19 27:13	finding 28:18	85:9 87:15
16:10 39:15	exist 37:4 48:16	families 57:19	68:20	88:1 89:6,11
60:15	67:22	57:20	fine 65:22,22	90:4,5,9 91:2
establishes 40:4	existing 13:7,16	far 21:3,4 36:13	66:2	focus 31:9 60:3
establishing	21:12,15 22:19	36:19 38:2,12	first 6:18 7:12	60:4
39:9 42:18	24:20 25:1	59:15 61:7	7:12 8:8,10	focused 56:9
estate 48:9,10	29:10 37:3	71:14	15:16 16:22	follow 11:20
estimated 42:22	39:11 40:18	FAR/GFA 43:5	23:15 32:14	28:10 40:12
estimates 43:3	41:9 71:7	Farooq's 50:17	37:11 42:10	41:14 43:11
et 2:6 7:13,22	expect 70:21	farther 84:17	45:18 62:12	followed 45:18
65:16	expires 17:21	favor 11:22 90:8	66:10 70:19	48:1 50:13
evening 8:17 9:8	93:17	favorably 73:20	71:5,16 74:13	52:22 55:19
48:4 50:11	explain 25:17	Fawcett 35:2	fit 14:5 62:1	56:21
55:21 61:12	77:14	51:22 71:7	five 71:5 72:4	following 16:10
85:22 90:19	explaining 60:8	feat 85:20	76:6,8 84:8	88:18
91:1,9	explanations	feature 12:3	five-10 64:18	foot 42:22 43:3
evening's 15:10	52:18	fee 42:19,21	flexibility 27:2	69:22 77:10,16
16:21	expressed 40:5	43:2,8	68:3 79:22	77:17 82:7,8
eventually 71:10	extra 34:19	feedback 37:10	flexible 41:20	footbridge 49:9
Eversource	46:13 69:3	feel 46:14 47:2	78:22	footprint 29:10
46:20 47:3,11	extraordinary	73:17 82:12	flood 43:15 56:7	31:5
everybody	65:4	87:4	Floodplain	footprints 13:16
14:14 16:19	extremely 49:19	feels 80:9,10	25:16	Forbes 18:6

	I	I	l	
Force 45:22	full 58:18	75:6,14,16	gridlocks 56:10	6:15 9:21 10:2
53:9 85:19	fund 42:19	76:1 77:4	ground 20:16,20	11:5,10 15:6
forces 62:18	further 10:8	78:14,18 80:17	20:21 23:9	52:3 62:16
forecourt 81:2	47:19 58:22	goals 19:2 28:1	30:12 31:6	65:21 89:16,17
forecourts 42:8	84:18 88:19	28:19 44:4	42:12 79:21	92:1
foregoing 92:15	93:8	goes 25:6,20	ground-floor	hammering
forgot 80:18	future 14:2 29:9	40:3 86:16	79:19	73:19
form 39:10 42:5	32:6 56:18	going 6:20 9:10	group 16:11,17	Hancock 61:22
44:7 81:1	81:12	15:21 16:18,22	17:2,14,19,21	hand 9:20 13:4
form-based 78:4		27:1 32:16,17	18:13 19:4,8	13:5 44:21,22
formally 8:2	G	44:19 47:15	19:16 20:22	93:12
formation 52:8	g 3:1 65:3	53:10 62:10	22:7,17 23:22	hanging 58:19
formatting	galleries 63:18	70:5,16 72:10	24:8,15 27:5	happen 46:16
68:14	67:1,3	73:6 74:20	28:2 29:3,15	51:2 82:3
formula 11:8,14	gallery 63:19,19	75:18,21 78:11	29:18 30:14	happened 18:18
formula-based	66:20	80:13 86:7	31:18 32:20,22	68:14
13:11	garage 29:8	Goldilocks 33:7	34:4 36:16	happening
forth 83:9,13,15	general 1:3 2:4	good 10:19	37:10,17 38:5	57:15
85:7 88:16	3:12 12:13	12:15 16:19	40:5,19 41:7	happens 80:1
forward 9:1	21:10 50:20	48:4 53:21	42:22 48:13,15	happy 14:8
43:18 49:6,14	68:21 86:3	54:5 55:21	50:5 53:8	63:15 83:22
50:8 52:19	generally 27:13	56:14 57:9	54:14,19 56:1	84:4 89:2
56:19 57:14	28:10,15 30:11	60:2 66:4	56:3,16 57:5,6	hard 56:4 70:17
59:6,7 65:11	34:7 43:11	68:21 73:19	58:6 59:16,17	83:12
72:16 85:21	generate 47:13	75:3 78:6 85:1	60:14 67:13	Harvard 84:11
90:15,16	generated 20:15	88:14 89:11	70:11 73:18	health 29:21
foundation	generations	91:9	74:22 75:12	48:10,12 57:18
17:17	55:6	Goodnight 91:5	76:17,18,21	58:9,14
foundational	getting 54:7	91:7,9	Group's 38:18	Healthpeak
60:16	81:21	Governor 3:13	Groups 85:19	22:4 26:12
four 24:16 53:18	GIS 13:14	grade 41:17	growing 71:12	48:5 53:20
60:10	give 3:19 17:1	51:14	growth 20:5	59:21
framework	20:8 21:19	granting 77:7	guarantee 66:17	Healthpeaks
76:21 77:3	51:19 56:18	graphic 33:9,11	guaranteed	26:11 48:9
frankly 86:14	given 56:7 65:16	33:17	66:11	hear 13:21
frequent 40:21	gives 44:12	great 6:10 9:15	guarantees 18:9	45:13 46:18
frequently	giving 45:19	16:20 17:11	guess 9:22 10:21	47:21 48:6
19:15	48:3 50:14	44:1 46:2 53:7	71:18 83:16	69:1 76:14
friendly 81:14	53:1 55:20	54:17 55:14	guidance 52:10	83:18 87:2,3
friends 61:14	57:1 59:10,14	66:20 67:6	76:21 77:8	89:2
From' 92:2	78:17	68:19,19 81:15	87:18	heard 24:14
front 35:3,3,7	glad 43:16 46:3	90:12 91:8	guideline 64:19	38:5
39:10,19 40:1	go 8:3 13:4 14:6	greater 10:15	guidelines 43:19	hearing 1:3 2:5
67:6,16,20	14:21 16:4,18 17:3 18:15	36:21 81:1	44:5 64:11,12	8:4,20 9:6,19
72:5 79:1 80:1	20:1 23:14	84:3	64:16 68:4	14:20 15:11
80:1	26:9 27:20	greatest 27:4	77:6	44:15,20
fronting 40:4	32:9 44:10	32:19 37:21	guy 11:20	hedge 84:13
fronts 67:9	48:7 62:14	green 21:15 22:2	H	height 21:15
fruition 50:6	64:13 65:17	43:11,13,14	h 1:9 3:5 4:12,14	22:2 24:10
57:13	UT.13 UJ.1/	grew 61:12	11 1.7 J.J 7.14,14	27:8 32:10,11
	ı	ı	ı	ı

				Tage 101
32:11,13,20	20:6,7,8,10	improvement	incredible 62:16	interface 80:4
33:6 34:2,9,11	21:6 22:12	68:12	incremental	interior 80:5
34:12,22 35:15	24:16 26:18	inadequate 43:1	43:4	internal 87:10
42:10 56:12,17	34:5 46:13,14	incentive 31:19	indicated 17:6	internal 67:10
59:4	46:15 49:11	61:3 73:4	24:11	42:16
heights 21:10,17	51:17 57:16,17	incentivize	individual 17:4	intro 17:13
27:3 32:14,17	57:20,22 59:18	29:16 30:3	23:17 28:5,7	introduce 6:21
32:19,22 33:3	61:1,8 73:1,3,5	38:10 54:8	75:8 84:2	introduction
33:10,14,18	77:12,13	70:3	industrial 20:18	53:11
34:7 35:19	huge 11:17	incentivizing	31:11,15,19,22	invested 48:10
36:5,10,17	20:18 43:17	60:21 61:2	32:3,5 38:11	investigations
37:21 51:14,16	Hugh 1:9 3:6	include 29:20	60:5,5,9,13,15	82:11
51:19 56:6	5:1,3,4 6:16	35:5 38:10	60:18,19,22	investment
57:15 58:3,22	10:20,21 12:18	50:20 76:2	61:2	48:10
Hello 57:2	14:11 15:7	80:11	infiltration 84:3	investments
help 29:5 52:18	69:1,2,7,15	included 18:11	information	49:15
helped 11:14	73:13 74:1,3,6	30:21 31:10	27:12	inviting 81:13
31:15 54:3	74:12,16,18	34:10 41:1,12	infrastructure	involved 90:15
helps 19:2	78:15 81:5,9	43:18 46:22	20:11 21:1,5	involvement
hereunto 93:12	81:16,18 82:5	47:2 67:5	22:6 23:8	48:20
hesitant 86:3	82:18 89:20,21	70:21 76:22	24:19 32:18	Iram 50:16
Hi 45:21 59:12	Hugh's 12:16	78:9 83:14	33:16 37:20	isolation 87:18
high 31:12 72:22	11ugn \$ 12.10	85:3,7	38:1,14,19	issue 10:10 47:3
high- 73:8	I	includes 30:7	39:2 41:22	47:5,6,8 82:17
high-density	Ian 2:6	39:1 43:14	42:20 43:2,7,7	issues 10:6
73:7	idea 27:7 78:6	51:22	43:9 46:7,8,16	53:21 65:16
higher 21:17	81:3 84:6	including 20:7	46:17 49:8	74:3
Highlands 21:13	identity 31:16	31:22 43:12	52:7 66:15	it'll 25:2
22:3 34:10	illustrates 33:9	47:7 49:8,16	input 87:20	item 6:18 7:13
57:3	impact 12:4,13	59:15 83:1	inputted 52:10	7:19 15:10
highlight 47:18	implement	inclusion 30:22	insignificant	items 8:13
78:12	27:22	31:11	36:15	
historically	implementation	inclusionary	install 71:13	J
46:20 66:22	52:16	22:13 36:14	instance 30:16	J 1:8 3:5 4:10
hold 9:6	implementing	61:19 77:18	74:19	6:15 15:6
holding 49:7	27:4	income 47:13	institutional	82:20 83:6
holdings 48:21	importance	inconsistent	19:6 28:13	85:2 89:5,15
holiday 8:9	20:12 21:12	70:13	instructions	91:8
home 58:17	48:17 60:9	incorporate	3:19,21	Jersey 72:3
honestly 88:7	important 11:12	18:16 37:13	intend 63:1	job 44:1 53:7
hope 24:7 41:21	13:8 17:16	49:10	intended 26:2,5	62:17 68:19
43:16,17 44:12	20:6 22:16	increase 20:7	26:22 65:1	86:10 90:12
86:15	82:16 86:18	23:5,5 24:16	71:21 88:21	jobs 22:15 31:13
horse 27:11	87:1,21	30:8 36:13,15	intentional 64:3	60:9,10,10,11
house 58:16	imposed 17:20	58:3,12 84:18	67:8	61:11,15,15,16
housekeeping	impressions	increased 21:6,9	interest 8:20	John 52:22
7:17	14:15	40:15 42:11	13:22	55:19,19,21,21
houses 11:17	impressive	55:13 57:15	interested 93:10	61:22
housing 11:11	49:19	58:9	interesting 10:4	joined 5:5 7:9
13:2,3 14:5	improve 39:12	increasing 58:22	interests 56:5,15	Joseph 1:12 7:5

	•	-		<u> </u>
50:13 52:22	27:14 29:7	50:21 69:4	59:15	Louis 1:8 3:5
53:2,2	31:3 38:20	81:3 83:10	listing 80:16	4:10 6:15 15:6
Jr 1:8 3:5 4:10	47:12 49:15	largest 51:9	little 7:16 12:11	82:20 83:6
6:15 15:6	53:20 54:12,16	launchpad	14:3 16:3	85:2 89:5,5,15
82:20 83:6	62:17,18 63:6	23:21	31:14 48:8,19	91:8
85:2 89:5,15	64:17,20 65:3	Law 68:10	53:9 54:10	love 46:18
91:8	65:5 66:18,22	lead 56:10	58:16 63:12,16	low 31:12 58:19
July 8:8,9,10,12	67:2,5 68:6	lean 77:11	73:21 74:10	84:13
8:14,14 9:8	69:18,19 70:16	learned 18:16	77:11	low-density
jump 5:6 17:8	71:1,15 74:13	18:17 46:8	livable 58:7	54:15 61:7
June 1:4 3:8	74:14 76:12	leave 55:11	live 4:2 41:18	lower 33:3,5
8:22 9:4 19:15	77:9 79:8,17	led 17:2	50:15 51:2	51:19 56:6,12
93:18	81:9,19 83:10	lede 43:17	57:3,21 59:17	56:17 59:4
93.10	84:2,3,10,14	left 7:17 14:4	61:13,15 73:6	lower-scale
K	84:20 85:1,11	33:11	Lizzie 57:2	21:17
Kane 1:13 7:10	85:18,21 86:1	lend 85:17	loading 41:10,14	lowered 21:3
43:21	86:1,6,11,17	lends 54:16	located 30:12	lowering 36:20
keep 8:15 54:15		length 80:21	41:16	lowest 32:17
59:18 79:8	86:22 87:4,7,9	lessons 18:16		10west 32.17
keeping 23:4	87:17 88:11,13	let's 62:15 69:1	long 11:1,8 42:7	M
40:5 41:8 84:4	88:18 90:12,12		85:2,6	Madison 59:13
Kelvin 45:18	90:14	70:18	longer 51:18	main 76:20
48:1,2,4,4,8	knows 58:6	level 28:2,4 46:9	look 10:8 39:13	maintain 24:19
52:19 53:20	L	lieu 26:20	50:8 52:18	maintain 24.19
kept 3:18 40:7	laid 17:5	life 20:21 21:22	59:6 67:19	50:20
key 24:18 29:15	land 7:11 27:5	49:17	68:1 70:14	maintains 68:3
Khalil 1:13 7:7	34:19 35:9,17	light 10:15	73:10 74:9	major 38:1,14
kicked 45:12	37:7 38:4 40:1	11:13 20:18	76:14 77:4	38:19 39:2
kid 61:9,11	landed 75:7	31:11,14,19,22	80:14 81:10	43:6 66:15
kid 61.9,11 kids 58:16	landlocked 56:7	32:2,5 38:11	82:6,15 90:15	70:6
kind 14:4,8	landowner	60:5,5,9,13,15	looking 8:11	
· · · · · · · · · · · · · · · · · · ·	52:12	60:18,19,22	64:17 78:13	majority 42:2 maker 29:21
17:13,16,17		61:2	Looks 6:4	
18:12 19:6,21	landowners	lighten 14:3	Loomis 55:22	making 21:14
21:19,21 23:10	52:13	likes 64:12	lose 87:4,5	68:2 70:14
43:18 62:1	landscaped 80:4	limit 34:2 58:21	loss 60:22	73:20 81:12
70:2 75:18	landscaping	limitation 42:7	lot 10:13 11:6	mammoth 43:22
80:4,4,7 81:22	71:6 72:6	limitations 43:5	12:8,17 13:5	Manager 50:18
83:11 84:3	lane 83:4	limited 29:2,19	13:15 14:14	map 46:19 71:19
85:17,20 86:14	lanes 35:5 71:2	35:16	18:3 20:4,12	mark 6:7
86:16	71:2 80:18	limiting 36:11	20:16 21:16	market 24:4
kindness 52:1	language 10:14	limits 56:12	27:1 31:7	market-rate
kinds 60:21 61:4	19:20 37:11,17	line 12:4 40:6	54:19 62:13,20	51:6,7,18,20
87:11	54:8 55:8	62:2 64:1,2	62:20 65:7,8	Mary 1:7 3:4,8
know 11:11,15	63:12 68:3,11	67:7,8,8,12,17	72:10 73:4	3:10 5:17,19
11:16 12:5,12	69:11 72:19	82:4 84:7 92:2	78:2,18 79:11	6:6,10,14,18
12:21 13:20	87:10	lined 51:5	83:6 87:2,4	9:18 10:1,18
14:8 18:5 19:9	large 35:17	list 59:9 62:7	lots 85:21	11:4,9 12:10
20:4 21:16	50:21 79:5	72:17 80:16,18	Lou 4:8 14:11	12:14 14:10
22:16 23:3,19	larger 27:15,21	listen 50:4	82:19 89:13	15:5,9 44:16
24:1,22 26:11	31:7 35:9 41:6	listening 53:19	loud 13:21	62:9 65:14,19

65:22 66:7	6:22 8:10,12	13:18	89:13	38:7 39:19
68:19 69:6,14	9:2,13 14:2	mic 16:22	move 13:17 17:9	40:1 43:1
73:12,22 74:2	16:22 17:17	Michele 93:4	44:19 46:3	69:11,11 78:14
74:15 81:15,17	19:16 92:16	middle 33:8	47:20 49:14	neighborhood
82:19 85:9,16	meetings 3:14	69:4	58:17 59:7	20:10 21:14
87:15 88:1	3:22	Middlesex 93:3	79:17	24:13,17 29:17
89:6,11 90:4,5	Melissa 7:9	Mike 56:21 59:9	moved 89:4	30:2,3,6,8,9,10
90:9 91:2	16:15,22 17:8	59:10,12,12	moving 56:19	30:14,17,22
Mass 53:15	17:11 23:13	milestones 46:7	57:13 90:16	31:2,8,20
54:12,12	24:10 31:10	46:9	multifamily	34:10 38:11
Massachusetts	35:10 36:19	Milton 53:14	13:2 14:5	49:16,21 50:3
1:6 3:12 53:14	43:16 49:18	mind 59:18	multiple 26:6	50:6,10 52:4,9
93:2,5	53:7 74:9	minimum 30:21	28:3 29:4	52:16 54:14,16
massing 42:8	77:11,21	42:10	30:21 66:6	54:18 63:20
Master 50:9	member 4:6 6:9	minimums	75:11	73:7,9,14
match 40:15	45:22 55:22	41:11	multiplier 38:10	neighborhood
material 44:6	57:4	minutes 14:22	municipal 35:11	67:4
62:13	members 3:4,15	45:13	mute 3:18	neighborhoods
matter 36:22	3:15,18 4:7 6:8	missed 59:14		13:8 21:12
82:7 87:22	6:14 7:20 15:5	64:8	N	24:10,20 51:1
matters 58:13	44:20 45:6	missing 64:22	N 2:1 3:1	58:7
max 34:10,12	48:15 51:11	MIT 53:12	Nakagawa	neighbors 54:18
maximum 41:12	62:10 73:18	mix 20:5,20	56:21 59:9,12	59:5 86:15
mayors 55:5	85:10,13,21	mixed-use 20:3	59:12	87:20
MBTA 38:17	86:6 88:3 90:7	21:20 22:18,20	name 3:9,16 7:1	neither 93:8
me-centric	memo 50:17	24:17 49:21	45:8,19 48:3,4	nerds 24:22
53:18	memorial 71:16	52:2	50:14,15 53:1	never 10:11
mean 10:11	mentioned	Mm-hm 69:14	55:20 57:1,2	new 11:20 15:14
14:18 88:8,8	17:19 31:10	73:12 74:15	59:11,12 92:21	16:6,9 21:21
meaning 25:22	35:10 36:19	87:15	named 71:20	22:5,12,15
means 69:10	38:14 41:15	mode 29:5	names 71:20	24:12 25:10
80:22	merit 41:7	modifications	nature 58:11,15	27:13,19 29:1
meant 41:19	merits 13:22	30:18 32:7	near 21:11 42:3	29:22 34:15
measured 67:11	Messplay 1:11	modify 40:9	nearby 50:22	35:11 39:11
67:17 82:12	4:8,12,15 5:1,4	Mogassabi 1:13	58:13	40:5 41:18,21
measurement	5:10,13,17,21	7:7	necessarily	42:7 43:14,15
63:22 67:9	6:4,7 7:1,2	moment 6:5	46:13	47:2 49:10
measurements	9:15 12:14,19	momentarily	need 8:3,14	61:22
39:15 64:1	16:2 23:13	5:9	12:11 26:1	nice 12:2 73:8
mechanism	45:17 47:22	month 8:8	29:12 30:10,11	73:13
18:20 21:7	48:7 50:12	monthly 19:7,15	32:4 36:22	no-build 54:21
35:16	52:21 55:18	months 19:7	41:15 43:11	nodding 77:22
medical 58:11	56:20 59:8	48:13	44:3 57:16,20	non-corporate
meet 8:18 19:6	62:6 65:18	moon 58:19	58:1 60:12	60:11
30:11 41:16	66:3,8 74:5,18	moratorium	73:21,21 75:22	non-residential
77:10	81:8 89:10,13	16:8 17:20,21	83:10	31:1 33:10,14
meeting 1:5 3:9	89:16,18,20,22	Moses 45:18	needed 36:16	36:19,21 39:3
4:1,3,9,13,16	90:2,4,7,21	48:1,4,5,8	76:12	42:19 46:10
4:20 5:2,7,11	met 16:12 29:12	mother 53:13	needing 35:14	75:5,9
5:14,18,22	methodically	motion 89:1,3	needs 20:9 25:22	noncommercial
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

63:18,19 66:20	14:20 16:20	50:2	38:3	63:6,8,8,10,14
67:3	45:6 48:6	outdoor 81:5	parcels 26:9	66:12,17 70:22
noncorporate	53:10 62:14,15	outlined 49:4	40:4 49:16	71:1,21
61:11	69:6 74:2	outside 71:1	75:14	pedestrian-
noninclusionary	75:13 77:21	82:22 83:15	park 35:10	81:13
61:18	85:8,11 89:6,8	outstanding	park-like 40:20	pencil 14:3
nonluxury	89:11 91:2,4	72:17	parking 28:22	people 10:13
61:18,19	old 68:8,8	overall 23:16	29:1,3,7,9,13	14:18 18:21
north 25:9 33:1	once 8:16 51:2	28:6 29:5	29:13 41:10,11	52:10 61:18
33:2,6,21 34:3	71:13 73:5	46:11 77:8,19	41:12,15,18,20	71:4 72:2
35:20 59:1,13	one-tenth 53:20	79:13 85:13	71:2 78:20,21	88:14,22
59:13	ones 71:18	overdevelopm	parks 40:22	percent 11:15
NorthPoint	online 4:2	56:9	Parkway 40:2	22:21,21,22
81:20	open 20:10 21:6	overlay 2:7	part 36:4 37:1	26:17 31:1,3,4
notable 37:8	21:8 23:8 38:6	15:13,14,14	39:7 41:2 43:7	36:14 39:3,5
Notary 93:4,16	40:13,14,20,21	25:3,4,10,16	44:15 46:20	39:22 40:14,15
note 22:16 26:15	41:2,3,3,5,6,17	28:9 34:18	48:14 49:12	40:17 41:1
30:14 34:1	44:7 52:4 58:5	37:6 40:3 41:5	54:1 55:7	51:6,7 77:19
40:10 61:10	58:7,13	51:17 56:2	57:22 75:3	77:20 80:21,22
noted 9:18 86:6	operational	overlooked 64:9	81:12	84:16
88:19 92:17	38:22	overseeing	participating	period 76:2
notes 66:4	opinions 19:10	52:15	55:10	permeable
notice 34:1 37:3	opportunities	oversight 64:3	participation	40:17
noticed 7:19	40:20	overview 44:12	3:13 46:1	permit 8:21 26:2
number 13:12	opportunity	owner 48:20	particular 32:7	26:16,22 27:2
13:15 49:2,7	27:4 59:14	owners 10:15	79:18 87:8	27:22 28:15,20
49:15 51:9	opposed 67:7	16:11 19:5	particularly	28:22 30:4
numbers 14:14	opposing 19:10	ownership 24:5	11:20 21:13	32:4,8,16
81:11 82:6	option 26:21	owns 26:12	72:11	33:20,20 34:3
numerical 11:22	34:6 84:16	75:13	parties 93:9	35:17,18 36:1
0	order 30:3,10	P	partner 43:20	37:1 39:8
$\overline{\mathbf{O}}$ 3:1	36:20 37:18	P 3:1	71:16	40:11 41:2
objectives 19:22	39:19 42:19 49:3 50:2 73:3	p.m 1:4 3:3 6:13	partnering 55:5	44:3 49:6 52:7
28:19 44:4	49:3 30:2 73:3 Ordinance 8:19	7:19 8:4 9:8,19	parts 25:12 40:16	56:13 69:8
88:21	9:6 10:5,10	15:4 45:2,4		75:17,18 76:8 77:6,7
observation	12:13 15:12	91:10	pass 16:22 passage 56:1	permits 26:19
70:19	25:1,11,12	package 76:22	paths 63:15	permitted 28:10
obviously 8:15	64:13 69:9	83:7 88:17	patterns 21:10	28:11,12,14,16
19:22 62:18	organization	page 2:3 50:19	Pause 4:17,21	28:17,21 32:14
84:12	44:7	72:18 92:2	5:8 6:2	33:18 34:7
occupy 39:19	oriented 42:12	pages 50:19	paved 84:19	43:5
occurs 32:22	originally 9:4	paid 71:13	pavement 70:22	person 64:12
odd 11:18	60:14 61:1	pandemic 58:10	78:7	personally
off-street 41:13	origination 16:3	paragraph 69:7	pay 43:8 60:10	87:12
office 30:16	ought 10:5,16	70:10	60:11	perspective 24:4
Oh 80:16	64:19	parallel 12:4	paying 61:11	24:5,6
ok 86:9	outcome 49:22	78:20	peak 48:12	Peters 7:10
okay 6:6,10 10:1	56:14 93:10	parcel 13:16	pedestrian	16:15 17:1,11
10:18 14:10,11	outcomes 49:3	18:21,21 36:4	41:21 49:8	petition 2:6,7
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

8:1,1 9:3,5,7	28:17 30:4,17	possible 8:11	70:11,12 72:17	19:5 26:13
10:3 12:2	36:5 39:7,13	31:21	72:20 74:21	proposal 22:3
15:11,17,19	40:9 44:2,3	possibly 32:11	76:16	44:4
16:3,6 17:13	46:6 50:7		prior 7:18 18:1	proposed 23:1
•		potentially 67:4	-	25:2 28:5
18:6,8,17	51:11 52:1	preceded 17:15	priorities 22:6	
36:12 37:9	57:12 58:2	preface 62:17	38:18 48:18	32:15 33:5
43:18 49:12	64:5 70:9,15	prefer 65:6	prioritize 24:18	35:22 36:17
50:8 51:16,19	77:8 78:21	preferable	34:5 57:10	37:2 42:12
52:13,14 56:2	91:2 92:15	51:18	priority 29:15	44:12 51:16
56:4,12,19	plans 26:13	preference	73:1	proposes 36:12
57:4 58:3	39:11 49:17	21:17 63:14	private 80:5	proud 46:2 54:2
76:19 85:13	planted 42:15	prescribed	probably 10:13	provide 26:17
86:7 90:13	planting 79:1,7	58:11	34:1 52:11	29:1 37:22
Petition's 51:13	82:2,8 83:1,3,8	present 4:8,10	54:11,16 74:9	48:19 49:8
petitioner 7:14	83:12,15 84:13	4:13,14,15,19	75:8 77:14	52:10 72:3
phone 44:22	84:13,19	5:1,3,6,10,12	78:5 85:5	73:3 79:22
45:10,11	plantings 85:5	5:14,15,17,19	problem 69:15	provided 37:1
phrase 69:7	play 20:2 50:1	5:22 6:7,9,21	71:4	providers 58:11
pick 62:21	playgrounds	9:12,14 15:17	problems 69:3	provides 27:3,22
picked 75:3	40:22	19:13	procedures 75:6	providing 21:6
picking 88:15	plazas 40:22	presentation	76:1	41:20 43:9
picture 21:19	please 6:21	15:22 44:17	proceed 14:8	provision 32:12
piecemeal 75:19	45:19 48:2,7	63:9 86:13	33:20	36:3 41:4,8,17
pinks 58:19	50:13 52:22	presentations	proceedings 4:5	68:16
pitched 12:3	55:19 56:22	66:14	91:10 92:18	provisions 17:5
pits 84:3	59:10 88:5	presented 19:20	93:7	25:15 50:20
place 35:1 46:13	89:12	presenting	process 17:2,14	69:9
71:22 73:6	pleased 63:5	17:14	17:15,17,19	public 2:5 3:16
plan 14:7 18:2,5	pleasure 48:12	preservation	18:3 26:5,10	3:18,19,20
18:14,18 20:17	plenty 44:10	31:11	26:22 27:10,22	7:21 8:15
23:20 27:5	plus 53:16 61:7	preserve 67:14	32:18 46:2	11:11 15:11,18
28:4 31:9 34:9	pocket 40:22	preserving	48:14 49:14,19	· · · · · · · · · · · · · · · · · · ·
34:15 38:21	Position			17:6.14 23:12
	point 10:19 17:2	1 0	· /	17:6,14 23:12 27:9,9 34:20
	point 10:19 17:2 53:17 55:10	50:20	50:3,9 60:17	27:9,9 34:20
39:4,9,14	53:17 55:10	50:20 pressing 45:1	50:3,9 60:17 75:15 86:13,16	27:9,9 34:20 35:8,10,11
39:4,9,14 41:13 42:6,18	53:17 55:10 67:21 69:2	50:20 pressing 45:1 Preston 1:7 3:4	50:3,9 60:17 75:15 86:13,16 product 62:19	27:9,9 34:20 35:8,10,11 36:22 37:7
39:4,9,14 41:13 42:6,18 42:21 46:21	53:17 55:10 67:21 69:2 72:16 77:7	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10 7:11,17 8:22	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3 portion 35:2	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5 primarily 51:22	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11 promote 10:15	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7 32:18 33:21
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10 7:11,17 8:22 16:16 17:1,12	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3 portion 35:2 39:18 81:4	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5 primarily 51:22 primary 70:20	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11 promote 10:15 24:16	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7 32:18 33:21 34:4 35:17
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10 7:11,17 8:22 16:16 17:1,12 19:17,21 24:5	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3 portion 35:2 39:18 81:4 position 49:5	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5 primarily 51:22 primary 70:20 principal 28:22	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11 promote 10:15 24:16 properties 48:6	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7 32:18 33:21 34:4 35:17 36:1 37:1,20
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10 7:11,17 8:22 16:16 17:1,12 19:17,21 24:5 25:22 26:17	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3 portion 35:2 39:18 81:4 position 49:5 positive 9:1	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5 primarily 51:22 primary 70:20 principal 28:22 39:18	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11 promote 10:15 24:16 properties 48:6 49:1	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7 32:18 33:21 34:4 35:17 36:1 37:1,20 39:8 41:2 43:7
39:4,9,14 41:13 42:6,18 42:21 46:21 50:9 52:5,7 57:10 60:6 68:7 71:19 77:5 79:3,14 plane 39:19 planned 42:20 Planner 7:8,11 planning 1:1 3:9 3:14,21 7:10 7:11,17 8:22 16:16 17:1,12 19:17,21 24:5	53:17 55:10 67:21 69:2 72:16 77:7 85:10 86:8 87:17 90:20 pointing 82:16 points 76:20 polarized 57:14 ponder 12:11 pooled 41:5,17 41:18 portal 4:3 portion 35:2 39:18 81:4 position 49:5	50:20 pressing 45:1 Preston 1:7 3:4 5:13,15 6:14 15:5 85:16 87:16 90:2,3 pretty 13:15 19:15 63:9 73:13 79:3,5,9 82:20 previous 27:12 38:15 previously 21:5 primarily 51:22 primary 70:20 principal 28:22	50:3,9 60:17 75:15 86:13,16 product 62:19 65:7 production 13:3 20:10 prohibit 55:10 project 32:15,15 32:17 47:14 84:21 projection 22:11 projects 11:11 36:15 40:11 promote 10:15 24:16 properties 48:6	27:9,9 34:20 35:8,10,11 36:22 37:7 38:6 41:3 42:13,14,20 44:19,20,20 45:6,16 49:10 62:3,10 80:10 81:14 93:4,16 publicly 7:19 41:3 48:9 PUD 26:5,7,9,20 30:20 31:7 32:18 33:21 34:4 35:17 36:1 37:1,20

				1490 100
56.12 75.6 15	66:8,9 68:18	53:8,22 54:9	recorded 4:1	10.5 6
56:13 75:6,15 76:1	74:4,7,8 81:7	•	redevelop 55:1	19:5,6
PUDs 33:16	82:21 85:9	54:15,18,22 57:13 61:7	redevelop 33.1	represented 56:5
36:3	89:6 90:22		18:4 22:9	
		63:1 64:20		representing 48:12
pulled 84:16	quick 16:21	65:1 72:16,22	redo 12:8	_
punishment	19:14	73:17,18 75:14	reduced 79:4	require 27:14
27:1	quickly 5:5 75:1	80:3,9 82:7	refer 25:8 50:19	32:8 42:8
pure 72:9	78:12	84:17,20 86:11	73:20	required 41:2
purpose 35:4	quite 10:11 32:5	87:7 88:20	reference 25:13	42:15 43:8
Pursuant 3:11	63:18,20 71:20	realm 39:21	25:14 63:17	49:11 77:18
pursue 37:16	73:11 88:7	49:10 81:14	64:10,15 70:10	requirement
pushed 8:14	quorum 6:9	rear 64:5,7	references 63:14	30:22 37:20
put 10:14 65:8	8:12	reason 72:21	67:7	40:14,18 41:1
82:2 85:20	quote 26:21	88:16 92:2	referred 7:22	64:7 67:20
88:1,16	R	reasonable	refers 63:6,22	78:1,3
puts 87:6		79:16 86:15	64:1	requirements
putting 72:3	R 3:1 92:1,1	reasonably 73:8	refine 18:17	21:9 23:18
83:6	R.N 57:18	recall 20:17	reflect 24:3	26:4 27:19,20
	Raher 28:22	34:17 35:1	56:12 87:14	29:11 30:11
Q	rail 20:14 37:19	67:11	refresher 17:15	40:10,12 41:10
quad 21:11	38:17 49:9	recap 17:1 19:14	regard 85:13	41:14,16 43:12
24:17 39:12	railroad 21:11	27:11	regardless 33:4	43:13,13 50:10
40:14,21 41:7	33:2,16 59:2	received 7:14	regional 40:19	64:6
43:2 48:16,17	raise 44:21,22	45:3,4	57:22 58:1	requires 75:4
48:21 49:21	raised 74:3,22	recess 7:18 8:4	regular 42:15	residential
51:3 52:1,14	raises 10:4	14:21 15:2	regularly 16:12	11:16 21:14,18
52:17 56:7	range 33:15	42:8	regulated 50:21	22:21,22 23:1
58:4,22 61:10	rare 14:18	recognize 79:17	reiterate 7:20	23:6,8 24:10
81:13	rate 69:22	recognizing	23:19	28:13 33:17
Quadrangle 2:7	rates 58:8	20:6	related 7:12	34:2,7,11,13
15:15 16:8	ratios 41:12	recommend	12:20,20 47:3	36:13,17,21
25:3,5 26:13	read 92:15	50:7 58:3	93:8	50:22 51:13,20
29:16 31:15	reading 64:8	87:12	relates 42:4	51:22 53:4
32:21 33:2,4,4	87:8 88:15	recommendat	relatively 73:7	54:15 71:8
33:6,6 47:5	ready 55:3	9:1 15:20 17:7	relevant 24:2	72:9 73:7,9
55:22 56:2	real 13:14 21:12	24:9 34:14	remain 25:10	79:20 80:3
Quadrangle's	26:21 48:9,10	88:17	40:18 79:13	82:2
31:16	realize 53:19	recommendat	remains 21:15	residents 16:11
qualify 30:10	76:9	16:17 17:18	remember 31:4	19:5 22:14
32:6	really 11:12	19:13,18 31:10	81:19	52:9,16
question 9:20,21	13:4,18 17:16	42:5 57:7	reminder 8:9	Resilience 43:15
10:8,21 11:3	18:8,20 19:4,9	recommended	remote 1:5 3:13	respect 54:19
12:15 57:16	19:9,11,12,19	16:13 34:9	3:21	respond 11:5
66:20 74:20	19:22 20:2,6	39:9 41:13	removing 13:2	12:11 66:2
78:16	20:20,21 21:3	42:18 86:4	rental 51:6	result 29:4
questions 10:4	21:7,20 22:17	reconsider	rentals 51:8	retail 28:13
12:16 14:17,19	22:17,22 23:2	13:10	rents 54:4	29:19 60:11
17:6 62:11,12	23:3 35:8	reconvene 14:22	replace 25:5	72:10 79:19,20
62:17 63:2	38:10 47:5	record 45:5	Report 8:7	84:10
65:15,20 66:1	48:16 51:20	92:18 93:6	representatives	retained 20:19
33.12,20 00.1	10.10 51.20	94.10 93.0	1 cpi eschiatives	1 Clained 20.19
	1	1	1	1

rethought 69:12	15:7 69:2,7,15	59:7 85:11	18:8	28:2 75:19
retrofit 39:11	73:13 74:1,12	88:2	shortly 6:8	sites 35:22
retrofitting 35:4	74:16 81:16,18	seek 30:4	showed 72:18	Sitting 3:4 6:14
return 27:1 69:4	82:18 89:20,21	seeking 44:2	shown 85:22	15:5
reverse 39:18		52:7	shy 22:15	situation 35:8
review 11:2	S	seeks 26:16 49:6	sic 56:15 72:13	six 33:22
18:19 25:18,19	S 3:1 92:1	seen 60:2 86:20	side 33:11 51:3	size 30:9 32:2
25:20,21 26:6	satisfied 82:4	self-sufficient	51:5 60:4	33:5 38:13
27:10,16 28:5	saw 41:7	29:17	73:15,15 83:20	skip 70:5
36:5 75:6,15	saying 45:8	send 9:9	84:5	sky 58:14,19,22
75:15 91:5	48:11 59:20	Senior 48:5	sides 56:8	sleuth 37:3
reviews 64:9	62:17 82:22	sense 58:18 70:8	sidewalk 30:13	slide 18:15 19:3
revise 72:14	83:11,14	73:2 82:13	72:8,11 78:22	23:3 36:7
revolves 54:9	says 39:18 44:21	sentence 64:21	79:6 80:2	38:15
rezoning 52:13	52:6 64:6 69:8	69:17	81:20 82:9,12	slides 17:10
right 9:16 12:10	75:21 76:9	separate 31:18	83:1,2,8,16,20	23:16 27:12
14:17 15:9	scale 32:15 33:5	series 48:18	84:5,9 85:6	34:16
16:4 17:8	33:12 50:21	82:10	sidewalks 35:5	slight 23:4
25:19 33:7	scaling 21:12	serious 73:17	42:13 79:4	slightly 36:20
40:12 44:16	scan 66:12	84:12	82:12 83:12	Sloped 8:1
52:6 55:2	schedule 19:14	served 85:18	85:3	small 35:7 62:21
65:14 66:7	scheduled 8:14	serves 29:4	Sieniewicz 4:19	79:6 85:5,19
68:14 72:11	8:22 9:4,19	service 29:20	sign 14:12 68:2	smaller 27:14
73:22 78:17	14:21	60:10 86:22	significant 23:5	40:20 52:12
79:1 81:11	schematic 28:3	session 14:4	26:12 27:9	smaller-scale
88:6 89:8,11	scientific 81:22	set 71:4,8,8	31:4 38:6 49:2	50:22 84:14
rights 25:15	screen 16:4,19	80:22 81:1	59:3 77:2	smiles 88:2
47:10,12,17	screening 29:13	84:11 85:7	80:10	Smith 35:1
rigorous 28:4	seating 72:4	90:14 93:12	significantly	solace 58:18
ringing 45:10	second 38:4	setback 11:8	58:9	solidify 31:16
road 14:13	72:18 75:17	13:11 39:17	similar 36:3	solution 58:1
20:13 47:4	89:5	40:4,9 67:11	37:4 62:18	somebody 57:12
robust 27:9 54:4	secondary 70:20	67:16 83:7,10	similarly 46:21	70:3 89:1
75:15	section 23:14,14	setbacks 11:2	69:16	Somerville
role 50:1	25:10 60:6,8	12:1,21,22	simple 14:14	57:19
roll 3:17 89:12	63:22 64:4,6	13:10 39:10	77:20	sons 57:20,21
89:13	64:22 65:1	81:3	simpler 10:14	soon 91:5
roof 12:4	66:16 68:15	setting 48:17	simultaneously	sorry 48:22
Roofs 8:1 43:13	70:9 76:10	72:22	29:4	65:21
room 72:5 82:1	sections 81:21	settings 21:3	single 12:15	sort 10:22 11:11
82:4,8,9	see 5:5 9:20	seven 6:8 51:15	26:19 68:16	11:18 12:11,16
rotaries 56:11	16:20 21:20	53:4	75:16	13:7 17:3
roughly 48:20	22:1,20 23:3	share 16:4,18	single-building	23:20,21 24:14
77:16	24:7 30:2 36:4	29:6	26:3	25:19 26:3,7
rows 33:11	38:6 45:5 46:3	shopping 25:7	single-occupa	27:11 28:3
rules 11:21	50:7 57:13	46:21 47:5	42:1	29:12 31:15
run 80:12	63:5 70:18	51:3,4 71:21	site 44:7 46:20	32:13 33:7
Russell 1:9 3:6	88:16 91:5	shore 37:17	47:3,16 49:3	35:6 43:22
5:1,3 6:16	seeing 14:10	short 8:4 13:20	51:8 75:17,18	44:11 53:18
10:21 12:18	18:21 50:3	shortcomings	site-by-site 27:6	54:8 65:19
10.21 12.10		211011101111111111111111111111111111111	Site Sy Site 27.0	2 00.17

76:4,10,20	46:9 49:2	Standish 45:21	35:2 39:14,20	66:16
77:8 78:21,22	64:11 68:10	stands 25:4	42:15 45:21	subsequent
80:11 82:13	82:6	start 4:6 23:15	47:4 50:16	82:10
84:2,13 88:11	specifically	28:8 32:10	51:5,12,15,22	subsidy 77:18
sorts 81:4	42:16 66:16	48:11 55:12	54:10,11 55:22	substantially
sound 31:3	specified 36:1	59:20 62:12,15	64:1,2 67:7,8	39:4
sounds 14:7	specify 32:4	66:5 76:5,7	67:11 70:19,20	success 54:3
south 33:6,21	66:17	started 19:14	70:20,22 71:2	successful 53:22
34:3 35:20	speed 8:16	23:21 53:14	71:7,9,10,13	suggest 10:9
51:2,13 59:2	spelled 72:12	76:18,18	71:17,19 72:3	46:6 64:15
73:15	spend 23:16	starting 7:18	72:11,12 78:6	suggesting
space 20:10 21:6	spending 58:10	13:9 22:18	78:20,20,21,21	86:18
21:9 23:8 38:6	spent 18:1 19:18	32:10 48:21	79:16,17 80:8	suggestion
40:13,14 41:2	Spinelli 54:10	starts 82:7	80:8,9,10 83:2	10:22 68:5
41:3,3,5,17	split 75:10	state 3:16	83:19,20	suggestions
44:8 52:4 58:5	spoke 59:15	station 38:17	streets 21:21	64:21
58:7,13 71:5	62:10	statistics 50:16	22:5 29:14	suite 26:4
78:9 80:10	square 42:22	status 24:3	35:4 38:7	suited 30:15
spaces 20:21	43:3 69:22	stay 44:11	39:11,12 42:14	Sultan 50:13
29:5,21,22	75:5,7 77:10	steal 53:10	49:11 71:20,22	52:22 53:2,2
40:20,21 41:7	77:16,17 84:2	step 46:4 47:20	71:22 79:11	summarize
speak 7:21	84:11,11	72:15	strikes 11:2	19:21
44:21 45:7,14	square-foot	Steve 5:5,6,9 6:4	stringent 11:21	summarizing
47:8 57:14	75:22 79:5	9:10,15 89:4	strings 80:12	15:16,21
58:5 74:20	ss 93:3	89:18	strip 82:2 83:1	summer 16:13
75:1 81:9	Staff 1:11 4:6	Steven 1:8 3:5	83:15	sunrise 58:19
speaker 45:18	6:21 10:2,3,8	4:15 5:6,21	strong 19:10	sunset 58:20
47:22 50:12	11:3 14:1	6:15 9:12,14	strongly 12:20	supplement
52:21 55:18	15:16 36:16	15:6 89:4,19	structural 37:14	43:20
56:20 59:8	45:7,9,12	Stewart 48:1	structure 12:5	supply 20:7
speakers 45:7,8	49:19 77:12	50:13,15,15	23:16 28:7	support 40:5
62:7	78:2 87:19	stick 82:21 85:4	structured 29:9	56:1,18 57:4
speaking 3:16	88:12 90:11,19	stop 37:19	29:12 41:15	60:19 61:2
speaks 72:19	91:2	stories 33:15,16	stuck 58:16	85:22 86:7,19
special 8:21 26:2	stakeholder	33:18,21,22	study 13:6 14:1	87:22
26:16,19,22	19:4	51:14,15 60:18	stuff 78:9	supported 24:9
27:2,21 28:15	stakeholders	story 12:5 13:19	subdistrict 33:2	31:18
28:20,22 30:4	16:12 52:9,17	30:12 31:6	33:7,10,22,22	supporting
32:4,8 33:20	stand-alone	35:21,22 42:12	40:2 67:13	57:18 71:11
34:3 35:17	29:7	72:21	subdistricts	supportive 62:5
36:1 37:1 39:8	standard 39:22	straight 8:8	32:21 34:3	supposed 68:15
40:11 41:2	40:6,7,15 67:7	32:16	35:20 44:9	supposedly
44:3 49:6 52:7	67:12,22	strange 12:20	subdivisions	60:19
56:13 69:8	standards 23:17	strategic 49:15	80:12	sure 12:14 14:19
75:16,17 76:8	28:7,8 30:18	strategically	subject 27:16	18:19 21:14
77:6,7	32:10 40:11	13:17	36:5 62:19,19	27:17 44:10
specific 16:17	42:4 43:15,15	strategies 41:19	65:10	55:21 59:1
27:5,6 29:11	44:8 69:17	streamed 4:2	submitted 52:8	63:18 65:18
32:5 39:6	74:20 75:2	street 20:21	subscribe 92:17	66:3,13,13,18
41:16 44:8	82:14	21:22 30:13	Subsection	67:5 68:14
	l		I	l

				rage 109
60.2.71.20	5.10.12.6.17	65.14.74.2	71.21.72.2.7.0	24.20.26.1
69:2 71:20	5:10,12 6:17	65:14 74:2	71:21 72:2,7,9	34:20 36:1
73:14 74:18	15:8 89:22	78:15 81:8	72:13,16,17	41:21 44:11
76:20 77:4,9	90:1	82:16,17 85:1	73:19 74:7,16	45:8 50:11
81:10,12,17	tangentially	85:8,16 90:10	75:20 77:2,4	51:10 53:6
82:8 87:9,20	12:20	that's 23:21	78:7 80:18	55:15 58:11
88:20	targets 29:6	24:7 25:14	81:8,9,18 82:5	59:6 76:2
surrounding	task 45:22 53:9	66:2 86:9	83:7,13,21	times 32:2 38:12
10:16	62:18 85:18	theme 24:7	85:1,5,19 86:1	58:17 60:10
suspect 12:8	taught 53:12	themes 77:3	86:18 87:1,2,6	timing 39:1,6
sustainability	team 7:5 13:14	Theodore 1:9	87:21 90:12	tinker 86:3,9
43:10	19:19 39:13	3:6 4:12,14	thinking 59:19	tinkered 88:9
Swaathi 1:12	77:13	6:16 9:21 10:2	78:13 81:6	tinkering 86:12
7:5	technical 65:16	11:5,10 15:7	84:22	To' 92:2
system 12:9 80:6	86:2 87:13	62:16 65:21	third 72:18	today 7:15 22:18
T	88:13,18	89:16,17	Thorkildsen	54:2 61:9
	Ted 9:20,20	theoretically	1:12 7:6 43:21	71:15
T 1:7 3:4 6:14	12:16 14:11	46:16	49:18 78:15	Tom 4:19
15:5 92:1,1	62:15 65:19	they've 44:1	82:5 83:5,19	ton 44:6
table 32:6 51:14	66:9 68:19	thing 11:18 34:1	85:8	tonight 6:18 7:4
66:21 72:5	Ted's 10:22	46:19 53:21	thorough 11:1	7:21 8:2,6
take 4:6 11:1,6	85:17	57:9 62:21	88:14	16:15 17:12
12:8,12 13:13	television 4:3	75:3 81:22	thoroughfare	19:13,20 53:19
15:18 17:5,9	tell 13:18 70:13	84:4	54:13	56:12,18 63:9
24:1 49:7 55:7	77:21	things 12:9	thought 12:2	85:14 88:17,19
66:4 67:19	tempting 83:11	26:15 28:12	29:3 86:13	tonight's 7:13
68:1 72:15	Terminal 20:13	29:20 30:1	90:11	tools 47:9
73:1 76:14	47:4	35:5 38:6	thoughtful	top 33:13 60:18
77:4 80:14	terms 40:13	40:21 46:8	44:18 59:4	total 26:18 29:5
81:10 82:15	41:10 43:10	47:18 53:17	74:6 86:14	31:1 61:20
85:14 89:2	75:9	54:7 60:1,3,21	thoughts 47:21	touch 42:3
taken 3:17 49:14	text 63:3,5	60:22 61:5	62:14 90:22	touched 36:7
58:17	thank 5:4 6:10	63:3,4 64:10	threaded 12:16	43:16
takes 8:7	7:1 9:15,16,18	73:21 78:12,18	25:1	track 21:11
talk 14:4 21:3	12:14 14:22	79:13 80:7,17	three 9:4 18:1	tracks 25:9 33:2
21:16 23:11	16:2 17:11	82:3 87:11	31:1,3,4 33:18	33:16 59:2
24:13 34:17	44:16,17 45:17	88:9	45:13 51:8	73:10,16
74:10	46:1 47:21,22	think 10:9,18	60:18	traded 48:9
talked 20:4,12	50:11,12 51:10	11:5,8 12:16	three- 26:8	traditional 26:2
20:16 21:9	52:20,21 53:6	12:19,22 13:4	threshold 75:22	traffic 56:10
28:6 58:6 69:3	55:17,18 56:19	13:6,13,17,20	76:3	trails 38:7
talking 22:5	56:20 59:6,8	14:6,14 17:16	thumbs 14:10	transcript 4:4
23:16 61:9,11	59:13 62:4,6,9	20:2 22:12	16:20 88:2	92:15,17 93:6
81:5 83:3	62:9,16 65:13	23:2 24:15	tie 21:2 46:17	transfer 25:15
talks 64:4	66:3,9 68:17	37:8 47:7,8	tied 12:22 46:9	47:10
tall 73:11	73:18,22 74:5	51:19 53:7,10	46:10	transforming
taller 27:3 32:22	81:15 88:2	54:17 61:6,21	tight 44:11 84:9	48:17 49:20
34:7	90:17,21 91:1	63:9,12,16	time 3:19,20	transit 62:3
tallest 21:10	91:4	65:1 66:10	5:22 7:17 9:10	transition 13:11
51:15 59:1	thanks 17:11	67:3 68:4,11	11:10 12:6,11	24:19 41:22
Tan 1:10 3:7	23:13 62:5	68:13 69:11,19	12:12 13:13	50:21
	23.13 02.3	00.13 07.11,17	12.12 13.13	50.21
<u> </u>				

				1490 110
tuangitians 50:4	tring 22:7	umb on 7.7 10.17	vice 1.7 47.17	02.2 21 04.10
transitions 59:4	tying 23:7	urban 7:7 19:17 39:21 42:5	vice 1:7 47:17 Vice-President	82:3,21 84:10
translated 22:8	type 22:10 25:21 26:4 42:11		48:5	85:14,17 87:14 87:22
42:6,6		urge 58:2		
transmit 15:19	63:19	urgent 12:9	video 4:1	wanted 22:17
transplanted	types 26:7 27:19	use 3:13 7:11	view 72:16 86:8	27:17 29:22
34:14 41:9	67:4	20:5 21:7	visibility 29:13	32:10,20 34:4
transportation	typical 79:11	22:10 23:9,20	visible 4:9,10,13	37:17 40:19
22:6	typo 69:5	27:5 28:8,18	4:14,16,20 5:2	46:1 48:11
treat 51:21	U	28:21,22 29:8	5:3,7,11,12,14	53:6,17 57:8
tree 78:21 83:19	ultimately 37:16	30:1,6,9,17	5:15,18,19,22	67:13 75:20
84:2,12	unbroken 42:7	32:3,5,6,7 35:8	9:13,14	76:2,19
trees 42:15	underscore	35:11,13 37:7	vision 21:8,20	wants 38:6
71:10,10,14,15	17:17	42:11 47:9,11	27:5 50:5	54:15 55:12
78:21 80:9		47:12,16 60:21	71:19 85:20	88:4
83:1,3,15 84:4	understand	63:20 66:21	visual 21:19	wasn't 11:20
84:14 85:4,6	10:13 12:1	71:17 73:14	visually 25:17	22:19 70:12
tremendous	14:15 48:16	77:7	voice 85:17	88:9
90:10	50:1 63:21 70:7 77:15	users 29:2	voices 87:2	watched 57:12
tremendously		uses 11:16 20:10	vote 18:7 26:1	watching 58:18
87:21	understood	20:17,20 21:17	89:2,7 90:6	wavelength
Triangle 25:9	10:12 85:4	21:18 24:13,17	voted 8:22	81:19
38:16	undertook	28:10,11,12,13	votes 3:16	way 11:8,11
tries 25:17	43:22	28:13,13,14,16	voting 89:9 90:7	12:21 23:12
trigger 76:4	unified 85:20	29:4,14,16,19	W	27:13 37:9
trips 42:2	unique 49:2	29:20,21,21		53:11 54:22
true 93:6	unit 51:7 77:16	30:3,8,10,15	wage 31:12	55:8 58:12
trust 48:10 87:5	77:18	30:22 31:2,8	waive 40:9 64:5	65:11 67:1
try 5:9,21 9:10	units 22:13,13	31:11,15,19,20	waived 42:17	68:2,9 70:14
62:22 66:4	51:10 61:18,19	31:22 32:1	waiver 67:19,20	72:14 73:14
85:3	unlock 37:21	34:20 38:11,11	67:22	ways 11:19
trying 29:9	unmute 45:7	41:12 52:4	waiving 64:4	12:19 13:5
59:21 68:2	unmuted 53:2	60:19 63:11,13	walk 16:16	32:13
79:8,12,13,15	unmuting 45:19	63:15,17 67:4	walkable 39:20	we'll 5:9,21 6:7
80:6 83:8	48:2 50:14	72:9 79:1	wall 39:19,20	8:3,7,15 13:17
Tuesday 1:4 8:8	53:1 55:20	Usually 60:4	79:16	16:4 17:5
turn 6:20 9:16	56:22 59:10	Utility 8:7	walls 83:12	21:16 23:13,16
23:10 44:14	unquote 26:21	utilize 41:20	want 10:20	24:13 27:20
45:15 62:7,11	unused 47:11	utilized 36:10	12:10 13:17	28:7 32:9
tweaking 73:21	upcoming 8:19	T 7	14:6 23:14	34:16 53:3
tweaks 87:13	update 2:4 6:19	<u>V</u>	24:1 35:7,9	67:4 68:1,10
two 13:4 25:19	7:16 8:3 9:9	value 60:20,22	37:21 44:11	76:14 77:4,8
26:7 32:2,13	43:19	87:14	46:6,12 55:12	81:10 82:5,15
33:15 37:8	updated 24:3	variable 11:7	55:13 57:14	82:15 91:5
38:1 46:5	25:13 40:10	variety 20:16	58:5 59:18,20	we're 14:8 17:12
47:18 65:9	43:2 64:16	various 44:8	60:4 61:13,20	19:12 22:18
69:16 74:20	68:4	85:18	63:2 66:1 67:2	23:7,11 35:18
75:2 76:4	updates 8:17	vehicle 71:2	69:19 72:2	42:3 44:19
78:14 84:15	updating 64:12	venue 27:22	74:3 75:14	48:20 49:5
87:22	upper 30:15	verify 4:7	78:5 79:22	50:3 55:3
two- 26:8	upping 22:22	versa 47:17	80:3,15,17	59:19 60:21
	l		l	l

Page 111

				rage III
62:10 72:22	widths 78:18	worried 46:14	80:20 83:4,20	71:8 72:7 79:5
75:18 78:17	79:9 82:13	worry 46:12	84:6,12,13,14	10' 83:11,17
80:13 81:18	willing 55:4 65:8	86:11	84:18 85:4	10 83.11,17 100 34:11
83:8 85:7 89:9	wish 44:20 45:7	worthy 47:19	zones 80:13	11 8:12,14
we've 7:22 13:1	62:4 77:12		84:15	12 33:21 48:13
		wrangled 68:6		
13:14 14:19	withdrawn 2:6	wrap 45:14	zoning 2:6,7 7:2	51:14 72:21
20:12 24:14	7:15 8:2 9:5	wrapping 29:14	7:4,13,22 8:1	93:18
26:3 27:7 28:6	10:3	write 78:3	9:1,7 10:5,10	12:30 8:22
32:12 36:3,12	witness 93:12	writing 19:19	15:11,12 16:6	145' 51:14
37:8 38:10	wizards 13:14	written 28:17	16:9,13,17	15 2:7 40:13
40:7 46:3	wonder 10:7	45:3,3 55:8	17:3,13,21	17 50:17 68:8
49:14 53:11,15	Wonderful 90:9	87:12	18:17 19:2,19	17–20-year
54:1,2,3,18	wondering 64:2	wrong 72:12	19:20 20:1	64:17
55:4 71:9 82:1	64:7 70:21		21:7 22:10,13	18 8:14 68:8,8
82:10 84:1	word 7:14 69:4	X 2 1 77 20	22:19,19 23:1	180 35:2
85:11	words 85:17	x 2:1 77:20	23:5,11,12,14	19 9:8
we're 36:20	work 12:8 14:3	<u> </u>	23:17,20 24:8	1960 11:16
webpage 3:21	18:13 25:2,18	yard 35:3,7	24:22 25:1,2	1960s 11:8
Wednesday 9:8	37:9 46:3 50:4	,	25:12 26:16	1970s 53:13
week 8:6,10	57:18 59:21,21	39:10 40:10	28:2,11 29:12	1980s 54:2
week's 9:2	60:11 63:4	64:5,7 67:6,16	32:12 34:11,13	
weeks 17:13	74:17 87:6,14	67:20 79:1	34:15 35:13	2
weigh 46:18	90:11 91:8	yeah 10:18,21	36:8 37:3,12	2 3:11 25:4
weighed 57:6	worked 19:15	11:4,9 14:11	37:22 39:1	2.1 68:15
welcome 3:8	86:21	65:21 71:9	40:3 41:9,18	2.1.e 64:22
15:9	working 16:11	74:5 76:17	42:5,7 43:14	20 1:4 3:8 15:12
well- 61:10	17:2,14,19	82:18 83:5,19	43:20 44:13	40:15 43:2
well-balanced	18:13 19:16	84:22,22 91:2	45:22 48:12,14	51:7 55:15
57:10	20:22 22:7,17	year 12:7 16:7	49:11,12 50:8	71:13 77:19,20
well-being 58:12	23:22 24:8,15	16:13 17:22	51:13 54:8	200 34:12
went 39:13 53:8	27:5 28:2 29:2	19:16,18 24:15	55:8 56:2,11	200' 54:21
53:12 65:11	29:15,18 30:14	56:4	59:16 64:13	2000 48:22
88:12	31:18 32:20,22	years 18:1 31:17	66:13 69:9	2019 18:2 20:17
weren't 77:2	34:4 36:16	46:2 53:16	70:11 74:21	2021 48:22
west 22:1 33:4,4	37:10,17 38:5	54:6,19 55:15	76:11,17,19	2023 1:4 3:9,11
33:22 35:20	38:18 40:5,19	55:15 57:12	78:3	16:9 70:11
Wheeler 47:4	41:7 42:22	64:18 68:8,8	zoom 23:15	93:13
50:16 51:5,11	48:13,15 50:5	71:14 76:6,8	43:22	2026 93:18
51:15	52:19 53:8	85:19	zooming 23:15	2040 22:11,12
whereof 93:12	56:1,3,3,15	yesterday 8:18		21 15:12
wholesale 43:19	57:4,6 58:6	45:2,4	0	22 4:3
wide 39:16 79:9	59:16,17 60:14	young 57:19	0.25 38:2	245' 54:22
wider 35:5	65:6 67:13	58:10	08:44 91:10	25 40:17 41:1
54:11 70:20	70:11 73:18	$\overline{\mathbf{z}}$	1	55:15
79:4	74:22 75:12	zone 39:16,17,19	1 10.11 25.2 5 6	25' 40:4 67:11
width 54:10	76:17,18,21	40:1 56:7	1 18:11 25:3,5,6	25-31 50:16
70:19 72:12	85:19	67:18 70:19	25:13	250,000 75:4,7
78:5,6,7,8,17	works 35:6		1,2,3 15:13	75:22
78:19 79:14	world 26:12	72:7 78:1,21	1.5 38:12	27 8:22
80:8 82:9	77:9	78:22 80:1,4	10 26:13 54:6	28 9:4

			Page 112
	600 22:13		
3	000 22:13		
3 25:4	7		
3' 83:3	7.3 66:16		
3,000 22:12	7:00 7:19 8:4		
3.2 69:7			
3.3.1 69:16	9:19 14:21,22		
30 36:14 42:16	15:4		
54:19 57:12	70 39:22 80:21		
71:14 80:22	70s 53:14		
84:16	72- 51:6		
35 34:11 45:21	75 39:5		
39 22:21	75-109 35:1		
	767 53:3		
4	77' 54:10		
4 8:9 15:13 25:4	8		
25:5,6 50:19	-		
4' 83:3,21	8.4.3 70:9		
4.0 36:13	80 11:15		
40 26:17 48:20	80s 53:15		
53:16	875 53:15 54:12		
41 22:21	9		
45 34:12			
450 77:16,19,20	9 45:1		
48 55:22	9' 83:17		
	90 69:22 77:10		
5	77:17		
5 42:22 72:8			
5' 39:15 82:22			
83:2,21 84:12			
85:3			
5,000 22:15			
5.1.3.2 69:21			
5.2 36:13 61:7			
5:00 45:2,4			
5:30 9:8			
50 39:3 51:6			
50/50 20:5			
50s 11:12			
51 22:22 59:12			
525 51:7			
55 51:11,15			
5593 64:4			
6			
6 2:4 25:13,14			
41:14			
6,000 22:14			
6:30 1:4 3:3			
6:34 6:13			
6:45 14:20			
L			