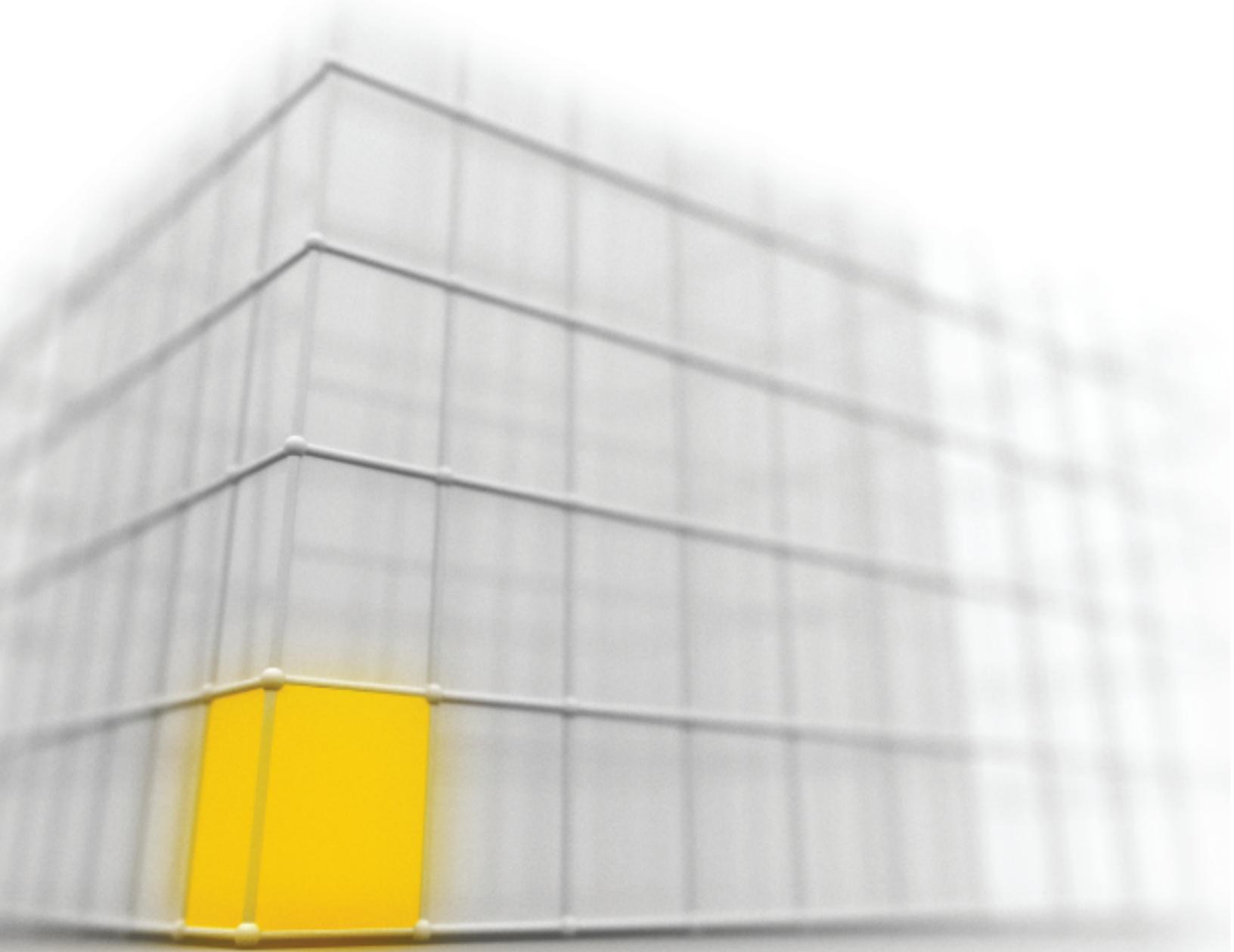


UNIVERSITY of CINCINNATI

COLLEGE *of* LAW

Cornerstones: Building the Future



Proudly
Cincinnati▶

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To our fellow alumni and friends of the University of Cincinnati College of Law:

We are pleased and privileged to write to you as the co-chairs of the **Cornerstones Campaign** for the College of Law.

We arrived at this proud destination by very different paths. One of us grew up on a small South Carolina farm, and—having had the incomparable benefit of a scholarship to the University of Cincinnati College of Law—confirmed that there was more to life than picking cotton and tobacco in 100-degree heat. The other, having traveled the country for Procter & Gamble for four years, went into teaching, and—while taking Catholic high school girls on field trips to the Hamilton County Courthouse—began wondering how a woman like herself might succeed in this fascinating field of “law.”

But despite our very different backgrounds, we have a lot in common. Before law school, we both loved and studied history. We were the first in our families to pursue law degrees. At the College of Law, although three years apart, we both encountered the formidable Professor Wilbur Lester, who challenged us, terrified us, and—ultimately—inspired us. And while we didn’t realize it at the time, we both learned a great deal about thinking rigorously and solving problems systematically: in other words, thinking like lawyers.



Today, we are committed to helping the school that so helped us. We understand that our College of Law can continue its impressive ascent in the upper ranks of American legal education only if it is able to keep making judicious investments in its students, faculty, and the programs and facilities that support them. The case for those investments is detailed in the following pages. We think it is a powerful and compelling one.

Proudly Cincinnati, the larger University campaign of which this campaign is a part, highlights the bold, strong, and ambitious character of the University of Cincinnati today. Those qualities surely apply to the College of Law—and again, you’ll find the best evidence in the following pages.

Please join us, the College of Law’s Campaign Committee, our Board of Visitors, and our Law Alumni Association in supporting this important campaign. Together, we can put the cornerstones in place to secure the brightest future for one of the nation’s most outstanding law schools: our College of Law.

James B. Helmer, Jr. '75
Senior Partner and President
Helmer, Martins, Rice & Popham Co., LPA

Doloris F. Learmonth '78
Partner
Peck, Shaffer & Williams LLP



C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

*Building the **future** of the
University of Cincinnati College of Law*

The College of Law at the University of Cincinnati stands at an historic juncture: between a proud past and a future of unlimited potential.

The school needs an investment of \$50 million in philanthropic dollars to keep offering the distinctive legal education it has provided for much of its 175-year history—and just as important, to continue to break new ground in the future.

The College must secure the cornerstones of its success. This campaign—the “Cornerstones Campaign” for the College of Law—will do so.

At the heart of the plan is a new home. Through careful investigation, we have determined that our building must be replaced. We must lay a new physical cornerstone. But we also have other compelling needs—increased scholarship aid for our students, new resources for our faculty, and bolstered support for the centers, clinics, programs, and library that drive a thriving academic mission. These, too, are cornerstones, and they must be strengthened.

We have decided against partial solutions and cut corners. We are asking our alumni, our stakeholders in Cincinnati, and our other friends to help us succeed on all fronts.

We have never asked for help on this scale before.

We state with confidence that we are already the best in our distinguished class, but we are neither content nor complacent. We want to build on our strong foundation. We want to capture once-in-a-lifetime opportunities for a vital institution—a precious, 175-year-old civic asset—which also happens to be the best small, urban, public law school in the United States.

C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

A truly distinctive education

Why does the College of Law deserve your support?

We offer a unique learning experience, made possible by the fact that we are a small school. We have small classes, a low student-faculty ratio, and a strong sense of community. Our students know each other. Our faculty and staff know our students. We offer a rich and supportive environment in which true learning occurs.

That learning is advanced by our scholarship. Our faculty members are accomplished and nationally recognized researchers, as well as committed teachers. They dig deep. Through their efforts, they make our legal and judicial systems work better.

But small and deep are not enough. Legal education today must include experiential learning in a variety of challenging settings. Our students learn not only in our classrooms, lecture halls, journal offices, and moot courts, but also in Cincinnati's legal aid clinics, government agencies, non-profit organizations, private law firms, and international corporations. For generations, the College of Law has maintained strong ties to its hometown and the

major metropolitan region that Cincinnati has become. Every day, that close relationship magnifies the power of our small scholarly community and makes the law come alive for our students.

Legal education today must include experiential learning in a variety of challenging settings.

Because of these qualities—intimacy, academic rigor, a vibrant urban context—the College of Law offers a special experience and produces leaders who are uniquely qualified to succeed after they leave the institution. Our lawyers-to-be depart with a thorough grounding in the theory of the law, and also with the practical skills that can come only from hands-on experience.

None of this is new. Over many generations, the College has produced legions of accomplished alumni who benefited from the College's rigorous, yet personalized and supportive education: renowned judges, skilled prosecutors and defense attorneys, elite corporate lawyers, leading academics, business executives, public officials, members of Congress (including three Speakers of the House), two Supreme Court justices, a Nobel laureate, and a United States president.

We continue to produce leaders today. Our graduates are woven into the very fabric of our city, our region, the country, and the world. They contribute in countless ways to the energy and vitality of Cincinnati, and parts beyond.

A great university needs a great law school. A great city needs a great law school. The College of Law needs your support.

Ambition and achievement

Theodore M. Berry was born into poverty in Maysville, Kentucky, southeast of Cincinnati on the Ohio River. His mother, an African-American who could neither speak nor hear, worked as a domestic, and Berry spent his early years in foster homes. But he excelled in school, and he began dreaming outsized dreams. He worked long and hard in his spare time—selling newspapers, shoveling coal, washing windows, working in a steel mill—to pay his way through college. Confronted by injustice on a daily basis, Berry as a young man vowed to change the world he saw around him. In pursuit of this dream, he enrolled at the University of Cincinnati College of Law in 1928.

Law school provided Berry with the tools he needed. Upon graduation, he went into private practice. He represented the Tuskegee Airmen in a celebrated civil rights case that moved the country a step closer to racial equality. Later, as an official in President Lyndon B. Johnson's administration, he helped launch the War on Poverty and challenged economic inequality. He found success in politics, and in 1972 was elected mayor of Cincinnati—the city's first non-white top elected official. As one of the first black mayors of a major city in the United States, Berry helped reshape politics in America.

The College of Law was a place of opportunity, hope, and achievement for Ted Berry—as it has been, and continues to be, for so many other men and women.



Innovation and initiative

The College's proud history of innovation begins in 1833, above the downtown Cincinnati law office of Timothy



Walker—a New Englander who had recently settled in what was then an outpost on the western frontier. Walker realized that to grow and prosper, his adopted city would need lawyers. He launched his school to produce them.

Walker's frontier law school succeeded far beyond its founder's dreams. The College soon established itself as a critical resource for Cincinnati. Its influence extended across the nation, as its graduates moved into the highest positions of law and government.

Meanwhile, the school's leaders continued to innovate, in both scholarship and teaching. Timothy Walker wrote the magisterial "Introduction to American Law"—which Oliver Wendell Holmes later credited with explaining to him exactly what "the law" was. A half-century later, Dean William Howard

Taft—subsequently President and Chief Justice of the United States—imported Harvard's then-controversial "case method" of instruction.

Throughout the 20th century, the school stood at the forefront of another innovation in legal education: practical, hands-on experience and skills training. As early as 1917, students were working at a Cincinnati legal aid clinic. In the late 1940s, Robert Marx first offered his "Facts" course, which taught students how to master the elements critical in all trials. A decade later, Irvin Rutter, a renowned scholar and theorist, launched his Applied Skills Program, which became a model for law schools across the United States.

In 1979, the establishment of the Urban Morgan Institute for Human Rights—first of its kind at an American law school—again placed the College at the leading edge of legal education. In recent decades, several other institutes, research centers, and interdisciplinary programs have been established at the College to press the frontiers of law and learning, including the Rosenthal Institute for Justice/Ohio Innocence Project, the Glenn M. Weaver Institute of Law and Psychiatry, the Center for Practice, the Corporate Law Center, and our Joint Degree Program in Women's Studies.

Only three American law schools have had their doors open longer than the College of Law—Harvard, Yale, and Virginia. Few have been as consistently innovative.

C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

Cornerstones: what is needed

The College intends to build on its past successes—and to seize new opportunities as well. This campaign will both secure our existing programs and help us open new frontiers.

Clearly, we do not operate in a vacuum. Competition among law schools today is intense. In the United States alone, there are approximately 200 accredited law schools, many with substantial resources. We compete with them for faculty and students. Other schools—near and far, public and private—seek to excel just as we do, and they are making the necessary investments for the long term.

Several years ago, the College of Law undertook a comprehensive planning and visioning exercise involving our faculty, Board of Visitors, members of our alumni community, students, and other stakeholders. The result was an ambitious Strategic Plan to secure the College's place as the premier small, urban, public law school in the nation. That plan's carefully articulated goals directly dictate the priorities of this fundraising campaign. We seek \$50 million, targeted

This campaign will both secure our existing programs and help us open new frontiers.



C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

strategically on the four key cornerstones of our future:

- **\$30 million for a new home for the College that will sustain the work, study, development, and growth of our students, faculty, and community**
- **\$9 million for scholarships to attract a diverse and accomplished student body – students who will graduate with the financial freedom to pursue their dreams**
- **\$6 million for faculty support to attract and retain the best professors, and to support outstanding research that makes a difference**
- **\$5 million for the centers, clinics, programs, and library that will ensure a vibrant and thriving academic enterprise.**

To remain and advance as a premier institution, we need a building that is both functional and appealing, with adequate space to meet our evolving academic needs. Our classrooms, offices, and conference rooms need to be equipped with the latest information and communications technologies. And we must provide essential amenities like parking and meeting areas where students and faculty can gather informally.

To remain and advance as a premier institution, we must be financially competitive. We must be able to offer students generous scholarship funds. We need the resources to offer faculty competitive salaries, as well as opportunities for advancement and support for research. We need well-funded centers, programs, and clinics, and a state-of-the-art library.

For public institutions like ours, these challenges are especially great. Public investment in higher education has been declining for some years, both nationally and in Ohio. To achieve our ambitious goals, we must look to private support.

*By investing in these areas, we can open
new doors of opportunity for the
next generation of leaders.*

Leadership and contribution

Robert S. Marx was born in 1889 in Cincinnati, the son of a shoe salesman. He attended the University of Cincinnati and was a 1909 graduate of the College of Law.

Marx started in private practice, but when World War I began, he put his career on hold. His unit went to France, and on November 10, 1918—the day before the armistice was signed—Marx was seriously wounded. Although badly injured, he ultimately recovered and returned to the United States.

In Cincinnati, Marx resumed his practice and became involved in politics. In 1919, he was elected Superior Court judge, overcoming the efforts of an entrenched opposition.

Shortly thereafter, Marx was approached by a group of veterans who had been disabled. Sympathetic to their plight, he hosted a party for about 100 veterans in December 1919. Out of that gathering arose the Disabled American Veterans, a group which to this day remains an influential voice for our nation's injured veterans. Marx was the organization's first national commander and is recognized as its founder.

Marx served as Superior Court judge until 1925, when the Superior Court of Ohio was dissolved. He returned to private practice and soon gained a reputation as a successful trial lawyer. He stayed politically active and was an adviser to Franklin D. Roosevelt before and during FDR's presidency.

While a practicing attorney, Marx joined the faculty at his alma mater. Although only a part-time professor, Marx exerted a major influence on the College. In 1947, he established a fund to bring experts in specialized fields to campus for seminars. The seminars were endowed by his estate after his death in 1960, and the endowment continues to bring top legal minds to the school.

Judge Marx's generosity to the College continued after his death. The trustees of his estate donated funds for the construction of the Robert S. Marx Law Library, the most important capital improvement to the institution between the opening of Alphonso Taft Hall in 1925 and its renovation in the 1980s.



C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

A new home for the College

The College has outstanding students, an exceptional faculty, and exemplary programs. But our building is antiquated and inadequate. In its current state, the building jeopardizes the College's ability to respond to changing times.

At the outset of our planning process, we hoped and expected that our needs could be met by renovating, repairing, and upgrading the current College of Law building for the third time in its 85-year history. Judging from its solid brick façade, which was overlaid on the building in the 1980s, the hope seemed reasonable. A recent comprehensive study conducted by the University's Office of Campus Planning + Design + Construction, however, concluded that our building (actually three buildings in one) cannot meet today's educational standards. It is too small. Its vital systems are failing and cannot easily be replaced. Lighting, heating, ventilation, and air conditioning are inadequate. Electrical outlets and wireless capabilities are limited. The building makes inefficient use of space and does not lend itself to easy reconfigurations, making it difficult and costly to meet contemporary programmatic and functional goals. Meanwhile, correcting the building's many structural deficiencies would trigger the need to conform to current building, life-safety, and earthquake codes. To our surprise, the anticipated cost of renovation first matched, and then threatened to exceed, the cost of new construction.

At first reluctantly—but then enthusiastically—the University and the College embraced a shared conclusion: It is time to start afresh. It is time to lay a new cornerstone.

That is what we propose. Although we are still in the early planning stages, preliminary designs call for a new \$70 million, 120,000-140,000 square foot new home for the College of Law which—while comparable to the existing building in total gross square footage—will provide more *usable* square footage. In addition to new classrooms and offices, the plans call for a courtroom, informal meeting rooms, space for moot court, the *Law Review* and other publications,



Place and purpose

New homes for the UC College of Law are nothing new. Beginning in the 19th century, we occupied a series of downtown spaces that were either destroyed by fire or outgrown by the school. In 1925, the College constructed



Alphonso Taft Hall at our current location at the corner of Clifton and Calhoun.

For its time, it was a handsome and effective building with an impressive colonnade, located on a highly visible and symbolically important crossroad of the University campus. It was designed to hold only 200 students, thereby protecting the intimate educational experience that had already come to define the College of Law. In the mid 1960s, the Robert S. Marx Law Library wing was added to the building and dedicated at a ceremony presided over by Chief Justice Earl Warren.

By the late 1970s, it was clear that the College's facilities were inadequate. A new building would have cost between \$12 million and \$16 million, but spiraling inflation and the perilous condition of both state and University finances at the time prevented such a bold move. A less expensive solution was found, and as a result the existing building was rehabilitated and enlarged in the early 1980s. It is, therefore, an 85-year-old building with a 45-year-old addition and a 25-year-old "wraparound."

C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

student-government activities, interview rooms, career development and other student-oriented functions, and a new law library. The College's centers, institutes, and clinics will have appropriate spaces for the first time, helping them play their role as vital contributors to the College, the University, and the community.

The building will feature state-of-the-art technology, equipment, and furnishings. (For example, there will be built-in projectors, "smart" podiums, and "smart boards," which are now standard equipment in many college, high school, and even elementary school classrooms.) New mechanical and electrical systems will operate more efficiently and meet the demands of the program. For the first time, the extended College of Law community will have easy wireless access to the Internet.

Finally, location. Numerous potential sites have been considered in a lengthy selection process involving University planners, the College's faculty and administration, students, our alumni leaders, and other friends of the school. The strong consensus called for the College to remain at its current location on the corner of Clifton and Calhoun. Why? We are an outstanding academic institution that draws strength from its interdisciplinary relationships within a major university. Yet we also are a public-facing institution with nearly two centuries of active engagement with our legal, business, professional, and civic communities. We are a cornerstone.

For its part, the University is proud of our successes and supportive of our ambitions. The administration is investing sizably in our project and has encouraged us to make plans to stay where we are—but in a new home that will serve us through the 21st century and beyond.



C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

Students: attracting and supporting the best

What makes a great law school? One answer is great students. This is a virtuous circle: Outstanding students help attract outstanding teachers, who in turn help attract the next generation of great students.

The College is fortunate to attract exceptional students. These talented and committed young people need our support—and we need them. To continue to attract the best students, to meet the challenge of competition from other schools, and to give our graduating students the widest possible range of career options, we must build a substantial endowment for scholarships.

In recent years, the cost of a legal education has risen sharply—at the College of Law as well as other law schools. To ensure diversity in our classrooms, and to make it possible for qualified students to attend the institution without incurring unsustainable debt burdens, we need to significantly increase the approximately \$2.1 million we now spend annually on scholarships. Many of our alumni remember with deep gratitude the \$500 grant that Dean Claude Sowle gave them, or the \$100 in emergency funds that Dean Frank Rowley advanced to them. The same needs persist today, although the numbers (of students in need, of grants awarded, and of absolute dollars needed) are far higher.

With additional financial aid, we can continue to offer an affordable legal education that will attract top students who are free to pursue their dreams, not saddled by huge debt loads.

In that same spirit, we need to allocate money to support public service careers for our graduating students. Many students want to go into public interest law, but salaries in this sector are traditionally low and graduates who are trying to pay off education loans often cannot realistically pursue such work. A growing number of law schools across the country have established loan repayment assistance programs which allow graduates who enter public interest law to repay loans through service. Such a program at the College of Law is long overdue and can be established with a relatively modest endowment.

Since its founding, the College has always been about creating opportunities, about helping students make better lives for themselves and, in turn, for others. That is still the most important thing that we do—and scholarships make it possible.

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Ideas and impact



Irvin C. Rutter arrived at the College of Law in 1956, after a successful career as a federal government attorney in World War II and later as a federal prosecutor.

He took over the innovative “Facts” course which had been started by Robert S. Marx a decade earlier, and then began developing new course offerings. The result was a comprehensive Applied Skills Program consisting of three courses designed to prepare students for the real world of the courtroom. Under Rutter, “Applied Skills” bridged the gap between academic learning and professional practice.

“He is truly the father of the theory of the applied skills of legal education,” said Dean Emeritus Gordon Christenson. “He took ‘thinking like a lawyer’ and developed operational skills. And he did it really well.”

Former students recall Rutter as a dynamic teacher. William M. “Mickey” Barker, a 1967 graduate and retired Chief Justice of the Tennessee Supreme Court, said that Rutter made classes “exciting and fresh,” and the “Facts” course “taught me more than most of my other classes put together.” Samuel Wilson, Class of 1961 and Dean of the College of Law during the 1970s, was a student of Rutter’s and considered him the best teacher he ever had. Wilson remembers Rutter’s extraordinary lessons in visualization. Under Rutter’s direction, students were instructed to draw up contracts and try to visualize problems that might arise between the parties.

“I mean, really stand there and imagine, ‘Now what could happen here with these two parties? How would they get into a dispute?’” Wilson recalled. “You can’t avoid all the disputes, but you can avoid some that way.”

Rutter gained a national reputation. Indeed, the Association of American Law Schools held a plenary session in 1961 on his innovations in legal education. That same year, he published a lengthy exposition of his approach in the “Journal of Legal Education”. “The lawyer’s skill in ordering and molding,” Rutter wrote, “involves a process of total immersion in the grubby minutiae of an undifferentiated factual chaos and a circumferential sensitivity to facts radiating out in all directions, to be seen and heard buzzing around the ears, as well as those in front of the nose.”

Irvin Rutter retired from the faculty in 1980 and died thirteen years later, having left an indelible mark on his adopted school.

C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

Faculty: recruiting and retaining the best

The College is committed to recruiting, developing, and retaining outstanding faculty. Our campaign will raise significant resources for this effort.

The College now has one endowed chair and nine endowed professorships. To ensure that the College remains attractive to leading scholars and teachers, the number of endowed positions must be increased substantially. In addition, our scholars need support for their research.

Faculty who produce pace-setting, original research are vital to the institution. The campaign will establish endowments for faculty research fellowships and grants. The funds will go toward research stipends, the hiring of research assistants, travel, and other expenses. In addition, the endowments will provide incentive awards for extraordinary faculty accomplishments.

Faculty who produce pace-setting, original research are vital to the institution.

Historically, the College has served as a jumping-off point for outstanding faculty members who have taken leadership positions at law schools and universities around the country. We are proud of our record as a crucible of great teachers and scholars. At the same time, we have redoubled our efforts to hold on to these special talents—and we intend to win in that competition.



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Being located in Cincinnati is an enormous help in this effort. Our active bench and bar, our strong corporate sector, and our networks of alumni and other friends combine to provide an attractive laboratory for many of our faculty. If we can put the right options and incentives in front of our best teachers and researchers, most will decide to stay with us and make their most important professional contributions in Cincinnati.

Our academic enterprise: strengthening our centers, clinics, programs, and library

In the past three decades, the College has established a number of specialized research centers and institutes, interdisciplinary programs, and clinics.

These initiatives combine research, teaching, and practice. They help us recruit leading researchers and enhance our appeal to the best students. They bring prestige to the College and the University, to Cincinnati and the region, and reinforce the bonds between the school and the surrounding communities.

As described on the pages that follow, the campaign will strengthen these various centers and programs and help them expand their service to society.



Strong resources for our College and our community

What do our institutes, centers, and other programs do, how do they benefit our College and our community, and how will the campaign help them carry out their agendas?

- *The Urban Morgan Institute for Human Rights, founded in 1979, is the College's first institute and also the first endowed institute at an American law school devoted to the study of international human rights law. It has been a model for human rights programs around the world and is the preeminent producer of human rights scholarship among American law schools. The Institute's students have stood with oppressed groups and individuals fighting injustice around the world. They have served as election observers in fledgling democracies. Today, the Urban Morgan Institute is embarking on new ventures, including joint programs with the National Underground Railroad Freedom Center in Cincinnati and the Shandong University School of Law in China. To remain at the forefront of a field that it helped to create, the Urban Morgan Institute needs increased support. The campaign will provide essential resources for the Institute's ventures, and in particular, for its internships.*
- *The Corporate Law Center is an important resource connecting students, practicing attorneys, and the business community in the area and across the country. The Center's annual Corporate Law Symposium provides an opportunity for scholars, practitioners, and law students nationwide to exchange ideas, debate issues, and discuss current research and scholarship. This campaign will provide funds to establish a visiting professor or visiting practitioner program and to enhance the Center's important community outreach programs, enabling it to be even more of a force for positive change.*
- *Since its founding in 2001 in response to civil unrest in Cincinnati, the Rosenthal Institute for Justice/Ohio Innocence Project has had an enormous impact. Under the auspices of this program, innocent individuals convicted of crimes they did not commit have been freed from prison, legislation has been passed giving new rights to victims of crimes, and strict environmental laws curbing pollution have been adopted. Students advocate for justice—and in the process, learn a great deal about the justice system. The program's caseload is growing, and money raised from the campaign will be used for additional supervisors, staff, and support for the Institute's numerous projects.*

- With the **Glenn M. Weaver Institute of Law and Psychiatry**, the College is poised to be a leader in the interdisciplinary field of law and mental health. For students, practitioners, and other interested individuals, the program is a vital resource for understanding and improving the interplay of the legal and mental health systems. The campaign will provide additional endowment funds to ensure the Institute's growth and success.
- The College of Law has long been a leader in experiential learning, providing students with valuable hands-on training and connecting the College to the community. **The Domestic Violence and Civil Protection Order Clinic**, the **Sixth Circuit Clinic**, and the **Indigent Defense Clinic** are key programs that immerse students in "real world" issues. The campaign will provide increased support for these programs and help establish new clinical offerings—in particular, a small business clinic that will give students valuable experience and skills training.
- The College's **joint degree program with Women's Studies** was the first such program in the country and remains the best of its kind. The College recognizes the significance and potential of this program, and money raised from the campaign will be allocated to create an endowment to support existing programs and launch a new interdisciplinary research center focusing on issues of race, gender, and social justice.
- Skills training has long been an emphasis of the College of Law. **The Center for Practice** is a key initiative in this area. Under the Center's leadership, students learn how to interview and counsel clients. They practice the art of negotiation and develop their decision-making abilities. They develop their identities as young professionals, well-grounded in the ethical norms that will guide them in their careers. Money raised in the campaign will endow this important program and provide funds for its expanding initiatives.
- The **Judge-in-Residence** program, which brings prominent jurists to the College for intensive three-day visits, is a very popular program that attracts the interest of the entire College community. The campaign will establish the program as a fixture at the College for at least the next 10 years.

C O R N E R S T O N E S : B U I L D I N G T H E F U T U R E

Our centers, institutes, clinics, and programs share not only a demand for excellence, but a commitment to powerful engagement with the world around us. Indeed, they reflect an important advantage the College of Law enjoys over many other small and distinguished law schools: We are located in a classic American city. Our Cincinnati home provides us with innumerable opportunities for enrichment, experience, and collaboration. The College has been highly successful in capitalizing on this advantage, in ways that benefit both our students and the larger Cincinnati community.

Already, we see new opportunities to deepen our ties to the city. The campaign will establish a modest fund for community partnerships, investments in joint ventures, and new community-based programs. Meanwhile, we will continue laying plans for new programs—such as a clinic devoted to the needs of small businesses, and a research center focused on race, gender, and social justice.

While our centers, clinics, and other programs are critical to our success, the thriving academic enterprise we have come to expect at the College of Law also requires a state-of-the-art law library.

Is most legal research done online today? Yes. Are law school libraries a thing of the past? Emphatically, no.

We could make the easy and obvious case for major investment in our Robert S. Marx Law Library. It is critical that the library continue to fulfill its role as the center of information storage and retrieval through the latest technologies and as the preserver and conserver of the legacies of the past. Those missions are true and important—but we want to make a broader case.

The library also—and fundamentally—is where the members of an intellectual community gather to engage each other on the ground of ideas. It is where students find each other to seek and give support during the intense months and years of a law school education. It is where they explore new ideas, separately and in small groups. It is where they get “wind under their wings” as thinkers, researchers, debaters, and leaders.

The campaign will bolster significantly the library’s existing endowment of \$3.2 million. With a larger endowment, the library will be poised to make major investments in computer hardware and software, communications technology, and databases. At the same time, it will have sufficient resources to maintain the core reading materials, archives, and special collections essential to a vibrant academic enterprise that also serves a major city.

But most important, the library will provide the kind of intellectual setting that is the jumping-off point for informed and principled professional practice.

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Capturing tomorrow's opportunities

The University of Cincinnati College of Law enjoys a strong reputation for excellence. No public law school in the United States can match our combination of superior academics, small size, intimate setting, and strong ties to a major American city.



We have a productive and influential faculty, highly qualified and dedicated students, and alumni of extraordinary accomplishment and commitment. Our history of innovation has kept us consistently at the frontiers of legal education.

Today, the College confronts a new frontier. We face increased competition at a time of diminishing resources. To maintain our traditional high standards and to continue to break new ground, we must look to sources of private funding. We must call upon our alumni, our legal community—all who have a stake in our success.

For more than 175 years, the law firms, courts, businesses, government agencies, and other public and private institutions of Cincinnati and its region have turned to the University of Cincinnati College of Law for talent and leadership. The fortunes of our College, our city, and our region have long been intertwined—and never more so than today.

Working with University, alumni, and civic leadership, the College of Law has crafted a plan to carry our shared institution forward. By investing in our students and faculty, our programs, and our facilities, we can meet the formidable challenges we now face. We can be worthy stewards of the wonderful legacy we have inherited, and also energetically steer the College into the future.

*To achieve this ambitious but attainable goal,
we need your investment. We invite you to **join us** on this
exciting journey, and to lay the next cornerstones for the
University of Cincinnati College of Law.*

Campaign goals

The following University of Cincinnati College of Law campaign goals, totaling \$50 million, will continue to be refined. More details on each initiative are available on request.

Total Campaign Fundraising Goal	\$50 Million
• New Building Construction Costs:	\$30 Million
A new home for the College that will sustain the work, study, development, and growth of our students, faculty, and community	
• Student Support:	\$9 Million
Scholarships	
Loan Repayment Assistance Program	
• Faculty Support:	\$6 Million
Chairs	
Professorships	
Fellowships	
Additional Research Support	
• Centers, Clinics, Programs, and Library Support:	\$5 Million
Corporate Law Center	
Rosenthal Institute for Justice/Ohio Innocence Project	
Urban Morgan Institute for Human Rights	
Glenn M. Weaver Institute of Law & Psychiatry	
Domestic Violence and Civil Protection Order Clinic	
Small Business Clinic (new)	
Joint Degree Program with Women's Studies	
Center on Race, Gender, and Social Justice (new)	
Center for Practice	
Judge-in-Residence Program	
Robert S. Marx Law Library	