In order to revise a plan for COVID-19 situation, some assumptions need to be made.

COVID - 19 ASSUMPTIONS:

- 1. There would be some occasional lock-downs or curfews.
- 2. Logistics might get shut down.
- 3. Economy in downturn
 - a. Income effect
 - b. Discontent workforce
 - c. Political conflicts
- 4. Inflation from economics boosts policy.

Assumption#1: There would be some occasional lock-downs or curfews.

Expectations:

- 1. frozen product might get temporarily boosted from ppl preparing for lockdown
- 2. Might see some change in HOBBIES since ppl are stuck at home and need to relax
- 3. Might see some change in HOUSEHOLD since ppl are stuck at home and use more supplies
- 4. Store might close earlier during curfews

Changes in Analytics:

- 1. Take in account the temporarily change in shopping behavior
 - Any irregular changes in product sold patterns during COVID-19 have to be noted as a special situation.
 - Lower product sold and lower revenue are expected from the lockdown and curfews
 - YoY or QoQ analysis has to expect some dramatic change rate.

Assumption#2: Logistics might get shut down

Expectations:

1. Some items might be able to restock

Changes in Analytics:

1. If some item sales vanished during this period, we need to check the stock before conclude that the item just don't sell

Strategy Suggestion:

1. Make sure that all of the best sellings are well stocked (see the presentation slide #34).

Assumption#3: Economy in downturn

Expectations:

- 1. Some people at risk might lose their jobs, and, in turn, their income.
- 2. Coupled with the curfews and lockdown, we might see significantly lower sales.
- 3. There might be some protest, or dramatic changes in the government policy
- 4. There should be some subsidy policy form the government.

Changes in Analytics:

- 1. Expected a significantly lower revenue.
- 2. Expected a higher utilization of SNAP coupon

Strategy Suggestion:

- 1. Make sure that SNAP compatible product are well stocked
- 2. Adding cheaper products to the stores.
- 3. Reserve some cash in case of any emergency.

Assumption#4: Inflation from economic boosts policy

Expectations:

- 1. Higher product buying cost
- 2. Higher product selling price
- 3. Cost fluctuation in imported products

Changes in Analytics:

- 1. Some producers might halt their production.
 - If some item sales vanish, we need to check the stock before concluding that the item just doesn't sell.
- 2. Sales value and count will change due to the price change
 - Have to regards product price change from the inflation in the analytics
 - We could use this opportunity to learn a lot about <u>"elasticity"</u> of each product.

Strategy Suggestion:

- 1. If applicable, using contract buying to stabilize the cost
- 2. Using Forward or Future contracts to stabilize the cost of applicable products.