

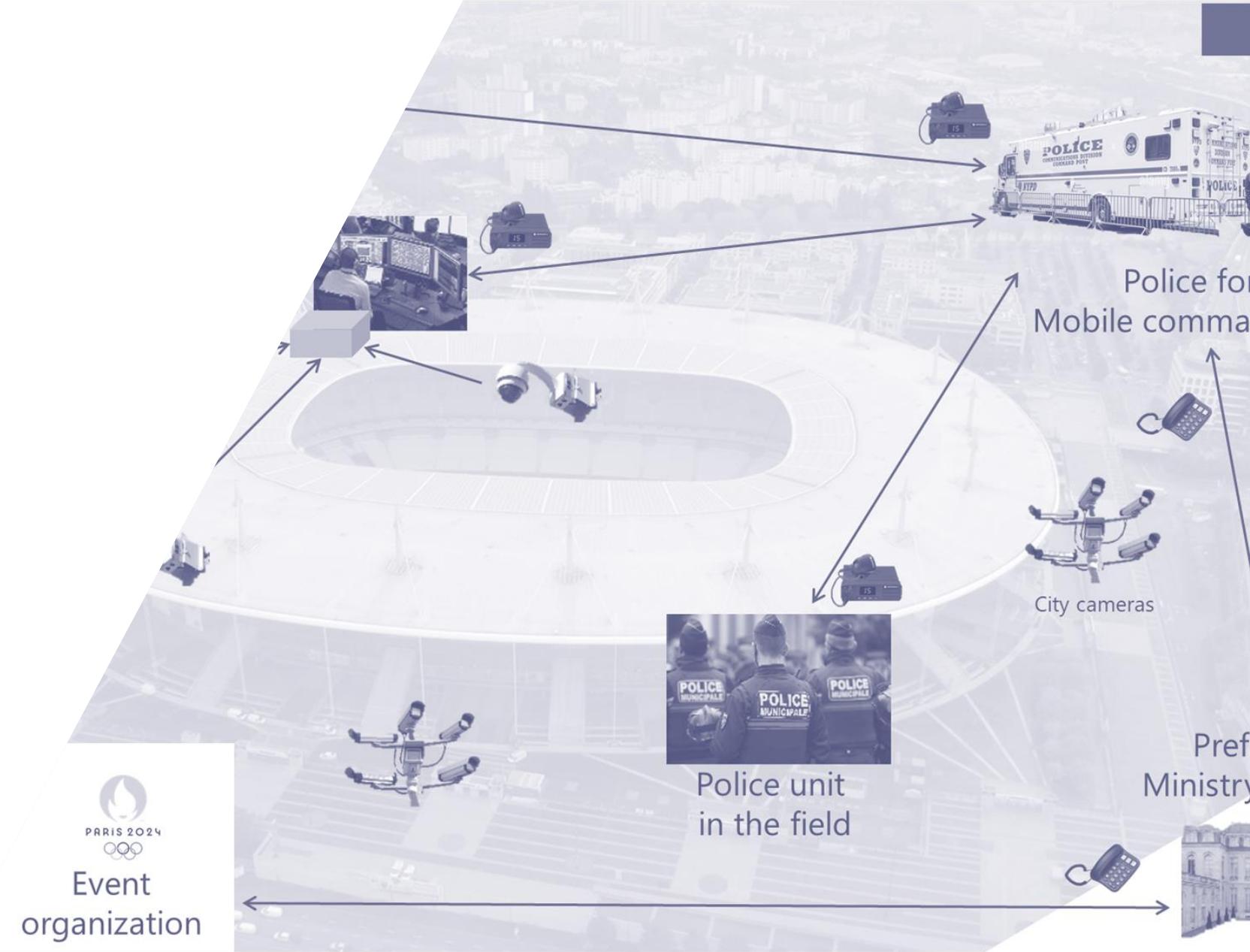
# Advanced Model-Based Systems Engineering

Model-based Architecting to  
cope with growing complexity

[www.thalesgroup.com](http://www.thalesgroup.com)



# Restitution of Exercise 2



# Case Study: Concept



# Architectural Concept

**A security-centered, digital based surveillance organization for international events.  
Deployable in mainland France, starting at the Stade de France at Saint-Denis.**

## > Security-centered:

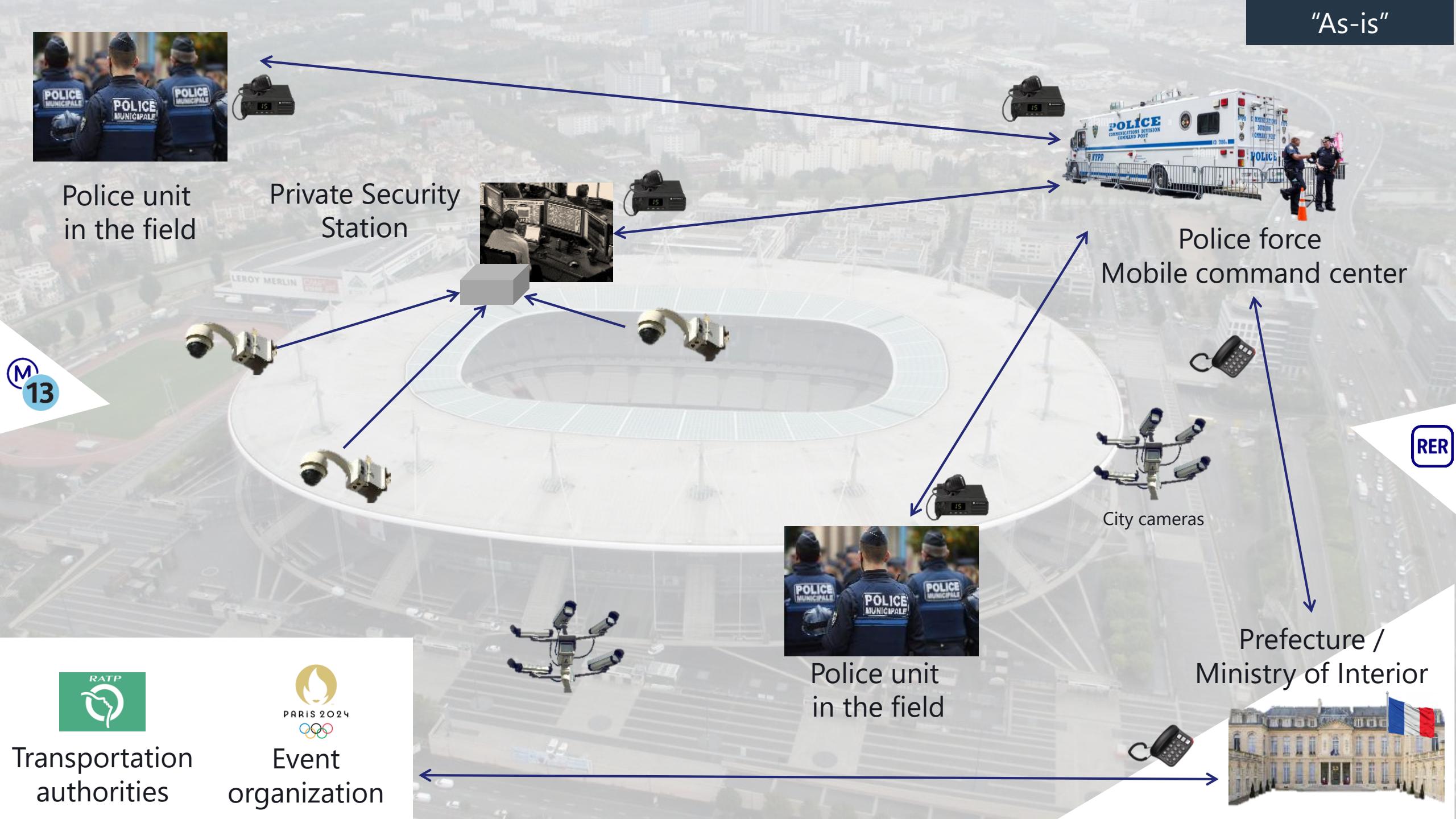
- The security concern is at the heart of the solution
  - Security of participants, of the public and of the infrastructures, against internal and external threats
  - Security of communications between operators

## > Digital based

- invites to take advantage of new technologies to support operations and seamless collaboration between operators
  - Drone swarms would be used to get on-demand visualization and situation assessment
  - Highly-reliable communications between stakeholders
  - All data sources available in the nearby of the stadium will be exploited. If required, new CCTV cameras may be installed

## > Starting at the Stade de France

- Defines a preliminary scope of the solution and hence a set of relevant (and less relevant) stakeholders



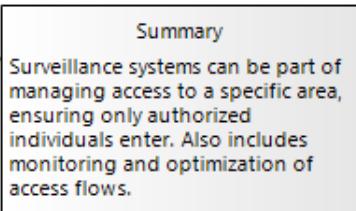




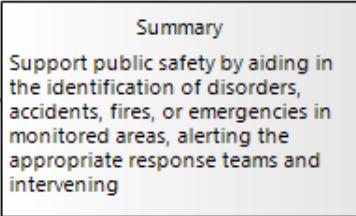
# FRESUS : FRench Events' SUrveillance Solution

## SoS Missions, High-level Capabilities and Key Constraints

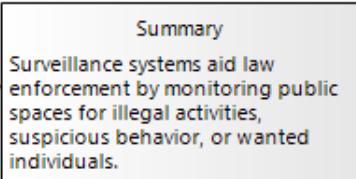
Crowd management and control



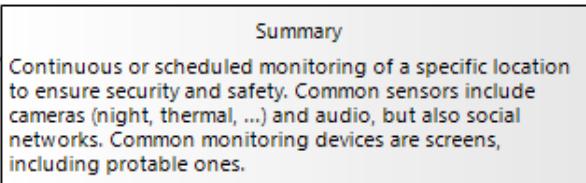
Disorders and emergency response



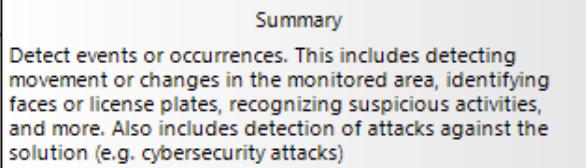
Law enforcement



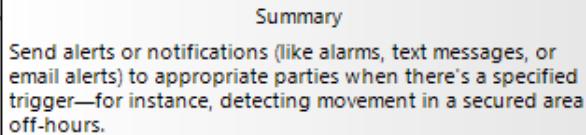
Monitoring



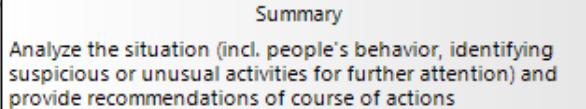
Detection



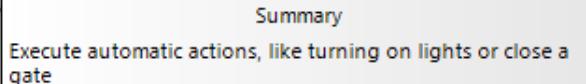
Alerting



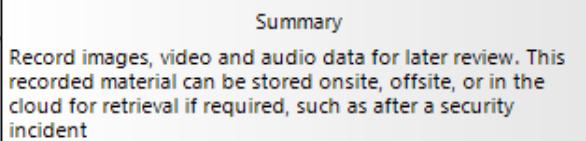
Analysis



Intervention



Recording



{C} Integration with other existing systems

24/24, 7/7 operations  
{C} during the event duration

Prevention, Detection, Response and Recovery  
{C} against cybersecurity threats

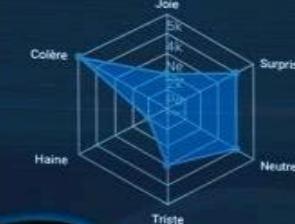
Operators optimal User Experience (UX) to be ensured

# THALES SECURITY DIGITAL PLATFORM

## GLOBAL SITUATION



## EMOTIONAL ANALYSIS



## INTERVENTION TIME



10'58"

8'32" BLACKLIST  
13'15" VIOLENCE  
10'27" INTRUSION

## INCIDENT PIE



## NUMBER OF INDIVIDUALS

81 000

81 338  
max. capacity

## IDENT NUMBER

10  
new

27  
solving

08  
solved

## DENSITY



## HUMAN RESOURCE

### Mission

### Profile



CHRONOS 1223  
Gate A

01 23 45 67 89  
chr-1223



850  
similarity

## TRACKING

18:30

19:30



5:00 16:00 17:00 18:00  
HOURS



**POLICE**

Gate A Gate B Gate C Gate D Gate E Gate F Gate G

>60% >40% >20%

Files audio-testimony.mp3

Title 1 keyword #1

Int.

Target name 09:00:12 00012 96%

Autoroute du Nord

Stade annexe d Stade de Franc

Stade de France

Hooligan Mbappé

Paris hoodlum Abnormal

Monaco Thug Behaviour

SOCIAL NETWORK

MAP

GATE K cam\_0031

LIVE 18/09/21 - 18:35:57

18/09/21 - 18:35:57

LAST PASSING

ID	Date	Timestamp	Replay
L0 00001	02/10/20	10:37:28	(1)
L0 00001	02/10/20	10:33:04	(1)
<b>L0 00001</b>	<b>02/10/20</b>	<b>10:31:20</b>	<b>(1)</b>
L0 00002	02/10/20	10:23:34	(1)
L0 00002	02/10/20	10:23:34	(1)
L0 00002	02/10/20	10:23:34	(1)
L0 00002	02/10/20	10:23:34	(1)
L0 00002	02/10/20	10:23:34	(1)
L0 00002	01/10/20	10:23:34	(1)

Related partner

NAME FAMILY NA... 01/05/21 23/11/17

NAME FAMILY NA... 18/03/21 14/07/19

NAME FAMILY NA...

NAME FAMILY NA...

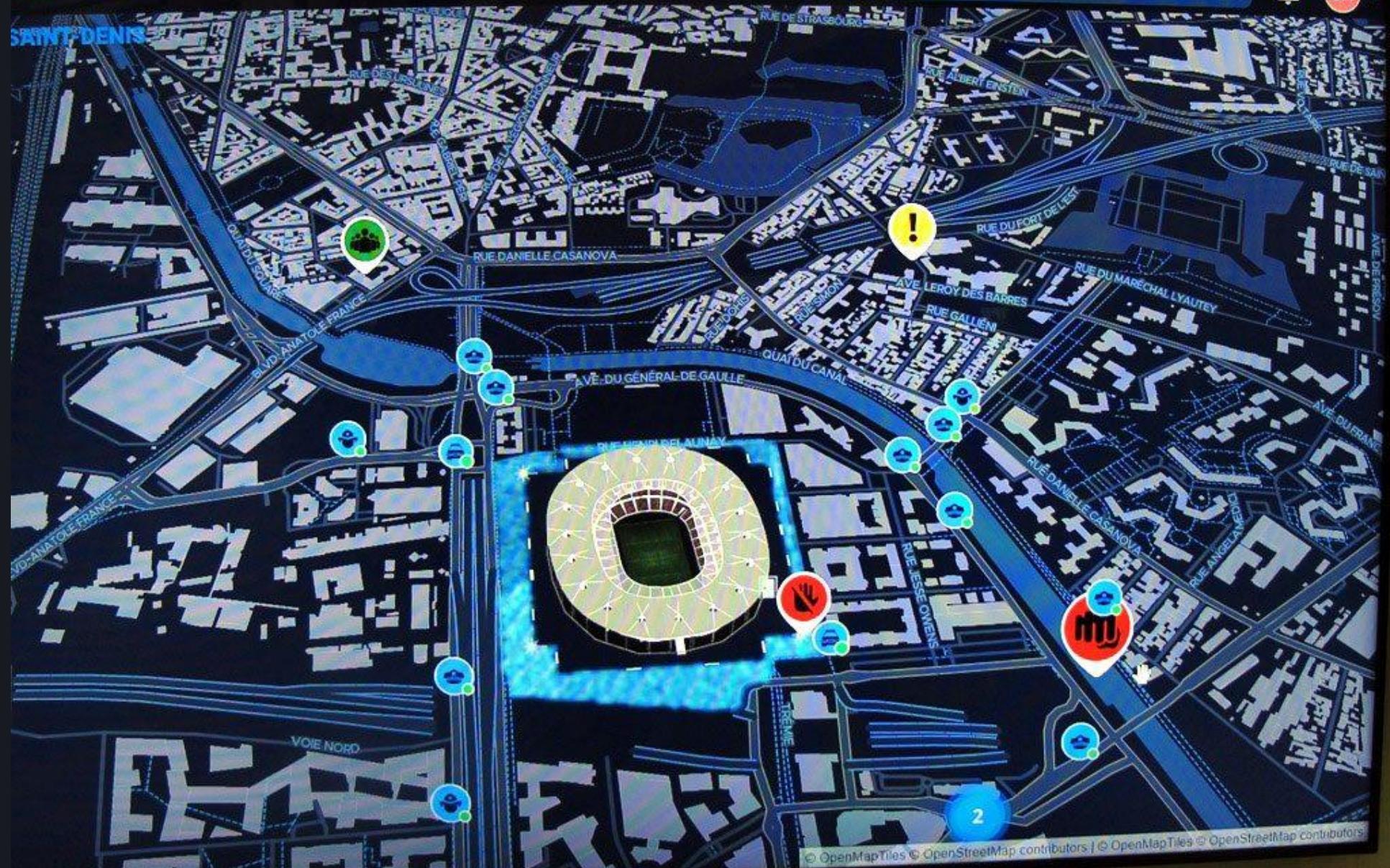
DIGITAL PLATFORM

11:10:38

Rechercher



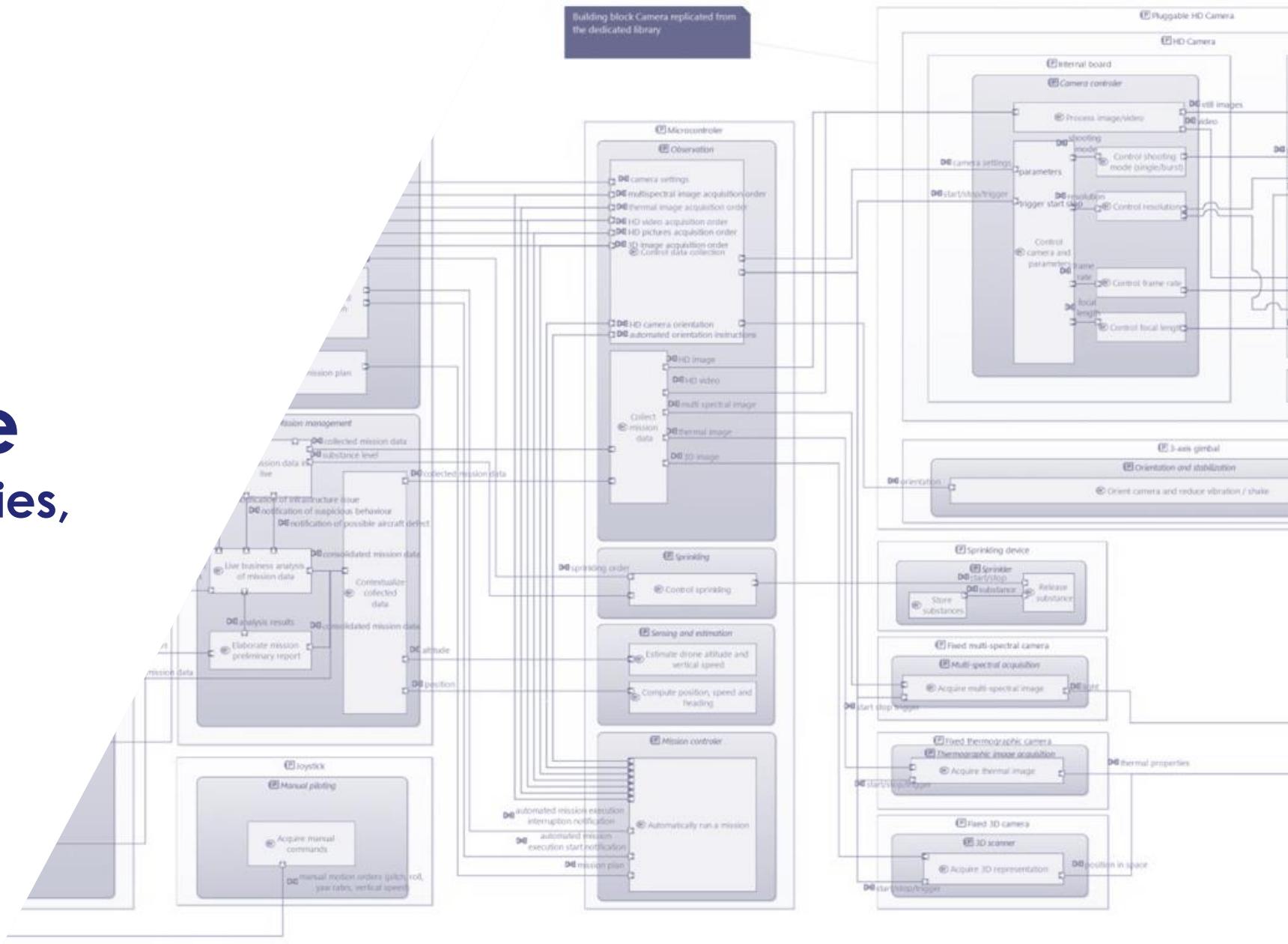
CH



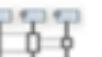
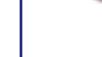
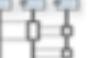
© OpenMapTiles © OpenStreetMap contributors | © OpenMapTiles © OpenStreetMap contributors

# Architecture

## Views, SoS Boundaries, Functional Chains



# ARCADIA Grid – our safety belt when designing complex solutions

	ASPECTS					
	Purpose	Behavior: Function	Behavior: Modes & States	Structure	Interfaces	
NEED PERSPECTIVES	<b>Operational Analysis</b> What the stakeholders need to accomplish	 	 	 	 	 
	<b>System Needs Analysis</b> What the system has to accomplish for the stakeholders	   	 	 	  	 
SOLUTION PERSPECTIVES	<b>Conceptual Architecture</b> How the system will work to fulfill expectations	  	 	 	  	 
	<b>Finalized Architecture</b> How the system will be developed and built	  	 	 	   	 

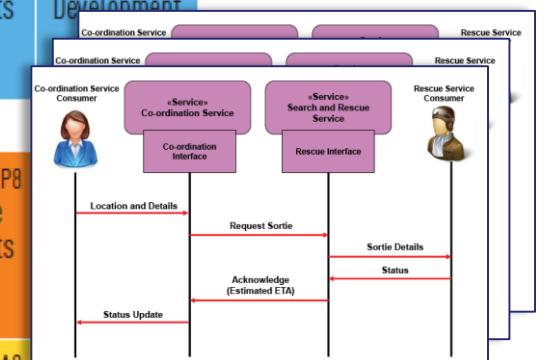
# NAFv4 Grid

Perspective

Aspect

	Taxonomy		Structure		Connectivity		Processes		States		Sequences		Behaviour			
Concepts	C1 Capability Taxonomy NAV-2, NCV-2	C2 Enterprise Vision NCV-1	C3 Capability Dependencies NCV-4	C4 Standard Processes NCV-6	C5 Effects								C7 Performance Parameters NCV-1	C8 Planning Assumptions	Roadmap	
	C1-S1 (NSOV-3)		S1 Service	S2 Service	S3 Service	S4 Service	S5 Service	S6 Service	S7 Service	S8 Service	Sr Service					
Service Specifications	Taxonomy NAV-2, NSOV-1	Structure NSOV-2, 6, NSV-12	Interfaces NSOV-2	Functions NSOV-3	States NSOV-4b	Service Interactions NSOV-4c			Service I/F Parameters NSOV-2	Service Policy NSOV-4a						
Logical Specifications	Node Types NOV-2	Logical Scenario NOV-2	L2-L3 (NOV-1)	Node Interactions NOV-2, NOV-3	Logical Activities NOV-5	L5 Logical States NOV-6b	L6 Logical Sequence NOV-6c	L7 Information Model NOV-7	L8 Logical Constraints NOV-6a	Lr Lines of Development						
	L1		L2		L3		L4-P4 (NSV-5)		L5		L6		L7		L8	
Physical Resource Specifications	P1 Resource Types NAV-2, NCV-3, NSV-2a,7,9,12	P2 Resource Structure NOV-4,NSV-1	P3 Resource Connectivity NSV-2, NSV-6	P4 Resource Functions NSV-4	P5 Resource States NSV-10b	P6 Resource Sequence NSV-10c	P7 Data Model NSV-11a,b	P8 Resource Constraints NSV-10a								
Architecture Foundation	A1 Meta-Data Definitions NAV-2	A2 Architecture Products NAV-1	A3 Architecture Correspondence ISO42010	A4 Methodology Used NAF Ch2	A5 Architecture Status NAV-1	A6 Architecture Versions NAV-1	A7 Architecture Compliance NAV-3a	A8 Standards NTV-1/2	A9 Architecture Roadmap							

Viewpoint



View(s)

# [PAB] Focus on mission execution

PAB: Architecture view (in Physical Architecture perspective)

Structure

Behaviour

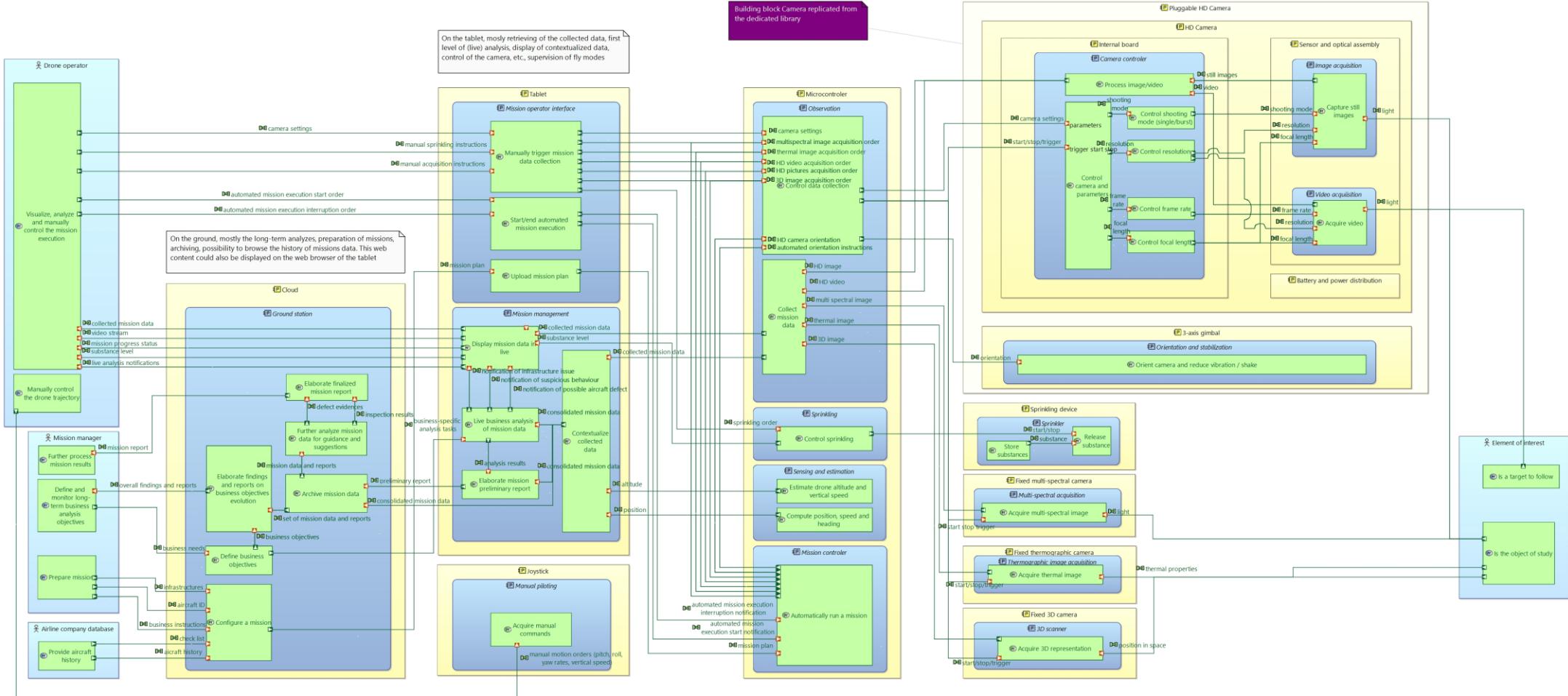
**NEED PERSPECTIVES**

OA

SA

LA

PA



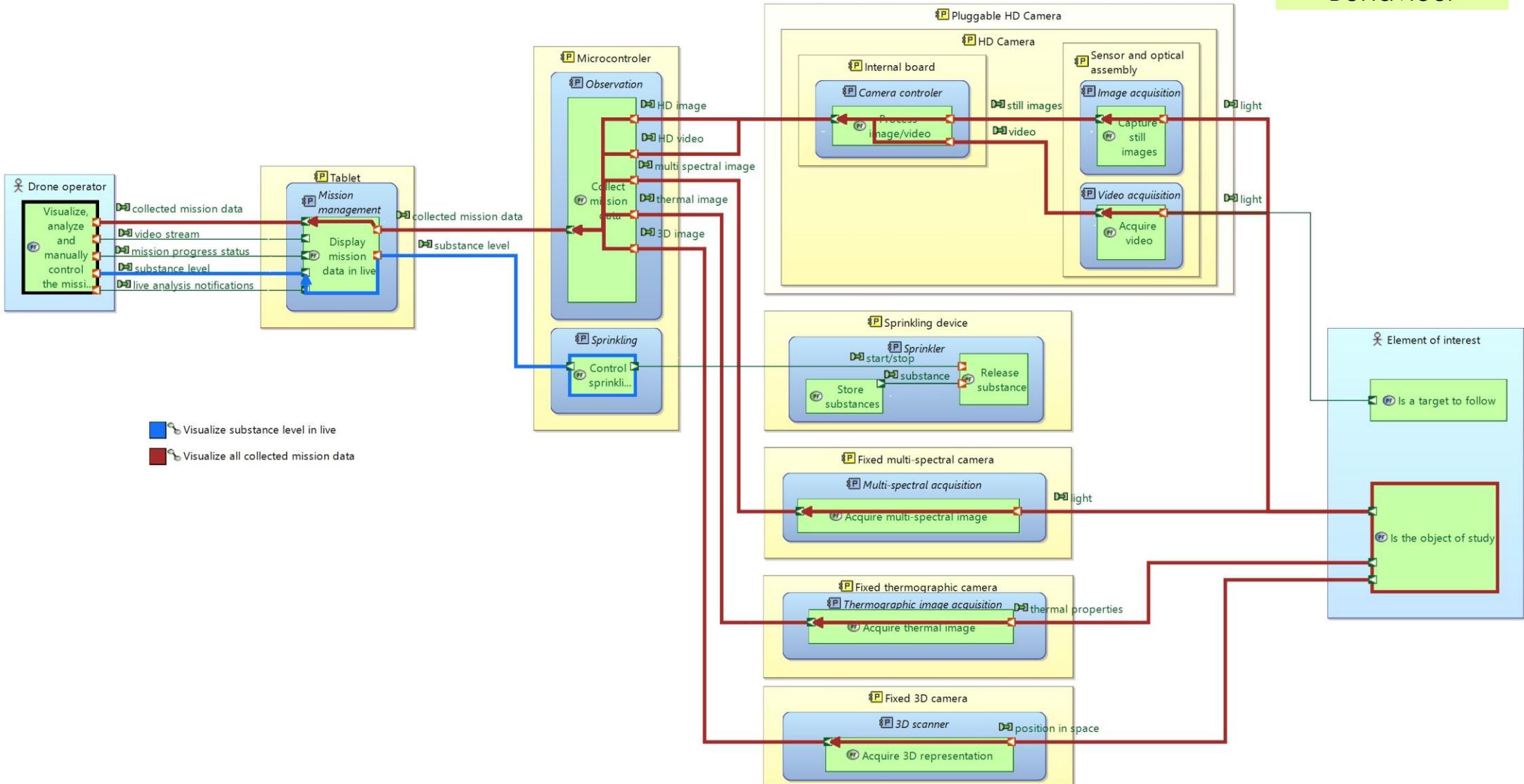
# [PAB] Visualize data in live during navigation

PAB: Architecture view (in Physical Architecture perspective)

Purpose
Structure
Behaviour

**NEED PERSPECTIVES**

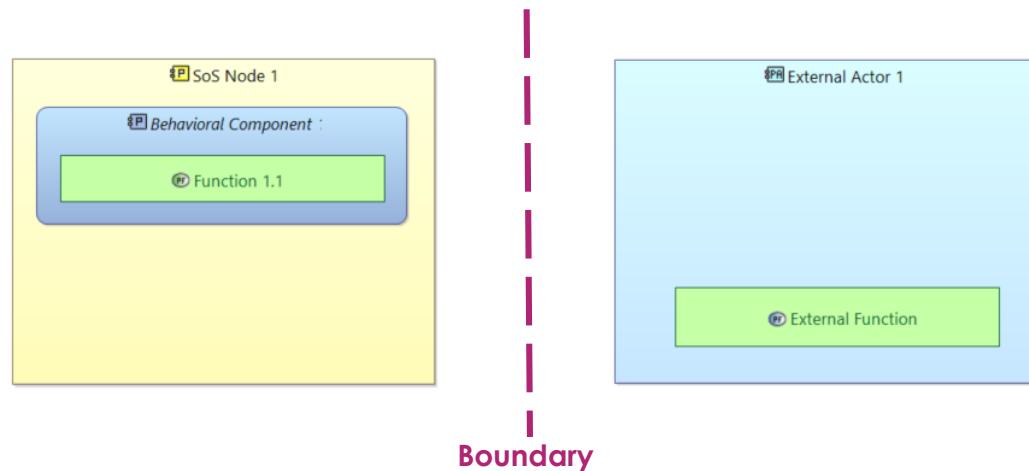
OA  
SA  
LA  
PA



# System Boundaries in SoS

## > System

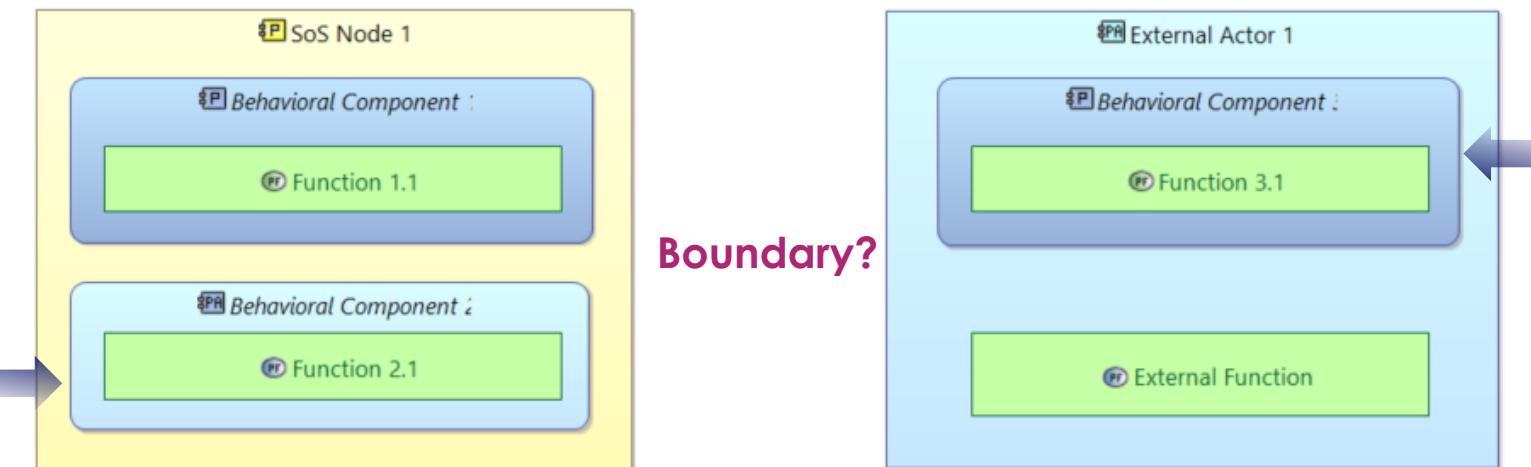
A BC and Function allocated to a physical node that is designed, built and delivered by the system provider



An entity external to the system under design that is in charge of a specified function

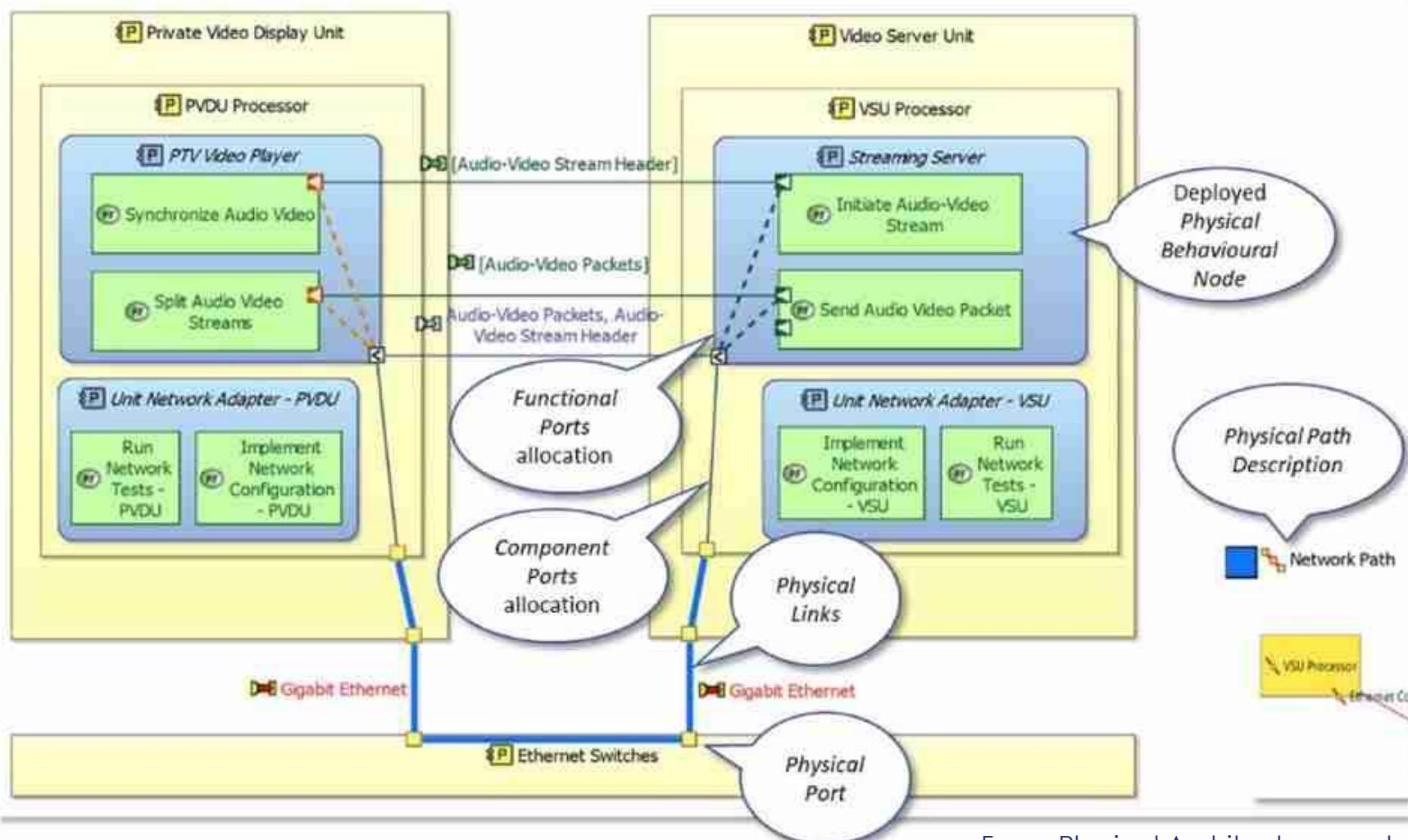
## > System of Systems

A Behavioral Component (e.g. a software application) that is developed and delivered by an entity external to the system, and that is deployed in the SoS (e.g. SoS = cloud platform)



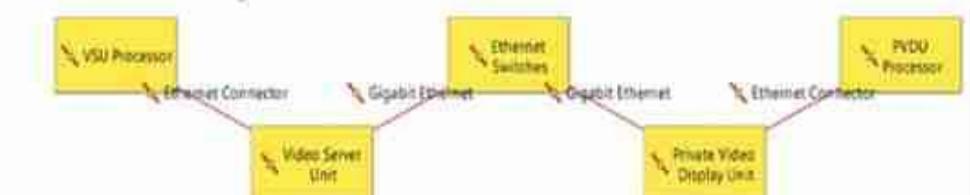
A Behavioral Component that is developed and delivered by the SoS provider, and that is deployed elsewhere

# Reminder: Physical Architecture Views (PAB)



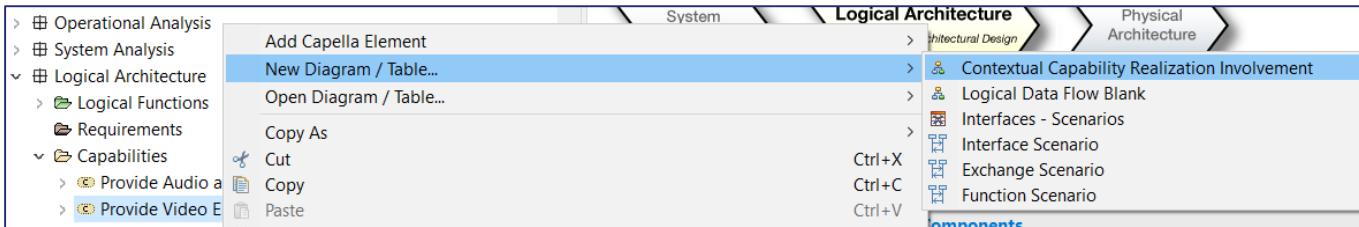
**Don't forget the deployment interfaces!**

Examples: a pump « deployed » in a room (size, position, ...); a software application « deployed » in an OS (version, APIs, ...), ...

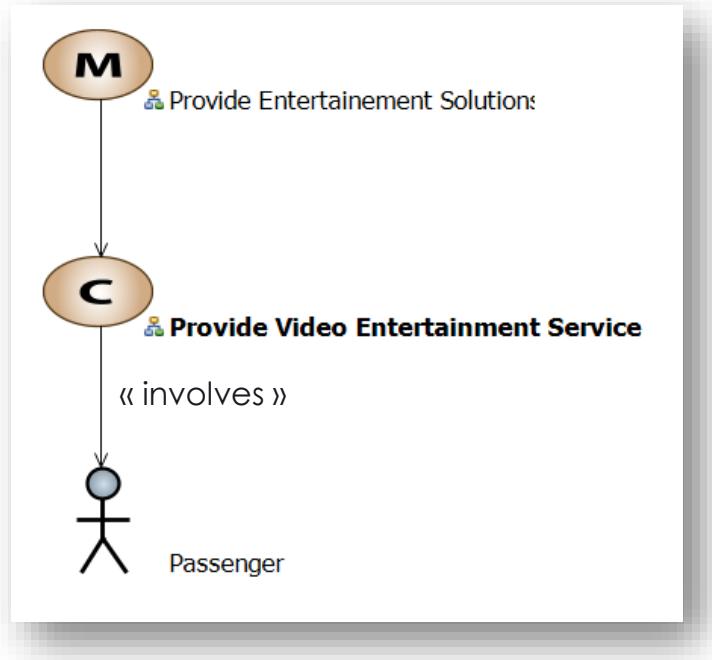


From: [Physical Architecture modelling steps and concepts - Home \(iexcelarc.com\)](http://Physical%20Architecture%20modelling%20steps%20and%20concepts%20-%20Home%20(iexcelarc.com))

# Capability Realizations

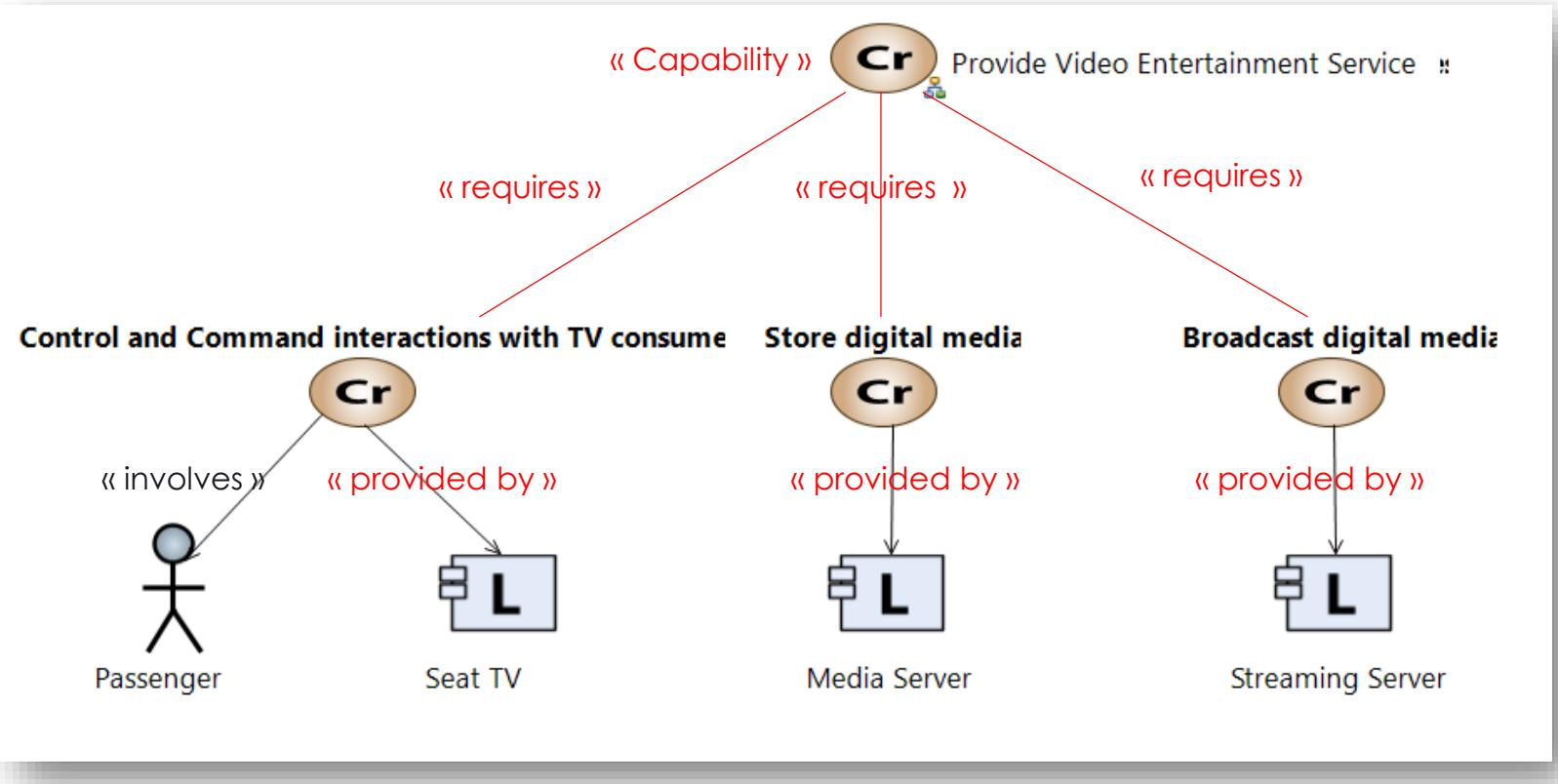


> In Systems Analysis:

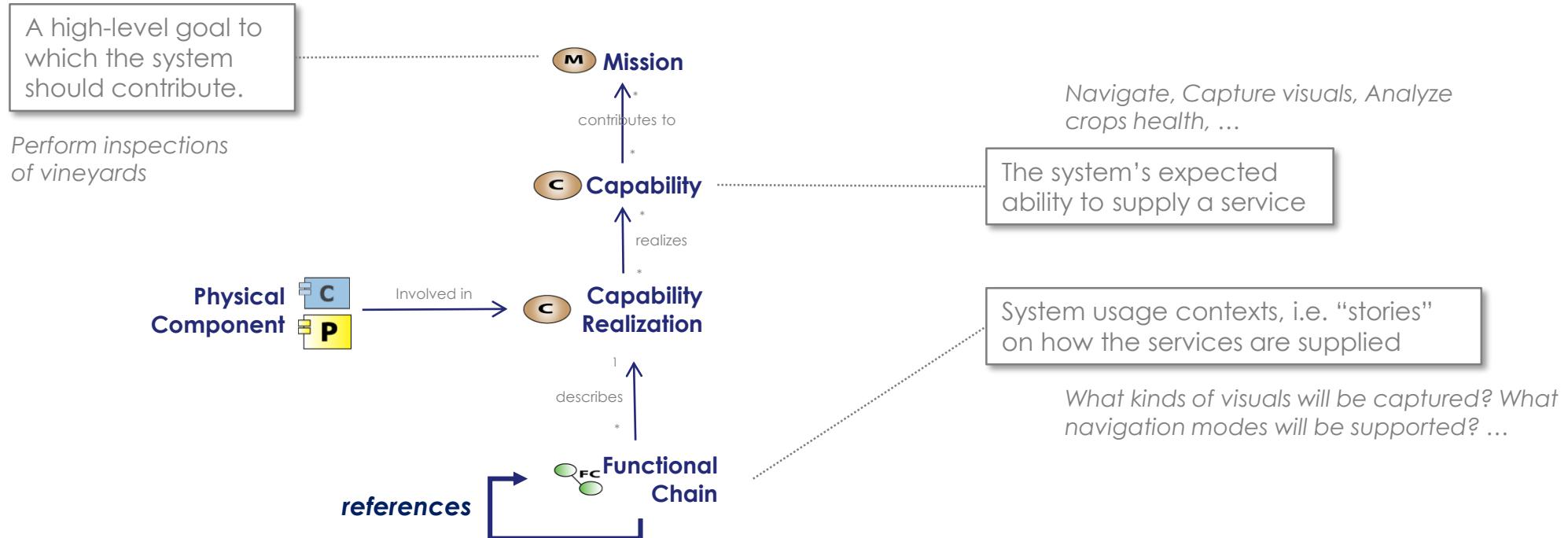


Red relations are added to adapt Arcadia to SoS architecting

> In Logical Architecture and Physical Architecture (CRI views):



# Orchestration of Functional Chains to specify Mission Threads



Webinar on orchestration of Functional Chains:  
<https://youtu.be/ZqvfSURUpIY?si=gVs1FSZObqyz2GnU&t=795>

# (Emerging) System lifecycle properties



# « -ilities »

> **System properties that specify the degree to which systems are able to maintain or even improve function in the presence of change**

- Often manifest after the system has been put to initial use
- Not the primary purpose of the system
- But typically concern wider system impacts with respect to time and stakeholders

Ility Name	Definition (“ability of a system...”)
adaptability	to be changed by a system-internal change agent with intent
agility	to change in a timely fashion
changeability	to alter its operations or form, and consequently possibly its function, at an acceptable level of resources
evolvability	design to be inherited and changed across generations (over time)
extensibility	to accommodate new features after design
flexibility	to be changed by a system-external change agent with intent
interoperability	to effectively interact with other systems
modifiability	to change the current set of specified system parameters
modularity	degree to which a system is composed of modules (not an ability-type ility)
reconfigurability	to change its component arrangement and links reversibly
robustness	to maintain its level and/or set of specified parameters in the context of changing system external and internal forces
scalability	to change the current level of a specified system parameter
survivability	to minimize the impact of a finite duration disturbance on value delivery
value robustness	to maintain value delivery in spite of changes in needs or context
versatility	to satisfy diverse needs for the system without having to change form (measure of latent value)

# More system lifecycle properties

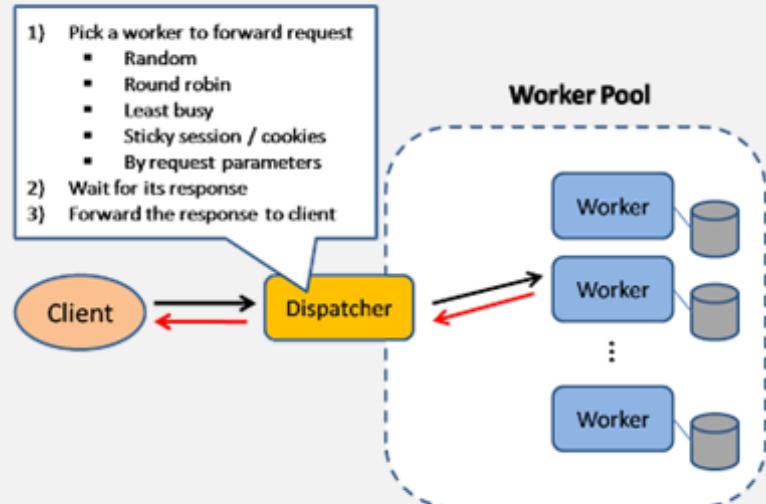
- > Accessibility
- > Extensibility
- > Practiblty
- > Tailorability
- > Accountability
- > Evolvability
- > Practicality
- > Testability
- > Adaptability
- > Fidelity
- > Predictability
- > Traceability
- > Administrability
- > Flexibility
- > Producibility
- > Trainability
- > Affordability
- > Functionality
- > Recoverability
- > Transportability
- > Agility
- > Integratability
- > Reliability
- > Trustability
- > Availability
- > Interoperability
- > Repeatability
- > Understandability
- > Capability
- > Interpretability
- > Responsibility
- > Upgradability
- > Composability
- > Maintainability
- > Reusability
- > Usability
- > Configurability
- > Manageability
- > Scalability
- > Verifiability
- > Compatibility
- > Mobility
- > Serviceability
- > Vulnerability
- > Demonstrability
- > Modifiability
- > Stability
- > ...
- > Deployability
- > Operability
- > Supportability
- > Executability
- > Performability
- > Suitability
- > Portability
- > Survivability

+ all those that don't finish by  
« ility »: human factors, resilience,  
cybersecurity, cost, weight, ...

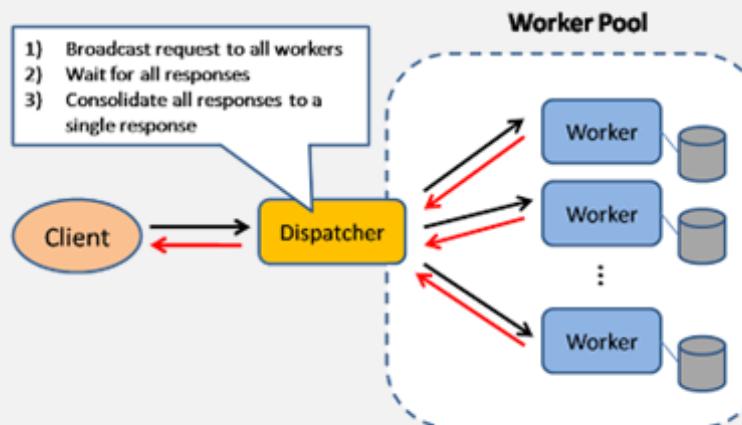
# Ex: software scalability patterns (Ricky Ho)

Scalability is about **reducing the adverse impact due to growth** on performance, cost, maintainability and many other aspects

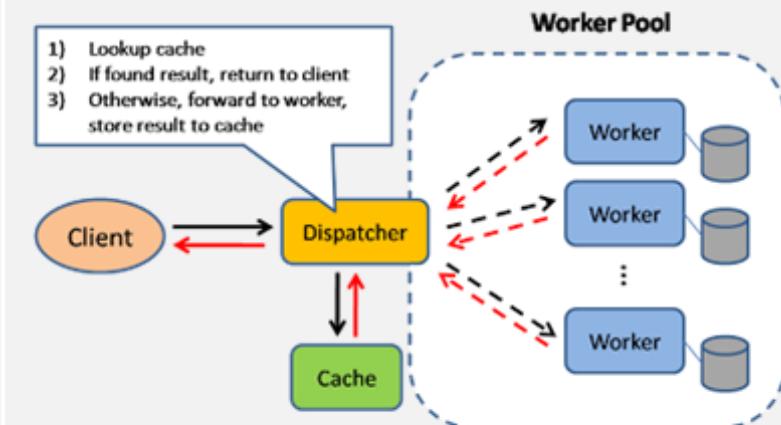
Load Balancer



Scatter and Gather



Result Cache

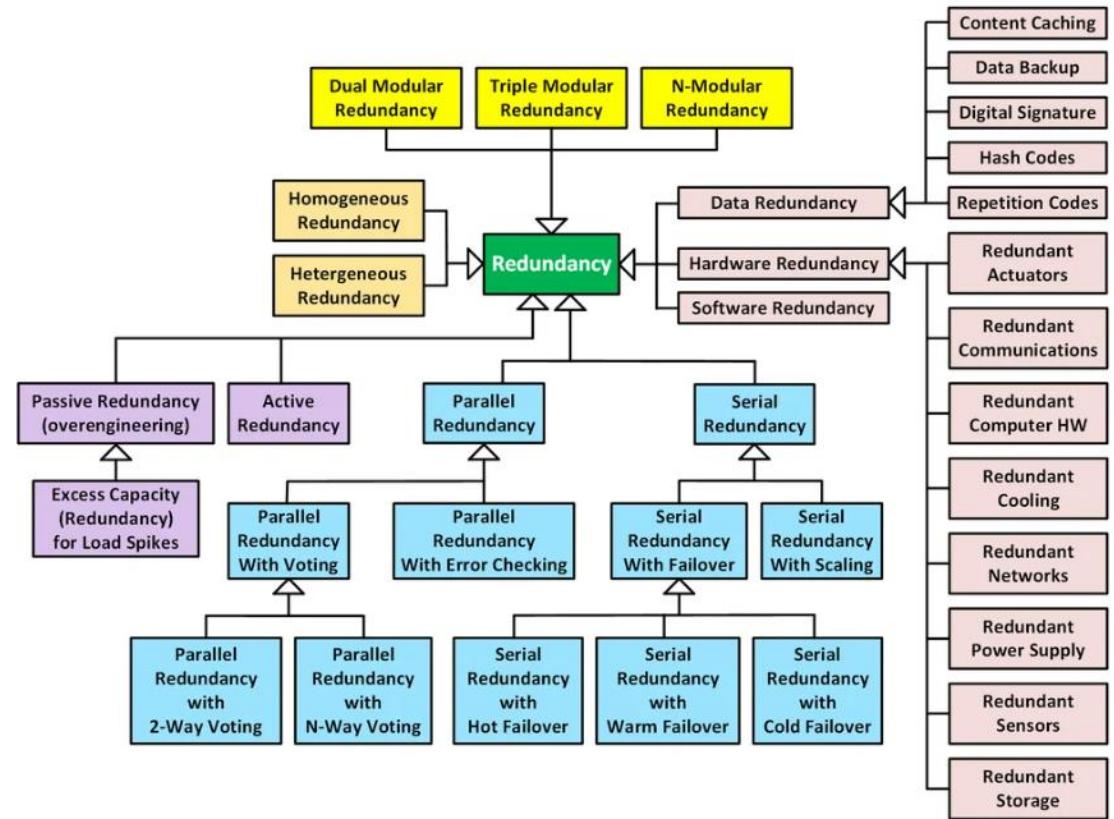


# Ex: System Resilience

Source: Software Engineering Institute, "System Resilience", DONALD FIRESMITH. [System Resilience: What Exactly is it? \(cmu.edu\)](#)

A system is resilient to the degree to which it rapidly and effectively **protects its critical capabilities from disruption** caused by adverse events and conditions.

Quality Attribute	Example Adversities	
	Adverse Events	Adverse Conditions
Robustness	Input Errors Failures	Adverse Environments and Faults (HW/SW/Data Defects)
Safety	Accidents	Hazards and Vulnerabilities
Cybersecurity	Cyber Attacks	Cyber Threats and Vulnerabilities
Anti-Tamper	Attempted Tampering	AT Threats and Vulnerabilities
Survivability	Kinetic Attacks	Military Threats and Vulnerabilities
Capacity	Load Spikes Load-Related Failures	Excessive Loads
Longevity	Age-Related Failures	Excessive Age and Age-Related Defects
Interoperability	Lost Communications	Degraded Communications



# Ex: System Resilience

Source; SEBoK, "System Resilience", Brtis, Jackson, Cureton  
[https://www.sebokwiki.org/wiki/System\\_Resilience](https://www.sebokwiki.org/wiki/System_Resilience)

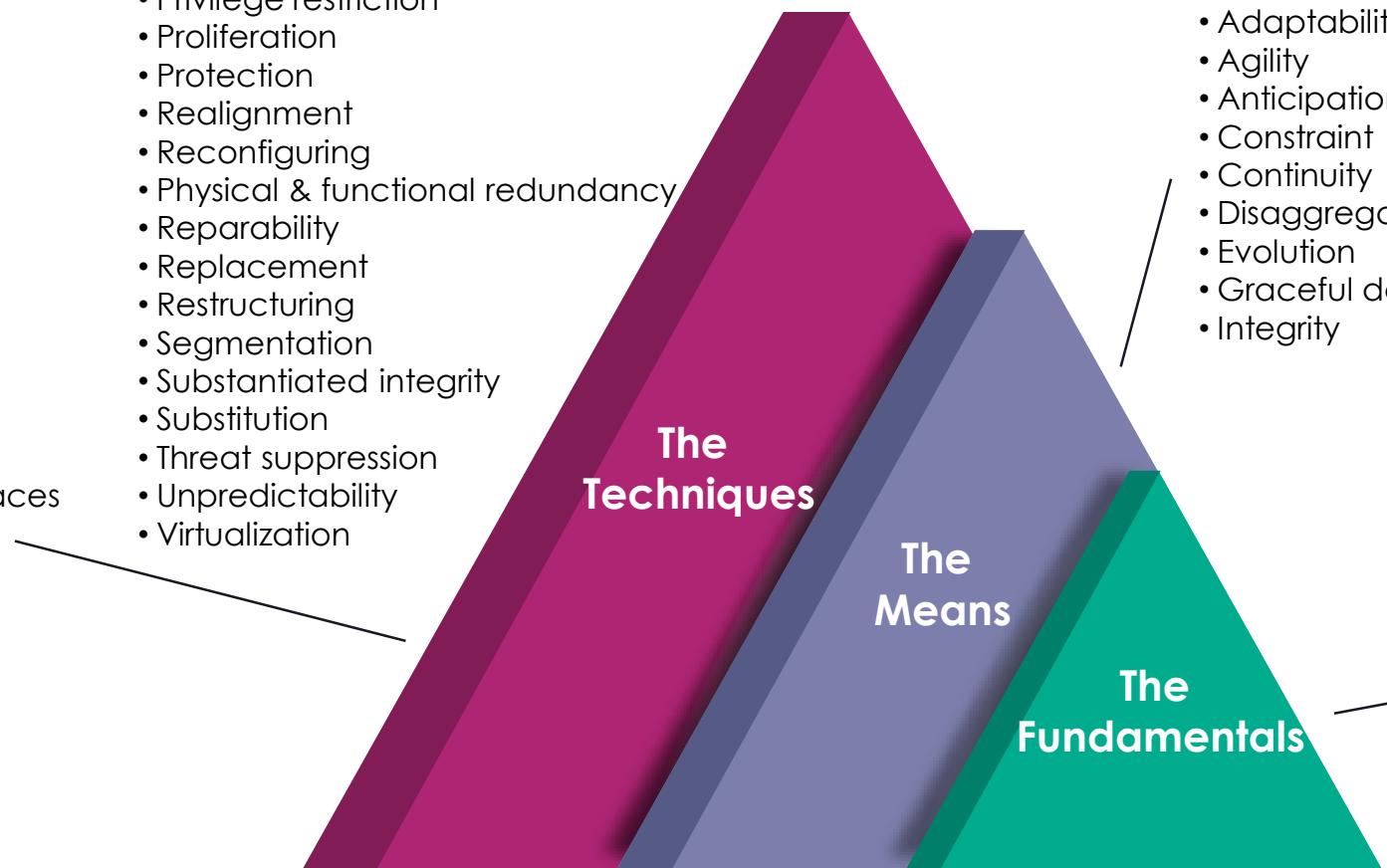
- Absorption
- Adaptive response
- Analytic monitoring & modelling
- Boundary enforcement
- Buffering
- Coordinated defence
- Complexity avoidance
- Deception
- Defence in depth
- Distribution
- Detection avoidance
- Diversification
- Drift correction
- Dynamic positioning
- Dynamic representation
- Effect tolerance
- Human participation
- Internode interaction & interfaces
- Least privilege

- Loose coupling
- Modularity
- Neutral state or safe state
- Non-persistence
- Privilege restriction
- Proliferation
- Protection
- Realignment
- Reconfiguring
- Physical & functional redundancy
- Reparability
- Replacement
- Restructuring
- Segmentation
- Substantiated integrity
- Substitution
- Threat suppression
- Unpredictability
- Virtualization

- Adaptability/flexibility
- Agility
- Anticipation
- Constraint
- Continuity
- Disaggregation
- Evolution
- Graceful degradation
- Integrity

- Preparation
- Prevention
- Re-architecting
- Redeployment
- Robustness
- Situational awareness
- Tolerance
- Transformation
- understanding

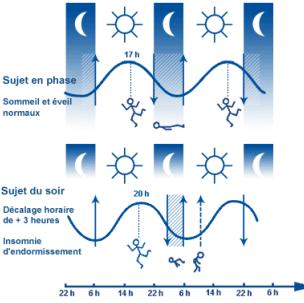
- Avoid adversity
- Withstand adversity
- Recover from adversity
- Evolve & adapt



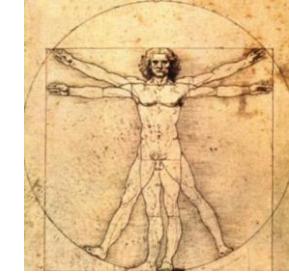
# Ex: Human Factors



Favor Human centered approach



Anticipate Variability



Respect Humans limits



Expect Shortcuts



Expect Creativity



Emotions will interfere

# Architecture evaluation

KINDS OF SERVICES

CHEAP • FAST

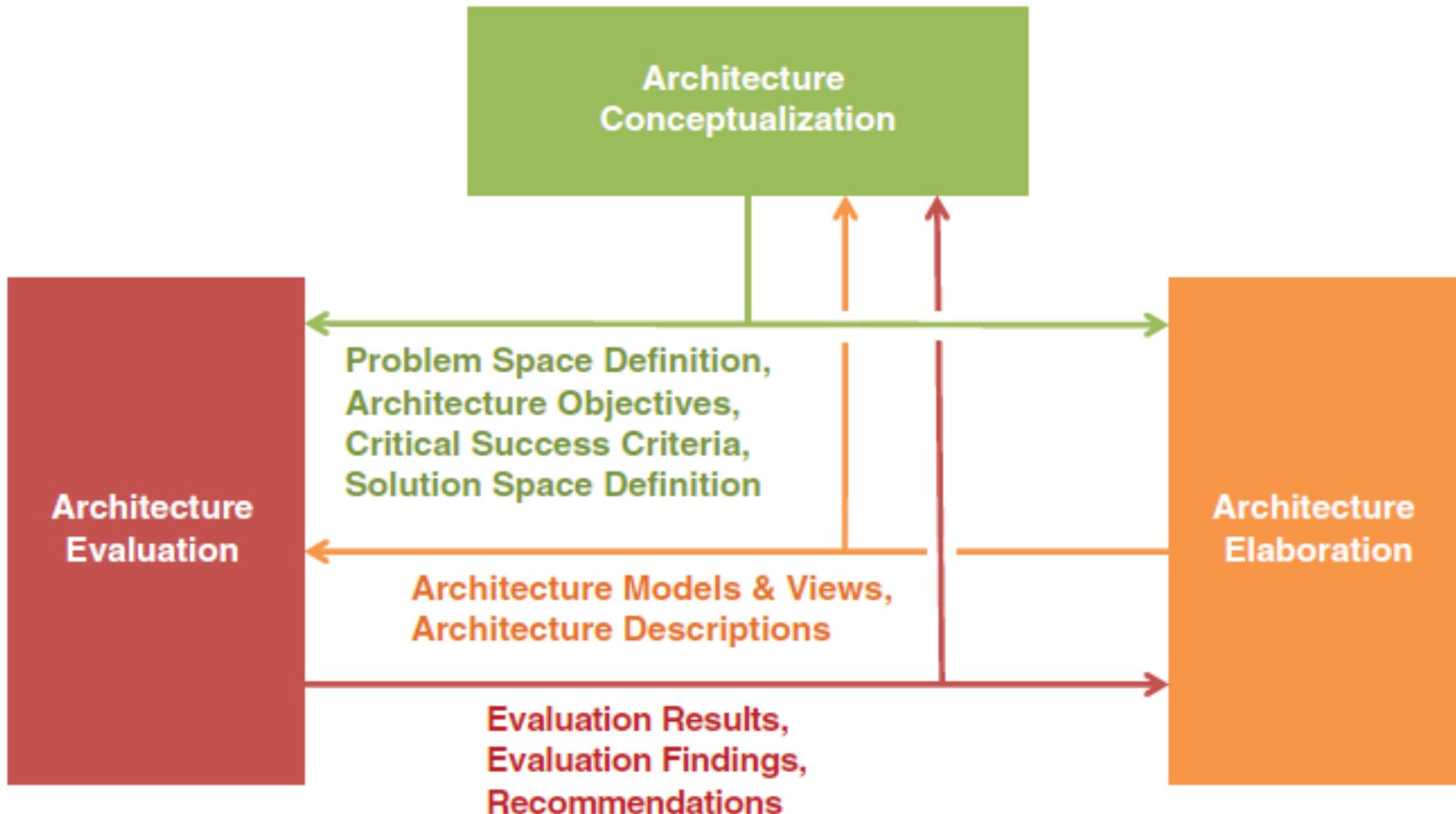
• BUT YOU CAN PICK ONLY TWO

& CHEAP WON'T BE FAST

• GOOD & WON'T BE CHEAP

• CHEAP & FAST WON'T BE GOOD

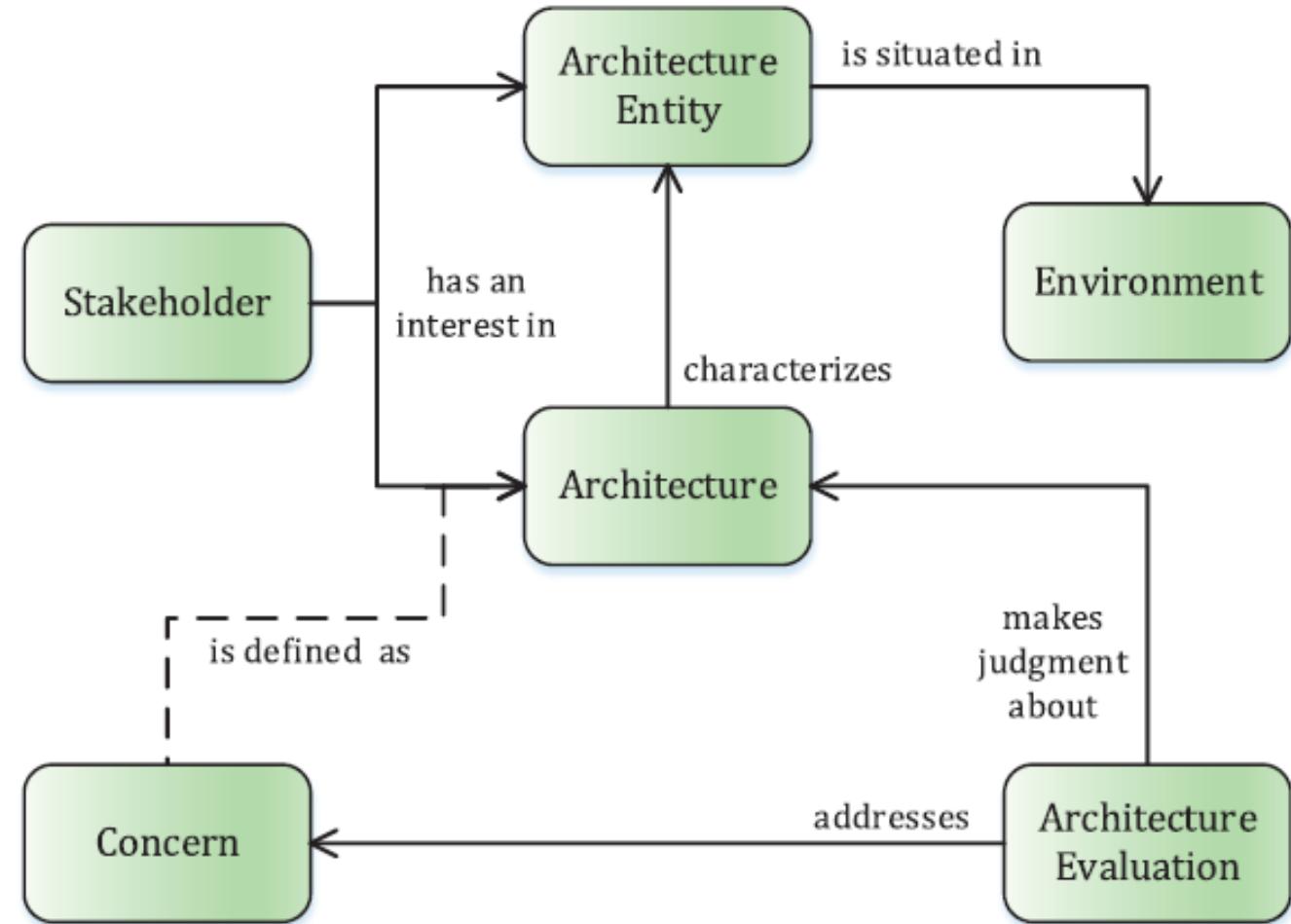
# Architecture Evaluation in the Architecting process



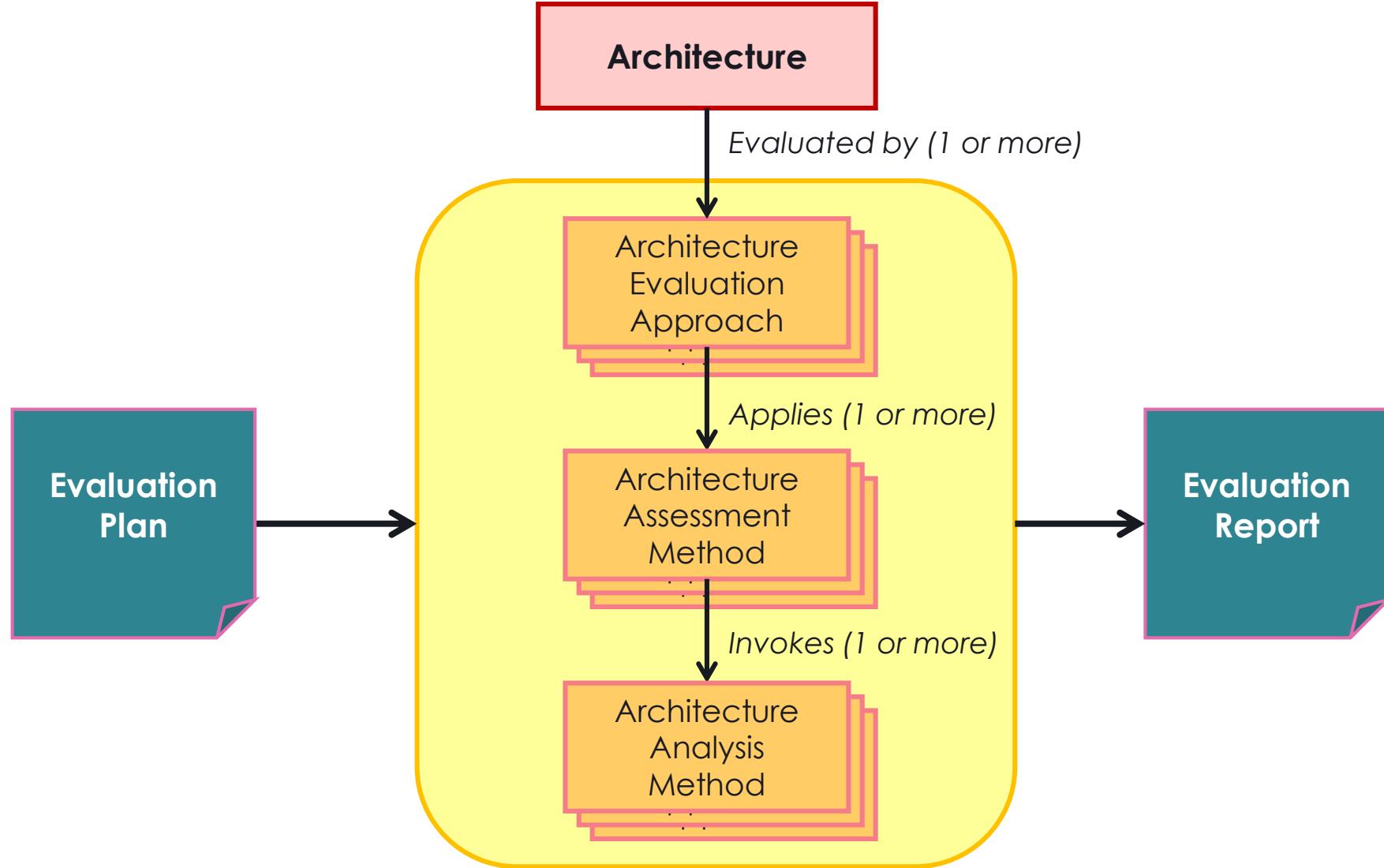
# ISO/IEC/IEEE 42030 – Architecture Evaluation

## > Stakeholders concerns drive Architecture Evaluation

- Concerns are about the system itself, and not about the architecture, neither about the quality of the architecting process



# ISO/IEC/IEEE 42030 – Architecture Evaluation Framework





# ISO/IEC/IEEE 42030 – Architecture Evaluation Framework

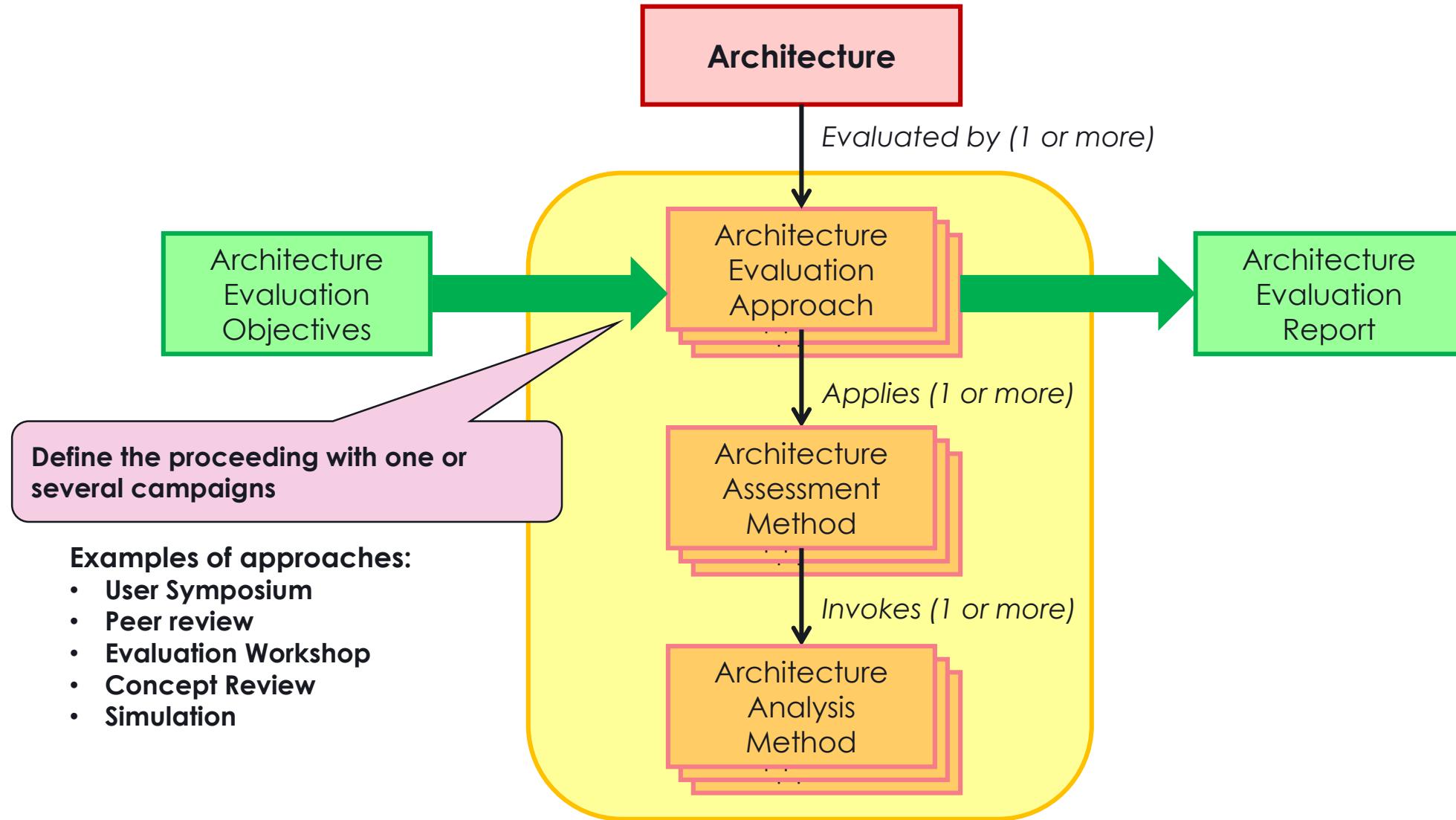
## > Evaluation Plan

- Purpose & scope
- Evaluation objectives, constraints, criteria, priorities
- Schedule & required resources
- Evaluation framework(s) to be used
- Evaluation approach(es) & method(s) to be used
- Roles & responsibilities of evaluators
- Required inputs & reference materials
- Expected outputs & deliverables

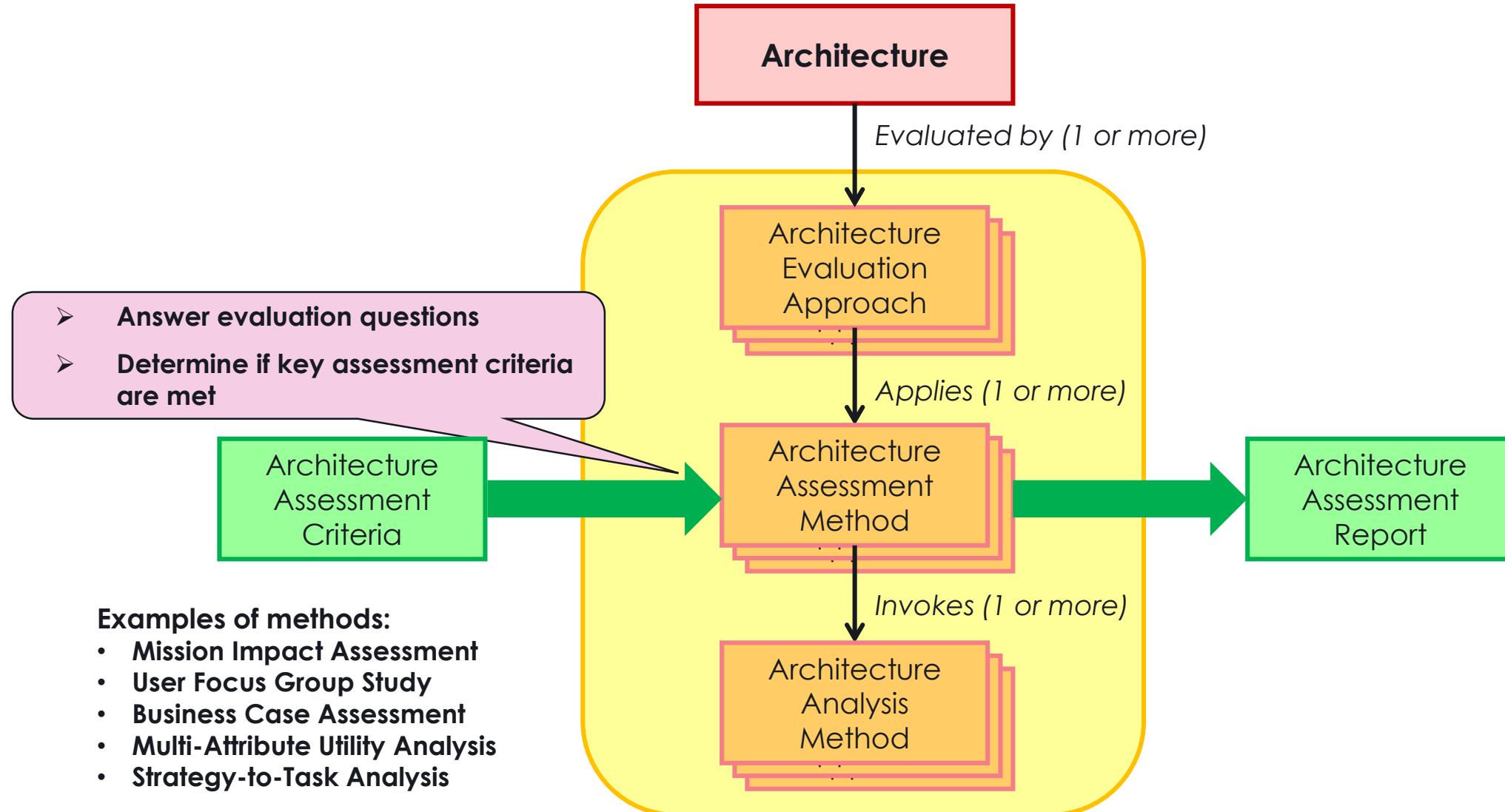
## > Evaluation Report

- Purpose, scope & objectives
- Participants in the effort (either directly or indirectly)
- Inputs used
- Frameworks used
- Approaches & methods used
- Method results & rationale
- Observations & findings
- Risks & opportunities identified
- Recommendations & regrets

# ISO/IEC/IEEE 42030 – Architecture Evaluation Framework



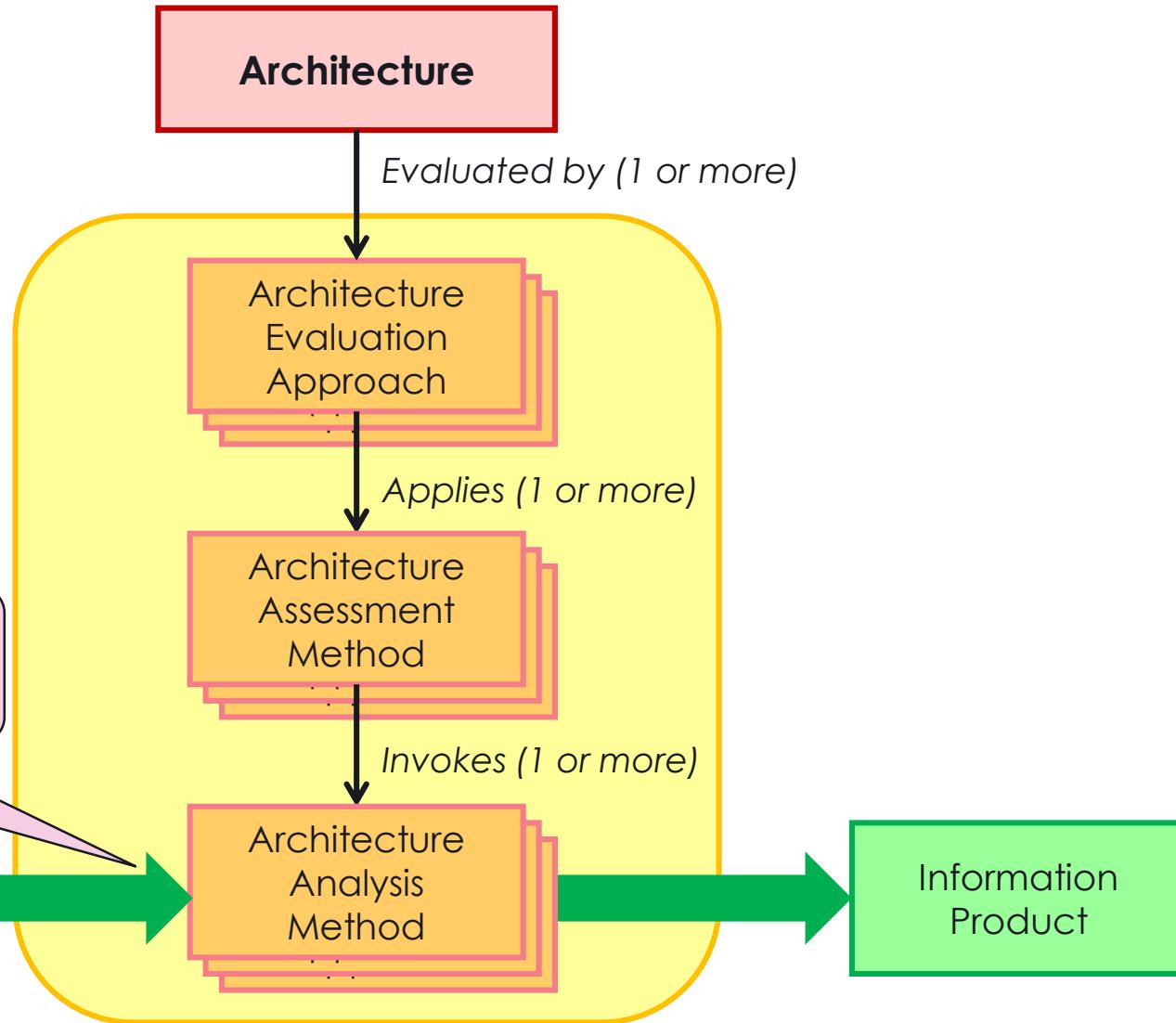
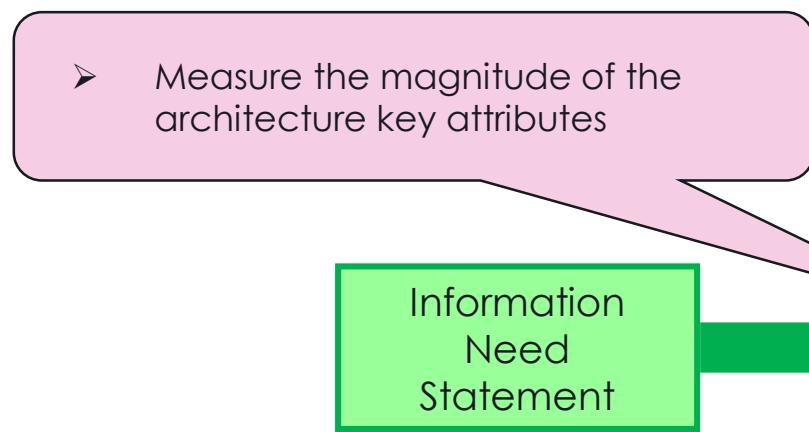
# ISO/IEC/IEEE 42030 – Architecture Evaluation Framework



# ISO/IEC/IEEE 42030 – Architecture Evaluation Framework

**Examples of analysis methods:**

- Cost & Schedule Analysis
- Behavioral Analysis
- Performance Analysis
- Safety & Security Analysis
- System Experiments
- Human workload Analysis



# SWOT: a simple analysis method



## > Example:

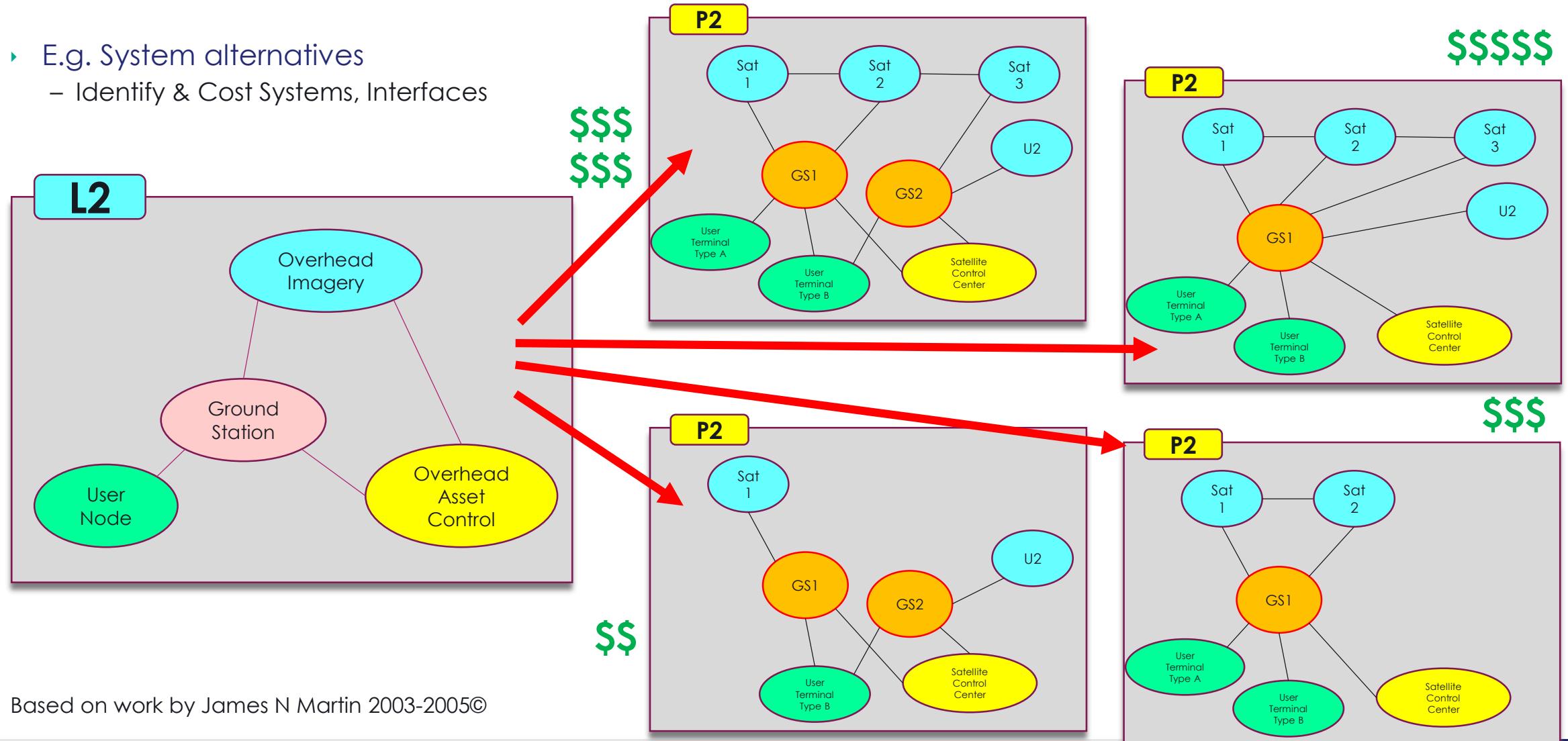
- ▶ Strengths
  - **Modularity:** The architecture is designed to be modular, enabling the easy addition of new features without affecting the entire system
- ▶ Weakness
  - **Management Complexity:** While modularity is beneficial, it has led to high complexity in the daily management and operation of the system.
- ▶ Opportunities
  - **Emerging Technologies:** The integration of emerging technologies like artificial intelligence to enhance product recommendations and data analysis.
- ▶ Threats
  - **Increasing Cyber Threats:** Rising risk of cyberattacks targeting customer data, necessitating constant updates to security measures.

# Architecture Tradeoffs

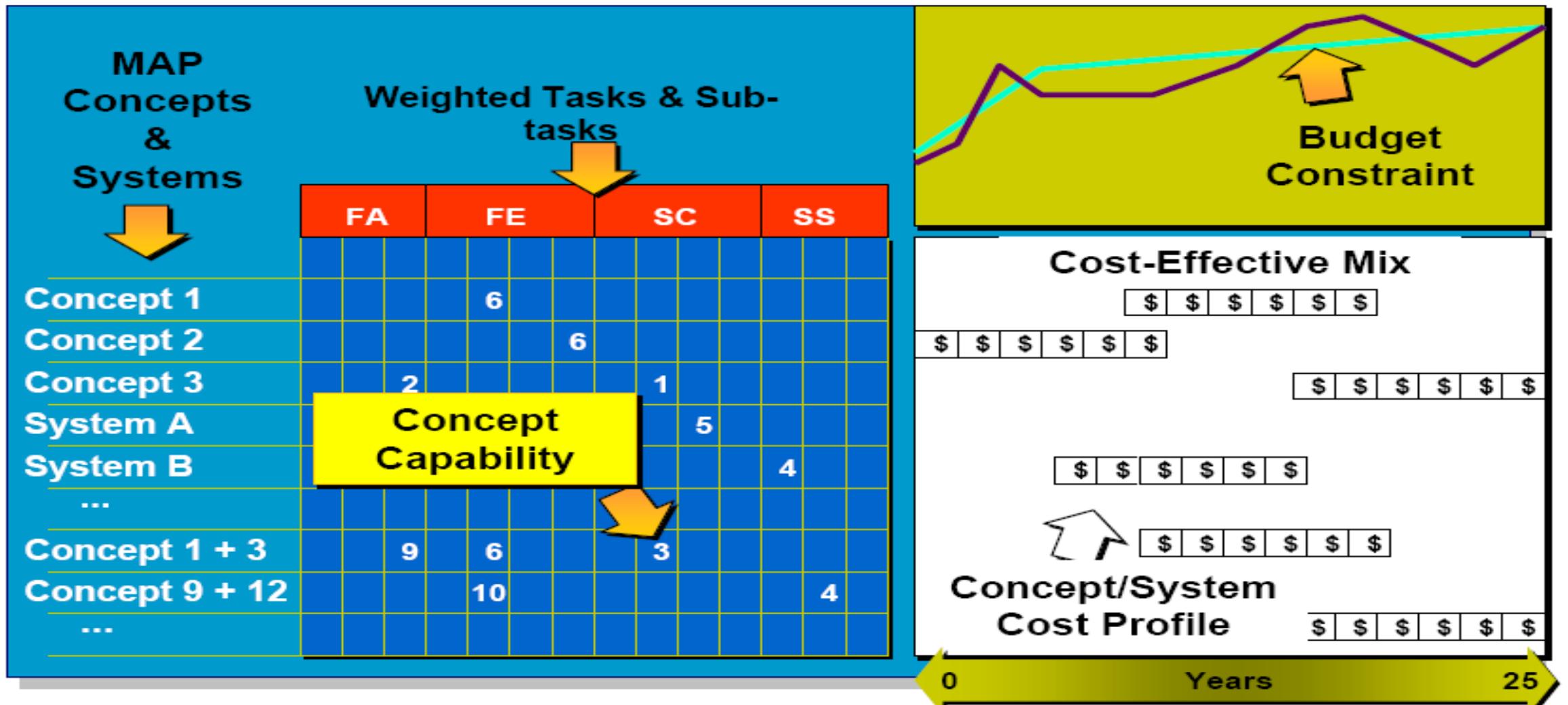


# Exploring Trade Space Using Views

- E.g. System alternatives
  - Identify & Cost Systems, Interfaces



# Evaluate System Fit to Concept



# Early Elimination of Alternatives

- ▶ Selecting most cost-effective alternative
- ▶ Multiple drivers



## > Eliminate

- ▶ Non viable
- ▶ Expensive
- ▶ Similar, less cost effective
- ▶ Risky (delivery, security)
- ▶ ....

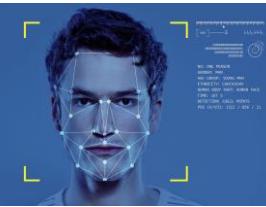
## > Highlight

- ▶ Lowest Cost,
- ▶ Most effective,
- ▶ Best for identified set of key drivers

Ref. US Aerospace Agency Architecture Methodology

# Exercise 3





# Exercise 3.1 – SoS Architecture

Based on the results of Exercise 2 and the following Mission Thread:

## Ensure law enforcement in the event zone at D-Day

- This Mission Thread is a subset of the one studied last time with a new scope: focusing on the day of the event

## 1. Consolidate the Mission Thread

- Extract the Mission Thread Steps and the Capabilities that are exploited to achieve this **new scope (« to-be » instead of « as-is »)** of the Mission Thread
  - Document this in a table, not in a diagram (cf. Day 2)
- Some guidance
  - Make sure you include a capability of detecting suspects from video stream (drones, CCTV, ...)
  - Leverage on FRESUS capabilities presented above
  - Document this in the Document section of the System Analysis perspective

## 2. Develop Physical Architecture View

- In the same model, and focusing on the elements concerned by the Mission Thread (Step 1), produce a PAB view of the Physical Architecture
- Define Functional Chains
  - At least 3 per capability, show them in the PAB
  - Make sure you include Functional Chains for Detection capability

## 3. Define the Capability Realizations

- Identify the Capabilities of the Physical Components (CapabilityRealizations) that are needed to perform the FRESUS Capabilities included in the Mission Thread
  - Produce a Capability Realization Blank (CRB) view in the Physical Architecture Perspective

## Exercise 3.2 – Evaluation of Architectures

### 4. Perform a SWOT analysis of the following architecture alternatives:

Drones or Drone swarms have suspects recognition capabilities

VS.

Suspects recognition is only done by humans and machines in the Police Mobile Command and Control Center

- ▶ Consider the following criteria:
  - Cybersecurity
  - Communications (latency, bandwidth, ...)
  - Resilience
  - Others (pick yours)

# Mission Thread: Example

**Mission Thread Template: Header**

Name	Protect Fleet Assets Against Cruise Missile Attacks
Vignette (Summary Description)	<p>Two ships (Alpha and Beta) are assigned to air defense (AD) to protect a fleet containing two high-value assets (HVA). A surveillance aircraft (SA) and 4 UAVs (2 pairs) are assigned to the fleet and controlled by the ships (Alpha and Beta). A pair of UAV's flying as a constellation can provide fire-control quality (FCQ) tracks directly to the two ships. A two-pronged attack on the fleet occurs:</p> <ul style="list-style-type: none"> <li>• 5 aircraft launch missiles from the southeast</li> <li>• 3 minutes later, 7 submarines launch missiles from the southwest</li> </ul> <p>The fleet is protected with no battle damage.</p>
Nodes and Actors	Two ships (Alpha and Beta), 4 UAVs, 2 HVAs, 1 SA, 5 enemy aircraft and their missiles, and 7 enemy submarines and their missiles
Assumptions	<p>Enemy aircraft are flying along a route normally used for training, and suddenly change direction and head for the fleet. They are being tracked.</p> <p>The submarines are undetectable until they fire their missiles.</p> <ul style="list-style-type: none"> <li>• <i>No sonobuoys are deployed, but they could be in a new vignette.</i></li> </ul> <p>The vignette is not concerned with counterattacking the enemy aircraft or submarines.</p> <p>It is not a wartime situation.</p> <p>Sea State 3.</p> <p>Ships readiness condition is YOKE.</p> <p>Alpha controls 2 UAVs and Beta 2 other UAVs.</p> <ul style="list-style-type: none"> <li>• <i>Each ship has two organic UAVs.</i></li> </ul> <p>During normal operations, the UAVs have separate, non-overlapping areas of regard (AoRs).</p> <p><i>Alpha ship's helo is in the air.</i></p> <p><i>The SA has an area of regard that will detect both the launched missiles.</i></p> <p><i>The Air Defense Commander (ADC) is on board Alpha.</i></p> <p><i>Both ships are aware that a potentially hostile country has some fighter aircraft conducting training missions nearby.</i></p>

From: Introduction to the Mission Thread Workshop.  
Carnegie Mellon University. 2013.

**Mission Thread Template: Steps**

Steps	Description	Quality Attribute, Capability, and Engineering Considerations
1	Alpha develops the air defense plan (ADP) and Rules of Engagement (ROE) and sends them to Beta. The plan assigns to Alpha the AoR to the west, and Beta the AoR to the east. Alpha configures surveillance and weapons systems to support eastern engagements.	<ol style="list-style-type: none"> <li>1. How much is predefined and how much is done manually?</li> <li>2. ROE dictates a "Shoot-Look-Shoot" defense.</li> <li>3. How is this communicated to Beta? Using the fleet's NRTC: near-real-time communications.</li> </ol>
2	The SA aircraft detects that the 5 enemy aircraft have changed course and are heading toward the fleet at low altitude.	<ol style="list-style-type: none"> <li>1. The enemy aircraft are within the AoR of the SA sensors. The SA has been tracking these aircraft and sending tracks to Alpha and Beta.</li> <li>2. Need a "fleet" SA use case.</li> </ol>
3	SA informs both Alpha and Beta of the change.	<ol style="list-style-type: none"> <li>1. Within X seconds of detecting the change</li> <li>2. Using the GIG. Is the GIG usable for tactical near-real-time data? Probably not!</li> <li>3. Need a use case on assigning the UAVs to track the aircraft at this point.</li> </ol>
4	Alpha (and Beta) go to General Quarters.	<ol style="list-style-type: none"> <li>1. ADC informs the captain, who orders general quarters.</li> <li>2. Using Internal Comms.</li> </ol>
5	SA detects that missiles have separated from the enemy aircraft and informs Alpha and Beta.	<ol style="list-style-type: none"> <li>1. Within X seconds.</li> </ol>
6	Alpha assigns its 2 UAVs to track the missiles.	<ol style="list-style-type: none"> <li>1. The legacy Defensive Engagement System (DES) cannot use external tracks to form a FCQ track.</li> <li>2. Within X seconds.</li> <li>3. Does the ADC have to do this manually?</li> <li>4. Would they start tracking automatically if the missiles were within their AoR?</li> <li>5. Would they have been tracking the aircraft?</li> </ol>
7	The 2 Alpha-controlled UAVs send FCQ tracks for the 5 missiles to both Alpha and Beta.	<ol style="list-style-type: none"> <li>1. The 2 UAVs can redirect their payload to do this within YY seconds. (use case)</li> <li>2. Takes XX seconds for the FCQ tracks to stabilize.</li> <li>3. What is the comms between UAVs and ships for maneuver and payload control?</li> </ol>



# Thank you

[www.thalesgroup.com](http://www.thalesgroup.com)